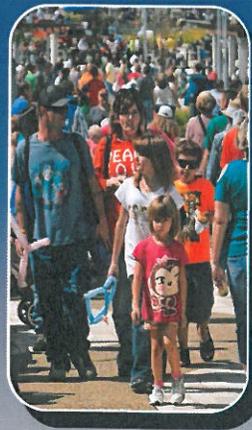
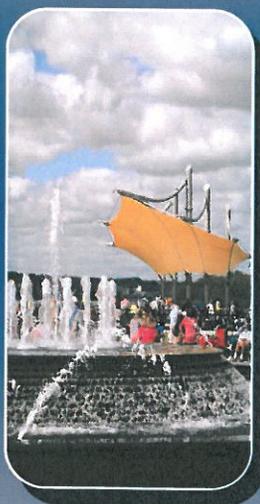
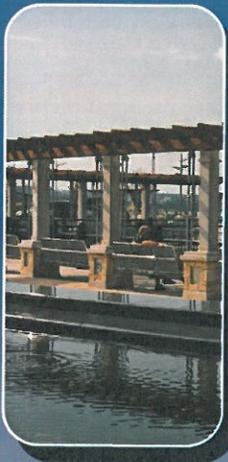


# CITY OF OWENSBORO, KENTUCKY



## 2015-2016 ANNUAL BUDGET

**City of Owensboro – 2015-2016 Annual Budget  
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# City of Owensboro Kentucky

P.O. BOX 10003  
OWENSBORO, KENTUCKY 42302-9003

May 5, 2015

Honorable Mayor and Commissioners:

I am pleased to present the 2015-16 Annual Budget. Recommended budget appropriations total \$84,378,277, a 31.4% decrease when compared to the 2014-15 Amended Budget.

## **INTRODUCTION**

The 2015-16 Budget was developed using the following budget guidelines that summarize financial policies and goals:

- Focus on Commission priorities, which include continuing high standards of public safety, maintenance of City facilities and infrastructure.
- Identify and maximize efficiencies where possible by reorganizing the City's employee structure through our Strategic Plan, streamlining operations and utilizing energy efficient vehicles and equipment, while maintaining and/or increasing service levels and commitments to our citizens.
- Maintain adequate General Fund reserves.

The City's budget financial policies and guidelines are listed under Financial and Fiscal Policies (pages 37-38). The budget is an important document for several reasons:

- It offers a clear-cut statement and rationalization of management objectives.
- It ties department objectives to the expectations and standards mandated by the City Commission and the citizens of Owensboro.
- Approval of the budget is a positive act by the City Commission to incur obligations and to make allocations among competing resources in order to efficiently and effectively operate the City.
- It determines the emphasis to be placed on different programs and activities carried out by the City.
- It emphasizes the City Commission's responsibilities to citizens as indicated in the Mission Statement.

## **CITY OF OWENSBORO - MISSION STATEMENT**

***We promote an enthusiastic partnership with the community, elected officials and city employees to achieve our vision and our goals***

***We care about those served; providing first-class public safety***

***We pursue excellence; providing quality services and maintaining efficiencies***

***We encourage creativity and innovation; promoting economic development***

The City's commitment to its Mission Statement is evident as reflected in the departmental 2014-15 accomplishments and in the 2015-16 objectives. Many of the following listed accomplishments and objectives are achieved through interdepartmental cooperation and in partnership with the community. This is shown through various programs, such as Neighborhood Alliances, where citizens make decisions regarding their neighborhoods, and the City's cooperation with outside community groups and other government agencies to accomplish mutual goals. The City continues to serve and listen to its

citizens through its customer-oriented Citizens Action Line, televised City Commission meetings, televised work sessions, and town hall meetings.

### **NOTABLE 2014-2015 ACCOMPLISHMENTS:**

Departmental accomplishments embody each of the characteristics set forth in the City's mission statement and may be found within each respective departmental section of the budget.

The City continues to form partnerships with other departments, outside state, federal, and local governments, and with the citizenry itself, to meet its goals and spend its tax dollars wisely.

Each accomplishment and objective supports the City's commitment to (1) public safety, (2) programs and services, (3) parks and facilities and (4) economic development.

Following are some of the City's more notable accomplishments and objectives. You may find these and additional accomplishments within each department section of the budget.

In 2014-15, the City:

1. Hosted 308 events at the Owensboro Convention Center downtown.
2. Finished renovations of the downtown pavilion over the Ohio River.
3. Began a new trolley route downtown with free service.
4. Completed construction of an indoor/outdoor tennis complex through a partnership with Owensboro Daviess County Tennis Association (ODCTA) and Owensboro Public Schools (OPS).
5. Completed the Harsh 2A project and the construction of a retention basin at Moreland Park as part of the stormwater master plan to prevent flooding within the City.
6. Completed two new homes and renovated 22 existing homes through the CDBG and HOME programs.
7. Received Government Finance Officers Association (GFOA) Certificate of Achievement for Excellence in Financial reporting (33<sup>rd</sup> year) and the GFOA Distinguished Budget Presentation Award (15<sup>th</sup> year); prepared a balanced budget for 2015-2016 in accordance with GFOA budget preparation criteria.
8. Hosted the KHSAA 3<sup>rd</sup> Region Boys' and Girls' Basketball Tournaments at the Owensboro Sportscenter. This was the first year of a three-year agreement.
9. Hosted the Ice Skating Institute of America (ISI) Team Figure Skating Competition at the Edge Ice Facility and secured the event as part of the ISI District 7 Series Championship.
10. Provided a high level of Rescue, EMS and Special Operations Services as well as an Insurance Services Office (ISO) Class 2 level Fire Suppression Service to the City.
11. Continued updating technology in the field by completing the second phase of a three-year project to place Mobile Data Computers in fire apparatus.
12. Achieved clearance rates of 41% for Part I Property Crimes and 79% for Part I Violent Crimes, well above the national averages of 20% and 48% respectively.
13. Increased the number of registered surveillance systems in the *Eye on Owensboro* campaign to 200 participants. This initiative allows residents and businesses to register their security cameras with OPD and become part of our neighborhood crime prevention efforts.
14. Graduated six Junior Police Explorers through the Explorer Academy, 40 kids through Camp KOPS, and 400 kids through the DARE Program.
15. Completed ditch inspections and checks as per schedule while assuming stewardship of stormwater basin mowing.
16. Increased number of households receiving Sanitation service while still maintaining the \$12/month basic sanitation fee.
17. Secured the Kentucky High School Athletic Association Girls' Fast Pitch Championships for 2015 through 2018.
18. Created a mobile application that will provide citizens and visitors with City information, as well as provide a tool for citizens to submit City Action requests via their smartphone.

**NOTABLE 2015-2016 OBJECTIVES:**

We look forward to accomplishing the following objectives for 2015-16:

1. Begin construction of two projects of which the City is a partner: a senior center and an International Bluegrass Music Center.
2. Complete and sell three new homes and renovate 17 homes through the CDBG and HOME Programs.
3. Begin redevelopment of southern Triplett Street area.
4. Continue identifying means of saving taxpayer dollars and proposing a balanced City budget.
5. Continue to foster training, education, career development, safety and wellness for all our staff.
6. Receive the GFOA Certificate of Achievement for Excellence in Financial Reporting and the Distinguished Budget Presentation Award; maintain Purchasing National Certification.
7. Complete implementation of the Work Order module in the ERP System and two HR/Payroll software programs: NeoGov and Novatime.
8. Continue to provide a safe and secure environment at Smothers Park, the Convention Center and downtown riverfront area while engaging the community and enhancing public relations.
9. Host police training classes such as the John E. Reid Interview and Interrogation Class and the LSI Scan Training Class.
10. Apply for and receive multiple law enforcement grants in an effort to improve officer and public safety.
11. Continue to reduce index crimes while incorporating assigned, directed enforcement utilizing crime analysis and data driven approaches to crime and traffic safety.
12. Graduate three Junior Police Explorers, 40 kids through Camp Kops and 400 kids through DARE Program.
13. Continue to update fire technology in the field by installing mobile data terminals in fire vehicles.
14. Work with local fire departments to develop a mutual aid response system in borderline areas to provide for more efficient fire response.
15. In cooperation with other Kentucky agencies, begin a multiple-year training program on structure collapse response preparedness.
16. Continue to educate the public on how to use the new Transit mobile app and text message program.
17. Cross-train public works employees on equipment and vehicles to improve disaster preparedness.
18. Continue providing solid waste disposal solutions in support of ongoing downtown and riverfront development projects.
19. Complete ditch inspections and maintenance according to planned maintenance schedules.
20. Work to facilitate and transition the community to the new Owensboro Tennis Complex.
21. Market City Parks facilities and programs through redesigning the Parks website and creating a City Parks mobile app.
22. Improve quality of Ben Hawes Golf Course by rebuilding four tee boxes, improving drainage and rebuilding two bunkers.
23. Partner with local cheer and/or dance studios to offer a competition(s) at the Owensboro Sportscenter.

**FINANCIAL OVERVIEW**

The overall proposed budget appropriations for fiscal year 2015-16 total \$84,378,277, a 31.4% decrease when compared to fiscal year 2014-15.

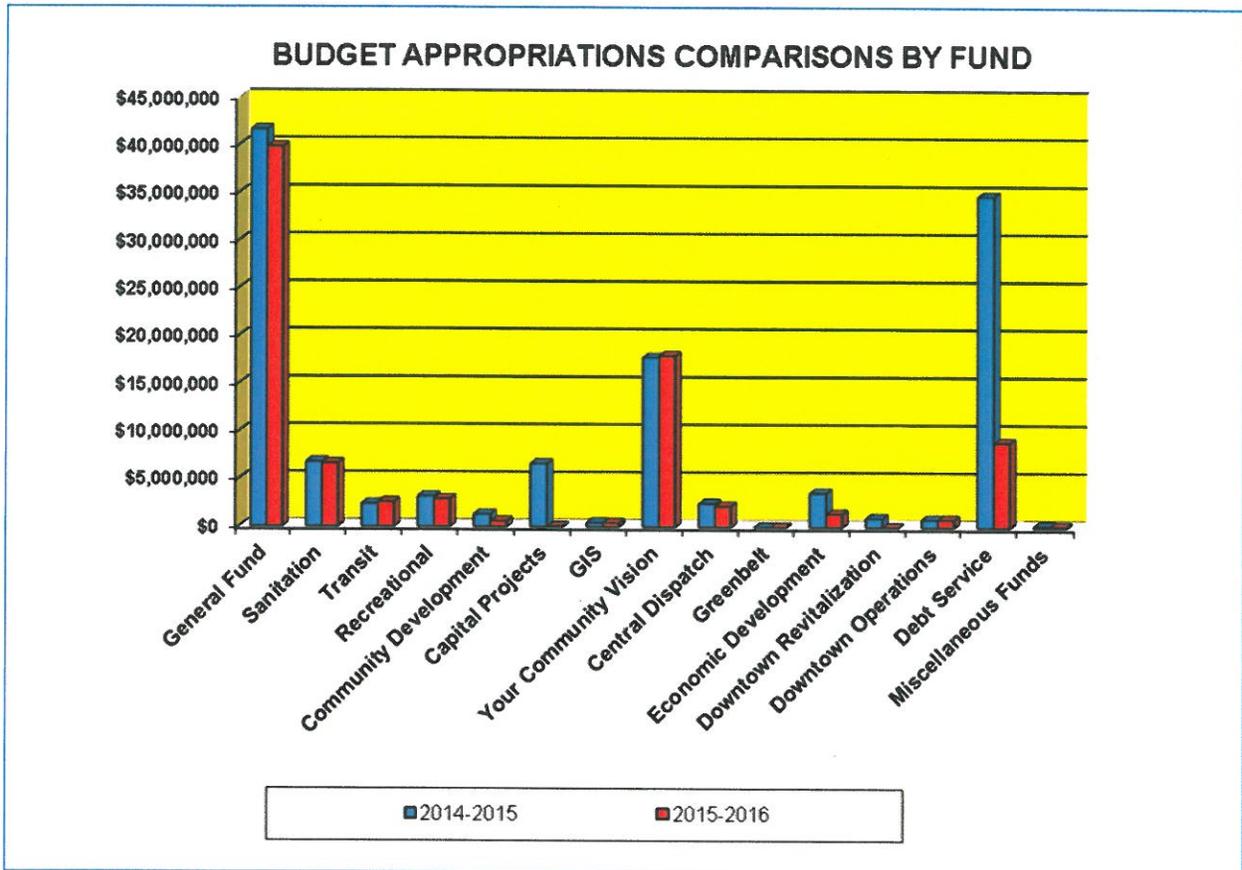
Changes from fiscal 2014-15 appropriations are summarized below:

<b>Budget Appropriation Comparisons By Fund</b>				
<b>Fiscal 2014-2015 to Fiscal 2015-2016</b>				
<b>Fund</b>		<b>Amended Budget 2014-2015</b>	<b>Budget 2015-2016</b>	<b>% Change</b>
General Fund	\$	41,612,224	\$ 39,822,127	-4.3%
Sanitation		6,800,971	6,637,001	-2.4%
Transit		2,412,375	2,564,652	6.3%
Recreational		3,187,935	2,927,968	-8.2%
Community Development		1,321,704	581,369	-56.0%
Capital Projects		6,619,867	65,000	-99.0%
GIS		435,156	415,061	-4.6%
Your Community Vision		17,778,601	17,923,188	0.8%
Central Dispatch		2,466,367	2,180,258	-11.6%
Greenbelt		0	0	0.0%
Economic Development		3,583,401	1,389,660	-61.2%
Downtown Revitalization		947,011	0	-100.0%
Downtown Operations		825,139	826,102	0.1%
Debt Service		34,725,651	8,903,828	-74.4%
Miscellaneous Funds		197,584	142,063	-28.1%
<b>Total</b>	<b>\$</b>	<b>122,913,986</b>	<b>\$ 84,378,277</b>	<b>-31.4%</b>

Miscellaneous Funds include property/drug funds and scholarship/sponsorship fund. Total does not include transfers or internal service funds.

The most notable decreases are in the General Fund (appropriations summary on page 63), Capital Projects (page 267), Economic Development (pages 246-247), and Debt Service (page 256). Please see noted pages for more detail.

All notable changes were due to fluctuations in grants and carryovers from prior years.



### BUDGETARY PROCESS AND FINANCIAL ISSUES

Department managers were requested to submit budgets that reflect necessary expenses. All budget requests required justification and were reviewed item by item. The review included evaluation and analysis of each service program. The following criteria were used to evaluate programs: conformity to Commission expectations, conformity to resident expectations, conformity to department mission statements, and cost-versus-benefit received. This process focused on the expenditure side rather than the revenue side of the equation in our attempt to do “more with less.”

The Finance Director reviewed the submitted department budgets and a preliminary proposed budget was prepared. I then met with each department manager, along with Finance staff. Changes made to the requested department budgets were subject to limited negotiation within available resources. Department managers were given the greatest possible latitude on how expenditures were to be made within their respective area(s) of responsibility. Department managers will be held accountable for their budgets, particularly in the area of mid-year budget amendments and requests for additional funding. Each request will be reviewed critically and only significant requirements or opportunities will be recommended to the City Commission for amendment approval.

This year, I recommend a balanced budget for the General Fund to retain a General Fund surplus of \$8,120,308, 20.4% of total General Fund expenditures. We are fortunate to have found solutions to limited revenue sources, enabling us to sustain the service levels to which the community is accustomed. The budget process and responsible financial planning call for allocation of limited resources among competing demands based upon the best information available at the time.

## **SHORT-TERM FACTORS INFLUENCING DECISIONS**

With every annual budget there are short-term concerns and issues. The main concerns are the health insurance and pension costs. With health insurance, there are a variety of influencing factors that leave the City with little control over the costs. The City bids the health insurance contract out every year in an effort to keep costs down via the competitive bidding process. In addition, wellness plans are utilized to promote health and awareness in an attempt to minimize claims. The pension costs are mandated by the State and are less of a concern with the Kentucky Legislature having addressed the issue with Senate Bill 2. The rates will now remain more constant for the next fifteen years, as opposed to the previously scheduled large annual increases.

Property tax was budgeted at a tax rate that will produce revenue 4% greater than was produced in the preceding year. The increase was needed this year to balance the budget. The City's tax rate had remained unchanged for seven years.

The cost of living adjustment was held to 1.7% (by policy may be up to 2%), which is in line with the Department of Labor's estimate for 2016.

Lastly, are the City's on-going maintenance and replacement plans. Each department is charged its proportionate share of building, equipment and grounds, maintenance, and replacement charges. These charges come from the Internal Service funds of the City.

## **STRATEGIC GOALS AND STRATEGIES**

The City Commission envisions a City that has: a high quality of public safety, citizen participation in the City's affairs, economic growth, amenities that attract and retain a well-educated population, a transportation system that works for everyone, low taxes, improved infrastructure, thriving neighborhoods, opportunities for minorities, a continued growth in and through its downtown revitalization, construction of an International Bluegrass Music Center (through a public-private partnership), and continued improvements to the City's stormwater infrastructure. Through this process, the Commission identified the following Strategic Goals to prioritize over the next five years (the City's internal long-range plan). The internal long-range plan is a living document that is reviewed and revised on a regular basis. This budget addresses the Commission's goals:

1. Funding issues
2. Communication Strategies to enhance citizen involvement (ie: Implementation of a mobile app for smart phones that will provide information about the city, as well as provide a tool for citizens to submit City Action requests, Neighborhood Alliances)
3. Economic Development
4. Downtown Revitalization
5. Capital Budget (Capital Projects Fund and Your Community Vision Fund)
6. Infrastructure Needs
7. Bus Transit

## KEY 2015-2016 RECOMMENDATIONS

I would describe this budget as maintaining basic services. Major programs that continue through fiscal year 2015-16, as well as recommended key revisions, are noted below:

### ✓ *Employee Compensation and Benefit Provisions*

Funds are allocated to ensure employee salaries and benefits maintain parity with the labor market. It is important to maintain employee compensation competitive with the labor market to reduce employee turnover.

### ✓ *Capital Projects*

There is \$20,518,570 budgeted for capital expenditure projects for fiscal year 2015-16 from the Capital Improvement Program. Detailed project descriptions are included under the Capital tab.

### ✓ *Long-Term Planning for City Development*

The budget for fiscal 2015-2016 includes a number of appropriations geared toward creating economic growth. For example, \$15.1 million is appropriated for the International Bluegrass Music Center, and funds are appropriated toward the City's newly built convention center.

### ✓ *Staffing Levels*

There are some changes from 2014-15 staffing levels in this budget. There is a reduction of one full-time position, an addition of 49 part-time/intermittent positions, and an elimination of seasonal positions. While the number of part-time/intermittent positions has increased from prior year, there is no significant change to the total hours. Kentucky Retirement Systems changed the categories of employees to part-time/intermittent from temporary, thus creating the major increase in part-time/intermittent category. The City is streamlining operations, combining duties, cross-training and redistributing, thereby reducing the total number of positions. These measures were taken to address increasing health care and retirement costs.

### ✓ *Fiscal Health*

In addition to savings in staffing levels, our strategy is to continue to limit and reduce expenditure growth, particularly recurring expenditures, and to seek cost savings opportunities ensuring that funds will be available for needed capital projects in the future. The City has been helped in this regard by its implementation of the Fleet and Facilities Maintenance Plan. At this time, the Capital Improvement Plan will concentrate on the stormwater improvements, the riverfront development, the Parks Master Plan, recreation projects, and transportation needs, in line with the expressed desires of the citizens of Owensboro and this Commission. The master plans allow the City to phase in recommended changes and/or upgrades.

### ✓ *Fiscal Opportunities*

The City will continue to aggressively pursue its annexation efforts. Annexation is vitally important to growth in revenues, as annexation efforts will insure long-term financial stability for the City in terms of increased property taxes, occupational license fees, and occupational net profit fees through mixed commercial, industrial, and residential development. Our policy will continue to provide annexation and economic development incentives that will pay for themselves within years of implementation and serve as incentive investments in future revenues to offset the cost of providing services to the newly annexed areas. The policy of balanced and controlled growth will be the City's greatest challenge in the next five to ten years.

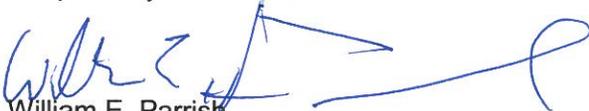
Mayor and Commissioners  
City of Owensboro  
May 5, 2015

## **ACKNOWLEDGMENTS**

Owensboro is in an enviable position compared to many other cities when looking toward the future. The City has sufficient reserves, dedicated resources for debt service, and economic development holds promise for improving existing services. Most important of all, the public is well-served by the men and women of this organization who are dedicated professionals and who provide excellent service for our citizens and our community.

I want to thank the Department Heads, Division Managers, and in particular the Finance Department staff, for the many long hours of work they contributed to make this budget possible. I also thank the Commission members for their integrity in directing the financial affairs of the City in a responsible and progressive manner during a demanding budget process.

Respectfully submitted,

  
William E. Parrish  
City Manager

# DISTINGUISHED BUDGET PRESENTATION AWARD



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**City of Owensboro  
Kentucky**

For the Fiscal Year Beginning

**July 1, 2014**

Executive Director

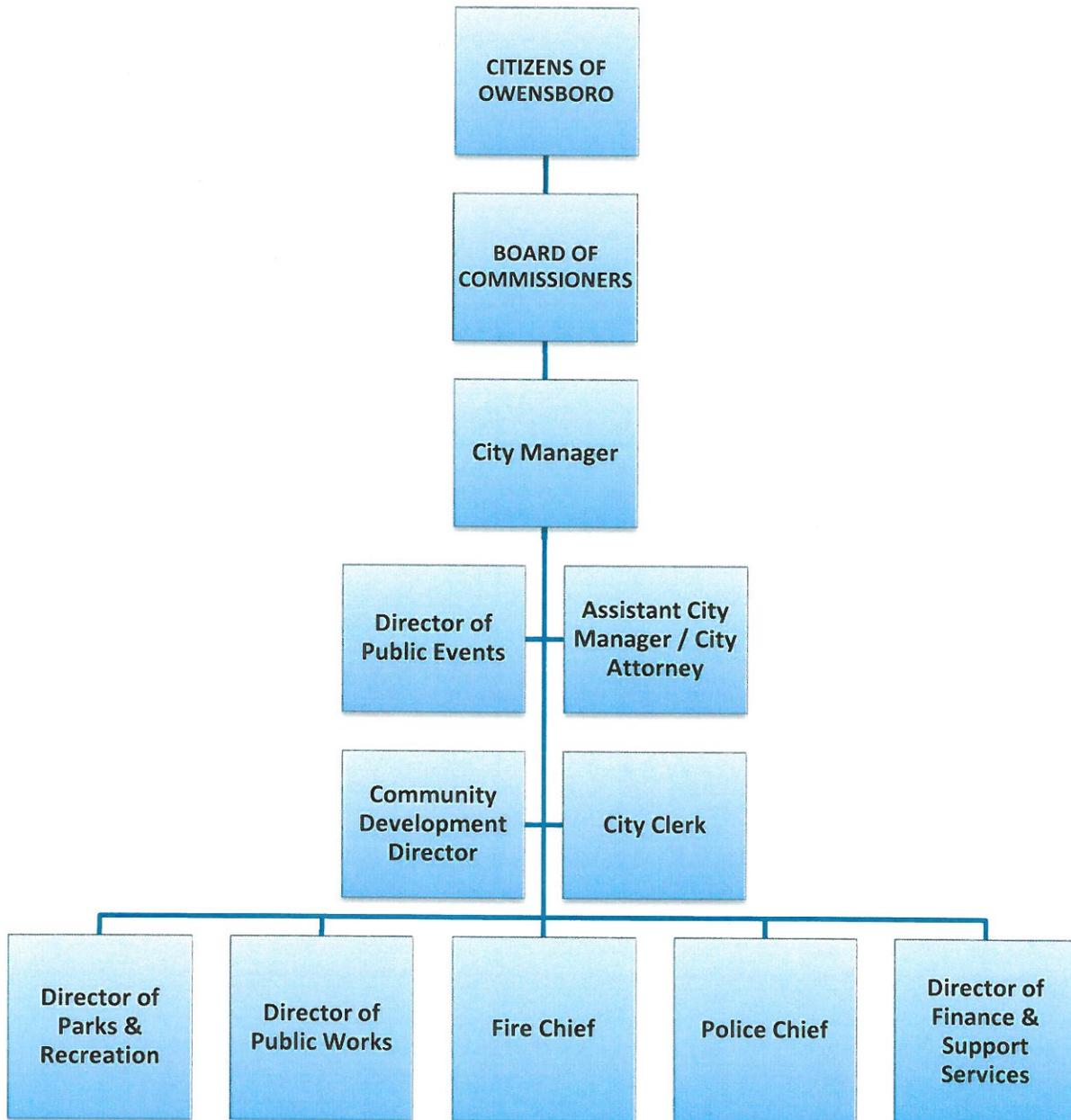
The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Owensboro, Kentucky, for its annual budget for the fiscal year beginning July 1, 2014. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.



# CITY OF OWENSBORO

## ORGANIZATION CHART FISCAL YEAR 2015-2016



**DIRECTORY OF PUBLIC OFFICIALS  
FISCAL YEAR 2015-2016**

**ELECTED OFFICIALS**

Mayor Ron Payne	Commissioner Jeff Sanford (Mayor Pro Tem)
Commissioner Bob Glenn	Commissioner Pam Smith-Wright
Commissioner Deborah Nunley	

**APPOINTED OFFICIALS AND DEPARTMENT HEADS**

City Manager	William Parrish
Assistant City Manager/City Attorney	Ed Ray
Assistant City Attorney	Steve Lynn
City Clerk	Beth Cecil
Director of Finance & Support Services	Angela Hamric
Director of Public Works	Wayne Shelton
Fire Chief	Steve Mitchell
Police Chief	Art Ealum
Director of Parks & Recreation	Amanda Rogers
Community Development Director	Keith Free

## APPOINTED BOARDS AND COMMISSIONS

### Owensboro-Daviess County Building Code Appeals Board

Jason Baker	Danny Richeson	Ben Clark, Jr.
Ted Lolley		Jim Wolter

### Historic Preservation Board

Ed Allen	Gary Adams	Larry Conder
Ted Lolley		Terry Woodward

### Property Maintenance Code Enforcement Board

Aaron Anderson	Cindy Whitmer	Tim Burks
Glenn Morrison		Cecil Phillips

### City Utility Commission

Tony Cecil	Ted Lolley	Terry Naulty
Dan Riney	J.T. Fulkerson	Tom Maddox

### Owensboro Metropolitan Planning Board of Adjustments

Ruth Ann Mason	Jean Lewis	Ward Pedley
Fred Reeves		Marty Warren
Jerry Yeiser		Robynn Clark

### Parks Advisory Board

Charlie Broughton	David Johnson	Bobby McCormick
Beverly Chelgren		Dave Silvert
Issac Coffey		Waitman Taylor

### Owensboro-Daviess County Regional Airport Board

Ed Riney	Bart Darrell	Brenda Clayton
Clay Ford	Barry Frey	Wayne Foster
Peggy Gardner	Marty Traylor	Adam Hancock
Andrew Ward		Jerry Yeiser

### Parking Committee

Kevin Collignon	Joe Berry	Steve Mitchell
Keith Free	Dean Dennis	Brad Martin
Tim Goff	Jeff Speed	Tim Ross
Bailey Bennett		Wayne Shelton

### Civil Service Commission

Roger Adams	Naomi Sutton	Keith Ellis
Steven Englehardt		Scott Miller

### Walk of Fame Advisory Board

Shannon Wetzel	Terry Woodward	Rosemary Conder
Keith Lawrence		Kathy Olson

### County Board of Assessment Appeals

Carroll Hayden	Vonnie Williams	Mary Mattingly
----------------	-----------------	----------------

### Police & Firefighters' Retirement Fund Board

Bobby Blandford	Ron Payne	Lloyd Nash
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### Cable Advisory Board

David Kirk	Jim Weafer	John Bryenton
Tammy Maglinger	David Smith	Michael Peacock
David Ralph		Linda Salyer
Abby Shelton		Jason Simon

### Owensboro Bicentennial Committee

Abby Shelton	Maria Kelly	Tim Ross
Kathy Olson	Shannon Wetzel	Rosemary Conder
Keith Lawrence	Beck Glenn	Dean Dennis
Kirk Kirkpatrick		Sally Barker

## APPOINTED BOARDS AND COMMISSIONS

### 911 Emergency Operations Center Oversight Committee

Dwane Smeathers	Steve Mitchell	Claude Porter
Art Ealum	Keith Cain	JD Marksberry
Steve Lynn		Pat Thompson

### City Employees' Pension Board

Donnie Brey	Danielle Woodward	Angela Hamric
Lynn Holland		Ron Payne
Jeff Sanford		Pamela Smith-Wright

### Citizens Advisory Committee on Community Development

Cecil Phillips	Kathy Shouse	Bobby McCormick
Aaron Anderson	Joanne Kendall	Jeff Danhauer
Judy Dixon	Anne Mulligan	Daisy James

### Riverport Board

John Kazlauskas	Ed Ray	Tom Castlen
J.T. Fulkerson		Charles Kamuf
Rod Kuegel		Michael Riney

### Human Relations Commission

Angelica Almanza	Bob Williams	Bob Desai
Aloma Dew	Jim Blanton	Karen Ellis
Joanne Kendall	Angela Oliver	Cecil Phillips
Samuel Tandy	Kimberly Newton	Arnie Weiner
Penny Riley-Smith		Steve Lynn

### Owensboro Public Art Commission

Joyce Acey	Rosemary Conder	Gary Adams
Barbara Bennett	Waitman Taylor	Moretta Bosley
Candance Brake	Michael Vanover	Anne Damron
Madison Silvert	Bill Tyler	Sara Hemingway
Esther Jansing	Nancy Wilson	Ann Kincheloe
Kitty Kizer	David Searles	Julia Ledford
Ted Lolley	David Stratton	John Medley, Jr.
Hugh Moore		Gary Noffsinger
Ron Payne		Burley Phelan

### Owensboro Sister Cities, Inc.

Madison Silvert	Jeanette Ward	Carrie Blackham
Beck Glenn	Kelia West	Robin Joska
Larry Mayfield		Ron Payne
Jiten Shah		Michael Vanover

### Board of Ethics

David Johnson	Sean Land	Mike Sullivan
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### Alliance for a Drug-Free Owensboro/Daviess County Steering Committee

Mike Koger	Jason Worth	RonSonlyn Clark
Gary Hall	Donna Nolan	Debbie Zuerner-Johnson
Lisa Jones	Brock Peterson	Lura McElhearn
Jonathan Patton	Keith Cain	Jeff Sanford
Al Mattingly		Ron Payne

**HISTORICAL STAFFING  
FY 2015-2016**

PROGRAM	2013-2014			2014-2015			2015-2016			Personnel Allotment Revisions FY14-15 TO FY15-16
	Full Time	Part Time	Temp	Full Time	Part Time	Temp	Full Time	Part Time	Temp	

**ADMINISTRATION, PARKS, FINANCE & SUPPORT SERVICES**

021	Administration Department	9	12	0	9	12	0	9	11	0	<i>Eliminated NFT TV Journalist.</i>
074	Community Development	1	0	0	1	0	0	1	0	0	
031	Information Technology (IT)	19	2	0	19	2	0	17	2	0	<i>Eliminated Web Analyst/Programmer and Operations Technician.</i>
034	Finance and Purchasing	17	5	0	16	4	0	16	4	0	
036	Personnel	4	2	0	5	2	0	5	2	0	
070	Parks/Recreation	16	115	43	16	129	4	14	171	0	<i>Eliminated Greens Supt. and Recreation Specialist. Increased number of non-full times (spread hours out to more employees).</i>
<b>Total Administration, Parks, Finance &amp; Support Services Depts.</b>		<b>66</b>	<b>136</b>	<b>43</b>	<b>66</b>	<b>149</b>	<b>4</b>	<b>62</b>	<b>190</b>	<b>0</b>	

**POLICE**

041	001 Police Administration	4	0	0	4	0	0	4	0	0	
	041 Patrol Division	73	12	0	73	12	0	73	12	0	<i>Includes one unfunded non-full time Citation Officer.</i>
	042 Investigation Division	18	2	0	18	2	0	18	2	0	
	043 Support Services Division	19	0	0	19	0	0	18	0	0	<i>Eliminated one Secretary.</i>
	047 Public Safety Communications										
	047 Consolidated Dispatch	26	8	0	28	8	0	28	8	0	<i>Includes two unfunded telecommunicator positions.</i>
	048 Radio	2	0	0	2	0	0	2	0	0	
<b>Total Police Dept.</b>		<b>142</b>	<b>22</b>	<b>0</b>	<b>144</b>	<b>22</b>	<b>0</b>	<b>143</b>	<b>22</b>	<b>0</b>	

**FIRE**

042	<b>Total Fire Dept.</b>	<b>95</b>	<b>0</b>	<b>0</b>	<b>95</b>	<b>0</b>	<b>0</b>	<b>95</b>	<b>0</b>	<b>0</b>	
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**PUBLIC WORKS**

051	Engineering Services	11	2	2	11.25	2	2	10.25	5	0	<i>Reallocation of office and property maintenance staff. Added pavement management workers.</i>
052	Facilities Maintenance	25	6	0	24.5	1	0	24.68	0	0	<i>Added one Maintenance Worker. Reallocation of office staff.</i>
053	Street Division	17	0	0	17.7	0	0	17.58	0	0	<i>Reallocation of office staff.</i>
054	Garage	8	1	0	8.1	0	0	8.1	0	0	
055	Sanitation	29	2	0	27.45	2	0	28.58	1.2	0	<i>Reallocation of office and property maintenance staff.</i>
056	Stormwater	3	0	0	3	0	0	3	0	0	
057	Transit	17	12	0	19	18	0	22	25	0	<i>Additional 3 full time bus drivers and 7 non-full time bus drivers (spread hours out to more employees).</i>
058	Parking Garage	0	0	0	0	0	0	0	0	0	
059	Property Maintenance	0	0	0	0	0	0	0.8	0.8	0	<i>One full time and one non-full time.</i>
<b>Total Public Works Depts.</b>		<b>110</b>	<b>23</b>	<b>2</b>	<b>111</b>	<b>23</b>	<b>2</b>	<b>115</b>	<b>32</b>	<b>0</b>	

<b>DEPARTMENT TOTALS</b>		<b>413</b>	<b>181</b>	<b>45</b>	<b>416</b>	<b>194</b>	<b>6</b>	<b>415</b>	<b>244</b>	<b>0</b>	
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ORDINANCE 10-2015

AN ORDINANCE ADOPTING AND APPROVING THE ANNUAL BUDGET OF THE CITY OF OWENSBORO, KENTUCKY, FOR THE FISCAL YEAR BEGINNING JULY 1, 2015, AND ENDING JUNE 30, 2016, AND APPROPRIATING THE REVENUES TO THE VARIOUS DEPARTMENTS OF THE CITY AS SET FORTH HEREIN, AND FURTHER UNFUNDS HILLCREST GOLF COURSE AND DECLARES SUCH SURPLUS PROPERTY, AND AMENDS CHAPTER 26, ARTICLE VI, SETTING SANITATION RATES IN ACCORDANCE WITH THE REVENUES SET FORTH IN THIS BUDGET.

**WHEREAS**, in accordance with the provisions of KRS 91A.030, the 2015-2016 Annual Budget for the City of Owensboro, Kentucky, for the fiscal year beginning July 1, 2015, and ending June 30, 2016, has been prepared and is incorporated hereto by reference; and

**WHEREAS**, said Budget was submitted to the Board of Commissioners and examined by said Board; and

**WHEREAS**, pursuant to said statute, the Board of Commissioners fixed the date of May 5, 2015, at 4:00 p.m., CDT, in the Commission Chambers at City Hall for a public hearing on the proposed Budget prior to its official adoption; and

**WHEREAS**, KRS 91A.030 requires the passage of an Annual Appropriation Ordinance based on the annual Budget; and

**WHEREAS**, this Ordinance grants such authority to take such action as is necessary to administer the appropriations, rates that support such appropriations and directives contained herein.

**NOW, THEREFORE, BE IT ORDAINED BY THE CITY OF OWENSBORO, KENTUCKY, AS FOLLOWS:**

**SECTION 1.** The estimated revenues and fund balances set forth in the 2015-2016 Budget of the City of Owensboro are hereby appropriated to the various departments of the City of Owensboro for the fiscal year beginning July 1, 2015, and ending June 30, 2016, in the amount of \$111,534,674.00, inclusive of Internal Service Funds, for the various purposes designated in the 2015-2016 Annual Budget.

**SECTION 2.** The 2015-2016 Annual Budget as attached hereto and incorporated herein by reference is hereby approved and adopted by the Board of Commissioners. Copies of said Budget will be available when published from the office of the Director of Finance and Support Services.

**SECTION 3.** All appropriations will lapse at June 30, 2016, with the exception of outstanding encumbrances, which will automatically be adjusted to current year and prior year budgets, and incomplete multiple-year capital project balances, which will automatically be re-appropriated.

**SECTION 4.** This Ordinance shall take effect and be in full force immediately upon its final passage, approval and publication as required by law.

**SECTION 5.** The Mayor, City Manager, Director of Finance and Support Services, and their designees as applicable are hereby authorized to execute all contracts, deeds, titles, purchase orders, agreements and other documents deemed necessary to facilitate the projects, requirements, obligations and expenditures contained in or derived from the 2015-2016 Annual Budget as found herein and as may be amended by the Board of Commissioners from time to time.

**SECTION 6.** The budget contained herein does not provide funding for the continued operation of a golf course or other facility upon the land known as Hillcrest Golf Course and it is anticipated that the State, by and thru the Kentucky Transportation Cabinet, will acquire a portion of the golf course property in the interest of improving traffic mobility and for public safety in the vicinity of the intersection of Old Hartford Road, Fours Lane and Fairview Drive, therefor;

(a) The City of Owensboro, by and through its Board of Commissioners, hereby directs that effective upon the adoption and publication of this Ordinance, Hillcrest Golf Course located at 4346 Old Hartford Road, Owensboro, Kentucky, shall cease to operate as a golf course and park within the Owensboro Department of Parks & Recreation.

(b) The Board of Commissioners further directs that all valid 2015 Hillcrest Golf Course Season Passes shall be honored at Ben Hawes Golf Course during the 2015 season subject to the terms and conditions required for season pass holders of Ben Hawes Golf Course as determined by the Director of Parks & Recreation or her designee. Any pass holder may redeem their pass for a full refund of the original purchase price by applying for a refund at the Ben Hawes Golf Course pro shop provided such application is received at the pro shop not later than 5:00pm on June 30, 2015. No refunds shall be given after that date.

(c) The Hillcrest Golf Course was originally acquired with the intention that it be used as golf course within the Owensboro Department of Parks & Recreation. Subsequently, the City obtained and currently operates the Ben Hawes Golf Course.

(d) The City, by and through its Board of Commissioners hereby finds and determines that the community currently has more golf courses than can be indefinitely sustained, that the operation of two municipal golf courses is a duplication of services, the operation of Hillcrest poses a costly and unnecessary budgetary expense and tax burden on its citizens, the course directly competes with the private sector, that it has no present or future use for the Hillcrest Golf Course, and that it is in the best interest of the City to dispose of this property.

(e) By and through the Board of Commissioners, the real property owned by the City of Owensboro and located at 4346 Old Hartford Road, Owensboro, Kentucky, operated as Hillcrest Golf Course, is hereby declared surplus property which may be transferred, sold, or otherwise conveyed for economic development purposes, in accordance with the requirements of KRS 82.083(3)(b).

(f) By and through the Board of Commissioners, the Mayor is hereby authorized and directed to execute all documents necessary, including deeds, whereby the surplus property identified herein may be conveyed, sold, transferred and/or deeded away to a third party in accordance with applicable law.

**SECTION 7.** That Chapter 26, Article VI, of the Owensboro Municipal Code be, and the same is hereby amended, as follows:

(a) All references therein to the position of "Director of Sanitation" and "Sanitation Director" are hereby stricken and replaced with "Sanitation Manager."

(b) Section 26-297. Residential Charges. Fees for residential solid waste collection shall be eighteen dollars (\$18.00) per month for the first mobile container and

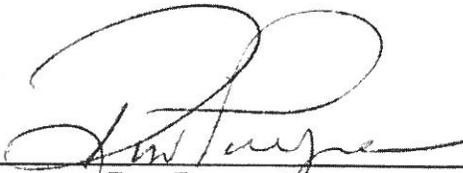
four dollars (\$4.00) per month for each subsequent mobile container]~~determined by the board of commissioners.~~

**SECTION 8.** The provisions of this Ordinance are hereby declared to be severable, and if any section, phrase or provision shall for any reason be declared invalid, such declaration of invalidity shall not affect the validity of the remainder of this Ordinance.

**SECTION 9.** The Ordinance shall become effective immediately upon passage and publication.

**INTRODUCED AND PUBLICLY READ ON FIRST READING,** this 21<sup>st</sup> day of April, 2015.

**PUBLICLY READ AND FINALLY APPROVED ON SECOND READING,** this 5<sup>th</sup> day of May, 2015.

  
\_\_\_\_\_  
Ron Payne, Mayor

ATTEST:

  
\_\_\_\_\_  
Beth Cecil, City Clerk

**CITY OF OWENSBORO, KENTUCKY  
MISCELLANEOUS DATA**

Date of Incorporation:	1817	<u>Parks &amp; Recreation</u>	
Form of Government:	City Manager/Commission	Number of Parks	26
Land Area (Square Miles)	20.29	Acres of Parkland	960
Miles of Streets	245.46	Number of Swimming Pools	2
Miles of Sidewalks	223.91	Number of Tennis Courts	31
		Number of Golf Courses	2
Population	58,374	<u>Other Recreational Facilities</u>	
Households	23,340	Sports Arena	1
Families	14,447	Ice Arena	1
Female/Male ratio	52.6%/47.4%	Performing Arts Center	1
Median earnings:		Senior Center	1
Men	\$33,625	Recreation Center	1
Women	\$22,361	Softball Complex	1
Caucasian	85.4%	Ball Diamonds	15
Black or African American	7.5%	Youth Football Fields	4
American Indian and Alaska Native	.1%	Youth Soccer Fields	12
Asian	1.0%	Number of Basketball Courts	11
Hispanic or Latino	3.5%	Number of Museums	3
Persons reporting some other race	.4%		
Persons reporting two or more races	2.1%		
<u>Police Protection</u>		<u>Water Utility</u>	
Number of Stations	1	Number of Users	24,924
Number of Substations	2	Annual Consumption (mil)	4,320
Number of Officers	100	Miles of Distribution	323
Number of Crossing Guard Posts	7	<u>Sewer Utility</u>	
<u>Fire Protection</u>		Westside Treatment Capacity (mgd)	15.0
Number of Stations	5	Eastside Treatment Capacity (mgd)	6.8
Training Center	1	<u>Electric Utility</u>	
Number of Firefighters	94	Number of Street Lights	9,332
<u>Employees</u>		Number of Traffic Signals	121
Full-time	415		
Part-time and Temporary	243		
<u>City Public Schools</u>			
Elementary Schools	5		
Middle Schools	1		
High Schools	1		
Preschools	1		



# CITY OF OWENSBORO GENERAL INFORMATION



## The City

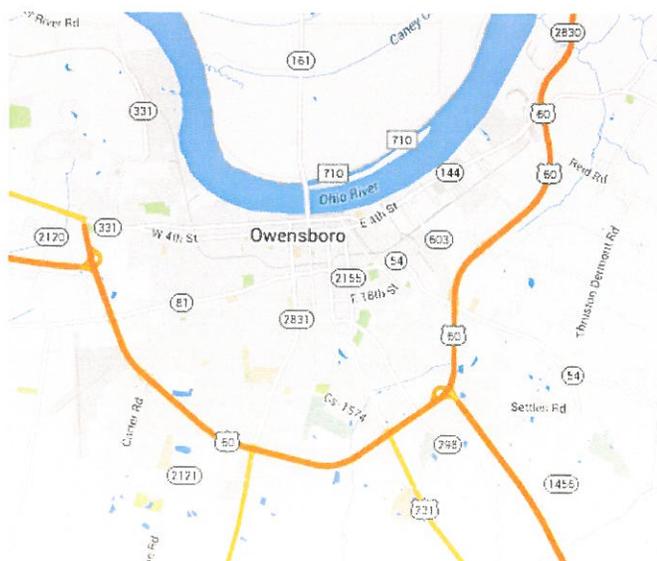
Owensboro, originally known as Yellow Banks (due to the color of the soil along the Ohio River banks), was first settled in 1797. By 1810, David Morton had opened a general store and the settlement population grew to 100 by 1815. An 1817 Act of the Kentucky Legislature incorporated the town as "Owensborough," later shortened to "Owensboro." The Owensboro area has grown steadily while retaining the "small town quality" of a friendly city. Owensboro ranks as Kentucky's fourth largest city in terms of population and is the industrial and cultural capital of western Kentucky.



In 2013, Owensboro was named an All-American City (one of only ten communities selected nationwide) by the National Civic League. Forbes magazine ranked Owensboro #6 on their 2013 "Best Small Cities For Jobs" and #62 "Best Small Places for Business and Careers," including #24 in job growth and #37 ranking for "Low Cost of Doing Business." Other recent national recognitions include being named Kentucky's representative on the "America's Best Place to Raise Your Kids" 2009 list in BusinessWeek magazine and #93 on the Top 100 list of "America's Best Places to Live" in July 2010 by Money magazine.

## Location

Owensboro, the county seat of Daviess County, Kentucky, lies on the southern banks of the Ohio River, one of the nation's major waterways. Part of the western Kentucky coal field region, Owensboro is located 32 miles southeast of Evansville, Indiana, 123 miles north of Nashville, Tennessee, and 109 miles southwest of Louisville, Kentucky. An improved section of U.S. Highway 231 in southern Indiana and a recently expanded Owensboro bypass complete a four-lane direct link through Owensboro from Interstate 64 in Indiana to Interstate 65 in southern Kentucky.



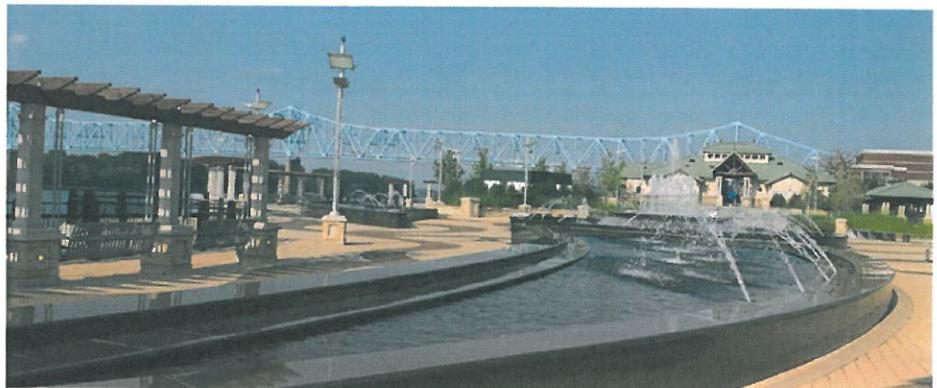
## Industry and Economic Development

Owensboro has emerged as a major economic hub of western Kentucky, attracting major manufacturing processors in industries such as aluminum, automobile parts, uniforms, paper, food, and tobacco. Locally produced goods include automobile frames and parts, electronics, plastics, wire, spaghetti sauce, and various tobacco, food, and paper products. Biodiesel ethanol is locally produced from soybeans grown in the area, and Owensboro has emerged as an international leader in biotechnology research. A large and expanding mortgage processing firm and two natural gas transmission corporations also call Owensboro home.

The City is active in promoting economic development, as new developmental job growth is necessary to ensure the continued stability of the City's revenue base. Economic indicators and trends reflect stabilization in the area's economy compared to the previous year. As of April 2015, area employment over the prior twelve months averaged 43,165, a decrease of less than 2% from the construction-fueled prior year average. The April 2015 unemployment rate was 4.2%, significantly lower than the prior year rate of 5.7%, the State rate of 4.8% and the U.S. rate of 5.1%. The number of Owensboro Municipal Utilities active water and electric meters was slightly higher and has been steady for several years, with much of the recent construction in the city occurring in areas served by Kenergy and the local water districts. The rate of construction of new single-family housing was steady in the prior year. The value of new non-residential projects has dropped significantly from the recent all-time high in the local area caused by work on several major projects, including the recently concluded construction of a new \$385 million hospital and a new convention center.

An aggressive annexation policy is pursued to ensure continued growth and development for the City of Owensboro. Much of the City's long-term industrial growth potential lies in the Carter Road/Airport Corridor, anchored by the 400-acre Mid-America Airpark. The City coordinated with the Greater Owensboro Economic Development Corporation to complete Mid-America AirPark, which includes AirPark, Tamarack, and Unifirst Drives, and this is a valuable tool for attracting new industry to Owensboro. Three recently-opened buildings in the Airpark for a local expansion of a national mortgage processing company will bring their total new employment to over 800 jobs. The Owensboro-Daviess County Regional Airport recently finished a \$40 million expansion, and a \$1.8 million terminal expansion opened in August 2012. Direct flights to the Orlando area added in the past five years make Owensboro a hub for convenient and cost-effective transportation between Florida and the Owensboro region, and multiple daily flights between Owensboro and St. Louis serve a vital connection to cities nationwide. The overall outlook for the area's economy remains bright due to its diversification.

In August 2012, the City completed construction of a \$40 million Riverfront Development project which was funded mostly through a federal grant. The project included a river wall, a signature fountain, children's playground and spraypark, and significant additional green space for Smothers Park. In 2015, Smothers Park was named the 18<sup>th</sup> best playground in America by Early Childhood Education Zone. The City is currently in the later stages of a \$99 million downtown redevelopment and revitalization project. The City has partnered with Daviess County Fiscal Court in the development and financing of this project, with the City sponsoring \$79 million of the project





and the County sponsoring the remaining \$20 million. A \$48 million convention and events center overlooking the Ohio River opened in January 2014. It is flanked by two new privately-developed hotel projects with 270 total rooms at a total cost of over \$35 million. Other new construction in the area includes a corporate headquarters and

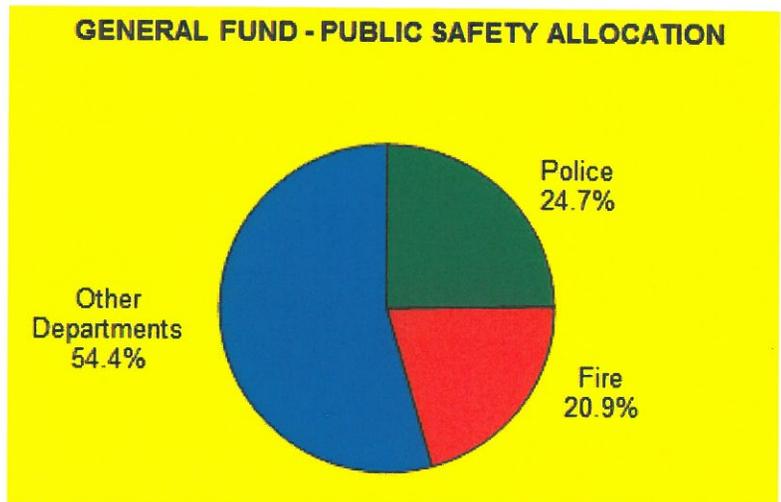
multiple residential buildings on available riverfront property, with additional property available for future development. In 2015, Southern Business & Development Magazine included Owensboro on their list of “10 Great Southern Downtowns That Are Worth A Visit.”

### Communications

The Owensboro Messenger-Inquirer provides daily newspaper service to the citizens of Owensboro and surrounding counties. The Owensboro area is served by many radio stations and by affiliate stations of the four major television networks (ABC, CBS, FOX, and NBC). Cable television service is provided by Time Warner. Owensboro is home to a United States Post Office, with branch offices throughout the City.

### Public Safety

The City is committed to excellence from its Police (OPD) and Fire (OFD) Departments. Emergency response times average 3.35 minutes for OPD and 4.25 minutes for OFD, in accordance with the National Fire Protection and United States Insurance Service Offices recommendations. Recent consolidation to our combined City-County 911 Dispatch Center helps ensure efficient and effective Public Safety dispatch services throughout the county. 45.6% of General Fund expenditures are budgeted for public safety. The chart illustrates General Fund percentages for public safety and all other departments, not including capital projects funding.



### Education

Quality education is a priority for the City of Owensboro. Education facilities in the area abound, with city, county and parochial school systems providing elementary, middle and secondary school students with quality education. The average student-teacher ratio for these systems is 20-25:1.

The Owensboro Community and Technical College, an institute for higher learning, offers two-year Associate of Arts and Science degrees, several doctoral degree programs via telecommunications, and vocational education.

Brescia University and Kentucky Wesleyan College are four-year education institutions offering Bachelors of Science and Art degrees. Graduate programs are offered locally by Brescia, Western Kentucky University and Murray State University. Western Kentucky University-Owensboro offers a host of undergraduate and graduate degree programs on their newly expanded Owensboro Campus. These programs provide area residents with the opportunity to earn post-graduate degrees without leaving the city.

Daymar College is a private two-year accredited school offering career-specific education programs. Adult education workshops also offer short courses.

Owensboro is proud of The Wendell H. Ford Government Education Center located at the Area Museum of Science and History. Retired Senator Wendell H. Ford, a local resident, donated memorabilia from his long political career to the Center. The Center includes a replica of his Senate office, a rotunda, and a 70-seat "Senate chamber" used for community, school meetings and lectures. It is equipped with computer and television connections to Washington, D.C. and Frankfort, KY.

### **Medical Facilities**



Owensboro Health (OH) serves eleven counties in Kentucky and southern Indiana. Its new \$385 million state-of-the-art hospital facility (pictured above) officially opened June 1, 2013.

OH medical services can vary greatly from one to another, but patients consistently benefit from quality care. For six years in a row (2009-2015), OH has been ranked in the top 5 percent for clinical excellence by Healthgrades, a leading healthcare rating firm, including top 2 percent for 2014. For 2013 and 2014, Healthgrades named OH Regional Hospital one of America's 100 Best Hospitals.

Among many services and accomplishments, OH also leads two key initiatives for cancer research in the Owensboro region. OH is accredited as a Comprehensive Cancer Center, the highest endorsement awarded to any community hospital from the Commission on Cancer of the American College of Surgeons. This endorsement shows that OH provides the highest level of care in the diagnosis and treatment of cancer.

### **Recreation and Culture**

The new, high-tech library serves the community well with a collection of 197,000 books, 28,000 audio and DVD items, a digital collection of over 55,000 items, and access to 31 online databases. Owensboro Area Museum maintains community interest in the natural sciences and area history. Art lovers benefit from the Owensboro Museum of Fine Art, which now features an Atrium Sculpture

Court, a restored Civil War-era mansion, a priceless collection of German stained glass windows, and the Kentucky Spirit Galleries. These institutions are recognized as among the finest in western Kentucky. Owensboro offers wide ranges of recreational and cultural activities to its citizens, who enjoy everything from fishing on nearby lakes to live performances of the Owensboro Symphony Orchestra, one of the finest in the state. Municipal parks provide areas for picnicking, golf, hiking, tennis, softball, football and just plain relaxing. State-maintained Carpenter and Kingfisher lakes offer a fine arena for the fisherman. Other water sports may be enjoyed on the Ohio River. Whether walking, running or biking for fun or exercise, the City's Greenbelt offers a safe route for its residents.

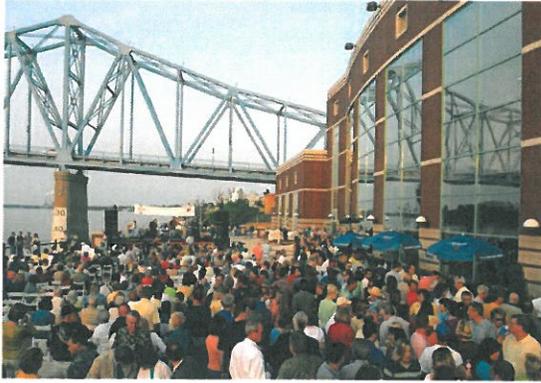


The City maintains two swimming pools and the Kendall Perkins SprayPark, a shallow water play area specially built for small children. Legion Park's sprayground is an enhancement to a beautiful park located in the center of Owensboro that already features basketball courts, a walking trail, playground equipment, and covered shelters.

As was mentioned prior, Smothers Park was greatly expanded and enhanced with additional green space, a signature fountain, and a large children's playground/sprayground complex as part of a recent Riverfront Development Project. This is connected to the new riverfront convention center area by the Mitch McConnell Plaza and Walkway, also a recent addition. Owensboro is indebted to Senator McConnell for his loyalty and dedication to the City and its ambitious riverfront projects. The City has dedicated the plaza and walkway in his honor.

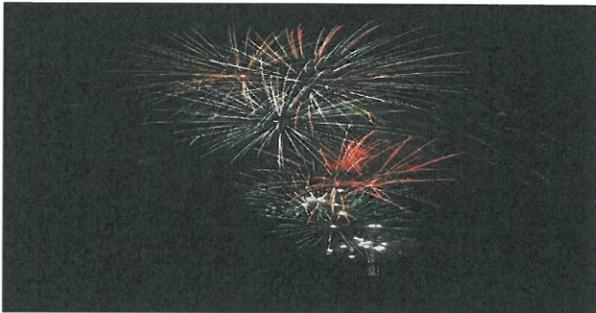


The RiverPark Center, a 100,000 square foot performing arts and civic center, boasts a 1,500 seat multi-purpose auditorium, an experimental theatre, a riverfront plaza, an open-air courtyard, and meeting/reception rooms. Each year, the RiverPark Center hosts over 800 performance and civic events, and several times since 2008 it has hosted the International Mystery Writers' Festival, with attendees such as 2-time Oscar winner Gene Hackman, actor Josh Hucherson, and writers Stuart Kaminsky and Mary Higgins Clark, the "Queen of Suspense." The International Bluegrass Music Museum currently occupies a portion of this facility, but in the future it will have its own \$15 million facility, currently under construction along the riverfront. Other community activities include music, theatre and art. Cultural activities play a major role in the everyday lives of Owensboro's residents. The City funds many cultural agencies in part.



Friday After 5 is a weekly series of free outdoor concerts held on the riverfront beginning at the RiverPark Center patio and continuing for over seven city blocks. The festival, created by Downtown Owensboro, Inc., began in 1996 with 10 weekly Friday evening concerts. It has grown to a summer-long signature event for the tri-state area hosting more than 50,000 visitors and generally runs from May to September. The festival includes live bands, interactive events for families, entertainment and crafts each Friday after 5:00 p.m. until 10:00 p.m.

Owensboro hosts many festivals throughout the year. Each festival is unique and designed for the whole family. The largest of these is The International Bar-B-Q Festival, which is hosted on the Ohio River front in May of each year. Daviess County has over 150 years of barbecuing experience and boasts of being the Bar-B-Q Capital of the World. The Bar-B-Q Festival is packed with food, music, dance, and a variety of vendor booths.



The Fourth of July ushers in the next big Owensboro celebration. Fireworks and family fun usually start by July 3<sup>rd</sup>. Musical entertainment and a major fireworks display downtown over the Ohio River are a big part of the holiday on the Fourth, billed as the Celebration of the American Spirit.

The annual Owensboro Dragon Boat Festival premiered in 2011 with 12 teams and had 20 teams participate in August 2014. This festival takes place at English Park, taking advantage of its excellent boat ramp and boarding dock facilities. Paddling teams of 20 people race the boats in multiple heats along a 100-meter course down the Ohio River. Other festivals range from Bluegrass and Dulcimer Music Festivals in the spring to Pumpkin, Farm, and Apple Festivals each fall.



Owensboro has been awarded the designation of *Sports Illustrated* "Sportstown" as the state's top location for community sports and recreation. As Cyndi Sturgeon, Parks and Recreation Department Director at the time, was quoted in the *Sports Illustrated* article: "Sports are a huge focus here in Owensboro and we try to appeal to everyone at all stages of life — from t-ball to adult softball to activities for seniors. Our goal is to help residents have a positive, lifelong relationship with sports."

The Owensboro Sportscenter, a 5,000-seat, air-conditioned auditorium/arena, is home to local high school and college basketball. The City has several times hosted the NCAA Division II Men's "March Madness" Basketball Tournament and the Kentucky 3<sup>rd</sup> Region Boys' and Girls' High School Basketball Tournament at this site.

Owensboro high schools participate in all major team sports offered by the Kentucky High School Athletic Association, and often at least one of these schools is in serious contention for state champion for various sports. Owensboro High School won its fifth boys high school state basketball championship in 2015.

The Kentucky Wesleyan College basketball team has been referred to as the "UCLA of Small College Basketball." The Panthers are a perennial powerhouse in NCAA's small college basketball ranks and have won eight NCAA II National Tournaments.

The Owensboro Softball Complex, located in Jack C. Fisher Park, has been the site of more than 30 national level softball and baseball world series' and championships since 2001. The Complex



is a multiple recipient of the NSA Outstanding Park Award, and the City has received the ASA James Ferrall Award of Excellence on tournament operations multiple times since 2001. The City successfully hosted the three largest Amateur Softball Association's (ASA) National Championships in the history of the ASA: 2004 ASA Men's Class D Nationals-143 teams, 2005 ASA Girls 14 & under Class A Fast Pitch National Championship-144 teams, and 2008 ASA Girls 16 & Under Class A Fast Pitch National Championship-144 teams.

The Owensboro Parks and Recreation Department, in partnership with

Owensboro Catholic High School, was awarded the honor of hosting the KHSAA Girls Fast Pitch Softball State Championship in 2004, 2005, and 2008 through 2018. Anything more than a three-year award to the same host community is unprecedented in the history of the event, and the recent extension to eleven consecutive years speaks volumes regarding the caliber of our facilities and staff. The Owensboro Catholic Lady Aces have earned five state fast-pitch softball titles since 1998.

On weeknights throughout the season, the softball complex is home to 450 youth t-ball players, 100 youth baseball players, and 1,200 adult softball players. All of the leagues are coordinated by the Owensboro Parks and Recreation Department.

All Owensboro residents (children, teens, adults, and seniors) have many recreational options, including golf, tennis, softball, volleyball, ice-skating, soccer, football, baseball, and basketball. There are also developmental and instructional programs in t-ball, soccer, cheerleading, tumbling, tennis, golf, tae-kwon do, baseball, softball, volleyball, ice-skating, swimming, and fishing. The City opened its new Ice Arena in August 2009, replacing a facility that was built in 1963. Owensboro Youth Hockey Association, Inc. is open to youth ages 4-18. The Owensboro Youth Soccer League involves youth ages 6-19 during spring and fall seasons. Owensboro Youth Baseball develops young people ages 6-18 in baseball. In 2014, the City opened a new 14,000 square foot Skate Park, and in 2015, a new indoor-outdoor 15-court tennis complex was opened.

Owensboro's 2010 purchase of Ben Hawes Park from the State of Kentucky has allowed for further enhancement of recreational facilities in the area, among them miles of recently renovated mountain biking/hiking trails and a new Soap Box Derby track. The Owensboro Lions Club brought the Soap Box Derby back to Owensboro in 2001 after a 36-year absence. After hosting the event on a city street course since 2001, construction was recently



completed on a new dedicated course in Ben Hawes Park. This is the result of a combined commitment of the Owensboro Lions Club, its sponsors, and the governments of the City of Owensboro and Daviess County. This Soap Box Derby track hosts several events each year.

### **Multi-Cultural**



Owensboro Sister Cities promotes global understanding between our City and other world communities by assisting local governmental entities with proper protocol and reception of foreign dignitaries and visitors. The City and Owensboro Sisters Cities hope to promote the expansion and development of international trade. Owensboro Sisters Cities promotes two Sister City communities: Olomouc, Czech Republic, and Nisshan City, Japan. Also, a Sister Region agreement under Sister Cities International has been reached between

the Green River Area Development District (GRADD) representing a seven-county area in Western Kentucky and the Olomouc Kraj (Region), comprising thirteen counties in the Central Moravia area of the Czech Republic.

### **The Government**

Owensboro operates under a City Manager form of government. The Board of Commissioners includes our Mayor and four Commissioners. Citizens elect the Commissioners at large on a non-partisan ballot. The Mayor is elected for a four-year term and the Commissioners for two-year terms. The Mayor and Commissioners have equal voting power. The Commission sets the policies that govern the City. It appoints citizen advisory groups that help in the decision-making process. The City Manager is appointed by the Board and is responsible for the day-to-day operations of City employees. Department managers are responsible for their various departments and report to the City Manager.



**2015-2016 BUDGET OVERVIEW**

**All Appropriated Funds and Internal Service Fund Information**

<b>Budgeted Funds</b>	<b>Revenue (Before Transfers)</b>	<b>Expenditure (Before Transfers)</b>	<b>Operating Transfers In/(Out)</b>	<b>Net Excess (Deficit)</b>	<b>Estimated Beginning Fund Balance</b>	<b>Capital Transfers In/(Out)</b>	<b>Estimated Ending Fund Balance</b>
General	\$ 44,699,596	\$ 39,822,127	\$ (4,812,469)	\$ 65,000	\$ 8,120,308	\$ (65,000)	\$ 8,120,308
Sanitation	7,169,240	6,637,001	0	532,239	5,014,332	0	5,546,571
Transit	1,639,526	2,564,652	925,126	0	0	0	0
Recreational	1,770,328	2,927,968	1,157,640	0	0	0	0
Community Development	581,369	581,369	0	0	0	0	0
Debt Service	279,656	8,903,828	8,624,172	0	0	0	0
Capital Projects	0	65,000	0	(65,000)	613,583	65,000	613,583
Your Community Vision	20,410,619	17,923,188	(1,542,558)	944,873	74,844	0	1,019,717
GIS	311,295	415,061	103,766	0	37,700	0	37,700
Central Dispatch	545,065	2,180,258	1,635,193	0	0	0	0
Downtown Revitalization	3,579,285	0	(4,204,230)	(624,945)	3,853,489	0	3,228,544
Downtown Operations	310,000	826,102	(105,870)	(621,972)	806,141	0	184,169
Economic Development	3,000,591	1,389,660	(1,587,819)	23,112	602,683	0	625,795
Sponsors/Scholarships	7,700	11,210	0	(3,510)	24,914	0	21,404
Drug Funds	70,000	120,848	0	(50,848)	217,723	0	166,875
Property Recovery	4,000	10,005	0	(6,005)	103,224	0	97,219
<b>Total Budgeted Funds</b>	<b>\$ 84,378,270</b>	<b>\$ 84,378,277</b>	<b>\$ 192,951</b>	<b>\$ 192,945</b>	<b>\$ 19,468,941</b>	<b>\$ 0</b>	<b>\$ 19,661,886</b>
<b>Internal Service Funds</b>							
Facilities Maintenance	\$ 3,720,508	\$ 3,720,508	\$ 0	\$ 0	\$ 239,690	\$ 0	\$ 239,690
Garage	1,294,065	1,294,065	(150,000)	(150,000)	345,868	0	195,868
Insurance	6,680,058	6,631,237	0	48,821	614,000	0	662,821
Facilities Replacement	2,311,084	2,347,078	0	(35,994)	1,174,492	0	1,138,498
<b>Total Internal Service</b>	<b>\$ 14,005,715</b>	<b>\$ 13,992,888</b>	<b>\$ (150,000)</b>	<b>\$ (137,173)</b>	<b>\$ 2,374,050</b>	<b>\$ 0</b>	<b>\$ 2,236,877</b>

Total budgeted appropriations including transfers is: \$ 111,534,674

**FUND BALANCES CHANGING BY MORE THAN 10% (See page 29.)**

**Sanitation:** The increase in fund balance is due to incremental revenues from a rate increase effective July 1, 2015. This is the first increase in rates since 2000.

**Your Community Vision:** The increase in fund balance is primarily due to timing of several projects; the largest of these projects being Harsh Ditch and Sherm Ditch stormwater projects. For a full description of the projects in the 2015-2016 Your Community Vision budget, see the Capital tab.

**Downtown Revitalization:** The decrease in fund balance is due to nearing the completion of downtown revitalization projects and to annual debt service payments.

**Downtown Operations:** The decrease in fund balance is due to the intentional utilization of the fund balance for the operations of the convention center.

**Sponsors/Scholarships:** The decrease in fund balance is due to the intentional utilization of the fund balance for providing higher level of scholarships in 2015-2016.

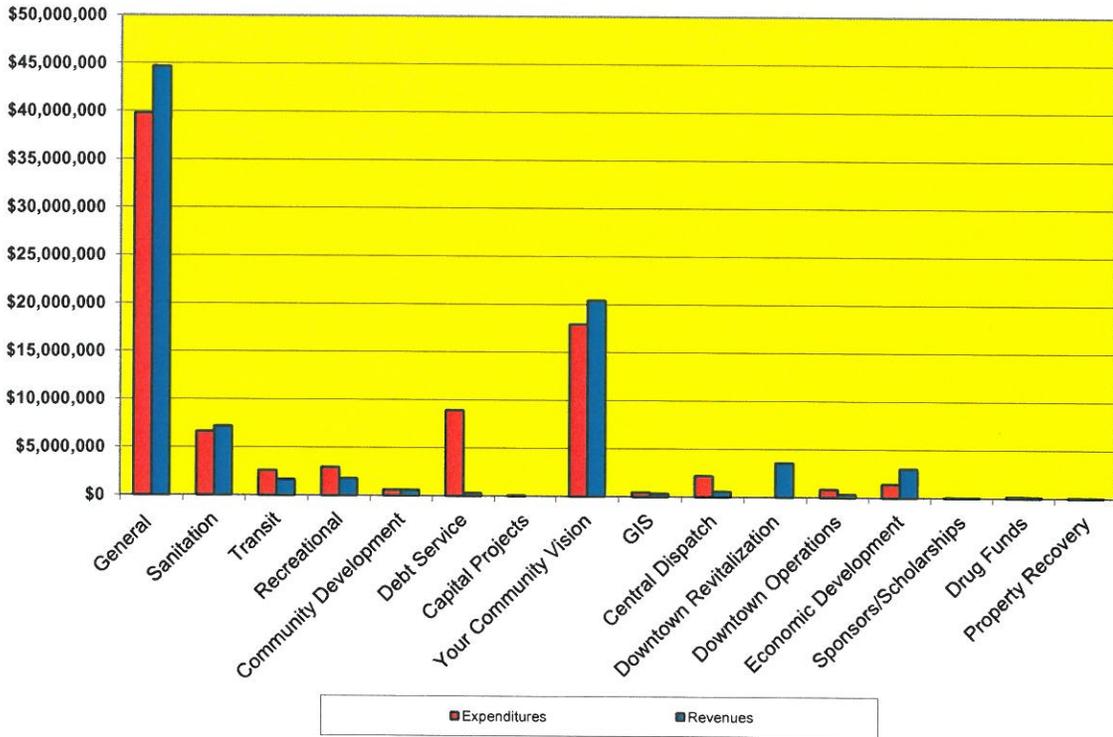
**Drug Funds:** The decrease in fund balance is due to utilizing the funds to train and equip the Police Department to address the drug issues in the community.

**Garage:** The decrease in fund balance is due to a transfer of excess funds to General Fund.

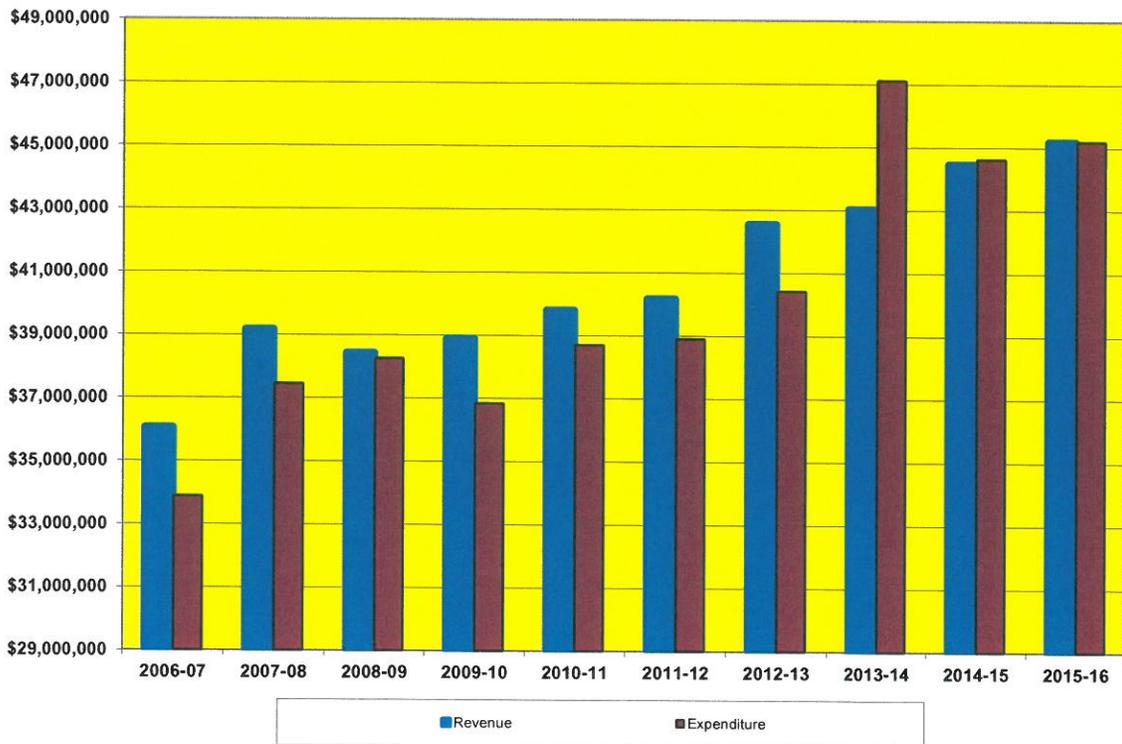
**Detail of 2015-2016  
Revenues, Appropriations and Changes in Fund Balance**

	<u>GENERAL</u>	<u>ENTERPRISE</u>	<u>OTHER GOV'T FUNDS</u>	<u>INTERNAL SERVICES</u>	<u>GRAND TOTAL</u>
Current Resources (net of transfers)					
Revenues					
Taxes	\$ 12,703,825	\$ 0	\$ 326,378	\$ 0	\$ 13,030,203
Licenses & Permits	19,305,792	0	11,171,330	0	30,477,122
Fines, Forfeitures & Interest	110,000	0	35,000	0	145,000
Use of Property	687,133	152,000	207,500	0	1,046,633
Intergovernmental	9,721,737	277,000	1,406,090	0	11,404,827
Charges for Services	927,177	9,280,863	0	14,005,715	24,213,755
Grants	128,035	1,467,526	0	0	1,595,561
Franchises	906,397	0	170,000	0	1,076,397
Issuance of Debt	0	0	0	0	0
Other	209,500	23,000	15,161,987	0	15,394,487
Subtotal Revenues	44,699,596	11,200,389	28,478,285	14,005,715	98,383,985
Current Requirements (net of transfers)					
Current Operations					
Salaries/Benefits	25,410,787	5,230,481	1,710,618	7,964,368	40,316,254
Maintenance	4,525,648	1,404,503	132,589	444,125	6,506,865
Supplies	1,639,686	1,363,640	100,122	955,254	4,058,702
Utilities	697,855	404,876	132,561	31,770	1,267,062
Other	1,338,085	3,791,376	196,254	1,826,114	7,151,829
Capital	1,252,707	1,175,908	18,038,364	2,771,257	23,238,236
General Government	3,204,686	0	0	0	3,204,686
Agencies	1,752,673	0	0	0	1,752,673
Subtotal Current Operations	39,822,127	13,370,784	20,310,508	13,992,888	87,496,307
Debt	0	0	8,903,828	0	8,903,828
Property	0	0	1,971,029	0	1,971,029
Subtotal Expenditures	39,822,127	13,370,784	31,185,365	13,992,888	98,371,164
Operating Transfers In (Out)	(4,812,469)	2,080,662	2,924,758	(150,000)	42,951
Capital Transfers In (Out)	(65,000)	0	65,000	0	0
Net Excess (Deficit)	0	(89,733)	282,678	(137,173)	55,772
Estimated Beginning Fund Balance	8,120,308	5,858,173	5,490,460	2,374,050	21,842,991
Estimated Ending Fund Balance	\$ 8,120,308	\$ 5,768,440	\$ 5,773,138	\$ 2,236,877	\$ 21,898,763

### 2015-2016 Expenditure and Revenue Comparisons for All Appropriated Funds



### 10-Year Historical Revenue/Expenditure Trend General Fund



## WHAT IS THE CITY BUDGET?

Every year the City Commission adopts a Budget for the next fiscal year (the City's fiscal year runs from July 1 of one year through June 30 of the next year). The Budget is the City's business and financial plan for the year.

The Budget has two purposes. The purposes are to set goals, objectives, and service levels for the City to meet during the next year, insuring the provision of City services to Owensboro residents, and to estimate and allocate the money the City will take in and spend during the year.

In many ways the City's budget is like a household budget. Every year we sit down and estimate what we think our income will be for the coming year, and we make plans on how to spend and save this income.

There are some key differences, however, between the City and a household budget. Our income (called revenue) can fluctuate substantially within a given year or from year to year. It is not like having a known paycheck to spend or save. There are very few sources of income over which the City has direct control. For example, we have no control over property tax revenue; it can fluctuate depending on the number of homes sold in the community and the amount of building activity. The level of building activity also impacts other sources of revenue such as building permit fees. These are revenues that have a somewhat direct relationship with the general state of our economy, or in the case of occupational/net profit fees, the number of good paying jobs available in the community.

We have a little more certainty and control over how much money we spend, but even that has some impacts and restrictions that reduce our flexibility. The federal government and state government require that we incur additional expenses, such as Medicare contributions and required methods of compensating for overtime mandated by federal law. In addition, we do not, in most cases, have the ability to stop doing things simply because we do not have the income. Police and fire protection are good examples. Even if revenue decreases substantially, we still need to be able to staff the fire stations and provide a minimum level of police patrol services.

It is important to remember that the numbers in the budget are estimates. Many things happen during the year that impact our income and spending. However, we try to budget as best we can. We estimate revenues realistically to insure that there are adequate funds to meet our needs. We maintain adequate reserves to protect us from future unknowns.

### WHAT ARE "FUNDS"?

The City's Budget is financed by the use of different "funds." A fund can be thought of as a separate bank account used for specific purposes. The **General Fund** is the City's main operating fund used to pay for traditional City services such as police and fire protection, administration, and street maintenance. These activities utilize most tax dollars, such as property tax and occupational/net profit fees, but are also supported by licenses and permits, user fees, and investment earnings. Some activities in the General Fund, such as building inspection or photo copying, are intended to be substantially self-supporting through fees for services provided and charged to individuals.

Another major group of City funds are called **Enterprise Funds**, used to account for specific services funded directly by fees and charges to users. In Owensboro, these funds include most recreation activities, e.g. Ben Hawes Golf Course, the Sportscenter, etc., Sanitation, and Transit. The intent is that the funds be completely self-supporting and not be subsidized by general revenue or taxes. These funds are accounted for as if each activity were a separate, independent non-profit business of the City.

The City also maintains a **Capital Improvement Fund**. A capital improvement is usually a large construction project such as reconstruction of a roadway, the development of parkland, or the construction of a building.

Finally, the City maintains **Debt Service, Special Revenue, Internal Service, and Economic Development Funds**. Debt Service funds are used to pay the principal and interest payments associated with retiring bonds issued by the City. Special Service funds set aside special revenue,

## 2015-2016 Budget

i.e., the Community Development Block Grant (CDBG) federal revenue, which is restricted in its use. Internal Service funds, such as the City Garage Fund or the Facilities Maintenance Fund, capture revenue received from user departments as user charges. The Economic Development Fund was set up to capture anticipated incremental increases in revenue as a result of occupational taxes, along with grants, and to track the cost of incentives against the revenue generated.

### HOW IS THE BUDGET PREPARED?

Staff prepares the budget each year, detailing what is necessary to provide City services for the next year, identifying various department objectives and significant policy issues for Commission direction. After delivery of the proposed budget to the Commission, the Commission holds public budget hearings in late April or early May to provide the public the opportunity to make any comments or suggestions regarding the budget. The Commission then adopts the budget as it may be amended during the budget hearings. An Annual Budget is subsequently adopted, formally incorporating in a single document the changes that were directed during the budget hearings.

Staff prepares a budget document for the City Manager to insure that the spending authority proposed by the City Manager carries with it an anticipated level of service. The budget process is designed to integrate the managerial task of planning with the quantitative task of presenting expenditure requests for approval. It is inherent in the budget preparation process that individual department managers have the most insight into their own operations and should be the ones to identify and support the programs they are able to provide, as well as benefits and costs of those programs. The budget document follows the format of presenting discrete programs (groupings of interrelated functions within a department, such as a division) for analysis and approval by the City Commission.

CITY OF OWENSBORO 2015-2016 BUDGET CALENDAR		
DATE	RESPONSIBILITY	ACTION
January 26	Finance Dept	Salary information sent out to departments for review/update
January 30	Finance Dept	Mail Agency Funding Request Applications
February 2	All Departments	Salary information due back to Finance.
February 4	Finance Dept	Discuss budget process at staff meeting
February 6	Finance Dept	Utilities, Insurance, and Phone charges entered in department worksheets
February 17	Public Works	Buildings & Grounds Mtc, Garage, and Replacement budget to Finance
February 18	Finance Dept	Buildings & Grounds Mtc, Garage, Replacement, Computer Equipment & Software, and Utilities budgets entered in department worksheets by Finance
Week of February 23	Finance/All Departments	Make appointment to review budget with Finance if needed
February 27	Finance/Agencies	Agency Funding Requests due
March 6	All Departments	Submit budget requests to Finance
March 9	Finance	Lock down all budget files (future budget revisions to be made by Finance)
March 19-24	City Manager/Finance Department Managers	Review requests with department managers
April 10	Finance Dept	Distribute draft budget to Mayor and Commissioners
April 14	Mayor/Commissioners	Work session
April 21	Mayor/Commissioners	First reading, Public Hearing
May 5	Mayor/Commissioners	Second reading
May	Finance Department	Prepare adopted budget in final form
May	City Clerk	Publish ordinance adopting budget

## BUDGETS AND BUDGETARY ACCOUNTING

The City follows these procedures in adopting its budget and establishing the budgetary data reflected in its financial statements:

1. Prior to May 1, the City Manager obtains estimates from department heads to prepare the proposed operating budget.
2. Prior to June 1, the City Manager submits to the City Commission a proposed operating budget and 5-year Capital Improvement Program (CIP) for the fiscal year beginning July 1. The operating budget includes proposed operating expenditures, fund transfers, the first year of the proposed five-year CIP, and the means for financing them.
3. The proposed budget is discussed in work sessions open to the public, and a public hearing is conducted to obtain taxpayer comments prior to approval of the budget.
4. The City Manager is authorized to transfer within departments budgeted fund amounts. Any revisions that increase or decrease the total expenditures of any department or fund must be approved by the City Commission via an ordinance.
5. The budgets of the general government fund types, such as: the General Fund, the Special Revenue Funds, the Debt Service Fund and the Capital Projects Fund are prepared on a modified accrual basis. This means that the obligations of the City are budgeted as expenditures, but revenues are recognized only when they are measurable and available. The Enterprise Funds also record expenditures in the accounting records when a commitment is made, while revenues are recognized when they are earned.
6. Government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are proprietary fund and fiduciary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.
7. Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose the government considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. As under accrual accounting, expenditures are generally recorded when a liability is incurred. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.
8. Property taxes, franchise taxes, licenses, and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. All other revenue items are considered to be measurable and available only when cash is received by the government.
9. Encumbrance accounting, under which purchase orders, contracts, and other commitments for the expenditure of monies are recorded in order to reserve that portion of the applicable appropriation, is employed as an extension of formal budgetary integration in the General Fund and Special Revenue Funds for which annual budgets have been adopted. Encumbrances outstanding at year-end are reported as reservations of fund balances since they do not constitute expenditures or liabilities.

The Comprehensive Annual Financial Report (CAFR) reflects the City's financial status on the basis of generally accepted accounting principles (GAAP). The City prepares its budget on the same basis as its audited financial statement, with the following exceptions:

Compensated Absences Liabilities are recorded as a liability on a GAAP basis, as opposed to being expended when paid on a budget basis.

Long-Term Debt principal payments are recorded as a reduction to the outstanding liability on a GAAP basis, as opposed to being expended when paid on a budget basis.

**OTHER PLANNING PROCESSES**

The City also has other planning processes. They are important because of their long-term impact on future City budgets. The following chart illustrates the other planning processes that the City has:

<b>Type of Planning Process</b>	<b>Description of Process</b>	<b>Budget Impact</b>
City-Wide Comprehensive Plan	A long-range plan that looks at land use, zoning, housing, economic development, transportation, and community facilities.	The results of this plan will impact how city resources will be allocated in future budgets.
Capital Project Plan	Five-year plan includes project listing by plan year.	Provides for a predictable funding level from year to year to allow adequate planning for debt service requirements and operating costs of new facilities and infrastructure improvements.
Fleet and Facilities Replacement	Five-year plan to replace certain vehicles and heavy-duty equipment.	The City continues its funding for foreseeable capital expenditures and to allocate that cost over the respective number of years.
Information Technology and Management Systems	To address computer hardware/software needs of City departments.	Allows for funding of replacement, maintenance and network infrastructure replacements. Annual replacement decisions are determined considering changing software technology.

## FINANCIAL AND FISCAL POLICIES

The City operates under certain financial and fiscal policies with respect to budget, revenues, expenditures, debt, assets and reserves. These policies represent an initial effort to establish written policies for guiding the City's financial management practices. While some of the policies are specific and will limit certain types of financial activity, they are not intended to restrict the City's ability and responsibility to respond to emergency or unusual service delivery needs above or beyond the limitations established by these policies.

### BUDGETARY POLICIES

The City shall adopt a balanced budget for each of its funds, wherein expenditures may not exceed anticipated revenues plus available unreserved fund balance.

Budgetary control will be at the departmental level.

Basic and essential services provided by the City will receive first priority for funding.

The City will not use debt to fund current operating expenditures.

The Comprehensive Annual Financial Report (CAFR) reflects the status of the City's finances on the basis of generally accepted accounting principles (GAAP). In most cases, this conforms to the way the City prepares its budget.

### REVENUE POLICIES

The City will strive to maintain a broad and diversified revenue base that will protect it from short-term fluctuation in any one revenue source.

The City will annually review all City fees. It is the goal that such fees are paid by those who benefit from a service. Fees are set at levels that fully support the cost of an activity, except when the Commission determines that a subsidy is needed to better serve the public interest.

One-time revenues will only be used for one-time expenditures, including capital and reserves.

### EXPENDITURE POLICIES

The City will maintain a budgetary control system to ensure it adheres to the adopted budget.

The City will estimate expenditures on an objective and reasonable basis.

The City will provide salaries and benefits at competitive levels.

### DEBT POLICIES

The City will limit long-term debt solely to those capital improvements that cannot be financed from current revenue sources.

The City will maintain a policy of full disclosure in financial reports and bond requirements.

### CAPITAL BUDGET POLICIES

The City will make all capital improvements in accordance with an adopted and funded capital budget.

The annual five-year Capital Improvement Program (CIP) includes design, development, implementation, and operating and maintenance costs. The CIP will identify the estimated full cost and potential funding sources for each proposed capital project, including annual operating cost estimates associated with the project, prior to submitting proposed projects for approval.

### RESERVE POLICIES

The City will develop and annually review reserve guidelines to protect from emergencies and future uncertainties and to finance unforeseen opportunities and/or requirements. City reserve shall be at least 16% of General Fund expenditures.

Unreserved, undesignated fund balances will be maintained in the general fund in accordance with reserve guidelines established by the Commission, to provide for revenue and expenditure budget fluctuations, unanticipated emergencies, economic uncertainties, economic development opportunities, and future capital projects.

Restricted reserves will be maintained as required for bond security, and designated reserves and liability accounts for liability claims, workers' compensation claims, accrued vacation, vested accrued sick leave, and other lawfully imposed liabilities of the City.

The City will maintain working capital in the Facilities Maintenance Fund, set up as an internal service fund, to enable the timely maintenance of buildings and facilities.

The City will maintain working capital in the Fleet and Facilities Replacement Fund, set up as an internal service fund, to ensure timely replacement of equipment, roofs and vehicles.

### INVESTMENT POLICIES

All investments will address safety, liquidity and yield, in that order of priority.

#### Interest Rate Risk

The City recognizes that some level of risk is inherent in any investment transaction. Losses may be incurred due to issuer default, market price changes, or closing investments prior to maturity due to unanticipated cash flow needs. Diversification of the City's investment portfolio by institution, type of investment instrument, and term to maturity is the primary method to minimize investment risk.

With the exception of fully insured or fully collateralized investments, and except for authorized investment pools,

## 2015-2016 Budget

no more than twenty-five percent of the City's total investment portfolio shall be invested in a single security type or with a single financial institution. Unless matched to a specific cash flow need, no more than fifty percent of the funds shall be invested in securities maturing more than ten years from the date of purchase.

### Credit Risk

The City's investment policy limits investments to obligations of the U.S. and its agencies and instrumentalities, obligations backed by the full faith and credit of the U.S. or a U.S. government agency, obligations of any corporation of the U.S. government, certificates of deposit issued by FDIC insured or similarly collateralized institutions, and bonds and securities of states, local governments, or related agencies in the U.S. rated in one of three highest categories by a nationally recognized rating agency. The City's investments in U.S. government agencies listed above were rated A1 by Moody's.

### Custodial Credit Risk

For an investment, custodial credit risk is the risk that, in the event of the failure of the counterparty, the City will not be able to recover the value of its investments that are in the possession of an outside party. All of the City's investments in U.S. government agencies were held by the counterparty and carry the explicit guarantee of the U.S. government. It is the City's policy that all cash and investments maintained in any financial institution named as a depository be collateralized. In order to anticipate market changes and provide a level of security for all funds, the collateralization level shall be 102% of the market value of principal, plus accrued interest. Collateral shall always be held by an independent third-party custodian with whom the City has a current custodial agreement.

The Director of Finance & Support Services annually reviews the City's Investment Policy and recommends revisions, as appropriate. The City will invest funds in a manner that provides the highest investment return with the maximum security of principal while meeting the daily cash flow demands of the City and conforming to all state statutes and City regulations governing investment of public funds.

The following are the City's primary investment objectives, in order of priority:

**Safety.** The foremost objective of the investment program is safety of principal. Investments will be undertaken in a manner that seeks to ensure the preservation of capital in the overall portfolio. To attain this objective, diversification is required in order that potential losses on individual securities do not exceed the income generated from the remainder of the portfolio.

**Liquidity.** The investment portfolio shall remain sufficiently liquid to meet all operating requirements that might be reasonably anticipated.

**Return on Investment.** The investment portfolio shall be designed with the objective of attaining a market rate of

return throughout the budgetary and economic cycles, taking into account the City's investment risk constraints and the cash flow characteristics of the portfolio.

## FINANCIAL REPORTING POLICIES

The City's accounting and financial reporting systems will be maintained in conformance with generally accepted accounting principles as they apply to governmental accounting. Periodic financial reports and status reports will be submitted to the Commission, distributed to departments, and made available to the public. Full disclosure will be provided in general financial statements and bond representations.

An independent public accounting firm will perform an annual audit with the subsequent issuance of a Comprehensive Annual Financial Report.

## LONG-TERM FINANCIAL POLICIES

The City will forecast its expenditures and revenues for each of the next five years for all of its major and capital funds. These forecasts are monitored monthly and updated on an annual or as-needed basis. The forecast is based on the current budget and projects future revenues and expenditures, both operating and capital.

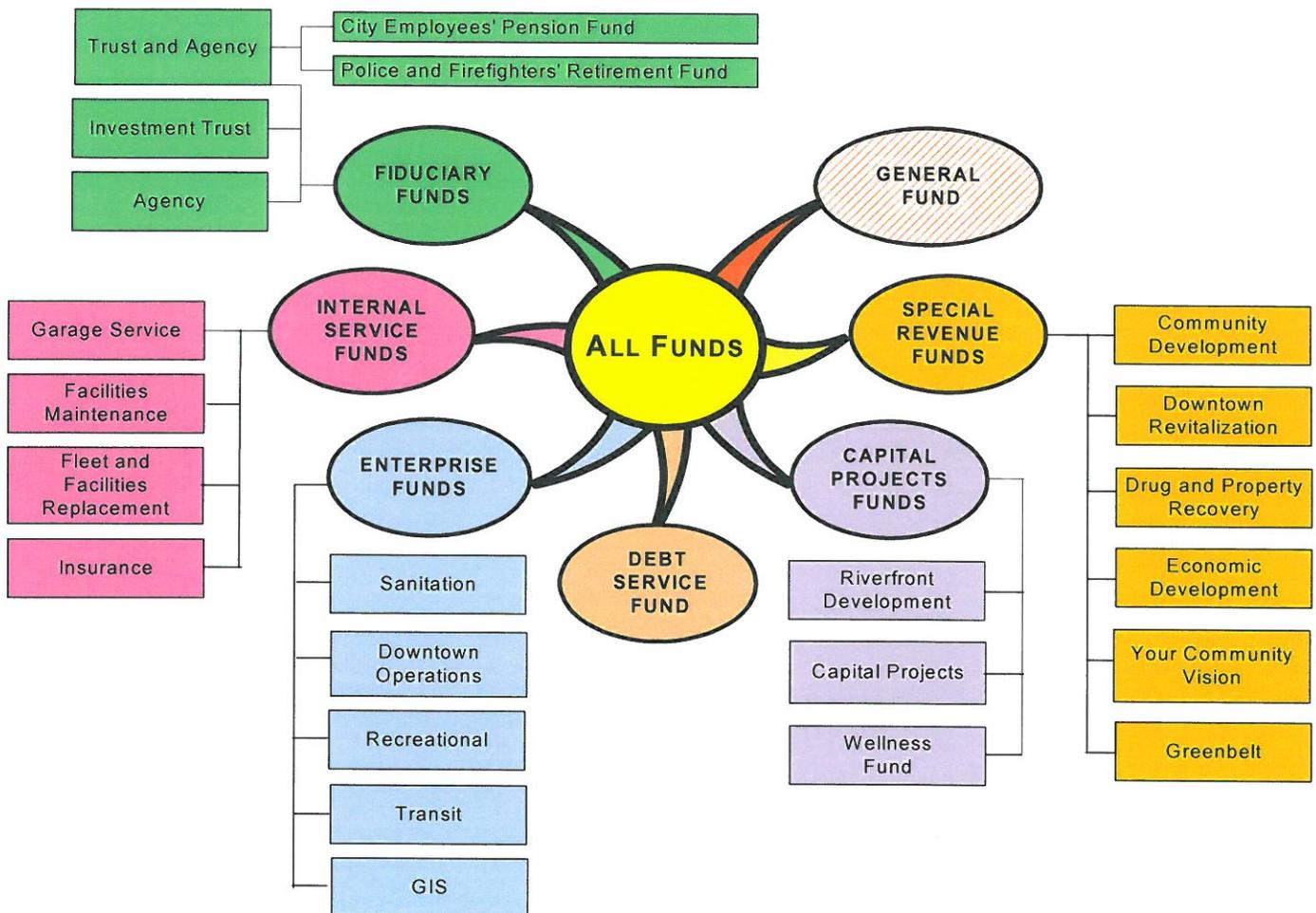
The long-term forecast is of particular importance with the various projects that the City has committed to; such as, the four phases of downtown infrastructure, the additional stormwater projects, the International Bluegrass Museum, the Senior Center Facility, the indoor/outdoor tennis complex. Of importance also are the operational and replacement costs of the Smothers Park and the Convention Center.

FUND ACCOUNTS DISCUSSION

City accounts are organized and operated on the basis of funds and account groups. A fund is an independent fiscal and accounting entity with a self-balancing set of accounts. Governmental fund financial statements are reported using the current financial resources measurement focus and modified accrual basis of accounting.

Fund accounting segregates funds according to the intended purpose and is used to aid management in demonstrating compliance with finance-related legal and contractual provisions.

The City maintains a minimum number of funds consistent with legal and managerial requirements. Account groups are a reporting device to account for certain assets and liabilities of governmental funds not recorded directly in those funds. Major funds are designated; all funds are described. There are five major governmental funds (General Fund, Your Community Vision, Downtown Revitalization, Debt Service, and Capital Projects) and two major enterprise funds (Sanitation and Downtown Operations).



**GENERAL FUND (MAJOR FUND)**

General operating fund of the City – accounts for all general tax revenues and other receipts not allocated by law, ordinance or contractual agreement to other funds. This fund pays for general operating expenditures, fixed charges and capital improvement costs not paid through other funds.

**SPECIAL REVENUE FUNDS**

Established to account for revenue from specific taxes, governmental grants or other revenue sources designated to finance particular City functions and/or activities. Special Revenue Funds of the City are:

- **Community Development Fund.** Established to account for grants awarded for community development. Resources are restricted to activities directed toward satisfying the primary objective of developing viable urban communities and expanding economic opportunities, principally for individuals or families of low and moderate income.
- **Downtown Revitalization Fund (MAJOR FUND).** Established to account for revenues and expenditures for funding of downtown revitalization.
- **Drug and Property Recovery Fund.** Established to account for funds obtained through drug law enforcement efforts.

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- **Economic Development Fund.** Established to monitor incentives disbursed for economic development of the City and the increased revenues resulting from that development. The City's intent is to provide incentives that result in increased revenue to offset the incentives within a five-year period.
- **Your Community Vision Fund (MAJOR FUND).** Established to account for revenues derived from a .33% occupational license tax increase; revenues are used to fund expenditures of Your Community Vision capital projects (no operating expenditures).
- **Greenbelt Fund.** Established to account for federal grant funds for constructing recreational area.

### CAPITAL PROJECTS FUNDS

Accounts for capital improvements, except those accounted for in proprietary funds:

- **Riverfront Development Fund.** Established to account for revenues and expenditures for funding of riverfront development projects.
- **Capital Projects Fund (MAJOR FUND).** Established to account for acquisition, issuance of debt, or construction of major capital projects purchased with funds from long-term borrowings.
- **Wellness Fund.** Established as an unreserved fund to account for capital projects related to wellness.

### DEBT SERVICE FUND (MAJOR FUND)

Established to account for accumulation of resources and payment of general obligation bond principal and interest from government resources.

### ENTERPRISE FUNDS

Used for operations (a) that are financed and operated in a manner similar to private business enterprises, where the City's intent is that costs (expenses, including depreciation) of providing goods or services to the public on a continuing basis be financed or recovered primarily through user charges; or (b) where the governing body has decided that periodic determinations of revenues earned, expenses incurred and/or net income is appropriate for capital maintenance, public policy, management control, accountability or other purposes.

- **Sanitation Fund (MAJOR FUND).** Established to more effectively manage and account for the operations of the Sanitation Department.
- **Downtown Operations Fund (MAJOR FUND).** Established to manage and account for operational costs of convention center and downtown amenities.
- **Recreational Fund.** Established to manage and account for operations of the swimming pools, golf course, ice arena, softball complex, Sportscenter, and tennis facility.
- **Transit Fund.** Established to manage and account for operations of the Transit Department.

- **Geographical Information System (GIS) Fund.** Established to manage and account for operations of the GIS division of the Information Technology Department.

### INTERNAL SERVICE FUNDS

Used to account for financing of goods and services provided by one department or agency to other departments or agencies of the City on a user charge basis:

- **Garage Operations Fund.** Established to account for garage maintenance provided to City departments.
- **Facilities Maintenance Fund.** Established to account for maintenance provided to departments within the City.
- **Fleet and Facilities Replacement Fund.** Established to account for foreseeable capital expenditures and to straight-line that cost over 30 years.
- **Insurance Fund.** Established to account for City health/workers' compensations insurance programs.

### FIDUCIARY FUNDS

- **Trust and Agency Funds.** Used to account for assets the City holds in a trustee capacity or as an agent for individuals, private organizations, other governments and/or other funds. Pension Trust Funds are accounted for primarily as Enterprise Funds as since capital maintenance is critical. Agency Funds are custodial in nature (assets equal liabilities) and do not involve measurement of results of operations. The Pension Trust and Agency Funds of the City are as follows:

- **City Employees' Pension Fund.** The City Employees' Pension Fund (a contributory defined benefit plan) was created by ordinance on August 13, 1946, under Kentucky Revised Statutes Sections 90.310 to 90.410. It covers all employees of the City and Owensboro Municipal Utilities, except for the Owensboro Riverport Authority, City's police and firefighters, and those employees who elected to transfer into the CERS.
- **Police and Firefighters' Retirement Fund.** The Police and Firefighters Retirement Fund (a contributory defined benefit plan) was created by ordinance, March 26, 1928, under KRS Sections 95.851 to 95.991. It covers City of Owensboro employees in the police and fire departments who elected not to transfer into the CERS.
- **Investment Trust Fund.** Established to account for monies of legally separated entities that participate in the City-sponsored external investment pool.
- **Agency Fund.** This fund is custodial in nature and does not present results of operations or have a measurement focus. This fund is used to account for assets that the government holds for others in an agency capacity. It also accounts for school district tax collection and payment to the Owensboro Board of Education and deferred compensation assets held for employees (according to IRS §457).

**SCHEDULE OF SOURCES AND USES BY FUND**  
**(Does not include transfers or internal service funds)**

Description	Audit 2012-2013	Audit 2013-2014	Amended Budget 2014-2015	Budget 2015-2016
<b>General Fund</b>				
Revenue Sources				
Taxes	\$ 12,262,135	\$ 12,027,938	\$ 12,811,544	\$ 12,703,825
Licenses & Permits	18,052,278	18,051,611	19,055,167	19,305,792
Fines & Forfeitures	107,143	90,775	90,000	110,000
Use of Property	365,933	683,814	655,359	687,133
Intergovernmental	9,302,126	9,388,592	9,524,924	9,721,737
Charges for Services	855,791	862,243	947,908	927,177
Grants	112,354	102,000	100,583	128,035
Franchises	794,845	871,169	815,000	906,397
Issuance of Debt	17,222	15,331	0	0
Other	347,598	182,962	174,750	209,500
Total Sources	42,217,424	42,276,435	44,175,235	44,699,596
Expenditures				
General Government	8,508,784	9,736,531	10,398,779	9,187,083
Public Safety	18,969,494	19,680,933	20,374,406	20,611,308
Parks and Recreational	3,041,813	3,363,718	3,625,094	3,466,523
Public Works	3,330,300	4,638,810	4,967,709	4,535,375
Community Services	2,150,730	1,940,473	1,984,020	1,952,851
Parking Garage	164,489	52,183	262,216	68,987
Total Uses	36,165,611	39,412,648	41,612,224	39,822,127
Net General Fund	\$ 6,051,814	\$ 2,863,787	\$ 2,563,011	\$ 4,877,469
<b>Sanitation Fund</b>				
Revenue Sources				
Use of Property	\$ 159,046	\$ 185,291	\$ 89,500	\$ 92,000
Intergovernmental	27,489	27,395	27,000	27,000
Charges for Services	5,257,988	5,238,248	5,146,770	7,043,240
Other	6,359	8,218	7,000	7,000
Total Sources	5,450,882	5,459,151	5,270,270	7,169,240
Expenditures				
Sanitation Expenditures	5,603,907	5,820,819	6,800,971	6,637,001
Total Uses	5,603,907	5,820,819	6,800,971	6,637,001
Net Sanitation Fund	\$ (153,025)	\$ (361,668)	\$ (1,530,701)	\$ 532,239
<b>Transit Fund</b>				
Revenue Sources				
Use of Property	\$ 2,257	\$ 0	\$ 0	\$ 0
Charges for Services	116,709	151,389	142,000	156,000
Grants	2,050,088	1,220,904	1,383,546	1,467,526
Other	18,260	17,943	17,000	16,000
Total Sources	2,187,314	1,390,236	1,542,546	1,639,526
Expenditures				
Transit Expenditures	2,162,774	2,722,617	2,412,375	2,564,652
Total Uses	2,162,774	2,722,617	2,412,375	2,564,652
Net Transit Fund	\$ 24,540	\$ (1,332,381)	\$ (869,829)	\$ (925,126)

**SCHEDULE OF SOURCES AND USES BY FUND**  
**(Does not include transfers or internal service funds)**

Description	Audit 2012-2013	Audit 2013-2014	Amended Budget 2014-2015	Budget 2015-2016
<b>Recreational Fund</b>				
Revenue Sources				
Charges for Services	\$ 1,786,550	\$ 1,686,035	\$ 1,906,045	\$ 1,770,328
Total Sources	1,786,550	1,686,035	1,906,045	1,770,328
Expenditures				
Parks & Recreation	2,890,891	2,986,233	3,187,935	2,927,968
Total Uses	2,890,891	2,986,233	3,187,935	2,927,968
Net Recreational Fund	\$ (1,104,341)	\$ (1,300,198)	\$ (1,281,890)	\$ (1,157,640)
<b>Sponsors/Scholarships Fund (branch of Recreational Fund)</b>				
Revenue Sources				
Other	\$ 11,887	\$ 6,476	\$ 8,000	\$ 7,700
Total Sources	11,887	6,476	8,000	7,700
Expenditures				
Parks & Recreation	10,666	7,690	8,000	11,210
Total Uses	10,666	7,690	8,000	11,210
Net Sponsors/Scholarships Fund	\$ 1,221	\$ (1,214)	\$ 0	\$ (3,510)
<b>Central Dispatch Fund (branch of Police)</b>				
Revenue Sources				
Use of Property	\$ 6,329	\$ 7,766	\$ 0	\$ 0
Intergovernmental	569,811	582,942	601,070	545,065
Total Sources	576,140	590,708	601,070	545,065
Expenditures				
Public Safety	1,834,757	2,061,610	2,466,367	2,180,258
Total Uses	1,834,757	2,061,610	2,466,367	2,180,258
Net O'boro/DavCo Cent Disp Fund	\$ (1,264,946)	\$ (1,478,668)	\$ (1,865,297)	\$ (1,635,193)
<b>Community Development Fund</b>				
Revenue Sources				
Use of Property	\$ 247,675	\$ 930	\$ 8,000	\$ 8,000
Grants	896,559	582,908	1,313,704	573,369
Other	2,227	36,784	0	0
Total Sources	1,146,462	620,621	1,321,704	581,369
Expenditures				
Community Development	1,146,462	620,621	1,321,704	581,369
Total Uses	1,146,462	620,621	1,321,704	581,369
Net Community Development Fund	\$ 0	\$ 0	\$ 0	\$ 0

**SCHEDULE OF SOURCES AND USES BY FUND**  
**(Does not include transfers or internal service funds)**

Description	Audit 2012-2013	Audit 2013-2014	Amended Budget 2014-2015	Budget 2015-2016
<b>GIS Fund</b>				
Revenue Sources				
Use of Property	\$ 477	\$ 515	\$ 0	\$ 0
Charges for Services	249,507	262,867	306,486	311,295
Other	203	0	0	0
Total Sources	<u>250,186</u>	<u>263,382</u>	<u>306,486</u>	<u>311,295</u>
Expenditures				
GIS	336,228	363,632	435,156	415,061
Total Uses	<u>336,228</u>	<u>363,632</u>	<u>435,156</u>	<u>415,061</u>
Net GIS Fund	\$ <u>(86,042)</u>	\$ <u>(100,250)</u>	\$ <u>(128,670)</u>	\$ <u>(103,766)</u>
<b>Drug and Property Recovery Funds</b>				
Revenue Sources				
Use of Property	\$ 22,866	\$ 21,778	\$ 9,600	\$ 10,500
Other	130,806	149,358	36,500	63,500
Total Sources	<u>153,672</u>	<u>171,136</u>	<u>46,100</u>	<u>74,000</u>
Expenditures				
Public Safety	99,814	94,251	189,584	130,853
Total Uses	<u>99,814</u>	<u>94,251</u>	<u>189,584</u>	<u>130,853</u>
Net Drug and Property Rec Funds	\$ <u>53,858</u>	\$ <u>76,885</u>	\$ <u>(143,484)</u>	\$ <u>(56,853)</u>
<b>Debt Service Fund</b>				
Revenue Sources				
Use of Property	\$ 11	\$ 3	\$ 0	\$ 0
Intergovernmental	451,367	508,138	508,242	279,656
Issuance of Debt	0	45,000	25,000,000	0
Total Sources	<u>451,378</u>	<u>553,142</u>	<u>25,508,242</u>	<u>279,656</u>
Expenditures				
Debt	6,412,743	8,859,155	34,725,651	8,903,828
Total Uses	<u>6,412,743</u>	<u>8,859,155</u>	<u>34,725,651</u>	<u>8,903,828</u>
Net Debt Service Fund	\$ <u>(5,961,365)</u>	\$ <u>(8,306,014)</u>	\$ <u>(9,217,409)</u>	\$ <u>(8,624,172)</u>
<b>Capital Projects Fund</b>				
Revenue Sources				
Use of Property	\$ 62,112	\$ 117,051	\$ 0	\$ 0
Intergovernmental	0	189,900	0	0
Grants	165,700	151,624	73,376	0
Issuance of Debt	6,904,028	0	0	0
Other	95,748	500,000	200,000	0
Total Sources	<u>7,227,587</u>	<u>958,575</u>	<u>273,376</u>	<u>0</u>
Expenditures				
Capital Projects	1,031,673	1,882,450	6,619,867	65,000
Total Uses	<u>1,031,673</u>	<u>1,882,450</u>	<u>6,619,867</u>	<u>65,000</u>
Net Capital Projects Fund	\$ <u>6,195,914</u>	\$ <u>(923,875)</u>	\$ <u>(6,346,491)</u>	\$ <u>(65,000)</u>

**SCHEDULE OF SOURCES AND USES BY FUND**  
**(Does not include transfers or internal service funds)**

Description	Audit 2012-2013	Audit 2013-2014	Amended Budget 2014-2015	Budget 2015-2016
<b>Your Community Vision Fund</b>				
Revenue Sources				
Licenses & Permits	\$ 5,012,917	\$ 5,030,732	\$ 4,793,013	\$ 5,234,832
Use of Property	92,540	86,851	85,000	85,000
Intergovernmental	0	0	205,000	15,103,878
Grants	729,218	1,194	0	0
Issuance of Debt	(11,425)	108,365	8,825,045	0
Other	0	0	0	29,860
	<u>5,823,250</u>	<u>5,227,142</u>	<u>13,908,058</u>	<u>20,453,570</u>
Expenditures				
Capital Projects	<u>7,257,833</u>	<u>6,453,484</u>	<u>17,778,601</u>	<u>17,923,188</u>
Total Uses	<u>7,257,833</u>	<u>6,453,484</u>	<u>17,778,601</u>	<u>17,923,188</u>
Net Your Community Vision Fund	\$ <u>(1,434,583)</u>	\$ <u>(1,226,342)</u>	\$ <u>(3,870,543)</u>	\$ <u>2,530,382</u>
<b>Riverfront Development Fund</b>				
Revenue Sources				
Grants	\$ 16,971	\$ 0	\$ 0	\$ 0
Total Sources	<u>16,971</u>	<u>0</u>	<u>0</u>	<u>0</u>
Expenditures				
Riverfront Development	<u>105,060</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Uses	<u>105,060</u>	<u>0</u>	<u>0</u>	<u>0</u>
Net Riverfront Development Fund	\$ <u>(88,090)</u>	\$ <u>0</u>	\$ <u>0</u>	\$ <u>0</u>
<b>Greenbelt Fund</b>				
Revenue Sources				
Use of Property	\$ 638	\$ 0	\$ 0	\$ 0
Total Sources	<u>638</u>	<u>0</u>	<u>0</u>	<u>0</u>
Expenditures				
Capital Projects	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Uses	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Net Greenbelt Fund	\$ <u>638</u>	\$ <u>0</u>	\$ <u>0</u>	\$ <u>0</u>
<b>Economic Development Fund</b>				
Revenue Sources				
Taxes	\$ 241,534	\$ 228,511	\$ 218,965	\$ 326,378
Licenses & Permits	1,595,852	1,985,979	2,383,604	2,482,213
Use of Property	48,412	14,938	20,000	22,000
Franchises	162,283	222,269	170,000	170,000
Issuance of Debt	6,350,000	0	0	0
Total Sources	<u>8,398,081</u>	<u>2,451,697</u>	<u>2,792,569</u>	<u>3,000,591</u>
Expenditures				
Economic Development	<u>2,377,143</u>	<u>5,725,937</u>	<u>3,583,401</u>	<u>1,389,660</u>
Total Uses	<u>2,377,143</u>	<u>5,725,937</u>	<u>3,583,401</u>	<u>1,389,660</u>
Net Economic Development Fund	\$ <u>6,020,938</u>	\$ <u>(3,274,240)</u>	\$ <u>(790,832)</u>	\$ <u>1,610,931</u>

**SCHEDULE OF SOURCES AND USES BY FUND**  
**(Does not include transfers or internal service funds)**

Description	Audit 2012-2013	Audit 2013-2014	Amended Budget 2014-2015	Budget 2015-2016
<b>Downtown Revitalization Fund</b>				
Revenue Sources				
Licenses & Permits	\$ 3,161,628	\$ 3,224,484	\$ 3,270,868	\$ 3,489,285
Use of Property	136,339	84,545	150,000	90,000
Issuance of Debt	22,854,639	0	0	0
Other	39,712	1,500	0	0
Total Sources	<u>26,192,318</u>	<u>3,310,529</u>	<u>3,420,868</u>	<u>3,579,285</u>
Expenditures				
Downtown Revitalization	21,689,128	19,225,714	947,011	0
Total Uses	<u>21,689,128</u>	<u>19,225,714</u>	<u>947,011</u>	<u>0</u>
Net Downtown Revitalization Fund	\$ <u>4,503,190</u>	\$ <u>(15,915,185)</u>	\$ <u>2,473,857</u>	\$ <u>3,579,285</u>
<b>Downtown Operations Fund</b>				
Revenue Sources				
Use of Property	\$ 207,938	\$ 131,294	\$ 75,000	\$ 60,000
Intergovernmental	128,996	165,624	150,000	250,000
Issuance of Debt	0	1,600,000	0	0
Total Sources	<u>336,934</u>	<u>1,896,918</u>	<u>225,000</u>	<u>310,000</u>
Expenditures				
Downtown Operations	612,494	2,293,614	825,139	826,102
Total Uses	<u>612,494</u>	<u>2,293,614</u>	<u>825,139</u>	<u>826,102</u>
Net Downtown Operations Fund	\$ <u>(404,556)</u>	\$ <u>(2,162,320)</u>	\$ <u>(750,139)</u>	\$ <u>(766,102)</u>
<b>Wellness Fund</b>				
Revenue Sources				
Use of Property	\$ 46	\$ 6	\$ 0	\$ 0
Total Sources	<u>46</u>	<u>6</u>	<u>0</u>	<u>0</u>
Expenditures				
Wellness Fund	84,075	0	0	0
Total Uses	<u>84,075</u>	<u>0</u>	<u>0</u>	<u>0</u>
Net Wellness Fund	\$ <u>(84,029)</u>	\$ <u>6</u>	\$ <u>0</u>	\$ <u>0</u>
<b>Total Sources (Revenues)</b>	\$ <u>102,227,720</u>	\$ <u>66,862,188</u>	\$ <u>101,305,569</u>	\$ <u>84,421,221</u>
<b>Total Uses (Expenditures)</b>	\$ <u>89,821,259</u>	\$ <u>98,530,475</u>	\$ <u>122,913,986</u>	\$ <u>84,378,277</u>

## Matrix of Primary City Goals by Fund/Departments

The table below indicates which departments are responsible for the City's Mission Statement and key goals. Refer to the departmental sections of this budget for each department's specific activities planned for FY 2015-16 in support of these goals.

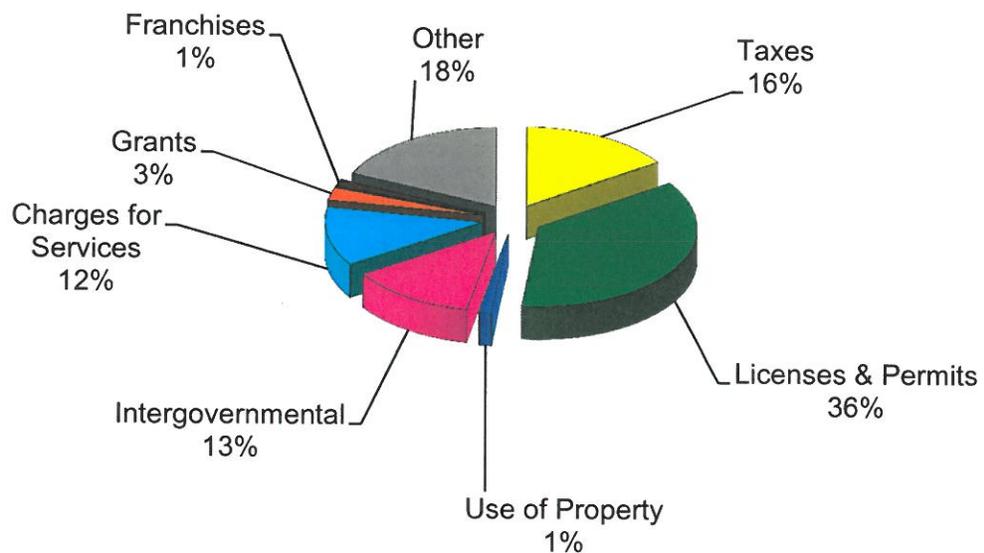
Fund/Departments	Public Safety	Quality of Life	Economic Development	Government Efficiency
<b>General Fund</b>				
General Government				X
Administration				X
Community Development		X		
Personnel				X
Finance				X
Information Technology				X
Parks Administration/Programs		X		
Police	X			
Fire	X			
Engineering				X
Street				X
Property Maintenance		X		
Community Services		X		
<b>Internal Service Funds</b>				
Facilities Maintenance				X
Garage Services				X
Fleet & Facilities Replacement				X
Insurance				X
<b>Enterprise Funds</b>				
Sanitation				X
Transit				X
Recreation		X		
Downtown Operations				X
GIS				X
<b>Fiduciary Funds</b>				
City Employees Pension				X
Police/Firefighters' Retirement				X
Agency				X
<b>Special Revenue Funds</b>				
CDBG/HOME		X		
Downtown Revitalization				X
Drug and Property				X
Economic Development			X	
Your Community Vision				X
Greenbelt				X
<b>Capital Projects Funds</b>				
Riverfront Development				X
Capital Improvement				X
Wellness		X		
<b>Debt Service Fund</b>				
Debt Service				X

### WHERE THE MONEY COMES FROM

Operating Revenue	Actual	Actual	Amended	Budget	%
	2012-2013	2013-2014	Budget	2015-2016	Change
Taxes	\$ 12,503,669	\$ 12,256,449	\$ 13,030,509	\$ 13,030,203	0%
Licenses & Permits	27,822,675	28,292,807	29,502,652	30,512,122	3%
Fines & Forfeitures	107,143	90,775	90,000	110,000	22%
Use of Property	1,352,618	1,334,782	1,092,459	1,054,633	-3%
Intergovernmental	10,479,789	10,862,590	10,811,236	10,866,409	1%
Charges for Services	8,266,545	8,200,781	8,449,209	10,208,040	21%
Grants	3,970,889	2,058,629	2,871,209	2,168,930	-24%
Franchises	957,128	1,093,438	985,000	1,076,397	9%
Issuance of Debt	36,114,464	1,768,696	33,825,045	0	-100%
Other	652,800	903,241	648,250	15,394,487	2275%
<b>Total</b>	<b>\$ 102,227,720</b>	<b>\$ 66,862,188</b>	<b>\$ 101,305,569</b>	<b>\$ 84,421,221</b>	<b>-17%</b>
<b>From (To) Fund Balance:</b>	<b>(12,406,461)</b>	<b>31,668,287</b>	<b>21,608,417</b>	<b>(42,944)</b>	<b>-100%</b>
<b>Grand Total Sources</b>	<b>\$ 89,821,259</b>	<b>\$ 98,530,475</b>	<b>\$ 122,913,986</b>	<b>\$ 84,378,277</b>	<b>-31%</b>

Does not include transfers or internal service funds.  
 Revenues of less than 1% are combined with Other category on chart below.

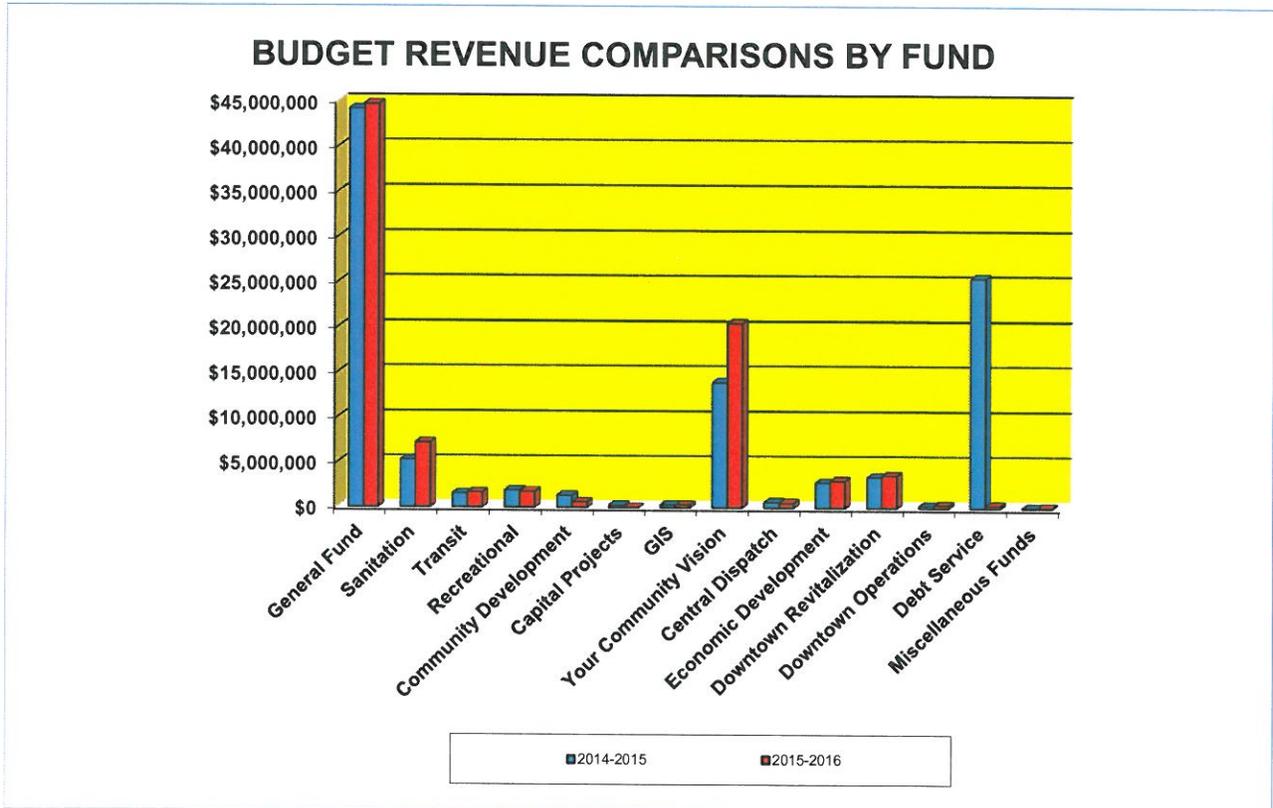
### REVENUES



**Budget Revenue Comparisons By Fund  
Fiscal 2014-2015 to Fiscal 2015-2016**

<b>Fund</b>	<b>Amended Budget 2014-2015</b>	<b>Budget 2015-2016</b>	<b>% Change</b>
General Fund	\$ 44,175,235	\$ 44,699,596	1.2%
Sanitation	5,270,270	7,169,240	36.0%
Transit	1,542,546	1,639,526	6.3%
Recreational	1,906,045	1,770,328	-7.1%
Community Development	1,321,704	581,369	-56.0%
Capital Projects	273,376	0	-100.0%
GIS	306,486	311,295	1.6%
Your Community Vision	13,908,058	20,453,570	47.1%
Central Dispatch	601,070	545,065	-9.3%
Economic Development	2,792,569	3,000,591	7.4%
Downtown Revitalization	3,420,868	3,579,285	4.6%
Downtown Operations	225,000	310,000	37.8%
Debt Service	25,508,242	279,656	-98.9%
Miscellaneous Funds	54,100	81,700	51.0%
<b>Total</b>	<b>\$ 101,305,569</b>	<b>\$ 84,421,221</b>	<b>-16.7%</b>

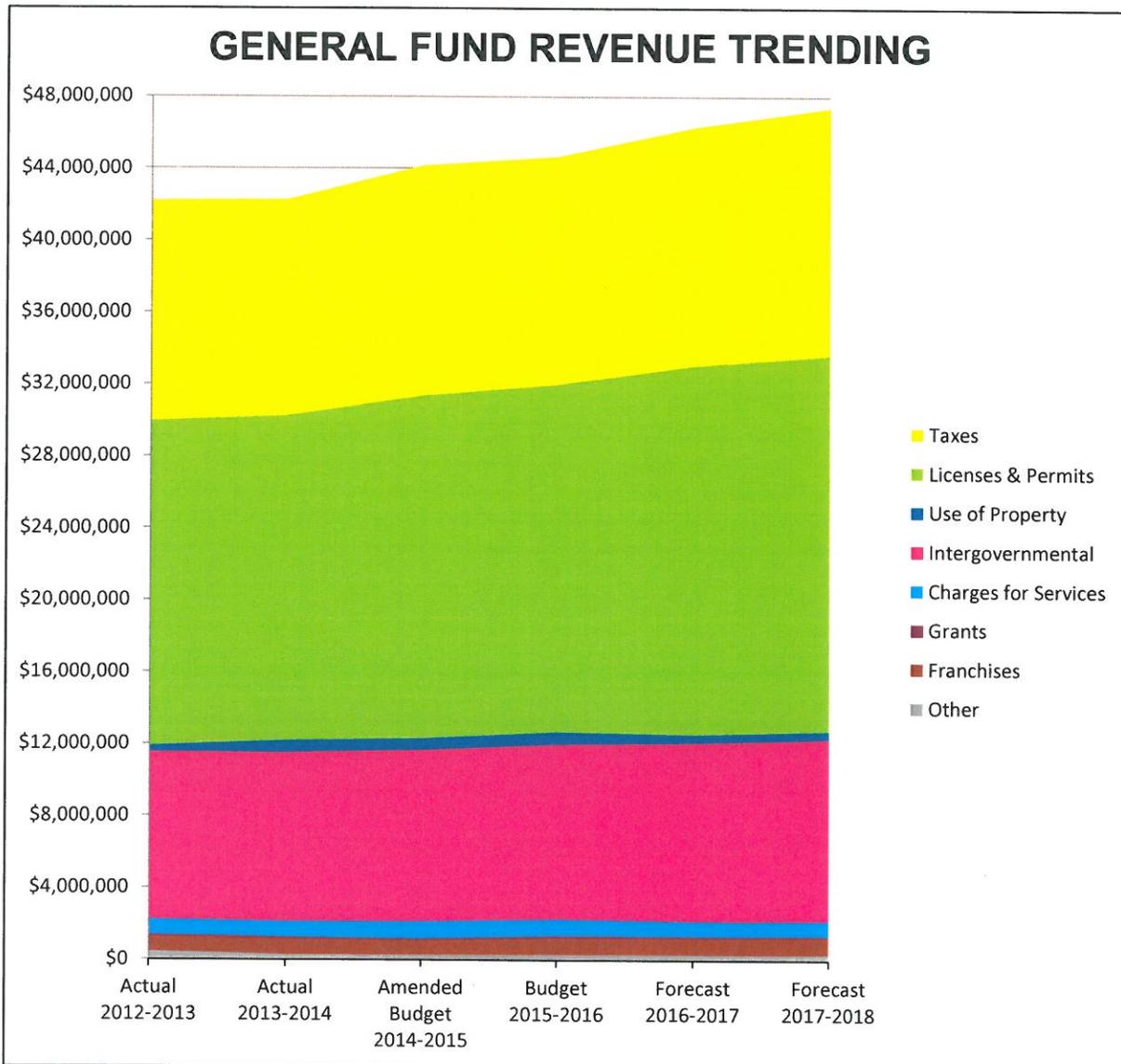
Miscellaneous Funds include property/drug funds and scholarship/sponsorship fund.  
Total does not include transfers or internal service funds.



Note: Greenbelt, Riverfront Development and Wellness Funds deleted from this page FY2014-15

**GENERAL FUND REVENUE TRENDING**

Operating Revenue	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	Forecast 2016-2017	Forecast 2017-2018
Taxes	\$12,262,135	\$12,027,938	\$12,811,544	\$12,703,825	\$13,267,419	\$13,772,046
Licenses & Permits	18,052,278	18,051,611	19,055,167	19,305,792	20,501,857	20,874,598
Use of Property	365,933	683,814	655,359	687,133	465,197	468,353
Intergovernmental	9,302,126	9,388,592	9,524,924	9,721,737	9,903,967	10,090,587
Charges for Services	855,791	862,244	947,908	927,177	837,022	837,022
Grants	112,354	102,000	100,583	128,035	100,000	100,000
Franchises	794,845	871,169	815,000	906,397	918,883	931,717
Other	471,963	289,066	264,750	319,500	327,000	327,000
<b>Total</b>	<b>\$42,217,424</b>	<b>\$42,276,435</b>	<b>\$44,175,235</b>	<b>\$44,699,596</b>	<b>\$46,321,345</b>	<b>\$47,401,323</b>



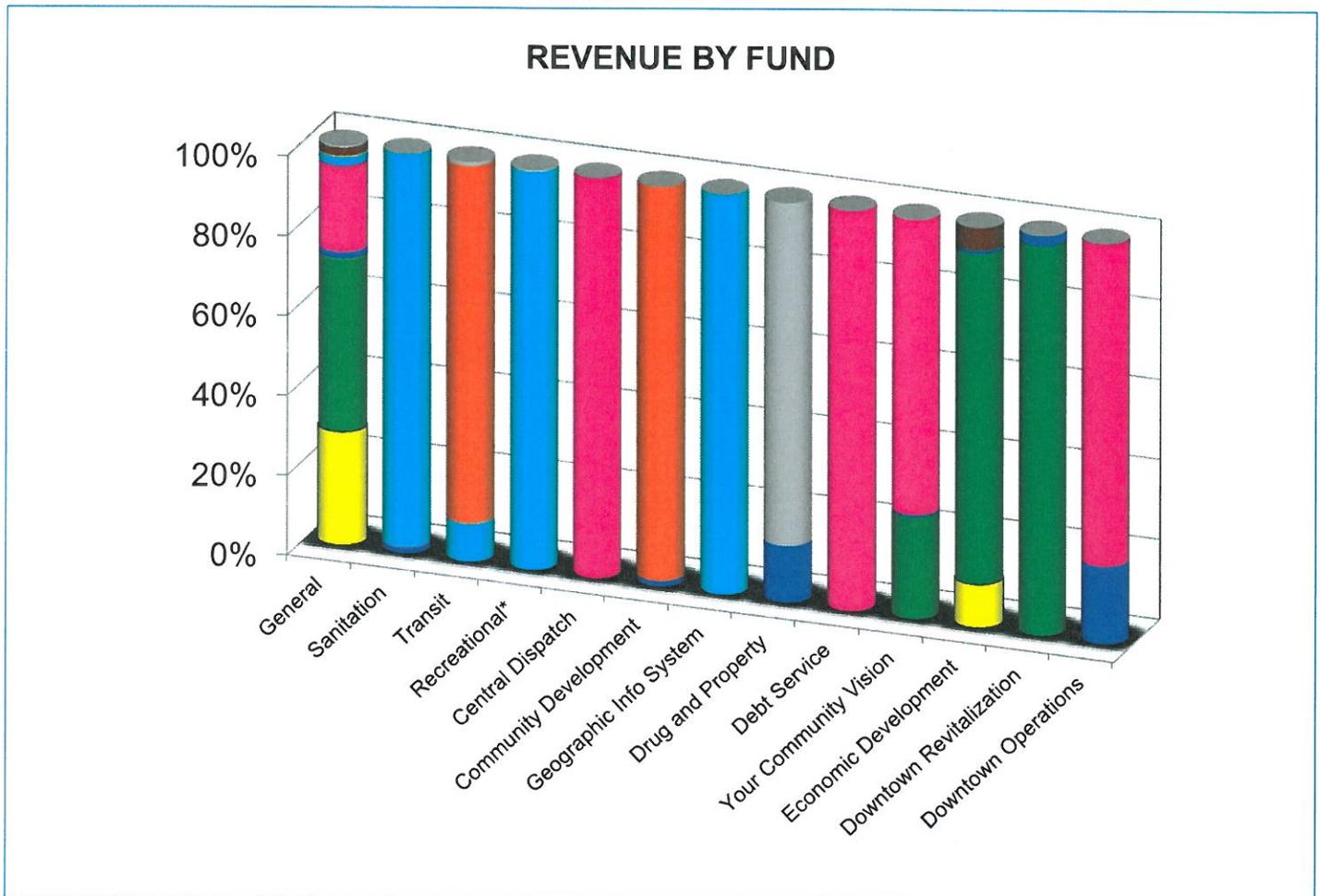
## REVENUE BY FUND

Budget 2015-2016

FUND	Taxes	Licenses & Permits	Fines & Forfeitures	Use of Property	Intergovernmental	Charges for Services	Grants	Franchises	Issuance of Debt	Other
General	\$12,703,825	\$19,305,792	\$110,000	\$687,133	\$9,721,737	\$927,177	\$128,035	\$906,397	\$0	\$209,500
Sanitation	0	0	0	92,000	27,000	7,043,240	0	0	0	7,000
Transit	0	0	0	0	0	156,000	1,467,526	0	0	16,000
Recreational*	0	0	0	0	0	1,770,328	0	0	0	7,700
Central Dispatch	0	0	0	0	545,065	0	0	0	0	0
Community Development	0	0	0	8,000	0	0	573,369	0	0	0
Geographic Info System	0	0	0	0	0	311,295	0	0	0	0
Drug and Property	0	0	0	10,500	0	0	0	0	0	63,500
Debt Service	0	0	0	0	279,656	0	0	0	0	0
Your Community Vision	0	5,234,832	0	85,000	15,103,878	0	0	0	0	29,860
Economic Development	326,378	2,482,213	0	22,000	0	0	0	170,000	0	0
Downtown Revitalization	0	3,489,285	0	90,000	0	0	0	0	0	0
Downtown Operations	0	0	0	60,000	250,000	0	0	0	0	0
<b>Total</b>	<b>\$13,030,203</b>	<b>\$30,512,122</b>	<b>\$110,000</b>	<b>\$1,054,633</b>	<b>\$25,927,336</b>	<b>\$10,208,040</b>	<b>\$2,168,930</b>	<b>\$1,076,397</b>	<b>\$0</b>	<b>\$333,560</b>

Does not include transfers or internal service funds.

\* Includes Sponsor and Scholarships



## ALL FUNDS - REVENUE SUMMARY

Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>General Fund</b>					
911 Fees Cell Phones	\$ 181,629	\$ 176,107	\$ 200,000	\$ 185,000	-8%
911 Fees Landlines	183,435	200,260	165,000	172,656	5%
Alcohol Beverage License Fees	93,579	101,075	98,000	102,000	4%
Auction Proceeds and Sale of Capital Assets	118,765	189,030	235,000	325,000	38%
Base Court HB 413	72,871	65,148	50,000	65,000	30%
CD Grant - Current Year	112,354	102,000	100,583	98,035	-3%
City Schools - Tax Collection Fee	151,749	146,734	155,987	166,327	7%
Dividend - OMU	6,162,412	6,316,472	6,460,924	6,622,447	2%
Dividend - Owensboro Riverport	230,000	230,000	230,000	500,000	117%
Finance Management Fees	574,114	598,738	598,000	612,000	2%
Franchise Fees Atmos	162,283	222,269	170,000	240,247	41%
Franchise Fees Kenergy	176,727	193,089	190,000	211,150	11%
Insurance Premium License Fees	3,780,149	3,815,183	4,023,045	4,387,422	9%
Interest on Investments	218,815	271,650	300,000	250,000	-17%
IT Management Fees	260,056	195,551	229,558	269,248	17%
Lease and Rental Income	25,213	126,864	21,201	10,000	-53%
LGEA Mineral/Coal Severance Tax	88,547	72,647	80,000	75,000	-6%
Merchant Fee Collection	0	0	40,000	0	-100%
Miscellaneous	22,123	12,119	0	39,500	100%
Municipal Aid	1,355,406	1,371,043	1,355,000	1,111,290	-18%
Net Profit Licenses	2,872,616	2,898,101	3,048,709	3,264,000	7%
Non Departmental Miscellaneous Revenue	15,878	19,222	20,000	12,500	-38%
OCC/NP Processing Fee	93,465	96,270	99,158	102,133	3%
Occupational Licenses	11,168,530	11,011,085	11,713,913	11,343,620	-3%
OPD - Various/Miscellaneous Revenues	197,278	144,902	93,500	117,500	26%
Other Licenses & Permits	28,680	65,739	36,500	58,750	61%
Parking Fines	34,272	25,627	40,000	45,000	13%
Parking Rents and Leases	58,651	64,597	59,000	57,500	-3%
Parks - Dugan Best	7,487	8,051	8,870	9,010	2%
Parks - Non Departmental	12,247	14,476	16,425	13,928	-15%
Parks - Smothers Park	45,817	59,466	101,705	78,500	-23%
Parks - Special Events	8,530	0	0	0	0%
Parks - Sports	45,315	33,884	44,190	29,005	-34%
Parks - Youth	103,029	92,487	110,160	97,830	-11%
Payments in Lieu of Taxes Housing Authority	19,540	20,847	17,000	17,000	0%
Payments in Lieu of Taxes OMU Electric	2,481,597	2,111,123	2,695,920	2,229,724	-17%
Payments in Lieu of Taxes OMU Water	167,913	163,316	180,080	175,000	-3%
Penalty/Interest Occupational/Net Profit Tax	108,703	160,208	135,000	150,000	11%
Penalty/Interest Property Tax	60,156	47,271	51,000	65,000	27%
Police/Fire Incentives	801,323	799,692	801,000	801,000	0%
Prop Maint - Bills and Liens	36,787	14,690	11,000	12,000	9%
Property Taxes Personal Property Tax	997,323	1,006,359	1,004,250	1,036,681	3%
Property Taxes Real Property Tax	8,383,857	8,532,288	8,667,307	9,014,093	4%
Public Events Revenues	42,370	24,946	63,250	72,500	15%
Telecommunications Tax	455,834	455,811	455,000	455,000	0%
Transfers From Economic Development	0	0	100,000	350,000	250%
Transfers From Facilities Maintenance	70,000	0	0	0	0%
Transfers From Fleet and Facilities	120,000	666,000	0	0	0%
Transfers From Garage	130,250	100,000	200,000	150,000	-25%
Transfers From Recreational	0	0	2,314	0	-100%
Transfers From Wellness	18,701	0	0	0	0%
<b>Total General Fund</b>	<b>\$ 42,556,375</b>	<b>\$ 43,042,435</b>	<b>\$ 44,477,549</b>	<b>\$ 45,199,596</b>	<b>2%</b>

## ALL FUNDS - REVENUE SUMMARY

Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Sanitation Fund</b>					
Dumpster Service	\$ 1,880,707	\$ 1,613,902	\$ 1,830,000	\$ 2,080,420	14%
Grass Stickers	413	352	400	400	0%
Litter Abatement Funding	27,489	27,395	27,000	27,000	0%
Miscellaneous Revenue	6,359	8,218	7,000	7,000	0%
Mobile Carts	177	0	220	220	0%
Recycling	17,740	17,162	16,000	12,000	-25%
Sale of Capital Assets	151,701	150,000	81,500	84,500	4%
Special Load Service	7,345	35,291	8,000	7,500	-6%
Toter Service	3,358,799	3,606,602	3,300,000	4,950,000	50%
Trash Bags	153	230	150	200	33%
Total Sanitation	\$ 5,450,882	\$ 5,459,151	\$ 5,270,270	\$ 7,169,240	36%
<b>Transit Fund</b>					
Advertising Fees	\$ 233	\$ 6,000	\$ 12,000	\$ 6,000	-50%
Miscellaneous Revenue	18,260	17,943	17,000	16,000	-6%
Sale of Capital Assets	2,257	0	0	0	0%
Transit - Federal Grant	1,128,966	1,043,125	1,204,263	1,401,076	16%
Transit - Gas Tax	6,410	19,356	15,000	15,000	0%
Transit - Revenue	68,828	72,704	65,000	80,000	23%
Transit - State Grant	32,731	31,250	49,673	66,450	34%
Transit - Tokens	41,238	53,330	50,000	55,000	10%
JARC Grant	513,626	130,145	0	0	0%
New Freedom Grant	374,765	1,984	0	0	0%
Training	0	14,400	14,400	0	-100%
Section 5339 Grant	0	0	115,210	0	-100%
	2,187,314	1,390,236	1,542,546	1,639,526	6%
City Contribution	613,606	850,472	860,154	925,126	8%
Total Transit	\$ 2,800,920	\$ 2,240,708	\$ 2,402,700	\$ 2,564,652	7%
<b>Recreational Fund</b>					
Ben Hawes Golf Course	\$ 587,520	\$ 555,914	\$ 635,380	\$ 654,830	3%
Hillcrest Golf Course	247,799	220,853	243,850	0	-100%
Ice Arena	374,214	375,024	415,000	425,490	3%
Combest Pool	56,268	50,931	66,505	35,445	-47%
Cravens Pool	15,613	16,975	22,810	45,640	100%
Softball Complex	154,629	143,635	202,000	183,720	-9%
Sportscenter	350,507	322,703	320,500	352,500	10%
Tennis Facility	0	0	0	72,703	100%
	1,786,550	1,686,035	1,906,045	1,770,328	-7%
City Contribution	929,760	1,039,750	1,288,531	1,310,252	2%
Total Recreational	\$ 2,716,310	\$ 2,725,785	\$ 3,194,576	\$ 3,080,580	-4%
<b>Sponsors and Scholarships Fund</b>					
Total Sponsors/Scholarships	\$ 11,887	\$ 6,476	\$ 8,000	\$ 7,700	-4%
<b>Central Dispatch Fund</b>					
Interest on Investments	\$ 6,329	\$ 7,766	\$ 0	\$ 0	0%
County Contribution	569,811	582,942	601,070	545,065	-9%
Transfer from General Fund	1,395,054	1,427,202	1,471,585	1,635,193	11%
Total Central Dispatch	\$ 1,971,194	\$ 2,017,910	\$ 2,072,655	\$ 2,180,258	5%
<b>Fleet &amp; Facilities Replacement Fund</b>					
Interest on Investments	\$ 53,652	\$ 55,129	\$ 0	\$ 0	0%
Replacement	1,732,933	1,827,186	1,818,615	2,311,084	27%
Sale of Capital Assets	11,250	77,244	0	0	0%
Transfer from Sanitation	0	0	96,000	0	-100%
Total Fleet & Facilities Replacement	\$ 1,797,834	\$ 1,959,559	\$ 1,914,615	\$ 2,311,084	21%

## ALL FUNDS - REVENUE SUMMARY

Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Community Development Funds</b>					
<b>CDBG Fund</b>					
CD Grant - Current Year	\$ 0	\$ 0	\$ 411,628	\$ 408,012	-1%
CD Grant - Prior Year	554,112	423,677	452,171	0	-100%
Rental - City Property	11,840	6,020	8,000	8,000	0%
Miscellaneous Revenue	227	0	0	0	0%
Total CDBG	566,179	429,697	871,799	416,012	-52%
<b>HOME Fund</b>					
HOME Grants - Current Year	47,562	0	185,831	165,357	-11%
HOME Grants - Prior Year	294,885	159,230	264,074	0	-100%
Miscellaneous Revenue	2,000	36,784	0	0	0%
Sale of Capital Assets	235,835	(5,090)	0	0	0%
Total HOME	580,282	190,924	449,905	165,357	-63%
Total Community Development	\$ 1,146,462	\$ 620,621	\$ 1,321,704	\$ 581,369	-56%
<b>Facilities Maintenance Fund</b>					
Building Charges	\$ 1,265,516	\$ 1,373,713	\$ 1,509,485	\$ 1,348,424	-11%
Grounds Charges	2,271,236	2,101,757	2,184,106	2,372,084	9%
Miscellaneous Revenue	1,869	325	0	0	0%
Auction Proceeds	0	2,501	0	0	0%
Total Facilities Maintenance	\$ 3,538,621	\$ 3,478,297	\$ 3,693,591	\$ 3,720,508	1%
<b>GIS Fund</b>					
GIS Services	\$ 249,507	\$ 262,867	\$ 306,486	\$ 311,295	2%
Interest on Investments	477	515	0	0	0%
Miscellaneous Revenue	203	0	0	0	0%
Transfer from General Fund	95,183	107,398	102,162	103,766	2%
Total GIS	\$ 345,369	\$ 370,780	\$ 408,648	\$ 415,061	2%
<b>Insurance Fund</b>					
Interest on Investments	\$ 18,536	\$ 23,137	\$ 16,000	\$ 18,000	13%
Health Premium City	3,564,059	3,971,073	4,172,573	4,716,660	13%
Health Premium Employee	754,484	805,790	1,043,143	1,188,636	14%
Workers Comp Premium	492,028	600,000	600,000	690,252	15%
Unemployment Ins. Premium	73,849	75,805	65,500	66,510	2%
Total Insurance	\$ 4,902,956	\$ 5,475,805	\$ 5,897,216	\$ 6,680,058	13%
<b>Drug Funds</b>					
<b>State Drug Fund</b>					
Auction Proceeds	\$ 18,058	\$ 15,282	\$ 6,000	\$ 6,000	0%
Interest on Investments	1,387	1,950	1,500	1,500	0%
Restitution, Etc.	66,251	63,729	28,000	55,000	96%
Total State Drug Fund	85,697	80,961	35,500	62,500	76%
<b>Federal Drug Fund</b>					
Interest on Investments	\$ 614	\$ 2,088	\$ 800	\$ 1,500	88%
Restitution, Etc.	58,746	76,972	6,000	6,000	0%
Total Federal Drug Fund	59,360	79,059	6,800	7,500	10%
Total Drug Funds	\$ 145,056	\$ 160,021	\$ 42,300	\$ 70,000	65%
<b>Property Recovery Fund</b>					
Auction Proceeds	\$ 1,277	\$ 738	\$ 500	\$ 500	0%
Interest on Investments	1,530	1,720	800	1,000	25%
Restitution, Etc.	5,809	8,657	2,500	2,500	0%
Total Property Recovery	\$ 8,616	\$ 11,115	\$ 3,800	\$ 4,000	5%

ALL FUNDS - REVENUE SUMMARY

Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Debt Service Fund</b>					
Transfer from General Fund	\$ 1,156,521	\$ 1,555,517	\$ 1,538,126	\$ 1,338,132	-13%
Transfer from Economic Development	659,560	1,227,319	1,235,656	1,237,819	0%
Transfer from Downtown Operations	0	104,202	106,255	105,870	0%
Transfer from Your Community Vision	726,115	733,479	1,719,408	1,585,509	-8%
Transfer from Downtown Revitalzn	3,392,588	4,603,655	4,603,864	4,204,230	-9%
Transfer from Recreation Fund	14,970	14,493	14,100	152,612	982%
Total Transfers	5,949,754	8,238,665	9,217,409	8,624,172	-6%
County FAA Payment	132,161	129,837	131,599	0	-100%
Interest on Investments	11	3	0	0	0%
Issuance of Debt	0	45,000	25,000,000	0	-100%
Transfers From Police & Fire Pension	313,920	313,185	311,875	214,832	-31%
Transfers From Symphony Investments	5,287	5,116	5,000	4,823	-4%
Transfers From RiverPark Maintenance	0	60,000	59,768	60,001	0%
Total Lease Payments	451,378	553,142	25,508,242	279,656	-99%
Total Debt Service	\$ 6,401,132	\$ 8,791,806	\$ 34,725,651	\$ 8,903,828	-74%
<b>Capital Projects Fund</b>					
Transfer from General Fund	\$ 45,000	\$ 545,000	\$ 65,000	\$ 65,000	0%
Transfer from Sanitation	30,000	0	0	0	0%
Total Transfers	75,000	545,000	65,000	65,000	0%
Federal Grants	165,700	0	0	0	0%
State Grants	0	151,624	73,376	0	-100%
FEMA	0	189,900	0	0	0%
Interest on Investments	62,112	117,051	0	0	0%
Miscellaneous Revenue	95,748	0	0	0	0%
Issuance of Debt	6,904,028	0	0	0	0%
Gift/Donations	0	500,000	200,000	0	-100%
Total	7,227,587	958,575	273,376	0	-100%
Total Capital Projects	\$ 7,302,587	\$ 1,503,575	\$ 338,376	\$ 65,000	-81%
<b>Your Community Vision Fund</b>					
Occupational Licenses	\$ 4,004,241	\$ 3,982,912	\$ 3,920,626	\$ 4,147,560	6%
Net Profit Licenses	974,136	994,292	842,387	1,052,272	25%
BABS Federal Credit	68,889	61,322	0	0	0%
Federal Grants	729,218	1,194	0	0	0%
Interest on Investments	92,540	86,851	85,000	85,000	0%
Miscellaneous Revenue-IT	0	0	0	29,860	100%
Penalty/Interest Occupational/Net Profit Tax	34,540	53,528	30,000	35,000	17%
Contributions From OPS	0	0	205,000	0	-100%
Contributions For IBGMM	0	0	0	15,060,927	
Issuance of Debt	(80,314)	47,043	8,825,045	0	-100%
Transfers From Central Dispatch	50,000	0	0	0	0%
Transfers From Riverfront Development	0	536,682	0	0	0%
Transfers From RWRA Debt Fund	0	0	0	42,951	100%
Total Your Community Vision	\$ 5,873,250	\$ 5,763,824	\$ 13,908,058	\$ 20,453,570	47%
<b>Riverfront Development Fund</b>					
Federal Grants	\$ 16,971	\$ 0	\$ 0	\$ 0	0%
Total Riverfront Development	\$ 16,971	\$ 0	\$ 0	\$ 0	0%
<b>Greenbelt Project Fund</b>					
Interest on Investments	\$ 638	\$ 0	\$ 0	\$ 0	0%
Total Greenbelt Project	\$ 638	\$ 0	\$ 0	\$ 0	0%

## ALL FUNDS - REVENUE SUMMARY

Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Garage Service Fund</b>					
Garage Services	\$ 1,270,325	\$ 1,265,837	\$ 1,251,231	\$ 1,294,065	3%
Total Garage Service	\$ 1,270,325	\$ 1,265,837	\$ 1,251,231	\$ 1,294,065	3%
<b>Economic Development Fund</b>					
Property Taxes Realized Property Tax	\$ 241,534	\$ 228,511	\$ 218,965	\$ 326,378	49%
Occupational Licenses	345,771	281,756	376,650	365,150	-3%
Net Profit Licenses	13,811	15,278	32,765	18,494	-44%
Franchise Fees Atmos	162,283	222,269	170,000	170,000	0%
Interest on Investments	48,412	14,938	20,000	22,000	10%
Economic Development Fees Owensboro Mfg.	11,356	21,472	13,000	14,100	8%
Economic Development Fees Unifirst	134,983	112,593	136,000	132,000	-3%
Economic Development Fees Ky Bioprocessing	13,961	19,151	18,100	21,900	21%
Economic Development Fees Toyotetsu	217,202	234,301	192,000	216,000	13%
Economic Development Fees US Bank Rent	623,842	760,555	997,774	997,774	0%
Economic Development Fees US Bank	100,579	328,467	372,000	426,000	15%
Economic Development Fees Metalsa	71,383	112,433	129,815	114,000	-12%
Economic Development Fees Sazarec	0	49,485	45,000	89,000	98%
Economic Development Fees Unique Granite	0	0	5,000	5,000	0%
Rental - The Centre	62,964	50,487	65,500	82,795	26%
Issuance of Debt	6,350,000	0	0	0	0%
Transfers From General Fund	0	440,000	950,000	0	-100%
Total Economic Development	\$ 8,398,081	\$ 2,891,697	\$ 3,742,569	\$ 3,000,591	-20%
<b>Downtown Revitalization Fund</b>					
Insurance Premium License Fees	\$ 3,161,628	\$ 3,224,484	\$ 3,270,868	\$ 3,489,285	7%
Interest on Investments	136,339	84,545	150,000	90,000	-40%
Miscellaneous Revenue	39,712	1,500	0	0	0%
Issuance of Debt	22,854,639	0	0	0	0%
Total Downtown Revitalization	\$ 26,192,318	\$ 3,310,529	\$ 3,420,868	\$ 3,579,285	5%
<b>Downtown Operations Fund</b>					
Interest on Investments	\$ 207,938	\$ 131,294	\$ 75,000	\$ 60,000	-20%
Issuance of Debt	0	1,600,000	0	0	0%
Transfer from Fiscal Court	128,996	165,624	150,000	250,000	67%
Total Downtown Operations	\$ 336,934	\$ 1,896,918	\$ 225,000	\$ 310,000	38%
<b>Wellness Fund</b>					
Interest on Investments	\$ 46	\$ 6	\$ 0	\$ 0	0%
Total Wellness	\$ 46	\$ 6	\$ 0	\$ 0	0%
<b>TOTAL ALL FUNDS</b>	\$ 123,184,764	\$ 92,992,855	\$ 128,319,377	\$ 111,590,445	-13%

## REVENUE DISCUSSION

The City of Owensboro, Kentucky derives revenue from various sources including property taxes, user fees, government grants and subventions, licenses and permits, fines and forfeitures, issuance of debt, investment earnings, and other less significant types of revenue including sales of fixed assets, insurance recoveries, and donations. Due to the varying types of revenue, many different methods must be employed to project revenues. The projection methods selected depend on the nature and materiality of the revenue item and the period of time over which the revenue is projected. The specific revenue projection techniques employed are discussed below.

### Revenue Projection Techniques

- **Historical Data** – This method predicts future revenue based on historical movements over time and assumes that historical trends will continue in the future. Finance staff compiles a history of revenue for up to ten previous years, determines average rate of change, and applies this rate of change to the previous year's annual revenue amount.
- **Facts and Circumstances** – This method predicts future revenue on facts and circumstances uniquely affecting the revenue item, including actions promulgated by or undertaken with third parties. This method is often supported by certain documentation in the form of lease/rental agreements, grant agreements, service contracts, legislative records, property appraisals, consultant reports, government statistical reports, etc. And finally, Finance staff may adjust projections to reflect the probable impact on revenues of anticipated changes in the economy, legislation, inflation, and/or demographics.
- **Judgment Estimates** – This method relies on a person knowledgeable in the field, often a department manager, who prepares a revenue projection based on awareness of past and present conditions including fee changes, development plans, marketing campaigns, usage activity, frequency, volume, weight, and similar determinations. Examples include sanitation, transit, or recreation fees.
- **Current Data** – This method predicts future revenue based on actual or annualized current year revenues and is often used when historical data and trends are not available or, if used, would result in an inaccurate revenue projection.

### Who Prepares Revenue Projections?

Revenue projections are prepared by department managers and Finance, and approved by the City Manager as part of the annual budgeting process. Prior to submitting revenue projections to the City Manager, Finance compares and reconciles its revenue projections with those prepared by department personnel.

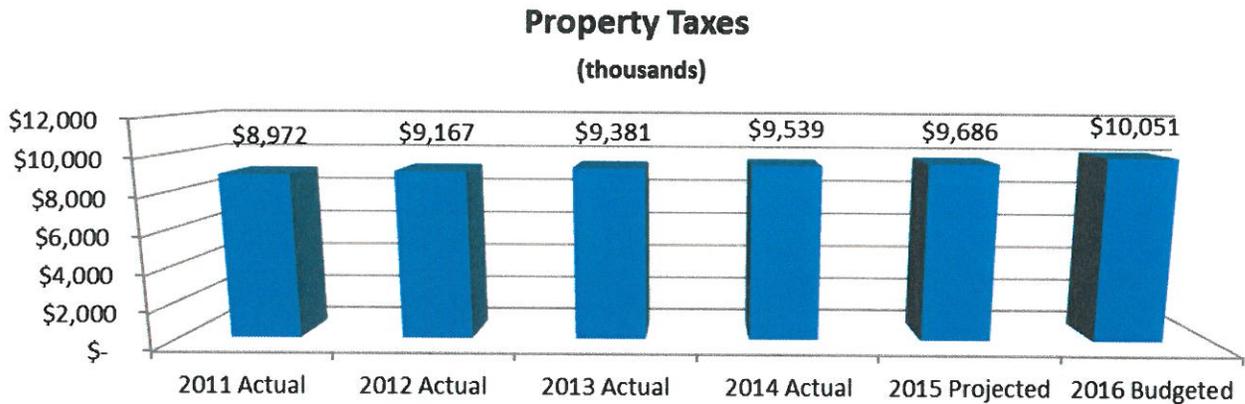
The major revenue sources to the General Fund include Property Tax, Occupational License and Net Profit Fees, Insurance License Fees, Profit Sharing and In-Lieu Taxes with Owensboro Municipal Utilities (OMU). These revenue sources combined make up 84% of all General Fund revenue.

- **Property Taxes** – Property taxes attach as an enforceable lien on property. Property values are assessed as of January each year at a prescribed tax rate per \$100 of assessed value that is determined by a combination of the State and County Property Valuation Administrator (PVA). These taxes are levied annually by ordinance, usually in September, and are payable on or before November 1. The tax rate and assessed valuation, a County government function, are not known until August of the tax year. The City bills and collects its own property taxes as well as the taxes for the Owensboro Board of Education. Collections of the school taxes are remitted to the Board each month based upon collections in the previous month.

The City is permitted by Section 157 of the Constitution of Kentucky to levy taxes up to \$1.50 per \$100 of assessed valuation for general governmental services other than school purposes. The real property

**2015-2016 Budget**

tax rate to finance general governmental services other than school purposes for the year ended June 30, 2015, was \$.2593 per \$100, which means that the City has a tax margin of \$1.2407 per \$100, on the assessed valuation of \$2,858,393,896. Although this tax margin would indicate significantly higher potential tax revenues, the City is subject to a recall petition if it levies a tax rate that will produce revenue 4% greater, exclusive of revenue from net assessment growth, than would be produced by application of the tax rate that was levied in the preceding year to the preceding year's assessment. This year we have projected a 4% increase over the 2014-15 budget. The City's personal property tax rate is \$.2713 per \$100 assessed value.



Principal taxpayers for the year ended June 30, 2015, the type of business, the assessed valuation, and the percentage of the total assessed property valuation (\$3,232,451,253) excluding bank deposits, are charted below:

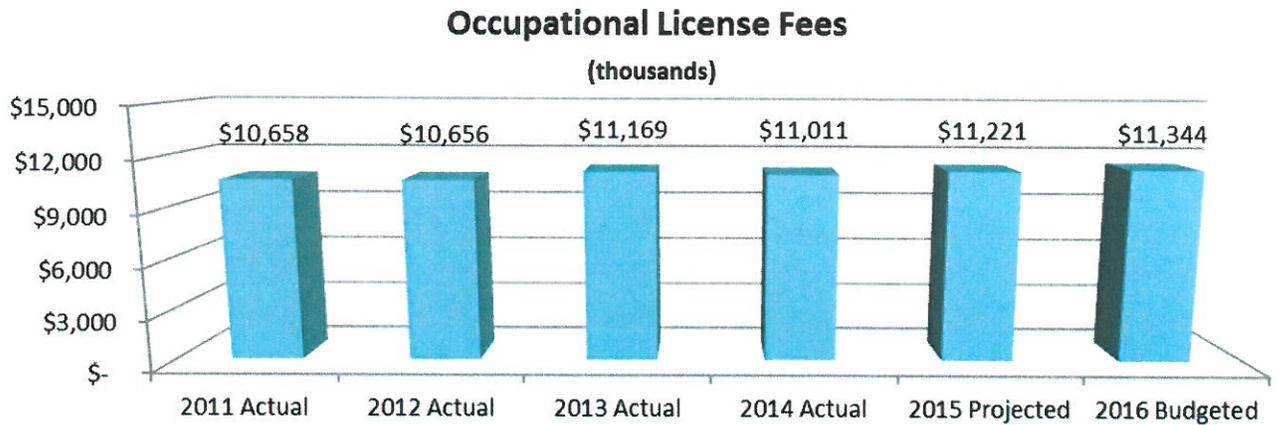
**CITY OF OWENSBORO  
PRINCIPAL TAXPAYERS  
For the year ended 2015**

TAXPAYER	TYPE OF BUSINESS	ASSESSED VALUATION	% OF TOTAL ASSESSED VALUATION \$3,232,451,253
Wal-Mart	Retail	\$51,597,526	1.60%
Toyotetsu Mid America	Manufacturer	30,397,615	0.94%
Towne Square Mall LLC	Mall Development	29,000,000	0.90%
Atmos Energy	Gas Company	25,053,490	0.78%
Unifirst Corporation	Manufacturer	20,130,908	0.62%
Unilever	Manufacturer	19,808,143	0.61%
Owensboro Grain Co.	Manufacturer	18,735,169	0.58%
Owensboro Towne Center	Mall Development	17,296,264	0.54%
Menard, Inc.	Retail	16,437,284	0.51%
Field Packing	Manufacturer	15,144,597	0.47%
		<b>\$243,600,996</b>	<b>5.94%</b>

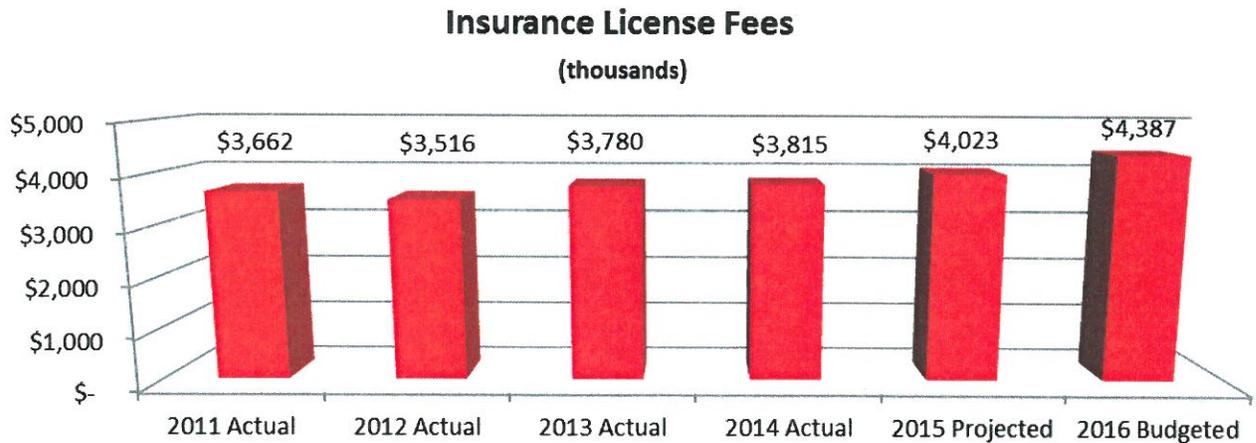
## 2015-2016 Budget

- **Occupational License Fees** – Occupational license fees (also known as payroll withholding) of 1.39% are charged to anyone who works within the City, with 1.06% going to the General Fund and 0.33% going to the Your Community Vision Fund.

Actual General Fund occupational license fees for fiscal year 2014-15 were under budget by 4.9%. This is primarily due to lower construction activity in the area (thereby fewer wages to collect on) and higher incentives paid out for economic growth (investment in the City's economic future). Accordingly, occupational license fees were budgeted lower.



- **Insurance License Fees** – Insurance license fees increased from 4% to 6% effective July 1, 2009, then to 8% effective July 1, 2010, against the premiums for property, auto, and portions of life insurance policies. Health insurance license fees remain unchanged on the first 4%, but are exempt on the additional 4%. Although the City collects these fees, the fees are regulated and audited by the State, leaving the City no control over the collection of insurance license fees. The Kentucky GFOA has asked for additional state audits to insure compliance with local ordinances. The City's fiscal year 2015-16 budgeted insurance license fees reflect a 2% increase.



**2015-2016 Budget**

- Owensboro Municipal Utilities** – Owensboro Municipal Utilities (OMU) is managed, controlled and operated by the City Utility Commission, established by the City in 1940. OMU consists of the Electric Light and Power System and the Water Works System. OMU is subject to regulation, including establishment of rates charged for utility services, by the City, or as set forth in applicable City ordinance. City officials select the Board of Directors. The City is contingently responsible for the bonded debt of OMU since the debt is in the City’s name as required by Kentucky statutes.

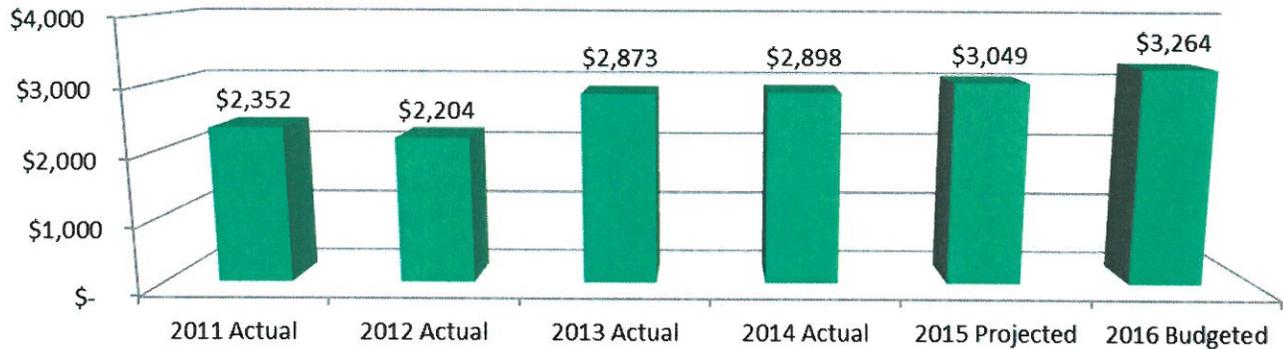
  - OMU/Dividend**

The City of Owensboro has a negotiated profit sharing agreement with OMU. The budget for 2015-16 represents a 2.5% increase over 2014-15.
  - OMU/Payment In Lieu of Fee**

A payment in lieu of fee is charged to OMU that is equal to the amount of electric and water usage of the City. The City budgeted higher in fiscal year 2014-15 due to anticipated convention center usage; however, this level of budget was deemed high; therefore, the fiscal year 2015-16 was set at lower usage.
- Net Profit License Fees** – The City experienced a record high for net profits in the fiscal 2013-14 year and only a slight drop for fiscal 2014-15. Due to the diverse economy that proved to be doing well, for fiscal year 2014-15 the City budgeted 7% over the 2013-14 budget.

**Net Profit License Fees**

(thousands)



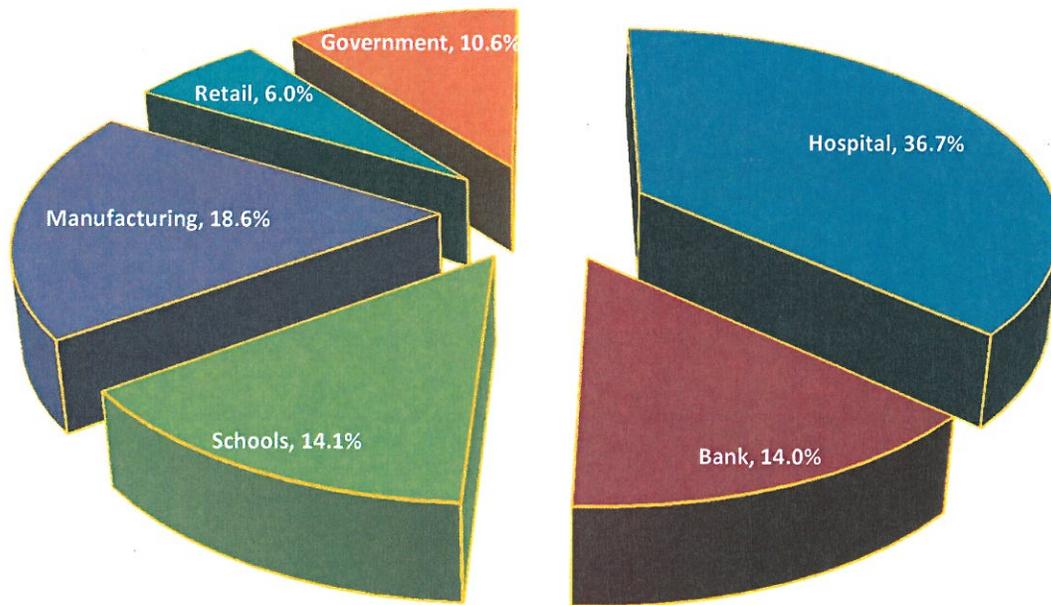
- Grants** - Grant revenue consists primarily of federal Community Development Block Grant (CDBG) funds for programs designed to assist low and moderate income families and community needs, Federal Transit Administration (FTA) operating and capital outlay assistance for the City’s transit system, and State grants for road improvements. Historical revenue patterns and trends are only marginally useful when projecting future grant revenues. Grant funding is based on funding applications pending and/or approved for specific projects and program activities. Fiscal Year 2015-16 grant revenue is determined and supported by various individual grant agreements.
- Issuance of Debt** – Bond sales occur intermittently, responsive to funding requirements of capital projects and capital outlay initiatives. Bond sales most often occur in response to individual capital projects and capital outlay funding initiatives, with little or no relationship to prior year bond sales. The City does not anticipate any new issuance of debt at this time.
- Other** – Various revenue items, such as investment earnings, fees charged to other agencies for services rendered, sale of capital assets, cable television franchise fees, and other fees associated with Community Development, are not easily anticipated and are contingent in nature. Investment earnings, franchise fees, and building and electrical permits are somewhat related to the economy. On the other hand, revenue derived from the sale of assets depends entirely on the accumulation of surplus property. In each case, judgment estimates have been made with regard to revenue increases and decreases.

### Principal Employers

<u>Employer</u>	2015		<u>Percentage of Total City Employment</u>
	<u>Employees</u>	<u>Rank</u>	
Owensboro Medical Health System	3,300	1	13.88%
US Bank Home Mortgage	1,261	2	5.30%
Owensboro Public Schools	778	3	3.27%
Wal-Mart	541	4	2.28%
Owensboro Community & Technical Colleges	494	5	2.08%
Specialty Foods (Field Packing Company)	490	6	2.06%
City of Owensboro	481	7	2.02%
Commonwealth of Kentucky	471	8	1.98%
Unilever Foods North America	400	9	1.68%
Toyotetsu Mid-America	390	10	1.64%
Unifirst	390	10	1.64%
<b>Total</b>	<b>8,996</b>		<b>37.84%</b>

Source: Economic Development Corporation

### Principal Employers

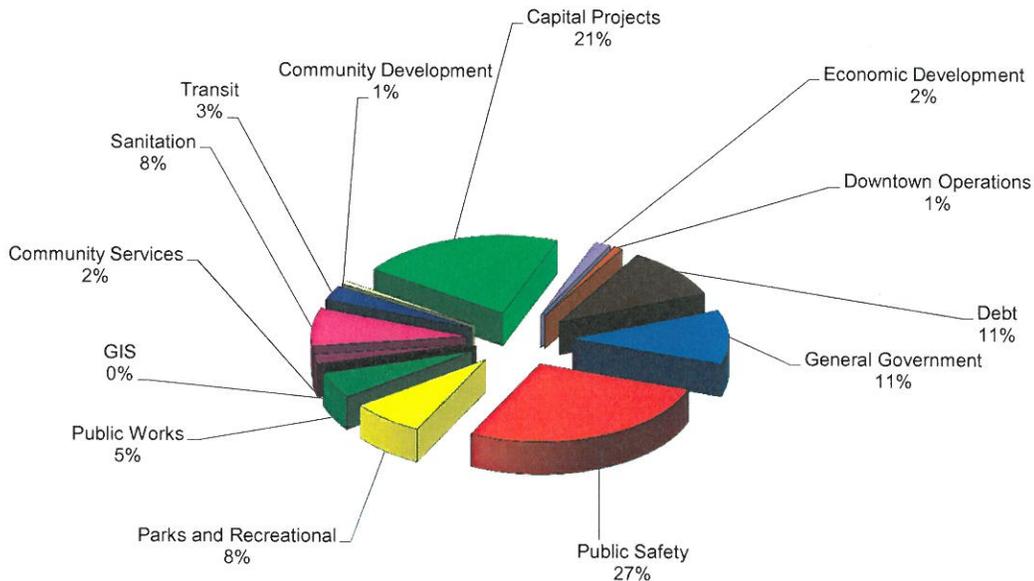


### WHERE THE MONEY GOES

	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
General Government	\$ 8,878,698	\$ 9,968,246	\$ 10,853,271	\$ 9,456,248	-13%
Public Safety	20,904,065	21,836,793	23,030,357	22,922,419	0%
Parks and Recreational	5,943,370	6,357,641	6,821,029	6,405,701	-6%
Public Works	3,330,301	4,638,810	4,967,709	4,535,375	-9%
GIS	336,228	363,632	435,156	415,061	-5%
Community Services	1,945,305	1,760,942	1,791,744	1,752,673	-2%
Sanitation	5,603,907	5,820,819	6,800,971	6,637,001	-2%
Transit	2,162,774	2,722,617	2,412,375	2,564,652	6%
Community Development	1,146,462	620,621	1,321,704	581,369	-56%
Capital Projects	8,289,506	8,335,934	24,398,468	17,988,188	-26%
Economic Development	2,377,143	5,725,937	3,583,401	1,389,660	-61%
Downtown Revitalization	21,689,128	19,225,714	947,011	0	-100%
Downtown Operations	612,494	2,293,614	825,139	826,102	0%
Riverfront Development	105,060	0	0	0	0%
Wellness Fund	84,075	0	0	0	0%
Debt	6,412,743	8,859,155	34,725,651	8,903,828	-74%
<b>Total</b>	<b>\$ 89,821,259</b>	<b>\$ 98,530,475</b>	<b>\$ 122,913,986</b>	<b>\$ 84,378,277</b>	<b>-31%</b>

Does not include transfers or internal services funds.

### EXPENDITURES

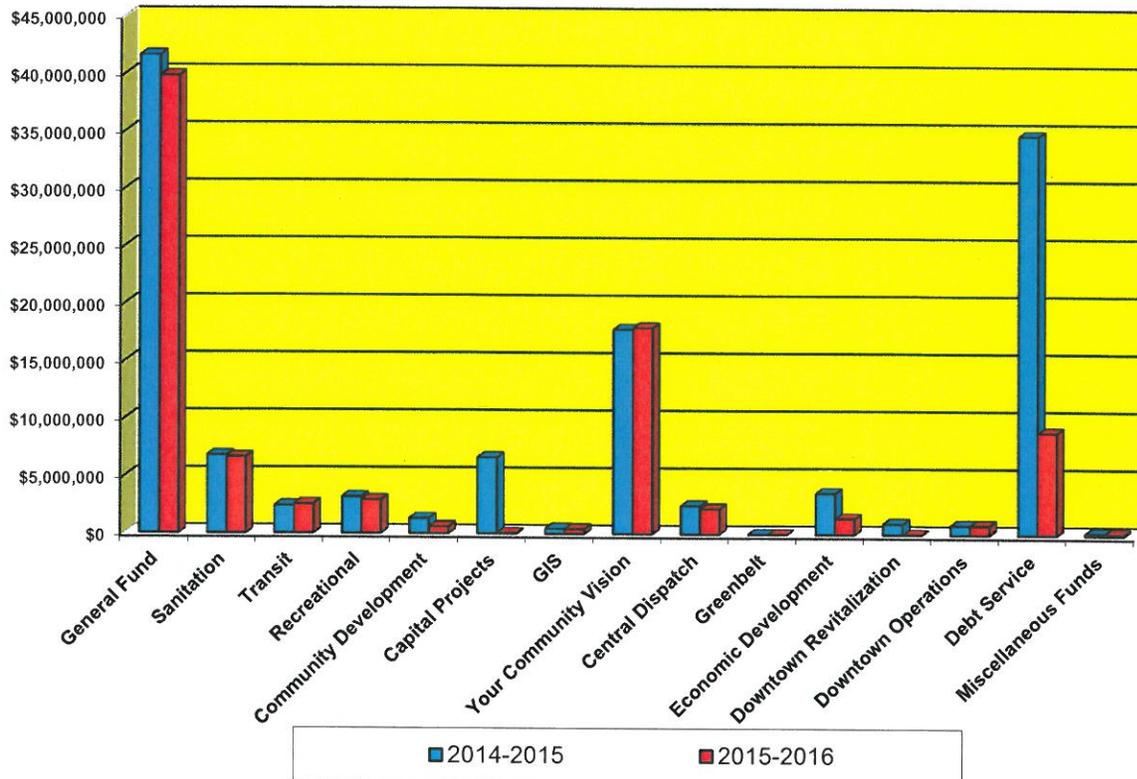


**Budget Appropriation Comparisons By Fund  
Fiscal 2014-2015 to Fiscal 2015-2016**

Fund	Amended Budget 2014-2015	Budget 2015-2016	% Change
General Fund	\$ 41,612,224	\$ 39,822,127	-4.3%
Sanitation	6,800,971	6,637,001	-2.4%
Transit	2,412,375	2,564,652	6.3%
Recreational	3,187,935	2,927,968	-8.2%
Community Development	1,321,704	581,369	-56.0%
Capital Projects	6,619,867	65,000	-99.0%
GIS	435,156	415,061	-4.6%
Your Community Vision	17,778,601	17,923,188	0.8%
Central Dispatch	2,466,367	2,180,258	-11.6%
Greenbelt	0	0	0.0%
Economic Development	3,583,401	1,389,660	-61.2%
Downtown Revitalization	947,011	0	-100.0%
Downtown Operations	825,139	826,102	0.1%
Debt Service	34,725,651	8,903,828	-74.4%
Miscellaneous Funds	197,584	142,063	-28.1%
<b>Total</b>	<b>\$ 122,913,986</b>	<b>\$ 84,378,277</b>	<b>-31.4%</b>

Miscellaneous Funds include property/drug funds and scholarship/sponsorship fund. Total does not include transfers or internal service funds.

**BUDGET APPROPRIATIONS COMPARISONS BY FUND**



## ALL FUNDS - APPROPRIATIONS SUMMARY

Department	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>General Fund</b>					
General Government	\$ 3,187,488	\$ 3,951,852	\$ 4,224,384	\$ 3,204,686	-24%
Administration	1,530,230	1,804,764	1,898,018	2,036,602	7%
Information Services	1,767,637	1,922,475	2,105,093	1,755,529	-17%
Finance	1,485,798	1,530,342	1,539,975	1,521,830	-1%
Personnel	537,630	527,099	631,309	668,436	6%
Community Development	205,425	179,531	192,276	200,178	4%
Police	10,237,269	10,771,881	11,213,434	11,171,091	0%
Fire	8,732,225	8,909,052	9,160,972	9,440,217	3%
Engineering	1,254,638	2,282,649	2,373,581	2,193,224	-8%
Street	1,885,285	2,134,966	2,255,087	2,201,502	-2%
Parking Garage	164,489	52,183	262,216	68,987	-74%
Property Maintenance	190,377	221,195	339,041	140,649	-59%
Parks & Recreation	3,041,813	3,363,718	3,625,094	3,466,523	-4%
Agencies	1,945,305	1,760,942	1,791,744	1,752,673	-2%
Total General Fund before Transfers	36,165,611	39,412,648	41,612,224	39,822,127	-4%
Transfer To Central Dispatch	1,395,054	1,427,202	1,471,585	1,635,193	11%
Transfer To Debt Service	1,156,521	1,555,517	1,538,126	1,338,132	-13%
Transfer To Economic Development	0	440,000	950,000	0	-100%
Transfer To Capital Improvement	45,000	545,000	65,000	65,000	0%
Transfer To Facilities Maintenance	0	35,000	0	0	0%
Transfer To Transit	613,606	850,472	845,971	925,126	9%
Transfer To Recreational	929,760	1,039,750	1,288,531	1,310,252	2%
Transfer To Geographic Information System	95,183	107,398	102,162	103,766	2%
Transfer To Grant Fund	1,600	0	0	0	0%
	4,236,724	6,000,339	6,261,375	5,377,469	-14%
Total General Fund	\$ 40,402,334	\$ 45,412,987	\$ 47,873,599	\$ 45,199,596	-6%
<b>Sanitation Fund</b>					
Total Sanitation before Transfers	\$ 5,603,907	\$ 5,820,819	\$ 6,800,971	\$ 6,637,001	-2%
Transfer to Fleet & Facilities	0	0	96,000	0	-100%
Transfer to Capital Proj Fund	30,000	0	0	0	0%
Total Sanitation	\$ 5,633,907	\$ 5,820,819	\$ 6,896,971	\$ 6,637,001	-4%
<b>Transit Fund</b>					
Total Transit	\$ 2,162,774	\$ 2,722,617	\$ 2,412,375	\$ 2,564,652	6%
<b>Recreational Fund</b>					
Ben Hawes Golf Course	\$ 886,367	\$ 961,292	\$ 957,129	\$ 998,599	4%
Hillcrest Golf Course	340,612	357,084	387,685	21,500	-94%
Ice Arena	558,523	558,426	587,886	576,159	-2%
Combest Pool	125,011	129,430	162,251	85,523	-47%
Cravens Pool	63,264	77,006	84,163	136,343	62%
Softball Complex	347,168	346,482	385,327	416,983	8%
Sportscenter	569,946	556,512	623,494	657,451	5%
Tennis Facility	0	0	0	35,410	100%
Total Recreational before Transfers	2,890,891	2,986,233	3,187,935	2,927,968	-8%
Transfer to General Fund	0	0	2,314	0	-100%
Transfer to Debt Service	14,970	14,493	14,100	152,612	982%
Total Recreational	\$ 2,905,861	\$ 3,000,726	\$ 3,204,349	\$ 3,080,580	-4%
<b>Sponsors/Scholarships Fund</b>					
Total Sponsors/Scholarships	\$ 10,666	\$ 7,690	\$ 8,000	\$ 11,210	40%

## ALL FUNDS - APPROPRIATIONS SUMMARY

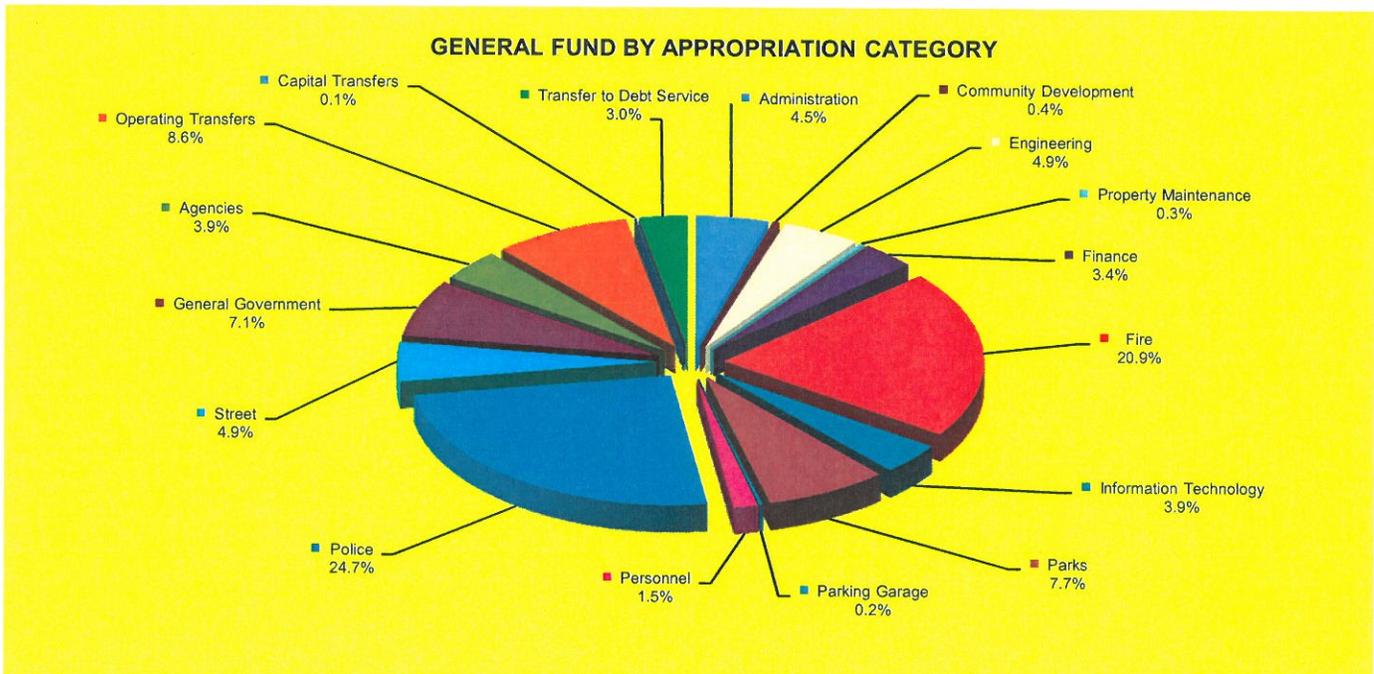
Department	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Central Dispatch Fund</b>					
Central Dispatch	1,834,757	2,061,610	2,466,367	2,180,258	-12%
Transfer to Your Community Vision	50,000	0	0	0	0%
Transfer to Grant Fund	16,900	0	0	0	0%
Central Dispatch	\$ 1,901,657	\$ 2,061,610	\$ 2,466,367	\$ 2,180,258	-12%
<b>Fleet &amp; Facilities Replacement Fund</b>					
Replacement Charges	\$ 803,985	\$ 934,395	\$ 4,265,002	\$ 2,347,078	-45%
Transfer to General Fund	120,000	666,000	0	0	0%
Total Fleet and Facilities Replacement	\$ 923,985	\$ 1,600,395	\$ 4,265,002	\$ 2,347,078	-45%
<b>Community Development Fund</b>					
Community Development	\$ 566,180	\$ 429,697	\$ 871,799	\$ 416,012	-52%
Home Rehab. Grant	580,282	190,924	449,905	165,357	-63%
Total Community Development	\$ 1,146,462	\$ 620,621	\$ 1,321,704	\$ 581,369	-56%
<b>Facilities Maintenance Fund</b>					
Facilities Maintenance	\$ 3,376,416	\$ 3,607,393	\$ 4,042,169	\$ 3,720,508	-8%
Transfer to General Fund	70,000	0	0	0	0%
Total Facilities Maintenance	\$ 3,446,416	\$ 3,607,393	\$ 4,042,169	\$ 3,720,508	-8%
<b>Insurance Fund</b>					
Total Insurance	\$ 4,685,554	\$ 5,441,620	\$ 5,881,216	\$ 6,631,237	13%
<b>Drug Funds</b>					
State Drug Fund Expenditures	\$ 82,720	\$ 92,393	\$ 107,846	\$ 72,198	-33%
Federal Drug Fund Expenditures	17,094	1,858	66,684	48,650	-27%
Total Drug Funds	\$ 99,814	\$ 94,250	\$ 174,530	\$ 120,848	-31%
<b>Property Recovery Fund</b>					
Total Property Recovery	\$ 0	\$ 0	\$ 15,054	\$ 10,005	-34%
<b>Debt Service Fund</b>					
Total Debt Service	\$ 6,412,743	\$ 8,859,155	\$ 34,725,651	\$ 8,903,828	-74%
<b>GIS Fund</b>					
Total GIS	\$ 336,228	\$ 363,632	\$ 435,156	\$ 415,061	-5%
<b>Capital Projects Fund</b>					
Total Capital Projects	\$ 1,031,673	\$ 1,882,450	\$ 6,619,867	\$ 65,000	-99%

## ALL FUNDS - APPROPRIATIONS SUMMARY

Department	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Your Community Vision Fund</b>					
Your Community Vision before Transfer	\$ 7,257,833	\$ 6,453,484	\$ 17,778,601	\$ 17,923,188	1%
Transfer to Debt Service	726,115	733,479	1,647,408	1,585,509	-4%
Total Your Community Vision	\$ 7,983,948	\$ 7,186,963	\$ 19,426,009	\$ 19,508,697	0%
<b>Riverfront Development Fund</b>					
Riverfront Development	\$ 105,060	\$ 0	\$ 0	\$ 0	0%
Transfer to Your Community Vision	0	536,682	0	0	0%
Total Riverfront Development	\$ 105,060	\$ 536,682	\$ 0	\$ 0	0%
<b>Greenbelt Park Fund</b>					
Total Greenbelt Park	\$ 0	\$ 0	\$ 0	\$ 0	0%
<b>Garage Service Fund</b>					
Garage Service before Transfer	\$ 1,168,302	\$ 1,121,811	\$ 1,251,231	\$ 1,294,065	3%
Transfer to General Fund	130,250	100,000	200,000	150,000	-25%
Total Garage Service	\$ 1,298,552	\$ 1,221,811	\$ 1,451,231	\$ 1,444,065	0%
<b>Economic Development Fund</b>					
Economic Development before Transfers	\$ 2,377,143	\$ 5,725,937	\$ 3,583,401	\$ 1,389,660	-61%
Transfer to Debt Service	659,560	1,227,319	1,235,656	1,237,819	0%
Transfer to General Fund	0	0	100,000	350,000	250%
Total Economic Development	\$ 3,036,703	\$ 6,953,256	\$ 4,919,057	\$ 2,977,479	-39%
<b>Downtown Revitalization Fund</b>					
Downtown Revitalization before Transfer	\$ 21,689,128	\$ 19,225,714	\$ 947,011	\$ 0	-100%
Transfer to Debt Service	3,392,588	4,603,655	4,603,864	4,204,230	-9%
Total Downtown Revitalization	\$ 25,081,716	\$ 23,829,369	\$ 5,550,875	\$ 4,204,230	-24%
<b>Downtown Operations Fund</b>					
Downtown Operations	\$ 612,494	\$ 2,293,614	\$ 825,139	\$ 826,102	0%
Transfer to Debt Service	0	104,202	106,255	105,870	0%
Total Downtown Operations	\$ 612,494	\$ 2,397,816	\$ 931,394	\$ 931,972	0%
<b>Wellness Fund</b>					
Wellness before Transfers	\$ 84,075	\$ 0	\$ 0	\$ 0	0%
Transfer to General Fund	18,701	0	0	0	0%
Total Wellness	\$ 102,776	\$ 0	\$ 0	\$ 0	0%
Total Appropriations	\$ 109,321,324	\$ 123,621,863	\$ 152,620,576	\$ 111,534,674	-27%

## GENERAL FUND BY APPROPRIATION CATEGORY

Department	Salaries	Maintenance	Supplies	Utilities	Other	Capital	Total	%
Administration	\$ 1,301,392	\$ 159,638	\$ 238,625	\$ 43,705	\$ 284,935	\$ 8,307	\$ 2,036,602	4.5%
Community Development	148,131	1,996	5,528	2,260	42,263	0	200,178	0.4%
Engineering	1,018,628	997,437	37,300	10,925	115,743	13,191	2,193,224	4.9%
Property Maintenance	75,189	749	7,335	360	56,269	747	140,649	0.3%
Finance	1,228,950	1,190	69,025	29,480	193,185	0	1,521,830	3.4%
Fire	8,069,702	310,746	269,269	127,560	129,640	533,300	9,440,217	20.9%
Information Technology	1,303,347	205,395	39,680	163,868	33,431	9,808	1,755,529	3.9%
Parks	732,107	1,965,532	86,502	226,392	98,676	357,314	3,466,523	7.7%
Parking Garage	0	52,145	0	11,000	5,428	414	68,987	0.2%
Personnel	480,765	11,387	56,522	9,560	110,202	0	668,436	1.5%
Police	9,857,123	418,186	476,765	65,414	191,304	162,299	11,171,091	24.7%
Street	1,195,453	401,247	353,135	7,331	77,009	167,327	2,201,502	4.9%
Department Totals	\$25,410,787	\$4,525,648	\$ 1,639,686	\$ 697,855	\$ 1,338,085	\$1,252,707	\$ 34,864,768	77.3%
General Government Agencies							3,204,686	7.1%
<b>Operating Budget Total</b>							1,752,673	3.9%
							<b>39,822,127</b>	<b>88.3%</b>
Operating Transfers							3,974,337	8.6%
Capital Transfers							65,000	0.1%
Transfer to Debt Service							1,338,132	3.0%
<b>Grand Total</b>							<b>\$ 45,199,596</b>	<b>100.0%</b>



## EXPENDITURE DISCUSSION

Budget Component:	Amended			
	Budget	Budget	\$ Increase	% Increase
Note: Amounts reported in millions (000,000)	2014-15	2015-16	(Decrease)	(Decrease)
General Fund/Central Dispatch	\$ 50.4	\$ 47.4	\$ (3.0)	-5.9%
Enterprise Funds	\$ 13.9	\$ 13.6	\$ (0.3)	-2.2%
Internal Service Funds	\$ 15.6	\$ 14.1	\$ (1.5)	-9.6%
Capital Projects Funds	\$ 6.6	\$ 0.1	\$ (6.5)	-98.5%
Debt Service Fund	\$ 34.7	\$ 8.9	\$ (25.8)	-74.4%
Special Revenue Funds	\$ 31.4	\$ 27.4	\$ (4.0)	-12.7%
<b>Total</b>	<b>\$ 152.6</b>	<b>\$ 111.5</b>	<b>\$ (41.1)</b>	<b>-26.9%</b>

**General Fund:** The General Fund activity is comprised of General Fund and Central Dispatch Fund (a branch of the Police Department). Fiscal year 2015-16 expenditures for the General Fund decreased by \$3.0 or 5.9%. During fiscal year 2014-2015, the budget included funding for the Highway 54 Tax Incentive Program, Owensboro Community & Technical College Advanced Technology Building, and downtown economic development projects. Fiscal year 2014-2015 also contained carryovers for items such as demolition, street resurfacing, and various downtown development expenses.

**Enterprise Funds:** The Enterprise Funds are made up of Sanitation, Transit, Recreational, Downtown Operations, and GIS Funds. Fiscal year 2015-16 expenditures for the Enterprise Funds decreased by \$0.3, or 2.2%. This decrease is primarily due to:

- Transit: Fiscal year 2015-16 budget is \$0.1 higher due to the decision to add three full time drivers and reduce non-full time driver positions along with higher costs of bus repairs from the increase in number and age of the fleet.
- Sanitation: Fiscal year 2015-2016 budget is \$0.3 lower due to a decrease in capital vehicle needs.
- Recreational: Fiscal year 2015-2016 budget is \$0.1 lower due to Hillcrest Golf Course closure.

**Internal Service Funds:** The Internal Service Funds are made up of Fleet and Facilities Replacement, Facilities Maintenance, Insurance, and Garage Service Funds. Fiscal year 2015-16 budgeted expenditures decreased \$1.5, or 9.6%. This increase is primarily due to:

- Fleet and Facilities Replacement: Fiscal year 2015-2016 decreased \$1.9 due to a lower budget for miscellaneous administrative, capital buildings, capital land improvements, and capital vehicles.
- Facilities Maintenance: This fund accommodates both building and grounds maintenance. Overall decrease of \$0.3 is primarily due to reduced need for building repairs and capital maintenance projects, motor fuel costs, and miscellaneous administrative costs.
- Insurance: Increase of \$0.7 due to higher health costs.

**Capital Projects Funds:** The Capital Projects Funds are used to purchase or construct capital assets. Fiscal year 2015-16 budgeted expenditures decreased \$6.5, or 98.5%. This decrease is primarily due to various projects completed during the fiscal year 2014-15 and smaller carryovers for remaining projects during the 2015-16 budget year such as: International Bluegrass Music Museum (\$2.5), RiverPark Center Projects (\$0.1), Miscellaneous Capital Projects (\$0.1), and ERP Software carryover from prior years (\$0.1).

**Debt Service:** Fiscal year 2015-16 reflects a decrease of \$25.8 or 74.4% and is due to normal debt reduction via debt service payments and the \$24 million bond issuance for the Owensboro Riverport Authority done by the City during fiscal year 2014-2015.

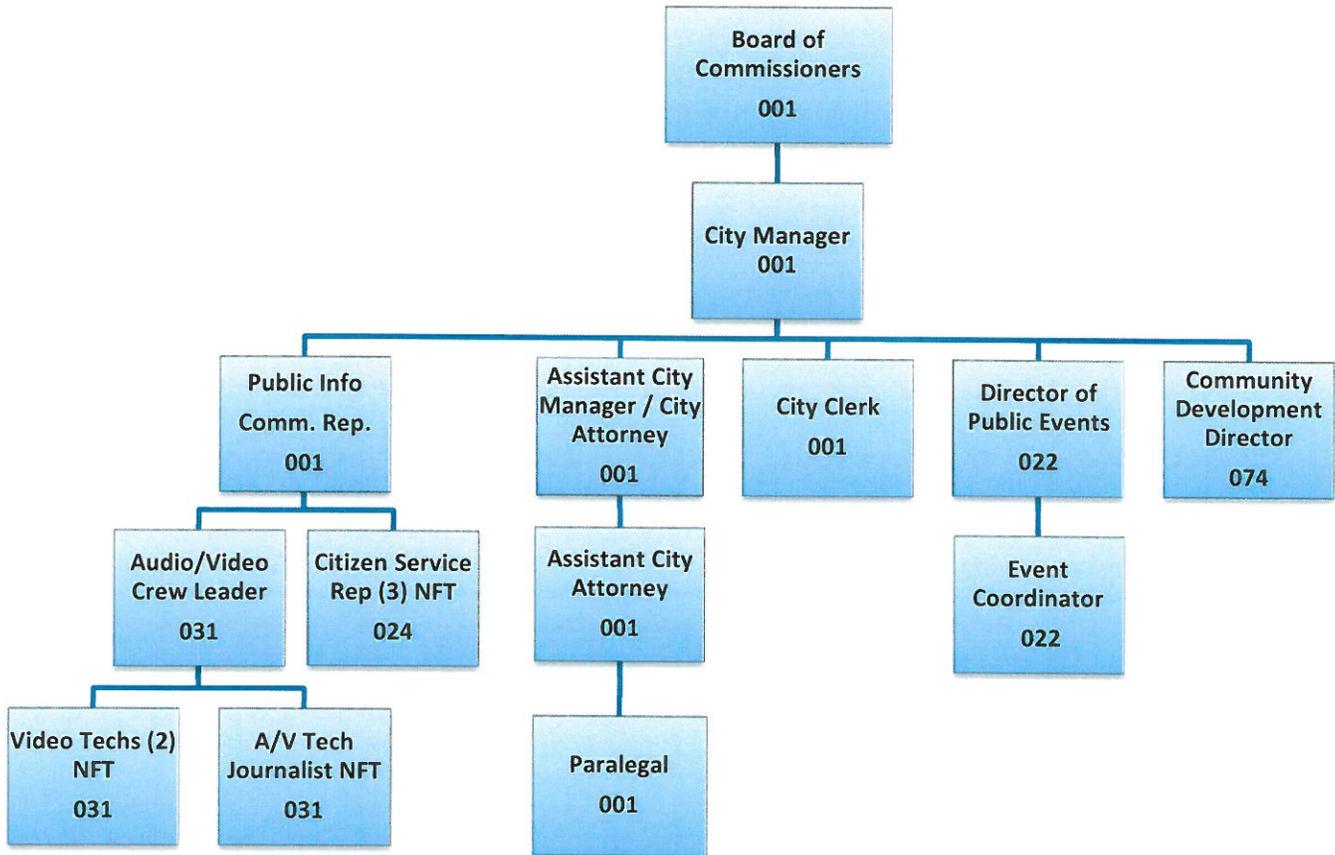
## 2015-2016 Budget

**Special Revenue Funds:** Special Revenue Funds are made up of Downtown Revitalization, Economic Development, Your Community Vision, Community Development, Federal and State Drug Funds, and Property Recovery Funds. Fiscal year 2015-16 reflects a decrease of \$4.0, or 12.7%. This decrease is primarily due to:

- Downtown Revitalization: Decrease of \$1.3 is due to completions of all projects and reduced debt service payments.
- Economic Development: Decrease of \$2.0 is due to a reduction in funds budgeted for downtown development projects in fiscal year 2015-2016.
- Community Development: Decrease of \$0.7 is due to timing of carryover of unexpended grant funds at fiscal year-end 2013-2014 into 2014-2015.

# ADMINISTRATION / COMMUNITY DEVELOPMENT

001.021 / 001.074



DIVISIONS:	001	022	024	031	074	TOTAL
FULL TIME (FT):	6	2	0	1	1	10
NON FT (NFT):	0	0	3	3	0	6
ELECTED:	5	0	0	0	0	5
<b>TOTAL</b>	<b>11</b>	<b>2</b>	<b>3</b>	<b>4</b>	<b>1</b>	<b>21</b>

*Structure Subject to Change FY 15-16.*

## 2015-2016 Budget

DEPARTMENT: 021 Administration

Fund: 001 General

### Program Description

This program includes the City Commission, City Manager, and supporting staff, and provides the overall administration for the City of Owensboro, as well as oversight for all City government services, including operations, finance and support services, public safety, parks, community development, public events, and public information. The City Commission is the governing body of the City providing legislative and policy direction pertaining to City government services. The City Manager administers operation of City government in an efficient and effective manner according to City Commission general policy guidelines and recommends strategies and solutions for Commission consideration.

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Performance Indicators	Actual 2012-2013	Actual 2013-2014	Actual 2014-2015	Estimated 2015-2016
Ordinances, Agreements, Municipal Orders initiated/reviewed	174	155	172	175
Claims/lawsuits received/initiated	4	9	15	75
Acres annexed/contracted to annex	23.84	17.37	246	130

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### 2014-2015 Accomplishments

1. Successfully implemented new smartphone application.
2. Administered the RiverArtes program.
3. Implemented a \$24,000,000 bond agreement with the Owensboro Riverport Authority for economic development.
4. Constructed the Owensboro Tennis Complex and developed an agreement with the Owensboro Daviess County Tennis Association (ODCTA).
5. Developed an agreement for Gateway Commons TIF area adjacent to Highway 54.
6. Completed 6,428 calls for service through CityAction line.
7. Prepared and distributed over 150 media notices and social media postings.
8. Procured needed A/V equipment through TWC grant.
9. Managed mayoral board appointments / records retention.
10. Successfully assisted with the review and conceptual development of a revised emergency medical services agreement.
11. Negotiated and drafted incentive agreements and/or annexation ordinances bringing 246 acres into the City of Owensboro.
12. Facilitated an agreement of parties to aid in the Centre for Business and Research, decreasing the City's subsidy.
13. Completed review of Article 21 with Community Development.
14. Successfully managed two snow events.
15. Successfully worked with staff to create a balanced budget for presentation to the Owensboro Board of Commissioners.
16. Successfully enacted the public smoking ban.
17. Successfully recruited and completed the Kentucky Municipal Clerks Conference.
18. Successfully completed necessary continuing education.
19. Rebuilt and opened the Pier on the Ohio River.

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### 2015-2016 Objectives

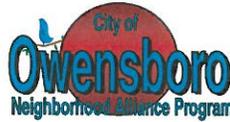
1. Continue working with Mayor's boards for efficiency and records retention.
  2. Complete 7,000 calls for service through CityAction.
  3. Present a balanced budget to the Owensboro Board of Commissioners.
  4. Work with department heads to recruit more conferences to the Owensboro Convention Center.
  5. Complete additional continuing education.
  6. Serve as stewards of the community through public board and commission involvement.
  7. Assist the public as needed.
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NEIGHBORHOOD ALLIANCE

Fund: 001 General

Program Description

AUDUBON-BON HARBOR APOLLO DOGWOOD AZALEA DUGAN BEST HILLCREST MIDTOWN EAST NORTHWEST  
 OLD OWENSBORO SEVEN HILLS SHIFLEY-YORK SOUTHEAST WESLEYAN-SHAWNEE



This program provides for the development and growth of Neighborhood Alliances. The alliances represent citizens in their area and serve as a vital link between the neighborhoods and City government. The alliances work to combat problems while building on the positives in the City's neighborhoods. The twelve neighborhood boundaries represent the entire incorporated property of the municipality.

The proposed funding for this program is \$14,000 including \$6,000 for alliance operating funds (neighborhood allocations) and \$3,000 for a grant program to fund alliance events. The remaining \$5,000 goes to other expenses, including \$3,000 for the annual alliance dinner.

Performance Indicators

	Actual 2012-2013	Actual 2013-2014	Actual 2014-2015	Estimated 2015-2016
Neighborhood groups	12	12	12	12
Community activities	79	80	80	80
Partnerships	24	30	30	35

2014-2015 Accomplishments

1. Worked with government officials to create additional opportunities for citizen input on community issues by hosting several public meetings for neighborhood alliances on disaster preparedness.
2. Converted the quarterly newsletter to electronic distribution, conserving available funds for neighborhood activities.
3. Worked with local partners to implement and expand training opportunities for neighborhood alliance members.
4. Marketed the Neighborhood Alliance Program through Facebook, Twitter, Channel 75, [www.owensboro.org](http://www.owensboro.org), media releases, print and other media advertising.
5. Hosted the 14<sup>th</sup> annual neighborhood alliance awards and recognition dinner.
6. Supported the grand opening of local parks in the alliances.
7. Hosted seven cleanup days.
8. Hosted six alliance events including yard sales and picnics in neighborhood parks.
9. Worked with the Public Works Department to install neighborhood identification signs throughout alliance neighborhoods.

2015-2016 Objectives

1. Work closely with the Owensboro Police Department, Owensboro Fire Department, Engineering Department and other emergency services to help improve the flow of traffic caused by school pickup and drop off zones.
2. Implement a welcoming process for neighbors within the city.
3. Participate in more on-air interviews.
4. Work with the Owensboro Police Department to host "Awareness Days" throughout the neighborhoods.
5. Host alliance events in the parks.
6. Support the City in addressing property maintenance issues throughout the municipal boundaries.
7. Host the 15<sup>th</sup> annual neighborhood alliance dinner.
8. Promote partnerships with other non-profits located within the boundaries of the alliances.
9. Continue to install more alliance recognition signs in the neighborhoods.
10. Continue to be a conduit for open dialogue between city government and the citizens.

2015-2016 Budget

Department: 021 Administration Summary

Fund: 001 General

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Personnel Services</b>						
50001.001	Salaries Full Time	\$ 769,066	\$ 844,967	\$ 840,894	\$ 868,613	3%
50001.002	Salaries Non-Full Time	23,824	69,912	76,053	70,687	-7%
50001.004	Salaries Overtime	1,250	3,255	4,150	4,700	13%
50010.001	Benefits Employees Retirement	128,491	144,585	137,401	137,151	0%
50010.002	Benefits Unemployment	2,130	2,452	2,781	2,509	-10%
50010.004	Benefits Health Insurance	82,838	110,572	119,016	135,360	14%
50010.005	Benefits Life Insurance	3,172	3,719	3,842	3,970	3%
50010.006	Benefits Social Security Tax	52,948	62,448	70,904	72,216	2%
50010.007	Benefits Workers Comp Claims	5,781	10,824	11,459	6,186	-46%
50010.008	Benefits Other Employee Expense	177	0	0	0	0%
Total Personnel Services		1,069,677	1,252,735	1,266,500	1,301,392	3%
<b>Maintenance</b>						
50100.001	Mtc Buildings	0	10,954	21,540	13,940	-35%
50100.010	Mtc Grounds	81,661	153,796	114,165	94,574	-17%
50100.015	Mtc Misc Repairs	150	174	200	200	0%
50100.017	Mtc Repairs - Radio Equipment	0	987	261	261	0%
50100.029	Mtc Vehicle Wash	108	106	109	77	-29%
50100.030	Mtc Vehicles & Equipment	2,035	2,715	250	250	0%
50421	Festivals-Mtc Grounds	0	0	0	50,336	100%
Total Maintenance		83,954	168,732	136,525	159,638	17%
<b>Supplies</b>						
50110.005	Supplies Office	7,742	7,211	8,800	8,550	-3%
50110.007	Supplies Technical	329	82,486	79,800	186,950	134%
50110.008	Supplies Radio Replacement	0	0	720	750	4%
50122	Dues & Subscriptions	29,372	31,758	30,425	30,350	0%
50124	Motor Fuel	1,005	870	1,600	1,000	-38%
50125	Non-Capitalized Equipment	568	687	1,250	1,025	-18%
50127	Postage	1,828	1,618	1,900	2,300	21%
50131	Computer Equipment	0	3,921	3,000	7,700	157%
Total Supplies		40,844	128,552	127,495	238,625	87%
<b>Utilities</b>						
50140.001	Utilities OMU	18,155	16,942	25,400	21,550	-15%
50140.002	Utilities Non-City	11,476	15,904	11,920	16,700	40%
50140.003	Utilities Communications	11,590	11,374	4,920	5,455	11%
Total Utilities		41,221	44,221	42,240	43,705	3%

2015-2016 Budget

Department: 021 Administration Summary

Fund: 001 General

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Other</b>						
50200	Advertising	\$ 252	\$ 2,396	\$ 23,500	\$ 25,900	10%
50222	Contractual Services	440	168,681	199,350	205,550	3%
50251	Insurance	890	7,391	6,485	6,052	-7%
50270	Miscellaneous Expense	0	331	2,200	2,050	-7%
50290	Professional/Technical Services	279,895	17,844	71,983	31,383	-56%
50323	Training Costs	2,765	3,595	5,000	4,700	-6%
50325	Travel	6,160	6,088	12,500	9,300	-26%
Total Other		290,402	206,327	321,018	284,935	-11%
<b>Capital</b>						
51000.003	Capital Replacement Plan	4,132	4,197	4,240	8,307	96%
Total Capital		4,132	4,197	4,240	8,307	96%
<b>Total</b>		<b>\$ 1,530,230</b>	<b>\$ 1,804,764</b>	<b>\$ 1,898,018</b>	<b>\$ 2,036,602</b>	<b>7%</b>

2015-2016 Budget

Department: 021 Administration

Division: 001 Administration

Fund: 001 General

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b><u>Personnel Services</u></b>						
50001.001	Salaries Full Time	\$ 673,466	\$ 677,853	\$ 670,714	\$ 688,662	3%
50001.004	Salaries Overtime	1,250	954	1,400	1,200	-14%
50010.001	Benefits Employees Retirement	109,790	112,501	106,712	105,854	-1%
50010.002	Benefits Unemployment	1,771	1,731	2,016	1,746	-13%
50010.004	Benefits Health Insurance	68,948	85,876	93,216	106,128	14%
50010.005	Benefits Life Insurance	2,772	2,964	3,057	3,142	3%
50010.006	Benefits Social Security Tax	44,482	45,246	51,417	52,774	3%
50010.007	Benefits Workers Comp Claims	5,517	10,335	10,994	5,602	-49%
50010.008	Benefits Other Employee Expense	150	0	0	0	0%
Total Personnel Services		908,146	937,459	939,526	965,108	3%
<b><u>Maintenance</u></b>						
50100.015	Mtc Misc Repairs	150	174	200	200	0%
50100.017	Mtc Repairs - Radio Equipment	0	600	174	174	0%
50100.029	Mtc Vehicle Wash	108	106	109	77	-29%
50100.030	Mtc Vehicles & Equipment	2,035	2,715	250	250	0%
Total Maintenance		2,293	3,595	733	701	-4%
<b><u>Supplies</u></b>						
50110.005	Supplies Office	7,685	6,725	8,000	7,750	-3%
50110.007	Supplies Technical	329	439	750	650	-13%
50110.008	Supplies Radio Replacement	0	0	480	500	4%
50122	Dues & Subscriptions	29,372	31,433	30,000	30,000	0%
50124	Motor Fuel	1,005	870	1,600	1,000	-38%
50125	Non-Capitalized Equipment	431	687	1,000	850	-15%
50127	Postage	1,828	1,618	1,800	1,800	0%
50131	Computer Equipment	0	2,444	3,000	7,700	157%
Total Supplies		40,650	44,217	46,630	50,250	8%
<b><u>Utilities</u></b>						
50140.001	Utilities OMU	17,383	15,008	22,500	18,500	-18%
50140.002	Utilities Non-City	11,188	14,178	10,000	14,200	42%
50140.003	Utilities Communications	9,401	8,914	4,200	4,735	13%
Total Utilities		37,972	38,099	36,700	37,435	2%
<b><u>Other</u></b>						
50200	Advertising	252	132	500	400	-20%
50251	Insurance	890	3,312	985	552	-44%
50270	Miscellaneous Expense	0	331	2,000	1,800	-10%
50290	Professional/Technical Services	24,957	17,844	71,983	31,383	-56%
50323	Training Costs	2,765	3,595	5,000	4,700	-6%
50325	Travel	2,320	5,858	10,000	7,000	-30%
Total Other		31,184	31,073	90,468	45,835	-49%

2015-2016 Budget

Department: 021 Administration

Division: 001 Administration

Fund: 001 General

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Capital</b>						
51000.003	Capital Replacement Plan	\$ 4,132	\$ 4,197	\$ 4,240	\$ 8,307	96%
Total Capital		4,132	4,197	4,240	8,307	96%
<b>Total</b>		<b>\$ 1,024,377</b>	<b>\$ 1,058,640</b>	<b>\$ 1,118,297</b>	<b>\$ 1,107,636</b>	<b>-1%</b>

**Expenditure Analysis:**

**Personnel:** Increase due to COLA and health insurance.

**Supplies:** Increase due to scheduled computer replacements.

**Utilities:** Increase in projected natural gas cost.

**Other:** Decrease in professional/technical, 2014-15 had a budget rollover of unspent funds.

**Capital:** Increase in Capital Replacement Plan cost to replace the vehicle.

**Revenue Analysis:**

No revenue is generated from this division.

2015-2016 Budget

Department: 021 Administration Division: 022 Public Events Fund: 001 General

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Personnel Services</b>						
50001.001	Salaries Full Time	\$ 95,600	\$ 131,760	\$ 134,188	\$ 141,956	6%
50001.004	Salaries Overtime	0	2,087	2,250	3,000	33%
50010.001	Benefits Employees Retirement	18,701	25,329	24,241	24,730	2%
50010.002	Benefits Unemployment	287	404	412	435	6%
50010.004	Benefits Health Insurance	13,890	19,632	20,472	23,400	14%
50010.005	Benefits Life Insurance	400	594	619	653	5%
50010.006	Benefits Social Security Tax	6,644	9,392	10,495	11,089	6%
50010.007	Benefits Workers Comp Claims	182	285	294	333	13%
50010.008	Benefits Other Employee Expense	27	0	0	0	0%
Total Personnel Services		135,731	189,482	192,971	205,596	7%
<b>Maintenance</b>						
50100.001	Mtc Buildings	0	10,954	21,540	13,940	-35%
50100.010	Mtc Grounds	81,661	153,796	114,165	94,574	-17%
50421	Festivals-Mtc Grounds	0	0	0	50,336	100%
Total Maintenance		81,661	164,750	135,705	158,850	17%
<b>Supplies</b>						
50110.005	Supplies Office	55	486	800	800	0%
50110.007	Supplies Technical	0	81,555	78,550	185,850	137%
50122	Dues & Subscriptions	0	325	425	350	-18%
50127	Postage	0	0	100	500	400%
50131	Computer Equipment	0	1,477	0	0	0%
Total Supplies		55	83,843	79,875	187,500	135%
<b>Utilities</b>						
50140.001	Utilities OMU	772	867	1,300	1,800	38%
50140.002	Utilities Non-City	288	785	1,120	1,500	34%
50140.003	Utilities Communications	302	245	720	720	0%
Total Utilities		1,362	1,897	3,140	4,020	28%
<b>Other</b>						
50200	Advertising	0	2,265	23,000	25,500	11%
50222	Contractual Services	440	168,681	199,350	205,550	3%
50251	Insurance	0	4,079	5,500	5,500	0%
50270	Miscellaneous Expense	0	0	200	250	25%
50290	Professional/Technical Services	254,938	0	0	0	0%
50325	Travel	3,840	230	2,500	2,300	-8%
Total Other		259,218	175,255	230,550	239,100	4%
<b>Total</b>		<b>\$ 478,027</b>	<b>\$ 615,226</b>	<b>\$ 642,241</b>	<b>\$ 795,066</b>	<b>24%</b>

**Expenditure Analysis:**

**Personnel:** Increase due to salaries full-time and health insurance benefit costs.

**Maintenance:** Increase from moving festivals grounds maintenance from Agency funding to Public Events.

**Supplies:** Increase in technical supplies for Air Show and July 4<sup>th</sup> celebration.

**Utilities:** Increase based on actual cost for OMU in 2014-15 and projected natural gas cost.

**Other:** Increase in contracted services for Air Show and July 4<sup>th</sup> celebration.

**Revenue Analysis:**

Budgeted \$72,500 revenue for rentals, registration fees and donations.

2015-2016 Budget

Department: 021 Administration

Division: 023 Drug Free Owensboro

Fund: 001 General

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Personnel Services</b>						
50010.007	Benefits Workers Comp Claims	\$ 40	\$ 0	\$ 0	\$ 0	0%
Total Personnel Services		40	0	0	0	0%
<b>Total</b>		<b>\$ 40</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0%</b>

2015-2016 Budget

Department: 021 Administration

Division: 024 CSRs

Fund: 001 General

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Personnel Services</b>						
50001.002	Salaries Non-Full Time	\$ 23,824	\$ 23,988	\$ 25,835	\$ 26,274	2%
50010.002	Benefits Unemployment	72	72	78	79	1%
50010.006	Benefits Social Security Tax	1,822	1,835	1,976	2,010	2%
50010.007	Benefits Workers Comp Claims	42	45	46	60	30%
Total Personnel Services		25,760	25,940	27,935	28,423	2%
<b>Supplies</b>						
50110.005	Supplies Office	2	0	0	0	0%
50125	Non-Capitalized Equipment	137	0	250	175	-30%
Total Supplies		139	0	250	175	-30%
<b>Utilities</b>						
50140.003	Utilities Communications	1,887	2,001	0	0	0%
Total Utilities		1,887	2,001	0	0	0%
<b>Total</b>		<b>\$ 27,786</b>	<b>\$ 27,941</b>	<b>\$ 28,185</b>	<b>\$ 28,598</b>	<b>1%</b>

**Expenditure Analysis:**

**Personnel:** Increase due to COLA.

**Supplies:** Decrease in non-capitalized equipment needed.

**Revenue Analysis:**

No revenue is generated from this division.

2015-2016 Budget

Department: 021 Administration Division: 031 Audio Visual Fund: 001 General

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Personnel Services</b>						
50001.001	Salaries Full Time	\$ 0	\$ 35,355	\$ 35,992	\$ 37,995	6%
50001.002	Salaries Non-Full Time	0	45,924	50,218	44,413	-12%
50001.004	Salaries Overtime	0	215	500	500	0%
50010.001	Benefits Employees Retirement	0	6,756	6,448	6,567	2%
50010.002	Benefits Unemployment	0	246	275	249	-9%
50010.004	Benefits Health Insurance	0	5,064	5,328	5,832	9%
50010.005	Benefits Life Insurance	0	161	166	175	5%
50010.006	Benefits Social Security Tax	0	5,975	7,016	6,343	-10%
50010.007	Benefits Workers Comp Claims	0	159	125	191	53%
Total Personnel Services		0	99,854	106,068	102,265	-4%
<b>Maintenance</b>						
50100.017	Mtc Repairs Radio Equipment	0	387	87	87	0%
Total Maintenance		0	387	87	87	0%
<b>Supplies</b>						
50110.007	Supplies Technical	0	492	500	450	-10%
50110.008	Supplies Radio Replacement	0	0	240	250	4%
50125	Non-Capitalized Equipment	0	0	0	0	0%
Total Supplies		0	492	740	700	-5%
<b>Utilities</b>						
50140.001	Utilities OMU	0	1,067	1,600	1,250	-22%
50140.002	Utilities Non-City	0	942	800	1,000	25%
50140.003	Utilities Communications	0	215	0	0	0%
Total Utilities		0	2,224	2,400	2,250	-6%
<b>Total</b>		<b>\$ 0</b>	<b>\$ 102,958</b>	<b>\$ 109,295</b>	<b>\$ 105,302</b>	<b>-4%</b>

**Expenditure Analysis:**

**Personnel:** Decrease in non-full time salaries due to elimination of a Audio Video Technician/Journalist.

**Utilities:** Decrease based on actual cost for OMU in 2014-15.

**Revenue Analysis:**

No revenue is generated from this division.

## 2015-2016 Budget

DEPARTMENT: 074 Community Development

Fund: 001 General

### Program Description

This program provides for the overall management, organization, planning, and administration of community development efforts within the City of Owensboro.

### Performance Indicators

	Actual 2012-2013	Actual 2013-2014	Projected 2014-2015	Estimated 2015-2016
Public and Private Funds Expended For Housing	\$444,537	\$4,160,749	\$534,000	\$600,000
Housing Units Renovated or Constructed	22	53	24	20
Street Improvement Projects Completed	1	0	0	0
Sidewalk Improvement Projects Completed	0	3	5	1
Other Community Development Projects Completed	1	1	4	5

### 2014-2015 Accomplishments

1. Completed the construction of two new homes and renovation of 22 existing homes.
2. Continued implementation of the Mechanicsville Neighborhood Redevelopment Plan.
3. Installed new playground equipment at Old Germantown District Park.
4. Created the Triplett Twist District Neighborhood Redevelopment Plan.
5. Completed the 2015-2019 Owensboro Consolidated Plan.
6. Updated revisions to Downtown Design Review Guidelines.

### 2015-2016 Objectives

1. Complete three new homes and renovate 17 existing homes.
2. Start the implementation of the Triplett Twist District Neighborhood Redevelopment Plan.

2015-2016 Budget

Department: 074 Community Development

Division: 001 Administration

Fund: 001 General

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Personnel Services</b>						
50001.001	Salaries Full Time	\$ 122,591	\$ 103,414	\$ 104,245	\$ 106,017	2%
50001.002	Salaries Non-Full Time	0	1,200	4,040	0	-100%
50010.001	Benefits Employees Retirement	23,882	19,536	18,420	18,087	-2%
50010.002	Benefits Unemployment	369	315	313	318	2%
50010.003	Benefits Clothing	45	0	100	100	0%
50010.004	Benefits Health Insurance	17,380	9,926	10,992	12,096	10%
50010.005	Benefits Life Insurance	562	467	478	488	2%
50010.006	Benefits Social Security Tax	8,580	7,379	7,975	8,110	2%
50010.007	Benefits Workers Comp Claims	2,152	2,592	2,763	2,915	6%
Total Personnel Services		175,562	144,830	149,326	148,131	-1%
<b>Maintenance</b>						
50100.001	Mtc Buildings	0	833	0	0	0%
50100.010	Mtc. Grounds	0	0	0	936	100%
50100.029	Mtc Vehicle Wash	68	66	68	0	-100%
50100.030	Mtc Vehicles & Equipment	757	250	250	0	-100%
50100.032	Mtc Software	0	0	200	1,060	430%
Total Maintenance		825	1,149	518	1,996	285%
<b>Supplies</b>						
50110.005	Supplies Office	1,085	798	1,300	1,200	-8%
50122	Dues & Subscriptions	1,591	1,542	2,052	1,428	-30%
50124	Motor Fuel	372	324	525	0	-100%
50125	Non-Capitalized Equipment	0	1,930	300	0	-100%
50127	Postage	300	225	1,000	700	-30%
50131	Computer Equipment	0	0	0	2,200	100%
Total Supplies		3,348	4,818	5,177	5,528	7%
<b>Utilities</b>						
50140.001	Utilities OMU	2,138	1,201	1,800	1,100	-39%
50140.002	Utilities Non-City	1,440	1,046	720	800	11%
50140.003	Utilities Communications	1,435	1,137	360	360	0%
Total Utilities		5,012	3,384	2,880	2,260	-22%
<b>Other</b>						
50200	Advertising	767	801	1,110	1,130	2%
50251	Insurance	328	331	364	0	-100%
50290	Professional/Technical Services	17,451	22,978	28,873	38,045	32%
50323	Training Costs	1,179	271	3,050	2,950	-3%
50325	Travel	0	0	0	138	100%
Total Other		19,725	24,381	33,397	42,263	27%

2015-2016 Budget

Department: 074 Community Development                      Division: 001 Administration                      Fund: 001 General

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Capital</b>						
51000.003	Capital Replacement Plan	\$ 953	\$ 968	\$ 978	\$ 0	-100%
Total Capital		953	968	978	0	-100%
<b>Total</b>		<b>\$ 205,425</b>	<b>\$ 179,531</b>	<b>\$ 192,276</b>	<b>\$ 200,178</b>	<b>4%</b>

**Expenditure Analysis:**

**Personnel:** Elimination of non-full time intern position.

**Maintenance:** Software maintenance costs moved to mtc. software from dues & subscriptions.

**Supplies:** Increase in computer equipment for a scheduled computer replacement plus software maintenance moved out of dues & subscriptions.

**Utilities:** Decrease based on actual cost for OMU in prior year.

**Other:** Increase in professional/technical services to cover design work for Triplett Twist Project.

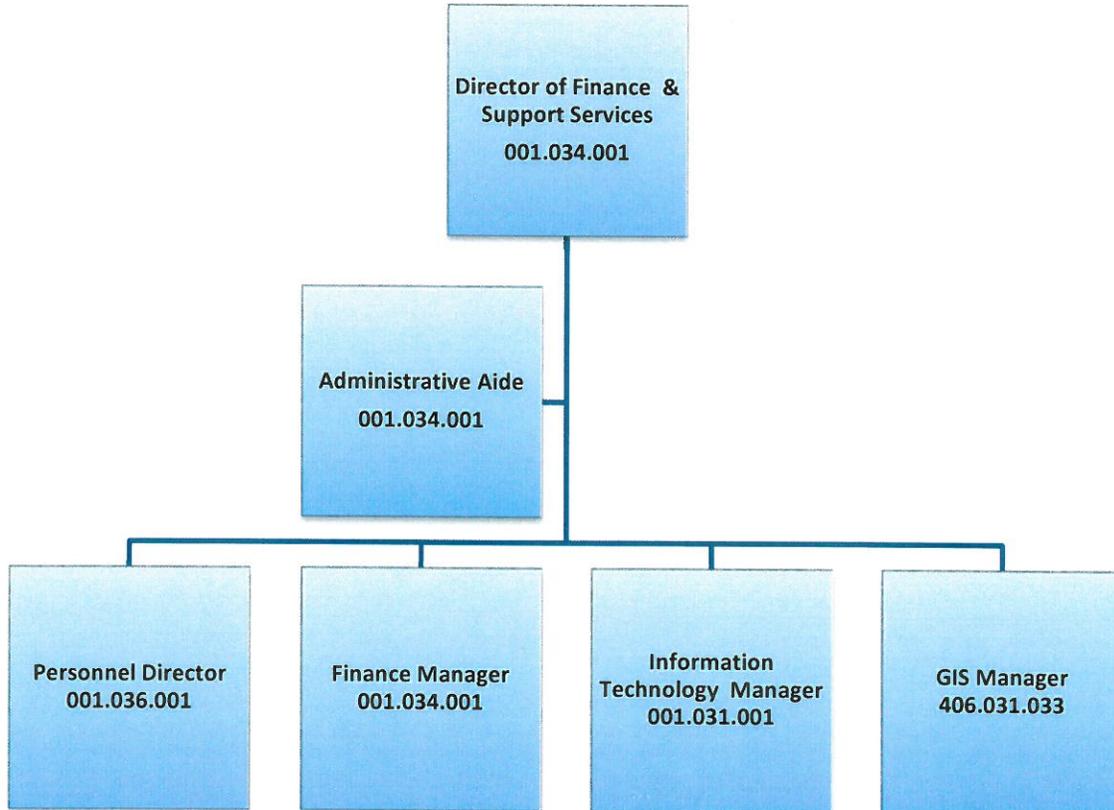
**Capital:** Previously designated car for Community Development moved to a "pool" car.

**Revenue Analysis:**

Revenue of \$98,035 in CDBG and HOME administration fees.

# FINANCE AND SUPPORT SERVICES

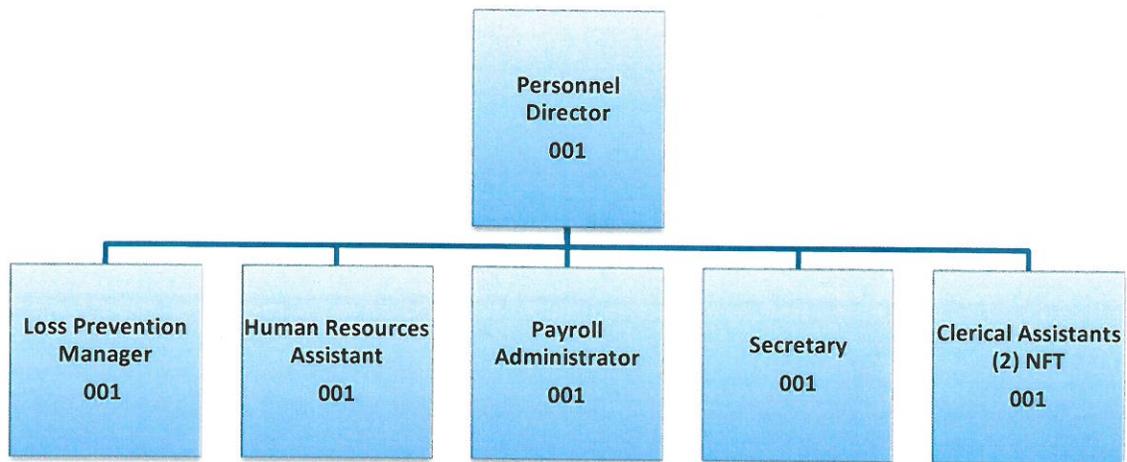
Finance, Personnel, Information Technology, and Geographic Information Systems





# PERSONNEL

001.036



<b>DIVISION:</b>	<b>001</b>
<b>FULL TIME (FT):</b>	<b>5</b>
<b>NON FULL TIME (NFT):</b>	<b>2</b>
<b>TOTAL</b>	<b>7</b>
<i>Structure Subject to Change FY 15-16.</i>	

**Program Description**

This program provides the overall management, organization, planning, and administration of the Personnel Department, including but not limited to, employee recruitment, training and development, payroll, compensation and benefit administration, occupational health and safety, policy and procedure development and enforcement, strategic planning, regulatory compliance, and other human resource administration activities.

**Performance Indicators:**

<b>EMPLOYEE INJURY / ILLNESS SUMMARY</b> <i>(in calendar years)</i>	<b>Actual 2012</b>	<b>Actual 2013</b>	<b>Actual 2014</b>	<b>Projected 2015</b>
Based on LPM annual report	75	55	75	55
<b>RECRUITMENT AND MINORITY RECRUITMENT STATISTICS</b> <i>(in calendar years)</i>				
Number of full-time recruitments (includes promotions; excludes elected officials)	56	56	28	21
Number of full-time minority recruitments (new full-time employees)	3	3	1	1
Number of full-time minority promotions or laterals (e.g., full-time to a different full-time position)	2	0	0	0
Number of full-time minority job offers	5	3	1	1
Number of unsuccessful full-time minority job offers (due to prospective employee declining offer or failing post-offers)	0	0	0	0
Number of successful full-time minority job offers	5	3	1	1
Number of part-time recruitments	2	6	1	0
Number of part-time minority recruitments (new part-time employees)	0	1	0	0
Number of part-time minority job offers	0	1	0	0
Number of unsuccessful part-time minority job offers (due to prospective employee declining offer or failing post-offers)	0	0	0	0
Number of successful part-time minority job offers	0	1	0	0
Number of seasonal and intermittent recruitments	65	60	111	111
Number of seasonal and intermittent minority recruitments	4	3	16	16
Number of seasonal and intermittent minority job offers	4	3	16	16
Number of unsuccessful seasonal and intermittent minority job offers (due to prospective employee declining offer or failing post-offers)	0	0	0	0
Number of successful seasonal and intermittent minority job offers	4	3	16	16

**2014-2015 Accomplishments**

1. Continued preparation for HR modules for the Enterprise Resource Planning (ERP) System.
2. Implemented in-house wellness program.
3. Submitted streamlined departmental budget while maintaining quality service.
4. Continued identification of ways to save taxpayer dollars.
5. Continued ongoing enhancement of policies and procedures.
6. Provided ongoing in-depth employee/supervisor training programs.
7. Continued commitment to employee workforce (e.g., wellness, safety, drug-free, diversity, benefits).
8. Continued good faith effort to recruit minorities/females:
  - a. Print, text, web, and television advertising; Hometown Heroes campaign; updated AAP with most recent census data; diversity mail lists and publications; Spanish translated ads; participation in recruitment fairs.
  - b. Continued ongoing evaluation and enhancement of recruitment processes.

**2015-2016 Objectives**

1. Implement remaining HR modules for the Enterprise Resource Planning (ERP) System.
2. Maintain streamlined departmental budget while maintaining quality service.
3. Continue identification of ways to save taxpayer dollars.
4. Continue ongoing enhancement of policies and procedures.
5. Continue ongoing in-depth employee/supervisor training programs.
6. Continue commitment to employee workforce (e.g., wellness, safety, drug-free, diversity, benefits).
7. Continue good faith effort to recruit minorities/females.

2015-2016 Budget

Department: 036 Personnel Division: 001 Administration Fund: 001 General

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Personnel Services</b>						
50001.001	Salaries Full Time	\$ 249,636	\$ 257,869	\$ 308,297	\$ 320,370	4%
50001.002	Salaries Non-Full Time	25,446	25,522	23,226	28,848	24%
50001.004	Salaries Overtime	933	788	4,000	3,000	-25%
50010.001	Benefits Employees Retirement	48,383	48,193	55,183	55,338	0%
50010.002	Benefits Unemployment	833	857	1,015	1,060	4%
50010.004	Benefits Health Insurance	14,328	15,192	31,128	42,888	38%
50010.005	Benefits Life Insurance	1,109	1,148	1,389	1,428	3%
50010.006	Benefits Social Security Tax	19,754	20,333	25,874	27,021	4%
50010.007	Benefits Workers Comp Claims	530	602	632	812	28%
50010.008	Benefits Other Employee Expense	20	0	0	0	0%
Total Personnel Services		360,973	370,504	450,744	480,765	7%
<b>Maintenance</b>						
50100.017	Mtc Repairs - Radio Equipment	0	387	87	87	0%
50100.032	Mtc Software	0	0	4,000	11,300	183%
Total Maintenance		0	387	4,087	11,387	179%
<b>Supplies</b>						
50110.005	Supplies Office	8,020	6,910	7,120	4,430	-38%
50110.007	Supplies Technical	3,958	3,885	32,582	40,319	24%
50110.008	Supplies Radio Replacement	0	0	240	250	4%
50122	Dues & Subscriptions	6,400	6,496	11,250	2,702	-76%
50125	Non-Capitalized Equipment	0	1,925	1,000	1,000	0%
50127	Postage	3,067	2,847	3,246	3,246	0%
50131	Computer Equipment	0	774	2,325	4,575	97%
50132	Computer Software	0	0	375	0	-100%
Total Supplies		21,446	22,838	58,138	56,522	-3%
<b>Utilities</b>						
50140.001	Utilities OMU	4,005	3,669	5,500	5,200	-5%
50140.002	Utilities Non-City	2,509	3,348	3,040	4,000	32%
50140.003	Utilities Communications	2,589	2,624	360	360	0%
Total Utilities		9,103	9,641	8,900	9,560	7%

2015-2016 Budget

Department: 036 Personnel                      Division: 001 Administration                      Fund: 001 General

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Other</b>						
50221	Community Relations	\$ 1,250	\$ 0	\$ 0	\$ 0	0%
50230	Employee Recognition	5,558	5,102	9,072	7,650	-16%
50290	Professional/Technical Services	29,935	29,012	14,565	10,000	-31%
50300	Recruitment	84,151	75,144	61,252	65,799	7%
50310	Safety Costs	9,443	2,503	10,500	10,500	0%
50313	Special Employee Activity	7,074	7,295	8,113	8,610	6%
50323	Training Costs	2,821	2,422	3,619	3,343	-8%
50326	Tuition Reimbursements	5,877	2,251	2,319	4,300	85%
Total Other		146,107	123,729	109,440	110,202	1%
<b>Total</b>		<b>\$ 537,630</b>	<b>\$ 527,099</b>	<b>\$ 631,309</b>	<b>\$ 668,436</b>	<b>6%</b>

**Expenditure Analysis:**

**Personnel:** Increase from COLA, non-full time hours budgeted, and health insurance costs.

**Maintenance:** Software maintenance costs moved to mtc. software from dues & subscriptions.

**Supplies:** Increase in technical supplies for medical supplies and tests plus software maintenance moved out of dues & subscriptions.

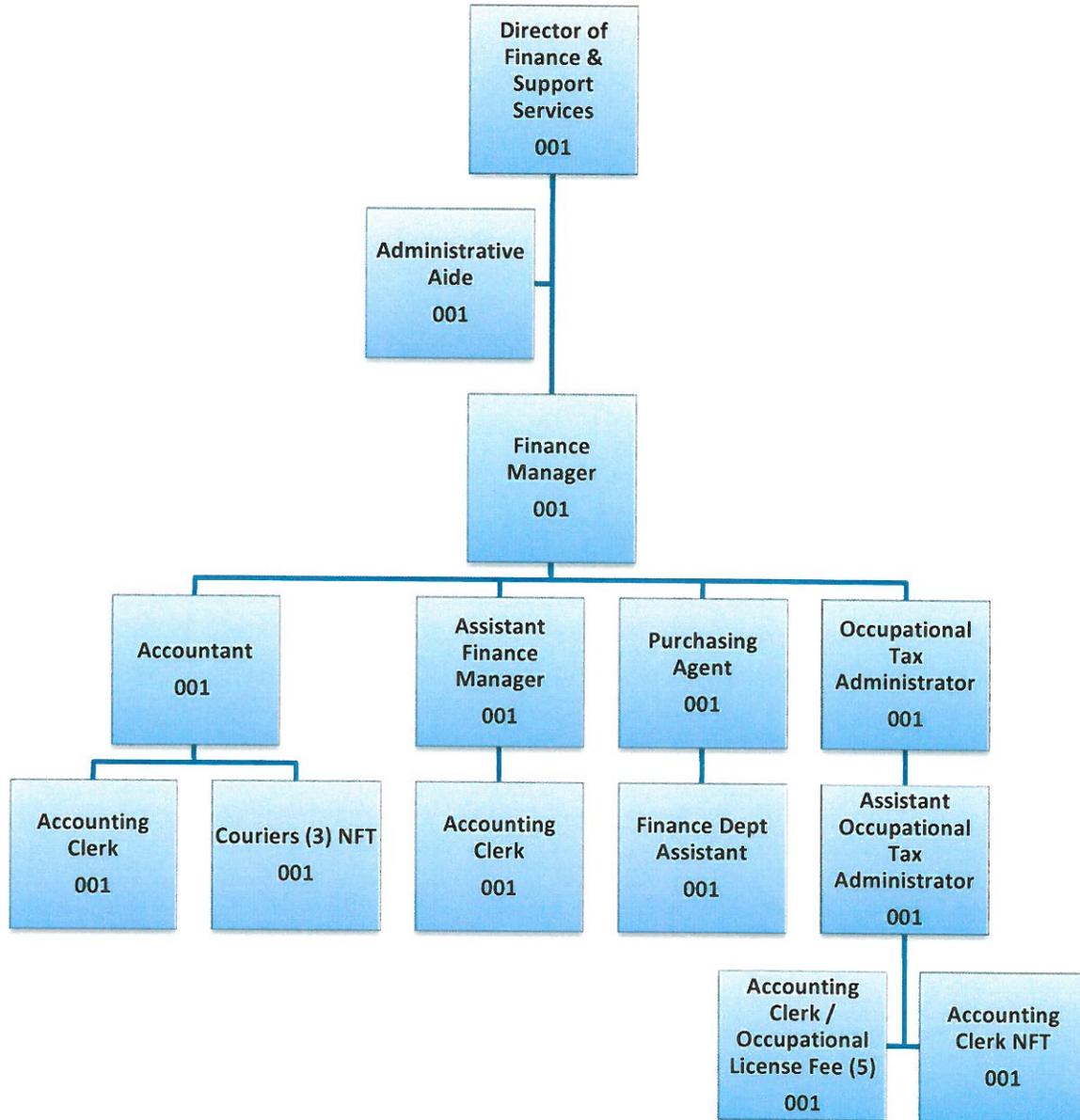
**Utilities:** Increase in projected natural gas cost.

**Revenue Analysis:**

No revenue generated by this department.

# FINANCE

001.034



<b>DIVISON</b>	<b>001</b>
FULL TIME (FT):	16
NON FULL TIME (NFT):	4
<b>TOTAL</b>	<b>20</b>
<i>Structure Subject to Change FY 15-16.</i>	

## 2015-2016 Budget

DEPARTMENT: 034 Finance

Fund: 001 General

### Program Description

This program provides the overall management, organization, planning, and administration of the Finance Department, including but not limited to, centralized accounting, financial planning and reporting, revenue collection, audit, investments, centralized procurement, and budget preparation.

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Performance Indicators	Actual 2012-2013	Actual 2013-2014	Projected 2014-2015	Estimated 2015-2016
Property tax collection percent	100	99	100	99
Occupational accounts	9,418	9,294	9,671	9,700
Budget amendments	57	38	32	35
Sealed bids and RFPs completed	98	58	44	50
Number of purchase orders	483	757	602	625

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### 2014-2015 Accomplishments

1. Received GFOA Certificate of Achievement for Excellence in Financial Reporting for the 33<sup>rd</sup> year.
  2. Received GFOA Budget Presentation Award for the 15<sup>th</sup> consecutive year.
  3. Prepared a balanced budget for FY 2015-16 in accordance with the GFOA budget preparation criteria.
  4. Began process to receive online payments for particular Parks programs, tax payments, and license renewals.
- 

### 2015-2016 Objectives

1. Receive GFOA Certificate of Achievement for Excellence in Financial Reporting.
  2. Receive GFOA Budget Presentation Award.
  3. Prepare a balanced budget for FY 2016-17 in accordance with the GFOA budget preparation criteria.
  4. Implement online payment for particular tax payments and license renewals.
  5. Continue to improve processes within the Finance department to allow for most efficient use of new ERP system.
-

2015-2016 Budget

Department: 034 Finance

Division: 001 Administration

Fund: 001 General

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Personnel Services</b>						
50001.001	Salaries Full Time	\$ 777,649	\$ 825,841	\$ 810,675	\$ 811,939	0%
50001.002	Salaries Non-Full Time	78,981	44,820	31,499	30,586	-3%
50001.003	Salaries Outside Agency	598	2,587	0	0	0%
50001.004	Salaries Overtime	2,639	5,446	1,000	1,000	0%
50010.001	Benefits Employees Retirement	151,172	155,942	143,423	138,687	-3%
50010.002	Benefits Unemployment	2,588	2,638	2,530	2,531	0%
50010.004	Benefits Health Insurance	134,906	153,672	150,852	172,776	15%
50010.005	Benefits Life Insurance	3,473	3,747	3,692	3,696	0%
50010.006	Benefits Social Security Tax	59,614	60,209	64,503	64,530	0%
50010.007	Benefits Workers Comp Claims	1,824	2,401	2,447	2,440	0%
50010.008	Benefits Other Employee Expense	963	590	790	765	-3%
Total Personnel Services		1,214,407	1,257,893	1,211,411	1,228,950	1%
<b>Maintenance</b>						
50100.015	Mtc Misc Repairs	423	990	1,190	1,190	0%
Total Maintenance		423	990	1,190	1,190	0%
<b>Supplies</b>						
50110.002	Supplies Cleaning	3,140	3,126	3,530	3,150	-11%
50110.005	Supplies Office	11,262	9,875	11,375	12,630	11%
50110.007	Supplies Technical	12,982	3,888	7,300	6,350	-13%
50122	Dues & Subscriptions	3,586	2,794	3,321	3,589	8%
50125	Non-Capitalized Equipment	6,140	675	1,000	500	-50%
50127	Postage	37,833	39,109	36,165	36,656	1%
50131	Computer Equipment	0	1,825	1,575	6,150	290%
50132	Computer Software	0	0	125	0	-100%
Total Supplies		74,943	61,293	64,391	69,025	7%
<b>Utilities</b>						
50140.001	Utilities OMU	15,340	13,341	20,000	16,000	-20%
50140.002	Utilities Non-City	9,707	12,608	9,600	12,400	29%
50140.003	Utilities Communications	8,084	8,611	1,080	1,080	0%
Total Utilities		33,132	34,560	30,680	29,480	-4%
<b>Other</b>						
50200	Advertising	11,704	16,261	18,000	17,600	-2%
50220	Commission on Tax Collection	33,756	34,754	37,000	37,000	0%
50251	Insurance	102	407	224	210	-6%
50255	Miscellaneous Administrative	0	0	22,000	0	-100%
50290	Professional/Technical Services	111,259	113,893	127,804	106,150	-17%
50301	Rents & Storage	0	0	0	0	0%
50310	Safety Costs	3	0	25	0	-100%
50323	Training Costs	7,064	9,773	12,250	12,225	0%
50325	Travel	183	0	0	0	0%
50350	Bad Debt Expense	(1,178)	(7,481)	15,000	20,000	33%
Total Other		162,893	167,607	232,303	193,185	-17%

2015-2016 Budget

Department: 034 Finance

Division: 001 Administration

Fund: 001 General

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Capital</b>						
51000.005	Capital Equipment	\$ 0	\$ 7,999	\$ 0	\$ 0	0%
Total Capital		0	7,999	0	0	0%
<b>Total</b>		<b>\$ 1,485,798</b>	<b>\$ 1,530,342</b>	<b>\$ 1,539,975</b>	<b>\$ 1,521,830</b>	<b>-1%</b>

**Expenditure Analysis:**

**Personnel:** Increase in health insurance costs.

**Supplies:** Increase due to scheduled computer replacements.

**Utilities:** Decrease based on actual cost for OMU in prior year.

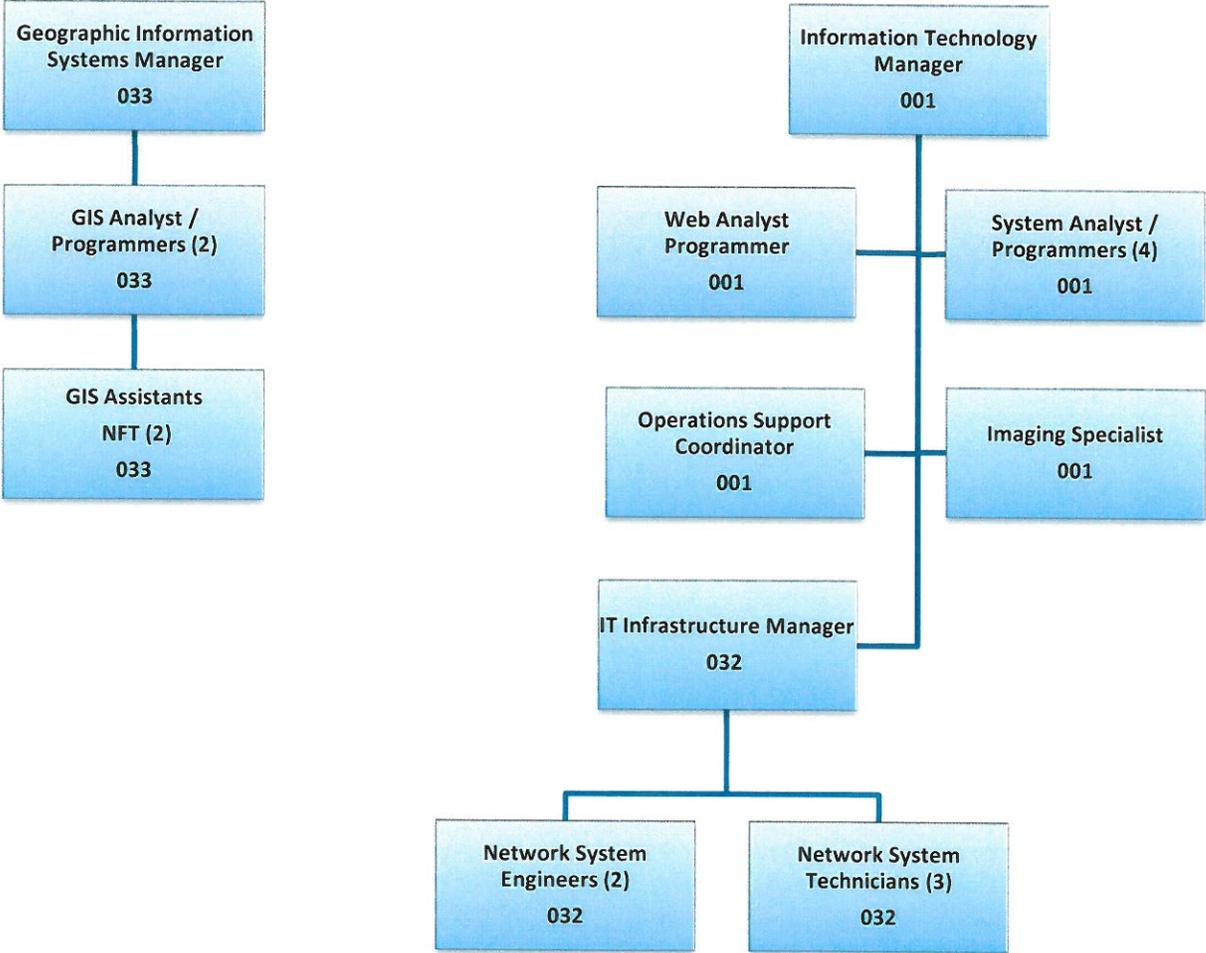
**Other:** Decrease in miscellaneous administrative budget and credit card processing fees in professional technical services.

**Revenue Analysis:**

Projected revenue of \$110,000 from RWRA for accounting, payroll and purchasing services and \$102,133 from Daviess County Fiscal Court for collection of occupational/net profit license fees.

# INFORMATION TECHNOLOGY / GEOGRAPHIC INFORMATION SYSTEMS

001.031 / 406.031



DIVISIONS	001	032	033	TOTAL
FULL TIME (FT):	8	6	3	17
NON FULL TIME (NFT):	0	0	2	2
<b>TOTAL</b>	<b>8</b>	<b>6</b>	<b>5</b>	<b>19</b>

*Structure Subject to Change FY 15-16.*

## 2015-2016 Budget

DEPARTMENT: 031 Information Technology

Fund: 001 General and Fund: 406 GIS

### Program Description

This program provides the overall management, organization, planning, and administration of the Information Technology Department, including but not limited to: municipal network infrastructure, various technological applications and related support and training, network systems, help desk services, data center operations, web services, geographic information system (GIS) services, and record imaging and electronic archive services. This program also provides fee-based Information Technology services for the Owensboro Metropolitan Planning Commission, Regional Water Resource Agency, Owensboro Municipal Utilities, Daviess County Fiscal Court, and the Owensboro Convention Center.

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Performance Indicators	Actual 2012-2013	Actual 2013-2014	Projected 2014-2015	Estimated 2015-2016
Total Work Orders	2,976	2,807	2,598	2,600
Completed Work Orders	2,946	2,828	2,512	2,550
Closed Work Orders within One Hour	733	827	801	800

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### 2014-2015 Accomplishments

1. Purchased and completed implementation of mobile phone application.
  2. Updated the city website utilizing a responsive design with new graphics, updated information and features.
  3. Installed enhanced Wi-Fi capability at City Hall, OPD, Public Works, OMPC, Edge Ice Arena, Sportscenter, Fisher Park and Dugan Best Center.
  4. Purchased and deployed link aggregator to provide for internet service redundancy.
  5. Acquired new aerial photography (2015) to improve information for emergency services, planning, maintenance, and other decisions.
- 

### 2015-2016 Objectives

1. Complete implementation of time and attendance software and hardware.
  2. Complete implementation of VoIP telephone system.
  3. Complete modifications to allow for online payment of property taxes.
  4. Install and implement a comprehensive network auditing and reporting system.
  5. Continue development, testing, and documentation of Disaster Recovery (DR) processes and procedures to minimize disruption of City operations if primary Network Operations Center becomes non-operational due to natural disaster, fire, or other peril.
  6. Review and refine standard Municipal Network Policies and Procedures.
  7. Expand deployments of mobile web-based GIS applications allowing the use of connected GIS in the field.
- 

### 2014-2015 Efficiency and Effectiveness Measures Taken

Transition continues to VoIP telephone system, which will make calling/receiving calls easier and more cost effective than the old telephone connections.

Wider ranging Wi-Fi installation made wireless connectivity more available to those working in those buildings.

Continued implementation of the Enterprise Resource Planning system made available more extensive ability to efficiently process and retrieve transaction processing information in multiple areas.

2015-2016 Budget

Department: 031 Information Technology Summary

Fund: 001 General

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Personnel Services</b>						
50001.001	Salaries Full Time	\$ 1,019,727	\$ 1,059,011	\$ 999,137	\$ 910,168	-9%
50001.002	Salaries Non-Full Time	56,211	3,355	0	0	0%
50001.004	Salaries Overtime	3,143	1,747	2,000	2,000	0%
50010.001	Benefits Employees Retirement	194,720	185,834	176,901	155,616	-12%
50010.002	Benefits Unemployment	3,259	3,211	3,003	2,737	-9%
50010.004	Benefits Health Insurance	147,114	160,970	168,528	156,408	-7%
50010.005	Benefits Life Insurance	4,472	4,402	4,449	4,064	-9%
50010.006	Benefits Social Security Tax	75,395	74,014	76,587	69,781	-9%
50010.007	Benefits Workers Comp Claims	2,127	2,218	2,372	2,098	-12%
50010.008	Benefits Other Employee Expense	461	423	475	475	0%
Total Personnel Services		1,506,629	1,495,185	1,433,452	1,303,347	-9%
<b>Maintenance</b>						
50100.015	Mtc Misc Repairs	906	377	1,845	300	-84%
50100.016	Mtc Repairs - Computer Equipment	16,394	12,240	3,050	3,050	0%
50100.030	Mtc Vehicles & Equipment	2,984	3,835	2,035	2,035	0%
50100.031	Mtc Hardware	0	24,784	27,500	49,650	81%
50100.032	Mtc Software	0	105,026	175,465	150,360	-14%
Total Maintenance		20,284	146,262	209,895	205,395	-2%
<b>Supplies</b>						
50110.002	Supplies Cleaning	0	0	100	100	0%
50110.005	Supplies Office	2,723	3,432	3,500	2,300	-34%
50110.007	Supplies Technical	12,592	4,688	4,650	4,250	-9%
50122	Dues & Subscriptions	321	489	930	785	-16%
50124	Motor Fuel	658	707	750	600	-20%
50125	Non-Capitalized Equipment	22,618	44,348	29,890	23,100	-23%
50127	Postage	27	136	65	45	-31%
50131	Computer Equipment	0	9,915	12,665	6,000	-53%
50132	Computer Software	0	73,947	69,500	2,500	-96%
Total Supplies		38,939	137,661	122,050	39,680	-67%
<b>Utilities</b>						
50140.001	Utilities OMU	16,593	12,340	18,500	14,400	-22%
50140.002	Utilities Non-City	9,624	11,300	8,640	11,300	31%
50140.003	Utilities Communications	27,117	52,673	193,803	138,168	-29%
Total Utilities		53,334	76,313	220,943	163,868	-26%
<b>Other</b>						
50251	Insurance	1,994	2,208	2,429	2,471	2%
50255	Miscellaneous Administrative	0	0	13,750	0	-100%
50290	Professional/Technical Services	116,457	16,030	19,985	10,000	-50%
50301	Rents & Storage	1,050	1,033	1,050	840	-20%
50323	Training Costs	9,171	7,834	16,120	20,120	25%
Total Other		128,672	27,104	53,334	33,431	-37%

2015-2016 Budget

Department: 031 Information Technology Summary

Fund: 001 General

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Capital</b>						
51000.003	Capital Replacement Plan	\$ 8,830	\$ 8,892	\$ 9,009	\$ 9,808	9%
51000.005	Capital Equipment	10,949	31,057	56,410	0	-100%
Total Capital		19,779	39,949	65,419	9,808	-85%
<b>Total</b>		<b>\$ 1,767,637</b>	<b>\$ 1,922,475</b>	<b>\$ 2,105,093</b>	<b>\$ 1,755,529</b>	<b>-17%</b>

2015-2016 Budget

Department: 031 Information Technology      Division: 001 Administration      Fund: 001 General

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b><u>Personnel Services</u></b>						
50001.001	Salaries Full Time	\$ 670,766	\$ 703,251	\$ 622,014	\$ 523,270	-16%
50001.004	Salaries Overtime	2,634	1,747	2,000	2,000	0%
50010.001	Benefits Employees Retirement	128,133	120,420	110,263	89,611	-19%
50010.002	Benefits Unemployment	2,036	2,129	1,872	1,576	-16%
50010.004	Benefits Health Insurance	99,252	109,762	110,712	94,032	-15%
50010.005	Benefits Life Insurance	2,901	2,844	2,765	2,337	-15%
50010.006	Benefits Social Security Tax	46,687	48,968	47,737	40,183	-16%
50010.007	Benefits Workers Comp Claims	1,198	1,474	1,544	1,208	-22%
50010.008	Benefits Other Employee Expense	461	423	475	475	0%
Total Personnel Services		954,068	991,018	899,382	754,692	-16%
<b><u>Maintenance</u></b>						
50100.015	Mtc Misc Repairs	494	250	1,500	0	-100%
50100.016	Mtc Repairs - Computer Equipment	9,550	501	600	600	0%
50100.031	Mtc Hardware	0	13,919	1,200	1,700	42%
50100.032	Mtc Software	0	82,755	131,705	106,860	-19%
Total Maintenance		10,044	97,425	135,005	109,160	-19%
<b><u>Supplies</u></b>						
50110.005	Supplies Office	954	1,453	1,500	800	-47%
50110.007	Supplies Technical	9,397	1,076	1,000	800	-20%
50122	Dues & Subscriptions	176	300	760	585	-23%
50125	Non-Capitalized Equipment	7,377	0	0	4,600	100%
50127	Postage	12	26	50	30	-40%
50131	Computer Equipment	0	8,830	6,983	1,000	-86%
50132	Computer Software	0	6,079	50,000	0	-100%
Total Supplies		17,916	17,763	60,293	7,815	-87%
<b><u>Utilities</u></b>						
50140.001	Utilities OMU	7,911	5,670	8,500	6,900	-19%
50140.002	Utilities Non-City	4,154	5,284	4,000	5,300	33%
50140.003	Utilities Communications	4,333	5,648	124,500	119,580	-4%
Total Utilities		16,398	16,602	137,000	131,780	-4%

2015-2016 Budget

Department: 031 Information Technology      Division: 001 Administration      Fund: 001 General

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Other</b>						
50255	Miscellaneous Administrative	\$ 0	\$ 0	\$ 13,750	\$ 0	-100%
50290	Professional/Technical Services	79,597	10,601	10,000	5,000	-50%
50301	Rents & Storage	630	613	630	420	-33%
50323	Training Costs	2,765	6,292	4,620	7,620	65%
Total Other		82,992	17,505	29,000	13,040	-55%
<b>Total</b>		<b>\$ 1,081,418</b>	<b>\$ 1,140,312</b>	<b>\$ 1,260,680</b>	<b>\$ 1,016,487</b>	<b>-19%</b>

**Expenditure Analysis:**

**Personnel:** Decrease due to elimination of two full-time positions: Operations Technician and Web Analyst.

**Maintenance:** Decrease in mtc. software. Prior year contained mobile app and time & attendance software costs.

**Supplies:** Decrease in computer software. Prior year contained mobile app and time & attendance software purchases.

**Utilities:** Decrease based on actual cost for OMU in prior year and communications saving from ongoing VoIP conversion.

**Other:** Decrease in budget rollovers for current year in miscellaneous administrative and professional technical services.

**Revenue Analysis:**

Projected revenue \$269,248 received from RWRA, OMPC and OMU for computer services.

2015-2016 Budget

Department: 031 Information Technology      Division: 031 Audio Visual      Fund: 001 General

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Personnel Services</b>						
50001.001	Salaries Full Time	\$ 34,988	\$ 0	\$ 0	\$ 0	0%
50001.002	Salaries Non-Full Time	37,054	0	0	0	0%
50001.004	Salaries Overtime	509	0	0	0	0%
50010.001	Benefits Employees Retirement	6,932	0	0	0	0%
50010.002	Benefits Unemployment	219	0	0	0	0%
50010.004	Benefits Health Insurance	4,378	0	0	0	0%
50010.005	Benefits Life Insurance	156	0	0	0	0%
50010.006	Benefits Social Security Tax	5,291	0	0	0	0%
50010.007	Benefits Workers Comp Claims	76	0	0	0	0%
Total Personnel Services		89,603	0	0	0	0%
<b>Maintenance</b>						
50100.015	Mtc Misc Repairs	252	0	0	0	0%
Total Maintenance		252	0	0	0	0%
<b>Supplies</b>						
50110.005	Supplies Office	41	0	0	0	0%
50110.007	Supplies Technical	550	0	0	0	0%
50125	Non-Capitalized Equipment	17	0	0	0	0%
Total Supplies		608	0	0	0	0%
<b>Utilities</b>						
50140.001	Utilities OMU	1,288	0	0	0	0%
50140.002	Utilities Non-City	740	0	0	0	0%
50140.003	Utilities Communications	233	0	0	0	0%
Total Utilities		2,261	0	0	0	0%
<b>Other</b>						
50290	Professional/Technical Services	90	0	0	0	0%
Total Other		90	0	0	0	0%
<b>Total</b>		<b>\$ 92,814</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0%</b>

Department moved from Information Technology to Administration.

2015-2016 Budget

Department: 031 Information Technology

Division: 032 Infrastructure

Fund: 001 General

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b><u>Personnel Services</u></b>						
50001.001	Salaries Full Time	\$ 313,973	\$ 355,760	\$ 377,123	\$ 386,898	3%
50001.002	Salaries Non-Full Time	19,157	3,355	0	0	0%
50010.001	Benefits Employees Retirement	59,655	65,414	66,638	66,005	-1%
50010.002	Benefits Unemployment	1,004	1,082	1,131	1,161	3%
50010.004	Benefits Health Insurance	43,484	51,208	57,816	62,376	8%
50010.005	Benefits Life Insurance	1,415	1,557	1,684	1,727	3%
50010.006	Benefits Social Security Tax	23,417	25,046	28,850	29,598	3%
50010.007	Benefits Workers Comp Claims	853	744	828	890	7%
Total Personnel Services		462,958	504,168	534,070	548,655	3%
<b><u>Maintenance</u></b>						
50100.015	Mtc Misc Repairs	160	127	345	300	-13%
50100.016	Mtc Repairs - Computer Equipment	6,844	11,739	2,450	2,450	0%
50100.030	Mtc Vehicles & Equipment	2,984	3,835	2,035	2,035	0%
50100.031	Mtc Hardware	0	10,865	26,300	47,950	82%
50100.032	Mtc Software	0	22,271	43,760	43,500	-1%
Total Maintenance		9,988	48,838	74,890	96,235	29%
<b><u>Supplies</u></b>						
50110.002	Supplies Cleaning	0	0	100	100	0%
50110.005	Supplies Office	1,728	1,979	2,000	1,500	-25%
50110.007	Supplies Technical	2,645	3,612	3,650	3,450	-5%
50122	Dues & Subscriptions	145	189	170	200	18%
50124	Motor Fuel	658	707	750	600	-20%
50125	Non-Capitalized Equipment	15,224	44,348	29,890	18,500	-38%
50127	Postage	15	110	15	15	0%
50131	Computer Equipment	0	1,085	5,682	5,000	-12%
50132	Computer Software	0	67,868	19,500	2,500	-87%
Total Supplies		20,415	119,898	61,757	31,865	-48%
<b><u>Utilities</u></b>						
50140.001	Utilities OMU	7,394	6,670	10,000	7,500	-25%
50140.002	Utilities Non-City	4,730	6,016	4,640	6,000	29%
50140.003	Utilities Communications	22,551	47,025	69,303	18,588	-73%
Total Utilities		34,675	59,712	83,943	32,088	-62%
<b><u>Other</u></b>						
50251	Insurance	1,994	2,208	2,429	2,471	2%
50290	Professional/Technical Services	36,770	5,429	9,985	5,000	-50%
50301	Rents & Storage	420	420	420	420	0%
50323	Training Costs	6,406	1,542	11,500	12,500	9%
Total Other		45,590	9,599	24,334	20,391	-16%

2015-2016 Budget

Department: 031 Information Technology

Division: 032 Infrastructure

Fund: 001 General

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Capital</b>						
51000.003	Capital Replacement Plan	\$ 8,830	\$ 8,892	\$ 9,009	\$ 9,808	9%
51000.005	Capital Equipment	10,949	31,057	56,410	0	-100%
Total Capital		19,779	39,949	65,419	9,808	-85%
<b>Total</b>		<b>\$ 593,405</b>	<b>\$ 782,163</b>	<b>\$ 844,413</b>	<b>\$ 739,042</b>	<b>-12%</b>

**Expenditure Analysis:**

**Personnel:** Increase due to COLA.

**Maintenance:** Increase in cost of backup equipment maintenance.

**Supplies:** Decrease in WIFI equipment and computer software purchases.

**Utilities:** Decrease in communications due to completion of upfront expense of VoIP Project.

**Other:** Decrease due to prior year containing a rollover of unused budget to pay for a more detailed network assessment.

**Capital:** Capital equipment purchases moved to Your Community Vision Fund.

**Revenue Analysis:**

Projected revenue is listed under Administration division.

2015-2016 Budget

Department: 031 Information Technology

Division: 033 GIS

Fund: 406 GIS

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b><u>Personnel Services</u></b>						
50001.001	Salaries Full Time	\$ 213,244	\$ 217,431	\$ 223,122	\$ 228,636	2%
50001.002	Salaries Non-Full Time	0	7,846	22,880	23,283	2%
50010.001	Benefits Employees Retirement	39,921	39,671	39,426	39,005	-1%
50010.002	Benefits Unemployment	641	684	738	756	2%
50010.004	Benefits Health Insurance	39,744	43,704	45,432	52,704	16%
50010.005	Benefits Life Insurance	923	948	975	1,001	3%
50010.006	Benefits Social Security Tax	14,405	15,420	18,819	19,272	2%
50010.007	Benefits Workers Comp Claims	445	469	491	579	18%
Total Personnel Services		309,323	326,173	351,883	365,236	4%
<b><u>Maintenance</u></b>						
50100.016	Mtc Repairs - Computer Equipment	0	91	200	200	0%
50100.032	Mtc Software	0	0	15,500	17,050	10%
Total Maintenance		0	91	15,700	17,250	10%
<b><u>Supplies</u></b>						
50110.005	Supplies Office	24	40	80	380	375%
50110.007	Supplies Technical	18	60	300	300	0%
50122	Dues & Subscriptions	75	0	150	90	-40%
50125	Non-Capitalized Equipment	1,608	2,284	0	4,950	100%
50131	Computer Equipment	0	0	0	2,325	100%
Total Supplies		1,726	2,384	530	8,045	1418%
<b><u>Utilities</u></b>						
50140.001	Utilities OMU	1,901	1,734	2,600	2,000	-23%
50140.002	Utilities Non-City	1,193	1,517	1,280	1,500	17%
50140.003	Utilities Communications	1,136	507	1,200	0	-100%
Total Utilities		4,230	3,758	5,080	3,500	-31%
<b><u>Other</u></b>						
50290	Professional/Technical Services	14,037	13,681	0	0	0%
50301	Rents & Storage	630	630	630	630	0%
50323	Training Costs	3,288	2,942	5,900	5,400	-8%
Total Other		17,956	17,253	6,530	6,030	-8%

2015-2016 Budget

Department: 031 Information Technology

Division: 033 GIS

Fund: 406 GIS

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Capital</b>						
51000.005	Capital Equipment	\$ 0	\$ 0	\$ 55,433	\$ 15,000	-73%
51025	Depreciation Expense	2,994	13,972	0	0	0%
Total Capital		2,994	13,972	55,433	15,000	-73%
<b>Total</b>		<b>\$ 336,228</b>	<b>\$ 363,632</b>	<b>\$ 435,156</b>	<b>\$ 415,061</b>	<b>-5%</b>

**Expenditure Analysis:**

**Personnel:** Increase due to COLA and health insurance.

**Maintenance:** Increase in software maintenance costs.

**Supplies:** Increase for purchase of a wide-format plotter in non-capital equipment and scheduled computer replacement.

**Other:** No line charges under communications due to conversion to VoIP.

**Capital:** Budget is current year allotment. Funds are rolled over annually and accumulated for new aerial photos every fourth year.

**Revenue Analysis:**

Projected revenue \$311,295 from RWRA, Daviess County Fiscal Court and OMU for GIS services.

2015-2016 Budget

Department: 031 Information Technology

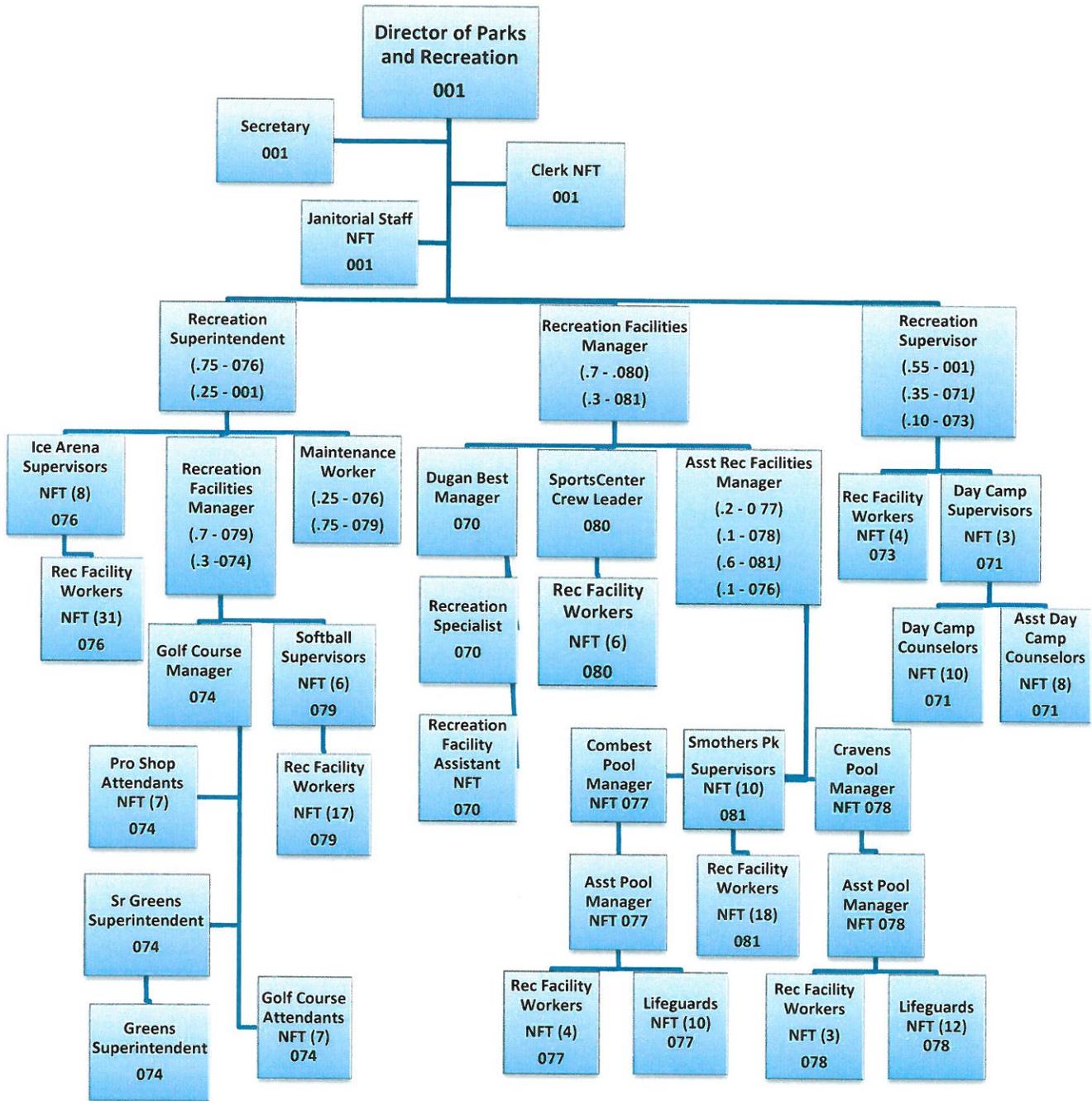
Division: 033 GIS

Fund: 406 GIS

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Revenue</b>						
40170	Interest on Investments	\$ 477	\$ 515	\$ 0	\$ 0	0%
40415	GIS Services	249,507	262,867	306,486	311,295	2%
41060	Miscellaneous Revenue	203	0	0	0	0%
Total		250,186	263,382	306,486	311,295	2%
41300.001	Transfers From General Fund	95,183	107,398	102,162	103,766	2%
<b>Total Revenue</b>		<b>\$ 345,369</b>	<b>\$ 370,780</b>	<b>\$ 408,648</b>	<b>\$ 415,061</b>	<b>2%</b>

# PARKS AND RECREATION

001.070 / 403.070



DIVISIONS:	001	070	071	073	074	076	077	078	079	080	081	TOTAL
FT:	2.8	2	0.35	0.1	3.3	1.1	0.2	0.1	1.45	1.7	0.9	14
NFT:	2	1	21	4	14	39	16	17	23	6	28	171
TP AG'Y (FTE):	0	0	0	0	0	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>4.8</b>	<b>3</b>	<b>21.35</b>	<b>4.1</b>	<b>17.3</b>	<b>40.1</b>	<b>16.2</b>	<b>17.1</b>	<b>24.45</b>	<b>7.7</b>	<b>28.9</b>	<b>185</b>

Structure Subject to Change FY 15-16.

2015-2016 Budget

Department: 070 Parks General Fund Summary

Fund: 001 General

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Personnel Services</b>						
50001.001	Salaries Full Time	\$ 275,048	\$ 314,273	\$ 312,520	\$ 320,658	3%
50001.002	Salaries Non-Full Time	114,822	153,757	160,277	182,751	14%
50001.003	Salaries Outside Agency	20,786	36,902	32,222	39,452	22%
50001.004	Salaries Overtime	3,742	4,244	2,100	2,650	26%
50010.001	Benefits Employees Retirement	56,635	63,086	57,791	58,382	1%
50010.002	Benefits Unemployment	1,185	1,421	1,420	1,511	6%
50010.003	Benefits Clothing	2,712	4,396	3,168	2,968	-6%
50010.004	Benefits Health Insurance	52,500	58,575	62,815	68,738	9%
50010.005	Benefits Life Insurance	1,234	1,476	1,417	1,446	2%
50010.006	Benefits Social Security Tax	27,869	33,254	36,225	38,706	7%
50010.007	Benefits Workers Comp Claims	10,963	8,767	11,276	14,455	28%
50010.008	Benefits Other Employee Expense	214	270	337	390	16%
Total Personnel Services		567,709	680,421	681,568	732,107	7%
<b>Maintenance</b>						
50100.001	Mtc Buildings	314,536	487,995	435,763	386,072	-11%
50100.008	Mtc Furniture & Fixtures	0	457	800	825	3%
50100.010	Mtc Grounds	1,439,576	1,470,964	1,597,699	1,562,453	-2%
50100.015	Mtc Misc Repairs	2,682	4,427	1,630	5,805	256%
50100.017	Mtc Repairs Radio Equipment	0	2,100	609	609	0%
50100.030	Mtc Vehicles & Equipment	856	598	598	598	0%
50100.032	Mtc Software	0	0	9,450	9,170	-3%
Total Maintenance		1,757,650	1,966,541	2,046,549	1,965,532	-4%
<b>Supplies</b>						
50110.002	Supplies Cleaning	1,709	4,429	5,498	5,304	-4%
50110.003	Supplies Concessions	30,869	36,403	51,650	38,987	-25%
50110.005	Supplies Office	5,163	2,921	4,530	4,473	-1%
50110.006	Supplies Merchandise	0	0	1,000	1,250	25%
50110.007	Supplies Technical	48,773	39,337	33,319	28,833	-13%
50110.010	Supplies Radio Replacement	0	0	1,680	1,750	4%
50122	Dues & Subscriptions	1,424	1,299	1,504	1,515	1%
50125	Non-Capitalized Equipment	17,021	(277)	48,720	575	-99%
50127	Postage	1,365	1,151	1,550	1,240	-20%
50131	Computer Equipment	0	2,568	0	2,575	100%
50132	Computer Software	0	338	0	0	0%
Total Supplies		106,324	88,169	149,451	86,502	-42%
<b>Utilities</b>						
50140.001	Utilities OMU	155,536	128,581	218,000	176,400	-19%
50140.002	Utilities Non-City	28,543	39,869	37,200	48,400	30%
50140.003	Utilities Communications	6,008	5,776	2,112	1,592	-25%
Total Utilities		190,086	174,226	257,312	226,392	-12%

2015-2016 Budget

Department: 070 Parks General Fund Summary

Fund: 001 General

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Other</b>						
50200	Advertising	\$ 23,677	\$ 23,199	\$ 17,490	\$ 13,332	-24%
50251	Insurance	10,470	32,463	35,709	42,300	18%
50290	Professional/Technical Services	27,057	21,390	26,214	22,994	-12%
50301	Rents & Storage	5,626	3,915	8,940	7,500	-16%
50310	Safety Costs	3,604	1,221	2,619	2,465	-6%
50321	Youth Council	4,153	3,924	4,075	0	-100%
50323	Training Costs	0	516	1,150	7,885	586%
50325	Travel	1,751	2,046	2,120	2,200	4%
Total Other		76,337	88,673	98,317	98,676	0%
<b>Capital</b>						
51000.003	Capital Replacement Plan	343,707	371,751	391,897	357,314	-9%
51000.005	Capital Equipment	0	(6,064)	0	0	0%
Total Capital		343,707	365,687	391,897	357,314	-9%
<b>Total</b>		<b>\$ 3,041,813</b>	<b>\$ 3,363,718</b>	<b>\$ 3,625,094</b>	<b>\$ 3,466,523</b>	<b>-4%</b>

## 2015-2016 Budget

**DIVISION: 001 Parks Administration**

**FUND: 001 General**

### Program Description

This program provides the overall administration and management of the Parks and Recreation Department. Services include management of 23 parks: Adkisson Greenbelt, Ben Hawes, Cap Gardner, Chautauqua, City Hall, Dugan Best, English, Jack C. Fisher, Goose Egg, Heartland, James Mason, Joe Ford Nature, Kendall-Perkins, Legion, Max Rhoads, Moreland, Old Germantown, Smothers, Southern, Thompson-Berry, Waymond Morris, Yewell-Heritage and York Parks; Moseley Square Cemetery; administration and operations of the Parks & Recreation Admin Center; administration of the respective funds associated with 10 additional recreational facilities: Ben Hawes Golf Course, Combest Pool, Cravens Pool, Dugan Best Recreation Center, Edge Ice Center, Owensboro Softball Complex, Owensboro Tennis Complex, Smothers, Sportscenter and Travis Aubrey Skate Park; coordination and offering of numerous programs and activities at said facilities; and operations of 71 sport courts and fields and numerous other park amenities.

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Performance Indicators	Actual	Actual	Projected	Estimated
	2012-2013	2013-2014	2014-2015	2014-2015
Number of participants in programs and events	294,511	292,080	290,000	290,000
Number of recreation programs	295	309	290	280
Amount of sponsorship support	\$50,000	\$42,000	\$46,000	\$46,500

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### 2014-2015 Accomplishments

1. Celebrated Dugan Best Recreation Center's 40<sup>th</sup> Anniversary of service to the community.
  2. Completed construction and began operations of a new indoor/outdoor tennis complex, the Owensboro Tennis Complex, in partnership with the Daviess County Tennis Association and Owensboro Public Schools at the old Shifley Park area.
  3. Installed a playground valued at approximately \$65,000 to Old Germantown Park, by working with the Community Development Department.
  4. Implemented a smoking ban in parks and recreation locations in accordance with the City smoking ordinance enacted in October 2014.
  5. Installed thirteen bike racks throughout the city within parks to improve bicycle friendliness, support health and recreation through cycling and cycling as a mode of transportation.
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### 2015-2016 Objectives

1. Work with Information Technology Department to redesign the parks website to increase information available and make the site more customer friendly.
  2. Work to provide the community a smooth transition in tennis programming by working closely with the ODCTA to take on all tennis lessons and tournaments hosted within our city.
  3. Replace Legion Park Playground. In doing so, improve access to fitness equipment for our community by redesigning to add a fitness equipment area adjacent to the playground for primary use by those adults who bring children to the playground.
-

2015-2016 Budget

Department: 070 Parks Division: 001 Administration Fund: 001 General

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Personnel Services</b>						
50001.001	Salaries Full Time	\$ 146,314	\$ 140,334	\$ 150,672	\$ 160,331	6%
50001.002	Salaries Non-Full Time	12,625	11,466	12,919	16,087	25%
50001.003	Salaries Outside Agency	0	1,876	1,233	0	-100%
50001.004	Salaries Overtime	1,053	1,516	1,150	1,250	9%
50010.001	Benefits Employees Retirement	28,402	26,789	26,703	27,566	3%
50010.002	Benefits Unemployment	483	455	498	533	7%
50010.003	Benefits Clothing	78	1,016	1,022	965	-6%
50010.004	Benefits Health Insurance	28,657	28,540	32,081	35,896	12%
50010.005	Benefits Life Insurance	660	630	685	731	7%
50010.006	Benefits Social Security Tax	10,982	10,256	12,697	13,592	7%
50010.007	Benefits Workers Comp Claims	5,044	2,773	3,089	5,099	65%
50010.008	Benefits Other Employee Expense	132	270	337	390	16%
Total Personnel Services		234,429	225,921	243,086	262,440	8%
<b>Maintenance</b>						
50100.001	Mtc Buildings	30,187	42,780	26,236	17,609	-33%
50100.010	Mtc Grounds	3,919	3,466	3,437	3,499	2%
50100.015	Mtc Misc Repairs	2,659	3,732	1,050	1,900	81%
50100.017	Mtc Repairs Radio Equipment	0	2,100	609	609	0%
50100.030	Mtc Vehicles & Equipment	856	598	598	598	0%
50100.032	Mtc Software	0	0	9,450	9,170	-3%
Total Maintenance		37,621	52,676	41,380	33,385	-19%
<b>Supplies</b>						
50110.002	Supplies Cleaning	645	1,306	1,973	1,980	0%
50110.005	Supplies Office	3,948	1,678	2,500	2,158	-14%
50110.007	Supplies Technical	1,520	1,980	1,957	880	-55%
50110.010	Supplies Radio Replacement	0	0	1,680	1,750	4%
50122	Dues & Subscriptions	450	309	480	490	2%
50125	Non-Capitalized Equipment	4,133	(7,401)	8,000	0	-100%
50127	Postage	685	547	820	810	-1%
50131	Computer Equipment	0	774	0	1,000	100%
50132	Computer Software	0	300	0	0	0%
Total Supplies		11,382	(506)	17,410	9,068	-48%
<b>Utilities</b>						
50140.001	Utilities OMU	77,992	47,174	90,000	75,000	-17%
50140.002	Utilities Non-City	25,257	35,356	34,000	44,000	29%
50140.003	Utilities Communications	3,842	3,101	1,320	768	-42%
Total Utilities		107,092	85,631	125,320	119,768	-4%
<b>Other</b>						
50200	Advertising	20,967	22,875	16,280	12,482	-23%
50251	Insurance	9,206	11,034	12,137	13,250	9%
50290	Professional/Technical Services	1,488	1,473	1,807	1,152	-36%
50301	Rents & Storage	120	1,415	1,440	0	-100%
50310	Safety Costs	3,153	415	1,677	1,650	-2%
50321	Youth Council	0	(40)	0	0	0%
50323	Training Costs	0	516	470	7,785	1556%
50325	Travel	1,102	1,156	1,370	1,350	-1%
Total Other		36,035	38,843	35,181	37,669	7%

2015-2016 Budget

Department: 070 Parks

Division: 001 Administration

Fund: 001 General

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Capital</b>						
51000.003	Capital Replacement Plan	\$ 11,375	\$ 11,900	\$ 12,682	\$ 26,132	106%
51000.005	Capital Equipment	0	(6,064)	0	0	0%
Total Capital		11,375	5,836	12,682	26,132	106%
<b>Total</b>		<b>\$ 437,934</b>	<b>\$ 408,401</b>	<b>\$ 475,059</b>	<b>\$ 488,462</b>	<b>3%</b>

**Expenditure Analysis:**

**Personnel:** Increase due to Parks reorganization of staff, health insurance and workers compensation costs.

**Maintenance:** Decrease due to fewer maintenance projects needed.

**Supplies:** Decrease due to prior year purchase of bike racks.

**Utilities:** Decrease in electric utility costs based upon actuals netted with a projected increase in natural gas cost.

**Other:** Increase in training costs for RecTrac and Kentucky Recreational & Parks Society training.

**Revenue Analysis:**

Projected \$10,265 revenue from shelter and gym reservations.

2015-2016 Budget

Department: 070 Parks

Division: 000 Non-Departmental

Fund: 001 General

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Revenue</b>						
40330.002	Parks Reservation Gym	\$ 14	\$ 351	\$ 400	\$ 840	110%
40330.003	Parks Reservation Revenue	415	0	0	0	0%
40361	Reservation Ben Hawes Shelters	5,980	9,235	8,000	9,425	18%
40445	Advertising Fees	5,792	4,325	6,000	0	-100%
40450	Registration Fees	30	0	0	0	0%
40476	Youth Council Activities	0	500	0	0	0%
<b>Total Revenue</b>		<b>\$ 12,231</b>	<b>\$ 14,411</b>	<b>\$ 14,400</b>	<b>\$ 10,265</b>	<b>-29%</b>

2015-2016 Budget

Department: 070 Parks

Division: 002 Maintenance

Fund: 001 General

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Maintenance</b>						
50100.001	Mtc Buildings	\$ 237,315	\$ 379,228	\$ 303,414	\$ 277,620	-9%
50100.010	Mtc Grounds	1,421,994	1,082,643	1,073,519	1,047,695	-2%
Total Maintenance		1,659,309	1,461,871	1,376,933	1,325,315	-4%
<b>Capital</b>						
51000.003	Capital Replacement Plan	320,816	347,795	366,345	319,267	-13%
Total Capital		320,816	347,795	366,345	319,267	-13%
<b>Total</b>		<b>\$ 1,980,125</b>	<b>\$ 1,809,666</b>	<b>\$ 1,743,278</b>	<b>\$ 1,644,582</b>	<b>-6%</b>

**Expenditure Analysis:**

**Maintenance:** Decrease due to fewer maintenance projects needed.

**Revenue Analysis:**

No revenue is generated by this division.

## 2015-2016 Budget

DIVISIONS: 070, 071, 073, & 081

FUND: 001 General

### Program Description

This program provides funds and oversight of operations of recreational facilities such as Dugan Best Recreation Center, and Smothers Park; recreation programs and activities which include Day Camps, assistance with Public and Special Events, and a variety of youth and adult fitness and sports programs.

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Performance Indicators	Actual 2012-2013	Actual 2013-2014	Projected 2014-2015	Estimated 2015-2016
Dugan Best Recreation Center	14,727	12,933	14,204	14,464
Teen Participants	986	975	780	* 0
Day Camp Participants	320	503	320	255
Adult Sports Programs	11	12	5	7
Adult Sports Participants	4,784	1,421	**1,621	**950
Youth Sports Programs	16	17	14	***8
Youth Sports Participants	575	683	650	370

*\*Owensboro Youth Council was disbanded. All numbers previously reflected in that Teen Participants numbers were for programming associated with the Council.*

*\*\*Significant decrease in Adult Sports Participants from 2012-2013 to 2013-2014 caused by cancellation of Corporate Challenge events.*

*\*\*\*Decreases in Youth Sports Programs and Participants caused by transition of Tennis programming to the Daviess County Tennis Association for management.*

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### 2014-2015 Accomplishments

1. Dugan Best Recreation Center celebrated its 40<sup>th</sup> anniversary in October 2015. Mechanicsville residents, staff, current and former elected officials attended the celebration in honor of 40 years of service to the community.
2. Partnered with the Davies County Public Library to offer a reading program at Dugan Best Recreation Center. A Library Room was dedicated for children to have a quiet area to read, study and do homework; currently have over 200 books in the library for the participants.
3. Summer Day Camp was reaccredited this year by the American Camping Association and is still the only traditional summer day camp in Owensboro with this accreditation.
4. Smothers Park hosted 105 events between rentals and public events.

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### 2015-2016 Objectives

1. Add healthy menu options to the Smothers Park concession menu as a trial run for operations throughout the department.
  2. Partner with two outside agencies to offer additional variety in programming at Dugan Best Recreation Center and grow youth awareness of community entities and opportunities.
  3. Secure sponsorship and provide a free sunscreen station for patrons' use at Smothers Park.
  4. Begin selling Smothers Park memorabilia items.
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2015-2016 Budget

Department: 070 Parks

Division: 070 Dugan Best

Fund: 001 General

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Personnel Services</b>						
50001.001	Salaries Full Time	\$ 67,313	\$ 79,646	\$ 81,035	\$ 85,651	6%
50001.002	Salaries Non-Full Time	9,089	3,714	9,289	9,308	0%
50001.003	Salaries Outside Agency	11,845	26,461	30,989	32,352	4%
50001.004	Salaries Overtime	1,391	477	0	350	100%
50010.001	Benefits Employees Retirement	13,419	15,106	14,319	14,672	2%
50010.002	Benefits Unemployment	233	251	271	286	6%
50010.003	Benefits Clothing	0	254	255	255	0%
50010.004	Benefits Health Insurance	11,405	14,568	16,320	17,928	10%
50010.005	Benefits Life Insurance	301	368	373	384	3%
50010.006	Benefits Social Security Tax	5,477	5,789	6,910	7,291	6%
50010.007	Benefits Workers Comp Claims	2,856	2,124	2,214	2,735	24%
Total Personnel Services		123,330	148,758	161,975	171,212	6%
<b>Maintenance</b>						
50100.001	Mtc Buildings	43,139	24,190	41,648	26,247	-37%
50100.008	Mtc Furniture & Fixtures	0	457	800	825	3%
50100.010	Mtc Grounds	7,305	6,092	6,046	5,502	-9%
50100.015	Mtc Misc Repairs	23	17	50	3,600	7100%
Total Maintenance		50,467	30,756	48,544	36,174	-25%
<b>Supplies</b>						
50110.002	Supplies Cleaning	377	2,371	2,700	2,574	-5%
50110.003	Supplies Concessions	2,666	4,481	4,850	4,487	-7%
50110.005	Supplies Office	230	209	175	445	154%
50110.007	Supplies Technical	2,614	3,365	3,500	5,316	52%
50122	Dues & Subscriptions	107	116	117	118	1%
50125	Non-Capitalized Equipment	350	3,567	600	200	-67%
50127	Postage	0	0	140	30	-79%
50131	Computer Equipment	0	1,794	0	0	0%
50132	Computer Software	0	38	0	0	0%
Total Supplies		6,344	15,940	12,082	13,170	9%
<b>Utilities</b>						
50140.001	Utilities OMU	5,813	3,214	7,000	6,400	-9%
50140.002	Utilities Non-City	3,285	4,513	3,200	4,400	38%
50140.003	Utilities Communications	911	879	432	412	-5%
Total Utilities		10,009	8,606	10,632	11,212	5%
<b>Other</b>						
50200	Advertising	0	0	200	0	-100%
50251	Insurance	1,264	1,437	1,581	1,776	12%
50290	Professional/Technical Services	0	0	1,851	1,762	-5%
50310	Safety Costs	48	99	250	250	0%
50325	Travel	400	498	400	400	0%
Total Other		1,712	2,034	4,282	4,188	-2%

2015-2016 Budget

Department: 070 Parks

Division: 070 Dugan Best

Fund: 001 General

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Capital</b>						
51000.003	Capital Replacement Plan	\$ 11,516	\$ 12,056	\$ 12,870	\$ 11,915	-7%
Total Capital		11,516	12,056	12,870	11,915	-7%
<b>Total</b>		<b>\$ 203,377</b>	<b>\$ 218,149</b>	<b>\$ 250,385</b>	<b>\$ 247,871</b>	<b>-1%</b>

**Expenditure Analysis:**

**Personnel:** Increase due to COLA, step, sick pay incentive and health insurance costs.

**Maintenance:** Decrease due to fewer maintenance projects needed netted with repair costs for the water fountain.

**Supplies:** Increase in technical supplies needed for facility programming.

**Revenue Analysis:**

Projected \$12,673 in programming, reservation and vending revenue.

2015-2016 Budget

Department: 070 Parks

Division: 070 Dugan Best

Fund: 001 General

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Revenue</b>						
40300.004	Reservation Revenue Private Parties	\$ 2,828	\$ 1,948	\$ 2,170	\$ 2,700	24%
40460.003	Parks Programs	16	65	2,025	3,663	81%
41010	Concessions	3,827	1,066	0	0	0%
41030.001	Vending Machines Drinks	448	2,469	4,200	2,800	-33%
41030.002	Vending Machines Food	211	2,568	2,500	3,510	40%
<b>Total Revenue</b>		<b>\$ 7,329</b>	<b>\$ 8,116</b>	<b>\$ 10,895</b>	<b>\$ 12,673</b>	<b>16%</b>

2015-2016 Budget

Department: 070 Parks

Division: 071 Youth

Fund: 001 General

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Personnel Services</b>						
50001.001	Salaries Full Time	\$ 15,472	\$ 15,885	\$ 13,167	\$ 13,682	4%
50001.002	Salaries Non-Full Time	52,824	50,395	62,073	52,745	-15%
50001.003	Salaries Outside Agency	2,948	5,852	0	0	0%
50001.004	Salaries Overtime	959	1,090	500	500	0%
50010.001	Benefits Employees Retirement	4,490	4,224	3,277	3,225	-2%
50010.002	Benefits Unemployment	208	204	227	201	-11%
50010.003	Benefits Clothing	314	336	336	334	-1%
50010.004	Benefits Health Insurance	3,402	2,455	2,131	2,041	-4%
50010.005	Benefits Life Insurance	73	66	60	62	3%
50010.006	Benefits Social Security Tax	5,183	5,045	5,794	5,120	-12%
50010.007	Benefits Workers Comp Claims	1,635	1,239	1,311	1,921	47%
Total Personnel Services		87,510	86,791	88,876	79,831	-10%
<b>Supplies</b>						
50110.002	Supplies Cleaning	0	261	300	150	-50%
50110.007	Supplies Technical	5,051	4,410	4,655	4,252	-9%
50122	Dues & Subscriptions	867	874	907	907	0%
50125	Non-Capitalized Equipment	0	0	0	375	100%
50127	Postage	173	162	267	200	-25%
Total Supplies		6,091	5,708	6,129	5,884	-4%
<b>Utilities</b>						
50140.003	Utilities Communications	20	236	0	0	0%
Total Utilities		20	236	0	0	0%
<b>Other</b>						
50200	Advertising	543	235	500	500	0%
50290	Professional/Technical Services	7,434	8,648	10,250	7,388	-28%
50310	Safety Costs	135	247	230	150	-35%
50321	Youth Council	4,153	3,964	4,075	0	-100%
50325	Travel	0	94	100	100	0%
Total Other		12,264	13,188	15,155	8,138	-46%
<b>Total</b>		<b>\$ 105,885</b>	<b>\$ 105,923</b>	<b>\$ 110,160</b>	<b>\$ 93,853</b>	<b>-15%</b>

**Expenditure Analysis:**

**Personnel:** Decrease in non-full time salaries needed.

**Other:** Elimination of Youth Council activities.

**Revenue Analysis:**

Projected \$97,830 in day camp revenue.

2015-2016 Budget

Department: 070 Parks

Division: 071 Youth

Fund: 001 General

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Revenue</b>						
40460.005	Parks Summer Day Camp	\$ 95,829	\$ 82,926	\$ 100,110	\$ 88,330	-12%
40460.006	Parks Other Day Camp Revenue	7,200	9,561	10,050	9,500	-5%
<b>Total Revenue</b>		<b>\$ 103,029</b>	<b>\$ 92,487</b>	<b>\$ 110,160</b>	<b>\$ 97,830</b>	<b>-11%</b>

2015-2016 Budget

Department: 070 Parks

Division: 072 Special Events

Fund: 001 General

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Personnel Services</b>						
50001.001	Salaries Full Time	\$ 7,867	\$ 897	\$ 0	\$ 0	0%
50001.002	Salaries Non-Full Time	550	793	2,600	2,415	-7%
50001.003	Salaries Outside Agency	50	37	0	0	0%
50001.004	Salaries Overtime	(1)	48	0	0	0%
50010.001	Benefits Employees Retirement	2,917	212	0	0	0%
50010.002	Benefits Unemployment	67	5	0	0	0%
50010.003	Benefits Clothing	50	0	0	0	0%
50010.004	Benefits Health Insurance	1,100	56	0	0	0%
50010.005	Benefits Life Insurance	55	0	0	0	0%
50010.006	Benefits Social Security Tax	1,701	127	0	185	100%
50010.007	Benefits Workers Comp Claims	649	539	0	0	0%
Total Personnel Services		15,005	2,715	2,600	2,600	0%
<b>Maintenance</b>						
50100.001	Mtc Buildings	3,895	0	0	0	0%
50100.010	Mtc Grounds	6,358	0	0	0	0%
Total Maintenance		10,253	0	0	0	0%
<b>Supplies</b>						
50110.002	Supplies Cleaning	50	0	0	0	0%
50110.003	Supplies Concessions	50	0	0	0	0%
50110.007	Supplies Technical	6,906	0	0	0	0%
50127	Postage	200	0	0	0	0%
Total Supplies		7,206	0	0	0	0%
<b>Other</b>						
50200	Advertising	1,700	0	0	0	0%
50290	Professional/Technical Services	3,870	0	0	0	0%
Total Other		5,570	0	0	0	0%
<b>Total</b>		<b>\$ 38,033</b>	<b>\$ 2,715</b>	<b>\$ 2,600</b>	<b>\$ 2,600</b>	<b>0%</b>

**Expenditure Analysis:**

Department has been moved to Public Events in Administration department. Only budgeted for non-full time help as needed.

**Revenue Analysis:**

No revenue generated by this division.

2015-2016 Budget

Department: 070 Parks                      Division: 072 Special Events                      Fund: 001 General

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Revenue</b>						
40359	Rentals - Showmobile	\$ 2,773	\$ 0	\$ 0	\$ 0	0%
40450	Registration Fees	3,596	0	0	0	0%
41010	Concessions	2,161	0	0	0	0%
<b>Total Revenue</b>		<b>\$ 8,530</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0%</b>

2015-2016 Budget

Department: 070 Parks

Division: 073 Sports

Fund: 001 General

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Personnel Services</b>						
50001.001	Salaries Full Time	\$ 10,355	\$ 10,901	\$ 11,955	\$ 3,908	-67%
50001.002	Salaries Non-Full Time	4,786	2,968	4,983	442	-91%
50001.003	Salaries Outside Agency	1,787	1,927	0	1,100	100%
50001.004	Salaries Overtime	17	1,039	450	450	0%
50010.001	Benefits Employees Retirement	2,045	2,273	2,192	744	-66%
50010.002	Benefits Unemployment	46	41	52	14	-73%
50010.003	Benefits Clothing	0	0	125	60	-52%
50010.004	Benefits Health Insurance	1,963	1,157	1,598	583	-64%
50010.005	Benefits Life Insurance	48	43	55	18	-67%
50010.006	Benefits Social Security Tax	1,097	1,060	1,330	367	-72%
50010.007	Benefits Workers Comp Claims	779	619	683	138	-80%
Total Personnel Services		22,922	22,026	23,423	7,824	-67%
<b>Supplies</b>						
50110.002	Supplies Cleaning	0	0	25	25	0%
50110.005	Supplies Office	86	46	30	30	0%
50110.007	Supplies Technical	22,092	19,024	15,277	9,585	-37%
50125	Non-Capitalized Equipment	0	2,247	0	0	0%
50127	Postage	259	348	223	100	-55%
Total Supplies		22,437	21,665	15,555	9,740	-37%
<b>Other</b>						
50200	Advertising	169	89	510	350	-31%
50290	Professional/Technical Services	14,265	6,770	9,106	7,692	-16%
50301	Rents & Storage	5,506	0	0	0	0%
50310	Safety Costs	7	9	87	40	-54%
50325	Travel	100	0	50	50	0%
Total Other		20,047	6,867	9,753	8,132	-17%
<b>Total</b>		<b>\$ 65,406</b>	<b>\$ 50,557</b>	<b>\$ 48,731</b>	<b>\$ 25,696</b>	<b>-47%</b>

**Expenditure Analysis:**

**Personnel:** Decrease due to reorganization of Parks staff, fewer programs and less non-full time staff needed.

**Supplies:** Decreased the number of races Parks is hosting, therefore less needed for technical supplies.

**Other:** Decrease in technical services. Parks no longer administering tennis programs at the new tennis facility. ODCTA will offer tennis programming.

**Revenue Analysis:**

Projected \$29,005 in race, youth fitness, volleyball and donation revenue.

2015-2016 Budget

Department: 070 Parks

Division: 073 Sports

Fund: 001 General

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Revenue</b>						
40451	Races	\$ 25,054	\$ 14,663	\$ 13,740	\$ 18,000	31%
40460.002	Parks Camps	0	310	350	350	0%
40460.006	Parks Other Day Camp Revenue	174	0	0	0	0%
40465.001	Fitness Adult	2,370	2,110	0	0	0%
40465.002	Fitness Youth	2,528	1,541	4,500	1,875	-58%
40474	Tennis	6,634	5,071	9,150	0	-100%
40475	Volleyball	4,230	4,483	5,750	5,280	-8%
40477	Volleyball Open Gym	467	0	400	0	-100%
40563.001	Tournaments Surcharge	3,482	4,156	4,300	0	-100%
40902	Gifts/Donations	550	1,400	6,000	3,500	-42%
41060	Miscellaneous Revenue	0	150	0	0	0%
<b>Total Revenue</b>		<b>\$ 45,489</b>	<b>\$ 33,884</b>	<b>\$ 44,190</b>	<b>\$ 29,005</b>	<b>-34%</b>

2015-2016 Budget

Department: 070 Parks

Division: 081 Smothers/Riverfront Park

Fund: 001 General

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Personnel Services</b>						
50001.001	Salaries Full Time	\$ 27,727	\$ 66,610	\$ 55,691	\$ 57,086	3%
50001.002	Salaries Non-Full Time	34,948	84,422	68,413	101,754	49%
50001.003	Salaries Outside Agency	4,156	748	0	6,000	100%
50001.004	Salaries Overtime	322	74	0	100	100%
50010.001	Benefits Employees Retirement	5,362	14,483	11,300	12,175	8%
50010.002	Benefits Unemployment	147	465	372	477	28%
50010.003	Benefits Clothing	2,270	2,789	1,430	1,354	-5%
50010.004	Benefits Health Insurance	5,973	11,799	10,685	12,290	15%
50010.005	Benefits Life Insurance	97	370	244	251	3%
50010.006	Benefits Social Security Tax	3,430	10,978	9,494	12,151	28%
50010.007	Benefits Workers Comp Claims	0	1,473	3,979	4,562	15%
50010.008	Benefits Other Employee Expense	82	0	0	0	0%
Total Personnel Services		84,513	194,210	161,608	208,200	29%
<b>Maintenance</b>						
50100.001	Mtc Buildings	0	41,797	64,465	64,596	0%
50100.010	Mtc Grounds	0	378,763	514,697	505,757	-2%
50100.015	Mtc Misc Repairs	0	678	530	305	-42%
Total Maintenance		0	421,238	579,692	570,658	-2%
<b>Supplies</b>						
50110.002	Supplies Cleaning	637	491	500	575	15%
50110.003	Supplies Concessions	28,153	31,921	46,800	34,500	-26%
50110.005	Supplies Office	899	989	1,825	1,840	1%
50110.006	Supplies Merchandise	0	0	1,000	1,250	25%
50110.007	Supplies Technical	10,591	10,558	7,930	8,800	11%
50125	Non-Capitalized Equipment	12,539	1,310	40,120	0	-100%
50127	Postage	47	94	100	100	0%
50131	Computer Equipment	0	0	0	1,575	100%
Total Supplies		52,865	45,362	98,275	48,640	-51%
<b>Utilities</b>						
50140.001	Utilities OMU	71,731	78,194	121,000	95,000	-21%
50140.003	Utilities Communications	1,235	1,560	360	412	14%
Total Utilities		72,966	79,754	121,360	95,412	-21%

2015-2016 Budget

Department: 070 Parks                      Division: 081 Smothers/Riverfront Park                      Fund: 001 General

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Other</b>						
50200	Advertising	\$ 299	\$ 0	\$ 0	\$ 0	0%
50251	Insurance	0	19,992	21,991	27,274	24%
50290	Professional/Technical Services	0	4,500	3,200	5,000	56%
50301	Rents & Storage	0	2,500	7,500	7,500	0%
50310	Safety Costs	260	451	375	375	0%
50323	Training	0	0	680	100	-85%
50325	Travel	150	298	200	300	50%
Total Other		708	27,741	33,946	40,549	19%
<b>Total</b>		<b>\$ 211,053</b>	<b>\$ 768,307</b>	<b>\$ 994,881</b>	<b>\$ 963,459</b>	<b>-3%</b>

**Expenditure Analysis:**

**Personnel:** Increase due to increased non-full time staffing levels.

**Maintenance:** Decreased grounds maintenance costs.

**Supplies:** Decrease due to no non-capitalized equipment purchases this year.

**Utilities:** Decrease in OMU utility costs based upon actuals.

**Other:** Increase due to insurance costs.

**Revenue Analysis:**

Projected \$78,500 in reservation and concession revenue.

2015-2016 Budget

Department: 070 Parks

Division: 081 Smothers Park

Fund: 001 General

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Revenue</b>						
40300.004	Reservation Revenue Private Parties	\$ 590	\$ 1,815	\$ 4,205	\$ 6,000	43%
41010	Concessions	45,227	57,651	95,000	70,000	-26%
41020	Merchandise Sales	0	0	2,500	2,500	0%
<b>Total Revenue</b>		<b>\$ 45,817</b>	<b>\$ 59,466</b>	<b>\$ 101,705</b>	<b>\$ 78,500</b>	<b>-23%</b>

## 2015-2016 Budget

DIVISIONS: 074, 075, 076, 077, 078, 079, 080 & 082

FUND: 403 Recreational

### Program Description

This program provides the staffing, services and programs offered at the following facilities: Ben Hawes Golf Course, Sportscenter, Edge Ice Center, Combest Pool, Cravens Pool, Fisher Park Softball Complex, and Tennis Facility.

Performance Indicators	Actual 2012-2013	Actual 2013-2014	Projected 2014-2015	Estimated 2015-2016
Ben Hawes Golf Course – Number of golf rounds	34,183	32,716	33,064	34,660
Ben Hawes/Hillcrest Golf Course – Season Passes Sold	505	485	491	285*
Hillcrest Golf Course – Number of golf rounds	18,702	16,870	17,792	0
Pools – Public Sessions and Group Participants	15,952	16,774	11,350	13,949
Pools – Lesson participants	271	255	300	300
Edge Ice Center – Lesson participants	343	313	368	370
Edge Ice Center – Public Sessions and Group Participants	36,211	25,605	33,516	34,170
Sportscenter – Sporting events	101	109	103	107
Fisher Park Softball Complex – Number of League Teams	86	60	58	60
Fisher Park Softball Complex – Number of Tournaments	24	19	23	25
T-Ball League – Participants	425	369	325	350
Baseball League – Participants	160	201	168	175

\*Includes Ben Hawes only.

### 2014-2015 Accomplishments

1. Expanded offerings for adult and youth participation at Fisher Park Softball Complex by offering a dodgeball league and baseball and softball clinics.
2. Implemented a ticketing sales system which will be utilized in the 2016 season for the Owensboro Sportscenter in RecTrac which will offer easier access to tickets for the public, shorter lines when tickets are purchased immediately prior to an event, and overall increased ticket sales.
3. Secured the KHSAA Girls' State Fast Pitch Championship for four more years for 2015 through 2018.
4. Hosted the 4<sup>th</sup> Annual Ice Skating Institute of America (ISI) Team Figure Skating Competition and secured the event's place as part of the ISI District 7 Series Championships.
5. Hosted two national tournaments (the Baseball Players of America (BPA) World Series and the National Softball Association's (NSA) Men's Gold World Series), three State Tournaments (KHSAA Girls' State Fast Pitch Championship, BPA State Championship and the All "A" State Championship), and a Kentucky Premier Girls' Fast Pitch Showcase in which college coaches and scouts come to recruit at Fisher Park Softball Complex.
6. Hosted the Nashville Predators at the Edge Ice Center as they offered their G.O.A.L. Program (Get Out And Learn). The program was free and gave children ages 5-8 who cannot skate an opportunity to experience hockey at no cost.
7. Installed a new security alarm system at the Edge Ice Center.
8. Installed two slides to Combest Pool increasing the amenities available for our swimmers.
9. Completed essential upgrades at the Fisher Park Softball Complex which included ten new shade structures over the spectator seating, picnic, and general seating areas, new concessions and general facility signage, and a new public address and speaker system which enables the use of a wireless microphone.
10. Partnered with ODCTA and OPS to build an indoor/outdoor tennis facility.

### 2015-2016 Objectives

1. Work to secure the KHSAA 9<sup>th</sup> District Boys' and Girls' Basketball Tournament at the Owensboro Sportscenter.
2. Partner with a local cheer or dance studio to offer a competition at the Owensboro Sportscenter.
3. Extend the life of Combest Swimming Pool by making needed repairs to the pipe, mechanical systems and liner; reopen pool for public use for the 2016 season.
4. Secure, sponsor, and provide a free sunscreen station for swimmers at Cravens and Combest Pools for the 2016 season.
5. Work with University of Kentucky to bring a collegiate hockey game to the Edge Ice Center.
6. Expand programming and increase summer attendance at the Edge Ice Center by offering Family Fun Sundays, which will boast skating, games and unique activities each Sunday afternoon session throughout the month of July.
7. Improve quality of Ben Hawes Golf Course by rebuilding three tee boxes, improving drainage on two fairways, and rebuilding two bunkers.
8. Work with the Daviess County Tennis Association to transition the Tennis Lesson Program to their management at the new tennis facility at Shifley Park.

2015-2016 Budget

Department: 070 Parks Recreational Summary

Fund: 403 Recreational

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Personnel Services</b>						
50001.001	Salaries Full Time	\$ 404,246	\$ 455,598	\$ 454,979	\$ 402,874	-11%
50001.002	Salaries Non-Full Time	339,147	338,894	361,096	339,908	-6%
50001.003	Salaries Outside Agency	189,725	232,958	207,500	181,500	-13%
50001.004	Salaries Overtime	26,749	19,322	23,600	19,300	-18%
50001.005	Salaries Retirement Contingency	0	0	15,282	0	-100%
50010.001	Benefits Employees Retirement	87,602	84,670	85,448	74,912	-12%
50010.002	Benefits Unemployment	2,342	2,393	2,567	2,284	-11%
50010.003	Benefits Clothing	4,406	4,775	5,500	4,641	-16%
50010.004	Benefits Health Insurance	56,960	80,638	98,033	93,526	-5%
50010.005	Benefits Life Insurance	1,791	1,837	2,034	1,780	-12%
50010.006	Benefits Social Security Tax	56,282	57,356	65,459	57,876	-12%
50010.007	Benefits Workers Comp Claims	18,692	15,185	18,748	22,044	18%
50010.008	Benefits Other Employee Expense	409	0	0	0	0%
Total Personnel Services		1,188,349	1,293,627	1,340,246	1,200,645	-10%
<b>Maintenance</b>						
50100.001	Mtc Buildings	232,606	312,087	312,656	277,837	-11%
50100.010	Mtc Grounds	110,537	47,377	47,485	32,115	-32%
50100.015	Mtc Misc Repairs	3,072	10,602	9,850	6,150	-38%
50100.030	Mtc Vehicles & Equipment	56,837	59,652	62,720	55,902	-11%
50100.032	Mtc Software	0	0	6,000	6,000	0%
Total Maintenance		403,052	429,718	438,711	378,004	-14%
<b>Supplies</b>						
50110.001	Supplies Agricultural	80,563	60,030	97,428	95,898	-2%
50110.002	Supplies Cleaning	14,993	15,026	15,244	14,420	-5%
50110.003	Supplies Concessions	147,417	157,451	160,566	152,733	-5%
50110.005	Supplies Office	5,662	5,155	5,435	4,633	-15%
50110.006	Supplies Merchandise	29,560	28,058	28,767	31,385	9%
50110.007	Supplies Technical	54,011	50,617	54,453	51,940	-5%
50122	Dues & Subscriptions	1,576	3,769	5,010	5,054	1%
50124	Motor Fuel	44,029	49,548	52,341	37,996	-27%
50125	Non-Capitalized Equipment	24,929	18,009	18,780	26,290	40%
50127	Postage	572	730	1,153	1,056	-8%
50129	Small Tools	717	303	1,100	805	-27%
50131	Computer Equipment	0	2,152	0	8,375	100%
Total Supplies		404,027	390,848	440,277	430,585	-2%
<b>Utilities</b>						
50140.001	Utilities OMU	179,029	122,359	191,000	169,190	-11%
50140.002	Utilities Non-City	54,832	67,441	64,600	67,000	4%
50140.003	Utilities Communications	12,080	14,233	8,570	8,934	4%
Total Utilities		245,942	204,033	264,170	245,124	-7%

2015-2016 Budget

Department: 070 Parks Recreational Summary

Fund: 403 Recreational

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Other</b>						
50200	Advertising	\$ 50,765	\$ 46,074	\$ 40,650	\$ 35,825	-12%
50222	Contractual Services	15,254	25,425	12,520	30,180	141%
50251	Insurance	28,189	30,946	26,964	41,829	55%
50290	Professional/Technical Services	37,362	90,212	55,249	47,480	-14%
50291	Promotions	131,399	133,323	133,000	133,000	0%
50301	Rents & Storage	77,175	18,218	93,258	53,255	-43%
50310	Safety Costs	2,061	1,771	2,988	2,055	-31%
50323	Training Costs	2,978	500	2,500	2,820	13%
50325	Travel	3,305	2,501	6,460	5,110	-21%
50350	Bad Debt Expense	47	14	0	0	0%
Total Other		348,535	348,984	373,589	351,554	-6%
<b>Capital</b>						
51000.003	Capital Replacement Plan	266,967	278,875	313,192	296,056	-5%
51000.005	Capital Equipment	0	674	17,750	26,000	46%
51025	Depreciation Expense	34,019	39,475	0	0	0%
Total Capital		300,986	319,023	330,942	322,056	-3%
55000.010	Transfer To Debt Service	14,970	14,493	14,100	152,612	982%
<b>Total</b>		<b>\$ 2,905,861</b>	<b>\$ 3,000,726</b>	<b>\$ 3,202,035</b>	<b>\$ 3,080,580</b>	<b>-4%</b>

2015-2016 Budget

Department: 070 Parks                      Division: 000 Non-Departmental                      Fund: 403 Recreational

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Revenue</b>						
41300.001	Transfers From General Fund	\$ 929,760	\$ 1,039,750	\$ 1,288,531	\$ 1,310,252	2%
<b>Total Revenue</b>		<b>\$ 929,760</b>	<b>\$ 1,039,750</b>	<b>\$ 1,288,531</b>	<b>\$ 1,310,252</b>	<b>2%</b>
<b>Expenses</b>						
55000.001	Transfers To General Fund	\$ 0	\$ 0	\$ 2,314	\$ 0	-100%
<b>Total Expenses</b>		<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 2,314</b>	<b>\$ 0</b>	<b>-100%</b>

2015-2016 Budget

Department: 070 Parks

Division: 074 Ben Hawes

Fund: 403 Recreational

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Personnel Services</b>						
50001.001	Salaries Full Time	\$ 121,339	\$ 141,318	\$ 133,037	\$ 144,123	8%
50001.002	Salaries Non-Full Time	68,877	74,064	82,481	90,733	10%
50001.003	Salaries Outside Agency	99,325	113,657	102,000	106,000	4%
50001.004	Salaries Overtime	9,396	7,820	9,500	9,500	0%
50010.001	Benefits Employees Retirement	25,396	26,612	25,186	26,090	4%
50010.002	Benefits Unemployment	605	658	675	731	8%
50010.003	Benefits Clothing	1,719	1,675	1,465	1,465	0%
50010.004	Benefits Health Insurance	20,461	29,159	37,046	46,949	27%
50010.005	Benefits Life Insurance	540	610	600	653	9%
50010.006	Benefits Social Security Tax	14,479	15,604	17,214	18,641	8%
50010.007	Benefits Workers Comp Claims	1,678	1,718	3,279	7,013	114%
50010.008	Benefits Other Employee Expense	123	0	0	0	0%
Total Personnel Services		363,936	412,895	412,483	451,898	10%
<b>Maintenance</b>						
50100.001	Mtc Buildings	47,256	82,880	78,625	67,423	-14%
50100.010	Mtc Grounds	4,732	4,987	4,220	3,539	-16%
50100.015	Mtc Misc Repairs	623	165	1,500	800	-47%
50100.030	Mtc Vehicles & Equipment	38,742	39,816	41,884	47,953	14%
50100.032	Mtc Software	0	0	2,900	5,100	76%
Total Maintenance		91,353	127,848	129,129	124,815	-3%
<b>Supplies</b>						
50110.001	Supplies Agricultural	67,045	45,357	67,700	73,700	9%
50110.002	Supplies Cleaning	2,626	2,031	2,850	2,850	0%
50110.003	Supplies Concessions	25,980	35,665	36,949	36,958	0%
50110.005	Supplies Office	2,751	2,186	2,750	2,320	-16%
50110.006	Supplies Merchandise	22,118	22,612	23,147	27,735	20%
50110.007	Supplies Technical	10,208	6,463	8,050	7,976	-1%
50122	Dues & Subscriptions	666	484	1,821	1,835	1%
50124	Motor Fuel	26,663	30,155	29,000	29,000	0%
50125	Non-Capitalized Equipment	14,722	4,704	3,330	3,040	-9%
50127	Postage	9	103	50	50	0%
50129	Small Tools	591	152	750	625	-17%
50131	Computer Equipment	0	774	0	2,000	100%
Total Supplies		173,379	150,686	176,397	188,089	7%
<b>Utilities</b>						
50140.002	Utilities Non-City	25,026	24,740	28,500	31,000	9%
50140.003	Utilities Communications	6,300	7,084	4,860	4,860	0%
Total Utilities		31,326	31,824	33,360	35,860	7%

2015-2016 Budget

Department: 070 Parks

Division: 074 Ben Hawes

Fund: 403 Recreational

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Other</b>						
50200	Advertising	\$ 9,996	\$ 5,789	\$ 7,500	\$ 7,500	0%
50222	Contractual Services	5,480	15,998	1,180	1,180	0%
50251	Insurance	9,058	9,414	3,108	11,196	260%
50290	Professional/Technical Services	127	49,819	0	0	0%
50301	Rents & Storage	54,074	0	68,040	52,850	-22%
50310	Safety Costs	682	535	1,000	870	-13%
50323	Training Costs	2,794	275	1,600	1,650	3%
50325	Travel	2,388	1,955	2,000	1,600	-20%
50350	Bad Debt Expense	0	10	0	0	0%
Total Other		84,598	83,794	84,428	76,846	-9%
<b>Capital</b>						
51000.003	Capital Replacement Plan	107,757	114,427	118,582	121,091	2%
51000.005	Capital Equipment	0	674	2,750	0	-100%
51025	Depreciation Expense	34,019	39,144	0	0	0%
Total Capital		141,776	154,245	121,332	121,091	0%
<b>Total</b>		<b>\$ 886,367</b>	<b>\$ 961,292</b>	<b>\$ 957,129</b>	<b>\$ 998,599</b>	<b>4%</b>

**Expenditure Analysis:**

**Personnel:** Increase due to reorganization of Parks staff and increased health insurance costs.

**Maintenance:** Decrease due to fewer maintenance projects needed.

**Supplies:** Increase due to agricultural supplies needed for bunker and drainage projects, increased merchandise sales, and a scheduled computer replacement.

**Utilities:** Decrease in OMU utility costs based upon actuals.

**Other:** Decrease in cost of cart lease netted with increase in insurance cost.

**Revenue Analysis:**

Projected \$654,830 revenue.

2015-2016 Budget

Department: 070 Parks

Division: 074 Ben Hawes

Fund: 403 Recreational

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Revenue</b>						
40352.001	Rentals Golf Annual Rolling	\$ 2,400	\$ 2,160	\$ 1,900	\$ 1,880	-1%
40352.002	Rentals Golf Daily Rolling	39	66	0	0	0%
40352.003	Rentals Golf Electric Golfcarts/18 hole	145,915	122,362	150,000	148,000	-1%
40352.004	Rentals Golf Electric Golfcarts/9 hole	28,257	23,869	31,500	35,000	11%
40352.005	Rentals Golf Pull Carts	2,778	2,002	0	2,000	100%
40352.006	Rentals Golf Clubs	287	278	280	300	7%
40500.002	Golf Pass Family	21,520	22,170	24,000	25,900	8%
40500.003	Golf Pass Junior	9,752	14,350	10,000	11,000	10%
40500.004	Golf Pass Senior	38,280	38,220	38,000	48,550	28%
40500.005	Golf Pass Single	12,700	10,500	14,000	13,100	-6%
40510.001	Golf Services Driving Range	22,847	19,915	20,000	20,300	1%
40510.002	Golf Services High Schools	3,794	3,290	3,200	4,000	25%
40510.003	Golf Services Outings	6,047	33,120	45,000	40,000	-11%
40510.004	Golf Services Lessons	1,536	190	1,000	2,500	150%
40510.005	Golf Services Par 3	24,299	24,353	25,000	28,000	12%
40520.001	Green Fees 18 Holes/Wkdays	66,540	58,841	73,500	65,500	-11%
40520.002	Green Fees 18 Weekend/Holiday	75,372	64,682	76,000	73,000	-4%
40520.003	Green Fees 9 Holes/Wkdays	16,965	14,058	17,000	18,000	6%
40520.004	Green Fees 9 Weekend/Holiday	8,968	10,250	8,000	12,000	50%
40563.001	Tournaments Surcharge	26,748	0	0	0	0%
41010	Concessions	40,367	58,125	35,000	41,000	17%
41015	Grill Sales	0	229	30,000	25,500	-15%
41020	Merchandise Sales	27,385	31,024	32,000	39,300	23%
41060	Miscellaneous Revenue	4,144	1,840	0	0	0%
41200	Auction Proceeds	113	20	0	0	0%
41201	Sale of Capital Assets	467	0	0	0	0%
<b>Total Revenue</b>		<b>\$ 587,520</b>	<b>\$ 555,914</b>	<b>\$ 635,380</b>	<b>\$ 654,830</b>	<b>3%</b>

2015-2016 Budget

Department: 070 Parks

Division: 075 Hillcrest

Fund: 403 Recreational

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Personnel Services</b>						
50001.001	Salaries Full Time	\$ 80,544	\$ 86,293	\$ 85,045	\$ 0	-100%
50001.002	Salaries Non-Full Time	38,584	34,009	35,162	0	-100%
50001.003	Salaries Outside Agency	7,758	11,860	16,000	0	-100%
50001.004	Salaries Overtime	3,655	2,337	2,000	0	-100%
50001.005	Salaries Retirement Contingency	0	0	15,282	0	-100%
50010.001	Benefits Employees Retirement	16,767	15,881	16,264	0	-100%
50010.002	Benefits Unemployment	379	357	382	0	-100%
50010.003	Benefits Clothing	485	463	785	0	-100%
50010.004	Benefits Health Insurance	8,807	17,978	22,906	0	-100%
50010.005	Benefits Life Insurance	367	358	403	0	-100%
50010.006	Benefits Social Security Tax	9,064	8,347	9,731	0	-100%
50010.007	Benefits Workers Comp Claims	927	1,645	1,869	0	-100%
50010.008	Benefits Other Employee Expense	127	0	0	0	0%
Total Personnel Services		167,464	179,529	205,829	0	-100%
<b>Maintenance</b>						
50100.001	Mtc Buildings	27,755	45,199	34,263	0	-100%
50100.010	Mtc Grounds	9,400	8,778	6,623	0	-100%
50100.015	Mtc Misc Repairs	84	0	600	0	-100%
50100.030	Mtc Vehicles & Equipment	12,207	14,650	14,650	0	-100%
50100.032	Mtc Software	0	0	2,200	0	-100%
Total Maintenance		49,446	68,627	58,336	0	-100%
<b>Supplies</b>						
50110.001	Supplies Agricultural	13,518	11,418	16,990	0	-100%
50110.002	Supplies Cleaning	809	623	775	0	-100%
50110.003	Supplies Concessions	6,145	7,281	6,517	0	-100%
50110.005	Supplies Office	475	388	500	0	-100%
50110.006	Supplies Merchandise	7,441	3,295	3,420	0	-100%
50110.007	Supplies Technical	2,269	2,452	2,498	0	-100%
50124	Motor Fuel	13,474	9,538	13,622	0	-100%
50125	Non-Capitalized Equipment	663	556	1,040	0	-100%
50127	Postage	4	47	50	0	-100%
50129	Small Tools	95	112	200	0	-100%
50131	Computer Equipment	0	748	0	0	0%
Total Supplies		44,892	36,457	45,612	0	-100%
<b>Utilities</b>						
50140.001	Utilities OMU	10,551	5,968	5,000	750	-85%
50140.002	Utilities Non-City	7,575	10,373	10,500	0	-100%
50140.003	Utilities Communications	1,188	1,484	960	0	-100%
Total Utilities		19,314	17,825	16,460	750	-95%

2015-2016 Budget

Department: 070 Parks

Division: 075 Hillcrest

Fund: 403 Recreational

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Other</b>						
50200	Advertising	\$ 500	\$ 998	\$ 1,000	\$ 0	-100%
50222	Contractual Services	3,063	2,309	540	20,000	3604%
50251	Insurance	1,373	1,506	1,657	750	-55%
50301	Rents & Storage	23,101	18,218	24,880	0	-100%
50310	Safety Costs	117	49	150	0	-100%
50323	Training Costs	184	75	600	0	-100%
50325	Travel	304	0	850	0	-100%
50350	Bad Debt Expense	10	(1)	0	0	0%
Total Other		28,653	23,154	29,677	20,750	-30%
<b>Capital</b>						
51000.003	Capital Replacement Plan	30,844	31,493	31,771	0	-100%
Total Capital		30,844	31,493	31,771	0	-100%
55000.010	Transfer To Debt Service	14,970	14,493	14,100	13,658	-3%
<b>Total</b>		<b>\$ 355,582</b>	<b>\$ 371,577</b>	<b>\$ 401,785</b>	<b>\$ 35,158</b>	<b>-91%</b>

**Expenditure Analysis:**

This division, Hillcrest Golf Course, is budgeted to be closed. Budget reflects anticipated maintenance costs and debt service only.

**Revenue Analysis:**

No projected revenue.

2015-2016 Budget

Department: 070 Parks

Division: 075 Hillcrest

Fund: 403 Recreational

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Revenue</b>						
40352.001	Rentals Golf Annual Rolling	\$ 1,800	\$ 1,394	\$ 2,100	\$ 0	-100%
40352.002	Rentals Golf Daily Rolling	230	34	50	0	-100%
40352.003	Rentals Golf Electric Golfcarts/18 hole	35,096	33,766	34,000	0	-100%
40352.004	Rentals Golf Electric Golfcarts/9 hole	52,760	43,444	54,000	0	-100%
40352.005	Rentals Golf Pull Carts	387	464	400	0	-100%
40352.006	Rentals Golf Clubs	200	215	200	0	-100%
40500.002	Golf Pass Family	11,280	11,530	11,000	0	-100%
40500.003	Golf Pass Junior	3,180	1,440	4,000	0	-100%
40500.004	Golf Pass Senior	27,860	25,560	27,600	0	-100%
40500.005	Golf Pass Single	5,750	3,700	6,000	0	-100%
40510.003	Golf Services Outings	0	7,778	4,000	0	-100%
40510.004	Golf Services Lessons	532	494	1,000	0	-100%
40520.001	Green Fees 18 Holes/Wkdays	17,541	15,287	17,500	0	-100%
40520.002	Green Fees 18 Weekend/Holiday	13,593	13,426	13,000	0	-100%
40520.003	Green Fees 9 Holes/Wkdays	31,259	24,679	30,000	0	-100%
40520.004	Green Fees 9 Weekend/Holiday	12,981	19,417	20,000	0	-100%
40520.005	Green Fees All Day - Weekdays	9,290	0	0	0	0%
40563.001	Tournaments Surcharge	3,393	2,040	0	0	0%
41010	Concessions	11,079	9,997	11,000	0	-100%
41020	Merchandise Sales	9,596	6,202	8,000	0	-100%
41060	Miscellaneous Revenue	(8)	(15)	0	0	0%
<b>Total Revenue</b>		<b>\$ 247,799</b>	<b>\$ 220,853</b>	<b>\$ 243,850</b>	<b>\$ 0</b>	<b>-100%</b>

2015-2016 Budget

Department: 070 Parks

Division: 076 Edge Ice Arena

Fund: 403 Recreational

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Personnel Services</b>						
50001.001	Salaries Full Time	\$ 70,121	\$ 64,364	\$ 68,524	\$ 70,251	3%
50001.002	Salaries Non-Full Time	133,473	135,357	122,119	131,169	7%
50001.003	Salaries Outside Agency	9,459	19,900	15,000	0	-100%
50001.004	Salaries Overtime	142	681	600	300	-50%
50010.001	Benefits Employees Retirement	15,950	11,283	12,214	15,043	23%
50010.002	Benefits Unemployment	621	588	607	605	0%
50010.003	Benefits Clothing	1,190	1,195	1,280	1,138	-11%
50010.004	Benefits Health Insurance	12,898	9,923	12,506	13,853	11%
50010.005	Benefits Life Insurance	334	277	297	308	4%
50010.006	Benefits Social Security Tax	15,262	14,693	15,472	15,432	0%
50010.007	Benefits Workers Comp Claims	7,600	4,982	5,567	5,789	4%
50010.008	Benefits Other Employee Expense	72	0	0	0	0%
Total Personnel Services		267,121	263,243	254,186	253,888	0%
<b>Maintenance</b>						
50100.001	Mtc Buildings	41,614	54,650	56,775	66,523	17%
50100.010	Mtc Grounds	10,428	9,772	6,023	5,824	-3%
50100.015	Mtc Misc Repairs	816	1,699	4,400	2,550	-42%
50100.030	Mtc Vehicles & Equipment	5,888	5,186	6,186	6,186	0%
50100.032	Mtc Software	0	0	900	900	0%
Total Maintenance		58,746	71,307	74,284	81,983	10%
<b>Supplies</b>						
50110.002	Supplies Cleaning	3,956	3,873	4,100	3,842	-6%
50110.003	Supplies Concessions	34,577	37,746	35,000	38,800	11%
50110.005	Supplies Office	1,850	1,819	1,500	1,598	7%
50110.006	Supplies Merchandise	0	0	0	1,450	100%
50110.007	Supplies Technical	11,396	12,999	13,186	13,103	-1%
50122	Dues & Subscriptions	460	2,830	2,739	2,759	1%
50124	Motor Fuel	3,893	5,900	5,719	5,496	-4%
50125	Non-Capitalized Equipment	1,050	0	2,850	10,250	260%
50127	Postage	431	468	700	650	-7%
50129	Small Tools	31	39	50	80	60%
50131	Computer Equipment	0	0	0	3,575	100%
Total Supplies		57,643	65,674	65,844	81,603	24%
<b>Utilities</b>						
50140.001	Utilities OMU	98,479	74,104	110,000	79,000	-28%
50140.002	Utilities Non-City	12,739	21,359	16,000	20,000	25%
50140.003	Utilities Communications	1,408	1,543	700	412	-41%
Total Utilities		112,626	97,006	126,700	99,412	-22%

2015-2016 Budget

Department: 070 Parks

Division: 076 Edge Ice Arena

Fund: 403 Recreational

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Other</b>						
50200	Advertising	\$ 40,207	\$ 37,708	\$ 30,000	\$ 26,400	-12%
50251	Insurance	7,838	8,750	9,796	10,867	11%
50290	Professional/Technical Services	2,403	2,198	11,079	7,000	-37%
50310	Safety Costs	293	633	503	500	-1%
50325	Travel	133	20	3,100	3,100	0%
50350	Bad Debt Expense	32	5	0	0	0%
Total Other		50,905	49,314	54,478	47,867	-12%
<b>Capital</b>						
51000.003	Capital Replacement Plan	11,482	11,882	12,394	11,406	-8%
Total Capital		11,482	11,882	12,394	11,406	-8%
<b>Total</b>		<b>\$ 558,523</b>	<b>\$ 558,426</b>	<b>\$ 587,886</b>	<b>\$ 576,159</b>	<b>-2%</b>

**Expenditure Analysis:**

**Maintenance:** Increase due to repair of a condensation problem on the ceiling above the ice.

**Supplies:** Increase in concession supplies and computer replacements budgeted.

**Utilities:** Decrease in OMU utility costs based upon actuals.

**Other:** Decrease due to less advertising costs and skate lessons no longer being outsourced.

**Revenue Analysis:**

Projected \$425,490 revenue.

2015-2016 Budget

Department: 070 Parks Division: 076 Edge Ice Arena Fund: 403 Recreational

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Revenue</b>						
40300.001	Reservation Revenue Birthday Parties	\$ 36,572	\$ 35,853	\$ 35,000	\$ 39,000	11%
40300.002	Reservation Revenue Figure Skaters	21,048	20,649	21,000	21,000	0%
40300.004	Reservation Revenue Private Parties	4,465	7,560	5,600	7,000	25%
40300.006	Reservation Revenue Youth/Men Hockey	65,875	66,877	67,000	70,000	4%
40357	Rentals - Lockers	352	273	600	550	-8%
40360	Rentals - Skates	14,840	17,177	14,000	17,500	25%
40471	Special Sessions	19,610	13,809	12,000	15,000	25%
40530.001	Lessons Badges	184	0	0	0	0%
40530.002	Lessons Classes	11,905	8,235	14,000	11,340	-19%
40530.003	Lessons P E Classes	4,390	8,931	5,000	12,600	152%
40530.004	Lessons Private	387	268	400	100	-75%
40550.001	Ice Receipts Groups	13,511	13,477	15,000	14,000	-7%
40550.002	Ice Receipts Weekday Sessions	16,261	5,545	10,000	4,000	-60%
40550.003	Ice Receipts Weeknight/Weekend	47,550	57,483	50,000	64,000	28%
40550.004	Ice Receipts Skate Card	0	0	1,350	900	-33%
40550.005	Ice Receipts Cheapskate Club	948	0	0	0	0%
40550.006	Ice Receipts Skate Sharpening	422	463	600	400	-33%
40550.007	Ice Receipts Skate Competition	3,771	14,237	11,000	6,500	-41%
40550.008	Ice Receipts Stick and Puck	4,370	5,753	6,700	5,700	-15%
40550.009	Ice Receipts Freestyle	2,289	3,248	3,500	3,000	-14%
40550.010	Ice Receipts Skills Camp	30	0	1,000	1,000	0%
40550.011	Ice Receipts Ice Academy	9,264	22,964	50,050	41,500	-17%
41000	Arcade Machines	3,339	2,342	3,200	2,400	-25%
41010	Concessions	87,471	69,799	86,000	82,000	-5%
41040	Gift Cards	0	0	2,000	1,000	-50%
41060	Miscellaneous Revenue	188	82	0	5,000	100%
41200	Auction Proceeds	1	0	0	0	0%
41201	Sale of Capital Assets	5,174	0	0	0	0%
<b>Total Revenue</b>		<b>\$ 374,214</b>	<b>\$ 375,024</b>	<b>\$ 415,000</b>	<b>\$ 425,490</b>	<b>3%</b>

2015-2016 Budget

Department: 070 Parks

Division: 077 Combust

Fund: 403 Recreational

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Personnel Services</b>						
50001.001	Salaries Full Time	\$ 8,579	\$ 10,966	\$ 11,737	\$ 12,085	3%
50001.002	Salaries Non-Full Time	34,209	33,055	43,428	22,254	-49%
50001.003	Salaries Outside Agency	1,000	7,709	0	0	0%
50001.004	Salaries Overtime	152	95	0	0	0%
50010.001	Benefits Employees Retirement	1,787	1,987	2,074	2,062	-1%
50010.002	Benefits Unemployment	129	129	165	103	-38%
50010.003	Benefits Clothing	485	496	540	420	-22%
50010.004	Benefits Health Insurance	1,721	2,871	3,029	3,514	16%
50010.005	Benefits Life Insurance	25	56	51	53	4%
50010.006	Benefits Social Security Tax	3,198	3,223	4,220	2,627	-38%
50010.007	Benefits Workers Comp Claims	1,807	1,616	1,093	986	-10%
Total Personnel Services		53,091	62,203	66,337	44,104	-34%
<b>Maintenance</b>						
50100.001	Mtc Buildings	27,643	28,651	54,444	10,805	-80%
50100.010	Mtc Grounds	5,893	3,873	2,902	2,492	-14%
50100.015	Mtc Misc Repairs	0	476	575	325	-43%
Total Maintenance		33,536	33,000	57,921	13,622	-76%
<b>Supplies</b>						
50110.002	Supplies Cleaning	682	647	650	350	-46%
50110.003	Supplies Concessions	7,176	8,890	8,500	4,410	-48%
50110.005	Supplies Office	31	16	35	35	0%
50110.007	Supplies Technical	9,526	9,011	8,100	6,060	-25%
50125	Non-Capitalized Equipment	0	3,200	1,000	0	-100%
50127	Postage	1	0	67	70	4%
50131	Computer Equipment	0	210	0	0	0%
Total Supplies		17,415	21,973	18,352	10,925	-40%
<b>Utilities</b>						
50140.001	Utilities OMU	12,399	5,509	12,000	10,000	-17%
50140.003	Utilities Communications	458	468	0	0	0%
Total Utilities		12,857	5,977	12,000	10,000	-17%
<b>Other</b>						
50200	Advertising	0	0	130	130	0%
50251	Insurance	745	847	932	996	7%
50290	Professional/Technical Services	956	515	975	645	-34%
50310	Safety Costs	517	80	530	60	-89%
50323	Training Costs	0	0	0	420	100%
50325	Travel	153	249	200	100	-50%
Total Other		2,371	1,692	2,767	2,351	-15%

2015-2016 Budget

Department: 070 Parks

Division: 077 Combest

Fund: 403 Recreational

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Capital</b>						
51000.003	Capital Replacement Plan	\$ 5,740	\$ 4,585	\$ 4,874	\$ 4,521	-7%
Total Capital		5,740	4,585	4,874	4,521	-7%
<b>Total</b>		<b>\$ 125,011</b>	<b>\$ 129,430</b>	<b>\$ 162,251</b>	<b>\$ 85,523</b>	<b>-47%</b>

**Expenditure Analysis:**

**Personnel:** Decrease due to pool being closed for renovations during 2015 season.

**Maintenance:** Decrease in maintenance projects; pool being renovated with capital funds.

**Supplies:** Decrease due to pool being closed for renovations during the 2015 season.

**Utilities:** Decrease due to pool being closed for renovations during the 2015 season.

**Revenue Analysis:**

Projected \$35,445 revenue.

2015-2016 Budget

Department: 070 Parks Division: 077 Combest Fund: 403 Recreational

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Revenue</b>						
40300.003	Reservation Revenue Pools	\$ 5,091	\$ 4,372	\$ 7,500	\$ 2,600	-65%
40357	Rentals - Lockers	132	103	200	175	-13%
40450	Registration Fees	389	259	455	0	-100%
40530.002	Lessons Classes	6,473	4,637	8,400	5,920	-30%
40540.001	Pool Receipts Daily	20,272	18,932	22,500	13,000	-42%
40540.002	Pool Receipts Groups	8,592	7,161	7,850	3,650	-54%
40540.004	Pool Receipts Swim Pass	25	116	1,600	0	-100%
41010	Concessions	15,248	15,351	18,000	10,100	-44%
41200	Auction Proceeds	47	0	0	0	0%
<b>Total Revenue</b>		<b>\$ 56,268</b>	<b>\$ 50,931</b>	<b>\$ 66,505</b>	<b>\$ 35,445</b>	<b>-47%</b>

2015-2016 Budget

Department: 070 Parks Division: 078 Cravens Fund: 403 Recreational

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Personnel Services</b>						
50001.001	Salaries Full Time	\$ 2,600	\$ 5,410	\$ 5,868	\$ 6,042	3%
50001.002	Salaries Non-Full Time	20,722	18,093	25,132	42,991	71%
50001.003	Salaries Outside Agency	0	3,836	0	0	0%
50001.004	Salaries Overtime	71	0	0	0	0%
50010.001	Benefits Employees Retirement	1,353	1,348	1,037	1,031	-1%
50010.002	Benefits Unemployment	70	68	93	147	58%
50010.003	Benefits Clothing	236	254	265	510	92%
50010.004	Benefits Health Insurance	258	1,124	1,514	1,757	16%
50010.005	Benefits Life Insurance	25	20	25	28	12%
50010.006	Benefits Social Security Tax	1,767	1,716	2,372	3,751	58%
50010.007	Benefits Workers Comp Claims	973	808	546	1,443	164%
Total Personnel Services		28,075	32,677	36,852	57,700	57%
<b>Maintenance</b>						
50100.001	Mtc Buildings	14,884	22,447	21,511	53,428	148%
50100.010	Mtc Grounds	3,173	4,370	3,198	3,115	-3%
50100.015	Mtc Misc Repairs	0	271	325	325	0%
Total Maintenance		18,057	27,088	25,034	56,868	127%
<b>Supplies</b>						
50110.002	Supplies Cleaning	332	380	350	480	37%
50110.003	Supplies Concessions	4,310	5,434	4,900	5,565	14%
50110.005	Supplies Office	0	16	20	30	50%
50110.007	Supplies Technical	1,669	805	3,155	4,382	39%
50125	Non-Capitalized Equipment	0	1,212	1,000	0	-100%
50127	Postage	0	14	36	36	0%
50131	Computer Equipment	0	210	0	0	0%
Total Supplies		6,311	8,071	9,461	10,493	11%
<b>Utilities</b>						
50140.001	Utilities OMU	5,778	2,755	6,000	5,000	-17%
50140.003	Utilities Communications	386	779	540	540	0%
Total Utilities		6,165	3,534	6,540	5,540	-15%
<b>Other</b>						
50200	Advertising	0	0	70	70	0%
50251	Insurance	705	801	881	588	-33%
50290	Professional/Technical Services	400	295	350	450	29%
50310	Safety Costs	318	53	290	100	-66%
50323	Training Costs	0	0	0	210	100%
50325	Travel	144	149	200	160	-20%
Total Other		1,566	1,298	1,791	1,578	-12%

2015-2016 Budget

Department: 070 Parks

Division: 078 Cravens

Fund: 403 Recreational

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Capital</b>						
51000.003	Capital Replacement Plan	\$ 3,090	\$ 4,338	\$ 4,485	\$ 4,164	-7%
Total Capital		3,090	4,338	4,485	4,164	-7%
<b>Total</b>		<b>\$ 63,264</b>	<b>\$ 77,006</b>	<b>\$ 84,163</b>	<b>\$ 136,343</b>	<b>62%</b>

**Expenditure Analysis:**

**Personnel:** Increase to non-full time salaries for programming moved to Cravens from Combest.

**Maintenance:** Increase in maintenance projects to be done at the pool.

**Supplies:** Increase to concessions budget in anticipation of increased sales with Combest being closed for the season.

**Utilities:** Decrease in OMU utility costs based upon actuals.

**Revenue Analysis:**

Projected \$45,640 revenue.

2015-2016 Budget

Department: 070 Parks Division: 078 Cravens Fund: 403 Recreational

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Revenue</b>						
40300.003	Reservation Revenue Pools	\$ 900	\$ 1,311	\$ 1,620	\$ 4,250	162%
40357	Rentals - Lockers	26	1	50	50	0%
40450	Registration Fees	0	0	0	490	100%
40530.002	Lessons Classes	586	558	980	3,600	267%
40540.001	Pool Receipts Daily	8,823	9,274	10,370	19,750	90%
40540.002	Pool Receipts Groups	1,110	1,349	2,010	5,000	149%
40540.004	Pool Receipts Swim Pass	0	0	1,280	0	-100%
41010	Concessions	4,168	4,482	6,500	12,500	92%
<b>Total Revenue</b>		<b>\$ 15,613</b>	<b>\$ 16,975</b>	<b>\$ 22,810</b>	<b>\$ 45,640</b>	<b>100%</b>

2015-2016 Budget

Department: 070 Parks

Division: 079 Softball Complex

Fund: 403 Recreational

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Personnel Services</b>						
50001.001	Salaries Full Time	\$ 30,723	\$ 64,339	\$ 59,050	\$ 76,583	30%
50001.002	Salaries Non-Full Time	37,777	37,206	46,488	46,671	0%
50001.003	Salaries Outside Agency	25,394	27,744	24,000	25,000	4%
50001.004	Salaries Overtime	3,705	4,940	3,500	3,500	0%
50010.001	Benefits Employees Retirement	5,755	12,292	11,053	13,662	24%
50010.002	Benefits Unemployment	214	320	327	380	16%
50010.003	Benefits Clothing	0	351	765	698	-9%
50010.004	Benefits Health Insurance	4,317	11,790	11,974	17,539	46%
50010.005	Benefits Life Insurance	110	265	262	331	26%
50010.006	Benefits Social Security Tax	5,214	7,369	8,341	9,697	16%
50010.007	Benefits Workers Comp Claims	1,840	2,020	3,170	3,774	19%
50010.008	Benefits Other Employee Expense	20	0	0	0	0%
Total Personnel Services		115,070	168,638	168,930	197,835	17%
<b>Maintenance</b>						
50100.001	Mtc Buildings	27,541	19,444	19,616	15,311	-22%
50100.010	Mtc Grounds	71,510	11,207	20,690	11,297	-45%
50100.015	Mtc Misc Repairs	387	6,862	200	0	-100%
50100.030	Mtc. Vehicles & Equipment	0	0	0	1,763	100%
Total Maintenance		99,438	37,513	40,506	28,371	-30%
<b>Supplies</b>						
50110.001	Supplies Agricultural	0	3,254	12,738	22,198	74%
50110.002	Supplies Cleaning	1,975	2,386	1,919	2,198	15%
50110.003	Supplies Concessions	39,761	34,386	40,000	36,500	-9%
50110.005	Supplies Office	71	78	80	100	25%
50110.006	Supplies Merchandise	0	2,152	2,200	2,200	0%
50110.007	Supplies Technical	14,919	14,719	15,464	13,384	-13%
50124	Motor Fuel	0	3,954	4,000	3,500	-13%
50125	Non-Capitalized Equipment	4,814	4,388	3,760	7,400	97%
50127	Postage	127	100	200	200	0%
50131	Computer Equipment	0	210	0	1,800	100%
Total Supplies		61,667	65,626	80,361	89,480	11%
<b>Utilities</b>						
50140.001	Utilities OMU	12,224	7,345	16,000	12,000	-25%
50140.003	Utilities Communications	919	1,671	1,510	1,562	3%
Total Utilities		13,143	9,016	17,510	13,562	-23%

2015-2016 Budget

Department: 070 Parks Division: 079 Softball Complex Fund: 403 Recreational

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Other</b>						
50200	Advertising	\$ 63	\$ 0	\$ 350	\$ 1,025	193%
50222	Contractual Services	0	200	1,600	1,200	-25%
50251	Insurance	633	720	792	1,424	80%
50290	Professional/Technical Services	19,784	24,417	33,645	30,485	-9%
50301	Rents & Storage	0	0	338	405	20%
50310	Safety Costs	17	111	190	200	5%
50323	Training Costs	0	150	300	540	80%
50325	Travel	183	128	110	150	36%
50350	Bad Debt Expense	5	0	0	0	0%
Total Other		20,685	25,726	37,325	35,429	-5%
<b>Capital</b>						
51000.003	Capital Replacement Plan	37,165	39,632	40,695	42,306	4%
51000.005	Capital Equipment	0	0	0	10,000	100%
51025	Depreciation Expense	0	331	0	0	0%
Total Capital		37,165	39,963	40,695	52,306	29%
<b>Total</b>		<b>\$ 347,168</b>	<b>\$ 346,482</b>	<b>\$ 385,327</b>	<b>\$ 416,983</b>	<b>8%</b>

**Expenditure Analysis:**

**Personnel:** Increase due to reorganization of Parks staff.

**Maintenance:** Decrease in grounds maintenance cost due to Parks staff performing some of the grounds maintenance in-house.

**Supplies:** Additional agricultural supplies needed for in-house field maintenance and repair of batters boxes.

**Utilities:** Decrease in electric utility costs based upon actuals.

**Other:** Decrease from removal of field laser grading charge.

**Capital:** Increase to purchase a laser field grader.

**Revenue Analysis:**

Projected \$183,720 revenue.

2015-2016 Budget

Department: 070 Parks Division: 079 Softball Complex Fund: 403 Recreational

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Revenue</b>						
40300.005	Reservation Revenue	\$ 4,409	\$ 2,740	\$ 8,200	\$ 8,200	0%
40452	Leagues	25,230	24,690	40,000	28,075	-30%
40453	Clinics	0	0	6,000	6,000	0%
40468	Dodgeball	0	0	2,300	1,400	-39%
40469	Baseball	11,968	8,048	10,500	9,625	-8%
40470	Kickball	1,680	1,260	1,800	1,850	3%
40473	T-Ball	13,647	14,388	16,000	15,750	-2%
40563.001	Tournaments Surcharge	620	160	2,000	2,750	38%
40563.002	Tournaments Vendors	1,437	2,739	2,400	4,000	67%
40901	Sponsors Donations	250	940	3,000	3,500	17%
41010	Concessions	92,865	83,373	105,000	97,500	-7%
41060	Miscellaneous Revenue	2,523	5,297	4,800	5,070	6%
<b>Total Revenue</b>		<b>\$ 154,629</b>	<b>\$ 143,635</b>	<b>\$ 202,000</b>	<b>\$ 183,720</b>	<b>-9%</b>

2015-2016 Budget

Department: 070 Parks

Division: 080 Sportscenter

Fund: 403 Recreational

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Personnel Services</b>						
50001.001	Salaries Full Time	\$ 90,341	\$ 82,907	\$ 91,718	\$ 93,790	2%
50001.002	Salaries Non-Full Time	5,506	7,110	6,286	6,090	-3%
50001.003	Salaries Outside Agency	46,790	48,252	50,500	50,500	0%
50001.004	Salaries Overtime	9,628	3,450	8,000	6,000	-25%
50010.001	Benefits Employees Retirement	20,595	15,267	17,620	17,024	-3%
50010.002	Benefits Unemployment	324	272	318	318	0%
50010.003	Benefits Clothing	292	340	400	410	2%
50010.004	Benefits Health Insurance	8,498	7,793	9,058	9,914	9%
50010.005	Benefits Life Insurance	389	251	396	407	3%
50010.006	Benefits Social Security Tax	7,298	6,405	8,109	7,728	-5%
50010.007	Benefits Workers Comp Claims	3,867	2,396	3,224	3,039	-6%
50010.008	Benefits Other Employee Expense	67	0	0	0	0%
Total Personnel Services		193,593	174,443	195,629	195,220	0%
<b>Maintenance</b>						
50100.001	Mtc Buildings	45,913	58,816	47,422	64,347	36%
50100.010	Mtc Grounds	5,401	4,390	3,829	5,848	53%
50100.015	Mtc Misc Repairs	1,162	1,129	2,250	2,150	-4%
Total Maintenance		52,476	64,335	53,501	72,345	35%
<b>Supplies</b>						
50110.002	Supplies Cleaning	4,611	5,086	4,600	4,600	0%
50110.003	Supplies Concessions	29,468	28,050	28,700	30,500	6%
50110.005	Supplies Office	485	653	550	550	0%
50110.007	Supplies Technical	4,024	4,168	4,000	3,725	-7%
50122	Dues & Subscriptions	450	455	450	460	2%
50125	Non-Capitalized Equipment	3,681	3,949	5,800	5,600	-3%
50127	Postage	0	0	50	50	0%
50129	Small Tools	0	0	100	100	0%
50131	Computer Equipment	0	0	0	1,000	100%
Total Supplies		42,720	42,361	44,250	46,585	5%
<b>Utilities</b>						
50140.001	Utilities OMU	39,597	26,678	42,000	42,000	0%
50140.002	Utilities Non-City	9,492	10,968	9,600	11,000	15%
50140.003	Utilities Communications	1,421	1,205	0	0	0%
Total Utilities		50,511	38,851	51,600	53,000	3%
<b>Other</b>						
50200	Advertising	0	1,579	1,600	700	-56%
50222	Contractual Services	6,710	6,919	9,200	7,800	-15%
50251	Insurance	7,838	8,907	9,798	11,008	12%
50290	Professional/Technical Services	13,693	12,968	9,200	8,900	-3%
50291	Promotions	131,399	133,323	133,000	133,000	0%
50310	Safety Costs	117	309	325	325	0%
Total Other		159,757	164,006	163,123	161,733	-1%

2015-2016 Budget

Department: 070 Parks                      Division: 080 Sportscenter                      Fund: 403 Recreational

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Capital</b>						
51000.003	Capital Replacement Plan	\$ 70,889	\$ 72,518	\$ 100,391	\$ 112,568	12%
51000.005	Capital Equipment	0	0	15,000	16,000	7%
Total Capital		70,889	72,518	115,391	128,568	11%
<b>Total</b>		<b>\$ 569,946</b>	<b>\$ 556,512</b>	<b>\$ 623,494</b>	<b>\$ 657,451</b>	<b>5%</b>

**Expenditure Analysis:**

- Personnel:** Increase in COLA and step netted by decrease in overtime budget needed.
- Maintenance:** Increase in building and grounds maintenance needs
- Supplies:** Increased concession supplies and budgeted for a computer replacement.
- Utilities:** Increase in projected natural gas cost.
- Other:** Decrease in advertising need for the facility.
- Capital:** Increase in costs of items repaired/replaced through the capital replacement plan..

**Revenue Analysis:**

Projected \$352,500 revenue.

2015-2016 Budget

Department: 070 Parks Division: 080 Sportscenter Fund: 403 Recreational

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Revenue</b>						
40300.005	Reservation Revenue Tournaments	\$ 50,720	\$ 45,319	\$ 47,000	\$ 47,000	0%
40445	Advertising Fees	12,850	12,018	0	18,000	100%
40480.002	Basketball College	18,356	13,188	15,000	17,000	13%
40480.004	Basketball High School	4,500	6,875	5,500	5,500	0%
40560	Gate Receipts	87,123	84,450	84,000	90,000	7%
40561	Catering Fees	4,866	10,065	5,000	4,500	-10%
40562	Ticket Surcharge	44,429	31,603	36,000	40,000	11%
40563.001	Tournaments Surcharge	742	64	1,000	0	-100%
40901	Sponsors Donations	31,000	30,000	40,000	30,000	-25%
41010	Concessions	91,162	85,178	82,000	92,000	12%
41030.001	Vending Machines Drinks	4,759	3,944	5,000	2,500	-50%
41060	Miscellaneous Revenue	0	0	0	6,000	100%
<b>Total Revenue</b>		<b>\$ 350,507</b>	<b>\$ 322,703</b>	<b>\$ 320,500</b>	<b>\$ 352,500</b>	<b>10%</b>

2015-2016 Budget

Department: 070 Parks

Division: 082 Tennis Facility

Fund: 403 Recreational

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b><u>Maintenance</u></b>						
50100.010	Mtc Grounds	\$ 0	\$ 0	\$ 0	\$ 0	0%
Total Maintenance		0	0	0	0	0%
<b><u>Supplies</u></b>						
50110.002	Supplies Cleaning	0	0	0	100	100%
50110.007	Supplies Technical	0	0	0	3,310	100%
Total Supplies		0	0	0	3,410	100%
<b><u>Utilities</u></b>						
50140.001	Utilities OMU	0	0	0	20,440	100%
50140.002	Utilities Non-City	0	0	0	5,000	100%
50140.003	Utilities Communications	0	0	0	1,560	100%
Total Utilities		0	0	0	27,000	100%
<b><u>Other</u></b>						
50251	Insurance	0	0	0	5,000	100%
Total Other		0	0	0	5,000	100%
<b><u>Capital</u></b>						
55000.010	Transfer To Debt Service	0	0	0	138,954	100%
Total Capital		0	0	0	138,954	100%
<b>Total</b>		<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 174,364</b>	<b>100%</b>

**Expenditure Analysis:**

New division for fiscal year 2015-2016.

**Revenue Analysis:**

Projected \$72,703 in rental revenue.

2015-2016 Budget

Department: 070 Parks                      Division: 082 Tennis Facility                      Fund: 403 Recreational

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
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**Revenue**

40351	Rental - City Property	\$ 0	\$ 0	\$ 0	\$ 72,703	100%
<b>Total Revenue</b>		<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 72,703</b>	<b>100%</b>

2015-2016 Budget

Department: 070 Parks

Division: 001 Administration

Fund: 404 Parks Sponsorship

Program Description

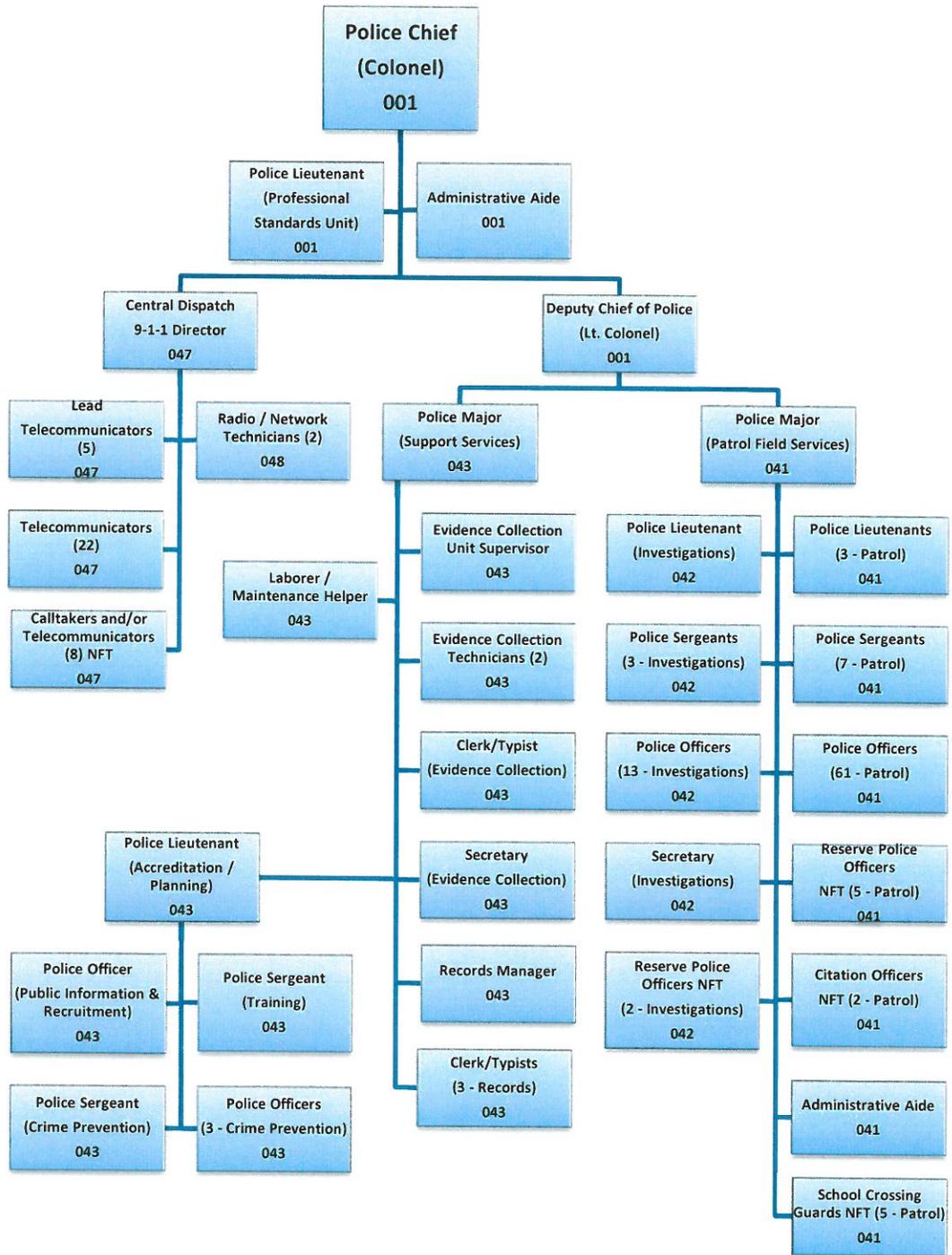
This program, through individual sponsorships and awards, provides opportunities that allow everyone in the Owensboro community to participate in the recreational program.

Account Number	Description	Amended				
		Actual 2012-2013	Actual 2013-2014	Budget 2014-2015	Budget 2015-2016	% Change
<b>Revenue</b>						
40900	Scholarships Donations	\$ 1,511	\$ 2,198	\$ 2,200	\$ 2,200	0%
40901	Sponsors Donations	7,436	4,278	5,800	5,500	-5%
41060	Miscellaneous Revenue	2,940	0	0	0	0%
<b>Total Revenue</b>		<b>\$ 11,887</b>	<b>\$ 6,476</b>	<b>\$ 8,000</b>	<b>\$ 7,700</b>	<b>-4%</b>
<b>Expenses</b>						
50200	Advertising	\$ 4,500	\$ 0	\$ 0	\$ 0	0%
50311	Scholarships	3,001	2,691	2,200	2,210	0%
50312	Sponsorship	3,165	4,999	5,800	9,000	55%
<b>Total Expenses</b>		<b>\$ 10,666</b>	<b>\$ 7,690</b>	<b>\$ 8,000</b>	<b>\$ 11,210</b>	<b>40%</b>



# POLICE

001.041 / 005.041



DIVISIONS:	001	041	042	043	048	047	TOTAL
FULL TIME (FT):	4	73	18	18	2	28	143
NON FULL TIME (NFT):	0	12	2	0	0	8	22
<b>TOTAL</b>	<b>4</b>	<b>85</b>	<b>20</b>	<b>18</b>	<b>2</b>	<b>36</b>	<b>165</b>

*Structure Subject to Change FY 15-16.*

2015-2016 Budget

Department: 041 Police Summary

Fund: 001 General

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Personnel Services</b>						
50001.001	Salaries Full Time	\$ 5,116,883	\$ 5,350,548	\$ 5,542,206	\$ 5,598,113	1%
50001.002	Salaries Non-Full Time	161,660	147,814	240,141	230,648	-4%
50001.004	Salaries Overtime	343,626	323,706	388,045	378,045	-3%
50010.001	Benefits Employees Retirement	1,898,504	1,888,470	1,912,263	1,852,333	-3%
50010.002	Benefits Unemployment	16,972	17,133	18,548	18,621	0%
50010.003	Benefits Clothing	78,158	71,789	80,300	80,300	0%
50010.004	Benefits Health Insurance	912,616	1,035,286	1,111,704	1,302,552	17%
50010.005	Benefits Life Insurance	22,102	23,125	24,463	24,725	1%
50010.006	Benefits Social Security Tax	121,996	125,024	179,540	172,560	-4%
50010.007	Benefits Workers Comp Claims	124,077	157,195	166,203	197,426	19%
50010.008	Benefits Other Employee Expense	1,316	1,109	1,900	1,800	-5%
Total Personnel Services		8,797,912	9,141,200	9,665,313	9,857,123	2%
<b>Maintenance</b>						
50100.001	Mtc Buildings	116,385	133,950	104,379	95,424	-9%
50100.010	Mtc Grounds	21,311	15,491	15,734	15,675	0%
50100.015	Mtc Misc Repairs	23,860	36,700	24,347	21,995	-10%
50100.016	Mtc Repairs - Computer Equipment	1,074	8,020	6,250	6,250	0%
50100.017	Mtc Repairs - Radio Equipment	6,008	73,975	24,075	18,009	-25%
50100.030	Mtc Vehicles & Equipment	238,685	243,945	244,010	248,354	2%
50100.032	Mtc Software	0	0	10,020	12,479	25%
Total Maintenance		407,323	512,081	428,815	418,186	-2%
<b>Supplies</b>						
50110.002	Supplies Cleaning	9,915	10,339	11,325	11,025	-3%
50110.005	Supplies Office	28,149	22,832	30,400	26,171	-14%
50110.007	Supplies Technical	64,645	109,119	129,727	95,226	-27%
50110.010	Supplies Radio Replacement	0	0	54,000	51,750	-4%
50122	Dues & Subscriptions	2,886	3,057	3,930	4,180	6%
50125	Non-Capitalized Equipment	36,030	78,665	138,544	17,423	-87%
50124	Motor Fuel	333,412	337,061	331,375	254,507	-23%
50127	Postage	2,088	2,560	2,683	2,758	3%
50131	Computer Equipment	0	14,182	15,575	13,725	-12%
50132	Computer Software	0	363	1,125	0	-100%
Total Supplies		477,127	578,178	718,684	476,765	-34%
<b>Utilities</b>						
50140.001	Utilities OMU	50,833	38,408	62,000	45,400	-27%
50140.002	Utilities Non-City	1,340	1,446	1,550	1,800	16%
50140.003	Utilities Communications	40,054	38,634	18,500	18,214	-2%
Total Utilities		92,227	78,488	82,050	65,414	-20%

2015-2016 Budget

Department: 041 Police Summary

Fund: 001 General

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Other</b>						
50251	Insurance	\$ 100,937	\$ 101,406	\$ 108,544	\$ 124,320	15%
50290	Professional/Technical Services	17,480	26,930	24,066	11,804	-51%
50310	Safety Costs	2,975	3,055	4,840	4,285	-11%
50323	Training Costs	47,095	43,373	39,432	39,041	-1%
50325	Travel	7,013	8,748	12,116	11,854	-2%
Total Other		175,501	183,512	188,998	191,304	1%
<b>Capital</b>						
51000.005	Capital Equipment	9,793	0	0	0	0%
51000.003	Capital Replacement Plan	277,386	278,423	129,574	162,299	25%
Total Capital		287,179	278,423	129,574	162,299	25%
<b>Total</b>		<b>\$ 10,237,269</b>	<b>\$ 10,771,881</b>	<b>\$ 11,213,434</b>	<b>\$ 11,171,091</b>	<b>0%</b>

**Program Description**

This program provides for the planning, direction, and control of the Police Department, the professional standards and internal investigation functions, and assures that the standards of the accreditation program are observed. The newly-certified regional bomb squad (Hazardous Device Unit) operates under the Administration Division of the Police Department. Other divisions within the department are as follows: the Field Services Division oversees the Investigation Division (CID) and the Patrol Division, which provides patrol and traffic enforcement services, including the Crossing Guard Program; the Support Services Division oversees the Records Division, Evidence Collection Unit, coordinates departmental training, police/community relations, Drug Abuse Resistance Education (DARE), and crime prevention. The consolidated 911 Public Safety Communications Division, which provides dispatch and other forms of communication services for city and county public safety agencies is housed at the Owensboro Police Department.

<b>Performance Indicators</b>	<b>Actual 2012-2013</b>	<b>Actual 2013-2014</b>	<b>Projected 2014-2015</b>	<b>Estimated 2015-2016</b>
Senior command staff meetings	18	18	18	18
Community meetings (Crime Stoppers, Alumni, Advisory)	36	36	35	38
Internal Investigations	24	30	24	24

**2014-2015 Accomplishments**

1. Reduced Part 1 violent crimes by 3.5%.
2. Hired three minority/female applicants.
3. Returned approximately \$325,952 in budgeted funds to the General Fund for fiscal year 2013-2014.
4. Applied for and received approximately \$99,705 in grant funds.
5. Increased the number of registered surveillance systems in the *Eye on Owensboro* campaign to 200 participants. This initiative allows residents and businesses to register their security cameras with OPD and become a part of our neighborhood crime prevention efforts.
6. Established a mentoring program for new recruits. The purpose of the program is to promote professional growth, inspire personal motivation and to enhance police recruit training.

**2015-2016 Objectives**

1. In efforts to obtain a diversified work force, recruit and obtain a 4% increase of minority and female officers.
2. Continue to foster continuous training, education and career development for all of our staff.
3. Continue to research Records Management Systems alternatives to replace obsolete system.
4. Provide a safe and secure environment at Smothers Park, the Convention Center and downtown riverfront area while engaging the community and enhancing public relations.
5. Reduce Part 1 Index Crimes by 2%.

2015-2016 Budget

Department: 041 Police Division: 001 Administration Fund: 001 General

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Personnel Services</b>						
50001.001	Salaries Full Time	\$ 243,201	\$ 291,056	\$ 300,931	\$ 309,054	3%
50001.004	Salaries Overtime	889	455	35,000	80,000	129%
50010.001	Benefits Employees Retirement	71,371	94,117	127,461	121,637	-5%
50010.002	Benefits Unemployment	733	866	1,173	1,167	-1%
50010.003	Benefits Clothing	1,353	1,932	2,150	2,150	0%
50010.004	Benefits Health Insurance	22,665	27,475	30,288	35,136	16%
50010.005	Benefits Life Insurance	913	1,247	1,325	1,359	3%
50010.006	Benefits Social Security Tax	5,310	6,026	13,733	13,159	-4%
50010.007	Benefits Workers Comp Claims	6,000	5,600	8,528	11,920	40%
50010.008	Benefits Other Employee Expense	238	229	300	300	0%
Total Personnel Services		352,673	429,003	520,889	575,882	11%
<b>Maintenance</b>						
50100.001	Mtc Buildings	109,878	133,603	104,031	95,116	-9%
50100.010	Mtc Grounds	16,640	11,180	11,857	11,569	-2%
50100.015	Mtc Misc Repairs	4,483	4,973	5,545	5,350	-4%
50100.030	Mtc Vehicles & Equipment	238,685	243,945	244,010	248,354	2%
Total Maintenance		369,686	393,701	365,443	360,389	-1%
<b>Supplies</b>						
50110.002	Supplies Cleaning	9,620	9,722	10,500	10,200	-3%
50110.005	Supplies Office	4,493	2,323	4,315	2,915	-32%
50110.007	Supplies Technical	25,482	10,783	45,648	13,050	-71%
50122	Dues & Subscriptions	2,886	3,057	3,780	4,030	7%
50124	Motor Fuel	333,412	337,061	331,375	254,507	-23%
50127	Postage	358	492	525	500	-5%
50132	Computer Software	0	0	125	0	-100%
Total Supplies		376,251	363,438	396,268	285,202	-28%
<b>Utilities</b>						
50140.001	Utilities OMU	48,879	37,261	60,000	44,000	-27%
50140.002	Utilities Non-City	968	1,344	900	1,800	100%
50140.003	Utilities Communications	3,508	3,649	2,900	1,500	-48%
Total Utilities		53,356	42,254	63,800	47,300	-26%
<b>Other</b>						
50251	Insurance	100,478	100,885	107,971	123,664	15%
50290	Professional/Technical Services	3,663	3,202	5,500	4,300	-22%
50310	Safety Costs	1,200	1,200	1,200	1,250	4%
50323	Training Costs	13,905	9,516	11,300	11,989	6%
50325	Travel	1,470	3,366	3,100	3,100	0%
Total Other		120,717	118,169	129,071	144,303	12%

2015-2016 Budget

Department: 041 Police                      Division: 001 Administration                      Fund: 001 General

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Capital</b>						
51000.005	Capital Equipment	\$ 7,092	\$ 0	\$ 0	\$ 0	0%
51000.003	Capital Replacement Plan	277,386	278,423	129,574	162,299	25%
Total Capital		284,478	278,423	129,574	162,299	25%
<b>Total</b>		<b>\$ 1,557,160</b>	<b>\$ 1,624,989</b>	<b>\$ 1,605,045</b>	<b>\$ 1,575,375</b>	<b>-2%</b>

**Expenditure Analysis:**

**Personnel:** Increase due to overtime salaries, health insurance and workers compensation costs.

**Maintenance:** Decrease due to the reduction of building maintenance projects needed.

**Supplies:** Decrease due to the body armour and vehicle equipment, previously in technical supplies, paid from property recovery fund. Motor fuel prices also lower.

**Utilities:** Decrease in OMU utility costs based upon actuals.

**Other:** Increase in auto insurance costs.

**Capital:** Increased cost to replace fleet cars budgeted in the capital replacement plan.

**Revenue Analysis:**

Estimate \$227,500 in revenue from parking fines, accident reports, base court revenue and miscellaneous other revenue.

## 2015-2016 Budget

**DIVISION: 041 Patrol**

**Fund: 001 General**

### Program Description

The Patrol Division provides continual 24-hour police service throughout the City of Owensboro. Our mission is to reduce the fear of crime while providing prompt, courteous, and equitable service to all persons who visit, reside, or work in our community. Our goal is to provide these services while being as efficient with taxpayer dollars as possible.

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<b>Performance Indicators</b>	<b>Actual 2012-2013</b>	<b>Actual 2013-2014</b>	<b>Projected 2014-2015</b>	<b>Estimated 2015-2016</b>
Emergency response time (minutes)	3.27	3.32	3.35	3.30
Accidents investigated	2,962	2,874	2,798	2,896
Driving Under Influence (DUI) arrests	435	487	509	474
Moving violation citations/courtesy notices issued	12,996	12,702	12,409	12,701
Service escorts	728	706	684	719

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### 2014-2015 Accomplishments

1. Patrol officers continue to utilize Crisis Intervention Training enhancing services provided to emotionally distraught citizens. Officers now have a reporting means to track these encounters.
  2. Continued use of Patrol Evidence Technicians to work crime scenes and collect evidence. The use of evidence techs reduces overtime by not requiring evidence unit to be called out.
  3. Participated in the Governor's Highway Safety Program.
  4. Established directed enforcement while utilizing Crime Analysis and Data Driven Approaches to Crime and Traffic Safety. The enforcement targeted high accident intersections in efforts to reduce injury related accidents and crimes against people and property. Although accidents are up 2% in 2014, the number of citations has increased by 7% and charges have increased by 14.4% during 2014.
  5. Part 1 crimes have increased by 10% in 2014, mostly due to a 29% increase in shopliftings reported. Part 1 violent crimes are down 3.5% for 2014.
  6. Continued to utilize the Adopt-a-School Program, in which officers adopt schools in their assigned sectors and make visits to provide a police presence and familiarize officers with school emergency procedures.
  7. Enhanced security in the downtown riverfront area and Smothers Park with assigned patrol officers.
  8. Implemented the Community Partnership Program designed to reward good deeds by the public observed by officers.
  9. All supervisors participated in a department-wide leadership development training program developed by the Chief of Police. This program continues the professional development of our first line supervisors.
  10. Continued to monitor and adjust manpower based on shift needs and overtime restrictions.
- 

### 2015-2016 Objectives

1. Provide a safe and secure environment at Smothers Park and downtown riverfront area while engaging the community and enhancing public relations.
  2. To deliver professional first-responder services and target high crime areas to meet community needs.
  3. Continue to incorporate training sessions for Patrol Evidence Technicians in efforts to learn and refine evidence collection skills from the Evidence Collection Unit.
  4. Reduce Index crimes while incorporating assigned directed enforcement utilizing Crime Analysis and Data-Driven Approaches to Crime and Traffic Safety.
  5. Reduce injury-related accidents by participating in the Governor's Highway Safety Program.
  6. Continue Leadership Development for all officers.
  7. Continue to maintain strong relationships with the Neighborhood Alliance Groups.
  8. Look at manpower levels and continue to assess needs based on service calls and new downtown development.
-

2015-2016 Budget

Department: 041 Police                      Division: 041 Patrol                      Fund: 001 General

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Personnel Services</b>						
50001.001	Salaries Full Time	\$ 3,167,504	\$ 3,306,943	\$ 3,412,854	\$ 3,419,746	0%
50001.002	Salaries Non-Full Time	116,224	96,518	185,634	175,214	-6%
50001.004	Salaries Overtime	248,153	248,250	265,000	210,000	-21%
50010.001	Benefits Employees Retirement	1,266,064	1,251,328	1,239,031	1,196,001	-3%
50010.002	Benefits Unemployment	10,695	10,740	11,463	11,415	0%
50010.003	Benefits Clothing	48,053	45,805	48,100	48,100	0%
50010.004	Benefits Health Insurance	624,861	712,292	766,728	879,528	15%
50010.005	Benefits Life Insurance	13,663	14,164	14,943	15,001	0%
50010.006	Benefits Social Security Tax	57,980	56,934	89,980	84,927	-6%
50010.007	Benefits Workers Comp Claims	85,714	104,402	110,282	129,369	17%
50010.008	Benefits Other Employee Expense	297	162	300	300	0%
Total Personnel Services		5,639,208	5,847,539	6,144,315	6,169,601	0%
<b>Maintenance</b>						
50100.015	Mtc Misc Repairs	1,350	1,660	1,804	840	-53%
50100.032	Mtc Software	0	0	620	999	61%
Total Maintenance		1,350	1,660	2,424	1,839	-24%
<b>Supplies</b>						
50110.005	Supplies Office	8,670	8,223	8,845	9,116	3%
50110.007	Supplies Technical	5,939	5,766	5,360	4,226	-21%
50125	Non-Capitalized Equipment	9,094	647	2,750	1,467	-47%
50127	Postage	191	269	350	350	0%
50131	Computer Equipment	0	3,655	5,000	1,000	-80%
50132	Computer Software	0	0	125	0	-100%
Total Supplies		23,894	18,560	22,430	16,159	-28%
<b>Utilities</b>						
50140.003	Utilities Communications	8,970	8,977	5,400	5,225	-3%
Total Utilities		8,970	8,977	5,400	5,225	-3%
<b>Other</b>						
50290	Professional/Technical Services	8,045	8,031	8,100	0	-100%
50310	Safety Costs	1,651	1,302	2,200	1,595	-28%
50323	Training Costs	13,805	16,117	9,000	7,050	-22%
50325	Travel	1,508	1,390	1,900	1,900	0%
Total Other		25,009	26,841	21,200	10,545	-50%
<b>Total</b>		<b>\$ 5,698,431</b>	<b>\$ 5,903,577</b>	<b>\$ 6,195,769</b>	<b>\$ 6,203,369</b>	<b>0%</b>

**Expenditure Analysis:**

**Maintenance:** Increase in health insurance costs and workers compensation reduced by a decrease in overtime budgeted.

**Supplies:** Decrease due to fewer computer replacements scheduled and reduced non-capital equipment purchases.

**Other:** Purchased existing radar guns, therefore eliminating the lease and the professional/technical services budget.

**Revenue Analysis:**

No revenue generated by this department.

**Program Description**

This program provides for investigation of crimes against persons and property, fraud, narcotics, and juvenile offenses in order to arrest and convict suspects and recover stolen property. Close liaison is maintained with the courts and prosecuting officials.

Performance Indicators	Actual 2013	Actual 2014	Projected 2015	Estimated 2016
General Investigations	935	847	850	855
Juvenile	256	200	210	215
Street Crimes Unit	297	436	450	455
Fraud	265	266	270	275

**Performance Indicators (Misdemeanor)**

Theft	720	853	860	870
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**2014-2015 Accomplishments**

1. Obtained quality convictions through detailed investigative analysis for prosecution.
2. One detective completed Criminal Investigations I training course at the Department of Criminal Justice Training.
3. Two detectives attended Southern Police Institute Sex Crime Investigation Class held in Louisville.
4. Three detectives attended John E. Reid Interview and Interrogation Class held in Evansville. All detectives assigned to General and Juvenile Investigation have attended John E. Reid Interview and Interrogation Class.
5. Street Crimes unit completed major drug trafficking (Crystal Meth) Investigations with DEA and FBI, which included several Federal Indictments. Street Crimes recovered 119 pounds of marijuana, one pound of cocaine, three pounds of methamphetamine, and over \$261,000 in cash for the calendar year of 2014.
6. The unit's clearance rate continues to be well above the state and national average. The clearance rate for Part 1 Property Crimes is 41% (state and national average is 20%). The clearance rate for Part 1 Violent Crimes is 79% (state and national average is 48%).

**2015-2016 Objectives**

1. Detectives will utilize the Career Path Developmental Course at the Department of Criminal Justice Training by attending Criminal Investigations 1 training course.
2. Complete quality investigations while reducing overtime by 5%.
3. Have two detectives attend the Southern Police Institute Sex Crime Investigation Class.
4. Have one detective attend the Southern Police Institute Homicide Investigation Class.
5. Increase clearance rates of theft-related index crimes by 2%.
6. Host a LSI Scan training class or have two detectives complete on-line training. LSI trains officers to evaluate written statements to detect deception.

2015-2016 Budget

Department: 041 Police                      Division: 042 Investigation                      Fund: 001 General

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Personnel Services</b>						
50001.001	Salaries Full Time	\$ 793,992	\$ 849,367	\$ 868,493	\$ 882,815	2%
50001.002	Salaries Non-Full Time	45,437	51,296	54,507	55,434	2%
50001.004	Salaries Overtime	70,850	63,045	66,045	66,045	0%
50010.001	Benefits Employees Retirement	311,239	310,258	296,723	288,723	-3%
50010.002	Benefits Unemployment	2,742	2,823	2,967	3,013	2%
50010.003	Benefits Clothing	10,590	10,590	11,750	11,750	0%
50010.004	Benefits Health Insurance	161,131	185,840	193,272	239,640	24%
50010.005	Benefits Life Insurance	3,502	3,699	3,869	3,928	2%
50010.006	Benefits Social Security Tax	16,855	19,338	27,492	24,803	-10%
50010.007	Benefits Workers Comp Claims	17,829	27,152	28,552	32,761	15%
50010.008	Benefits Other Employee Expense	283	193	400	300	-25%
Total Personnel Services		1,434,451	1,523,601	1,554,070	1,609,212	4%
<b>Maintenance</b>						
50100.015	Mtc Misc Repairs	42	0	297	205	-31%
50100.032	Mtc Software	0	0	8,100	10,180	26%
Total Maintenance		42	0	8,397	10,385	24%
<b>Supplies</b>						
50110.005	Supplies Office	4,949	4,725	4,000	3,900	-3%
50110.007	Supplies Technical	1,499	993	1,500	1,400	-7%
50125	Non-Capitalized Equipment	4,895	1,051	2,831	2,940	4%
50127	Postage	158	182	158	158	0%
50131	Computer Equipment	0	1,085	1,000	6,575	558%
50132	Computer Software	0	0	625	0	-100%
Total Supplies		11,500	8,036	10,114	14,973	48%
<b>Utilities</b>						
50140.003	Utilities Communications	14,136	13,390	6,400	6,250	-2%
Total Utilities		14,136	13,390	6,400	6,250	-2%
<b>Other</b>						
50290	Professional/Technical Services	2,602	10,230	2,965	550	-81%
50310	Safety Costs	0	0	30	30	0%
50323	Training Costs	7,295	5,868	7,091	8,975	27%
50325	Travel	2,305	2,336	3,916	3,654	-7%
Total Other		12,202	18,434	14,002	13,209	-6%
<b>Total</b>		<b>\$ 1,472,332</b>	<b>\$ 1,563,460</b>	<b>\$ 1,592,983</b>	<b>\$ 1,654,029</b>	<b>4%</b>

**Expenditure Analysis:**

**Personnel:** Increase due to COLA, health insurance and workers compensation costs.

**Maintenance:** Increase due to higher software maintenance costs.

**Supplies:** Increase due to the additional computer replacements scheduled.

**Other:** Decrease in professional/technical services from reduced police programming costs and fees.

**Revenue Analysis:**

No revenue generated by this department.

## 2015-2016 Budget

**DIVISION: 043 Support Services**

**Fund: 001 General**

### Program Description

Support Services provides evidence collection, public records management, facility and fleet maintenance, computer software application design and implementation, public counter service, public information and media releases, and directs department training programs. Support Services directs crime prevention programs, Drug Abuse Resistance Education (DARE), and recruiting programs. Support Services manages the application process for new hires and Police Officer Professional Standards (POPS) certifications.

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<b>Performance Indicators</b>	<b>Actual 2012-2013</b>	<b>Actual 2013-2014</b>	<b>Projected 2014-2015</b>	<b>Estimated 2015-2016</b>
DARE courses/students	936/3,800	936/3,800	940/4,000	940/4,000
Prevention public presentations	90	90	100	100
Neighborhood Watch participants	55	55	55	55
Reports copied for the public	10,200	9,800	10,000	9,900
Cases involving property custody	2,900	2,957	3,000	3,000

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### 2014-2015 Accomplishments

1. Transitioned to wireless dash cameras in 16 cruisers, allowing automatic uploading of video footage.
  2. Raised \$9,900 for the DARE Program through the 2014 DARE Golf Scramble.
  3. Graduated 6 kids through the Police Explorer Academy, 40 kids through Camp KOPS, and 400 kids through DARE program.
  4. Completed the second year of *Operation Santa* delivering over 300 boxes of food items to those in need.
  5. Hired five full-time police officers, two full-time and two part-time dispatchers.
  6. Added 11 new Ford Interceptor SUV's and seven new Ford Interceptor Sedans to the fleet.
  7. Certified a member of Evidence Collection as a latent print examiner, allowing in-house fingerprint analysis.
  8. Expanded *Eye on Owensboro* Camera Campaign, tripling the number of businesses involved in the program.
  9. In April 2015, held 3<sup>rd</sup> annual *Run from the Cops* 5K Race in conjunction with Police Awareness Day.
  10. Graduated the largest Citizen's Academy class to date (entering our 3<sup>rd</sup> decade of classes).
  11. Began motorized vehicle patrol in the riverfront/convention center areas.
  12. Received \$44,500 in Highway Safety Grant for traffic enforcement mobilizations (DUI and seatbelt enforcement).
  13. Received Federal JAG Grant (\$20,215) to purchase tactical first-aid kits, litters, and accident reconstruction equipment.
  14. Received approval for the Homeland Security Grant – Law Enforcement Protection Program-LEPP (\$16,922) for the purchase of tasers and taser cartridges.
  15. Received the Bulletproof Vest Program Grant (\$4,150) to assist with the purchase of 13 bulletproof vests.
  16. Received a Homeland Security Grant (\$14,000) for the purchase of a mobile repeater system.
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### 2015-2016 Objectives

1. Apply for the Highway Safety Grant (\$52,500) for traffic enforcement mobilizations (DUI and seatbelt enforcement). Funds will be used for 25 Portable Breath Test Instruments, fuel, training, and overtime.
  2. Apply for the (LSF) Law Enforcement Service Portable Breath Test Grant (\$10,000).
  3. Apply for the Law Enforcement Protection Program-LEPP (\$17,500) for purchase of Tasers.
  4. Apply for the Homeland Security Grant for the purchase of advanced technology body cameras (\$50,000).
  5. Attempt to obtain additional funds/grants for replacement or purchase of in-car cameras.
  6. Apply for the Bulletproof Vest Program (BVP) (\$4,500).
  7. Raise \$12,000 for the DARE Program through the 2015 DARE Golf Scramble.
  8. Graduate three Junior Police Explorers through the Explorer Academy, 40 kids through the Camp Kops, and 400 kids through the DARE program.
  9. Continue the latent fingerprint training and certify a second employee to perform in-house analysis of prints.
  10. Continue to research and plan for implementation of a new Records Management System.
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2015-2016 Budget

Department: 041 Police Division: 043 Support Services Fund: 001 General

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Personnel Services</b>						
50001.001	Salaries Full Time	\$ 809,059	\$ 797,850	\$ 852,441	\$ 876,602	3%
50001.004	Salaries Overtime	23,735	11,956	22,000	22,000	0%
50010.001	Benefits Employees Retirement	229,617	212,864	230,055	227,224	-1%
50010.002	Benefits Unemployment	2,491	2,388	2,623	2,696	3%
50010.003	Benefits Clothing	18,162	13,463	18,300	18,300	0%
50010.004	Benefits Health Insurance	103,958	109,678	121,416	148,248	22%
50010.005	Benefits Life Insurance	3,557	3,536	3,834	3,933	3%
50010.006	Benefits Social Security Tax	34,327	35,047	40,112	41,264	3%
50010.007	Benefits Workers Comp Claims	14,311	19,815	18,604	23,123	24%
50010.008	Benefits Other Employee Expense	499	525	900	900	0%
Total Personnel Services		1,239,716	1,207,121	1,310,285	1,364,290	4%
<b>Maintenance</b>						
50100.015	Mtc Misc Repairs	15,420	30,067	16,701	15,600	-7%
50100.017	Mtc Repairs - Radio Equipment	0	62,198	19,575	18,009	-8%
50100.032	Mtc Software	0	0	1,300	1,300	0%
Total Maintenance		15,420	92,264	37,576	34,909	-7%
<b>Supplies</b>						
50110.002	Supplies Cleaning	6	557	700	700	0%
50110.005	Supplies Office	10,037	7,561	13,240	10,240	-23%
50110.007	Supplies Technical	31,725	91,577	77,219	76,550	-1%
50110.010	Supplies Radio Replacement	0	0	54,000	51,750	-4%
50125	Non-Capitalized Equipment	22,041	73,967	126,963	6,141	-95%
50127	Postage	1,257	1,472	1,500	1,500	0%
50131	Computer Equipment	0	9,442	9,575	4,575	-52%
50132	Computer Software	0	363	250	0	-100%
Total Supplies		65,067	184,939	283,447	151,456	-47%
<b>Utilities</b>						
50140.003	Utilities Communications	11,909	11,229	3,000	3,689	23%
Total Utilities		11,909	11,229	3,000	3,689	23%
<b>Other</b>						
50290	Professional/Technical Services	3,170	5,466	7,501	6,954	-7%
50310	Safety Costs	124	553	1,060	1,060	0%
50323	Training Costs	12,089	11,872	12,041	11,027	-8%
50325	Travel	1,731	1,655	3,200	3,200	0%
Total Other		17,115	19,546	23,802	22,241	-7%
<b>Total</b>		<b>\$ 1,349,227</b>	<b>\$ 1,515,100</b>	<b>\$ 1,658,110</b>	<b>\$ 1,576,585</b>	<b>-5%</b>

**Expenditure Analysis:**

**Personnel:** Increase due to COLA, health insurance and workers compensation costs.

**Maintenance:** Decrease in repairs due to newer equipment.

**Supplies:** Cost of outfitting new vehicles moved to Your Community Vision Fund reducing non-capitalized equipment budget.

**Utilities:** Increase due to current year actual cell phone costs.

**Revenue Analysis:**

No revenue generated by this department.

2015-2016 Budget

Department: 041 Police Division: 048 Radio Communications Fund: 001 General

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Personnel Services</b>						
50001.001	Salaries Full Time	\$ 103,127	\$ 105,333	\$ 107,487	\$ 109,896	2%
50010.001	Benefits Employees Retirement	20,213	19,903	18,993	18,748	-1%
50010.002	Benefits Unemployment	311	317	322	330	2%
50010.005	Benefits Life Insurance	467	479	492	504	2%
50010.006	Benefits Social Security Tax	7,524	7,678	8,223	8,407	2%
50010.007	Benefits Workers Comp Claims	223	226	237	253	7%
Total Personnel Services		131,864	133,936	135,754	138,138	2%
<b>Maintenance</b>						
50100.001	Mtc Buildings	6,507	347	348	308	-11%
50100.010	Mtc Grounds	4,671	4,311	3,877	4,106	6%
50100.015	Mtc Misc Repairs	2,564	0	0	0	0%
50100.016	Mtc Repairs - Computer Equipment	1,074	8,020	6,250	6,250	0%
50100.017	Mtc Repairs - Radio Equipment	6,008	11,778	4,500	0	-100%
Total Maintenance		20,825	24,456	14,975	10,664	-29%
<b>Supplies</b>						
50110.002	Supplies Cleaning	290	60	125	125	0%
50122	Dues & Subscriptions	0	0	150	150	0%
50125	Non-Capitalized Equipment	0	3,000	6,000	6,875	15%
50127	Postage	125	146	150	250	67%
50131	Computer Equipment	0	0	0	1,575	100%
Total Supplies		415	3,205	6,425	8,975	40%
<b>Utilities</b>						
50140.001	Utilities OMU	1,954	1,147	2,000	1,400	-30%
50140.002	Utilities Non-City	372	102	650	0	-100%
50140.003	Utilities Communications	1,531	1,389	800	1,550	94%
Total Utilities		3,856	2,638	3,450	2,950	-14%
<b>Other</b>						
50251	Insurance	459	521	573	656	14%
50310	Safety Costs	0	0	350	350	0%
Total Other		459	521	923	1,006	9%
<b>Capital</b>						
51000.005	Capital Equipment	2,701	0	0	0	0%
		2,701	0	0	0	0%
<b>Total</b>		<b>\$ 160,119</b>	<b>\$ 164,755</b>	<b>\$ 161,527</b>	<b>\$ 161,733</b>	<b>0%</b>

**Expenditure Analysis:**

**Personnel:** Increase due to annual COLA.

**Maintenance:** Decrease in radio equipment repairs needed.

**Supplies:** Increase for scheduled computer replacement and Whelen siren equipment.

**Utilities:** Decrease in OMU and non-city utility costs along with the increase in communications based on actuals.

**Revenue Analysis:**

No revenue generated by this department.

**Program Description**

This program provides 24-hour a day, 365 days a year response to emergency and non-emergency calls. On July 1, 2010, Owensboro-Daviess County Communications (Central Dispatch) consolidated forming a joint city county project for the citizens of Owensboro-Daviess County. Central Dispatch Communications provides emergency and non-emergency communications to the Owensboro Police Department (OPD), Daviess County Sheriff's Office (DCSO), Owensboro Fire Department (OFD), two Daviess County Fire Departments (DCFD), ten (10) volunteer stations, Coroner's Office, Animal Control call-out after hours and City, Emergency Management and Daviess County Road Departments call-out after hours. The budget is allocated roughly 75% City of Owensboro and 25% Daviess County Fiscal Court.

Performance Indicators	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Estimated 2015
Calls handled	190,218	186,335	195,000	186,424	190,000
CAD entries	115,378	118,693	120,756	129,255	128,200
911 calls received (cell included)	59,814	54,764	56,000	71,289	72,000
LINK and NCIC transactions	154,370	289,343	404,307	401,637	400,000
DVO Files Maintained	1,025	1,100	1,100	1,189	1,032

**2014-2015 Accomplishments**

1. Continued to maintain an excellent working relationship with Owensboro Police Department, Daviess County Sheriff's Department, Owensboro Fire Department, Daviess County Fire Department and the 10 Volunteer Fire Departments.
2. Completed training for two of the three Lead Telecommunicators.
3. Maintained the Emergency Evacuation book for each shift.
4. Maintained and updated the standard operating procedures.
5. Three Telecommunicators completed CTO training.
6. Two TAC's attended additional state training as related to their positions.
7. Developed procedures to improve the NCIC Audit.
8. Worked with the city and county fire departments in developing a medical response system to improve ambulance and fire response notification.

**2015-2016 Objectives**

1. Continue to work with the city and county fire departments in developing a medical response system to improve ambulance and fire response notification.
2. Continue to improve customer relations.
3. Work with Owensboro Police Department and the Daviess County Sheriff's Office in refining SOP for Central Dispatch Consolidation.
4. Work with Neighborhood Alliance organization in educating community on ENS and 9-1-1.
5. Continue to develop tangible reports to evaluate terminal agency control positions.
6. Increase training for supervisors and first-line Telecommunicators.
7. Work with the city and county fire departments in developing a mutual aid response system to improve fire response in the border line annexation areas wherein city and county respond to addresses, for more efficient fire responses.
8. Attend additional community meetings to promote Smart911 and ENS.

## 2015-2016 Budget

Department: 041 Police

Division: 047 Central Dispatch

Fund: 005 Central Dispatch

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Personnel Services</b>						
50001.001	Salaries Full Time	\$ 921,174	\$ 977,532	\$ 1,031,397	\$ 1,048,312	2%
50001.002	Salaries Non-Full Time	59,179	46,602	75,607	82,859	10%
50001.004	Salaries Overtime	25,435	4,095	35,000	10,000	-71%
50010.001	Benefits Employees Retirement	184,888	186,655	191,166	183,295	-4%
50010.002	Benefits Unemployment	3,025	3,093	3,426	3,424	0%
50010.003	Benefits Clothing	6,036	6,037	5,430	5,000	-8%
50010.004	Benefits Health Insurance	187,383	220,218	231,456	281,976	22%
50010.005	Benefits Life Insurance	4,002	4,271	4,506	4,577	2%
50010.006	Benefits Social Security Tax	69,292	70,458	87,363	87,300	0%
50010.007	Benefits Workers Comp Claims	2,358	2,201	2,191	2,625	20%
50010.008	Benefits Other Employee Expense	288	156	250	250	0%
Total Personnel Services		1,463,059	1,521,317	1,667,792	1,709,618	3%
<b>Maintenance</b>						
50100.015	Mtc Misc Repairs	56,836	19,969	5,843	4,849	-17%
50100.017	Mtc Repairs - Radio Equipment	17,286	15,142	3,700	5,614	52%
50100.030	Mtc Vehicles & Equipment	1,050	363	363	363	0%
50100.031	Mtc Hardware	0	28,995	32,020	34,183	7%
50100.032	Mtc Software	0	16,205	77,749	79,400	2%
Total Maintenance		75,172	80,674	119,675	124,409	4%
<b>Supplies</b>						
50110.002	Supplies Cleaning	570	432	600	600	0%
50110.005	Supplies Office	6,574	6,566	5,700	5,700	0%
50110.007	Supplies Technical	5,279	663	700	700	0%
50110.008	Supplies Radio Replacement	0	0	6,600	6,600	0%
50122	Dues & Subscriptions	368	413	545	475	-13%
50124	Motor Fuel	1,688	1,643	2,279	1,825	-20%
50125	Non-Capitalized Equipment	58,822	46,891	42,211	19,729	-53%
50127	Postage	304	289	300	300	0%
50131	Computer Equipment	0	20,625	18,500	22,950	24%
50132	Computer Software	0	5,330	3,250	3,900	20%
Total Supplies		73,607	82,852	80,685	62,779	-22%
<b>Utilities</b>						
50140.001	Utilities OMU	161	762	1,330	3,900	193%
50140.003	Utilities Communications	114,022	123,094	127,525	125,254	-2%
Total Utilities		114,183	123,857	128,855	129,154	0%
<b>Other</b>						
50250	Indirect Costs-City	0	0	0	80,000	100%
50251	Insurance	5,812	6,495	7,144	7,266	2%
50290	Professional/Technical Services	0	2,500	4,000	2,500	-38%
50310	Safety Costs	90	150	150	200	33%
50323	Training Costs	13,885	17,356	14,828	14,156	-5%
Total Other		19,787	26,501	26,122	104,122	299%

2015-2016 Budget

Department: 041 Police

Division: 047 Central Dispatch

Fund: 005 Central Dispatch

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Capital</b>						
51000.005	Capital Equipment	\$ 86,375	\$ 76,942	\$ 46,498	\$ 44,003	-5%
51000.018	Capital Surplus	0	144,984	392,212	0	-100%
51000.003	Capital Replacement Plan	2,574	4,484	4,528	6,173	36%
<b>Total Capital</b>		<b>88,949</b>	<b>226,410</b>	<b>443,238</b>	<b>50,176</b>	<b>-89%</b>
55000.102	Transfer To Your Community Vision	50,000	0	0	0	0%
55010	Transfer To Grant Fund	16,900	0	0	0	0%
<b>Total</b>		<b>\$ 1,901,657</b>	<b>\$ 2,061,610</b>	<b>\$ 2,466,367</b>	<b>\$ 2,180,258</b>	<b>-12%</b>

**Expenditure Analysis:**

**Salaries:** Increase in non-full time salaries to keep overtime costs down and increase in health insurance costs.

**Maintenance:** Increase for radio maintenance charges.

**Supplies:** Reduction in radio supplies needed under non-capitalized equipment.

**Other:** Increase in indirect costs to the City.

**Capital:** Capital surplus will be rolled over at year end.

**Revenue Analysis:**

Estimate \$357,656 income from 911 fees.

2015-2016 Budget

Department: 041 Police

Division: 000 Non-Departmental

Fund: 005 Central Dispatch

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Revenue</b>						
40106	County Contribution 911 Dispatch	\$ 569,811	\$ 582,942	\$ 601,070	\$ 545,065	-9%
40170	Interest on Investments	6,329	7,766	0	0	0%
41060	Miscellaneous Revenue	0	50	0	0	0%
Total		576,140	590,758	601,070	545,065	-9%
41300.001	Transfers From General Fund	1,395,054	1,427,202	1,471,585	1,635,193	11%
<b>Total Revenue</b>		<b>\$ 1,971,194</b>	<b>\$ 2,017,960</b>	<b>\$ 2,072,655</b>	<b>\$ 2,180,258</b>	<b>5%</b>

2015-2016 Budget

Department: 041 Police

Division: 001 Administration

Fund: 202 Property Recovery

**Program Description**

This program provides for the acquisition of specialized equipment and services financed from the sale of property involved in criminal activity as allowed by KRS 95.845. Auction proceeds from lost/unclaimed property must be forwarded to the pension fund, as mandated by KRS 95.435.

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Revenue</b>						
40170	Interest on Investments	\$ 1,530	\$ 1,720	\$ 800	\$ 1,000	25%
41072	Restitution	5,809	8,657	2,500	2,500	0%
41200	Auction Proceeds	1,277	738	500	500	0%
<b>Total Revenue</b>		<b>\$ 8,616</b>	<b>\$ 11,115</b>	<b>\$ 3,800</b>	<b>\$ 4,000</b>	<b>5%</b>
<b>Expense</b>						
50125	Non-Capitalized Equipment	\$ 0	\$ 0	\$ 3,019	\$ 10,005	231%
51000.015	Capital Vehicles	0	0	12,035	0	-100%
<b>Total Expense</b>		<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 15,054</b>	<b>\$ 10,005</b>	<b>-34%</b>

2015-2016 Budget

Department: 041 Police

Division: 000 Non-Departmental

Fund: 203 Drug Fund

Program Description

This program provides for the acquisition of specialized equipment or services financed from asset seizure efforts.

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Revenue</b>						
40170	Interest on Investments	\$ 1,387	\$ 1,950	\$ 1,500	\$ 1,500	0%
41060	Miscellaneous Revenue	0	2,050	0	0	0%
41072	Restitution	66,251	63,729	28,000	55,000	96%
41200	Auction Proceeds	18,058	15,282	6,000	6,000	0%
<b>Total Revenue</b>		<b>\$ 85,697</b>	<b>\$ 83,011</b>	<b>\$ 35,500</b>	<b>\$ 62,500</b>	<b>76%</b>

**Expense**

50001.004	Salaries Overtime	\$ 0	\$ 0	\$ 2,500	\$ 1,000	-60%
50010.003	Benefits Clothing	0	714	0	0	0%
50100.015	Mtc Misc Repairs	6,376	10,464	8,180	8,180	0%
50110.002	Supplies Cleaning	0	0	100	100	0%
50110.007	Supplies Technical	3,621	16,848	15,955	6,441	-60%
50122	Dues & Subscriptions	455	475	715	715	0%
50125	Non-Capitalized Equipment	13,656	7,190	10,115	4,695	-54%
50127	Postage	0	24	25	25	0%
50140.003	Utilities Communications	1,887	1,939	4,124	3,407	-17%
50270	Miscellaneous Expense	0	30,050	6,950	0	-100%
50290	Professional/Technical Services	14,057	10,445	22,812	8,782	-62%
50310	Safety Costs	1,312	594	300	0	-100%
50323	Training Costs	20,884	13,505	10,170	12,953	27%
50325	Travel	147	144	900	900	0%
50326	Tuition Reimbursements	12,810	0	0	0	0%
51000.005	Capital Equipment	7,414	0	0	0	0%
<b>Total</b>		<b>82,620</b>	<b>92,393</b>	<b>82,846</b>	<b>47,198</b>	<b>-43%</b>
55010	Transfer To Grant Fund	100	0	25,000	25,000	0%
<b>Total Expense</b>		<b>\$ 82,720</b>	<b>\$ 92,393</b>	<b>\$ 107,846</b>	<b>\$ 72,198</b>	<b>-33%</b>

2015-2016 Budget

Department: 041 Police

Division: 001 Administration

Fund: 204 Federal Drug Fund

**Program Description**

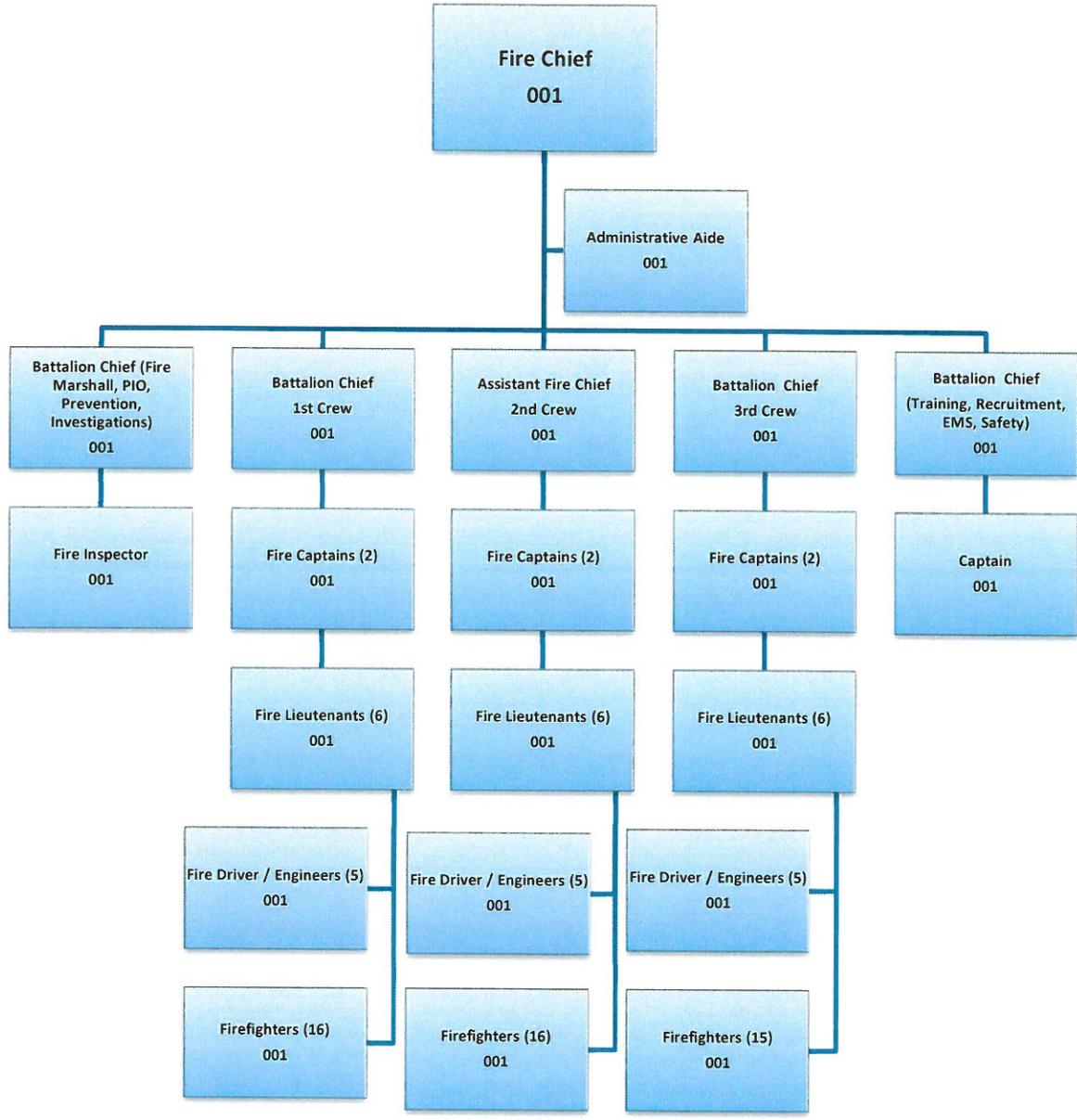
This program provides for the acquisition of specialized equipment or services financed from asset seizure efforts.

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Revenue</b>						
40170	Interest on Investments	\$ 614	\$ 2,088	\$ 800	\$ 1,500	88%
41072	Restitution	58,746	76,972	6,000	6,000	0%
<b>Total Revenue</b>		<b>\$ 59,360</b>	<b>\$ 79,059</b>	<b>\$ 6,800</b>	<b>\$ 7,500</b>	<b>10%</b>

<b>Expense</b>						
50010.003	Benefits Clothing	\$ 7,700	\$ 0	\$ 0	\$ 0	0%
50110.007	Supplies Technical	0	0	9,600	14,012	46%
50125	Non-Capitalized Equipment	9,394	1,858	8,000	1,350	-83%
50270	Miscellaneous Expense	0	0	30,000	30,000	0%
50323	Training Costs	0	0	19,084	3,288	-83%
<b>Total Expense</b>		<b>\$ 17,094</b>	<b>\$ 1,858</b>	<b>\$ 66,684</b>	<b>\$ 48,650</b>	<b>-27%</b>

# FIRE

001.042



<b>TOTALS:</b>	<b>001</b>
FULL TIME (FT):	95
NON FULL TIME (NFT):	0
<i>Structure Subject to Change FY 15-16.</i>	

**Program Description**

This department provides emergency response for fire suppression, rescues, medical emergencies, and hazardous materials incidents, fire prevention programs, including business inspection and public presentations, and training programs for firefighters to insure a safe environment for those who live, visit, work or invest in Owensboro.

Performance Indicators (as of January 1)	Actual 2012-2013	Actual 2013-2014	Actual 2014-2015	Estimated 2015-2016
Response time (minutes)	4.23	4.25	4.25	4.25
Total calls for service	6,631	6,822	7,186	7,380
Structure fires	51	57	51	51
False alarms	484	480	576	520
Hazardous Incidents	197	181	146	175
Medical Assistance	5,030	5,136	5,400	5,550
Inspections	2,071	1,803	1,789	1,800

**2014-2015 Accomplishments**

1. Continued to provide the same ISO Class 2 level of fire suppression service to the City as maintained in 2013-14.
2. OFD Chief Officers and Captains have completed an intense, advanced structure fire incident command, strategy and tactics training program.
3. Expanded our partnership with the schools in providing the Risk Watch program.
4. Continued to update technology in the field by completing the third phase of a multi-year project to place Mobile Data Computers in fire apparatus.
5. Hosted and welcomed back to Owensboro the Fire Officer School in February 2015.
6. Enhanced our ability to operate on trails and wooded areas through the addition of hand-held GPS unit.
7. Refurbished one and purchased one new Thermal Imaging Camera, began the replacement process of the OFD Self-contained Breathing Apparatus to bring our SCBA up to current standards with safer equipment, and added an additional piece of rescue equipment designed for use in vehicle and industrial accidents.
8. Hosted a consortium of river-related emergency providers in the region and obtained a grant for river-related tracking electronics.

**2015-2016 Objectives**

1. Maintain high-quality level emergency and prevention, risk reduction service for the community.
2. Continue to partner with other organizations to market the placement of working smoke detectors in all residences in the City of Owensboro.
3. As part of a scheduled program, replace 2/3 of the OFD radios and related accessories with units that will provide enhanced safety during emergency incidents.
4. Continue the scheduled, gradual replacement of the department's 5" large-diameter hose, which began in 2014.
5. Working with other agencies within Daviess County, begin the process to achieve an operable dive-rescue service for Owensboro-Daviess County.
6. In a phased program, begin training all Fire Lieutenants in the same advanced structure fire incident command system as the Chief Officers and Captains completed the previous year.
7. Continue to participate in regional special operations activities.
8. Celebrate 2016 as the 150<sup>th</sup> anniversary of OFD as an official organized Fire Department through various events scheduled throughout the year.

2015-2016 Budget

Department: 042 Fire

Division: 001 Administration

Fund: 001 General

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Personnel Services</b>						
50001.001	Salaries Full Time	\$ 3,201,347	\$ 3,214,408	\$ 3,082,039	\$ 3,142,271	2%
50001.004	Salaries Overtime	1,549,331	1,580,609	1,708,150	1,767,716	3%
50010.001	Benefits Employees Retirement	1,693,658	1,636,475	1,635,278	1,609,641	-2%
50010.002	Benefits Unemployment	14,271	13,982	14,371	14,730	2%
50010.003	Benefits Clothing	40,056	40,329	40,000	40,000	0%
50010.004	Benefits Health Insurance	888,348	929,524	1,026,648	1,200,192	17%
50010.005	Benefits Life Insurance	19,768	19,724	20,847	21,291	2%
50010.006	Benefits Social Security Tax	62,382	62,822	72,526	74,394	3%
50010.007	Benefits Workers Comp Claims	153,049	190,301	182,687	195,817	7%
50010.008	Benefits Other Employee Expense	2,693	3,905	3,450	3,650	6%
Total Personnel Services		7,624,902	7,692,079	7,785,996	8,069,702	4%
<b>Maintenance</b>						
50100.001	Mtc Buildings	70,434	85,552	89,082	82,194	-8%
50100.008	Mtc Furniture & Fixtures	0	29	400	100	-75%
50100.010	Mtc Grounds	18,916	12,712	11,343	10,463	-8%
50100.015	Mtc Misc Repairs	5,958	19,605	8,025	8,200	2%
50100.017	Mtc Repairs - Radio Equipment	0	41,150	12,963	11,919	-8%
50100.030	Mtc Vehicles & Equipment	152,380	151,918	162,632	195,730	20%
50100.032	Mtc Software	0	0	2,120	2,140	1%
Total Maintenance		247,688	310,967	286,565	310,746	8%
<b>Supplies</b>						
50110.002	Supplies Cleaning	13,290	14,263	14,000	14,150	1%
50110.004	Supplies EMS	18,499	13,351	18,550	19,000	2%
50110.005	Supplies Office	7,956	6,438	8,200	7,400	-10%
50110.007	Supplies Technical	25,856	28,038	39,667	31,300	-21%
50110.008	Supplies Radio Replacement	0	0	35,760	34,250	-4%
50122	Dues & Subscriptions	3,621	5,702	6,009	6,010	0%
50124	Motor Fuel	69,320	70,517	72,500	60,000	-17%
50125	Non-Capitalized Equipment	41,090	68,281	83,890	92,469	10%
50127	Postage	185	422	715	715	0%
50129	Small Tools	264	312	400	400	0%
50131	Computer Equipment	0	6,047	6,300	3,575	-43%
50132	Computer Software	0	0	250	0	-100%
Total Supplies		180,080	213,372	286,241	269,269	-6%
<b>Utilities</b>						
50140.001	Utilities OMU	26,649	20,621	28,000	28,000	0%
50140.002	Utilities Non-City	12,076	15,925	14,800	15,500	5%
50140.003	Utilities Communications	10,789	10,875	8,970	9,060	1%
50140.004	Utilities Fire Hydrants	73,011	66,915	76,290	75,000	-2%
Total Utilities		122,525	114,336	128,060	127,560	0%

2015-2016 Budget

Department: 042 Fire

Division: 001 Administration

Fund: 001 General

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Other</b>						
50222	Contractual Services	\$ 0	\$ 13,400	\$ 0	\$ 0	0%
50251	Insurance	23,595	25,546	28,101	27,243	-3%
50255	Miscellaneous Administrative	0	0	51,730	0	-100%
50290	Professional/Technical Services	29,620	28,427	35,400	47,872	35%
50310	Safety Costs	9,778	11,441	18,250	22,475	23%
50323	Training Costs	25,119	21,372	28,550	32,050	12%
Total Other		88,112	100,186	162,031	129,640	-20%
<b>Capital</b>						
51000.005	Capital Equipment	0	0	9,800	0	-100%
51000.003	Capital Replacement Plan	468,918	478,111	502,279	533,300	6%
Total Capital		468,918	478,111	512,079	533,300	4%
<b>Total</b>		<b>\$ 8,732,225</b>	<b>\$ 8,909,052</b>	<b>\$ 9,160,972</b>	<b>\$ 9,440,217</b>	<b>3%</b>

**Expenditure Analysis:**

**Personnel:** Increase due to the COLA, overtime, health insurance cost, and workers compensation.

**Maintenance:** Increase in mtc. vehicle & equipment due to increased call-outs and older ladder trucks.

**Supplies:** Decrease due to SCBS maintenance cost being covered under warranty and hazmat kit not needing replacement.

**Other:** Decrease from miscellaneous administrative rolled over from prior year netted by an increase in professional/technical services for physicals, safety costs, and training costs.

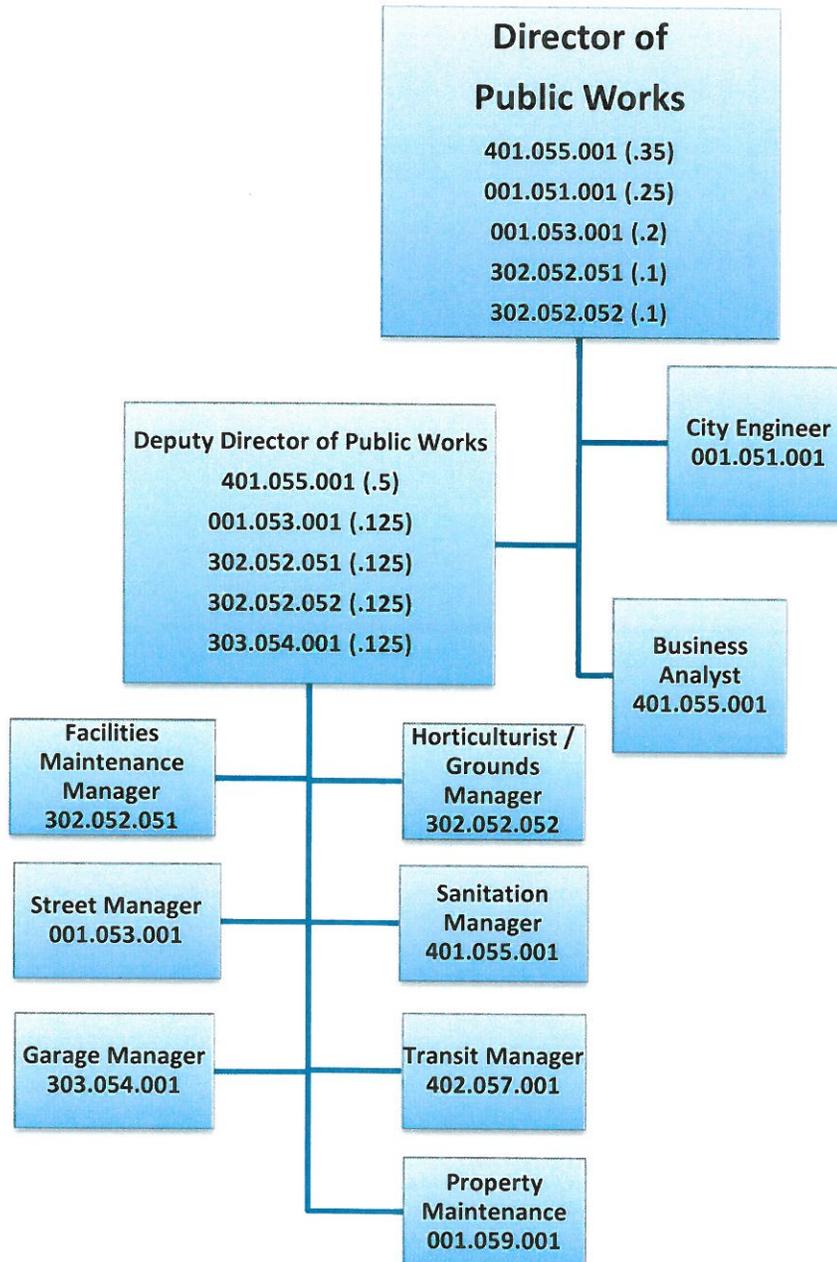
**Capital:** Increase in replacement cost for fire trucks.

**Revenue Analysis:**

No revenue generated by this department.

# PUBLIC WORKS

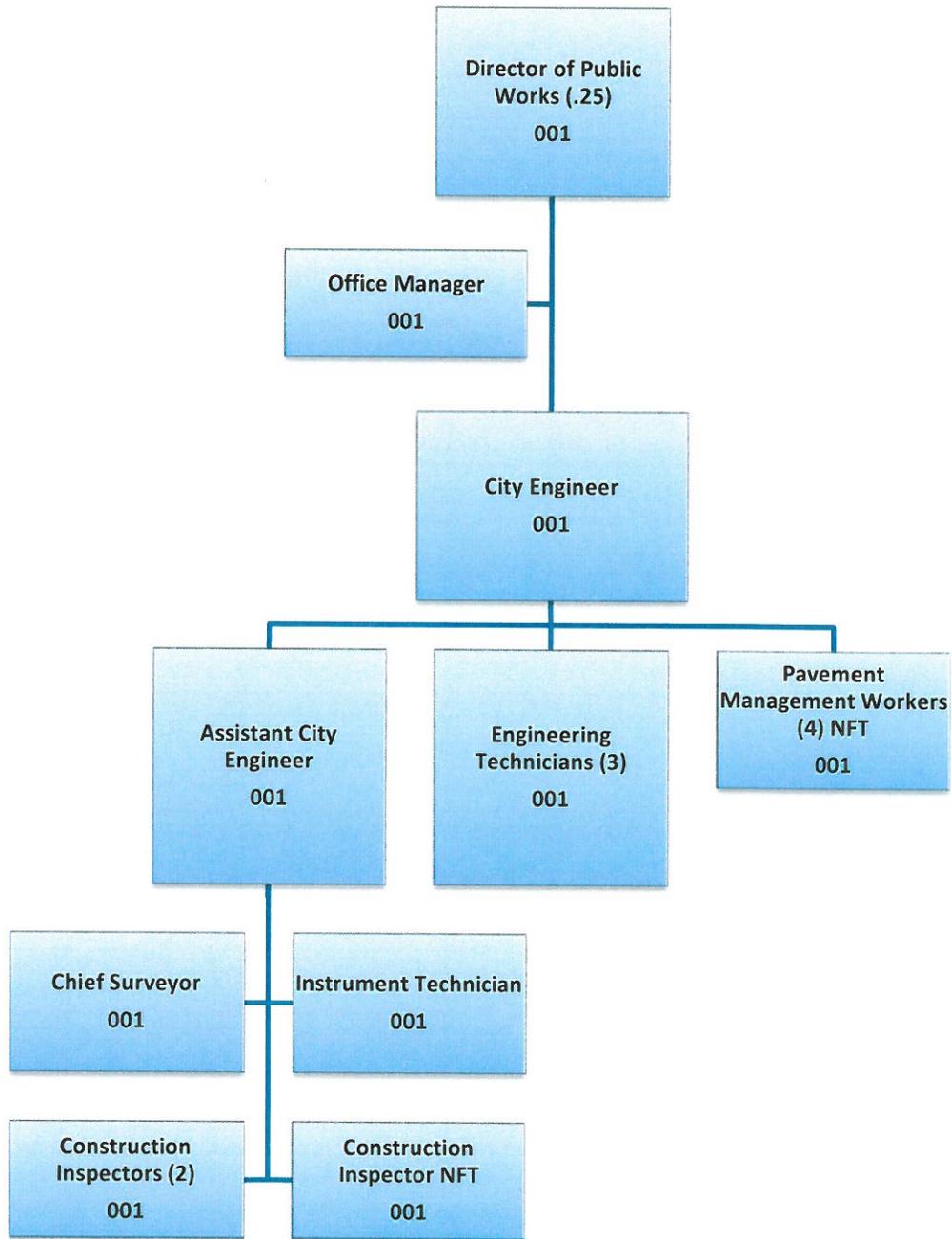
**Engineering, Street/Stormwater, Facilities/Grounds Maintenance, Sanitation, Garage, Transit, Property Maintenance**





# ENGINEERING

001.051



<b>TOTALS:</b>	<b>001</b>
FULL TIME (FT):	10.25
NON FULL TIME (NFT):	5
<i>Structure Subject to Change FY 15-16.</i>	

**Program Description**

This program provides the overall management, organization, planning, and administration of the Engineering Department, including engineering services related to, but not limited to, land development design, construction, traffic, storm drainage, subdivision and public improvement, and capital projects.

Performance Indicators	Actual 2012-2013	Actual 2013-2014	Projected 2014-2015	Estimated 2015-2016
Projects designed	12	7	8	10
Subdivision plans reviewed (residential)	6	2	4	4
Development plans reviewed (commercial)	16	19	19	20
Permits issued	300	369	380	400
Site plans reviewed (commercial)	28	32	31	35
Plats reviewed (commercial and residential)	40	35	35	40
Inquiries and requests addressed	3,000	3,000	3,000	3,000
Right-of-way closures processed	6	3	4	5
Annexations processed	30	5	8	8

**2014-2015 Accomplishments**

1. Projects completed: Pier, Skate Park, Tennis Complex, Armory Basin, Southtown Extension, Mechanicsville Walk, Wayfinding Signage, State Office Building Demolition, Downtown Infrastructure Phase 4, 24<sup>th</sup> St. Rehab, and 90% of Munday Senior Center Conceptual Plans.
2. Projects continued: Downtown Infrastructure Phase 2, Harsh Ditch Phase 2A, design of decorative lighting on the Glover H. Cary Bridge.
3. Projects started: Scherm Ditch Phase 4, Persimmon Ditch Stabilization, Greenbelt Extension for Martin Luther King Loop, Greenbelt Extension for East End, special paving.



**2015-2016 Objectives**

1. Continue Harsh Ditch Phase 2A.
2. Continue Scherm Ditch Phase 4.
3. Projects to be completed: Downtown Infrastructure Phase 2, Persimmon Ditch Stabilization, construction of Greenbelt connector for Martin Luther King Loop, design of Greenbelt Extension for East trail, special paving.
4. Projects to be started: Bluegrass Museum, East 22<sup>nd</sup> St. drainage design, Devins Ditch basin pump repair, pump maintenance program, large corrugated metal pipe repair plan, Smothers Park inspection plan, Pier inspection plan, sidewalk policy for private development, Gateway Commons public infrastructure review, review of options for Greenbelt connection to hospital, establishment of procedures for compliance with new pending Municipal Separate Storm Sewer permit, design of old Shaker's lot.

2015-2016 Budget

Department: 051 Engineering

Division: 001 Administration

Fund: 001 General

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Personnel Services</b>						
50001.001	Salaries Full Time	\$ 575,060	\$ 586,710	\$ 607,875	\$ 610,239	0%
50001.002	Salaries Non-Full Time	36,367	33,899	42,660	62,054	45%
50001.003	Salaries Outside Agency	28,893	30,100	0	0	0%
50001.004	Salaries Overtime	19,707	30,742	30,000	22,000	-27%
50010.001	Benefits Employees Retirement	119,627	119,594	114,126	113,498	-1%
50010.002	Benefits Unemployment	1,908	1,958	2,066	2,083	1%
50010.003	Benefits Clothing	2,648	3,010	3,150	3,250	3%
50010.004	Benefits Health Insurance	94,301	109,514	120,264	118,926	-1%
50010.005	Benefits Life Insurance	2,420	2,500	2,723	2,751	1%
50010.006	Benefits Social Security Tax	43,974	45,111	52,673	53,113	1%
50010.007	Benefits Workers Comp Claims	19,013	28,657	18,776	30,564	63%
50010.008	Benefits Other Employee Expense	121	109	150	150	0%
Total Personnel Services		944,038	991,904	994,463	1,018,628	2%
<b>Maintenance</b>						
50100.001	Mtc Buildings	7,521	13,490	9,971	3,139	-69%
50100.010	Mtc Grounds	497	692	614	0	-100%
50100.015	Mtc Misc Repairs	21	2,730	2,700	2,900	7%
50100.017	Mtc Repairs - Radio Equipment	0	3,000	2,070	870	-58%
50100.025	Mtc Street Resurfacing	200,999	922,554	901,440	419,000	-54%
50100.026	Mtc Streets	0	200,177	337,060	550,000	63%
50100.029	Mtc Vehicle Wash	451	295	455	323	-29%
50100.030	Mtc Vehicles & Equipment	16,008	14,947	14,905	12,905	-13%
50100.032	Mtc Software	0	0	1,500	8,300	453%
Total Maintenance		225,497	1,157,885	1,270,715	997,437	-22%
<b>Supplies</b>						
50110.002	Supplies Cleaning	159	200	200	175	-13%
50110.005	Supplies Office	7,112	4,936	6,000	5,400	-10%
50110.007	Supplies Technical	2,966	42,695	7,900	5,900	-25%
50110.008	Supplies Radio Replacement	0	0	2,400	2,500	4%
50122	Dues & Subscriptions	1,079	1,710	1,850	1,850	0%
50124	Motor Fuel	17,198	17,087	17,700	14,000	-21%
50125	Non-Capitalized Equipment	6,000	747	3,000	3,000	0%
50127	Postage	362	111	750	1,000	33%
50131	Computer Equipment	0	4,413	1,575	3,475	121%
50132	Computer Software	0	0	250	0	-100%
Total Supplies		34,875	71,899	41,625	37,300	-10%
<b>Utilities</b>						
50140.001	Utilities OMU	3,187	2,477	3,600	3,600	0%
50140.002	Utilities Non-City	1,453	2,441	1,900	2,400	26%
50140.003	Utilities Communications	6,862	6,894	4,108	4,925	20%
Total Utilities		11,502	11,811	9,608	10,925	14%

2015-2016 Budget

Department: 051 Engineering

Division: 001 Administration

Fund: 001 General

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Other</b>						
50251	Insurance	\$ 3,377	\$ 3,619	\$ 3,981	\$ 5,223	31%
50290	Professional/Technical Services	19,540	30,670	37,000	30,000	-19%
50292.002	Property Maintenance Demolition	0	0	0	75,000	100%
50310	Safety Costs	318	750	750	750	0%
50323	Training Costs	4,077	2,209	6,800	4,770	-30%
Total Other		27,313	37,248	48,531	115,743	138%
<b>Capital</b>						
51000.003	Capital Replacement Plan	11,413	11,901	8,639	13,191	53%
Total Capital		11,413	11,901	8,639	13,191	53%
<b>Total</b>		<b>\$ 1,254,638</b>	<b>\$ 2,282,649</b>	<b>\$ 2,373,581</b>	<b>\$ 2,193,224</b>	<b>-8%</b>

**Expenditure Analysis:**

**Personnel:** Increase in non-full time salaries for two additional pavement management workers and workers compensation.

**Maintenance:** Decrease in budgeted street resurfacing and maintenance in 2015-16 due to expected rollovers.

**Supplies:** Decrease in technical supplies needed and motor fuel costs.

**Utilities:** Increase in projected gas costs and communications adjusted closer to actual.

**Other:** Property demolition oversight will be done by Engineering. Budget moved from property maintenance to Engineering.

**Capital:** Increase in vehicle replacement costs.

**Revenue Analysis:**

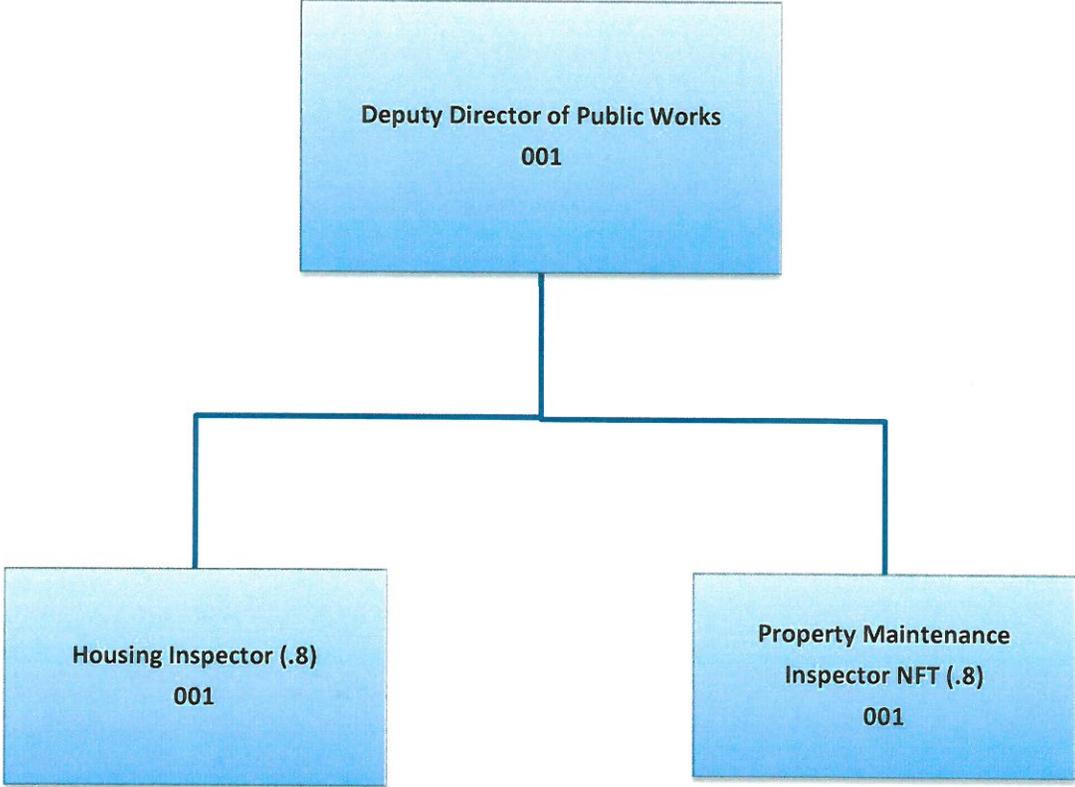
No revenue generated by this department.

**PROPERTY MAINTENANCE**

001.059

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<b>TOTALS:</b>	<b>001</b>
FULL TIME (FT):	0.8
NON FULL TIME (NFT):	0.8
<i>Structure Subject to Change FY 15-16</i>	

**Program Description**

The Property Maintenance Division of Public Works, formerly a part of the Engineering Department, has a long history of involvement in helping maintain Owensboro’s diverse neighborhoods. Its goal is to help prevent the deterioration of neighborhoods by improving property maintenance and to maintain the highest safety and sanitation standards for the many residential and non-residential properties in the community.

The Property Maintenance Code:

- Establishes a minimum maintenance standard for properties within the City of Owensboro.
- Provides for administration of enforcement and penalties for properties not maintaining the standard.

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Performance Indicators	Actual 2012-2013	Actual 2013-2014	Actual 2014-2015	Estimated 2015-2016
Properties inspected	N/A	N/A	975	1,120
Citizen Action Line requests closed	N/A	N/A	830	900
Demolition permits issued	N/A	N/A	21	21
Demolitions completed	N/A	N/A	7	10
Trees removed and/or trimmed	N/A	N/A	1	2

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**2014-2015 Accomplishments**

1. Completed inspections of properties requiring citations for ordinance violations.
2. Completed demolition permits for properties that could no longer be maintained or rehabilitated by the property owner.
3. Collected fines and fees for properties in violation of city ordinances.

**2015-2016 Objectives**

1. Complete inspections of properties requiring citations for ordinance violations.
  2. Complete demolition permits for properties that can no longer be maintained or rehabilitated by the property owner.
  3. Collect fines and fees for properties in violation of city ordinances.
-

2015-2016 Budget

Department: 059 Property Maintenance

Division: 001 Administration

Fund: 001 General

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Personnel Services</b>						
50001.001	Salaries Full Time	\$ 41,053	\$ 42,019	\$ 42,211	\$ 34,773	-18%
50001.002	Salaries Non-Full Time	4,516	4,032	15,606	12,485	-20%
50001.004	Salaries Overtime	5,757	5,026	4,200	4,200	0%
50010.001	Benefits Employees Retirement	8,789	8,486	8,201	6,649	-19%
50010.002	Benefits Unemployment	154	153	186	154	-17%
50010.003	Benefits Clothing	278	350	475	475	0%
50010.004	Benefits Health Insurance	10,396	12,168	13,344	10,925	-18%
50010.005	Benefits Life Insurance	175	179	186	152	-18%
50010.006	Benefits Social Security Tax	3,512	3,420	4,744	3,936	-17%
50010.007	Benefits Workers Comp Claims	2,362	3,017	2,744	1,415	-48%
50010.008	Benefits Other Employee Expense	25	0	25	25	0%
Total Personnel Services		77,018	78,850	91,922	75,189	-18%
<b>Maintenance</b>						
50100.009	Mtc Garage	0	0	0	200	100%
50100.029	Mtc Vehicle Wash	218	145	0	0	0%
50100.030	Mtc Vehicles & Equipment	848	549	549	549	0%
Total Maintenance		1,066	694	549	749	36%
<b>Supplies</b>						
50110.005	Supplies Office	182	476	450	300	-33%
50110.007	Supplies Technical	60	33	0	1,210	100%
50122	Dues & Subscriptions	309	0	200	100	-50%
50124	Motor Fuel	798	828	1,030	700	-32%
50125	Non-Capitalized Equipment	259	0	300	300	0%
50127	Postage	209	134	250	125	-50%
50131	Computer Equipment	0	0	0	4,600	100%
Total Supplies		1,817	1,472	2,230	7,335	229%
<b>Utilities</b>						
50140.003	Utilities Communications	619	721	1,340	360	-73%
Total Utilities		619	721	1,340	360	-73%
<b>Other</b>						
50200	Advertising	0	52	250	200	-20%
50251	Insurance	328	331	364	369	1%
50271	Mowing & Trash Pickup	16,083	30,294	60,000	25,000	-58%
50272	Trash & Debris Removal	0	0	0	5,000	100%
50290	Professional/Technical Services	2,801	11,102	18,000	18,000	0%
50292.002	Property Maintenance Demolition	89,689	96,751	159,667	0	-100%
50292.003	Property Maintenance Assistance	0	0	0	7,500	100%
50310	Safety Costs	13	0	150	100	-33%
50323	Training Costs	15	0	250	100	-60%
Total Other		108,929	138,530	238,681	56,269	-76%

2015-2016 Budget

Department: 059 Property Maintenance

Division: 001 Administration

Fund: 001 General

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Capital</b>						
51000.003	Capital Replacement Plan	\$ 928	\$ 928	\$ 4,319	\$ 747	-83%
Total Capital		928	928	4,319	747	-83%
<b>Total</b>		<b>\$ 190,377</b>	<b>\$ 221,195</b>	<b>\$ 339,041</b>	<b>\$ 140,649</b>	<b>-59%</b>

**Expenditure Analysis:**

**Personnel:** Decrease due to inspector salary and benefits cost being shared by Sanitation.

**Maintenance:** Increase due to inspector vehicle service previously in Engineering budget.

**Supplies:** Increase due to scheduled computer replacements and air cards for computers.

**Utilities:** Decrease due to air cards being moved to technical supplies.

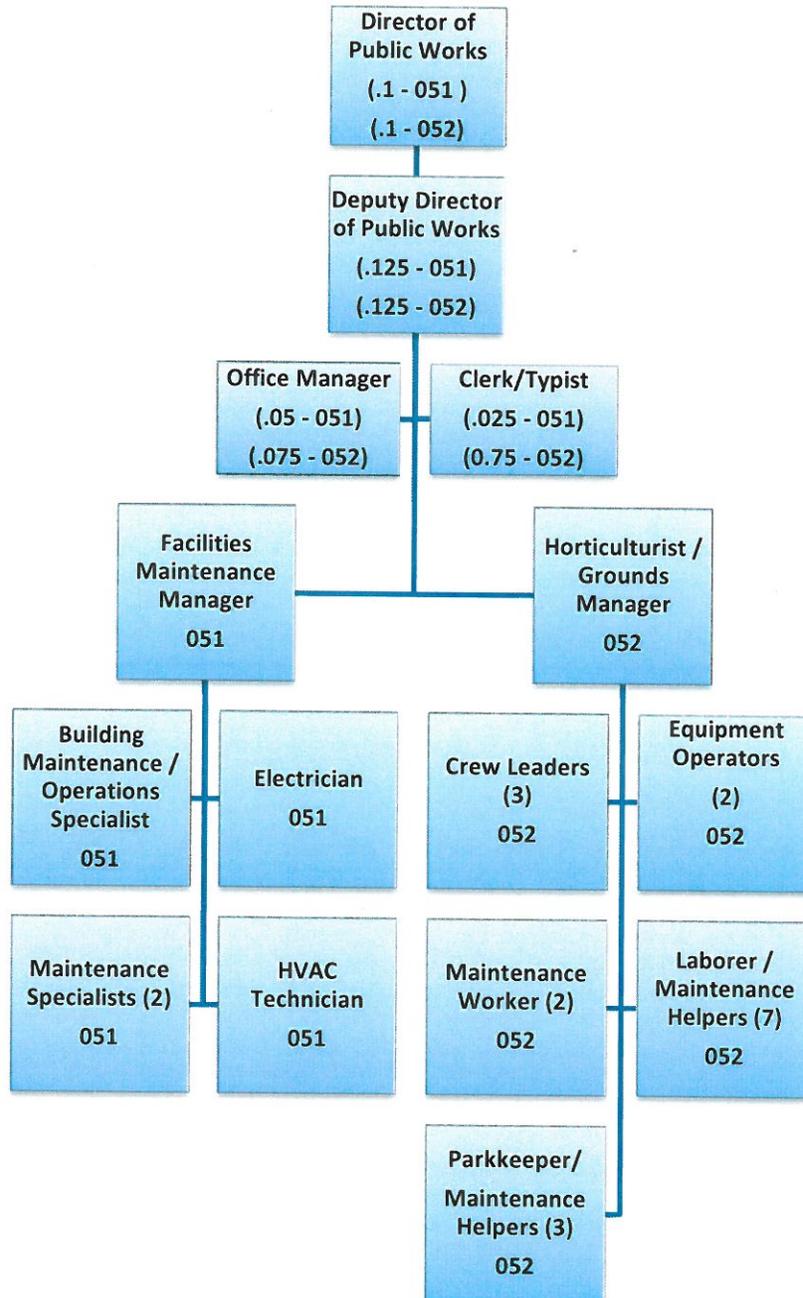
**Other:** Decrease from moving demolition and trash pickup to Sanitation.

**Revenue Analysis:**

Projected revenue \$45,000 from permits and liens.

# FACILITIES MAINTENANCE

302.052



TOTALS:	051	052
FULL TIME (FT):	6.3	18.375
NON FULL TIME (NFT):	0	0
TEMP AGENCY (FTE):	0	0
<i>Structure Subject to Change FY 15-16.</i>		

## 2015-2016 Budget

DEPARTMENT: 052 Facilities Maintenance

Fund: 302 Facilities Maintenance

### Program Description

This program provides the overall management, organization, planning, and administration of the Facilities Maintenance Department, including but not limited to, maintenance, design, and inspection of City buildings, grounds, parks, recreational areas, beautification plots, and other City properties.

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Performance Indicators	Actual	Actual	Projected	Estimated
	2012-2013	2013-2014	2014-2015	2015-2016
Square feet of buildings maintained per employee	164,594	164,594	184,594	185,094
Work orders completed	6,012	6,502	7,477	7,512
Athletic facilities maintained	73	75	76	78
Acres maintained per employee	65.63	58.33	59.42	67.48
Square feet flower beds planted and maintained (per employee)	1,505	1,505	1,706	2,018
Square feet landscape areas maintained (per employee)	28,523	26,275	29,618	31,454

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### 2014-2015 Accomplishments

1. Completed the installation of a 1000 square-foot maintenance building at Ben Hawes Park.
  2. Completed the roof replacement at the City Maintenance Garage.
  3. Completed the installation of a new video surveillance system at the Parking Garage.
  4. Replaced the walk bridge on #11 at Ben Hawes Golf Course.
  5. Replaced the gym floor at Dugan Best Community Center.
  6. Assisted with the construction and opening of the new tennis facility.
  7. Secured a contract for asphalt maintenance at 24 locations – sport courts, parking lots and walking trails.
  8. Secured a contract to renovate City Hall 4<sup>th</sup> floor public restrooms to meet ADA standards.
  9. Completed extensive deck repairs to the steel bridge on the Greenbelt at West Parrish and the Bypass.
  10. Completed primary landscape of McConnell Plaza and the Convention Center areas.
  11. Completed the renovation of Cedar Street islands.
- 

### 2015-2016 Objectives

1. Complete all projects listed in the fiscal year 2015-2016 budget.
  2. Add outside court area of the new tennis facility into the maintenance plan.
  3. Complete renovations at Combest and Cravens pools.
  4. Complete repairs to the Sportscenter HVAC system – new chiller, pumps and temperature controls.
  5. Complete kitchen renovation at OFD #2 station.
  6. Complete asphalt maintenance – Greenbelt west trail, sport courts and parking lots.
  7. Continue to convert seasonal display areas over to permanent landscaping utilizing perennials and other plants.
-

2015-2016 Budget

Department: 052 Facilities Maintenance Summary

Fund: 302 Facilities Maintenance

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Personnel Services</b>						
50001.001	Salaries Full Time	\$ 902,000	\$ 907,531	\$ 977,392	\$ 984,101	1%
50001.002	Salaries Non-Full Time	7,770	4,181	11,840	0	-100%
50001.003	Salaries Outside Agency	189,640	186,635	220,725	233,323	6%
50001.004	Salaries Overtime	106,537	99,791	68,394	66,540	-3%
50010.001	Benefits Employees Retirement	194,530	187,354	184,791	179,240	-3%
50010.002	Benefits Unemployment	3,061	3,059	3,173	3,152	-1%
50010.003	Benefits Clothing	8,127	8,413	8,900	8,775	-1%
50010.004	Benefits Health Insurance	218,470	237,089	256,164	313,536	22%
50010.005	Benefits Life Insurance	4,335	4,305	4,407	4,446	1%
50010.006	Benefits Social Security Tax	69,395	68,697	80,908	80,374	-1%
50010.007	Benefits Workers Comp Claims	22,945	24,807	26,881	28,578	6%
50010.008	Benefits Other Employee Expense	705	412	550	568	3%
Total Personnel Services		1,727,514	1,732,273	1,844,125	1,902,633	3%
<b>Maintenance</b>						
50100.015	Mtc Misc Repairs	529,292	461,276	345,911	294,703	-15%
50100.017	Mtc Repairs - Radio Equipment	10,750	12,300	3,567	3,567	0%
50100.027	Mtc Tree Removal - Parks	16,612	19,939	20,000	20,000	0%
50100.028	Mtc Tree Trimming and Removal	20,000	15,217	20,000	17,000	-15%
50100.029	Mtc Vehicle Wash	1,353	1,320	1,365	969	-29%
50100.030	Mtc Vehicles & Equipment	108,963	94,344	94,344	71,581	-24%
50100.032	Mtc Software	0	0	400	440	10%
Total Maintenance		686,970	604,396	485,587	408,260	-16%
<b>Supplies</b>						
50110.001	Supplies Agricultural	70,286	89,554	115,393	110,426	-4%
50110.002	Supplies Cleaning	9,429	7,546	9,166	9,895	8%
50110.005	Supplies Office	1,637	1,098	1,350	1,305	-3%
50110.007	Supplies Technical	83,781	76,949	95,502	95,726	0%
50110.008	Supplies Radio Replacement	0	0	9,840	12,300	25%
50122	Dues & Subscriptions	1,943	1,245	2,315	2,315	0%
50124	Motor Fuel	71,549	73,199	91,805	56,000	-39%
50125	Non-Capitalized Equipment	6,359	0	5,250	3,155	-40%
50127	Postage	41	22	77	50	-35%
50129	Small Tools	2,039	4,370	2,805	3,137	12%
50131	Computer Equipment	0	3,387	3,150	2,000	-37%
Total Supplies		247,065	257,371	336,653	296,309	-12%
<b>Utilities</b>						
50140.001	Utilities OMU	5,191	2,868	6,000	5,500	-8%
50140.002	Utilities Non-City	5,942	9,288	6,800	9,400	38%
50140.003	Utilities Communications	5,216	5,745	3,515	5,085	45%
Total Utilities		16,349	17,900	16,315	19,985	22%
<b>Other</b>						
50222	Contractual Services	459,627	526,627	645,394	663,065	3%
50251	Insurance	14,559	15,173	16,690	15,657	-6%
50255	Miscellaneous Administrative	0	0	100,000	0	-100%
50301	Rents & Storage	2,763	8,054	10,500	9,360	-11%
50310	Safety Costs	6,810	6,403	7,169	7,360	3%
50322	Tipping Fees	5,075	5,720	7,500	0	-100%
50323	Training Costs	3,924	3,354	3,735	3,270	-12%
50325	Travel	523	89	300	300	0%
Total Other		493,281	565,418	791,288	699,012	-12%

2015-2016 Budget

Department: 052 Facilities Maintenance Summary

Fund: 302 Facilities Maintenance

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Capital</b>						
51000.001	Capital Buildings	\$ 103,650	\$ 340,817	\$ 481,683	\$ 319,800	-34%
51000.005	Capital Equipment	0	0	5,000	0	-100%
51000.008	Capital Land Improvements	21,799	0	0	0	0%
51000.003	Capital Replacement Plan	72,561	80,367	81,518	74,509	-9%
51025	Depreciation Expense	7,229	8,850	0	0	0%
Total Capital		205,238	430,034	568,201	394,309	-31%
55000.001	Transfer To General Fund	70,000	0	0	0	0%
<b>Total</b>		<b>\$ 3,446,416</b>	<b>\$ 3,607,393</b>	<b>\$ 4,042,169</b>	<b>\$ 3,720,508</b>	<b>-8%</b>

2015-2016 Budget

Department: 052 Facilities Maintenance

Division: 051 Buildings

Fund: 302 Facilities Maintenance

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Personnel Services</b>						
50001.001	Salaries Full Time	\$ 300,164	\$ 314,628	\$ 352,699	\$ 333,181	-6%
50001.004	Salaries Overtime	7,283	7,280	7,944	6,090	-23%
50010.001	Benefits Employees Retirement	58,343	59,103	63,726	57,880	-9%
50010.002	Benefits Unemployment	926	978	1,082	1,018	-6%
50010.003	Benefits Clothing	2,496	2,081	2,100	2,375	13%
50010.004	Benefits Health Insurance	58,203	65,291	66,329	82,630	25%
50010.005	Benefits Life Insurance	1,515	1,549	1,580	1,495	-5%
50010.006	Benefits Social Security Tax	21,350	22,306	27,589	25,954	-6%
50010.007	Benefits Workers Comp Claims	7,055	7,603	8,018	8,404	5%
50010.008	Benefits Other Employee Expense	294	220	250	268	7%
Total Personnel Services		457,630	481,038	531,317	519,295	-2%
<b>Maintenance</b>						
50100.015	Mtc Misc Repairs	461,975	421,327	275,518	229,377	-17%
50100.017	Mtc Repairs - Radio Equipment	1,500	2,100	609	609	0%
50100.029	Mtc Vehicle Wash	451	440	455	323	-29%
50100.030	Mtc Vehicles & Equipment	6,080	6,343	6,343	6,343	0%
Total Maintenance		470,006	430,210	282,925	236,652	-16%
<b>Supplies</b>						
50110.005	Supplies Office	878	503	860	735	-15%
50110.008	Supplies Radio Replacement	0	0	1,680	2,100	25%
50122	Dues & Subscriptions	1,344	1,030	1,600	1,600	0%
50124	Motor Fuel	17,267	21,549	23,918	15,000	-37%
50125	Non-Capitalized Equipment	1,871	0	0	1,000	100%
50127	Postage	15	22	27	0	-100%
50129	Small Tools	811	3,019	1,095	1,376	26%
50131	Computer Equipment	0	2,607	1,575	1,000	-37%
Total Supplies		22,186	28,730	30,755	22,811	-26%
<b>Utilities</b>						
50140.001	Utilities OMU	2,985	1,673	3,000	2,500	-17%
50140.002	Utilities Non-City	2,728	4,282	3,200	4,300	34%
50140.003	Utilities Communications	2,986	2,997	1,263	2,675	112%
Total Utilities		8,698	8,952	7,463	9,475	27%
<b>Other</b>						
50222	Contractual Services	206,703	176,823	253,112	212,619	-16%
50251	Insurance	4,238	4,788	5,267	5,706	8%
50255	Miscellaneous Administrative	0	0	100,000	0	-100%
50301	Rents & Storage	0	403	3,000	3,060	2%
50310	Safety Costs	573	209	215	225	5%
50322	Tipping Fees	354	457	1,500	0	-100%
50323	Training Costs	1,284	100	120	130	8%
50325	Travel	410	0	0	0	0%
Total Other		213,563	182,779	363,214	221,740	-39%

2015-2016 Budget

Department: 052 Facilities Maintenance                      Division: 051 Buildings                      Fund: 302 Facilities Maintenance

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Capital</b>						
51000.001	Capital Buildings	\$ 103,650	\$ 340,817	\$ 481,683	\$ 319,800	-34%
51000.008	Capital Land Improvements	21,799	0	0	0	0%
51000.003	Capital Replacement Plan	16,966	18,035	18,424	18,651	1%
51025	Depreciation Expense	5,859	7,356	0	0	0%
Total Capital		148,274	366,208	500,107	338,451	-32%
<b>Total</b>		<b>\$ 1,320,357</b>	<b>\$ 1,497,917</b>	<b>\$ 1,715,781</b>	<b>\$ 1,348,424</b>	<b>-21%</b>

**Expenditure Analysis:**

**Personnel:** Decrease due to office staff reorganization netted by health insurance cost increase.

**Maintenance:** Decrease in number and cost of maintenance and repair projects.

**Supplies:** Lower motor fuel costs.

**Utilities:** Increase projected in non-city utility costs and adjusted cell phone costs to meet actuals.

**Other:** Decrease in contracted services and no ADA bathroom renovation budget in miscellaneous administrative.

**Capital:** Decrease in number and cost of capital building projects.

**Revenue Analysis:**

This is an internal service fund. Revenues are generated by charging each department within the City for services performed.

2015-2016 Budget

Department: 052 Facilities Maintenance                      Division: 051 Buildings                      Fund: 302 Facilities Maintenance

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Revenue</b>						
40412	Facilities Maintenance Services	\$ 1,265,516	\$ 1,373,713	\$ 1,509,485	\$ 1,348,424	-11%
41060	Miscellaneous Revenue	1,869	325	0	0	0%
41200	Auction Proceeds	0	1,888	0	0	0%
Total		1,267,385	1,375,927	1,509,485	1,348,424	-11%
41300.001	Transfers From General Fund	0	35,000	0	0	0%
<b>Total Revenue</b>		<b>\$ 1,267,385</b>	<b>\$ 1,410,927</b>	<b>\$ 1,509,485</b>	<b>\$ 1,348,424</b>	<b>-11%</b>

2015-2016 Budget

Department: 052 Facilities Maintenance

Division: 052 Grounds

Fund: 302 Facilities Maintenance

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Personnel Services</b>						
50001.001	Salaries Full Time	\$ 601,836	\$ 592,902	\$ 624,693	\$ 650,920	4%
50001.002	Salaries Non-Full Time	7,770	4,181	11,840	0	-100%
50001.003	Salaries Outside Agency	189,640	186,635	220,725	233,323	6%
50001.004	Salaries Overtime	99,254	92,511	60,450	60,450	0%
50010.001	Benefits Employees Retirement	136,187	128,251	121,065	121,360	0%
50010.002	Benefits Unemployment	2,135	2,081	2,091	2,134	2%
50010.003	Benefits Clothing	5,631	6,331	6,800	6,400	-6%
50010.004	Benefits Health Insurance	160,267	171,798	189,835	230,906	22%
50010.005	Benefits Life Insurance	2,820	2,756	2,827	2,951	4%
50010.006	Benefits Social Security Tax	48,044	46,391	53,319	54,420	2%
50010.007	Benefits Workers Comp Claims	15,889	17,204	18,863	20,174	7%
50010.008	Benefits Other Employee Expense	412	192	300	300	0%
Total Personnel Services		1,269,884	1,251,235	1,312,808	1,383,338	5%
<b>Maintenance</b>						
50100.015	Mtc Misc Repairs	67,316	39,948	70,393	65,326	-7%
50100.017	Mtc Repairs - Radio Equipment	9,250	10,200	2,958	2,958	0%
50100.027	Mtc Tree Removal - Parks	16,612	19,939	20,000	20,000	0%
50100.028	Mtc Tree Trimming and Removal	20,000	15,217	20,000	17,000	-15%
50100.029	Mtc Vehicle Wash	902	880	910	646	-29%
50100.030	Mtc Vehicles & Equipment	102,883	88,001	88,001	65,238	-26%
50100.032	Mtc Software	0	0	400	440	10%
Total Maintenance		216,963	174,185	202,662	171,608	-15%
<b>Supplies</b>						
50110.001	Supplies Agricultural	70,286	89,554	115,393	110,426	-4%
50110.002	Supplies Cleaning	9,429	7,546	9,166	9,895	8%
50110.005	Supplies Office	760	596	490	570	16%
50110.007	Supplies Technical	83,781	76,949	95,502	95,726	0%
50110.008	Supplies Radio Replacement	0	0	8,160	10,200	25%
50122	Dues & Subscriptions	599	215	715	715	0%
50124	Motor Fuel	54,282	51,650	67,887	41,000	-40%
50125	Non-Capitalized Equipment	4,489	0	5,250	2,155	-59%
50127	Postage	26	0	50	50	0%
50129	Small Tools	1,227	1,351	1,710	1,761	3%
50131	Computer Equipment	0	780	1,575	1,000	-37%
Total Supplies		224,879	228,641	305,898	273,498	-11%
<b>Utilities</b>						
50140.001	Utilities OMU	2,206	1,195	3,000	3,000	0%
50140.002	Utilities Non-City	3,214	5,006	3,600	5,100	42%
50140.003	Utilities Communications	2,230	2,748	2,252	2,410	7%
Total Utilities		7,651	8,949	8,852	10,510	19%

2015-2016 Budget

Department: 052 Facilities Maintenance		Division: 052 Grounds		Fund: 302 Facilities Maintenance		
Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Other</b>						
50222	Contractual Services	\$ 252,924	\$ 349,804	\$ 392,282	\$ 450,446	15%
50251	Insurance	10,320	10,385	11,423	9,951	-13%
50301	Rents & Storage	2,763	7,652	7,500	6,300	-16%
50310	Safety Costs	6,237	6,194	6,954	7,135	3%
50322	Tipping Fees	4,721	5,263	6,000	0	-100%
50323	Training Costs	2,640	3,254	3,615	3,140	-13%
50325	Travel	113	89	300	300	0%
Total Other		279,719	382,639	428,074	477,272	11%
<b>Capital</b>						
51000.005	Capital Equipment	0	0	5,000	0	-100%
51000.003	Capital Replacement Plan	55,595	62,332	63,094	55,858	-11%
51025	Depreciation Expense	1,370	1,494	0	0	0%
Total Capital		56,965	63,826	68,094	55,858	-18%
55000.001	Transfer To General Fund	70,000	0	0	0	0%
<b>Total</b>		<b>\$ 2,126,060</b>	<b>\$ 2,109,476</b>	<b>\$ 2,326,388</b>	<b>\$ 2,372,084</b>	<b>2%</b>

**Expenditure Analysis:**

**Personnel:** Increase from the addition of a full-time maintenance worker, health insurance, and workers compensation netted by the elimination of a non-full time parks attendant.

**Maintenance:** A tractor was moved out of Grounds to Stormwater therefore decreasing maintenance costs.

**Supplies:** Lower motor fuel costs main reason for decrease.

**Utilities:** Projected increase in non-city utility costs.

**Other:** Increase in contracted services for mowing of additional areas netted by tipping fees moved to Sanitation.

**Capital:** Decrease in capital equipment needs and replacement costs due to tractor moving to Stormwater.

**Revenue Analysis:**

This is an internal service fund. Revenues are generated by charging each department within the City for services performed.

2015-2016 Budget

Department: 052 Facilities Maintenance                      Division: 052 Grounds                      Fund: 302 Facilities Maintenance

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Revenue</b>						
40413	Grounds Services	\$ 2,271,236	\$ 2,101,757	\$ 2,184,106	\$ 2,372,084	9%
41200	Auction Proceeds	0	613	0	0	0%
<b>Total Revenue</b>		<b>\$ 2,271,236</b>	<b>\$ 2,102,370</b>	<b>\$ 2,184,106</b>	<b>\$ 2,372,084</b>	<b>9%</b>

2015-2016 Budget

Department: 058 Parking Garage                      Division: 001 Administration                      Fund: 001 General

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b><u>Maintenance</u></b>						
50100.001	Mtc Buildings	144,057	31,273	225,757	33,811	-85%
50100.010	Mtc Grounds	5,179	6,792	18,493	18,334	-1%
Total Maintenance		149,236	38,065	244,250	52,145	-79%
<b><u>Supplies</u></b>						
50110.007	Supplies Technical	0	130	0	0	0%
Total Supplies		0	130	0	0	0%
<b><u>Utilities</u></b>						
50140.001	Utilities OMU	10,218	8,539	12,000	11,000	-8%
50140.003	Utilities Communications	688	704	750	0	-100%
Total Utilities		10,906	9,243	12,750	11,000	-14%
<b><u>Other</u></b>						
50251	Insurance	3,790	4,307	4,738	5,428	15%
Total Other		3,790	4,307	4,738	5,428	15%
<b><u>Capital</u></b>						
51000.003	Capital Replacement Plan	557	438	478	414	-13%
Total Capital		557	438	478	414	-13%
<b>Total</b>		<b>\$ 164,489</b>	<b>\$ 52,183</b>	<b>\$ 262,216</b>	<b>\$ 68,987</b>	<b>-74%</b>

**Expenditure Analysis:**

**Maintenance:** Reduction in building maintenance due to prior year costs to caulk and seal the parking garage.

**Utilities:** Decrease in OMU utilities based upon current year actuals and no communications line charges with VoIP.

**Other:** Increase in cost to insure the parking garage.

**Revenue Analysis:**

Projected \$57,500 revenue for weekday and special events parking.

2015-2016 Budget

Department: 058 Parking Garage

Division: 000 Non-Departmental

Fund: 001 General

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Revenue</b>						
40321	Monthly Parking	\$ 52,295	\$ 57,025	\$ 53,000	\$ 50,000	-6%
41080	RiverPark Center - Special Events	6,356	7,572	6,000	7,500	25%
<b>Total Revenue</b>		<b>\$ 58,651</b>	<b>\$ 64,597</b>	<b>\$ 59,000</b>	<b>\$ 57,500</b>	<b>-3%</b>

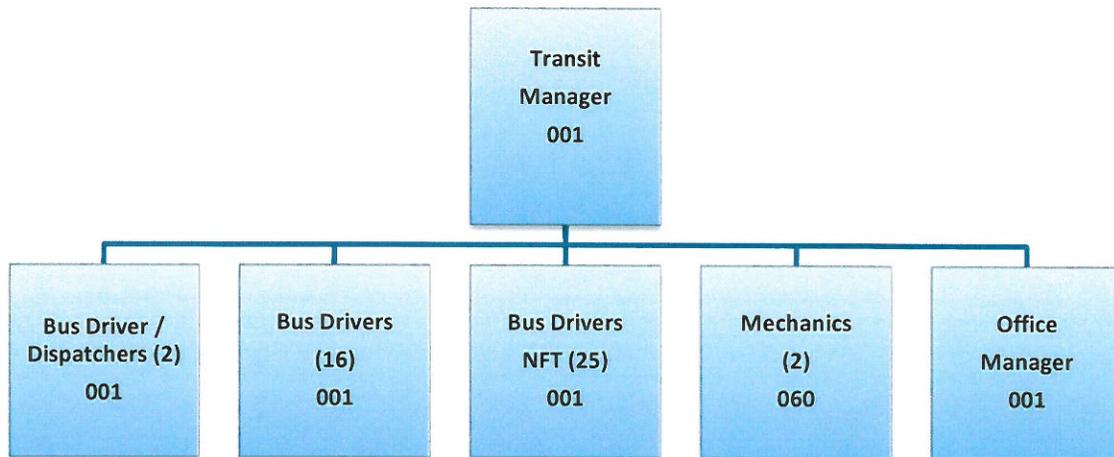
# TRANSIT

402.057

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TOTALS:	001	060
FULL TIME (FT):	20	2
NON FULL TIME (NFT):	25	0
<i>Structure Subject to Change FY 15-16.</i>		

**2015-2016 Budget**

**DEPARTMENT: 057 Transit**

**Fund: 402 Transit**

**Program Description**

This program provides public transportation to the Owensboro community. Buses traverse eight routes 6:00a.m.-7:00p.m. Monday through Friday and 8:00a.m.-4:00p.m. on Saturday.

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<b>Performance Indicators</b>	<b>Actual 2012-2013</b>	<b>Actual 2013-2014</b>	<b>Projected 2014-2015</b>	<b>Estimated 2015-2016</b>
Number of bus riders	336,000	365,000	385,000	410,000
Number of trolley riders	0	0	18,000	20,000
Number of paratransit riders	19,500	20,125	20,400	21,000
Average cost per rider per trip	\$3.21	\$3.51	\$3.77	\$3.85
General Fund subsidy percentage	30%	30%	30%	30%

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**2014-2015 Accomplishments**

1. Secured additional federal operating funds in the amount of \$264,000 to begin two new routes, extending services to the citizens of Owensboro.
  2. Received a 100% federal grant in the amount of \$115,210 to purchase new radios, surveillance equipment, and to restore the old trolley.
  3. Received 100% federal funds in the amount of \$44,655 to complete a Route Study, which assisted in the addition of the two new routes.
  4. Received 100% federal funds in the amount of \$231,951 to install fixed-route software, which includes mobile apps and text message capability allowing users to locate and better anticipate arrival time of the bus.
  5. Two new bus shelters are being installed; one on Frederica Street and one on Starlite Drive.
- 

**2015-2016 Objectives**

1. Apply for two new buses through Section 5339 grant funds.
  2. Sell multiple bus wraps throughout the year increasing revenue by more than \$20,000.
  3. Restore the old trolley and put it into operation downtown.
  4. Install a new radio system department wide.
  5. Continue education for the end user (bus patron) on utilizing the mobile apps and text message program.
-

2015-2016 Budget

Department: 057 Transit Summary

Fund: 402 Transit

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Personnel Services</b>						
50001.001	Salaries Full Time	\$ 530,897	\$ 582,531	\$ 643,259	\$ 713,906	11%
50001.002	Salaries Non-Full Time	104,495	164,424	225,604	127,260	-44%
50001.003	Salaries Outside Agency	0	2,034	0	0	0%
50001.004	Salaries Overtime	25,789	54,877	36,000	36,000	0%
50001.005	Salaries Retirement Contingency	0	0	12,503	0	-100%
50010.001	Benefits Employees Retirement	114,458	127,382	124,392	137,532	11%
50010.002	Benefits Unemployment	1,973	2,427	2,715	2,632	-3%
50010.003	Benefits Clothing	8,207	9,852	10,900	12,900	18%
50010.004	Benefits Health Insurance	135,271	187,087	207,384	294,192	42%
50010.005	Benefits Life Insurance	2,365	2,661	2,944	3,280	11%
50010.006	Benefits Social Security Tax	45,345	55,856	69,222	67,104	-3%
50010.007	Benefits Workers Comp Claims	14,515	22,339	21,257	28,379	34%
50010.008	Benefits Other Employee Expense	1,229	1,011	879	1,407	60%
Total Personnel Services		984,543	1,212,482	1,357,059	1,424,592	5%
<b>Maintenance</b>						
50100.001	Mtc Buildings	43,412	41,513	46,797	44,751	-4%
50100.010	Mtc Grounds	13,279	7,461	6,535	6,841	5%
50100.015	Mtc Misc Repairs	157,518	235,046	170,785	275,729	61%
50100.017	Mtc Repairs - Radio Equipment	10,682	0	2,523	1,131	-55%
50100.030	Mtc. Vehicles & Equipment	0	0	30,210	0	-100%
50100.032	Mtc. Software	0	0	0	749	100%
Total Maintenance		224,892	284,020	256,850	329,201	28%
<b>Supplies</b>						
50110.002	Supplies Cleaning	3,450	6,978	6,443	5,297	-18%
50110.005	Supplies Office	842	1,383	1,731	1,667	-4%
50110.007	Supplies Technical	2,395	4,514	2,557	5,500	115%
50122	Dues & Subscriptions	3,459	3,528	3,528	3,528	0%
50124	Motor Fuel	245,604	315,272	409,088	409,088	0%
50125	Non-Capitalized Equipment	4,061	(9,389)	94,675	4,900	-95%
50127	Postage	291	325	231	231	0%
50129	Small Tools	10,578	2,629	3,633	3,530	-3%
50131	Computer Equipment	0	748	1,000	5,000	400%
50132	Computer Software	0	0	0	7,371	100%
Total Supplies		270,679	325,987	522,886	446,112	-15%
<b>Utilities</b>						
50140.001	Utilities OMU	10,408	8,780	12,800	12,300	-4%
50140.002	Utilities Non-City	6,702	9,716	8,900	9,200	3%
50140.003	Utilities Communications	2,635	8,193	8,819	7,562	-14%
Total Utilities		19,745	26,688	30,519	29,062	-5%

2015-2016 Budget

Department: 057 Transit Summary

Fund: 402 Transit

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Other</b>						
50200	Advertising	\$ 2,325	\$ 3,645	\$ 3,100	\$ 1,700	-45%
50222	Contractual Services	0	0	6,720	8,140	21%
50250	Indirect Costs - City	52,000	52,000	52,000	52,000	0%
50251	Insurance	36,416	54,656	60,122	56,781	-6%
50290	Professional/Technical Services	43,550	117,547	18,000	18,000	0%
50310	Safety Costs	2,325	3,501	4,519	20,893	362%
50323	Training Costs	1,252	1,815	9,650	7,450	-23%
50324	Transportation Costs	90,000	90,000	90,000	90,000	0%
50325	Travel	1,823	255	950	0	-100%
Total Other		229,691	323,419	245,061	254,964	4%
<b>Capital</b>						
51000.001	Capital Buildings	0	0	0	20,721	100%
51000.005	Capital Equipment	0	0	0	40,000	100%
51000.008	Capital Land Improvements	0	0	0	20,000	100%
51000.013	Capital Software	0	13,189	0	0	0%
51000.015	Capital Vehicles	0	2,845	0	0	0%
51025	Depreciation Expense	433,224	533,987	0	0	0%
Total Capital		433,224	550,021	0	80,721	100%
<b>Total</b>		<b>\$ 2,162,774</b>	<b>\$ 2,722,617</b>	<b>\$ 2,412,375</b>	<b>\$ 2,564,652</b>	<b>6%</b>

2015-2016 Budget

Department: 057 Transit Division: 001 Administration Fund: 402 Transit

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Personnel Services</b>						
50001.001	Salaries Full Time	\$ 476,381	\$ 527,619	\$ 570,284	\$ 643,663	13%
50001.002	Salaries Non-Full Time	104,495	164,424	225,604	127,260	-44%
50001.003	Salaries Outside Agency	0	2,034	0	0	0%
50001.004	Salaries Overtime	21,911	50,868	30,000	30,000	0%
50001.005	Salaries Retirement Contingency	0	0	12,503	0	-100%
50010.001	Benefits Employees Retirement	103,143	116,179	110,437	124,525	13%
50010.002	Benefits Unemployment	1,799	2,248	2,478	2,403	-3%
50010.003	Benefits Clothing	7,201	9,336	10,100	12,200	21%
50010.004	Benefits Health Insurance	115,867	168,550	180,696	276,264	53%
50010.005	Benefits Life Insurance	2,112	2,408	2,608	2,958	13%
50010.006	Benefits Social Security Tax	41,491	51,846	63,180	61,271	-3%
50010.007	Benefits Workers Comp Claims	13,289	20,251	20,241	26,160	29%
50010.008	Benefits Other Employee Expense	1,229	1,011	879	1,407	60%
Total Personnel Services		888,917	1,116,774	1,229,010	1,308,111	6%
<b>Maintenance</b>						
50100.015	Mtc Misc Repairs	420	795	785	729	-7%
Total Maintenance		420	795	785	729	-7%
<b>Supplies</b>						
50110.002	Supplies Cleaning	1,308	1,320	1,489	1,372	-8%
50110.005	Supplies Office	842	1,383	1,731	1,667	-4%
50110.007	Supplies Technical	0	0	0	3,000	100%
50122	Dues & Subscriptions	3,459	3,528	3,528	3,528	0%
50124	Motor Fuel	245,604	315,272	409,088	409,088	0%
50125	Non-Capitalized Equipment	84	(9,389)	9,675	0	-100%
50127	Postage	291	325	231	231	0%
50131	Computer Equipment	0	748	1,000	5,000	400%
Total Supplies		251,588	313,187	426,742	423,886	-1%
<b>Utilities</b>						
50140.001	Utilities OMU	2,216	1,921	2,800	2,800	0%
50140.002	Utilities Non-City	1,094	1,257	1,400	1,200	-14%
50140.003	Utilities Communications	2,635	2,463	3,060	7,562	147%
Total Utilities		5,944	5,641	7,260	11,562	59%
<b>Other</b>						
50200	Advertising	2,325	3,645	3,100	1,700	-45%
50250	Indirect Costs - City	52,000	52,000	52,000	52,000	0%
50251	Insurance	36,416	54,656	60,122	56,781	-6%
50310	Safety Costs	2,325	2,083	2,469	19,932	707%
50323	Training Costs	1,252	561	0	7,450	100%
50325	Travel	1,823	130	950	0	-100%
Total Other		96,141	113,076	118,641	137,863	16%

2015-2016 Budget

Department: 057 Transit

Division: 001 Administration

Fund: 402 Transit

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Capital</b>						
51025	Depreciation Expense	\$ 58,087	\$ 58,087	\$ 0	\$ 0	0%
Total Capital		58,087	58,087	0	0	0%
<b>Total</b>		<b>\$ 1,301,097</b>	<b>\$ 1,607,558</b>	<b>\$ 1,782,438</b>	<b>\$ 1,882,151</b>	<b>6%</b>

**Expenditure Analysis:**

**Personnel:** Increase due to addition of three full-time positions and health insurance costs netted by reduced non-full time hours.

**Utilities:** Increase in communication cost due to data plan for tablets running new route software on bus routes.

**Other:** Increase in safety spending due to a new federal regulation.

**Revenue Analysis:**

Projected \$855,075 FTA grant and \$172,000 in miscellaneous revenue.

2015-2016 Budget

Department: 057 Transit Division: 060 Capital Fund: 402 Transit

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Personnel Services</b>						
50001.001	Salaries Full Time	\$ 54,515	\$ 54,912	\$ 72,975	\$ 70,243	-4%
50001.004	Salaries Overtime	3,878	4,009	6,000	6,000	0%
50010.001	Benefits Employees Retirement	11,315	11,203	13,955	13,007	-7%
50010.002	Benefits Unemployment	174	180	237	229	-3%
50010.003	Benefits Clothing	1,006	516	800	700	-13%
50010.004	Benefits Health Insurance	19,404	18,537	26,688	17,928	-33%
50010.005	Benefits Life Insurance	253	253	336	322	-4%
50010.006	Benefits Social Security Tax	3,854	4,010	6,042	5,833	-3%
50010.007	Benefits Workers Comp Claims	1,226	2,088	1,016	2,219	118%
Total Personnel Services		95,626	95,708	128,049	116,481	-9%
<b>Maintenance</b>						
50100.001	Mtc Buildings	43,412	41,513	46,797	44,751	-4%
50100.010	Mtc Grounds	13,279	7,461	6,535	6,841	5%
50100.015	Mtc Misc Repairs	157,099	234,251	170,000	275,000	62%
50100.017	Mtc Repairs - Radio Equipment	10,682	0	2,523	1,131	-55%
50100.032	Mtc. Software	0	0	0	749	100%
Total Maintenance		224,472	283,225	225,855	328,472	45%
<b>Supplies</b>						
50110.002	Supplies Cleaning	2,142	5,657	4,954	3,925	-21%
50110.007	Supplies Technical	2,395	4,514	2,557	2,500	-2%
50125	Non-Capitalized Equipment	3,977	0	0	4,900	100%
50129	Small Tools	10,578	2,629	3,633	3,530	-3%
50132	Computer Software	0	0	0	7,371	100%
Total Supplies		19,092	12,800	11,144	22,226	99%
<b>Utilities</b>						
50140.001	Utilities OMU	8,192	6,859	10,000	9,500	-5%
50140.002	Utilities Non-City	5,608	8,459	7,500	8,000	7%
50140.003	Utilities Communications	0	5,730	5,759	0	-100%
Total Utilities		13,801	21,048	23,259	17,500	-25%
<b>Other</b>						
50222	Contractual Services	0	0	6,720	8,140	21%
50290	Professional/Technical Services	18,000	0	0	0	0%
50310	Safety Costs	0	1,418	2,050	961	-53%
50323	Training Costs	0	1,253	9,650	0	-100%
50324	Transportation Costs	90,000	90,000	90,000	90,000	0%
50325	Travel	0	125	0	0	0%
Total Other		108,000	92,797	108,420	99,101	-9%

2015-2016 Budget

Department: 057 Transit                      Division: 060 Capital                      Fund: 402 Transit

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Capital</b>						
51000.001	Capital Buildings	\$ 0	\$ 0	\$ 0	\$ 20,721	100%
51000.005	Capital Equipment	0	0	0	40,000	100%
51000.008	Capital Land Improvements	0	0	0	20,000	100%
51025	Depreciation Expense	375,137	475,900	0	0	0%
Total Capital		375,137	475,900	0	80,721	100%
<b>Total</b>		<b>\$ 836,128</b>	<b>\$ 981,477</b>	<b>\$ 496,727</b>	<b>\$ 664,501</b>	<b>34%</b>

**Expenditure Analysis:**

**Personnel:** Decrease in health insurance cost due to change in type of coverage.

**Maintenance:** Increase due to more vehicles to service and increased cost of repairs for older fleet.

**Supplies:** Increase in non-capitalized equipment for shop fan and tire lift. Added budget for ABS, IntelligAire, and RouteSmart software.

**Other:** Decrease due to training cost moved to operations budget.

**Capital:** Increase to repair bus wash, replace garage roof, buy lift ramps, and pour concrete pads and sidewalks for bus shelters.

**Revenue Analysis:**

Projected \$531,601 FTA grant and \$66,450 State grant.

2015-2016 Budget

Department: 057 Transit

Division: 061 JARC

Fund: 402 Transit

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Revenue</b>						
40120	Federal Grants	\$ 513,626	\$ 130,145	\$ 0	\$ 0	0%
<b>Total Revenue</b>		<b>\$ 513,626</b>	<b>\$ 130,145</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0%</b>

Expenses

50290	Professional/Technical Services	\$ 25,550	\$ 99,547	\$ 0	\$ 0	0%
51000.013	Capital Software	0	13,189	0	0	0%
51000.015	Capital Vehicles	0	2,892	0	0	0%
<b>Total Expenses</b>		<b>\$ 25,550</b>	<b>\$ 115,628</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0%</b>

2015-2016 Budget

Department: 057 Transit

Division: 062 New Freedom

Fund: 402 Transit

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Revenue</b>						
40120	Federal Grants	\$ 374,765	\$ 1,984	\$ 0	\$ 0	0%
<b>Total Revenue</b>		<b>\$ 374,765</b>	<b>\$ 1,984</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0%</b>

**Expenses**

51000.015	Capital Vehicles	0	(47)	0	0	0%
<b>Total Expenses</b>		<b>\$ 0</b>	<b>\$ (47)</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0%</b>

2015-2016 Budget

Department: 057 Transit

Division: 063 Training

Fund: 402 Transit

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Revenue</b>						
40120	Federal Grants	\$ 0	\$ 14,400	\$ 14,400	\$ 14,400	0%
<b>Total Revenue</b>		<b>\$ 0</b>	<b>\$ 14,400</b>	<b>\$ 14,400</b>	<b>\$ 14,400</b>	<b>0%</b>
<b>Expenses</b>						
50290	Professional/Technical Services	\$ 0	\$ 18,000	\$ 18,000	\$ 18,000	0%
<b>Total Expenses</b>		<b>\$ 0</b>	<b>\$ 18,000</b>	<b>\$ 18,000</b>	<b>\$ 18,000</b>	<b>0%</b>

2015-2016 Budget

Department: 057 Transit

Division: 064 Section 5339 Grant

Fund: 402 Transit

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Revenue</b>						
40120	Federal Grants	\$ 0	\$ 0	\$ 115,210	\$ 0	-100%
<b>Total Revenue</b>		<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 115,210</b>	<b>\$ 0</b>	<b>-100%</b>
<b>Expenses</b>						
50100.030	Mtc. Vehicles & Equipment	\$ 0	\$ 0	\$ 30,210	\$ 0	-100%
50125	Non-Capitalized Equipment	0	0	85,000	0	-100%
<b>Total Expenses</b>		<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 115,210</b>	<b>\$ 0</b>	<b>-100%</b>

2015-2016 Budget

Department: 057 Transit

Division: 001 Administration

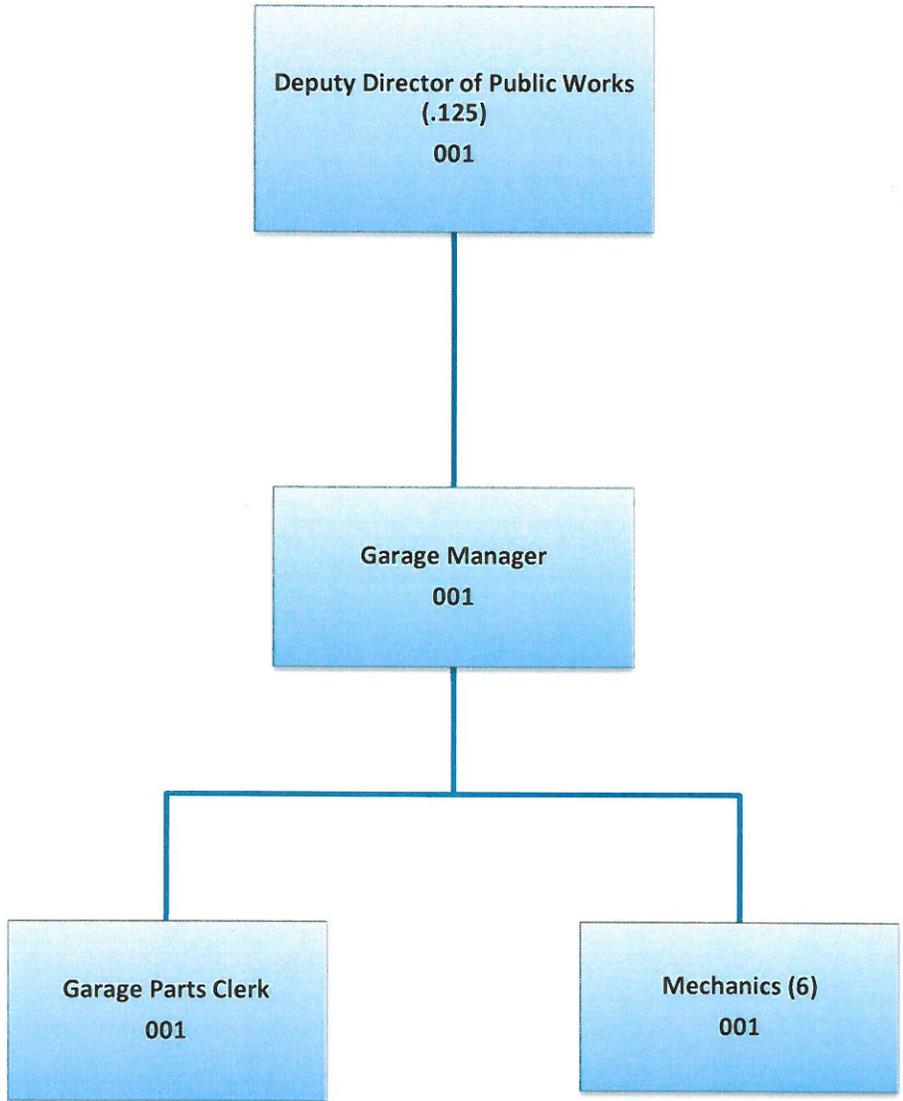
Fund: 402 Transit

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Revenue</b>						
40445	Advertising Fees	\$ 233	\$ 6,000	\$ 12,000	\$ 6,000	-50%
41060	Miscellaneous Revenue	18,260	17,943	17,000	16,000	-6%
41201	Sale of Capital Assets	2,257	0	0	0	0%
40130	Transit - Federal Grant	1,128,966	1,043,125	1,204,263	1,401,076	16%
40131	Transit - Federal Grant Prior Year	0	56,608	0	0	0%
40133	Transit - Gas Tax	6,410	19,356	15,000	15,000	0%
40440	Transit - Revenue	68,828	72,704	65,000	80,000	23%
40132	Transit - State Grant	32,731	31,250	49,673	66,450	34%
40441	Transit - Tokens	41,238	53,330	50,000	55,000	10%
Total		1,298,923	1,300,315	1,412,936	1,639,526	16%
41300.001	Transfers From General Fund	613,606	850,472	860,154	925,126	8%
<b>Total Revenue</b>		<b>\$ 1,912,529</b>	<b>\$ 2,150,787</b>	<b>\$ 2,273,090</b>	<b>\$ 2,564,652</b>	<b>13%</b>



**GARAGE**

303.054



<b>TOTALS:</b>	<b>001</b>
FULL TIME (FT):	8.125
NON FULL TIME (NFT):	0
<i>Structure Subject to Change FY 15-16</i>	

## 2015-2016 Budget

DEPARTMENT: 054 Garage

Fund: 303 Garage

### Program Description

This program provides the overall management, organization, planning, and administration of the City Garage, including but not limited to, fleet management and maintenance for City vehicles and field equipment. In addition, this program provides vehicle and equipment maintenance for the Regional Water Resource Agency.

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Performance Indicators	Actual 2012-2013	Actual 2013-2014	Projected 2014-2015	Estimated 2015-2016
Completed repair orders	660	675	712	723
Direct services	1,143	1,160	1,260	1,454
Units maintained	664	663	663	661
New units placed in service	29	30	36	32

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### 2014-2015 Accomplishments

1. Completed review of Garage operations for potential cost savings and improvements to operations.
  2. Continued to update Fleet Maintenance Pro software.
  3. Completed routine services on RWRA equipment.
  4. Recertified employees in first aid, CPR, AED, and forklift training.
  5. Assisted Transit Garage as needed to maintain proper service levels.
  6. Evaluated and replaced or disposed of equipment which had reached its life cycle or maintenance limits.
- 

### 2015-2016 Objectives

1. Evaluate Garage operations for potential cost savings and improvements to operations.
  2. Continue to update and improve Fleet Maintenance Pro software as new items are added and deleted from inventory.
  3. Continue efforts maintaining RWRA equipment to streamline and maximize mechanics work schedule.
  4. Continue to assist Transit Garage as needed.
  5. Evaluate equipment for improved environmental benefit and operational efficiencies.
-

2015-2016 Budget

Department: 054 Garage

Division: 001 Administration

Fund: 303 Garage

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Personnel Services</b>						
50001.001	Salaries Full Time	\$ 350,248	\$ 333,677	\$ 342,148	\$ 350,858	3%
50001.003	Salaries Outside Agency	9,131	103	0	0	0%
50001.004	Salaries Overtime	4,904	3,865	3,972	3,957	0%
50001.005	Salaries Retirement Contingency	0	0	7,926	0	-100%
50010.001	Benefits Employees Retirement	62,147	63,457	61,159	60,531	-1%
50010.002	Benefits Unemployment	1,071	1,013	1,086	1,064	-2%
50010.003	Benefits Clothing	2,780	2,683	2,800	2,800	0%
50010.004	Benefits Health Insurance	58,971	76,254	83,666	90,324	8%
50010.005	Benefits Life Insurance	1,346	1,465	1,555	1,596	3%
50010.006	Benefits Social Security Tax	25,043	23,325	27,687	27,143	-2%
50010.007	Benefits Workers Comp Claims	9,090	9,883	9,071	10,274	13%
50010.008	Benefits Other Employee Expense	194	160	185	150	-19%
Total Personnel Services		524,926	515,884	541,255	548,697	1%
<b>Maintenance</b>						
50100.001	Mtc Buildings	19,576	14,923	16,180	20,496	27%
50100.008	Mtc Furniture & Fixtures	0	0	500	0	-100%
50100.009	Mtc Garage	0	1,934	2,050	2,050	0%
50100.010	Mtc Grounds	1,643	1,419	1,356	1,318	-3%
50100.015	Mtc Misc Repairs	175	348	3,300	3,300	0%
50100.017	Mtc Repairs - Radio Equipment	1,000	1,200	174	348	100%
50100.029	Mtc Vehicle Wash	469	458	473	336	-29%
50100.032	Mtc Software	0	0	12,830	8,017	-38%
Total Maintenance		22,863	20,282	36,863	35,865	-3%
<b>Supplies</b>						
50110.002	Supplies Cleaning	1,975	5,953	9,800	6,015	-39%
50110.005	Supplies Office	1,097	1,935	1,050	900	-14%
50110.007	Supplies Technical	11,854	15,912	14,200	11,011	-22%
50110.008	Supplies Radio Replacement	0	0	960	1,200	25%
50121	Auto Parts	562,425	517,522	598,561	621,959	4%
50122	Dues & Subscriptions	6,064	3,800	2,000	8,017	301%
50124	Motor Fuel	3,054	2,590	3,650	2,481	-32%
50125	Non-Capitalized Equipment	3,823	3,475	3,900	3,680	-6%
50127	Postage	2	0	0	0	0%
50129	Small Tools	431	1,986	2,500	2,682	7%
50131	Computer Equipment	0	1,549	1,575	1,000	-37%
Total Supplies		590,724	554,720	638,196	658,945	3%
<b>Utilities</b>						
50140.001	Utilities OMU	4,279	3,660	4,000	4,300	8%
50140.002	Utilities Non-City	5,063	6,450	4,800	5,900	23%
50140.003	Utilities Communications	1,608	1,875	980	1,585	62%
Total Utilities		10,950	11,985	9,780	11,785	21%

2015-2016 Budget

Department: 054 Garage

Division: 001 Administration

Fund: 303 Garage

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Other</b>						
50251	Insurance	\$ 2,099	\$ 2,819	\$ 3,101	\$ 2,736	-12%
50290	Professional/Technical Services	98	70	300	0	-100%
50310	Safety Costs	2,613	605	1,000	1,011	1%
50323	Training Costs	1,126	1,441	7,155	5,156	-28%
Total Other		5,936	4,936	11,556	8,903	-23%
<b>Capital</b>						
51000.003	Capital Replacement Plan	12,903	14,004	13,581	12,490	-8%
51000.005	Capital Equipment	0	0	0	17,380	100%
Total Capital		12,903	14,004	13,581	29,870	120%
55000.001	Transfer To General Fund	130,250	100,000	200,000	150,000	-25%
<b>Total</b>		<b>\$ 1,298,552</b>	<b>\$ 1,221,811</b>	<b>\$ 1,451,231</b>	<b>\$ 1,444,065</b>	<b>0%</b>

**Expenditure Analysis:**

**Personnel:** Increase due to COLA, health insurance costs, and workers compensation netted by no retirements budgeted.

**Supplies:** Increase in the cost of auto parts.

**Utilities:** Increase projected in non-city utilities and cell phone costs.

**Other:** Reduction in training needed.

**Capital:** Increase due to budgeting for replacement of a vehicle lift in capital equipment.

**Revenue Analysis:**

This is an internal service fund. Revenues are generated by charging each department within the City for services performed.

2015-2016 Budget

Department: 054 Garage                      Division: 001 Administration                      Fund: 303 Garage

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
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**Revenue**

40414	Garage Services	\$ 1,270,325	\$ 1,265,837	\$ 1,251,231	\$ 1,294,065	3%
<b>Total Revenue</b>		<b>\$ 1,270,325</b>	<b>\$ 1,265,837</b>	<b>\$ 1,251,231</b>	<b>\$ 1,294,065</b>	<b>3%</b>

2015-2016 Budget

Department: 054 Garage

Division: 000 Non-Departmental

Fund: 304 Fleet & Facilities Replacement

**Program Description**

This program provides for future replacement of vehicles, equipment, and building appurtenances. The program was approved by the City Commission in 1997-98.

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Revenue</b>						
40170	Interest on Investments	\$ 53,652	\$ 55,129	\$ 0	\$ 0	0%
40417	Replacement Charges	1,732,933	1,827,186	1,818,615	2,311,084	27%
41201	Sale of Capital Assets	11,250	77,244	0	0	0%
Total		1,797,834	1,959,559	1,818,615	2,311,084	27%
41300.401	Transfers From Sanitation	0	0	96,000	0	-100%
<b>Total Revenue</b>		<b>\$ 1,797,834</b>	<b>\$ 1,959,559</b>	<b>\$ 1,914,615</b>	<b>\$ 2,311,084</b>	<b>21%</b>

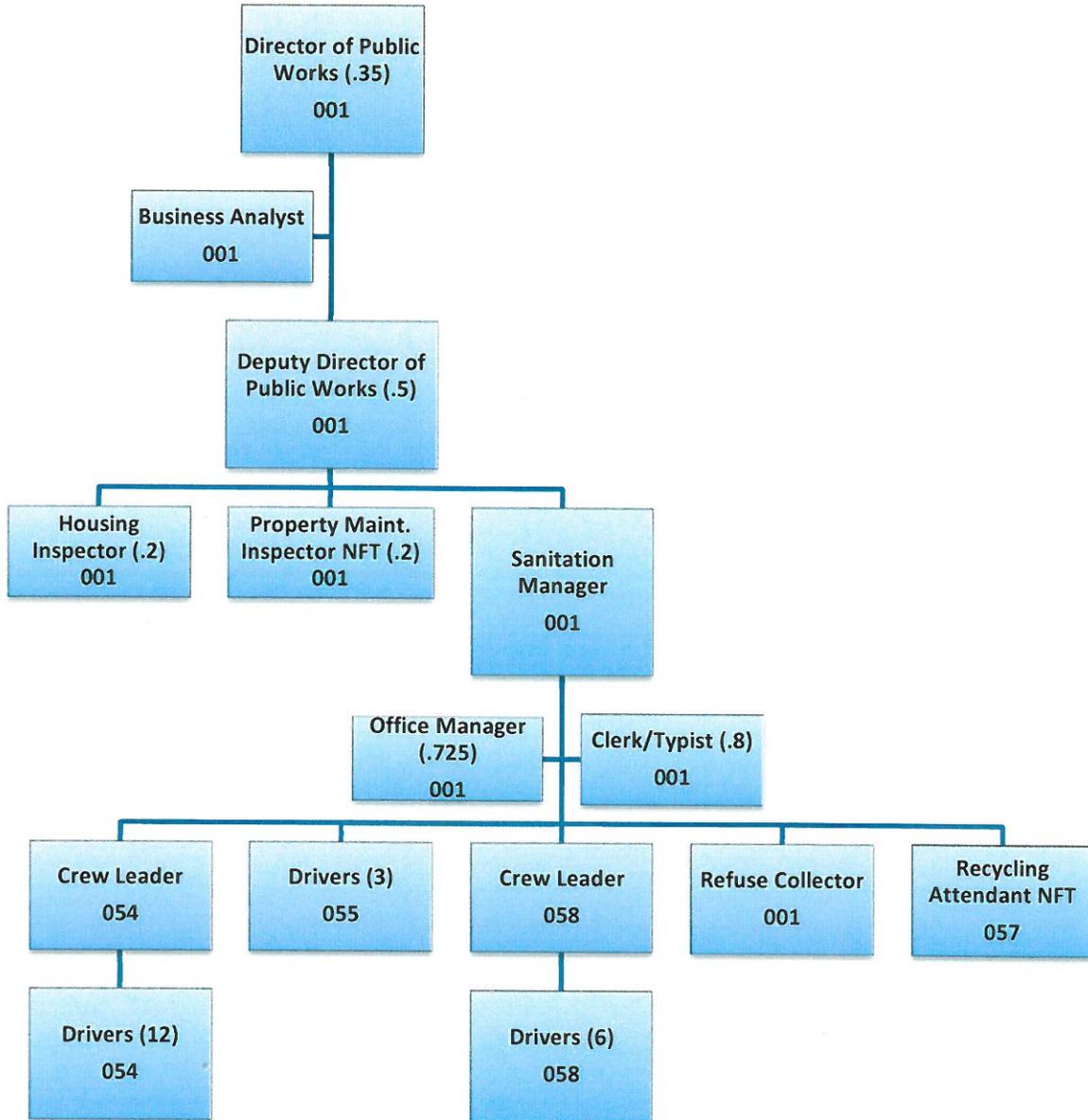
**Division: 001 Administration**

**Expense**

50255	Miscellaneous Administrative	\$ 0	\$ 0	\$ 194,256	\$ 0	-100%
51000.001	Capital Buildings	93,182	0	438,211	305,137	-30%
51000.005	Capital Equipment	10,110	0	0	0	0%
51000.008	Capital Land Improvements	5,315	47,901	999,488	464,073	-54%
51000.015	Capital Vehicles	438	40,077	2,633,047	1,577,868	-40%
51025	Depreciation Expense	694,941	846,416	0	0	0%
Total		803,985	934,395	4,265,002	2,347,078	-45%
55000.001	Transfer To General Fund	120,000	666,000	0	0	0%
<b>Total Expense</b>		<b>\$ 923,985</b>	<b>\$ 1,600,395</b>	<b>\$ 4,265,002</b>	<b>\$ 2,347,078</b>	<b>-45%</b>

# SANITATION

401.055



TOTALS:	001	054	055	057	058
FULL TIME (FT):	5.575	13	3	0	7
NON FULL TIME (NFT):	0.2	0	0	1	0
TEMP AGENCY (FTE):	0	0	0	0	0

*Structure Subject to Change FY 15-16.*

**Program Description**

This program provides refuse pickup and disposal to all residential and commercial customers, drop off recycling, household bulky item service, yard waste, and leaf and limb collection.

<b>Performance Indicators</b>	<b>Actual 2012-2013</b>	<b>Actual 2013-2014</b>	<b>Projected 2014-2015</b>	<b>Estimated 2015-2016</b>
Residential/Commercial customers (carts)	22,125	21,800	21,900	22,000
Commercial customers (dumpsters)	3,556	3,701	3,700	3,700
Residential refuse (tons)	21,549	20,130	21,565	21,650
Yard Waste (tons)	2,294	2,997	3,100	3,000
Commercial refuse (tons)	18,446	18,744	18,900	18,950
Recycled per Year from the Recycling Center (tons)	508	516	495	500

**2014-2015 Accomplishments**

1. Continued to pursue state funding for landfill remediation.
2. Conducted public outreach programs including: Neighborhood Clean-ups, equipment demos/displays, "Trail of Treats," school recycling presentations, numerous interviews/updates/press releases.
3. Collected 2,737,520 pounds of leaves during Leaf Season, a 19% decrease from last year.
4. Increased number of households served while still maintaining the \$12/month basic sanitation fee.
5. Provided solid waste disposal services and personnel support for a record number of special events.
6. Continued to provide expanded services to the downtown area in support of riverfront development.
7. Started servicing solid-waste containers placed at Owensboro Transit bus stops.

**2015-2016 Objectives**

1. Continue to monitor emerging technologies for affordable and efficient alternatives to current equipment and operations.
2. Continue to pursue state funding for landfill remediation.
3. Continue cooperative efforts with Daviess County Solid Waste Management to investigate practicable improvements of area recycling programs.
4. Continue ongoing comparison of the current rate structure and operating costs with rate evaluations/recommendations for commercial and residential services.
5. Continue cooperative personnel cross-training between the various Public Works Departments.
6. Continue providing solid waste disposal solutions in support of ongoing downtown and riverfront development projects.

2015-2016 Budget

Department: 055 Sanitation Summary

Fund: 401 Sanitation

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Personnel Services</b>						
50001.001	Salaries Full Time	\$ 1,015,537	\$ 1,112,007	\$ 1,097,004	\$ 1,187,202	8%
50001.002	Salaries Non-Full Time	25,453	23,637	18,027	20,199	12%
50001.003	Salaries Outside Agency	132,666	160,323	199,281	202,014	1%
50001.004	Salaries Overtime	62,835	58,989	115,108	115,108	0%
50001.005	Salaries Retirement Contingency	0	0	0	10,368	100%
50010.001	Benefits Employees Retirement	205,394	215,297	218,245	222,175	2%
50010.002	Benefits Unemployment	3,268	3,554	3,791	3,967	5%
50010.003	Benefits Clothing	8,298	8,004	10,150	9,975	-2%
50010.004	Benefits Health Insurance	193,134	227,992	239,863	271,828	13%
50010.005	Benefits Life Insurance	4,734	4,959	5,026	5,367	7%
50010.006	Benefits Social Security Tax	75,011	81,039	96,680	101,173	5%
50010.007	Benefits Workers Comp Claims	67,380	73,478	78,336	87,087	11%
50010.008	Benefits Other Employee Expense	3,804	2,457	3,545	3,545	0%
Total Personnel Services		1,797,513	1,971,737	2,085,056	2,240,008	7%
<b>Maintenance</b>						
50100.001	Mtc Buildings	59,025	39,728	43,661	43,754	0%
50100.006	Mtc Dumpsters	3,855	3,500	7,500	7,000	-7%
50100.010	Mtc Grounds	1,192	1,354	1,225	1,226	0%
50100.015	Mtc Misc Repairs	758	3,987	6,151	4,951	-20%
50100.017	Mtc Repairs - Radio Equipment	28,369	10,200	2,871	2,958	3%
50100.029	Mtc Vehicle Wash	12,303	12,007	12,407	8,808	-29%
50100.030	Mtc Vehicles & Equipment	482,717	486,726	501,099	527,205	5%
50100.032	Mtc Software	0	0	3,468	3,468	0%
Total Maintenance		588,218	557,502	578,382	599,370	4%
<b>Supplies</b>						
50110.002	Supplies Cleaning	2,324	3,823	4,108	4,200	2%
50110.005	Supplies Office	1,522	1,653	2,200	2,200	0%
50110.007	Supplies Technical	8,066	7,805	7,871	7,700	-2%
50110.008	Supplies Radio Replacement	0	0	8,400	10,200	21%
50122	Dues & Subscriptions	591	977	1,373	885	-36%
50123	Leased Dumpsters	17,281	28,781	17,000	25,000	47%
50124	Motor Fuel	295,736	306,473	341,712	263,000	-23%
50125	Non-Capitalized Equipment	175,795	70,540	128,685	109,858	-15%
50127	Postage	673	5,080	11,330	9,330	-18%
50129	Small Tools	4,049	3,773	4,494	3,950	-12%
50131	Computer Equipment	0	1,616	0	3,575	100%
50132	Computer Software	0	0	33,000	33,000	0%
Total Supplies		506,036	430,520	560,173	472,898	-16%
<b>Utilities</b>						
50140.001	Utilities OMU	4,834	3,294	5,000	4,400	-12%
50140.002	Utilities Non-City	1,937	2,845	2,800	2,900	4%
50140.003	Utilities Communications	3,606	3,203	2,160	1,890	-13%
Total Utilities		10,377	9,342	9,960	9,190	-8%

2015-2016 Budget

Department: 055 Sanitation Summary

Fund: 401 Sanitation

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Other</b>						
50200	Advertising	\$ 7,054	\$ 7,084	\$ 9,398	\$ 9,398	0%
50222	Contractual Services	180,452	183,054	265,000	265,360	0%
50250	Indirect Costs - City	390,000	410,000	410,000	450,000	10%
50251	Insurance	43,511	44,986	48,672	50,797	4%
50265	Landfill Closure Cost	3,950	3,950	25,000	25,000	0%
50272	Trash & Debris Removal	0	0	0	35,000	100%
50280	Billing Expenses	74,631	74,737	80,000	80,000	0%
50290	Professional/Technical Services	3,364	3,078	7,890	6,390	-19%
50310	Safety Costs	13,448	9,307	13,616	13,116	-4%
50322	Tipping Fees	1,380,517	1,398,607	1,706,000	1,706,000	0%
50323	Training Costs	247	1,280	1,500	1,500	0%
50325	Travel	111	90	550	550	0%
Total Other		2,097,285	2,136,172	2,567,626	2,643,111	3%
<b>Capital</b>						
51000.003	Capital Replacement Plan	17,700	18,352	19,222	20,424	6%
51000.005	Capital Equipment	0	2,192	0	200,000	100%
51000.008	Capital Land Improvements	0	13,929	10,861	0	-100%
51000.013	Capital Software	0	0	75,000	0	-100%
51000.015	Capital Vehicles	0	40	894,691	452,000	-49%
51025	Depreciation Expense	586,778	681,034	0	0	0%
Total Capital		604,478	715,546	999,774	672,424	-33%
55000.304	Transfer To Fleet & Facilities	0	0	96,000	0	-100%
55000.101	Transfer To Capital Improvement	30,000	0	0	0	0%
<b>Total</b>		<b>\$ 5,633,907</b>	<b>\$ 5,820,819</b>	<b>\$ 6,896,971</b>	<b>\$ 6,637,001</b>	<b>-4%</b>

2015-2016 Budget

Department: 055 Sanitation

Division: 001 Administration

Fund: 401 Sanitation

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Personnel Services</b>						
50001.001	Salaries Full Time	\$ 215,494	\$ 259,245	\$ 259,731	\$ 316,596	22%
50001.002	Salaries Non-Full Time	11,123	9,006	1,235	3,121	153%
50001.003	Salaries Outside Agency	0	0	25,641	6,966	-73%
50001.004	Salaries Overtime	394	1,601	4,000	4,000	0%
50010.001	Benefits Employees Retirement	41,011	47,001	48,015	54,694	14%
50010.002	Benefits Unemployment	673	822	851	971	14%
50010.003	Benefits Clothing	848	679	1,050	1,575	50%
50010.004	Benefits Health Insurance	15,900	24,579	23,335	55,876	139%
50010.005	Benefits Life Insurance	1,105	1,213	1,141	1,396	22%
50010.006	Benefits Social Security Tax	15,946	18,866	21,696	24,764	14%
50010.007	Benefits Workers Comp Claims	11,688	11,618	15,441	10,978	-29%
50010.008	Benefits Other Employee Expense	3,804	2,457	3,545	3,545	0%
Total Personnel Services		317,987	377,087	405,681	484,482	19%
<b>Maintenance</b>						
50100.001	Mtc Buildings	59,025	39,728	43,661	43,754	0%
50100.010	Mtc Grounds	1,192	1,354	1,225	1,226	0%
50100.015	Mtc Misc Repairs	758	3,987	6,151	4,951	-20%
50100.017	Mtc Repairs - Radio Equipment	28,369	10,200	2,871	609	-79%
50100.029	Mtc Vehicle Wash	162	158	164	116	-29%
50100.030	Mtc Vehicles & Equipment	1,844	3,771	2,771	2,947	6%
50100.032	Mtc Software	0	0	3,468	3,468	0%
Total Maintenance		91,350	59,198	60,311	57,071	-5%
<b>Supplies</b>						
50110.002	Supplies Cleaning	1,887	2,095	2,371	2,371	0%
50110.005	Supplies Office	1,522	1,653	2,200	2,200	0%
50110.007	Supplies Technical	968	1,122	1,136	965	-15%
50110.008	Supplies Radio Replacement	0	0	7,920	2,100	-73%
50122	Dues & Subscriptions	591	977	1,373	885	-36%
50124	Motor Fuel	6,322	4,201	5,500	3,500	-36%
50125	Non-Capitalized Equipment	5,950	2,063	1,500	1,500	0%
50127	Postage	549	106	1,330	1,330	0%
50129	Small Tools	919	689	1,100	1,000	-9%
50131	Computer Equipment	0	835	0	3,575	100%
50132	Computer Software	0	0	33,000	33,000	0%
Total Supplies		18,709	13,740	57,430	52,426	-9%
<b>Utilities</b>						
50140.001	Utilities OMU	4,834	3,294	5,000	4,400	-12%
50140.002	Utilities Non-City	1,937	2,845	2,800	2,900	4%
50140.003	Utilities Communications	2,618	2,315	1,080	810	-25%
Total Utilities		9,389	8,454	8,880	8,110	-9%

2015-2016 Budget

Department: 055 Sanitation

Division: 001 Administration

Fund: 401 Sanitation

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Other</b>						
50200	Advertising	\$ 1,575	\$ 1,424	\$ 2,100	\$ 2,100	0%
50222	Contractual Services	148	148	0	0	0%
50250	Indirect Costs - City	390,000	410,000	410,000	450,000	10%
50251	Insurance	3,673	3,589	3,947	5,529	40%
50280	Billing Expenses	74,631	74,737	80,000	80,000	0%
50290	Professional/Technical Services	1,967	1,681	6,390	4,890	-23%
50310	Safety Costs	5,980	4,789	5,400	5,400	0%
50323	Training Costs	247	1,280	1,500	1,500	0%
50325	Travel	111	90	550	550	0%
Total Other		478,332	497,737	509,887	549,969	8%
<b>Capital</b>						
51000.003	Capital Replacement Plan	17,700	18,352	19,222	20,424	6%
51000.005	Capital Equipment	0	0	0	40,000	100%
51000.008	Capital Land Improvements	0	13,929	10,861	0	-100%
51000.013	Capital Software	0	0	75,000	0	-100%
51025	Depreciation Expense	12,857	23,307	0	0	0%
Total Capital		30,557	55,588	105,083	60,424	-42%
55000.304	Transfer To Fleet & Facilities	0	0	96,000	0	-100%
55000.101	Transfer To Capital Improvement	30,000	0	0	0	0%
<b>Total</b>		<b>\$ 976,323</b>	<b>\$ 1,011,803</b>	<b>\$ 1,243,272</b>	<b>\$ 1,212,482</b>	<b>-2%</b>

**Expenditure Analysis:**

**Personnel:** Add a full-time clerk, remove the non-full time clerk and allocate 20% of property maintenance to Sanitation.

**Supplies:** Decrease due to reallocation of radio replacement to divisions and lower motor fuel costs netted by cost of scheduled computer replacements.

**Other:** Increase in indirect costs billed by the City.

**Capital:** Decrease due to no capital improvements or software purchases netted by purchase of mobile bathroom.

**Revenue Analysis:**

No revenue generated by this division.

2015-2016 Budget

Department: 055 Sanitation

Division: 054 Toters

Fund: 401 Sanitation

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Personnel Services</b>						
50001.001	Salaries Full Time	\$ 434,991	\$ 462,999	\$ 458,970	\$ 498,658	9%
50001.002	Salaries Non-Full Time	0	0	0	0	0%
50001.004	Salaries Overtime	26,947	20,027	30,500	30,500	0%
50010.001	Benefits Employees Retirement	88,426	89,188	90,513	90,274	0%
50010.002	Benefits Unemployment	1,365	1,434	1,550	1,587	2%
50010.003	Benefits Clothing	4,790	4,313	5,600	4,550	-19%
50010.004	Benefits Health Insurance	102,946	117,032	131,736	125,544	-5%
50010.005	Benefits Life Insurance	2,034	2,056	2,215	2,272	3%
50010.006	Benefits Social Security Tax	31,090	32,510	39,533	40,481	2%
50010.007	Benefits Workers Comp Claims	33,322	36,862	35,265	40,322	14%
Total Personnel Services		725,912	766,421	795,882	834,188	5%
<b>Maintenance</b>						
50100.017	Mtc Repairs - Radio Equipment	0	0	0	1,218	100%
50100.029	Mtc Vehicle Wash	7,703	7,518	7,768	5,515	-29%
50100.030	Mtc Vehicles & Equipment	227,907	228,856	232,928	246,623	6%
Total Maintenance		235,610	236,374	240,696	253,356	5%
<b>Supplies</b>						
50110.002	Supplies Cleaning	269	613	642	634	-1%
50110.007	Supplies Technical	5,830	4,023	4,026	4,026	0%
50110.008	Supplies Radio Replacement	0	0	0	4,200	100%
50124	Motor Fuel	143,832	145,822	153,600	120,000	-22%
50125	Non-Capitalized Equipment	167,195	65,626	127,185	108,358	-15%
50127	Postage	9	4,942	5,600	6,000	7%
50129	Small Tools	248	329	338	300	-11%
Total Supplies		317,383	221,355	291,391	243,518	-16%
<b>Utilities</b>						
50140.003	Utilities Communications	325	294	360	360	0%
Total Utilities		325	294	360	360	0%
<b>Other</b>						
50200	Advertising	4,022	3,931	4,698	4,698	0%
50251	Insurance	19,406	21,242	22,555	25,903	15%
50310	Safety Costs	2,867	2,298	3,610	3,285	-9%
50322	Tipping Fees	743,421	750,492	900,000	900,000	0%
Total Other		769,715	777,964	930,863	933,886	0%

2015-2016 Budget

Department: 055 Sanitation                      Division: 054 Toters                      Fund: 401 Sanitation

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Capital</b>						
51000.005	Capital Equipment	\$ 0	\$ 4,842	\$ 0	\$ 0	0%
51000.015	Capital Vehicles	0	40	654,691	212,000	-68%
51025	Depreciation Expense	281,328	356,675	0	0	0%
Total Capital		281,328	361,557	654,691	212,000	-68%
<b>Total</b>		<b>\$ 2,330,274</b>	<b>\$ 2,363,964</b>	<b>\$ 2,913,883</b>	<b>\$ 2,477,308</b>	<b>-15%</b>

**Expenditure Analysis:**

**Personnel:** Full time position previously shared by all divisions now assigned to toter division.

**Maintenance:** Increase in vehicle and equipment maintenance based on current costs of parts and repairs.

**Supplies:** Lower motor fuel costs and non-capital equipment needs. Prior year purchased trash receptacles for downtown.

**Capital:** Decrease in vehicle purchases.

**Revenue Analysis:**

Projected \$4,989,320 revenue.

2015-2016 Budget

Department: 055 Sanitation

Division: 055 Dumpsters

Fund: 401 Sanitation

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Personnel Services</b>						
50001.001	Salaries Full Time	\$ 132,259	\$ 123,622	\$ 115,137	\$ 118,251	3%
50001.004	Salaries Overtime	13,526	12,768	12,000	12,000	0%
50001.005	Salaries Retirement Contingency	0	0	0	10,368	100%
50010.001	Benefits Employees Retirement	26,868	25,084	22,465	22,221	-1%
50010.002	Benefits Unemployment	432	401	381	391	3%
50010.003	Benefits Clothing	1,044	1,043	1,400	1,050	-25%
50010.004	Benefits Health Insurance	18,739	19,096	15,984	17,496	9%
50010.005	Benefits Life Insurance	548	521	518	531	3%
50010.006	Benefits Social Security Tax	10,135	9,448	9,726	9,964	2%
50010.007	Benefits Workers Comp Claims	7,850	8,767	8,349	9,925	19%
Total Personnel Services		211,401	200,751	185,960	202,197	9%
<b>Maintenance</b>						
50100.006	Mtc Dumpsters	3,855	3,500	7,500	7,000	-7%
50100.017	Mtc Repairs - Radio Equipment	0	0	0	522	100%
50100.029	Mtc Vehicle Wash	3,680	3,592	3,711	2,635	-29%
50100.030	Mtc Vehicles & Equipment	142,197	142,573	145,602	153,831	6%
Total Maintenance		149,732	149,665	156,813	163,988	5%
<b>Supplies</b>						
50110.002	Supplies Cleaning	0	252	413	413	0%
50110.007	Supplies Technical	189	807	808	808	0%
50110.008	Supplies Radio Replacement	0	0	0	1,800	100%
50123	Leased Dumpsters	17,281	28,781	17,000	25,000	47%
50124	Motor Fuel	78,838	84,129	96,900	75,000	-23%
50129	Small Tools	408	143	335	300	-10%
Total Supplies		96,716	114,112	115,456	103,321	-11%
<b>Other</b>						
50251	Insurance	10,424	10,184	11,202	11,208	0%
50310	Safety Costs	1,111	155	1,205	1,205	0%
50322	Tipping Fees	548,862	551,557	640,000	640,000	0%
Total Other		560,397	561,896	652,407	652,413	0%

2015-2016 Budget

Department: 055 Sanitation                      Division: 055 Dumpsters                      Fund: 401 Sanitation

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Capital</b>						
51000.005	Capital Equipment	\$ 0	\$ (2,650)	\$ 0	\$ 0	0%
51000.015	Capital Vehicles	0	0	240,000	240,000	0%
51025	Depreciation Expense	128,699	128,699	0	0	0%
Total Capital		128,699	126,049	240,000	240,000	0%
<b>Total</b>		<b>\$ 1,146,944</b>	<b>\$ 1,152,473</b>	<b>\$ 1,350,636</b>	<b>\$ 1,361,919</b>	<b>1%</b>

**Expenditure Analysis:**

**Personnel:** Increase due to COLA, health insurance costs, workers compensation and a budgeted retirement.

**Maintenance:** Increased vehicle and equipment maintenance based on current costs of parts and repairs.

**Supplies:** Decrease in motor fuel costs netted by increased dumpster budget.

**Revenue Analysis:**

Projected \$2,115,420 revenue.

2015-2016 Budget

Department: 055 Sanitation

Division: 056 Landfill

Fund: 401 Sanitation

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Personnel Services</b>						
50001.001	Salaries Full Time	\$ 2,879	\$ 3,315	\$ 100	\$ 0	-100%
50001.004	Salaries Overtime	1,432	1,837	1,000	1,000	0%
50010.001	Benefits Employees Retirement	845	806	177	171	-3%
50010.002	Benefits Unemployment	13	15	3	3	0%
50010.004	Benefits Health Insurance	832	581	0	0	0%
50010.005	Benefits Life Insurance	0	17	0	0	0%
50010.006	Benefits Social Security Tax	299	352	77	77	0%
50010.007	Benefits Workers Comp Claims	0	0	0	76	100%
Total Personnel Services		6,300	6,924	1,357	1,327	-2%
<b>Other</b>						
50265	Landfill Closure Cost	3,950	3,950	25,000	25,000	0%
50290	Professional/Technical Services	1,397	1,397	1,500	1,500	0%
Total Other		5,347	5,347	26,500	26,500	0%
<b>Capital</b>						
51025	Depreciation Expense	1,897	1,897	0	0	0%
Total Capital		1,897	1,897	0	0	0%
<b>Total</b>		<b>\$ 13,544</b>	<b>\$ 14,168</b>	<b>\$ 27,857</b>	<b>\$ 27,827</b>	<b>0%</b>

Revenue Analysis:

No revenue generated by this division.

2015-2016 Budget

Department: 055 Sanitation

Division: 057 Recycling

Fund: 401 Sanitation

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Personnel Services</b>						
50001.001	Salaries Full Time	\$ 7,269	\$ 6,318	\$ 4,800	\$ 0	-100%
50001.002	Salaries Non-Full Time	14,330	14,630	16,792	17,078	2%
50001.004	Salaries Overtime	993	946	1,000	1,000	0%
50010.001	Benefits Employees Retirement	1,594	1,352	977	171	-82%
50010.002	Benefits Unemployment	68	63	53	54	2%
50010.003	Benefits Clothing	0	0	0	350	100%
50010.004	Benefits Health Insurance	1,582	974	0	0	0%
50010.005	Benefits Life Insurance	28	19	0	0	0%
50010.006	Benefits Social Security Tax	1,655	1,607	1,361	1,383	2%
50010.007	Benefits Workers Comp Claims	706	858	1,088	1,378	27%
Total Personnel Services		28,224	26,767	26,071	21,414	-18%
<b>Supplies</b>						
50110.002	Supplies Cleaning	18	0	82	82	0%
50125	Non-Capitalized Equipment	2,650	2,851	0	0	0%
50129	Small Tools	0	0	121	50	-59%
Total Supplies		2,668	2,851	203	132	-35%
<b>Utilities</b>						
50140.003	Utilities Communications	337	300	360	360	0%
Total Utilities		337	300	360	360	0%
<b>Other</b>						
50200	Advertising	574	0	650	650	0%
50222	Contractual Services	0	0	0	360	100%
50310	Safety Costs	0	0	301	301	0%
Total Other		574	0	951	1,311	38%
<b>Capital</b>						
51025	Depreciation Expense	9,108	9,108	0	0	0%
Total Capital		9,108	9,108	0	0	0%
<b>Total</b>		<b>\$ 40,911</b>	<b>\$ 39,025</b>	<b>\$ 27,585</b>	<b>\$ 23,217</b>	<b>-16%</b>

**Expenditure Analysis:**

**Personnel:** Full time salaries budget allocated during the budget year.

**Other:** Increase for rental of a porta john for the recycling station.

**Revenue Analysis:**

Projected \$12,000 revenue.

2015-2016 Budget

Department: 055 Sanitation Division: 058 Leaf/Waste Collection Fund: 401 Sanitation

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Personnel Services</b>						
50001.001	Salaries Full Time	\$ 219,622	\$ 247,206	\$ 250,766	\$ 253,697	1%
50001.003	Salaries Outside Agency	132,666	121,229	123,840	144,749	17%
50001.004	Salaries Overtime	18,735	17,247	30,000	30,000	0%
50010.001	Benefits Employees Retirement	45,914	49,283	49,629	48,399	-2%
50010.002	Benefits Unemployment	705	776	843	851	1%
50010.003	Benefits Clothing	1,616	1,969	2,100	2,450	17%
50010.004	Benefits Health Insurance	52,553	63,756	68,808	72,912	6%
50010.005	Benefits Life Insurance	1,005	1,095	1,152	1,168	1%
50010.006	Benefits Social Security Tax	15,628	17,321	21,486	21,703	1%
50010.007	Benefits Workers Comp Claims	13,814	15,373	18,193	21,618	19%
Total Personnel Services		502,258	535,255	566,817	597,547	5%
<b>Maintenance</b>						
50100.017	Mtc Repairs - Radio Equipment	0	0	0	609	100%
50100.029	Mtc Vehicle Wash	758	739	764	542	-29%
50100.030	Mtc Vehicles & Equipment	110,769	111,076	118,876	120,514	1%
Total Maintenance		111,527	111,815	119,640	121,665	2%
<b>Supplies</b>						
50110.002	Supplies Cleaning	150	564	300	400	33%
50110.007	Supplies Technical	1,079	1,765	1,801	1,801	0%
50110.008	Supplies Radio Replacement	0	0	480	2,100	338%
50124	Motor Fuel	65,009	66,789	78,540	60,000	-24%
50127	Postage	115	32	4,400	2,000	-55%
50129	Small Tools	2,286	1,531	2,300	2,000	-13%
50131	Computer Equipment	0	781	0	0	0%
Total Supplies		68,638	71,463	87,821	68,301	-22%
<b>Utilities</b>						
50140.003	Utilities Communications	326	294	360	360	0%
Total Utilities		326	294	360	360	0%
<b>Other</b>						
50200	Advertising	883	1,730	1,950	1,950	0%
50222	Contractual Services	0	0	15,000	15,000	0%
50251	Insurance	9,921	9,824	10,806	7,699	-29%
50310	Safety Costs	3,490	2,065	3,100	2,925	-6%
50322	Tipping Fees	70,933	87,752	145,000	145,000	0%
Total Other		85,228	101,371	175,856	172,574	-2%

2015-2016 Budget

Department: 055 Sanitation                      Division: 058 Leaf/Waste Collection                      Fund: 401 Sanitation

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Capital</b>						
51000.005	Capital Equipment	0	0	0	160,000	100%
51025	Depreciation Expense	\$ 142,975	\$ 144,353	\$ 0	\$ 0	0%
Total Capital		142,975	144,353	0	160,000	100%
<b>Total</b>		<b>\$ 910,951</b>	<b>\$ 964,550</b>	<b>\$ 950,494</b>	<b>\$ 1,120,447</b>	<b>18%</b>

**Expenditure Analysis:**

**Personnel:** Increased budget based on actuals from prior year ending and projected need of budget year.

**Supplies:** Lower motor fuel costs.

**Capital:** Increase to budget for three new chipper machines.

**Revenue Analysis:**

Projected \$18,500 revenue.

2015-2016 Budget

Department: 055 Sanitation Division: 059 Street Sweeping Fund: 401 Sanitation

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Personnel Services</b>						
50001.001	Salaries Full Time	\$ 3,022	\$ 9,302	\$ 7,500	\$ 0	-100%
50001.003	Salaries Outside Agency	0	39,095	49,800	50,299	1%
50001.004	Salaries Overtime	807	4,563	36,608	36,608	0%
50010.001	Benefits Employees Retirement	736	2,583	6,469	6,245	-3%
50010.002	Benefits Unemployment	11	41	110	110	0%
50010.004	Benefits Health Insurance	583	1,975	0	0	0%
50010.005	Benefits Life Insurance	14	38	0	0	0%
50010.006	Benefits Social Security Tax	258	935	2,801	2,801	0%
50010.007	Benefits Workers Comp Claims	0	0	0	2,790	100%
Total Personnel Services		5,432	58,532	103,288	98,853	-4%
<b>Maintenance</b>						
50100.030	Mtc Vehicles & Equipment	0	450	922	3,290	257%
Total Maintenance		0	450	922	3,290	257%
<b>Supplies</b>						
50110.002	Supplies Cleaning	0	300	300	300	0%
50110.007	Supplies Technical	0	88	100	100	0%
50124	Motor Fuel	1,735	5,532	7,172	4,500	-37%
50129	Small Tools	188	1,081	300	300	0%
Total Supplies		1,923	7,001	7,872	5,200	-34%
<b>Other</b>						
50222	Contractual Services	180,304	182,906	250,000	250,000	0%
50251	Insurance	88	147	162	458	183%
50272	Trash & Debris Removal	0	0	0	35,000	100%
50322	Tipping Fees	17,301	8,806	21,000	21,000	0%
Total Other		197,692	191,858	271,162	306,458	13%
<b>Capital</b>						
51025	Depreciation Expense	9,914	16,996	0	0	0%
Total Capital		9,914	16,996	0	0	0%
<b>Total</b>		<b>\$ 214,961</b>	<b>\$ 274,837</b>	<b>\$ 383,244</b>	<b>\$ 413,801</b>	<b>8%</b>

**Expenditure Analysis:**

**Personnel:** Full time salaries budget allocated during the budget year.

**Maintenance:** Increased vehicle and equipment maintenance based on current costs of parts and repairs.

**Supplies:** Lower motor fuel costs.

**Other:** Trash & debris removal costs moved to Sanitation from Property Maintenance.

**Revenue Analysis:**

Projected \$27,000 revenue.

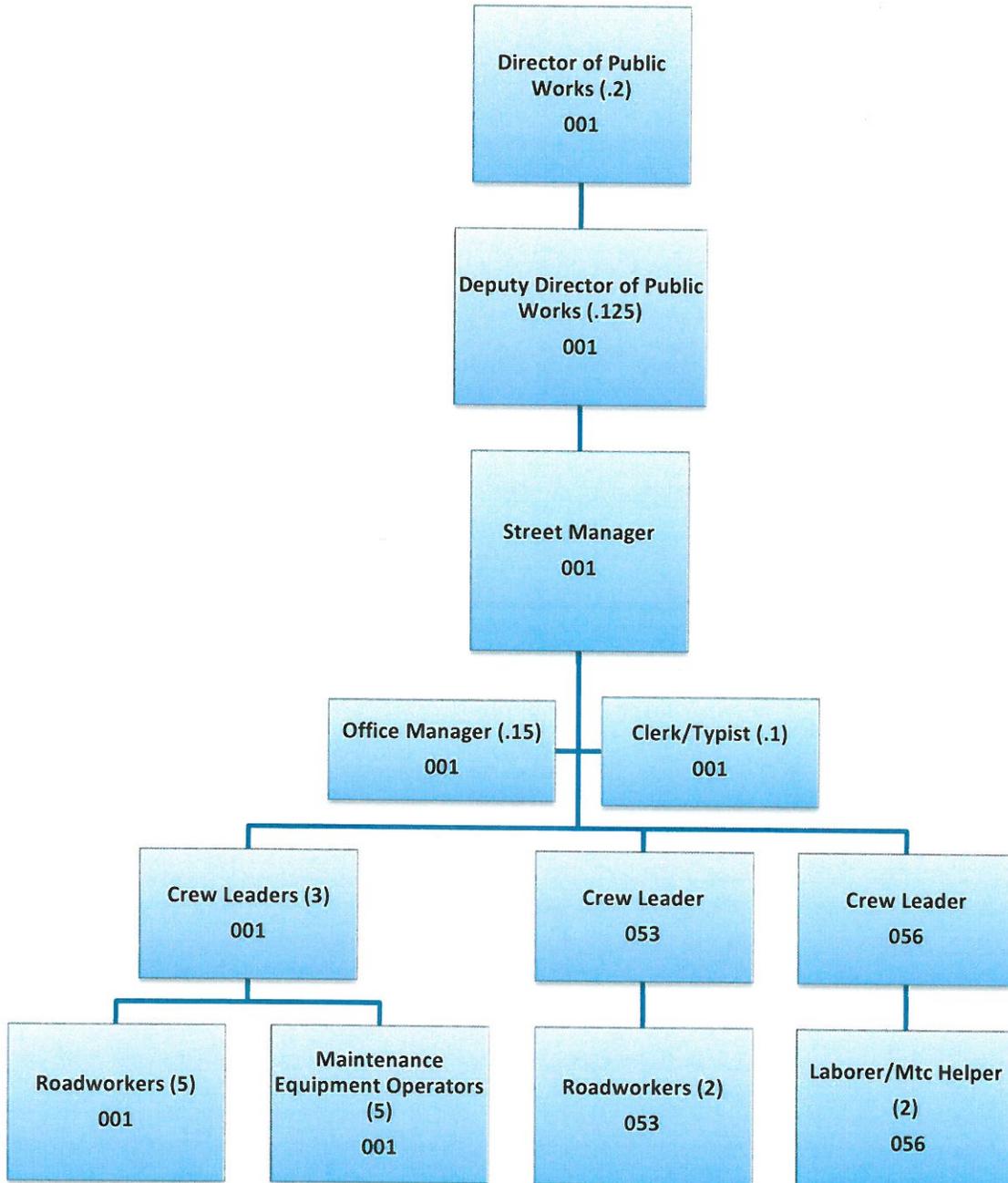
2015-2016 Budget

Department: 055 Sanitation                      Division: 000 Non-Departmental                      Fund: 401 Sanitation

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Revenue</b>						
40431	Dumpster Service	\$ 1,880,707	\$ 1,613,902	\$ 1,830,000	\$ 2,080,420	14%
40434	Grass Stickers	413	352	400	400	0%
40170	Interest on Investments	0	0	0	0	0%
40124	Litter Abatement Funding	27,489	27,395	27,000	27,000	0%
41060	Miscellaneous Revenue	6,359	8,218	7,000	7,000	0%
40433	Mobile Carts	177	0	220	220	0%
40436	Recycling	17,740	17,162	16,000	12,000	-25%
41201	Sale of Capital Assets	151,701	150,000	81,500	84,500	4%
40432	Special Load Service	7,345	35,291	8,000	7,500	-6%
40430	Toter Service	3,358,799	3,606,602	3,300,000	4,950,000	50%
40435	Trash Bags	153	230	150	200	33%
<b>Total Revenue</b>		<b>\$ 5,450,882</b>	<b>\$ 5,459,151</b>	<b>\$ 5,270,270</b>	<b>\$ 7,169,240</b>	<b>36%</b>

# STREET / STORMWATER

001.053 / 102.056



TOTALS:	001	053	056
FULL TIME (FT):	17.575	3	1
NON FULL TIME (NFT):	0	0	2
TEMP AGENCY (FTE):	0	0	0
<i>Structure Subject to Change FY 15-16.</i>			

## 2015-2016 Budget

DEPARTMENT: 053 Street

Fund: 001 General

### Program Description

This program provides the overall management, organization, planning, and administration of the Street Department, including but not limited to, regular and emergency maintenance for streets and sidewalks, striping, pavement markings, signage, snow removal, and storm response.

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Performance Indicators	Actual 2012-2013	Actual 2013-2014	Projected 2014-2015	Estimated 2015-2016
Street miles maintained	247	247	248	248
Number of asphalt repairs	2,324	2,324	2,481	2,533
Miles of striping	40	40	40	40
Signs-installations/repairs	1,516/2,021	1,516/2,021	1,521/1,934	1,526/1,940

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### 2014-2015 Accomplishments

1. Conducted annual snow and ice training for Public Works (PW) drivers.
  2. Conducted annual disaster training exercise.
  3. Attended annual chainsaw safety, electrical hazard, chipper safety, and forklift training.
  4. Cross-trained employees on equipment utilized in disaster response.
  5. Attended first aid, CPR and AED training.
  6. Continued with the required Federal Highway Administration (FHWA) Sign Retro Reflectivity Maintenance and Documentation Database Computer Program that will be used for budget estimating and aid in disaster response.
  7. Completed downtown improvements.
  8. Continued paving program repairs.
  9. Certified/recertified employees: basic work zone and flagger training, work zone traffic control technician qualifications and supervisor traffic control qualifications.
  10. Continued to learn the New World Financial Management and Work Order Management modules.
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### 2015-2016 Objectives

1. Conduct annual snow and ice training and orientation, including cross-training of PW division drivers.
  2. Review disaster preparedness and participate in annual disaster training exercise.
  3. Attend annual chainsaw safety, electrical hazard, chipper safety, and forklift training.
  4. Cross-train employees on equipment utilized in disaster response.
  5. Attend first aid, CPR and AED training.
  6. Certify/recertify employees: basic work zone and flagger training, work zone traffic control technician qualification, and supervisor traffic control qualification.
  7. Continue learning the New World Financial Management and Work Order Management modules.
  8. Work continues with the required FHWA Sign Retro Reflectivity Maintenance and Documentation Database Computer Program that will be used for budget estimating and aid in disaster response.
  9. Continue downtown improvements.
  10. Continue paving program repairs.
-

2015-2016 Budget

Department: 053 Street Summary

Fund: 001 General

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Personnel Services</b>						
50001.001	Salaries Full Time	\$ 646,383	\$ 628,137	\$ 678,309	\$ 679,908	0%
50001.003	Salaries Outside Agency	13,634	32,743	23,000	23,000	0%
50001.004	Salaries Overtime	42,186	43,394	40,500	40,500	0%
50010.001	Benefits Employees Retirement	132,669	123,010	127,014	122,438	-4%
50010.002	Benefits Unemployment	2,072	2,013	2,157	2,153	0%
50010.003	Benefits Clothing	6,758	5,681	5,950	6,150	3%
50010.004	Benefits Health Insurance	162,232	169,051	196,946	215,618	9%
50010.005	Benefits Life Insurance	2,739	2,582	3,041	3,041	0%
50010.006	Benefits Social Security Tax	46,747	45,916	54,989	54,905	0%
50010.007	Benefits Workers Comp Claims	29,333	42,170	38,262	47,090	23%
50010.008	Benefits Other Employee Expense	651	585	650	650	0%
Total Personnel Services		1,085,404	1,095,282	1,170,818	1,195,453	2%
<b>Maintenance</b>						
50100.001	Mtc Buildings	7,522	5,782	4,273	12,947	203%
50100.003	Mtc Concrete Streets	140,353	149,339	135,000	115,000	-15%
50100.010	Mtc Grounds	496	297	263	1,191	353%
50100.015	Mtc Misc Repairs	1,047	3,709	1,795	1,795	0%
50100.017	Mtc Repairs - Radio Equipment	0	8,400	2,784	2,088	-25%
50100.026	Mtc Streets	133,778	231,686	160,000	160,000	0%
50100.029	Mtc Vehicle Wash	1,921	1,875	1,937	1,376	-29%
50100.030	Mtc Vehicles & Equipment	115,090	118,292	117,320	106,320	-9%
50100.032	Mtc Software	0	0	530	530	0%
Total Maintenance		400,206	519,380	423,902	401,247	-5%
<b>Supplies</b>						
50110.002	Supplies Cleaning	656	624	624	638	2%
50110.005	Supplies Office	1,017	540	772	702	-9%
50110.007	Supplies Technical	104,382	201,386	308,994	277,273	-10%
50110.008	Supplies Radio Replacement	0	0	7,680	6,000	-22%
50122	Dues & Subscriptions	30	0	0	0	0%
50124	Motor Fuel	54,877	71,249	71,640	60,000	-16%
50125	Non-Capitalized Equipment	5,756	1,825	7,830	5,330	-32%
50127	Postage	40	9	25	25	0%
50129	Small Tools	2,648	1,423	4,169	2,167	-48%
50131	Computer Equipment	0	4,400	1,575	1,000	-37%
Total Supplies		169,406	281,456	403,309	353,135	-12%
<b>Utilities</b>						
50140.001	Utilities OMU	3,185	2,537	3,800	3,300	-13%
50140.002	Utilities Non-City	1,453	2,126	1,920	2,200	15%
50140.003	Utilities Communications	3,507	3,404	1,961	1,831	-7%
Total Utilities		8,145	8,067	7,681	7,331	-5%

2015-2016 Budget

Department: 053 Street Summary

Fund: 001 General

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Other</b>						
50222	Contractual Services	\$ 38,005	\$ 15,908	\$ 21,391	\$ 34,079	59%
50251	Insurance	11,490	13,526	13,546	14,832	9%
50255	Miscellaneous Administrative	0	0	9,150	0	-100%
50290	Professional/Technical Services	884	871	970	3,060	215%
50301	Rents & Storage	11,640	14,237	14,250	14,250	0%
50310	Safety Costs	5,849	4,960	7,084	7,088	0%
50322	Tipping Fees	84	105	2,000	0	-100%
50323	Training Costs	2,830	4,694	1,500	3,650	143%
50325	Travel	0	0	50	50	0%
Total Other		70,782	54,301	69,941	77,009	10%
<b>Capital</b>						
51000.003	Capital Replacement Plan	151,342	176,479	179,436	167,327	-7%
Total Capital		151,342	176,479	179,436	167,327	-7%
<b>Total</b>		<b>\$ 1,885,285</b>	<b>\$ 2,134,966</b>	<b>\$ 2,255,087</b>	<b>\$ 2,201,502</b>	<b>-2%</b>

2015-2016 Budget

Department: 053 Street

Division: 001 Administration

Fund: 001 General

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Personnel Services</b>						
50001.001	Salaries Full Time	\$ 541,594	\$ 518,438	\$ 567,928	\$ 567,278	0%
50001.003	Salaries Outside Agency	0	10,774	0	0	0%
50001.004	Salaries Overtime	32,737	32,298	33,000	33,000	0%
50010.001	Benefits Employees Retirement	110,660	100,529	106,184	101,944	-4%
50010.002	Benefits Unemployment	1,729	1,650	1,803	1,793	-1%
50010.003	Benefits Clothing	5,710	4,674	4,900	5,000	2%
50010.004	Benefits Health Insurance	138,044	136,051	163,130	178,562	9%
50010.005	Benefits Life Insurance	2,286	2,106	2,544	2,533	0%
50010.006	Benefits Social Security Tax	38,992	37,800	45,971	45,715	-1%
50010.007	Benefits Workers Comp Claims	25,338	35,221	31,087	38,885	25%
50010.008	Benefits Other Employee Expense	509	482	500	500	0%
Total Personnel Services		897,598	880,023	957,047	975,210	2%
<b>Maintenance</b>						
50100.001	Mtc Buildings	7,522	5,782	4,273	12,947	203%
50100.003	Mtc Concrete Streets	140,353	149,339	135,000	115,000	-15%
50100.010	Mtc Grounds	496	297	263	1,191	353%
50100.015	Mtc Misc Repairs	1,047	3,709	1,795	1,795	0%
50100.017	Mtc Repairs - Radio Equipment	0	8,400	2,784	2,088	-25%
50100.026	Mtc Streets	133,778	231,686	160,000	160,000	0%
50100.029	Mtc Vehicle Wash	1,921	1,875	1,937	1,376	-29%
50100.030	Mtc Vehicles & Equipment	74,648	77,839	76,839	68,839	-10%
50100.032	Mtc Software	0	0	530	530	0%
Total Maintenance		359,764	478,927	383,421	363,766	-5%
<b>Supplies</b>						
50110.002	Supplies Cleaning	656	624	624	638	2%
50110.005	Supplies Office	1,017	540	772	702	-9%
50110.007	Supplies Technical	46,098	163,133	249,882	218,161	-13%
50110.008	Supplies Radio Replacement	0	0	7,680	6,000	-22%
50122	Dues & Subscriptions	30	0	0	0	0%
50124	Motor Fuel	45,445	59,404	59,400	50,000	-16%
50125	Non-Capitalized Equipment	4,283	504	5,430	2,930	-46%
50127	Postage	40	9	25	25	0%
50129	Small Tools	2,046	824	3,566	1,564	-56%
50131	Computer Equipment	0	4,400	1,575	1,000	-37%
Total Supplies		99,614	229,438	328,954	281,020	-15%
<b>Utilities</b>						
50140.001	Utilities OMU	3,185	2,537	3,800	3,300	-13%
50140.002	Utilities Non-City	1,453	2,126	1,920	2,200	15%
50140.003	Utilities Communications	3,373	3,092	1,601	1,475	-8%
Total Utilities		8,010	7,755	7,321	6,975	-5%

2015-2016 Budget

Department: 053 Street

Division: 001 Administration

Fund: 001 General

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Other</b>						
50222	Contractual Services	\$ 38,005	\$ 15,908	\$ 21,391	\$ 34,079	59%
50251	Insurance	11,490	13,526	13,546	14,832	9%
50255	Miscellaneous Administrative	0	0	9,150	0	-100%
50290	Professional/Technical Services	884	871	970	3,060	215%
50301	Rents & Storage	11,640	14,237	14,250	14,250	0%
50310	Safety Costs	5,849	4,960	7,084	7,088	0%
50322	Tipping Fees	84	105	2,000	0	-100%
50323	Training Costs	2,830	4,694	1,500	3,650	143%
50325	Travel	0	0	50	50	0%
Total Other		70,782	54,301	69,941	77,009	10%
<b>Capital</b>						
51000.003	Capital Replacement Plan	120,636	133,438	168,567	157,356	-7%
Total Capital		120,636	133,438	168,567	157,356	-7%
<b>Total</b>		<b>\$ 1,556,406</b>	<b>\$ 1,783,883</b>	<b>\$ 1,915,251</b>	<b>\$ 1,861,336</b>	<b>-3%</b>

**Expenditure Analysis:**

**Personnel:** Increase due to health insurance costs and workers compensation.

**Maintenance:** Decrease in concrete streets budget.

**Supplies:** Decrease in need for technical supplies with reduced street work and lower motor fuel costs.

**Other:** Increase in contracted services for striping of new streets completed during prior year netted by no budget in miscellaneous administrative.

**Revenue Analysis:**

Projected \$1,111,290 revenue for Municipal Aid.

2015-2016 Budget

Department: 053 Street

Division: 053 Traffic

Fund: 001 General

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Personnel Services</b>						
50001.001	Salaries Full Time	\$ 104,789	\$ 109,699	\$ 110,381	\$ 112,630	2%
50001.003	Salaries Outside Agency	13,634	21,969	23,000	23,000	0%
50001.004	Salaries Overtime	9,449	11,096	7,500	7,500	0%
50010.001	Benefits Employees Retirement	22,009	22,480	20,830	20,494	-2%
50010.002	Benefits Unemployment	343	363	354	360	2%
50010.003	Benefits Clothing	1,047	1,007	1,050	1,150	10%
50010.004	Benefits Health Insurance	24,188	33,000	33,816	37,056	10%
50010.005	Benefits Life Insurance	453	476	497	508	2%
50010.006	Benefits Social Security Tax	7,755	8,116	9,018	9,190	2%
50010.007	Benefits Workers Comp Claims	3,995	6,949	7,175	8,205	14%
50010.008	Benefits Other Employee Expense	143	103	150	150	0%
Total Personnel Services		187,806	215,259	213,771	220,243	3%
<b>Maintenance</b>						
50100.030	Mtc Vehicles & Equipment	40,442	40,453	40,481	37,481	-7%
Total Maintenance		40,442	40,453	40,481	37,481	-7%
<b>Supplies</b>						
50110.007	Supplies Technical	58,284	38,253	59,112	59,112	0%
50124	Motor Fuel	9,432	11,845	12,240	10,000	-18%
50125	Non-Capitalized Equipment	1,473	1,322	2,400	2,400	0%
50129	Small Tools	602	598	603	603	0%
Total Supplies		69,791	52,018	74,355	72,115	-3%
<b>Utilities</b>						
50140.003	Utilities Communications	134	312	360	356	-1%
Total Utilities		134	312	360	356	-1%
<b>Capital</b>						
51000.003	Capital Replacement Plan	30,706	43,041	10,869	9,971	-8%
Total Capital		30,706	43,041	10,869	9,971	-8%
<b>Total</b>		<b>\$ 328,880</b>	<b>\$ 351,083</b>	<b>\$ 339,836</b>	<b>\$ 340,166</b>	<b>0%</b>

**Expenditure Analysis:**

**Personnel:** Increase due to COLA, health insurance and workers compensation costs.

**Maintenance:** Service charges from Garage lowered.

**Supplies:** Lower motor fuel costs.

**Capital:** Decrease in replacement plan charges.

**Revenue Analysis:**

No revenue generated by this department.

## 2015-2016 Budget

DEPARTMENT: 056 Stormwater

Fund: 102 Your Community Vision

### Program Description

This program provides the overall management, organization, planning, and administration of the Stormwater Department including, but not limited to, regular stormwater system maintenance and ditch maintenance. Additionally, this includes work on the pipe network by Regional Water Resource Agency (RWRA).

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Performance Indicators	Actual 2012-2013	Actual 2013-2014	Projected 2014-2015	Estimated 2015-2016
Miles of ditches inspected, cleaned and/or cut	57.5	57.5	58	58
Miles of paved ditches mucked	11.5	11.5	12	12
Ditches repaved/regraded	5	5	6	6
Detention basins repaired	1	1	5	5
Detention basins constructed	1	1	5	5
Sectors cleaned - RWRA	40	40	40	40
Inlets reconstructed/repared - RWRA	40	35	40	40
Call-out cleanings - RWRA	60	60	40	50
Sinkholes repaired - RWRA	50	50	40	40

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### 2014-2015 Accomplishments

1. Maintained ditches according to planned maintenance schedule.
  2. Continued spraying program, eradication efforts aimed at reducing the impacts of Johnson grass.
  3. Obtained needed annual CEUs to maintain pesticide applicators license.
  4. Attended annual chainsaw safety, electrical hazard, chipper safety, and forklift training.
  5. Cross-trained employees on equipment utilized in disaster response.
  6. Completed annual, weekly and bi-weekly ditch inspections and checks.
  7. Certified/re-certified employees in basic work zone and flagger training, work zone traffic control technician qualifications, and supervisor traffic control qualification.
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### 2015-2016 Objectives

1. Maintain ditches according to planned maintenance schedule.
  2. Continue spraying program, eradication efforts aimed at reducing the impacts of Johnson grass.
  3. Obtain needed annual CEUs to maintain pesticide applicators license.
  4. Attend annual chainsaw safety, electrical hazard, chipper safety, and forklift training.
  5. Cross-train employees on equipment utilized in disaster response, daily operations, snow removal and brine operations.
  6. Attend first aid, CPR and AED training.
  7. Certify/re-certify employees in flagger training.
  8. Complete annual, weekly and bi-weekly ditch inspections and checks.
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2015-2016 Budget

Department: 056 Stormwater                      Division: 001 Administration                      Fund: 102 Your Community Vision

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Personnel Services</b>						
50001.001	Salaries Full Time	\$ 59,855	\$ 84,787	\$ 95,120	\$ 97,344	2%
50001.003	Salaries Outside Agency	21,292	39,302	63,720	63,720	0%
50001.004	Salaries Overtime	2,432	6,850	6,000	6,000	0%
50010.001	Benefits Employees Retirement	12,182	17,296	17,868	17,630	-1%
50010.002	Benefits Unemployment	187	275	303	310	2%
50010.003	Benefits Clothing	1,489	1,013	1,200	1,050	-13%
50010.004	Benefits Health Insurance	19,098	16,788	21,984	24,192	10%
50010.005	Benefits Life Insurance	412	417	435	449	3%
50010.006	Benefits Social Security Tax	4,194	6,310	7,736	7,906	2%
50010.007	Benefits Workers Comp Claims	5,392	3,552	3,404	7,058	107%
50010.008	Benefits Other Employee Expense	23	0	75	25	-67%
Total Personnel Services		126,556	176,591	217,845	225,684	4%
<b>Maintenance</b>						
50100.010	Mtc Grounds	87,472	2,615	24,842	103,420	316%
50100.015	Mtc Misc Repairs	144	367	1,200	1,197	0%
50100.017	Mtc Repairs - Radio Equipment	750	0	1,548	1,548	0%
50100.029	Mtc Vehicle Wash	189	185	191	136	-29%
50100.030	Mtc Vehicles & Equipment	31,346	30,813	30,813	38,523	25%
Total Maintenance		119,901	33,980	58,594	144,824	147%
<b>Supplies</b>						
50110.005	Supplies Office	37	27	155	155	0%
50110.007	Supplies Technical	4,667	12,011	9,500	5,407	-43%
50124	Motor Fuel	14,423	24,657	30,045	18,000	-40%
50125	Non-Capitalized Equipment	1,573	408	1,430	1,430	0%
50129	Small Tools	730	686	1,096	1,096	0%
Total Supplies		21,431	37,789	42,226	26,088	-38%
<b>Utilities</b>						
50140.003	Utilities Communications	312	428	360	566	57%
Total Utilities		312	428	360	566	57%
<b>Other</b>						
50222	Contractual Services	3,025	16,290	22,581	27,500	22%
50251	Insurance	1,268	1,407	1,547	1,583	2%
50290	Professional/Technical Services	114	216	398	398	0%
50310	Safety Costs	1,479	414	1,908	1,950	2%
50322	Tipping Fees	2,624	9,561	18,500	0	-100%
50323	Training Costs	730	557	400	900	125%
50325	Travel	0	0	100	0	-100%
Total Other		9,240	28,445	45,434	32,331	-29%

2015-2016 Budget

Department: 056 Stormwater                      Division: 001 Administration                      Fund: 102 Your Community Vision

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Capital</b>						
51000.003	Capital Replacement Plan	\$ 35,579	\$ 44,712	\$ 45,157	\$ 64,252	42%
Total Capital		35,579	44,712	45,157	64,252	42%
<b>Total</b>		<b>\$ 313,019</b>	<b>\$ 321,945</b>	<b>\$ 409,616</b>	<b>\$ 493,745</b>	<b>21%</b>

**Expenditure Analysis:**

- Personnel:** Increase due to COLA, health insurance costs and workers compensation.
- Maintenance:** Increase due to an \$85,000 allowance for fencing & landscaping of the 24th Street Basin.
- Supplies:** Reduction in motor fuel costs.
- Other:** Tipping fees reclassified as a Sanitation Department expense.
- Capital:** Additional replacement costs for equipment moved to Stormwater due to increased mowing and maintenance needs.

**Revenue Analysis:**

No revenue generated by this department.

2015-2016 Budget

Department: 015 General Government

Division: 000 Non-Departmental

Fund: 001 General

**Program Description**

This program provides for the cost of general fund services that are not attributable to any specific department. Fund transfers needed to balance other funds subsidized by the General Fund, e.g. Transit, Recreation, etc. are also included in this program.

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Expenses</b>						
50001.005	Salaries Retirement Contingency	\$ 0	\$ 0	\$ 312,598	\$ 103,649	-67%
50100.001	Mtc Buildings	542,307	525,967	395,012	307,880	-22%
50100.010	Mtc Grounds	0	0	9,866	394,292	3896%
50100.014	Mtc Parks Building and Grounds	3,981	5,997	0	0	0%
50100.029	Mtc Vehicle Wash	325	317	327	232	-29%
50100.030	Mtc Vehicles & Equipment	7,153	7,026	7,026	7,026	0%
50124	Motor Fuel	4,923	4,888	5,000	4,000	-20%
50140.005	Utilities Unallocated	143,604	146,797	66,000	42,000	-36%
50200	Advertising	26,038	18,555	30,000	20,000	-33%
50251	Insurance	272,810	416,391	505,657	485,132	-4%
50270	Miscellaneous Expense	1,067	364,555	358,745	50,000	-86%
50290	Professional/Technical Services	253,111	333,302	781,578	210,000	-73%
50400	Advisory Boards	0	14,128	14,000	14,000	0%
50401	Annexation Incentives	1,100	1,244	43,756	2,000	-95%
50402	Art Work	0	222,671	30,329	0	-100%
50404	Senior Citizen Center	0	0	200,000	0	-100%
50411	Bird Control	31,719	19,208	3,793	0	-100%
50420	Cablecast Services	389	0	0	0	0%
50423	Contingencies - Budget	0	0	(910,000)	(750,000)	-18%
50424	Contingencies - Mayor	50,283	49,653	50,000	50,000	0%
50432	Downtown Design Administration	36,497	25,378	34,621	20,000	-42%
50433	Downtown Maintenance	0	0	0	0	0%
50455	Juvenile Drug Court	44,000	88,000	88,000	88,000	0%
50463	TIF Program	0	0	172,000	0	-100%
50467	Marina Feasibility Study	0	99,038	6,520	0	-100%
50470	Mosquito Spraying	13,100	13,100	0	0	0%
50490	Pension Fund Hospitalization Insurance	128,258	114,071	120,000	125,460	5%
50495	Pension Spiking Charges	0	0	0	130,000	100%
50508	Science Museum HVAC Repairs	0	31,455	0	0	0%
50510	Street Lighting	1,503,116	1,330,174	1,600,000	1,600,000	0%
50511	OMU Operations/Marketing	67,818	28,037	0	0	0%
50512	OMU Services	0	49,888	0	0	0%
51000.003	Capital Replacement Plan	43,589	42,014	43,956	47,415	8%
54000.013	Arts Walk of Fame	2,366	0	5,600	3,600	-36%
54200.018	Social Services Neighborhood Advisory Board	9,935	0	0	0	0%
54200.030	Social Services OCTC	0	0	250,000	250,000	0%
<b>Total Expenses</b>		<b>3,187,488</b>	<b>3,951,852</b>	<b>4,224,384</b>	<b>3,204,686</b>	<b>-24%</b>
<b>Transfers</b>						
55000.005	Transfer To Central Dispatch	\$ 1,395,054	\$ 1,427,202	\$ 1,471,585	\$ 1,635,193	11%
55000.024	Transfer To Economic Development	0	440,000	950,000	0	-100%
55000.101	Transfer To Capital Improvement	45,000	545,000	65,000	65,000	0%
55000.302	Transfer To Facilities Maintenance	0	35,000	0	0	0%
55000.402	Transfer To Transit	613,606	850,472	845,971	925,126	9%
55000.403	Transfer To Recreational	929,760	1,039,750	1,288,531	1,310,252	2%
55000.406	Transfer To GIS	95,183	107,398	102,162	103,766	2%
55010	Transfer To Grant Fund	1,600	0	0	0	0%
<b>Total Transfers</b>		<b>3,080,203</b>	<b>4,444,822</b>	<b>4,723,249</b>	<b>4,039,337</b>	<b>-14%</b>
<b>Total</b>		<b>\$ 6,267,691</b>	<b>\$ 8,396,674</b>	<b>\$ 8,947,633</b>	<b>\$ 7,244,023</b>	<b>-19%</b>

2015-2016 Budget

Department: 075 Community Development Grants

Division: 216-218

Fund: 022/023 Community Development/HOME

**Program Description**

This program provides for capital projects and programs using Federal Community Development Block Grant (CDBG) and HOME Grant funds.

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Revenue</b>						
<b>Fund 022</b>						
<b>216</b>	<b>Community Development Programs</b>					
40140	CD Grant - Current Year	\$ 0	\$ 0	\$ 411,628	\$ 408,012	-1%
40141	CD Grant - Prior Year	554,112	423,677	452,171	0	-100%
40351	Rental - City Property	11,840	6,020	8,000	8,000	0%
41060	Miscellaneous Revenue	227	0	0	0	0%
		<b>566,179</b>	<b>429,697</b>	<b>871,799</b>	<b>416,012</b>	<b>-52%</b>
<b>Fund 023</b>						
<b>217</b>	<b>Home Rehab Grants</b>					
40142	HOME Grants - Current Year	47,562	0	185,831	165,357	-11%
40143	HOME Grants - Prior Year	294,885	159,230	264,074	0	-100%
41060	Miscellaneous Revenue	2,000	36,784	0	0	0%
41201	Sale of Capital Assets	235,835	(5,090)	0	0	0%
		<b>580,282</b>	<b>190,924</b>	<b>449,905</b>	<b>165,357</b>	<b>-63%</b>
<b>Total Revenue</b>		<b>\$ 1,146,462</b>	<b>\$ 620,621</b>	<b>\$ 1,321,704</b>	<b>\$ 581,369</b>	<b>-56%</b>

2015-2016 Budget

Department: 075 Community Development Grants

Division: 216-218

Fund: 022/023 Community Development/HOME

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Expense</b>						
<b>Fund 022</b>						
<b>216</b>	<b>Community Development Programs</b>					
52010	CD Administration	\$ 70,000	\$ 82,983	\$ 82,000	\$ 81,500	-1%
52055	Home Improvement Administration	12,000	0	0	0	0%
52056	Home Improvement L/M	58,324	176,747	70,931	70,512	-1%
		<b>140,324</b>	<b>259,730</b>	<b>152,931</b>	<b>152,012</b>	<b>-1%</b>
<b>Projects</b>						
52058	Mechanicsville Redevelopment	32,089	104,968	443,868	0	-100%
52059	Old Germantown Redevelopment	393,767	64,999	0	0	0%
52060	Triplett Twist Area	0	0	230,000	264,000	15%
52061	OMFA Elevator Reconstruction	0	0	45,000	0	-100%
		<b>425,856</b>	<b>169,967</b>	<b>718,868</b>	<b>264,000</b>	<b>-63%</b>
<b>Fund 023</b>						
<b>217</b>	<b>HOME Rehab Grants</b>					
50240.001	HOME Grants First Time Buyer	366,997	157,050	224,196	124,019	-45%
50240.002	HOME Grants CHDO Set-Aside	33,532	0	56,400	24,803	-56%
50240.003	HOME Grants New Home Construction	157,400	14,857	150,726	0	-100%
52050	HOME Administration	22,354	19,017	18,583	16,535	-11%
		<b>580,282</b>	<b>190,924</b>	<b>449,905</b>	<b>165,357</b>	<b>-63%</b>
<b>Total Expense</b>		<b>\$ 1,146,462</b>	<b>\$ 620,621</b>	<b>\$ 1,321,704</b>	<b>\$ 581,369</b>	<b>-56%</b>

2015-2016 Budget

Department: 073 Economic Development

Division: 000, 203, 500

Fund: 024 Economic Development

Program Description

This program provides incentives for companies to locate in Owensboro. Funding is shared by the City, Greater Owensboro Economic Development Corporation, Daviess County, and the Commonwealth of KY. Incentives are in the form of job incentives or off-site improvements.

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Revenue</b>						
40010.001	Property Taxes Realized Property Tax	\$ 241,534	\$ 228,511	\$ 218,965	\$ 326,378	49%
40020	Occupational Licenses	345,771	281,756	376,650	365,150	-3%
40021	Net Profit Licenses	13,811	15,278	32,765	18,494	-44%
40053.001	Franchise Fees Atmos	162,283	222,269	170,000	170,000	0%
40170	Interest on Investments	48,412	14,938	20,000	22,000	10%
40030.002	Owensboro Manufacturing	11,356	21,472	13,000	14,100	8%
40030.003	Unifirst	134,983	112,593	136,000	132,000	-3%
40030.004	Ky Bioprocessing	13,961	19,151	18,100	21,900	21%
40030.005	Toyotetsu	217,202	234,301	192,000	216,000	13%
40030.006	Metalsa	71,383	112,433	129,815	114,000	-12%
40030.007	US Bank Rent	623,842	760,555	997,774	997,774	0%
40030.008	US Bank	100,579	328,467	372,000	426,000	15%
40030.009	Sazarec	0	49,485	45,000	89,000	98%
40030.010	Unique Granite	0	0	5,000	5,000	0%
40350	Rental - The Centre	62,964	50,487	65,500	82,795	26%
41202	Issuance of Debt	6,350,000	0	0	0	0%
Total		8,398,081	2,451,697	2,792,569	3,000,591	7%
41300.001	Transfers From General Fund	0	440,000	950,000	0	-100%
<b>Total Revenue</b>		<b>\$ 8,398,081</b>	<b>\$ 2,891,697</b>	<b>\$ 3,742,569</b>	<b>\$ 3,000,591</b>	<b>-20%</b>

2015-2016 Budget

Department: 073 Economic Development

Division: 000, 203, 500

Fund: 024 Economic Development

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Expenditures</b>						
53000.001	Brooks	\$ 33,619	\$ 22,334	\$ 46,023	\$ 31,113	-32%
53000.002	Cross Creek	27,817	28,906	28,897	0	-100%
53000.039	Fairhaven	0	0	1,615	13,758	752%
53000.005	Gulfstream	0	0	3,230	14,777	357%
53000.007	Highland Pointe	374,673	342,636	417,780	431,882	3%
53000.038	Hobo Estates	0	0	2,265	8,840	290%
53000.008	Home Depot	641	0	0	0	0%
53000.037	Hospice	0	0	15,600	15,000	-4%
53000.009	Hunter's Ridge	0	25,763	30,399	37,029	22%
53000.012	Mallard Creek	582	14,065	31	0	-100%
53000.014	Plantation Pointe	18,592	20,450	0	14,937	100%
53000.016	SMB Properties	0	0	0	8,142	100%
53000.022	Westgate Plaza	0	0	0	11,082	100%
53000.023	Woodlands Investment	26,891	2,460	0	0	0%
53000.024	Woodlands Plaza	93,906	79,653	0	0	0%
53000.025	Centre for Business & Research	267,395	280,625	374,600	167,700	-55%
53000.028	Greater O'boro Economic Develop	203,664	207,737	210,853	214,438	2%
53000.029	Economic Development	305	5,875	1,255,800	6,500	-99%
53000.030	Frederick Family	0	0	5,850	13,608	133%
53000.031	Concrete Parking Lease	0	175,000	140,000	140,000	0%
53000.032	Heartland Crossing	0	0	76,690	109,854	43%
53000.033	Fetta	0	25,000	0	0	0%
53000.035	Metalsa	0	50,267	57,500	57,000	-1%
53000.034	Sazarec	0	49,485	45,000	89,000	98%
53000.036	Unique Granite	0	0	5,000	5,000	0%
50251	Insurance	15,397	0	0	0	0%
50452	Issue Costs	147,837	0	0	0	0%
51000.001	Capital Buildings	806,920	4,395,681	143,773	0	-100%
51000.007	Capital Land	358,904	0	0	0	0%
51000.008	Capital Land Improvements	0	0	722,495	0	-100%
<b>Total Expense</b>		<b>2,377,143</b>	<b>5,725,937</b>	<b>3,583,401</b>	<b>1,389,660</b>	<b>-61%</b>
55000.010	Transfer to Debt Service	659,560	1,227,319	1,235,656	1,237,819	0%
55000.001	Transfer to General Fund	0	0	100,000	350,000	250%
<b>Total Expenditures</b>		<b>\$ 3,036,703</b>	<b>\$ 6,953,256</b>	<b>\$ 4,919,057</b>	<b>\$ 2,977,479</b>	<b>-39%</b>

All or a portion of the Transfer to Debt Service may be used to finance a transfer to EDP in support of Economic Development.

2015-2016 Budget

Departments: 000, 001 & 500

Divisions: 011,102 & 205

Fund 026: Downtown Operations

Program Description

This program provides for funding of downtown operations.

Account	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Revenue</b>						
40170	Interest on Investments	\$ 207,938	\$ 131,294	\$ 75,000	\$ 60,000	-20%
41202	Issuance of Debt	0	1,600,000	0	0	0%
		207,938	1,731,294	75,000	60,000	-20%
40107	Transfer from Fiscal Court	128,996	165,624	150,000	250,000	67%
		128,996	165,624	150,000	250,000	67%
<b>Total Revenue</b>		<b>\$ 336,934</b>	<b>\$ 1,896,918</b>	<b>\$ 225,000</b>	<b>\$ 310,000</b>	<b>38%</b>
<b>Expense</b>						
<b>Global Spectrum</b>						
50223	Management Fee	566,085	469,010	144,000	144,000	0%
50224	Incentive	0	0	144,000	144,000	0%
	Total Global Spectrum	566,085	469,010	288,000	288,000	0%
<b>Convention Center</b>						
55001.026	Operating Transfer to Convention Center	0	371,112	41,604	192,779	363%
50403	Convention Center Opening	0	199,192	0	0	0%
50452	Debt Issue Costs	21,333	0	0	0	0%
51025	Depreciation Expense	0	32,643	0	0	0%
51000.005	FF&E	0	1,194,941	57,992	0	-100%
50251	Insurance	25,076	25,870	52,322	54,938	5%
50100.010	Mtc - Grounds	0	0	66,009	78,938	20%
50100.015	Mtc-Misc. Repairs	0	0	159,212	0	-100%
50100.017	Mtc-Radio Equipment	0	0	0	1,740	100%
50110.008	Supplies- Radio Replacement	0	0	0	6,000	100%
50140.001	Utilities - OMU	0	846	160,000	118,000	-26%
51000.003	Capital Replacement Plan	0	0	0	85,707	100%
	Total Convention Center	46,409	1,824,604	537,139	538,102	0%
55000.010	Transfer to Debt Service	0	104,202	106,255	105,870	0%
<b>Total Expense</b>		<b>\$ 612,494</b>	<b>\$ 2,397,816</b>	<b>\$ 931,394</b>	<b>\$ 931,972</b>	<b>0%</b>

2015-2016 Budget

Department: 000 Non-Departmental

Division: 000 Non-Departmental

Fund: 105 Wellness

Program Description

Established as an unreserved fund to account for capital projects related to wellness.

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Revenue</b>						
40170	Interest on Investments	\$ 46	\$ 6	\$ 0	\$ 0	0%
<b>Total Revenue</b>		<b>\$ 46</b>	<b>\$ 6</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0%</b>
<b>Expense</b>						
55000.001	Transfer To General Fund	\$ 18,701	\$ 0	\$ 0	\$ 0	0%
51000.008	Capital Land Improvements	84,075	0	0	0	0%
<b>Total Expense</b>		<b>\$ 102,776</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0%</b>

## Program Description

Established to account for City health, workers' compensation, and unemployment insurance programs.

Account	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Revenue</b>						
40170	Interest	\$ 18,536	\$ 23,137	\$ 16,000	\$ 18,000	13%
41051	Health - City	3,564,059	3,971,073	4,172,573	4,716,660	13%
41050	Health - Employee	754,484	805,790	1,043,143	1,188,636	14%
41053	Workers Compensation	492,028	600,000	600,000	690,252	15%
41052	Unemployment	73,849	75,805	65,500	66,510	2%
	<b>Total Revenues</b>	<b>\$ 4,902,956</b>	<b>\$ 5,475,805</b>	<b>\$ 5,897,216</b>	<b>\$ 6,680,058</b>	<b>13%</b>
<b>Expenditures</b>						
<b>Unemployment</b>						
50010.002	Benefits	\$ 4,473	\$ 14,875	\$ 65,500	\$ 66,510	2%
		4,473	14,875	65,500	66,510	2%
<b>Health</b>						
50010.004	Benefits	3,389,361	4,039,608	4,191,408	4,754,459	13%
50251	Insurance	387,772	404,317	469,908	735,781	57%
50290	Professional/Technical	258,691	268,047	270,800	221,791	-18%
50340	Wellness Benefit	225,517	226,538	283,600	292,069	3%
		4,261,341	4,938,510	5,215,716	6,004,100	15%
<b>Workers Compensation</b>						
50010.004	Benefits	357,376	346,830	476,423	400,000	-16%
50251	Insurance	0	67,904	83,577	123,577	48%
50290	Professional/Technical	62,364	73,502	40,000	37,050	-7%
		419,740	488,236	600,000	560,627	-7%
	<b>Total Expenditures</b>	<b>\$ 4,685,554</b>	<b>\$ 5,441,620</b>	<b>\$ 5,881,216</b>	<b>\$ 6,631,237</b>	<b>13%</b>
	<b>Excess/(Deficiency)</b>	<b>\$ 217,402</b>	<b>\$ 34,185</b>	<b>\$ 16,000</b>	<b>\$ 48,821</b>	<b>305%</b>

## MUNICIPAL DEBT DISCUSSION

The City of Owensboro, Kentucky, issues and incurs debt in order to fund capital improvement projects, purchase major capital equipment & facilities, and respond to other special funding needs. Total municipal debt outstanding at June 30, 2014, is \$137,896,565, with maturities extending through the year 2044.

The City of Owensboro's long-term bonds and other long-term obligations amounted to \$134,896,911 at June 30, 2014. Changes in the City's general long-term debt are as follows:

**Summary of Changes in General Long-Term Debt and  
Revenue Bonds Payable for the Year Ended June 30, 2014**

	Balance 6/30/13	Additions	Reductions	Balance 6/30/14	Due Within One Year
Governmental activities					
Bonds and loans payable:					
General obligation bonds:					
Series 2003A	\$ 1,155,000	\$ 0	\$ (270,000)	\$ 885,000	\$ 280,000
Series 2006	2,995,000	0	(185,000)	2,810,000	190,000
Series 2006 Refunding	585,000	0	(285,000)	300,000	300,000
Series 2008	2,205,000	0	(110,000)	2,095,000	115,000
Series 2009 BABs	4,595,000	0	(4,595,000)	0	0
Series 2010	5,035,000	0	(195,000)	4,840,000	200,000
Series 2011	19,680,000	0	(410,000)	19,270,000	420,000
Series 2011	2,720,000	0	(115,000)	2,605,000	115,000
Series 2012A Refunding	1,915,000	0	(200,000)	1,715,000	200,000
Series 2012B	39,530,000	0	(885,000)	38,645,000	905,000
Series 2012C Refunding	2,780,000	0	(285,000)	2,495,000	285,000
Series 2013A	20,530,000	0	(460,000)	20,070,000	445,000
Series 2013B	9,228,667	0	(382,770)	8,845,897	391,000
Series 2013C	6,350,000	0	(255,000)	6,095,000	260,000
Series 2014	0	4,465,000	0	4,465,000	220,000
Loan payable:					
KIA A07-04	19,514,814	0	0	19,514,814	0
#00018	265,000	0	(40,000)	225,000	40,000
#00026	25,500	0	(4,300)	21,200	4,300
	<u>139,108,981</u>	<u>4,465,000</u>	<u>(8,677,070)</u>	<u>134,896,911</u>	<u>4,370,300</u>
Less deferred amounts:					
For issuance premiums	165,798	67,854	(4,751)	228,901	0
For issuance discounts	(857,669)	0	30,255	(827,414)	0
Total bonds and loan payable	<u>138,417,110</u>	<u>4,532,854</u>	<u>(8,651,566)</u>	<u>134,298,398</u>	<u>4,370,300</u>
Compensated absences	<u>3,890,058</u>	<u>1,124,731</u>	<u>(1,416,622)</u>	<u>3,598,167</u>	<u>210,262</u>
Total Governmental	<u>\$ 142,307,168</u>	<u>\$ 5,657,585</u>	<u>\$ (10,068,188)</u>	<u>\$ 137,896,565</u>	<u>\$ 4,580,562</u>
Business-type activities					
Bonds payable:					
General obligation bonds:					
Series 2013B	\$ 1,621,333	\$ 0	\$ (67,230)	\$ 1,554,103	\$ 69,000
Compensated absences	<u>433,356</u>	<u>236,535</u>	<u>(205,123)</u>	<u>464,768</u>	<u>9,398</u>
Total business-type	<u>\$ 2,054,689</u>	<u>\$ 236,535</u>	<u>\$ (272,353)</u>	<u>\$ 2,018,871</u>	<u>\$ 78,398</u>

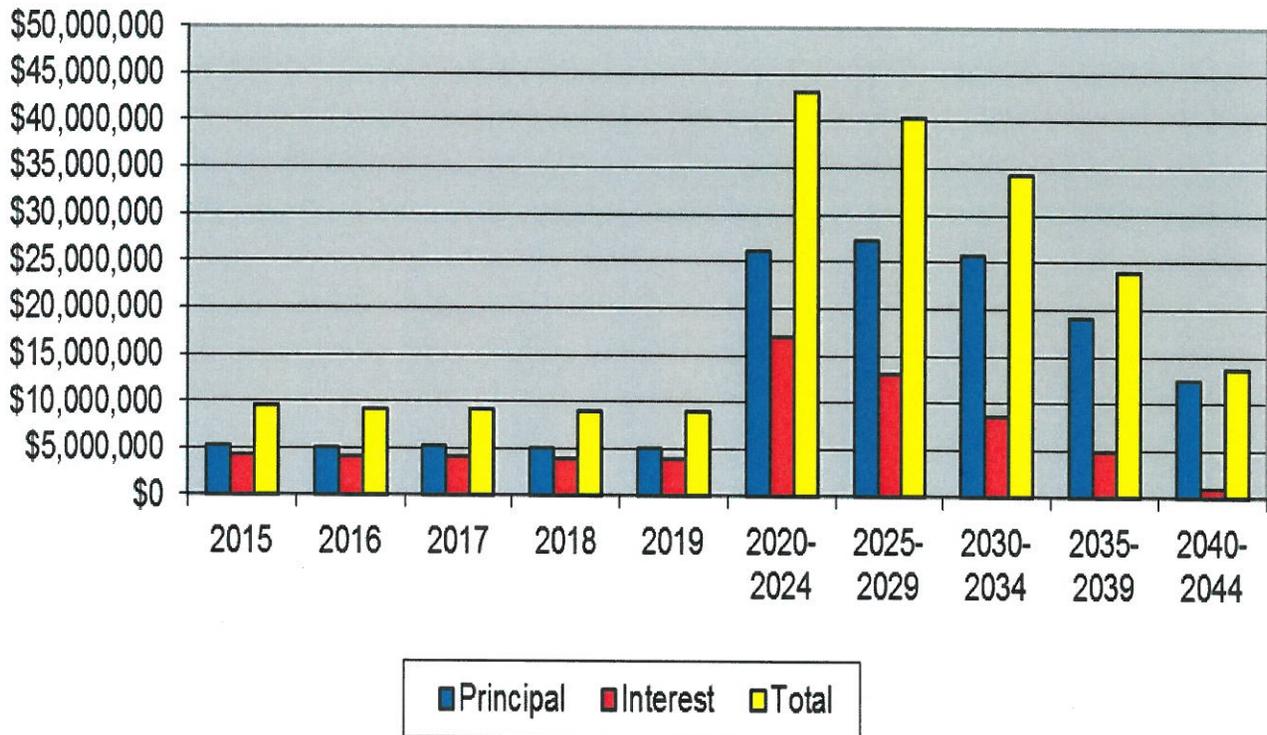
**2015-2016 Budget**

Internal service funds predominantly serve the governmental funds. Accordingly, long-term liabilities for them are included as part of the above totals for governmental activities. For governmental activities, compensated absences are liquidated by the general fund. For business-type activities, compensated absences are liquidated by the respective enterprise fund.

**Annual Debt Requirements**

The annual requirements to amortize long-term debt (excluding compensated absences obligations of \$3,598,167 which have indefinite maturity) as of June 30, 2014, are as follows:

Year Ending	Principal	Interest	Total
2015	\$ 5,278,822	\$ 4,182,000	\$ 9,460,822
2016	5,077,238	4,121,306	9,198,544
2017	5,205,739	4,002,683	9,208,422
2018	5,014,324	3,894,723	8,909,047
2019	5,112,696	3,796,583	8,909,279
2020-2024	26,171,632	16,998,699	43,170,331
2025-2029	27,336,846	12,983,055	40,319,901
2030-2034	25,643,834	8,619,051	34,262,885
2035-2039	19,084,883	4,833,175	23,918,058
2040-2044	12,525,000	1,034,075	13,559,075
	<u>\$ 136,451,014</u>	<u>\$ 64,465,350</u>	<u>\$ 200,916,364</u>



### Types of Municipal Debt

#### Lease Revenue Bonds/Floating Indebtedness Bonds

The lease revenue bonds were issued to provide funds for 1) the acquisition of the Airport property and improvements thereto, 2) improvements at Hillcrest Golf Course and Morris Park, and 3) Symphony building renovations. The Airport bonds are secured by the acquired Airport property and are subject to optional redemption.

#### General Obligation Bonds

The City issues general obligation bonds to provide funds for the acquisition and construction of various public projects in the City. These bonds are direct obligations and pledge the full faith and credit of the government. Certain of the issues are subject to optional redemption prior to maturity.

The general obligation bonds were issued to provide funds for the following projects:

Series 2003A	Supplement Police & Firefighters Retirement Fund
Series 2006	Road, public park and stormwater system improvements
Series 2006 Refunding	Airport improvements
Series 2008	Construction of ice arena
Series 2009	Supplement riverwall and public works building construction costs
Series 2010	Phase I construction of US Bank building
Series 2011	Downtown redevelopment and revitalization
Series 2011	Phase II construction of US Bank building
Series 2012 Refunding	Morris Park, South Griffith Fire Station, MLK Loop Right of Way, Stormwater Improvements.
Series 2012	Downtown revitalization
Series 2012 Refunding	RiverPark Center
Series 2013	Downtown revitalization
Series 2013	Various downtown projects
Series 2013	Phase III construction of US Bank building
Series 2014	Refunding Series 2009

#### Loans Payable

Loans are payable to Kentucky Infrastructure Authority for Federally Assisted Wastewater Revolving loans.

## 2015-2016 Budget

### Financial Impact of Municipal Debt on the Operating Budget

All future debt service payments must come from operating funds. As a result, debt service requirements are an important consideration when preparing the annual operating budget. Less than 4% of the General Fund budget is expended for debt service. This currently has no impact on the City's operating budget, and it should have little effect in the future.

### Legal Debt Margin Determination

The following table shows the City's legal debt limit pursuant to Section 158 of the Commonwealth of Kentucky Constitution for the year ended June 30, 2014.

#### Legal Debt Margin Calculation for Fiscal Year 2013-2014

Net assessed value	\$3,167,864,829
Add back: exempt real property	<u>190,692,000</u>
Total assessed value	\$3,358,556,829
Debt limit - 10% of total assessed value <sup>1</sup>	\$ 335,855,683
Amount of debt applicable to debt limit:	
Total general bonded debt	\$ 136,451,014
Less: Revenue Bonds	(246,200)
Loan Payable	(19,514,814)
Amount set aside for repayment of general obligation bonds	<u>(540,702)</u>
Total debt applicable to limitation	<u>\$ 116,149,298</u>
Legal debt margin	<u><u>\$ 219,706,385</u></u>

<sup>1</sup>Section 158 of the Commonwealth of Kentucky Constitution states:

"Cities shall not be authorized or permitted to incur indebtedness to an amount, including existing indebtedness, in the aggregate exceeding the following named maximum percentages on the value of the taxable property therein, to be estimated by the assessment next before the last assessment previous to the incurring of the indebtedness. Cities of the first and second class, and of the third class having a population exceeding fifteen hundred, ten per centum."

2015-2016 Budget

Department: 011 Debt Service

Division: 000 Non-Departmental

Fund: 001 General

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Expense</b>						
55000.010	Transfer To Debt Service	\$ 1,156,521	\$ 1,555,517	\$ 1,538,126	\$ 1,338,132	-13%
<b>Total Expense</b>		<b>\$ 1,156,521</b>	<b>\$ 1,555,517</b>	<b>\$ 1,538,126</b>	<b>\$ 1,338,132</b>	<b>-13%</b>

Detail:

Airpark/FAA	\$ 179,951	\$ 0
Public Works Projects - 02	233,345	236,345
PFPF	0	100,000
Morris Park Acquisition	33,200	32,127
Municipal Infrastructure Improvements	299,470	297,345
Public Works Building	65,770	82,100
RiverPark Center	334,575	338,775
IBMC, Tennis, Skatepark	391,815	251,440
	<u>\$ 1,538,126</u>	<u>\$ 1,338,132</u>

2015-2016 Budget

Department: 011 Debt Service

Division: 000 Non-Departmental

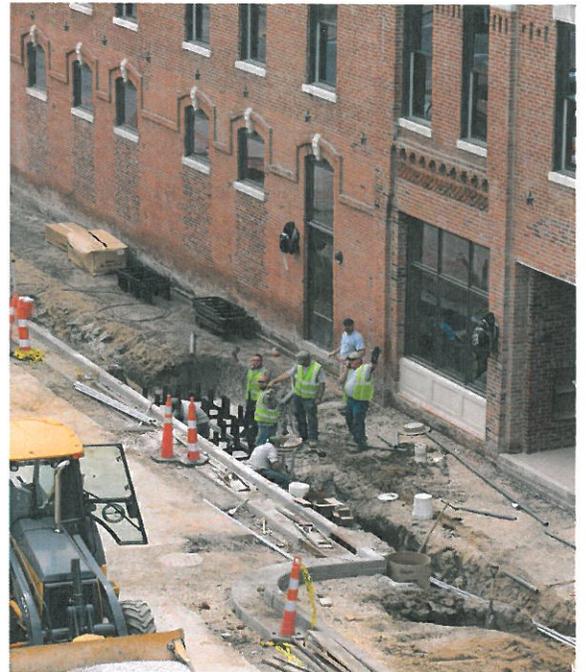
Fund: 010 Debt Service

**Program Description**

This program provides for annual debt and interest payments toward the City's outstanding debt, net of compensated absences, of approximately \$134.3 million. Lease payments (operating transfers) from the General Fund and various civic organizations finance this program. The City's legal Constitutional debt limit is in excess of \$335 million. The City's latest bond rating from Moody's Investor Services is A1.

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Revenue</b>						
40107	County Contributions - Other	\$ 132,161	\$ 129,837	\$ 131,599	\$ 0	-100%
40170	Interest on Investments	11	3	0	0	0%
41202	Issuance of Debt	0	45,000	25,000,000	0	-100%
41300.502	Transfers From Police & Fire Pension	313,920	313,185	311,875	214,832	-31%
41300.804	Transfers From Symphony Investments	5,287	5,116	5,000	4,823	-4%
41300.806	Transfers From RiverPark Maintenance	0	60,000	59,768	60,001	0%
<b>Total Lease payments</b>		<b>451,378</b>	<b>553,142</b>	<b>25,508,242</b>	<b>279,656</b>	<b>-99%</b>
41300.001	Transfers From General Fund	1,156,521	1,555,517	1,538,126	1,338,132	-13%
41300.024	Transfers From Economic Development	659,560	1,227,319	1,235,656	1,237,819	0%
41300.026	Transfers From Downtown Operations	0	104,202	106,255	105,870	0%
41300.102	Transfers From Your Community Vision	726,115	733,479	1,719,408	1,585,509	-8%
41300.103	Transfers From Downtown Revitalization	3,392,588	4,603,655	4,603,864	4,204,230	-9%
41300.403	Transfers From Recreational	14,970	14,493	14,100	152,612	982%
<b>Total Revenue</b>		<b>\$ 6,401,132</b>	<b>\$ 8,791,806</b>	<b>\$ 34,725,651</b>	<b>\$ 8,903,828</b>	<b>-74%</b>
<b>Expenses</b>						
50452	Issue Costs	\$ 0	\$ 85,073	\$ 0	\$ 0	0%
55000.001	Transfer to ORA	0	0	25,000,000	0	-100%
56000.001	Debt Airpark FAA	312,880	307,380	311,550	0	-100%
56000.002	Debt MLK, Fire Station, Morris	236,578	235,345	233,345	236,345	1%
56000.004	Debt CERS and PFRF	313,920	313,185	311,875	314,832	1%
56000.005	Debt Downtown Revit 2011 GO	1,253,025	1,256,175	1,253,875	1,256,275	0%
56000.008	Debt Hillcrest Pro Shop	14,970	14,493	14,100	13,658	-3%
56000.009	Debt Ice Arena	203,965	205,290	206,330	202,075	-2%
56000.010	Debt KIA Projects	193,325	197,825	1,250,000	650,000	-48%
56000.012	Debt Morris Park Acquisition	35,224	34,101	33,200	32,127	-3%
56000.013	Debt PFRF Closed	297,970	301,408	299,470	297,345	-1%
56000.014	Debt Public Works Projects 09	82,206	88,047	65,770	0	-100%
56000.016	Debt RiverPark Center Bonds	335,445	340,275	334,575	338,775	1%
56000.017	Debt Riverwall	328,825	352,186	263,078	0	-100%
56000.018	Debt Symphony Renovation KLC	5,287	5,116	5,000	4,823	-4%
56000.019	Debt US Bank Building	434,013	430,113	430,913	430,844	0%
56000.020	Debt US Bank Building #2	225,548	224,225	222,615	225,603	1%
56000.022	Debt Downtown Revit 2012	2,139,563	2,235,991	2,238,292	2,235,192	0%
56000.023	Debt 2013A GO Bonds	0	1,111,489	1,111,697	1,117,797	1%
56000.024	Debt 2013B GO Bonds	0	698,574	710,912	708,783	0%
56000.025	Debt 2013C GO Bonds	0	422,865	429,054	428,854	0%
56000.026	Debt 2014 GO Refunding Bonds	0	0	0	410,500	100%
<b>Total Expenses</b>		<b>\$ 6,412,743</b>	<b>\$ 8,859,155</b>	<b>\$ 34,725,651</b>	<b>\$ 8,903,828</b>	<b>-74%</b>

# CITY OF OWENSBORO



## 2015-2020 CAPITAL IMPROVEMENT PROGRAM

May 5, 2015

Issued by:  
Angela Hamric  
Director of Finance & Support Services



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# City of Owensboro Kentucky

P.O. BOX 10003  
OWENSBORO, KENTUCKY 42302-9003

May 5, 2015

Honorable Mayor and Members of the Board of Commissioners:

I am pleased to present to you the recommended 2015-2020 Capital Improvements Program (CIP) for the City of Owensboro. The 2015-2016 portion of the CIP budgeted for all capital improvements is \$19,573,697, with \$15,060,927 dedicated to construction of the new International Bluegrass Music Center (IBMC). .33% of the 1.39% occupational and net profit license fees is the source of funding for continuation of stormwater maintenance, street improvements, public safety projects, and parks projects including the IBMC, which receives the majority of its funding from other sources. The .33% is completely dedicated to capital projects and stormwater maintenance through the Your Community Vision program. This CIP reflects your stated desire to continue work on the Stormwater Master Plan, the Parks Master Plan, and move forward with transportation and sidewalk improvements.

City revenue has been adequate to cover the cost of providing basic governmental services but little more. For the last 30 years we had these other sources of revenue for capital projects: 1970's - revenue sharing; 1980's - state and federal grants; 1990's - Decision 2002. In the 21<sup>st</sup> century, revenue sharing is ancient history. State and federal grants are drying up. The City needed a dedicated source of capital funds to continue to grow and improve the quality of life in our city and remain competitive with other communities.

The Fleet and Facilities Maintenance Fund makes it possible for us to make major vehicle purchases and conduct timely maintenance replacements and updates without including those projects in the CIP program. This allows the City to direct attention to projects that formerly took a back seat to yearly department capital expenditures.

The City continues to help itself by becoming more efficient while maximizing revenues. Some examples are becoming self-insured, better revenue collection methods, aggressive review and reduction of department budgets, and review of personnel as positions become vacant. The City has better equipment City-wide which allowed and continues to allow us to reduce employees through attrition, and an increase in efficiencies has allowed Facilities Maintenance to maintain more property and buildings without increasing employees.

As we continue to define long and short-term capital goals for the City and the means by which the City finances those projects, this document will change. In the meantime, we present to you a Capital Improvement Program that continues to meet the needs of the City of Owensboro.

Sincerely,

A handwritten signature in blue ink, appearing to read "William E. Parrish", with a long horizontal flourish extending to the right.

William E. Parrish  
City Manager

## **INTRODUCTION**

The proposed 2015-2020 Capital Improvement Program (CIP) totals \$43,217,941. In 2015-2016, \$19,573,697 is budgeted through Fund 102 Your Community Vision and \$65,000 is budgeted through Fund 101 Capital Projects. To ensure capital projects funding, the City Commission instituted a program entitled "Your Community Vision" dedicated to funding present and future capital projects. This defined funding source helps to assure consistent long-range funding into the future and enables planning of future projects years in advance.

## **BACKGROUND – YOUR COMMUNITY VISION**

Your Community Vision is a program designed by City staff to create a permanent source of capital funding. Funding for this program is created by a .33% increase in the occupational and net profit taxes that will generate over \$4 million annually. Combined with the Annexation and Economic Development funds, this revenue will allow the City to continue to address stormwater and street needs, as well as provide funding for necessary future capital projects.

Your Community Vision continues to address four continuing vital areas, as well as other necessary projects. Those areas are:

- 1) Stormwater maintenance and stormwater capital projects;
- 2) Sidewalk and median programs;
- 3) Public safety, i.e., Police take-home fleet, mobile data terminals, Homeland Security; and
- 4) Transportation.

## **STORMWATER**

Stormwater and street improvements are a high priority for City staff and the community. This CIP focuses on pressing stormwater needs and addresses stormwater capital projects in order of necessity.

## **PUBLIC SAFETY**

### **Take-Home Fleet**

The community benefits from a Police vehicle take-home fleet in many ways. The fleet helps the City recruit and retain qualified law enforcement officers as it competes with other state law enforcement agencies for quality personnel. The take-home fleet also provides high police visibility in our community, a proven crime deterrent. It is important to our citizens that Police Department officers respond in a timely manner. During past critical emergencies, officers had to first respond to the police facility, be assigned a police vehicle, and be dispatched to a specific location. It took valuable hours for some officers to get where they were needed. Even then the Police Department did not have enough vehicles for officers to respond to our community's needs. Police officers have also been tasked with added responsibilities facing Homeland Security issues. In response to community needs and Homeland Security issues, officers are now members of Rapid Emergency Deployment (RED) teams. RED teams are assigned Personal Protection Equipment which stays with that officer, in a take-home vehicle, available for quick response.

## **PARKS, YOUTH ATHLETICS AND RECREATION IMPROVEMENT**

The Parks Master Plan reflects the parks and recreation needs of your community. Through this public process, the citizens felt strongly that "Communities are enhanced by its people, parks, and programs that create a sense of place." The Parks Master Plan identified deficiencies in open space throughout our community and calls for five neighborhood parks, one community park, expansion of existing parks where and when opportunities arise, and a 16-acre retention basin that can be used as a practice field for football, soccer, and baseball.

Multiple Recreation projects have been completed in recent years, including a new ice arena in 2008-09, a new skate park in 2013-2014, and a new tennis facility in 2015, featuring six indoor and nine outdoor

courts. New shelters were built and restrooms renovated in Legion Park and Moreland Park, and Moreland's tennis courts and baseball dugouts were renovated as well. In 2012, the completion of the reconstruction of Smothers Park as part of our Riverfront Development project added a signature fountain, children's playground and spraypark, and significant additional green space. In 2014-15, we started a replacement plan for Smothers/Riverfront Park to ensure we have money set aside for needed repairs at the downtown park. Owensboro wants to make sure citizens and visitors to our City enjoy state-of-the-art parks facilities.

## **RIVERFRONT DEVELOPMENT**

The community said through the Riverfront Development Master Plan that it wants to:

- Re-orient downtown toward the Ohio River.
- Provide public and visual access to the Riverfront.
- Provide pedestrian connections between the RiverPark Center and English Park.
- Expand the area between the former Executive Inn and the RiverPark Center.
- Increase activity in English Park.
- Prevent riverbank erosion along Smothers Park.

This Community Vision Capital Projects Initiative can provide matching dollars to leverage state, federal and private funding to accomplish these objectives over time. To date, the City has constructed a Riverwall to prevent erosion, provided public access to the Riverfront with the construction of Smothers Park and increased activity in English Park. The City has also made great strides toward pedestrian connections from the RiverPark Center to English Park. The City is well on its way to reaching its goal of re-orienting downtown toward the Ohio River.

## **DOWNTOWN REVITALIZATION**

Through a series of "We the People" public forums and town hall meetings, the community expressed their desire to develop and revitalize the downtown. Public involvement is the centerpiece of this initiative. Projects identified include:

- Convention and Events Center
- Riverfront Crossing
- Smothers Park
- Transformation of Veterans Boulevard
- Cultural Arts District
- Pedestrian-friendly shopping and entertainment

Funding for this project is created by a two-step increase to the Insurance Premium License Fee, 2% increase effective July 1, 2009 and an additional 2% increase effective July 1, 2010.

Downtown Revitalization has begun with the completion of Smothers Park and Riverfront Crossing. The Convention Center and transformation of Veterans Boulevard were completed in early 2014. These changes have provided an area for cultural arts, pedestrian-friendly shopping and increased entertainment opportunities.

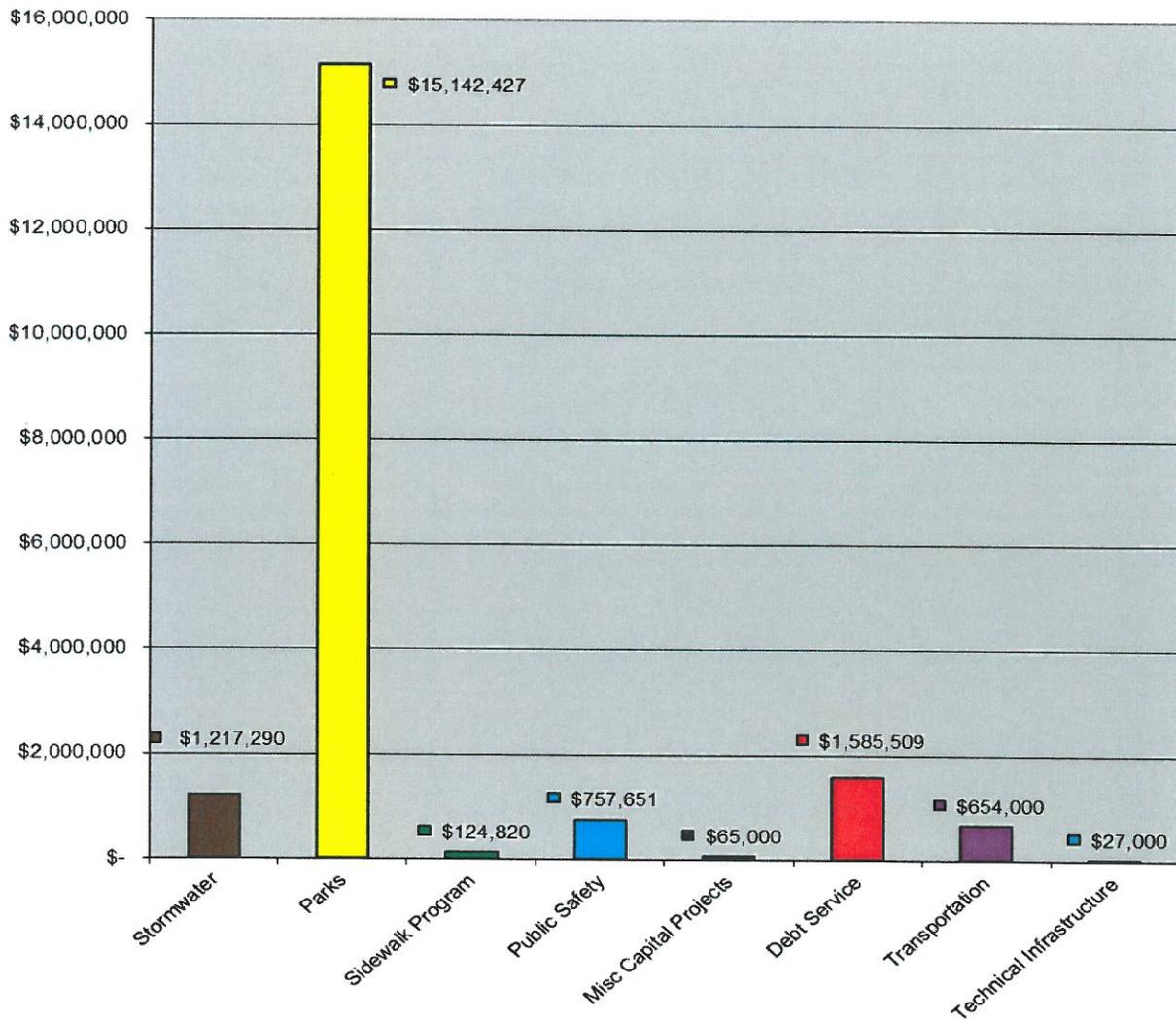
## **FLEET AND FACILITIES REPLACEMENT PLAN**

Implementation in 1998-99 of an all-City Fleet and Facilities Replacement Plan relieved individual City departments of the need to place vehicular capital items and large maintenance items in their yearly budgets. It also relieved the City Commission from the need to budget unexpected high-ticket items on an as-needed basis by scheduling those items in advance. Departments are charged yearly an amount that is based on a 20-year projection of replacement and maintenance costs, and those revenues are credited to the Fleet and Facilities Replacement Fund. Under this plan, high maintenance items are projected and planned. Vehicles are replaced on a constantly-evolving schedule, decreasing vehicle maintenance costs and increasing monies received from the sale of those vehicles.

**2015-2020 CAPITAL IMPROVEMENT PROGRAM**

The Your Community Vision Fund is the major source of funding for the current five-year CIP program. The following chart shows the allocation of 2015-16 CIP revenue by category. This CIP concentrates on areas most important to our citizens and the City Commission – stormwater maintenance, public safety, transportation/streets, and recreation. The Commission remains committed to maintenance and improvement in both of these areas. With the additional .33% occupational and net profit tax increase as a funding source, the City is able to maintain its commitment to these projects, while committing to a wider range of capital projects in the near future.

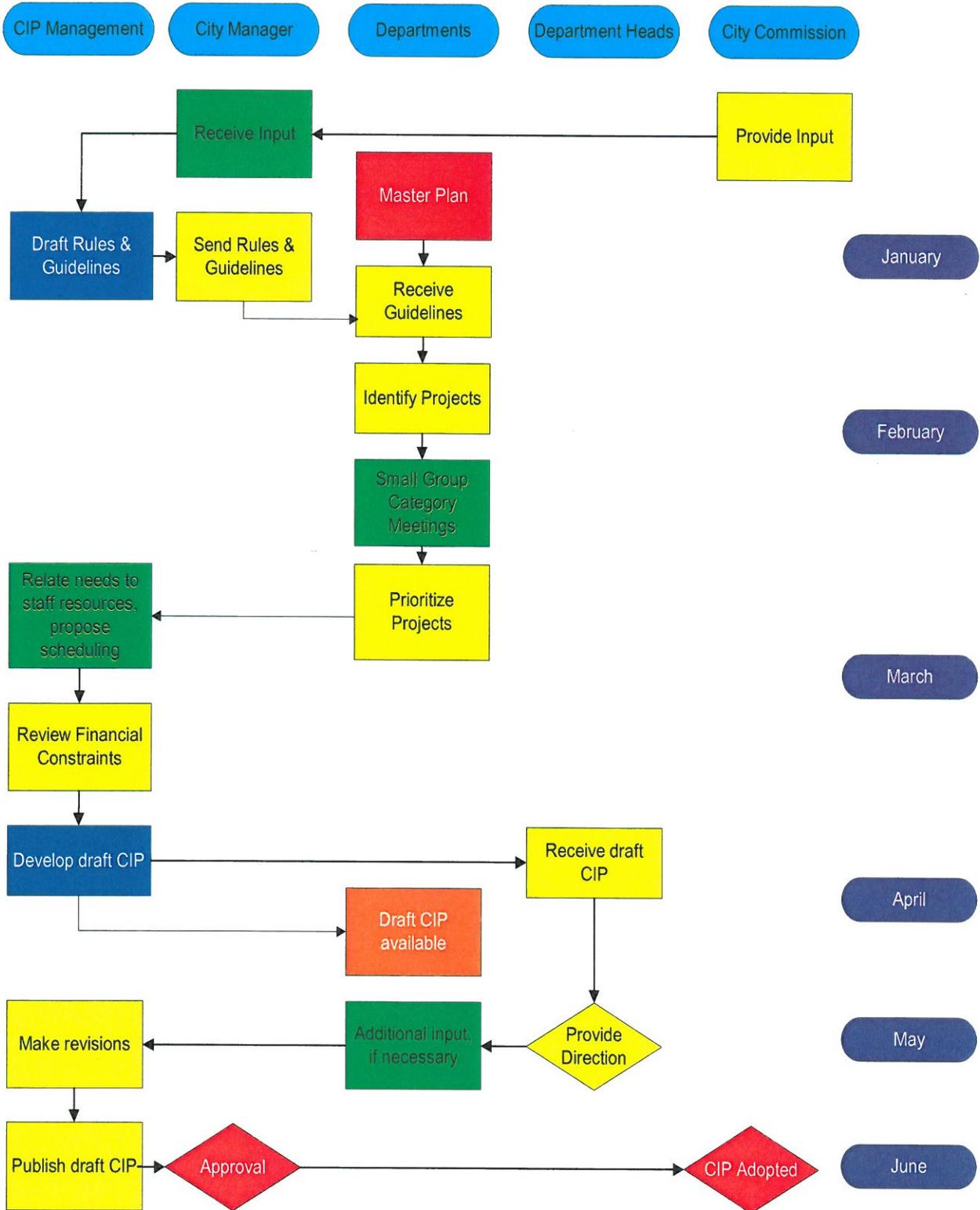
**Capital Expenditure Category  
Fiscal Year 2015-2016 - \$19,573,697**



**GUIDELINES FOR PROJECT SELECTION**

The chart on the following page illustrates the normal CIP preparation process, designed to achieve maximum department participation and to reflect the capital investment priorities of the community.

2015 - 2020 CAPITAL IMPROVEMENT PROGRAM



**DEFINITIONS**

A CIP is a comprehensive five-year plan of proposed capital improvement projects. Proposed capital improvements or projects are purchases or construction of capital assets. For a project to be considered, it must fall within the following definition of a CIP project:

- ◇ projects or deliverables that are either furnished, designed or constructed;
- ◇ projects that substantially extend the life of existing capital items or infrastructure;
- ◇ studies or analyses that could lead to the design and construction of CIP projects; and
- ◇ have a minimum cost of \$10,000.

Capital improvements include street improvements, park development and acquisition of land, major construction of public facilities, and major repair or renovation projects of City infrastructure facilities.

**PROJECT CATEGORIES**

Capital projects fall within one of five categories. The categories are conducive to small group meetings with project sponsors, and staff members from any department with project involvement, and assist in the development of a CIP. The categories are as follows:

<u>General Improvements</u>	This category provides the most variety of highly visible CIP projects. It includes those projects that are not included in the other four categories.
<u>Public Safety Improvements</u>	This category provides funding for projects related to the public safety arena, in particular, the Police and Fire Departments.
<u>Street Improvements</u>	This category provides for projects related to street improvements. They involve such improvements as construction of roadway, reconstruction, widening, signalization, and right-of-way acquisition.
<u>Park Improvements</u>	This category provides for projects related to the provision of parks and recreation facilities, such as Sportscenter, community center, golf course or park land improvements.
<u>Stormwater Improvements</u>	This category provides for projects related to the improvement of the storm-water system. These include a Stormwater Drainage Master Plan, water inlet and pipeline reconstruction, and concentrated and significant efforts to clean and improve pipelines and drainage ditches in the community.

**PRIORITIZATION**

To assist in the review of various projects for funding, typically all CIP projects should be prioritized according to need. This year, the priorities were determined by stormwater improvement needs, adherence to the Parks Master Plan, continuation of the Police fleet, and projects to be constructed to leverage federal and state grant monies. These projects adhere to the following need categories (listed in priority order) that are normally used:

1. Mandatory or Committed Projects

Mandatory projects are those the City is legally required to undertake and include federal or state mandated activities or projects that the City has contracted or partially completed. This can also include projects that have received grants with time restrictions. A funded project that has not yet started does not necessarily mean that the project is “committed,” since the project is still subject to review. If this project is no longer necessary, it can be delayed, or deleted and defunded.

2. Health and Safety Projects

Health and safety projects are those infrastructure improvements or capital assets needed for health and/or safety reasons. Examples include stormwater improvements, installation of traffic signals, or modification of park playground equipment to eliminate a hazardous situation.

3. Maintenance of Existing Capital Assets or Systems

These projects are required to maintain the City's investment in infrastructure and capital equipment. This includes projects ranging from street reconstruction to building renovations.

4. Major Service Equipment Replacement

These projects involve replacement of equipment required in the operations of City services. This would include replacement of a fire pumper, dump truck, or swimming pool pumps.

5. Projects which Avoid Future Additional Costs

These are projects that assist the City in reducing or eliminating future operating or capital costs. Examples would include replacing existing high maintenance landscaping with low maintenance plantings, automation of maintenance or data gathering activities, etc.

6. Studies and Analyses

These are projects that allow the City to examine new approaches for improvements to service delivery, cost savings, capital improvement projects and/or ways to enhance the financial stability of the City. Examples include the Stormwater Drainage Master Plan or the Parks Master Plan.

7. Enhance Economic Development

These are projects that will attract new businesses, retain existing businesses, and/or facilitate annexations. Examples include the installation of utilities or street improvements for future development.

8. Improve the Quality of Life

These are projects that allow the City to enhance quality of life in Owensboro, such as landscaping projects, Sportscenter improvements, and remodeling/replacing parks facilities.

Inevitably, some projects will fall under two or more of the above categories. Assigning a point system to these categories allows a "weighted" value system to rank projects. If there are still several projects with the same priority, the "method of paired comparisons" may be used. Each of the projects listed in this document has been assigned a priority according to the above need categories.

## **PROJECT COST ESTIMATES**

The accuracy of estimated project costs contained in a CIP will vary depending on the degree of detail given to project proposals. Estimates range from educated guesses for funding of conceptually desirable projects to precise design estimates for projects ready to bid. Three categories of estimate levels are used in determining project cost estimates. Detailed descriptions for each of the three estimate levels used are set out below.

### Estimate Level 1 – Conceptual Estimate

This level of estimating is the least accurate and is used when the conceptual idea or plan has been prepared without precise details. Examples of such would be a new police or fire building prior to completion of any plans (and estimates based thereon) and projects where final location is unknown and right-of-way or land costs are involved.

### Estimate Level 2 – Detailed Estimate

This level of estimating is based on an approved design plan or conceptual plan which has some level of assurance that the items contained within are complete and acceptable to the City. Examples of this category are most street projects where City staff has prepared estimates based on typical street structural and geometric details using experienced bid prices. Other examples include improvements that have been proposed and identified with estimates in consultant reports.

### Estimate Level 3 – Design Estimate

This is the highest level of estimating and is based on a completed set of design drawings and specifications that are ready for bidding. This level could also be called a bid or engineer's estimate.

## **PROJECT FINANCING**

The CIP should reflect the priority plan for implementation of capital projects approved by the Commission. A CIP is a comprehensive five-year plan of implementing proposed capital projects which identifies priorities as to need, timing, cost, and method of financing during the next five years. The first year of a five-year CIP is typically adopted as the current year Capital Budget. The five-year plan is updated each year.

Need, timing, and financing are critical elements of a five-year capital improvement program. Needs are established through the process of developing a comprehensive plan that involves professional staff members representing each department and the public benefit. Small group meetings are used to discuss, properly scope out and prioritize projects, fostering teambuilding, improved communications, and coordination between departments. Each project has a designated Project Sponsor. The City Engineer and Finance Director provide overall CIP Project Management and facilitate establishing project priority setting, project scheduling, and project financing. The CIP Project Management Team will develop a monthly CIP project status meeting with all project managers to provide a mechanism for keeping projects on schedule and within budget. This is the point in the process that would normally occur in February-March of a typical year, as shown on the previous flow chart. Once the projects were identified following Your Community Vision, small group category meetings, e.g. street improvements, storm drain improvements, general improvements, and park improvements, were convened to prioritize, schedule and determine funding for the five-year program. These meetings continue to meet as necessary to update priorities, scheduling and funding needs.

The *Summary of Capital Projects* summarizes City's capital projects. The *Capital Projects Funding Summary* highlights the financing available to fund the 2015-20 CIP. A description of each project follows the *Summary*. The description includes the following information: the estimate level, the project sponsor, the project description, comments, any impacts on the operating budget, major project milestones, the estimated schedule of completion, and project financing. Project costs may be further broken down into categories of expenditures, e.g. design, land costs, cost of improvements.

2015-2016 Budget

Department: 000 Non-Departmental

Division: 000 Non-Departmental

Fund: 101 Capital Projects

Program Description

This program provides financing for capital projects.

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Revenue</b>						
40120	Federal Grants	\$ 165,700	\$ 0	\$ 0	\$ 0	0%
40121	State Grants	0	151,624	73,376	0	-100%
40123	FEMA	0	189,900	0	0	0%
40170	Interest on Investments	62,112	117,051	0	0	0%
41060	Miscellaneous Revenue	95,748	0	0	0	0%
41202	Issuance of Debt	6,904,028	0	0	0	0%
40902	Gifts/Donations	0	500,000	200,000	0	-100%
Total		7,227,587	958,575	273,376	0	-100%
41300.001	Transfers From General Fund	45,000	545,000	65,000	65,000	0%
41300.401	Transfers From Sanitation	30,000	0	0	0	0%
		75,000	545,000	65,000	65,000	0%
<b>Total Revenue</b>		<b>\$ 7,302,587</b>	<b>\$ 1,503,575</b>	<b>\$ 338,376</b>	<b>\$ 65,000</b>	<b>-81%</b>
<b>Expense/Projects</b>						
50452	Issue Costs	\$ 91,202	\$ 0	\$ 0	\$ 0	0%
	AED's	10,075	2,550	0	0	0%
	Brownfield Grant	16,475	0	0	0	0%
	Marina	0	88,534	411,985	0	-100%
	ERP Software	496,604	129,229	155,294	0	-100%
	Resurfacing City Streets Grant	0	151,624	73,376	0	-100%
	Harbor Hills	182,760	1,705	15,536	0	-100%
	International Bluegrass Music Museum	0	68,837	2,856,162	0	-100%
	Miscellaneous Capital Projects	14,522	17,760	167,402	65,000	-61%
	Bluegrass RiverPark Center	0	0	75,000	0	-100%
	Operations Support Building	128,859	0	0	0	0%
	Public Works Building	61,128	0	0	0	0%
	RiverPark Center Air Conditioning	0	113,548	806,543	0	-100%
	Skate Park	30,048	757,565	9,669	0	-100%
	Tennis Courts	0	551,099	2,048,900	0	-100%
		1,031,673	1,882,450	6,619,867	65,000	-99%
	Transfer to Downtown Revitalization	0	11,000	0	0	0%
<b>Total Expenses</b>		<b>\$ 1,031,673</b>	<b>\$ 1,893,450</b>	<b>\$ 6,619,867</b>	<b>\$ 65,000</b>	<b>-99%</b>

2015-2016 Budget

Department: 000 Non-Departmental

Division: 000 Non-Departmental

Fund: 102 Your Community Vision

Program Description

This program provides financing for Your Community Vision capital projects.

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Amount 2014-2015	Budget 2015-16	% Change
<b>Revenue</b>						
40020	Occupational Licenses	\$ 4,004,241	\$ 3,982,912	\$ 3,920,626	\$ 4,147,560	6%
40021	Net Profit Licenses	974,136	994,292	842,387	1,052,272	25%
40101	BABS Federal Credit	68,889	61,322	0	0	0%
40120	Federal Grants	729,218	1,194	0	0	0%
40160	Miscellaneous Revenue-IT	0	0	0	29,860	100%
40160.002	Contributions for OPS	0	0	205,000	0	-100%
40160.004	Contributions for IBMC	0	0	0	15,060,927	100%
40170	Interest on Investments	92,540	86,851	85,000	85,000	0%
40250.004	Penalty/Interest Occupational/Net Profit Tax	34,540	53,528	30,000	35,000	17%
41202	Issuance of Debt	(80,314)	47,043	8,825,045	0	-100%
<b>Total</b>		<b>5,823,250</b>	<b>5,227,142</b>	<b>13,908,058</b>	<b>20,410,619</b>	<b>47%</b>
41300.005	Transfers From Central Dispatch	50,000	0	0	0	0%
41300.104	Transfers From Riverfront Development	0	536,682	0	0	0%
41300.903	Transfers From RWRA Debt Service	0	0	0	42,951	100%
		<b>50,000</b>	<b>536,682</b>	<b>0</b>	<b>42,951</b>	<b>100%</b>
<b>Total Revenue</b>		<b>\$ 5,873,250</b>	<b>\$ 5,763,824</b>	<b>\$ 13,908,058</b>	<b>\$ 20,453,570</b>	<b>47%</b>

2015-2016 Budget

Department: 000 Non-Departmental

Division: 000 Non-Departmental

Fund: 102 Your Community Vision

Program Description

This program provides financing for Your Community Vision capital projects.

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Amount 2014-2015	Budget 2015-16	% Change
<b>Expense/Projects</b>						
	24th Street Repave/Rehab	\$ 0	\$ 0	\$ 275,000	\$ 0	-100%
	Armory	148,290	0	0	0	0%
	Bridge Lights	0	0	72,000	0	-100%
	Devins Ditch Phase I	28,546	4,837	6,753	0	-100%
	Downtown Infrastructure II	3,026,092	407,865	470,260	0	-100%
	Downtown Infrastructure III	0	2,764,035	40,164	0	-100%
	Downtown Infrastructure IV	0	0	400,000	0	-100%
	Downtown Infrastructure V	0	0	0	654,000	100%
	Downtown Parking	0	0	154,284	0	-100%
	Fire-Breathing Apparatus	0	0	315,000	0	-100%
	Fire Bunker Gear	0	0	0	36,680	100%
	Firefighter Boat	41,914	3,350	4,280	0	-100%
	Greenbelt Design	0	0	65,000	0	-100%
	Grimes Avenue Extension	0	0	183,416	0	-100%
	Harsh Ditch Phase II	578,940	43,627	49,000	0	-100%
	Harsh Ditch Phase 2A	0	47,043	4,885,522	0	-100%
	IBMC	0	0	0	15,060,927	100%
	Infrastructure	0	0	558,903	0	-100%
	IT-Data Storage	0	0	0	14,000	100%
	IT-Virtual Server Replacement	0	0	0	13,000	100%
	J&J Project	0	0	227,000	0	-100%
	Median Program	393	0	50,525	0	-100%
	Moreland Park Basin	0	72,862	89,054	0	-100%
	Moreland Tennis Courts	309,074	57,937	1,662,062	3,000	-100%
	MS4 Stormwater consulting	5,263	2,915	141,823	0	-100%
	P25 Radio Equipment	0	0	0	38,500	100%
	Parks Projects	0	0	0	27,000	100%
	Pavilion	152,940	480,324	1,395,594	0	-100%
	Persimmon Ditch	900,889	0	0	0	0%
	Police Brownfield Grant	3,605	0	0	0	0%
	Police MDT's	59,758	51,741	112,276	73,350	-35%
	Police MDT's Maintenance	46,840	33,149	130,807	41,921	-68%
	Police Replacement Plan	0	0	0	203,700	100%
	Police Vehicles	76,249	0	161,148	320,500	99%
	Pools Renovations	19,596	0	105,684	0	-100%
	Radio System	561,452	920,181	68,367	0	-100%
	Riverfront Park	0	180,580	183,518	0	-100%
	Scherm Ditch Phase I	1,560	0	8,836	0	-100%
	Scherm Ditch Phase IV	0	0	4,055,000	0	-100%
	Sidewalk Program	114,107	103,163	315,285	126,839	-60%
	Signature Signage	0	154,008	15,927	0	-100%
	Smothers/Riverfront Park Replacement	0	0	52,289	51,500	-2%
	Southtown Boulevard Extension	13,529	94,673	266,579	0	-100%
	Stormwater Maintenance Crew	313,019	321,945	409,616	493,745	21%
	Stormwater Projects Outsourced	64,676	181,919	223,928	338,205	51%
	Stormwater Projects RWRA	791,101	488,246	610,901	383,321	-37%
	Thermal Imaging Camera Replacement	0	0	12,800	16,000	25%
	Tornado Sirens	0	0	0	27,000	100%
	Voice Sirens	0	39,084	0	0	0%
Total		7,257,833	6,453,484	17,778,601	17,923,188	1%
55000.010	Transfer To Debt Service	726,115	733,479	1,647,408	1,585,509	-4%
<b>Total Expense/Projects</b>		<b>\$ 7,983,948</b>	<b>\$ 7,186,963</b>	<b>\$ 19,426,009</b>	<b>\$ 19,508,697</b>	<b>0%</b>

2015-2016 Budget

Department: 000 Non-Departmental

Division: 000 Non-Departmental

Fund: 103 Downtown Revitalization

**Program Description**

This program provides for funding of downtown revitalization.

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Revenue</b>						
40050	Insurance Premium License Fees	\$ 3,161,628	\$ 3,224,484	\$ 3,270,868	\$ 3,489,285	7%
40170	Interest on Investments	136,339	84,545	150,000	90,000	-40%
41060	Miscellaneous Revenue	39,712	1,500	0	0	0%
41201	Sale of Capital Assets	0	400,000	0	0	0%
41202	Issuance of Debt	22,854,639	0	0	0	0%
		<u>26,192,318</u>	<u>3,710,529</u>	<u>3,420,868</u>	<u>3,579,285</u>	<u>5%</u>
41300.101	Transfer from Capital Imprvmnt Fund	0	11,000	0	0	0%
<b>Total Revenue</b>		<b>\$ 26,192,318</b>	<b>\$ 3,721,529</b>	<b>\$ 3,420,868</b>	<b>\$ 3,579,285</b>	<b>5%</b>

**Expense/Projects**

50452	Issue Costs	\$ 11,339	\$ 0	\$ 0	\$ 0	0%
50270	Administration/Other	361,315	168,424	36,223	0	-100%
51000.001	Convention and Events Center	13,326,319	15,403,101	85,610	0	-100%
51000.008	Downtown Infrastructure II	0	436,945	0	0	0%
51000.001	FF&E Convention Center	99,604	0	0	0	0%
51000.008	Landscaping - Convention Center	171,015	2,380,500	777,477	0	-100%
51000.008	Parking	1,005,000	0	0	0	0%
51000.008	Smothers Park/Riverfront Crossing	4,143,618	0	0	0	0%
51000.001	State Office Building	0	34,141	0	0	0%
51000.008	Street Work	1,075,001	173,779	42,995	0	-100%
51000.008	Utility Relocation	1,495,917	628,824	4,706	0	-100%
		<u>21,689,128</u>	<u>19,225,714</u>	<u>947,011</u>	<u>0</u>	<u>-100%</u>
55000.010	Transfer To Debt Service	3,392,588	4,603,655	4,603,864	4,204,230	-9%
<b>Total Expense/Projects</b>		<b>\$ 25,081,716</b>	<b>\$ 23,829,369</b>	<b>\$ 5,550,875</b>	<b>\$ 4,204,230</b>	<b>-24%</b>

2015-2016 Budget

Department: 000 Non-Departmental

Division: 000 Non-Departmental

Fund: 104 Riverfront Development

**Program Description**

This program provides for funding of riverfront development projects.

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Revenue</b>						
40120	Federal Grants	\$ 16,971	\$ 0	\$ 0	\$ 0	0%
<b>Total Revenue</b>		<b>\$ 16,971</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0%</b>
<b>Expense</b>						
51000.008	Capital Land Improvements	\$ 16,971	\$ 0	\$ 0	\$ 0	0%
51000.009	Capital Land Impr Non-Reimbursable	88,090	0	0	0	0%
Total		105,060	0	0	0	0%
55000.102	Transfer To Your Community Vision	0	536,682	0	0	0%
<b>Total Expense</b>		<b>\$ 105,060</b>	<b>\$ 536,682</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0%</b>

2015-2016 Budget

Department: 000 Non-Departmental

Division: 000 Non-Departmental

Fund: 107 Greenbelt Phase III

**Program Description**

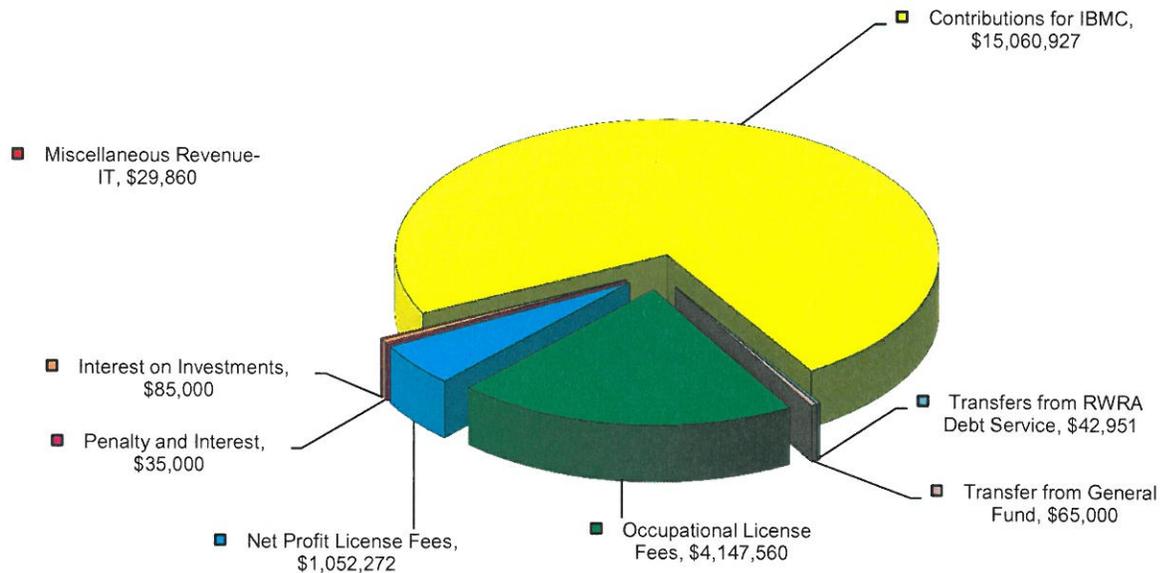
This program provides for the development of the Greenbelt Park, utilizing Federal and State grant funding.

Account Number	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	% Change
<b>Revenue</b>						
40170	Interest on Investments	\$ 638	\$ 0	\$ 0	\$ 0	0%
<b>Total Revenue</b>		<b>\$ 638</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0%</b>
<b>Expense</b>						
50110.007	Supplies Technical	\$ 0	\$ 0	\$ 0	\$ 0	0%
<b>Total Expense</b>		<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0%</b>

### CAPITAL PROJECTS FUNDING SUMMARY

	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020
<b>Capital Carryover</b>	\$ 393,987	\$ 1,338,860	\$ 766,540	\$ 327,270	\$ 174,201
<b>Revenue</b>					
Occupational License Fees	4,147,560	4,213,921	4,281,344	4,349,846	4,419,444
Net Profit License Fees	1,052,272	1,069,108	1,086,214	1,103,593	1,121,250
Penalty and Interest	35,000	35,560	36,129	36,707	37,294
Interest on Investments	85,000	30,124	17,247	7,364	3,920
Miscellaneous Revenue-IT	29,860	37,240	27,540	6,840	29,860
Contributions for IBMC	15,060,927	0	0	0	0
Transfers from RWRA Debt Service	42,951	42,883	42,815	42,745	42,604
Transfer from General Fund	65,000	65,000	65,000	65,000	65,000
<b>Total Revenue</b>	<b>\$ 20,518,570</b>	<b>\$ 5,493,836</b>	<b>\$ 5,556,289</b>	<b>\$ 5,612,095</b>	<b>\$ 5,719,372</b>
<b>Total Available Funding</b>	20,912,557	6,832,696	6,322,829	5,939,365	5,893,573
Less Debt Service	65,000	65,000	65,000	65,000	65,000
Less Capital Improvements	19,508,697	6,001,156	5,930,559	5,700,164	5,752,365
<b>Surplus</b>	<b>\$ 1,338,860</b>	<b>\$ 766,540</b>	<b>\$ 327,270</b>	<b>\$ 174,201</b>	<b>\$ 76,208</b>

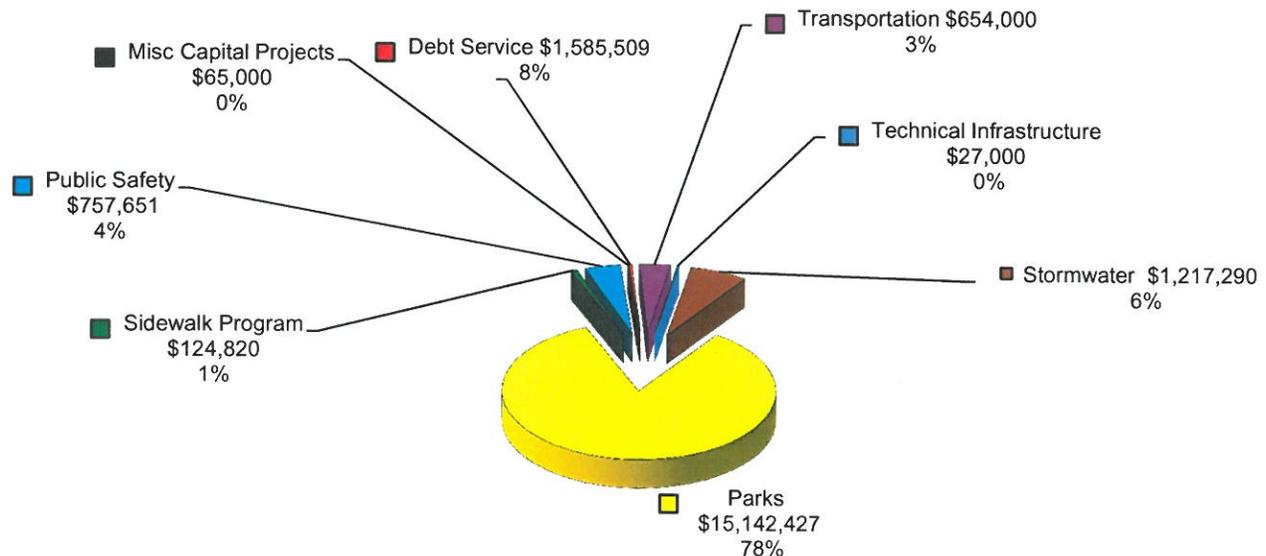
### 2015-2016 Capital Projects Funding by Source



**SUMMARY OF CAPITAL PROJECTS**  
(includes Your Community Vision and Capital Projects)

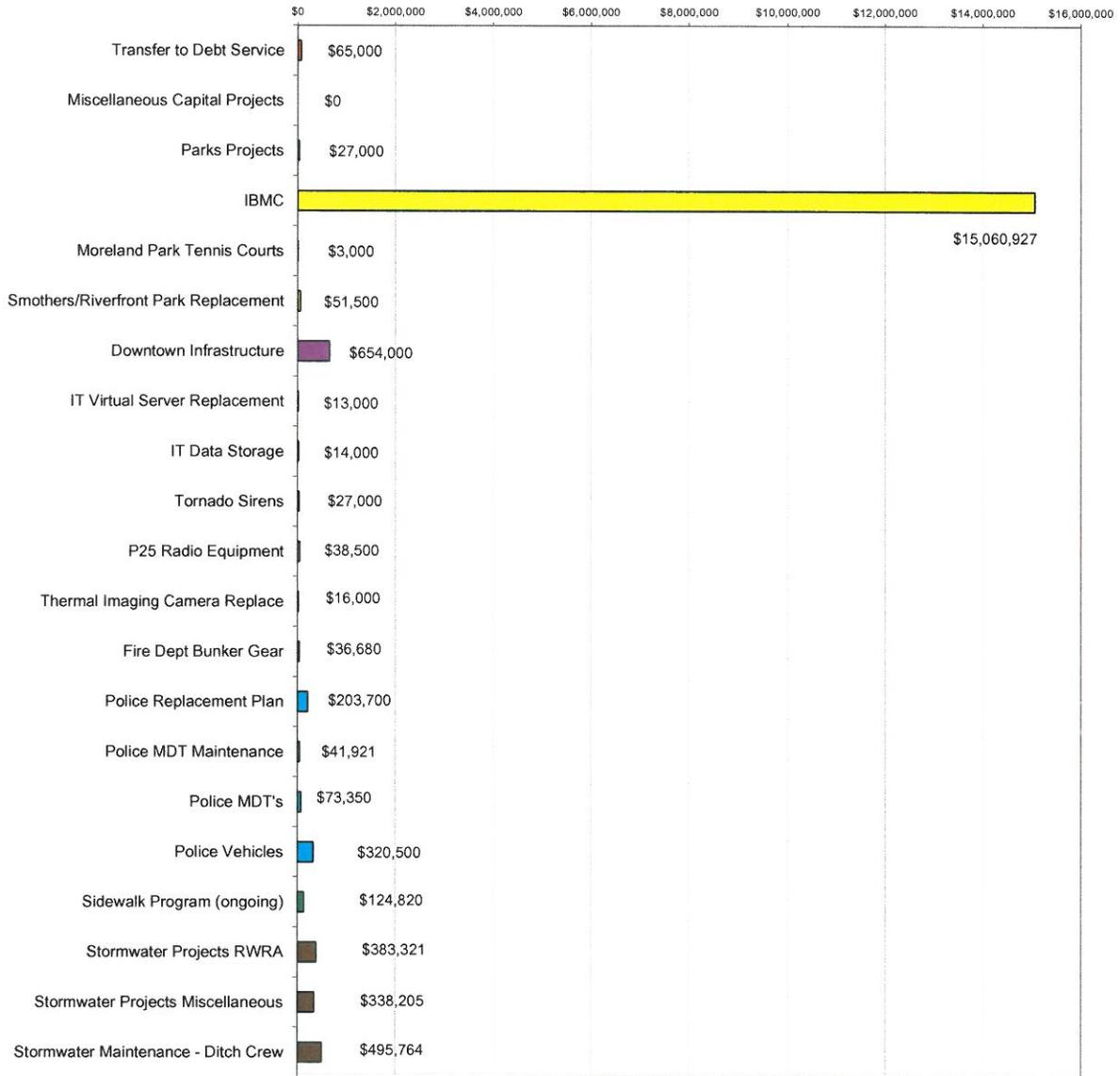
CODE	CIP PROJECTS	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	Total
YCV.SWCTY	Stormwater Maint. Ditch Crew	\$ 495,764	\$ 510,637	\$ 525,956	\$ 541,735	\$ 557,987	\$ 2,632,079
YCV.SWOUT	Stormwater Projects Misc	338,205	349,851	361,847	374,202	386,928	1,811,033
YCV.SWRR	Stormwater Projects RWRA	383,321	396,321	409,710	423,502	437,707	2,050,561
YCV.SMP	Sidewalk Program (ongoing)	124,820	141,810	141,810	146,065	146,065	700,570
YCV.OPDV	Police Vehicles	320,500	0	0	0	0	320,500
YCV.MDTP	Police Mobile Data Terminals (MDTs)	73,350	77,020	77,020	77,020	77,020	381,430
YCV.MDTM	Police MDT Maintenance	41,921	44,020	44,020	44,020	44,020	218,001
YCV.PRP	Police Replacement Plan	203,700	0	0	0	0	203,700
YCV.FBG	Fire Dept Bunker Gear	36,680	36,680	36,680	36,680	36,680	183,400
YCV.ODTC	Thermal Imaging Camera Replace	16,000	11,000	22,000	11,000	11,000	71,000
YCV.OFD	Fire Dept MDT Replacement	0	0	0	20,000	20,000	40,000
YCV.P25RE	P25 Radio Equipment	38,500	0	0	0	0	38,500
YCV.TS	Tornado Sirens	27,000	0	0	0	0	27,000
YCV.DS	IT Data Storage	14,000	0	0	0	0	14,000
YCV.VSR	IT Virtual Server Replacement	13,000	13,000	13,000	13,000	13,000	65,000
YCV.HSR	IT Hardware/Software Replacement	0	144,900	140,000	25,000	103,900	413,800
YCV.DTI	Downtown Infrastructure	654,000	300,000	500,000	400,000	400,000	2,254,000
YCV.PERS	Persimmon Ditch	0	100,000	100,000	100,000	100,000	400,000
YCV.RFP	Smothers/Riverfront Pk Replace	51,500	52,289	52,289	52,289	52,289	260,656
YCV.TFS	Tennis Facility Signage	3,000	0	0	0	0	3,000
YCV.PR	Pools	0	100,000	100,000	100,000	100,000	400,000
YCV.IBMC	IBMC	15,060,927	0	0	0	0	15,060,927
YCV.GRNBT	Greenbelt Extension Bypass	0	250,000	0	0	0	250,000
YCV.PRKS	Parks Projects	27,000	10,000	10,000	10,000	10,000	67,000
YCV.DEBT	Transfer to Debt Service	1,585,509	3,463,628	3,396,227	3,325,651	3,255,769	15,026,784
CIP.MISC	Miscellaneous Capital Projects	65,000	65,000	65,000	65,000	65,000	325,000
<b>TOTAL CAPITAL PROJECTS</b>		<b>\$ 19,573,697</b>	<b>\$ 6,066,156</b>	<b>\$ 5,995,559</b>	<b>\$ 5,765,164</b>	<b>\$ 5,817,365</b>	<b>\$ 43,217,941</b>

**Capital Projects by Expenditure Category**  
**Fiscal Year 2015-2016 - \$19,573,697**



### CAPITAL PROJECTS - INDIVIDUAL ALLOCATIONS

TOTAL CAPITAL PROJECTS FUNDED 2015-2016  
\$19,573,697



2015-2020 CAPITAL IMPROVEMENT PROGRAM

CATEGORY	PROJECT	PROJECT CODE
Stormwater Improvements	Stormwater Maintenance - Crew	YCV.SWCTY

**CONTACT:** Lelan Hancock, Deputy Director of Public Works

**PRIORITY:** 2

**PROJECT COST ESTIMATE LEVEL:** 2

**DESCRIPTION - LOCATION:**

This project involves continuing maintenance, cleanouts and repairs to the Stormwater System, specifically, cleaning 75,000 feet of ditch several times a year and spot cleaning an additional 46 miles.

**COMMENTS:**

The Stormwater Drainage Master Plan should provide further direction and priority for funding major repairs to the system.

**IMPACT ON OPERATING BUDGET:**

Project funding, \$495,764, comes from the .33% increase in occupational and net profit license fees dedicated to Your Community Vision for capital projects. This project will not impact the General Fund during this or future years because it will continue to be funded from Your Community Vision. As the system is updated, repaired, and maintained, future maintenance and repair costs are expected to decrease significantly.



2015-2020 CAPITAL IMPROVEMENT PROGRAM

CATEGORY	PROJECT	PROJECT CODE
Stormwater Improvements	Stormwater Projects – Outsourced	YCV.SWOUT

**CONTACT:** Kevin Collignon, City Engineer

**PRIORITY:** 2

**PROJECT COST ESTIMATE LEVEL:** 2

**DESCRIPTION - LOCATION:**

These projects involve making various improvements to the stormwater drainage system and development of a Stormwater Drainage Master Plan for long-range improvements to the system. This is an ongoing program with major improvements planned each year of the project.

**COMMENTS:**

These projects are stormwater projects recommended by the Stormwater Master Plan as completed by Quest Engineers in 1999. The completion of these projects will bring the trunk lines in the City up to a 25-year storm capacity.

**IMPACT ON OPERATING BUDGET:**

The initial funding for this project came from Decision 2002 funding, creating no significant impact on the General Fund budget. Project funding, \$338,205, now comes from the .33% increase in the occupational and net profit license fees dedicated to Your Community Vision Fund. This project will impact the General Fund during future fiscal years as ditch cleaning, repairs and maintenance costs will decline.



**2015-2020 CAPITAL IMPROVEMENT PROGRAM**

CATEGORY	PROJECT	PROJECT CODE
Stormwater Improvements	Stormwater Projects – Regional Water Resource Agency	YCV.SWRR

**CONTACT:** Kevin Collignon, City Engineer

**PRIORITY:** 2

**PROJECT COST ESTIMATE LEVEL:** 2

**DESCRIPTION - LOCATION:**

This project involves making various improvements to the stormwater drainage system and development of a Stormwater Drainage Master Plan for long-range improvements to the system. This is an ongoing program with major improvements planned each year of the project.

**COMMENTS:**

The City contracts with the Regional Water Resource Agency for continuous inspection, repair and replacement of pipelines, as well as inlet maintenance and repair. City forces provide improvements to the open drainage ditch system. The Stormwater Drainage Master Plan provides further direction and priority for funding major repairs to the system.

**IMPACT ON OPERATING BUDGET:**

Project funding, \$383,321, comes from the .33% increase in the occupational and net profit license fees dedicated to Your Community Vision Fund. This project will positively impact the General Fund during future fiscal years as ditch cleaning, repairs and maintenance costs will decline.



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**2015-2020 CAPITAL IMPROVEMENT PROGRAM**

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CATEGORY	PROJECT	PROJECT CODE
Public Safety Improvements	Sidewalk Program	YCV.SMP

**CONTACT:** Kevin Collignon, City Engineer

**PRIORITY:** 2

**PROJECT COST ESTIMATE LEVEL:** 2

**DESCRIPTION - LOCATION:**

This project involves various sidewalk repair projects, construction projects and improvements to existing sidewalks throughout the City.

**COMMENTS:**

This is an ongoing project that will enhance the appearance of the City and make repairs to existing sidewalks to increase public safety.

**IMPACT ON OPERATING BUDGET:**

The funding for this project, \$124,820, comes from the .33% increase in the occupational and net profit license fees dedicated to capital projects and will not affect the General Fund budget during this or future fiscal years.



**2015-2020 CAPITAL IMPROVEMENT PROGRAM**

CATEGORY	PROJECT	ACCOUNT NUMBER
Public Safety Improvements	Police Vehicles	YCV.OPDV

**CONTACT:** Art Ealum, Police Chief

**PRIORITY:** 4

**PROJECT COST ESTIMATE LEVEL:** 3

**DESCRIPTION - LOCATION:**

This project involves purchase of additional vehicles for the Police Department fleet.

**COMMENTS:**

This purchase will allow the City to continue implementing the take-home fleet program. This program aids the City in its ongoing efforts to recruit and retain qualified law enforcement officers while competing with other state law enforcement agencies. The take-home fleet will have the benefit of greatly increasing police visibility in the community. It will also benefit the community by offering a rapid response to possible breaches of Homeland Security and in the event of natural disasters.

**IMPACT ON OPERATING BUDGET:**

The additional vehicles needed to complete a take-home fleet were to be purchased over a six-year period. As capital priorities have changed, the purchase period has been extended. The funding for this project, \$320,500, comes from the .33% increase in the occupational and net profit license taxes that is dedicated to capital projects from Your Community Vision. The impact on the General Fund operating budget will be limited to fuel and maintenance costs. The Fleet and Facilities Maintenance Plan identifies future maintenance costs for these vehicles. Both fuel and maintenance costs are expected to be less than 1% of the General Fund Police operating budget.

*Chevy Caprice*



*Ford Interceptor SUV*



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2015-2020 CAPITAL IMPROVEMENT PROGRAM

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CATEGORY	PROJECT	PROJECT CODE
Public Safety Improvements	Police Mobile Data Terminals	YCV.MDTP

**CONTACT:** Art Ealum, Police Chief

**PRIORITY:** 3

**PROJECT COST ESTIMATE LEVEL:** 3

**DESCRIPTION - LOCATION:**

This project involves purchase of mobile data terminals for the Police Department fleet.

**COMMENTS:**

This purchase will allow officers in fleet vehicles access to a statewide computer information network and computerized Owensboro and Daviess County warrant program. This program will continue until all fleet vehicles are equipped. Officers can make local, state and national Crime Information Center inquiries while in the vehicle, and officers are now required to complete reports using computer programs rather than hard copy to comply with KYOPS reporting.

**IMPACT ON OPERATING BUDGET:**

The department is currently in the process of replacing/upgrading the mobile data terminal fleet. The current mobile data terminals are 6-8 years old and are at the end of their life cycle. The funding for this project, \$73,350, comes from the .33% increase in the occupational and net profit license fees that is dedicated to capital projects. It has no impact on the General Fund operating budget in this or future fiscal years. The efficiencies that will result from purchasing new mobile data terminals are that new equipment is under warranty and the city will see a savings on maintenance contracts which are figured at per unit rates. The use of the mobile data terminals has allowed the department to reduce staffing in the Records Unit by one clerk position.

*Dell MDT*



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**2015-2020 CAPITAL IMPROVEMENT PROGRAM**

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CATEGORY	PROJECT	PROJECT CODE
Public Safety Improvements	Police Mobile Data Terminals Maintenance	YCV.MDTM

**CONTACT:** Art Ealum, Police Chief

**PRIORITY:** 3

**PROJECT COST ESTIMATE LEVEL:** 3

**DESCRIPTION - LOCATION:**

This project covers maintenance contracts for the mobile data terminals for the Police Department fleet.

**COMMENTS:**

The department has local and manufacturer maintenance contracts for the mobile data terminal software. The department no longer maintains maintenance contracts for the hardware due to the replacement plan of the mobile data terminals. The current replacement plan has negated the need for hardware maintenance and produced an overall savings in mobile data terminal maintenance.

**IMPACT ON OPERATING BUDGET:**

The current mobile data terminal replacement plan will eliminate the need for hardware maintenance contracts. The current plan includes replacement of all the outdated mobile data terminals over a five-year period and continuing that replacement cycle to maintain the fleet. The funding for this project, \$41,921, comes from the .33% increase in the occupational and net profit license fees that is dedicated to capital projects. This project has no impact on the General Fund operating budget in this or future fiscal years. The efficiencies that will result from this program are anticipated to cover the cost of the maintenance contracts.



2015-2020 CAPITAL IMPROVEMENT PROGRAM

CATEGORY	PROJECT	PROJECT NUMBER
Public Safety Improvements	Police Replacement Plan	YCV.PRP

**CONTACT:** Art Ealum, Police Chief

**PRIORITY:** 2

**PROJECT COST ESTIMATE LEVEL:** 3

**DESCRIPTION - LOCATION:**

This project involves the purchase and installation of equipment for new vehicles in the Police Department fleet.

**COMMENTS:**

This purchase will allow the City to properly equip new vehicles purchased for OPD. New vehicles will be equipped with quality public vehicle safety equipment to protect officers as they serve and protect the citizens of Owensboro. The vehicles will also be equipped with various technologies, such as in-car cameras, to provide additional information during traffic stops, accidents and other incidents. This program aids the City in its ongoing efforts to recruit and retain qualified law enforcement officers while competing with other state law enforcement agencies.

**IMPACT ON OPERATING BUDGET:**

Funding of \$203,700 for this project comes from the .33% increase in the occupational and net profit license fees which are dedicated to Your Community Vision.



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**2015-2020 CAPITAL IMPROVEMENT PROGRAM**

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CATEGORY	PROJECT	PROJECT NUMBER
Public Safety Improvements	Fire Bunker Gear	YCV.FBG

**CONTACT:** Steve Mitchell Fire Chief

**PRIORITY:** 2

**PROJECT COST ESTIMATE LEVEL:** 3

**DESCRIPTION - LOCATION:**

This structural firefighter gear includes the helmet, coat, pants, and boots. Firefighting gloves and protective hoods are maintained through the normal annual budgeting process.

**COMMENTS:**

National Fire Protection Association Standard 1851 sets forth the selection, care, and maintenance of structural firefighter protective clothing. Utilizing this standard, actual use, and wear and tear, the Owensboro Fire Department has established a replacement program that utilizes an efficient system of gradual rotation rather than replacing large quantities all at one time.

**IMPACT ON OPERATING BUDGET:**

Funding of \$36,680 for this project comes from the .33% increase in the occupational and net profit license fees which are dedicated to Your Community Vision.

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**2015-2020 CAPITAL IMPROVEMENT PROGRAM**

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CATEGORY	PROJECT	PROJECT NUMBER
Public Safety Improvements	Thermal Imaging Camera Replacement	YCV.ODTC

**CONTACT:** Steven Mitchell, Fire Chief

**PRIORITY:** 2

**PROJECT COST ESTIMATE LEVEL:** 3

**DESCRIPTION - LOCATION:**

A Thermal Imaging Camera (TIC) is technology that allows firefighters to see in the dark and “see through smoke.” Today’s technology not only allows a user to see thermal images (heat signatures), but also turns the thermal picture into a video projection just as if it were the bright of day.

**COMMENTS:**

TICs are a vital tool for firefighters involved in the search and rescue of trapped or injured occupants in a structure fire. The TICs are also used to quickly find fire within a structure and hidden or spreading fire behind walls and ceilings. The use of TICs saves lives and reduces property loss on a daily basis. It is important that all crews working at an incident have access to a TIC. The Fire Department TICs are aging, and several have been refurbished. A schedule has been developed that will combine a refurbish/replacement cycle of TICs in order to keep this very important tool up-to-date. The ongoing maintenance of TICs is minor. The upkeep is primarily battery replacement and periodic replacement of small parts, which is financed from the General Fund – Fire Department budget.

**IMPACT ON OPERATING BUDGET:**

Funding of \$16,000 for this project comes from the .33% increase in the occupational and net profit license fees which are dedicated to Your Community Vision.



CATEGORY	PROJECT	PROJECT NUMBER
Public Safety Improvements	P25 Radio Equipment	YCV.P25RE

**CONTACT:** Art Ealum, Police Chief

**PRIORITY:** 2

**PROJECT COST ESTIMATE LEVEL:** 3

**DESCRIPTION - LOCATION:**

This project involves the purchase of equipment and accessories necessary for OPD to fully utilize the new P25 compatible portable radios.

**COMMENTS:**

The City of Owensboro operates a multi-technology city-wide radio system that supports critical public safety and non-public safety communications. It supports a number of county and local law enforcement, fire, medical, and public services agencies. The system is interconnected through an extensive network-backbone comprised of microwave-radio, optical-fiber, and leased-circuit facilities. The previous analog radio system was sub-standard, obsolete and parts were difficult to acquire. In the fall of 2014, the City began operating on a new digital P25 radio system. At this time, the City also began an eight year replacement plan for all portable and mobile radios. The new P25 standard will allow the City to pick and choose which portable and mobile radios to acquire in the future, without regard to the infrastructure manufacturer. This will result in significant cost savings in the next several years

**IMPACT ON OPERATING BUDGET:**

Funding of \$38,500 for this project comes from the .33% increase in the occupational and net profit license fees which are dedicated to Your Community Vision.



2015-2020 CAPITAL IMPROVEMENT PROGRAM

CATEGORY	PROJECT	PROJECT NUMBER
Public Safety Improvements	Tornado Sirens	YCV.TS

**CONTACT:** Ron Jackson, Radio Network Technician

**PRIORITY:** 2

**PROJECT COST ESTIMATE LEVEL:** 2

**DESCRIPTION - LOCATION:**

Relocate a Vortex Whelen siren located on Bittel Road next to Shifley Park to the MidAmerica Airpark on Tamarack Road and install a new voice siren at Shifley Park on Bittel Road.

**COMMENTS:**

Currently, the city has five Whelen voice sirens at five different parks. Shifley Park has an older Vortex that rotates and sounds an alarm when a tornado is approaching but doesn't have the capability of PA or voice activation. The new siren can announce a factory voice recording for either a thunderstorm or tornado warning. The 911 Director or dispatchers will have the capability of using a PA function to make announcements in the park, such as a missing child alert, etc. We will repurpose the current Whelen siren at Shifley Park and move it to a specific location within the MidAmerica Industrial Airpark. In so doing, we are saving monies by repurposing and installing needed emergency notification equipment within the tennis park complex at Shifley Park and covering an area within the City of Owensboro that does not have adequate audible tornado notification.

**IMPACT ON OPERATING BUDGET:**

The funding for this project, \$27,000, comes from the .33% increase in the occupational and net profit license fees dedicated to capital projects and will not affect the General Fund budget during this or future fiscal years.



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**2015-2020 CAPITAL IMPROVEMENT PROGRAM**

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CATEGORY	PROJECT	PROJECT NUMBER
General Improvements	IT Data Storage	YCV.DS

**CONTACT:** Angela Bruner, IT Manager

**PRIORITY:** 4

**PROJECT COST ESTIMATE LEVEL:** 2

**DESCRIPTION - LOCATION:**

This purchase allows for the expansion of data storage for the municipal network.

**COMMENTS:**

The total volume of data storage for the City is increasing at an annual rate of approximately 30%. This increase is due to the addition of OPD dashboard camera videos, RWRA sewer imaging, and normal expected growth in data needs. The purchase of the storage will be used to accommodate this increase in storage volume.

**IMPACT ON OPERATING BUDGET:**

Funding of \$14,000 for this project comes from the .33% increase in the occupational and net profit license fees which are dedicated to Your Community Vision.



CATEGORY	PROJECT	PROJECT NUMBER
General Improvements	IT Virtual Server Replacement	YCV.VSR

**CONTACT:** Angela Bruner, IT Manager

**PRIORITY:** 4

**PROJECT COST ESTIMATE LEVEL:** 2

**DESCRIPTION - LOCATION:**

This will be the replacement purchase of two virtual servers for the network data center.

**COMMENTS:**

The City operates the municipal network in a virtualized operation. The virtualization allows for the City to reduce the physical footprint, achieve higher performance, and reduce costs through consolidation of servers. More than 60 servers are operating on six physical services in the data center. To ensure the performance and integrity of the network operations, two physical servers are replaced each fiscal year. The two servers being removed from the productions site will be installed as part of the City backup site used for disaster recovery purposes.

**IMPACT ON OPERATING BUDGET:**

Funding of \$13,000 for this project comes from the .33% increase in the occupational and net profit license fees which are dedicated to Your Community Vision.



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**2015-2020 CAPITAL IMPROVEMENT PROGRAM**

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CATEGORY	PROJECT	PROJECT NUMBER
Street Improvements	Downtown Infrastructure V	YCV.DT14

**CONTACT:** Kevin Collignon, City Engineer

**PRIORITY:** 3

**PROJECT COST ESTIMATE LEVEL:** 3

**DESCRIPTION - LOCATION:**

This project encompasses the complete reconstruction of two intersections (Frederica & 4<sup>th</sup> Street and Frederica & 5<sup>th</sup> Street) including curbs, gutters, accessibility, lighting, and decorative paving surfaces as part of the downtown revitalization initiative. Project is likely to include some base and subsurface work on utilities as a proactive approach to preventative maintenance.

**COMMENTS:**

Significantly enhances the main thoroughfare from the south into the downtown core and improves walkability from the riverfront to 5<sup>th</sup> Street, which will enhance marketability of that area and increase foot traffic to boost economic development.

**IMPACT ON OPERATING BUDGET:**

Funding of \$654,000 for this project comes from the .33% increase in the occupational and net profit license fees which are dedicated to Your Community Vision.



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**2015-2020 CAPITAL IMPROVEMENT PROGRAM**

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CATEGORY	PROJECT	PROJECT NUMBER
Park Improvements	Smothers/Riverfront Park Replacement	YCV.RFP

**CONTACT:** Lelan Hancock, Deputy Director of Public Works

**PRIORITY:** 8

**PROJECT COST ESTIMATE LEVEL:** 1

**DESCRIPTION - LOCATION:**

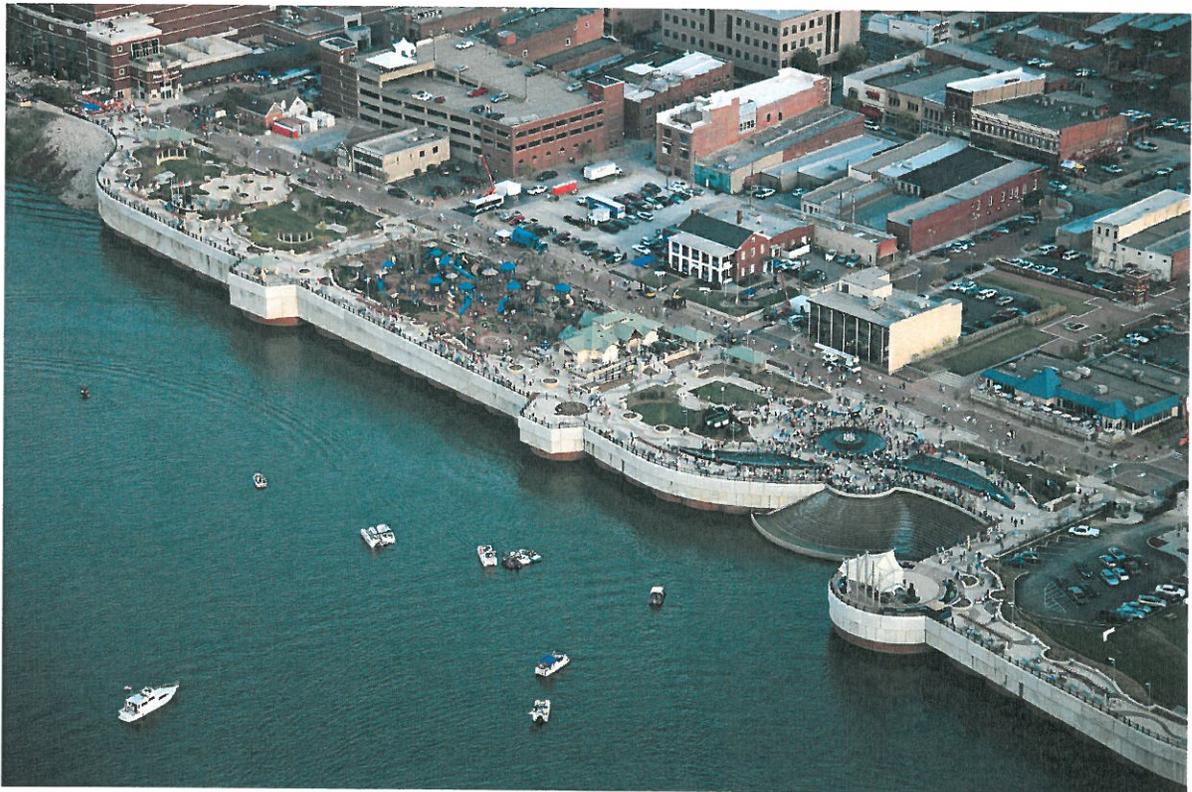
Smothers Park Replacement Plan for equipment and buildings

**COMMENTS:**

The building components of this item includes roofing systems for one concession stand and several shelters, as well as the HVAC systems associated with the concession stand. Also included is the replacement for all playground equipment and safety surfacing.

**IMPACT ON OPERATING BUDGET:**

\$51,500 is budgeted during 2015-2016 to pre-fund future repairs. Funding for this project comes from the .33% increase in the occupational and net profit license fees which are dedicated to Your Community Vision. A separate division in the General Fund has been set up to effectively track normal operating costs of the park.



2015-2020 CAPITAL IMPROVEMENT PROGRAM

CATEGORY	PROJECT	PROJECT NUMBER
Park Improvements	Tennis Facility Signage	YCV.TFS

**CONTACT:** Amanda Rogers, Director of Parks & Recreation

**PRIORITY:** 8

**PROJECT COST ESTIMATE LEVEL:** 3

**DESCRIPTION - LOCATION:**

The project involves the placement of a message board system at the outdoor courts at the Owensboro Tennis Complex at Shifley Park.

**COMMENTS:**

The message board system is a required feature for the location which will provide one specific location that staff and players will utilize for any needed communications. Generally, these message board systems are used for posting court reservations, reservation procedures, maintenance reporting procedures, location rules, notices and general information on tennis programming in the community.

**IMPACT ON OPERATING BUDGET:**

Funding of \$3,000 for this project comes from the .33% increase in the occupational and net profit license fees which are dedicated to Your Community Vision.



CATEGORY	PROJECT	PROJECT NUMBER
General Improvements	IBMC	YCV.IBMC

**CONTACT:** Ed Ray, Asst. City Manager/City Attorney

**PRIORITY:** 1

**PROJECT COST ESTIMATE LEVEL:** 3

**DESCRIPTION - LOCATION:**

The construction of an approximately 47,000 square foot three-level building to house the International Bluegrass Music Center (IBMC) at 311 West Second Street. Construction budget includes demolition, design, engineering, construction, and site completion. The IBMC will contain a 500-person theater, retail, museum display, research, classroom, restaurant, and administrative areas.

**COMMENTS:**

The land on which the IBMC will be constructed is owned by the City of Owensboro and is in the downtown core. The IBMC will stimulate tourism, create jobs, and solidify Owensboro as the world's home to Bluegrass music.

**IMPACT ON OPERATING BUDGET:**

This is a public-private-project with funding coming from the County, the International Bluegrass Music Museum, Inc., and the City. The City will borrow its contribution of \$5,400,000, with annual debt service payments of approximately \$480,000 being paid from the General Fund.

The City will provide the electric service via the OMU In Lieu of Fee (see page 59 for discussion of the In Lieu of Fee).



**2015-2020 CAPITAL IMPROVEMENT PROGRAM**

CATEGORY	PROJECT	PROJECT NUMBER
Park Improvements	Parks Projects	YCV.PRKS

**CONTACT:** Amanda Rogers, Director of Parks & Recreation

**PRIORITY:** 8

**PROJECT COST ESTIMATE LEVEL:** 2

**DESCRIPTION - LOCATION:**

These Parks projects consist of improvements at Ben Hawes Golf Course and Kendell Perkins Park. The first project at Ben Hawes Golf Course is a new alarm system which will enable staff to notify golfers out on the course about weather alerts, warnings, and notifications. The second project, also at Ben Hawes, is the rebuilding of four tee boxes. The third project is the replacement of half the affixed seating benches surrounding the basketball courts at Kendall-Perkins Park.

**COMMENTS:**

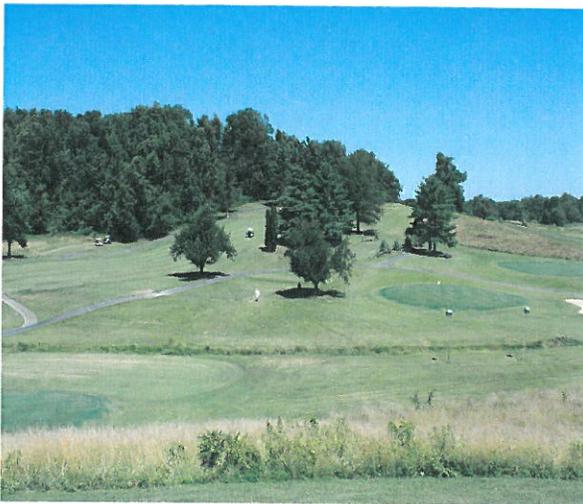
Since taking ownership of Ben Hawes Golf Course in 2009 from the State, over a dozen repairs have been made to the system. The current system often cannot be heard on the back nine holes of the golf course. It has outlived its sustainable life and needs to be replaced for the safety of our golfers and overall improvement to the operations of the course.

The City has experienced increased levels of play at the course. This increase in play has created sustainability issues with some of our smaller tee boxes, especially on many of our senior tees boxes. This project will fund continued improvements to the course via rebuilding four of the most problematic tee boxes.

This funding will allow all benches at the courts to be fully replaced over the next two years.

**IMPACT ON OPERATING BUDGET:**

Funding of \$27,000 for these projects comes from the .33% increase in the occupational and net profit license fees which are dedicated to Your Community Vision.



2015-2020 CAPITAL IMPROVEMENT PROGRAM

CATEGORY	PROJECT	PROJECT CODE
General Improvements	Miscellaneous Capital Projects	CIP.MISC

**CONTACT:** Ed Ray, Assistant City Manager/City Attorney

**PRIORITY:** 8

**PROJECT COST ESTIMATE LEVEL:** 1

**DESCRIPTION - LOCATION:**

This project includes small capital projects that may occur during the fiscal year.

**COMMENTS:**

This funding will allow the City to conduct small capital projects which are not otherwise funded under the Capital Improvement Program.

**IMPACT ON OPERATING BUDGET:**

This funding, \$65,000, affects the General Fund by 0.1%.





2015-2016 Budget

Department: 072 Community Services - Agencies

Fund: 001 General

Program Description

This program provides for agency funding of community service providers, e.g. recreational, cultural arts opportunities, and social services, etc., and government agents who provide municipal services, including the Human Relations Commission, Owensboro Metropolitan Planning Commission, GRADD, etc.

Account	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	Change From Prior Year	Change %
<b>ARTS - Division 201</b>							
54000.001	Agency Maintenance	\$ 79,350	\$ 26,644	\$ 26,103	\$ 26,179	\$ 76	
54000.002	Black Expo	2,721	2,767	2,809	2,857	48	
54000.003	Bluegrass Museum	100,000	100,000	101,500	103,225	1,725	
54000.004	Friday After Five	0	25,000	25,000	25,000	0	
54000.007	Museum of Fine Art Capital	44,335	0	0	0	0	
54000.008	Museum of Fine Art Operations	155,627	158,273	160,647	163,378	2,731	
54000.005	Owensboro Area Museum	167,133	169,974	172,524	175,457	2,933	
54000.006	Owensboro Dance Theatre - Capital	15,000	0	0	0	0	
54000.006	Owensboro Dance Theatre - Operating	10,848	26,032	11,197	11,387	190	
54000.009	Owensboro Symphony Orchestra	121,527	123,593	125,447	127,580	2,133	
54000.010	RiverPark Center/Operations	174,019	176,835	179,488	182,539	3,051	
54000.011	Theater Workshop	34,971	35,566	36,099	36,713	614	
54000.012	West Kentucky Botanical Gardens	25,000	25,000	25,000	25,000	0	
	Total Arts	\$ 930,531	\$ 869,684	\$ 865,814	\$ 879,315	\$ 13,501	1.6%

**SOCIAL SERVICES - Division 202**

54200.002	Boulware Center	\$ 20,000	\$ 10,000	\$ 0	\$ 0	\$ 0	
54200.027	CASA of Ohio Valley	0	2,000	0	0	0	
54200.004	Clean and Serene	3,360	3,360	0	0	0	
54200.028	Community Dental Clinic	0	15,000	0	0	0	
54200.006	Daniel Pitino Shelter	0	25,000	0	0	0	
54200.008	Elizabeth Munday Center	75,564	76,849	78,002	79,328	1,326	
54200.013	Hager Foundation	4,000	4,000	4,000	4,000	0	
54200.014	Help Office	25,000	0	0	0	0	
54200.016	Junior Achievement	0	10,000	0	0	0	
54200.026	Lighthouse Recovery	25,000	0	0	0	0	
54200.029	OCTC Humanities Enh Initiative	0	12,500	12,500	12,500	0	
54200.023	St. Benedict's Shelter	20,000	17,500	0	0	0	
54200.024	United Way	194,811	198,123	273,000	277,641	4,641	
	Total Social Services	\$ 367,735	\$ 374,332	\$ 367,502	\$ 373,469	\$ 5,967	1.6%

The City and United Way entered into an agreement whereby monies paid to social services agencies previously partially funded directly by the City will be paid to United Way. United Way will determine allocation of funding to those social service agencies.

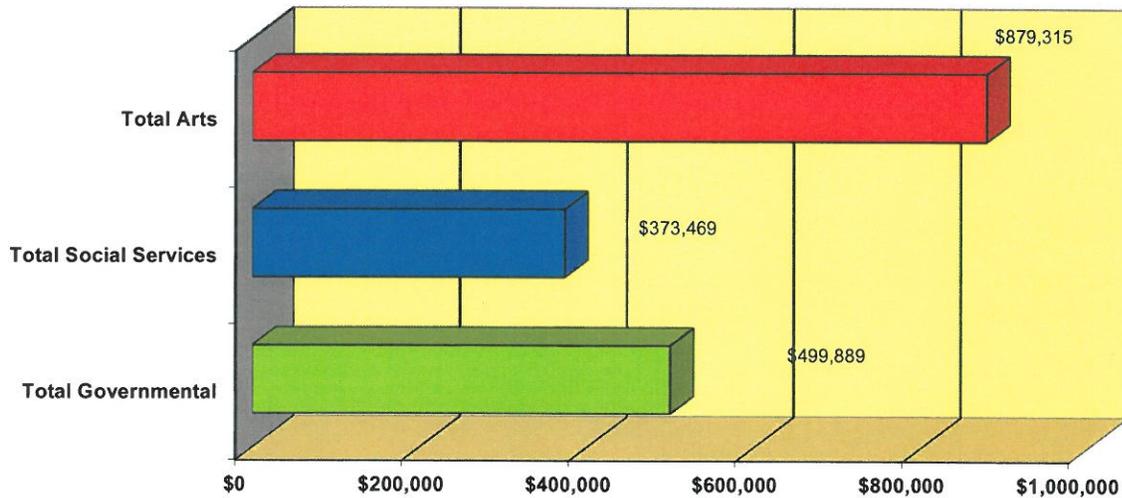
2015-2016 Budget

Department: 072 Community Services - Agencies

Fund: 001 General

Account	Description	Actual 2012-2013	Actual 2013-2014	Amended Budget 2014-2015	Budget 2015-2016	Change From Prior Year	Change %
<b>GOVERNMENT SERVICES - Division 204</b>							
54100.005	Airport	\$ 130,316	\$ 89,300	\$ 90,640	\$ 92,181	\$ 1,541	
51000.003	Capital Replacement	12,894	13,464	14,323	0	(14,323)	
50421	Festivals	114,281	17,812	46,788	0	(46,788)	
54100.002	GRADD	82,240	83,590	84,490	85,240	750	
54100.003	Human Relations	73,085	74,327	70,200	71,393	1,193	
54100.011	ODC Veterans Affairs	1,250	1,500	1,500	1,500	0	
54100.007	OMPC	225,196	229,024	232,459	236,411	3,952	
54100.009	Sister Cities	5,606	5,701	15,787	10,885	(4,902)	
54100.010	Sister Cities - Japanese	2,171	2,208	2,241	2,279	38	
	<b>Total Governmental</b>	<b>\$ 647,039</b>	<b>\$ 516,926</b>	<b>\$ 558,428</b>	<b>\$ 499,889</b>	<b>\$ (58,539)</b>	<b>-10.5%</b>
	<b>AGENCIES TOTAL</b>	<b>\$ 1,945,305</b>	<b>\$ 1,760,942</b>	<b>\$ 1,791,744</b>	<b>\$ 1,752,673</b>	<b>\$ (39,071)</b>	<b>-2.2%</b>

Agency Funding By Category



<u>Accomplishment</u>	Programs and activities successfully completed in the prior fiscal year.
<u>Accrual Basis</u>	Transactions and events are recognized as revenues/gains or as expenses/losses when they occur, regardless of the timing of the related cash flows.
<u>Ad Valorem Taxes</u>	General property taxes levied on the assessed valuation of real and personal property.
<u>ADA</u>	American with Disabilities Act.
<u>Appropriation</u>	Authorization made by the City Commission that permits officials to incur obligations against and make expenditures of resources. Appropriations are usually made for fixed amounts and are typically granted for a one-year period.
<u>ASA</u>	Amateur Softball Association, <a href="http://www.softball.org">www.softball.org</a> .
<u>Assessed Valuation</u>	The value of real property and improvements, as determined by the County Assessor, against which the property tax levy is assessed.
<u>Balanced Budget</u>	All estimated sources of revenues, including uses of fund balances, equal all appropriations for the fiscal year. Sometimes a budget for which expenditures are less than income is also considered balanced. An entity has a budget surplus if expenditures are less than revenues.
<u>Bond</u>	A form of borrowing (debt financing) which reflects a written promise from the City to repay a sum of money on a specific date at a specified interest rate. Bonds are used to finance large capital projects such as construction or repair of buildings, streets, or purchase high cost machinery and equipment.
<u>Budget</u>	A financial operation plan that is an estimate of proposed expenditures for a given period of time and the proposed means of financing them.
<u>Budget Message</u>	The letter of transmittal from the City Manager that provides the City Commission and the public with a general summary of the most important aspects of the budget, changes from previous fiscal years, and his views and recommendations.
<u>Budgetary Control</u>	Control or management of a governmental unit or enterprise in accordance with an approved budget for the purpose of keeping expenditures within authorized appropriations limitations and available revenues.
<u>Budgetary Units</u>	Formal cost centers including programs, departments, and funds used for fiscal oversight, compliance, and control.
<u>CAD</u>	Computer aided design.
<u>CAFR</u>	Comprehensive Annual Financial Report.
<u>Capital</u>	Assets of significant value and having a useful life of several years (the term capital assets is also used).
<u>Capital Expenditures</u>	Money spent to add or expand property, plant, and equipment assets, with the expectation that those assets will benefit the City over a long period of time (more than one year); also called capital outlay.

<u>Capital Improvement</u>	Projects which purchase or construct capital assets. Typically, capital improvements include new street improvements, park development, land acquisition, major public facilities construction, and major maintenance/repair projects such as street resurfacing or public facilities modifications.
<u>Capital Improvement Program (CIP)</u>	A comprehensive five-year plan of implementing proposed capital projects which identifies priorities as to need, cost, and method of financing. The first year of the CIP is adopted as the current capital budget.
<u>Capital Outlay</u>	See "Capital Expenditures."
<u>Capital Projects Funds</u>	Governmental-type fund used to account for current financial resources and expenditures related to acquisition, construction, or repair of capital projects other than those financed by proprietary type (enterprise) funds.
<u>CDBG</u>	Community Development Block Grant.
<u>CERS</u>	County Employees Retirement System.
<u>CHDO</u>	Community Housing Development Organization, <a href="http://www.kyhousing.org">www.kyhousing.org</a> .
<u>CIP</u>	Capital Improvement Program.
<u>CJED</u>	Criminal Justice Executive Development, a training program.
<u>COBRA</u>	Consolidated Omnibus Budget Reconciliation Act passed by Congress in 1986.
<u>Community Development Block Grant (CDBG)</u>	A federal grant awarded to the City through the United States Department of Housing and Urban Development (HUD), whose objective is to provide decent housing, a suitable living environment and expanding economic opportunities for low to moderate income persons.
<u>Contingency Reserve</u>	A specific line item appropriation from which to distribute additional funds to decision units for salary increases resulting from employee contract negotiations and to pay for emergencies or unanticipated expenditures that from time to time arise during the course of a fiscal year.
<u>CPR</u>	Cardiopulmonary resuscitation.
<u>CSD</u>	Communications Systems Director.
<u>DARE Program</u>	Drug Abuse Resistance Education, <a href="http://www.dare.org">www.dare.org</a> .
<u>Debt Service</u>	Payment of interest and repayment of principal to holders of the City's debt instruments.
<u>Debt Service Fund</u>	Governmental-type fund used to account for current resources and expenditures associated with meeting annual debt service obligations.

<u>Decision 2002</u>	In 1997, the City Commission approved a 5-year increase to Occupational License and Net Profit License fees. The decision for the increase received support of City residents after a poll was conducted. The incremental increase in fees was used solely to finance specific Decision 2002 projects. This dedicated revenue source lapsed in 2002.
<u>Department</u>	A major budgetary unit of organization in the City that has been assigned overall management responsibility for an operation or a group of related operations and activities within a functional area. Departments are often comprised of one or more program reporting entities, or divisions, in one or more funds.
<u>Depreciation</u>	A systematic adjustment to book value of a capital asset to recognize the decline in value of an asset due to usage, passage of time, or other similar factors. Depreciation, while required for generally accepted accounting purposes, is not a budgetary type of expenditure since it does not involve commitments for future expenditures of monies.
<u>EDC</u>	Economic Development Corporation, also known as Greater Owensboro Economic Development Corporation, <a href="http://edc.owensboro.com">http://edc.owensboro.com</a> .
<u>EEO</u>	Equal Employment Opportunity.
<u>EMS</u>	Emergency Medical Services.
<u>Enterprise</u>	Used to account for specific services, e.g., sanitation, transit, recreation, funded directly by fees and charges to users.
<u>Equipment Charges</u>	Charges or "rental fees" charged to user departments to defray the cost of maintaining the equipment used and to replace the equipment when it exceeds its useful life.
<u>Equity</u>	The difference between assets and liabilities in a proprietary fund. In a governmental fund, this difference is referred to as "fund balance."
<u>ESN</u>	Emergency Service Number.
<u>Expenditure Detail</u>	Line item total for each expenditure/expense account within a department and/or program.
<u>Expenditure/Expense</u>	Outflow of funds paid or to be paid for acquisition of goods or services.
<u>FAA</u>	Federal Aviation Administration, <a href="http://www.faa.gov">www.faa.gov</a> .
<u>FBI</u>	Federal Bureau of Investigation, <a href="http://www.fbi.org">www.fbi.org</a> .
<u>Fiscal Year</u>	The financial year for the City of Owensboro is July 1 through June 30 of the subsequent year.
<u>FMLA</u>	Family Medical Leave Act.
<u>Franchise Fees</u>	A fee assessed major utility companies for the privilege of using public rights-of-way and property within the City limits, e.g. Kenergy, Atmos Energy, and TimeWarner.
<u>FTA</u>	Federal Transit Association, <a href="http://www.fta.dot.gov">www.fta.dot.gov</a> .

<u>Fund</u>	A major budgetary unit with revenues and expenditures segregated for specific activities.
<u>Fund Accounting</u>	The accounts of the City are organized on the basis of funds, departments, and programs (budgetary units) and are used to demonstrate legal compliance and to aid in financial management by segregating financial transactions of various City functions and activities.
<u>Fund Balance</u>	The difference between assets and liabilities accounted for in a governmental unit. The fund balance itself is divided into "reserved" and "unreserved" portions. The "unreserved fund balance" is a measure of a government's net available financial resources.
<u>GAAP</u>	Generally Accepted Accounting Principles.
<u>GANTT chart</u>	A horizontal bar chart frequently used in project management, a Gantt chart provides a graphical illustration of a schedule that helps plan, coordinate and track specific project tasks, using project management applications.
<u>GASB</u>	Governmental Accounting Standards Board.
<u>General Fund</u>	Governmental-type fund through which all revenues and expenditures are accounted if not specifically allocated by law or contractual agreement to another specific fund. The General Fund is the main operating fund of the City.
<u>GFOA</u>	See Government Finance Officers Association.
<u>GIS</u>	Geographical Information System.
<u>Government Finance Officers Association (GFOA)</u>	A professional association of state, provincial and local finance officers in the United States and Canada. The GFOA was founded in 1906. For further information, visit the GFOA website at <a href="http://www.gfoa.org">www.gfoa.org</a> .
<u>Governmental Type Fund</u>	Fund having a measurement focus on current financial resources, thereby eliminating the need for revenue and expenditure accruals. The City has four categories of Governmental Type Funds: General Fund, Special Revenue Funds, Debt Service Fund, and Capital Projects Fund.
<u>GPS</u>	Global Positioning System.
<u>GUI</u>	Graphic User Interface.
<u>HIPAA</u>	Health Insurance Portability and Accountability Act.
<u>HOME Grant</u>	Home Investment Partnerships Program, Department of Housing and Urban Development under authority of the National Affordable Housing Act, Title II, 1990, as amended - formula grant for use for housing rehabilitation, tenant-based rental assistance, assistance to homebuyers, and acquisition and new construction of housing. Funding may be used for necessary and reasonable activities related to the development of non-luxury housing, i.e., site acquisition and/or improvements, demolition and relocation. Only 10% of the jurisdiction's allocation may be used for administrative costs. Funds may not be used for public housing modernization, matching funds for other Federal programs, reserve accounts or operating subsidies for rental housing, annual contributions contracts, or activities under the Low Income Housing Preservation Act, except for priority purchasers.

<u>IBMC</u>	International Bluegrass Music Center.
<u>ICAC</u>	International Crimes Against Children.
<u>Interest</u>	Income resulting from the prudent investment of idle cash.
<u>Interfund Transfers</u>	Amounts transferred from one fund to another.
<u>IRS</u>	Internal Revenue Service <a href="http://www.irs.gov">www.irs.gov</a> .
<u>KCTCS</u>	Kentucky Community and Technical College System, <a href="http://www.kctcs.org">www.kctcs.org</a> .
<u>KHSAA</u>	Kentucky High School Athletic Association, <a href="http://www.khsaa.org">www.khsaa.org</a> .
<u>KIA</u>	Kentucky Infrastructure Authority, <a href="http://www.kia.ky.gov">www.kia.ky.gov</a> .
<u>KLC</u>	Kentucky League of Cities, <a href="http://www.klc.org">www.klc.org</a> .
<u>KRS</u>	Kentucky Revised Statutes.
<u>KTC</u>	Kentucky Transportation Cabinet, <a href="http://www.kytc.state.ky.us">www.kytc.state.ky.us</a> .
<u>KYOPS</u>	Kentucky Open Portal Solution.
<u>Level of Service</u>	A description of the services provided, or activities performed, and the cost and personnel requirements.
<u>Line Item</u>	The description of an object of expenditure, e.g., salaries, supplies, contract services, etc.
<u>Major Fund</u>	<p>GASB defines major funds by the following criteria:</p> <ol style="list-style-type: none"> <li>1) Total assets, liabilities, revenues, or expenses of the governmental or enterprise fund are at least 10 percent of the corresponding total for all funds of that category.</li> <li>2) Total assets, liabilities, revenues, or expenses of the governmental or enterprise fund are at least 5 percent of the total for all governmental/enterprise funds combined.</li> </ol> <p>Both criteria must be met in the same area (assets, liabilities, etc.) for both the 10 percent and 5 percent tests for a fund to be defined as major. However, GASB Statement 34 permits a government to designate a particular fund that is of interest to users as a major fund, even if it does not meet the criteria. Government does not have the option to NOT report a fund as major if it meets above criteria.</p>
<u>MDT</u>	Mobile data terminal.
<u>Modified Accrual Basis</u>	Financial resource increases and decreases are recognized only to the extent they reflect near-term inflows or outflows of cash. Amounts are recognized as revenue when earned only so long as they are collectible within the period or soon enough thereafter to be used to pay liabilities of the current period. Similarly, debt service payments and a number of specific accrued liabilities are recognized as expenditures only when payment is due because it is only at that time that they are normally liquidated with expendable available resources.
<u>MUDTC</u>	Manual on Uniform Traffic Control Devices.
<u>NCIC</u>	National Crime Information Center, <a href="http://www.fas.org/irp/agency/doj/fbi/is/ncic.htm">www.fas.org/irp/agency/doj/fbi/is/ncic.htm</a> .
<u>NFPA</u>	National Fire Protection Association, <a href="http://www.nfpa.org">www.nfpa.org</a> .
<u>NIBRS</u>	National Incident Based Reporting System.

<u>NIMS</u>	National Incident Management System.
<u>Non-Capitalized Equipment</u>	Expenditure for acquisition of equipment for direct services that is not depreciated.
<u>NPDES</u>	National Pollution Discharge Elimination System.
<u>NSA</u>	National Softball Association, Inc., <a href="http://www.playnsa.com">www.playnsa.com</a> .
<u>Objective</u>	Program or activity intended to be implemented in the ensuing fiscal year.
<u>ODCTA</u>	Owensboro Daviess County Tennis Association.
<u>OMHS</u>	Owensboro Medical Health System, <a href="http://www.omhs.org">www.omhs.org</a> .
<u>OMU</u>	Owensboro Municipal Utilities is City-owned and provides water and electricity to the community, <a href="http://www.omu.org">www.omu.org</a> .
<u>OPD</u>	Owensboro Police Department.
<u>OPS</u>	Owensboro Public Schools.
<u>Operating Budget</u>	The portion of the budget that pertains to basic operations of the various municipal funds, departments, and programs.
<u>OSHA</u>	Occupational Safety and Health Association, <a href="http://www.osha.gov">www.osha.gov</a> .
<u>Performance Indicator</u>	Quantitative measures of accomplishments and objectives, sometimes known as workload/performance measures.
<u>Personnel Analysis</u>	Changes to personnel allotment from the previous fiscal year. Reorganizations, reclassifications and reallocation of resources are highlighted in this section.
<u>Personnel Costs</u>	Costs of wages, salaries, retirement, and other employee benefits for all City employees.
<u>PFRF</u>	Police & Firefighters' Retirement Fund.
<u>POPS</u>	Persistent Organic Pollutants.
<u>PRIDE</u>	PRIDE is a grassroots, non-profit organization who seeks to improve the appearance of Owensboro Daviess County through public involvement.
<u>Property Tax</u>	A tax imposed on real property (land and permanently attached improvements) based upon the assessed value of the property.
<u>Proprietary Type Fund</u>	Fund having a measurement focus on the flow of economic resources and determination of net income including current and non-current financial resources. Since non-current economic resources must be considered, revenue and expenditure accruals are considered. The City budgets for one category of Proprietary Type Fund, which is Enterprise Funds, e.g., Sanitation Fund, Transit Fund, and Recreation Fund.
<u>Recreation Fees</u>	Charges for services provided to participants of Parks and Recreation Department classes, activities, and recreational sports.
<u>RED</u>	Rapid Emergency Deployment.
<u>Regional Water Resource Agency (RWRA)</u>	City-county sewer agency, <a href="http://www.rwra.org">www.rwra.org</a> .

<u>Reserves</u>	A savings account maintained for restricted use, e.g., self-insurance programs or capital improvement projects, or for unrestricted use to protect the City from emergencies or unanticipated expenditures.
<u>Revenue</u>	Amounts the City receives and/or earns as income, including but not limited to items such as taxes, user fees, franchise fees, licenses, issuance of debt, rents, grants, fines, and interest earnings.
<u>Revenue Analysis</u>	Departmental revenue sources are described. Revenue increases, decreases and strategies are highlighted in this section.
<u>RWRA</u>	See Regional Water Resource Agency.
<u>SAN</u>	Storage Access Network.
<u>Services &amp; Supplies</u>	Category of line items that describe non-salary and non-capital outlay expenditures.
<u>SOP</u>	Standard Operating Procedure.
<u>Special Revenue Fund</u>	Governmental-type fund used to account for proceeds from specific revenue sources (other than from trusts or capital improvement projects), the expenditures of which are legally restricted for specific purposes, e.g. Community Development (CDBG) Fund.
<u>Subvention</u>	Revenues collected by the State or other government entity which are allocated to the City on a formula basis.
<u>SWOT Analysis</u>	Strengths, Weaknesses, Opportunities and Threats analysis for neighborhood groups.
<u>User Fees</u>	Receipt of a fee for providing a direct and specifically identifiable service to a particular customer, e.g. building permit fee.
<u>USSSA</u>	United States Specialty Sports Association, <a href="http://www.USSSA.com">www.USSSA.com</a> .
<u>USTA</u>	United States Tennis Association, <a href="http://www.USTA.com">www.USTA.com</a> .
<u>Working Capital</u>	The excess of current assets over current liabilities.
<u>Your Community Vision</u>	In Fiscal Year 2002-2003, the City Commission approved an increase to the Occupational License and Net Profit License fees. The incremental increase in fees is set aside solely to finance specific Your Community Vision capital projects and cannot be used for operating expenses.



