

OWENSBORO
OWENSBORO
"ON THE MOVE"
KENTUCKY
PROGRESS
1817



City of Owensboro, Kentucky
2010-2011 Annual Budget

OWENSBORO
named by *BusinessWeek*
Magazine as top city in Kentucky
to raise children for 2010!

**City of Owensboro – 2010-2011 Annual Budget
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City of Owensboro Kentucky

P.O. BOX 10003
OWENSBORO, KENTUCKY 42302-9003

June 1, 2010

Honorable Mayor and Commissioners:

I am pleased to present the 2010 -11 Annual Budget. Recommended budget appropriations total \$96,196,519, a 25.0% decrease when compared to the 2009 -10 Amended Budget.

INTRODUCTION

The 2010-11 Budget was developed using the following budget guidelines that summarize financial policies and goals:

- Focus on Commission priorities, which include continuing high standards of public safety, maintenance of City facilities and infrastructure.
- Identify and maximize efficiencies where possible by reorganizing the City's employee structure through our Strategic Plan, streamlining operations and utilizing energy efficient vehicles and equipment where possible, while maintaining/increasing service levels and commitments to our citizens.
- Maintain adequate General Fund reserves.

All budget financial policies are listed under Fiscal Policies (pages 22-23). This document reflects those guidelines. The 2010-11 budget is essentially a maintenance budget, although service level enhancements consistent with Commission priorities and mandated programs were recommended and approved. The budget and financial plan is an important document for several reasons:

- It offers a clear-cut statement and rationalization of overall management activities and objectives.
- It ties department objectives to the expectations and standards mandated by the City Commission and the citizens of Owensboro.
- Approval of the budget is a positive act by the City Commission to incur obligations and to make allocations among competing resources in order to efficiently operate the City.
- It determines the emphasis to be placed on different programs and activities carried out by the City.
- It emphasizes our responsibilities to citizens as indicated in our Mission Statement.

CITY OF OWENSBORO - MISSION STATEMENT

We promote an enthusiastic partnership with the community, elected officials and city employees to achieve our vision and our goals;

We care about those served; providing first-class public safety

We pursue excellence; providing quality services and maintaining efficiencies

We encourage creativity and innovation; promoting economic development

The City's commitment to its Mission Statement is evident as reflected in the 2009-10 accomplishments and in the 2010-11 objectives. Many of the following listed accomplishments and objectives are achieved through interdepartmental cooperation and in partnership with the community. This is shown through various programs, such as Neighborhood Alliances, where citizens make decisions regarding their neighborhoods, and the City's cooperation with outside community groups and other government agencies to accomplish mutual goals. The City continues to serve and listen to its citizens through its customer-oriented Citizens Action Line, televised City Commission meetings, televised work sessions, and town hall meetings.

2009-2010 ACCOMPLISHMENTS

Fiscal year 2009-2010 departmental accomplishments embody each of the characteristics set forth in the City's mission statement, reflected above. The City continues to form partnerships with other departments, outside state, federal, and local departments, and with the citizenry itself, to meet its goals and spend its tax dollars wisely.

Individual departmental programs contain narrative statements of 2009-10 accomplishments and set forth objectives for 2010-11. The City had much to be proud of in 2009-10. Each of the accomplishments and objectives listed below and in the department narratives contribute to the City's commitment to 1) increase economic development, 2) spend public monies wisely and prudently to benefit and enhance existing City programs and develop new programs, and 3) involve our community along with our elected officials and City staff in the decision-making process.

In 2009-10 the City:

1. Completed the liquidation of the Executive Inn Hotel contents and demolition of the complex.
2. Secured \$33,313,000 in Federal Stimulus Money for multiple projects.
3. Completed and adopted an historic agreement to combine the City and County 911 Centers.
4. Completed six single family homes and renovated 25 low to moderate income homes.
5. Celebrated ten year anniversary of Neighborhood Alliances with dinner and recognition program at River Park Center.
6. Employees completed KCTCS Leadership program.
7. Received the Government Finance Officers Association (GFOA Certificate of Achievement for Excellence in Financial Reporting (29th year) and the GFOA Distinguished Budget Presentation Award (10th year); prepared a balance budget for 2010-2011 in accordance with GFOA budget preparation criteria.
8. Robust and reliable Data Backup Solution implemented. Completed \$59,578 under budget.
9. Enhancements to the government access channel 75, including development of new programming, updates to existing programming, addition of a calendar of events, and a new dynamic schedule showing program line-up.
10. Owensboro Youth Council's annual food drive fed 235 families for the Thanksgiving holiday.
11. Hosted Owensboro's first half marathon.
12. Held grand opening of Edge Ice Center.
13. Obtained quality convictions through detailed investigative analysis for prosecution.
14. Obtained the Justice Assistance Grant totaling \$16,222 for the Conventional Interface Adaptor and related equipment for the combined 911 dispatch center.
15. Raised \$16,000 for DARE Program through the 2009 DARE Golf scramble.
16. The Owensboro Police Department partnered with the U.S. Marshall Service, U.S. Attorney Office and the Kentucky Attorney General's Office to investigate internet crimes against children.
17. Designed and began the development of a multifunctional firearms training facility.
18. The Owensboro Police Department applied for and received \$515,600 in grant monies.
19. The Owensboro Fire Department will have the fire rescue boat in place by Aug 10.
20. Updated and improved turf maintenance plan to ensure first class turf at all City sports facilities.
21. Secured ARRA stimulus funds and purchased three low-floor Gillig buses, installed a new hydraulic lift, and purchased an emergency generator for the Transit garage.

22. Recycle Drop-Off Center witnessed a 10% overall increase in recycle tonnage from last year.
23. Collected 1,600,000 pounds of leaves during leaf season.
24. Completed Bluff Avenue extension within timeframe and under projected budget.
25. Ditch maintenance cycle completed per plan and schedule.
26. Conducted weekly and bi-weekly inspections of ditches.

2010-2011 OBJECTIVES

We look forward to accomplishing the following objectives for 2010-11:

1. Start the construction of Smothers Park and Veterans Boulevard amenities phase.
2. Complete a downtown parking study to evaluate parking needs now and in the future in consideration of our Downtown Revitalization and restructuring.
3. Finalize and implement a cable franchise agreement.
4. Complete construction of a new Public Works facility which will house all of the Public Works employees, thereby maximizing efficiencies with location/placement of employees.
5. Begin the process of converting all ordinance archives into electronically searchable form.
6. Construct eight single family homes and renovate 25 low to moderate income homes.
7. Implement a welcoming process for neighbors within the City.
8. Continue implementation of City re-organization process and identifying means of saving taxpayer dollars.
9. Receive the GFOA Certificate of Achievement for Excellence in Financial Reporting and the Distinguished Budget Presentation Award; maintain Purchasing National Certification.
10. Establish a disaster recovery process to enable continued City operations if primary network operations center becomes non-operational due to natural disaster, fire, or other peril.
11. Deploy new aerial photography in order to provide improved information for emergency services, planning, maintenance, and other decisions.
12. Research funding opportunities to add outdoor fitness/playground equipment along our walking trails to enhance accommodations, and therefore, the attractiveness of our walking trails.
13. Bid on hosting the 2012 and 2013 KHSAA State Fast Pitch Championship at the softball complex.
14. Secure a major sponsor for the Edge Ice Center to assist with expenses of the facility.
15. Conduct a feasibility study on a new family aquatics center.
16. Further develop Ben Hawes Golf Course and Park to increase patronage.
17. To deliver professional first-responder services and target high crime areas to meet community needs.
18. Incorporate defensive driving training to improve driver safety awareness, thereby, reducing and preventing accidents.
19. Continue leadership development for all officers.
20. Implement plans for police firing range.
21. Finalize equipment and training, and implement Ohio River Water Rescue and Fire Suppression response program.
22. Complete the Riverwall project which will reduce bank erosion and provide significant additional green space
23. Convert Facilities Maintenance compound into the new City storage site to eliminate rental expense of storage space elsewhere.
24. Continue to expand the bus shelter program with the purchase of three additional shelters.
25. Implement 'Green' solutions on new vehicles and equipment.
26. Continue to pursue state funding for landfill remediation.
27. Continue to monitor emerging technologies for affordable and efficient alternatives to current equipment and operations.
28. Cross-train Public Works employees to facilitate operations to utilize and incorporate shared labor pool.
29. Recertify employees in first aid/CPR/AED use to supplement department's role in disaster response capability.

FINANCIAL OVERVIEW

The overall proposed budget for fiscal year 2010-11 totals \$96,196,519 in recommended appropriations, representing a 25% decrease when compared to 2009-10 amended budget appropriations. The most notable decreases are in the Capital Projects (page 217), Your Community Vision (page 218), and Riverfront Development (page 220). Parking Garage has been moved to General Fund.

Notable increases are Downtown Revitalization (page 221) and Debt Service (page 206).

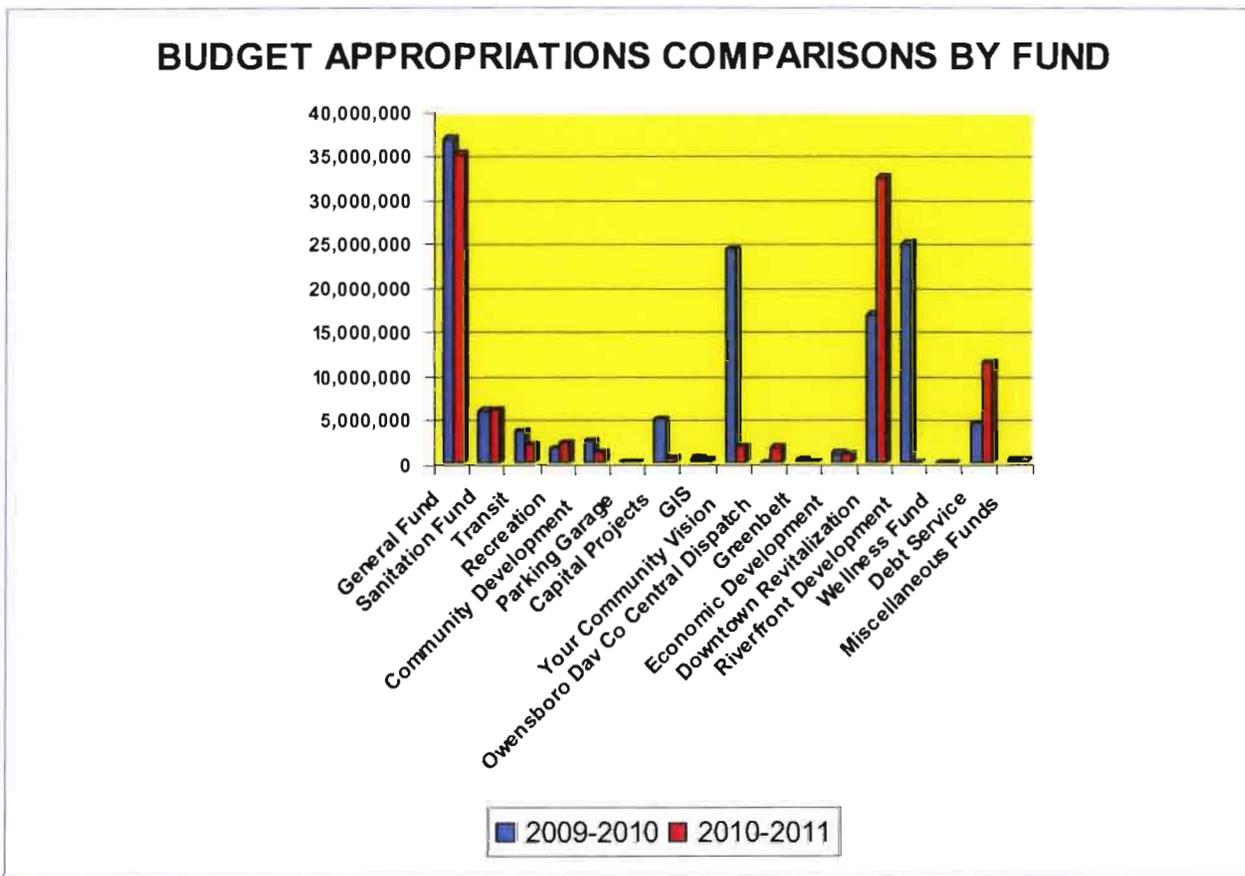
All other notable changes were due to fluctuations in grants and carryovers from prior years (ex: Riverfront Development grant money budgeted in FY2010 will be carried over into FY2011).

Changes from fiscal 2009-10 appropriations are summarized below:

Budget Appropriation Comparisons By Fund Fiscal 2009-2010 to Fiscal 2010-2011

Fund	Amended Budget 2009-2010	Budget 2010-2011	% Change
General Fund	\$ 36,893,455	\$ 35,169,716	-4.7%
Sanitation Fund	5,967,700	6,099,566	2.2%
Transit	3,676,504	2,032,215	-44.7%
Recreation	1,578,398	2,239,407	41.9%
Community Development	2,459,631	1,243,918	-49.4%
Parking Garage	85,905	0	-100.0%
Capital Projects	4,943,888	565,000	-88.6%
GIS	403,155	329,905	-18.2%
Your Community Vision	24,365,116	1,828,783	-92.5%
Owensboro Daviess Co Central Dispatch	0	1,773,826	100.0%
Greenbelt	248,115	0	-100.0%
Economic Development	1,050,082	928,317	-11.6%
Downtown Revitalization	16,916,384	32,454,313	91.9%
Riverfront Development	24,900,710	0	-100.0%
Wellness Fund	30,000	0	-100.0%
Debt Service	4,537,343	11,359,435	150.4%
Miscellaneous Funds	264,513	172,118	-34.9%
Total	\$ 128,320,899	\$ 96,196,519	-25.0%

Miscellaneous Funds include property/drug funds and scholarship/sponsorship fund.
 Total does not include transfers or internal service funds.



BUDGETARY PROCESS AND FINANCING ISSUES

Department managers were requested to submit budgets that reflect necessary expenses. All budget requests required justification and were reviewed item by item. The review included evaluation and analysis of each service program. The following criteria were used to evaluate programs: Conformity to Commission expectations, conformity to resident expectations, conformity to department mission statements, and cost versus benefit received. This process focused on the expenditure side rather than the revenue side of the equation in our attempt to do “more with less.”

The Finance Manager reviewed the submitted department budgets and a preliminary proposed budget was prepared. I then met with each department manager, along with Finance staff. Changes made to the requested department budgets were subject to limited negotiation within available resources. Department managers were given the greatest possible latitude on how expenditures were to be made within their respective area(s) of responsibility. Department managers will be held accountable for their budgets, particularly in the area of mid-year budget amendments and requests for additional funding. Each will be reviewed critically and only significant requirements or opportunities will be recommended to the City Commission.

This year I recommend a balanced budget for the General Fund to retain a General Fund surplus of \$6,678,893; 17% of total General Fund expenditures. We are fortunate to have found solutions to limited revenue sources, enabling us to sustain the high service levels to which the community is

accustomed. The budget process and responsible financial planning call for allocation of limited resources among competing demands based upon the best information available at the time.

SHORT-TERM CONCERNS, ISSUES AND INITIATIVES

In March 2009, the State of Kentucky General Assembly passed a 10-year phase-in plan to increase retirement contribution rates by 66%. These costs, added to our personnel expenses, will continue to pressure our budget. Reflected below are the current rates and those projected at the end of the 10-year phase-in period:

	<u>2010-11</u>	<u>2017-18</u>
CERS non-hazardous	16.93%	22.83%
CERS hazardous	33.25%	48.43%

LONG-TERM CONCERNS, ISSUES AND INITIATIVES

Financial

Revenue, infrastructure and adherence to our Parks, Stormwater, and Riverfront Master Plans are among the City's main long-term concerns, issues and initiatives. The City has been proactive in reviewing both revenue and expenditures, as explained below and in the Capital Improvement Program at the end of this budget. A large part of the City's proactive revenue production in the future is its aggressive annexation plan. The City continues to look to the future with its current and future work on the above master plans.

Capital expenditures are monies spent by the City to add or expand property, plant, and equipment assets, with the expectation that they will benefit the City over a long period of time (more than one year). The term "capital expenditures" is also called capital outlay. The City's major long-term concern has always been revenues to support the capital projects. Our capital projects are reflected in the Your Community Vision Fund (Fund 7) and the Capital Projects Fund (Fund 19).

Your Community Vision:

In fiscal year 2002-03, City staff presented the Commission with Your Community Vision, a proposal to increase occupational taxes and net profit license fees by .33% to fund current and future capital projects. The primary focus is on Stormwater improvements. Your Community Vision is discussed more fully within the Capital Improvement Program (pages 207-236). Future capital projects decisions will be based upon long-range planning and opportunities.

Over the past years, Your Community Vision has also provided funding toward our police training center, mobile data terminals (MDTs) for our Police, replacing restrooms at three of our parks, replacing shelters at Legion Park, and last year provided for a fire & rescue boat and purchase of the Armory.

The 2010-11 Your Community Vision capital project allocations are set out below:

Stormwater Maintenance	Stormwater Capital	Parks	Public Safety	Sidewalks and Medians	Transportation
\$247,978 ditch crew \$320,450 miscellaneous stormwater maintenance \$385,000 contract projects	\$1,234,541 KIA Dbt Srv \$7,201,425 GO Dbt Srv \$150,000 Salt Barn	\$205,215 Debt Service Ice Arena \$260,545 Debt Service Capital Projects	\$140,625 5 police cars \$ 60,000 5 MDT's \$ 20,965 Fire & Rescue Boat \$ 18,300 OPD-MDT Maint \$359,375 police training center	\$106,090 Sidewalks \$20,000 Medians	None

The capital projects program was enhanced 10 years ago by implementation of an all-City Fleet and Facilities Replacement Plan. Departments are charged yearly an amount based on a 20-year projection of replacement and maintenance costs and those revenues are credited to the Fleet and Facilities Replacement Fund. The plan projects and incorporates high cost items. Vehicles are monitored and replaced on a life-cycle costing basis, decreasing vehicle maintenance costs and increasing monies received from sale of those vehicles. The plan allows the City to factor in long-range plans for facility maintenance and replace vehicles at optimal times to avoid high maintenance costs and take advantage of a higher resale value. It removes the burden from individual departments to place vehicular capital items and large maintenance items (i.e., air conditioning replacement, boiler replacement, window replacement, etc.) in their yearly budgets. The Fleet and Facility Replacement Fund relieves the City Commission from the need to budget unexpected high-ticket items on an as-needed basis by scheduling those items in advance.

Non-Financial

1. Leadership Program.

The Owensboro Municipal Leadership training and development program, known as the "Very Good to Great" program, is a progressive, three-year, three-level process whereby employees volunteer to partake in a variety of learning experiences to enhance five core competencies - leadership, communication, reasoning, efficiency, and job knowledge/skills/abilities. In fiscal year 2009-10, 59 employees from Protective Services and 19 civilian employees completed the program.

Employees completing their mandatory programs progress to the next level and receive a certificate of completion. This program does more than enhance the five core competencies - it also enables employees and management to better understand each other and thus reduce the "us vs them" attitude, it opens up lines of communication, and it better equips tomorrow's leaders to be effective leaders, especially as our aging workforce enters retirement. This program is designed to be cost and time effective to ensure we appropriately use taxpayer funding.

2. Strategic Planning.

During fiscal year 2008-09 the City created and began implementation of a Strategic Organization Plan for all city departments and operations. More than 77% of the annual General Fund expenditures are related to personnel costs, which are rising exponentially each year. After a thorough review, the City has adopted a new direction to make changes that will increase efficiency, effectiveness and cooperation in all departments' personnel and operations, thus giving the City the ability to maintain a sustainable and flexible city government. The City has a proposed goal of saving \$1.3 million in current personnel costs. Since beginning this program, full-time personnel has decreased from 429 in 2007-08 to 411 in 2010-11 as shown on the historical staffing page 4. Current savings realized from the plan are approximately \$1.1 million.

The community has expressed a desire to redevelop our downtown and riverfront. The Strategic Organizational Plan has made it possible for the City to pursue this desire by the creation of the Downtown Master Implementation Plan. Non-financial goals include the increased ability to retain and attract more young and diverse professionals by creating more jobs as we develop a thriving downtown and riverfront.

KEY 2010-2011 RECOMMENDATIONS

I would describe this budget as maintaining basic services. Major programs that continue through fiscal 2010-11, as well as recommended key revisions, are noted below:

✓ *Employee Compensation and Benefit Provisions*

Funds are allocated to ensure employee salaries maintain parity with the labor market. It is important to maintain employee compensation competitive with the labor market to reduce employee turnover. Contributions to fund the maximum risk of the self-insured medical coverage program and contributions from employees increased slightly.

✓ *Capital Projects*

There is \$10,730,509 budgeted for capital expenditure projects for fiscal year 2010-2011 from Your Community Vision Fund. A detailed project description is included under the Capital tab.

✓ *Staffing Levels*

There are some changes from 2009-10 staffing levels in this budget. There are fewer full-time positions and more part-time and temporary positions. The City is streamlining operations, combining duties, cross-training and redistributing, thereby reducing the number of full-time positions. These measures were taken to address increasing health care and retirement costs.

✓ *Fiscal Health*

In addition to savings in staffing levels, our strategy is to continue to limit and reduce expenditure growth, particularly recurring expenditures, and seek cost savings opportunities to insure that funds are available for needed capital projects in the future. The City has been helped in this regard by its implementation of the Fleet and Facilities Maintenance Plan, previously discussed. At this time, the capital projects plan will concentrate on the Stormwater Master Plan, the Riverfront Development Plan, the Parks Master Plan, recreation projects, and transportation needs, in line with the expressed desires of the citizens of Owensboro and this Commission. The master plans allow the City to phase in recommended changes and/or upgrades.

✓ *Fiscal Opportunities*

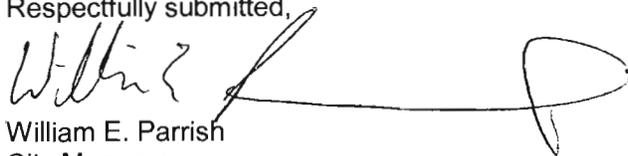
The City will continue to aggressively pursue its annexation efforts. Annexation is vitally important to growth in revenues, as annexation efforts will insure long-term financial stability for the City in terms of increased property taxes, occupational license fees, and occupational net profit fees through mixed commercial, industrial, and residential development. Our policy will continue to provide annexation and economic development incentives that will pay for themselves within five years of implementation and serve as incentive investments in future revenues to offset the cost of providing services to the newly annexed areas. The policy of balanced and controlled growth will be the City's greatest challenge in the next five to ten years.

ACKNOWLEDGMENTS

Owensboro is in an enviable position compared to many other cities when looking toward the future. The City has sufficient reserves, long-term debt is low, and economic development holds promise for improving existing services. Most important of all, the public is well served by the men and women of this organization who are dedicated professionals and who provide excellent service for our citizens and our community.

I want to thank the Department Heads, Division Managers, and in particular the Finance Department staff, for the many long hours of work they contributed to make this document possible. I also thank the Commission members for your integrity in directing the financial affairs of the City in a responsible and progressive manner during a demanding budget process.

Respectfully submitted,

A handwritten signature in black ink, appearing to read "William E. Parrish", followed by a long horizontal line that ends in a large, stylized loop.

William E. Parrish
City Manager



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Owensboro
Kentucky**

For the Fiscal Year Beginning

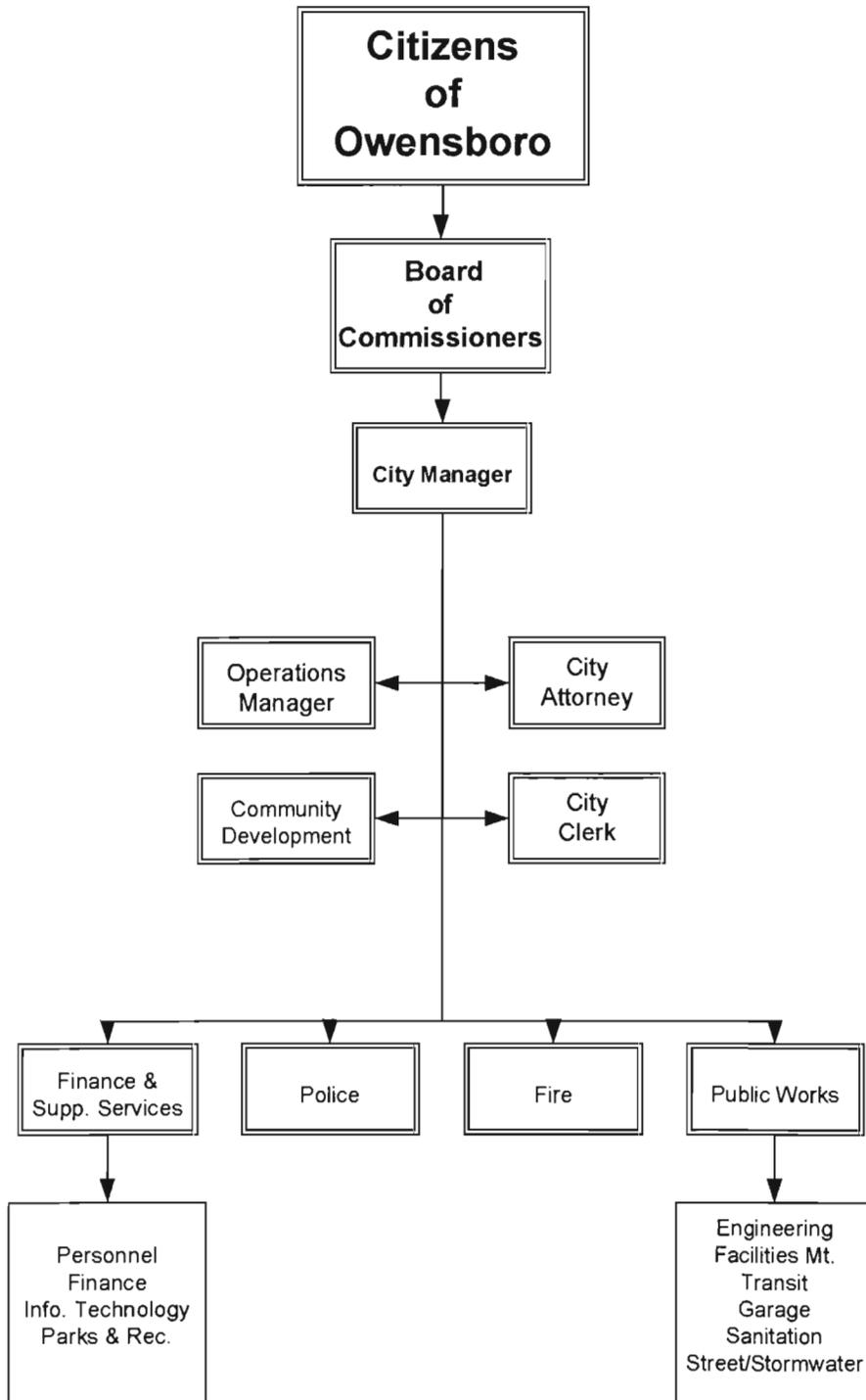
July 1, 2009

President

Executive Director

CITY OF OWENSBORO

Organization Chart FY 2010-2011



**DIRECTORY OF PUBLIC OFFICIALS
FISCAL YEAR 2010-2011**

ELECTED OFFICIALS

Mayor Ron Payne	Commissioner Charlie Castlen (Mayor Pro Tem)
Commissioner John Kazlauskas	Commissioner Candance Brake
Commissioner David L. Johnson	

APPOINTED OFFICIALS AND DEPARTMENT HEADS

City Manager	William Parrish
Operations Manager	Tony Cecil
City Attorney	Ed Ray
City Clerk	Beverly Lovan
Director of Finance & Support Services	Jim Tony Fulkerson
Director of Public Works	Wayne Shelton
Fire Chief	Steve Mitchell
Police Chief	Glenn Skeens
Community Development Director	Keith Free

APPOINTED BOARDS AND COMMISSIONS

Adjustment & Appeals Boards

Building Code Appeals Board:

Harry Roberts, Sr. Don Bryant
Sandra Thomas Terry Blake
Ted Lolley (Joint City/County Appointment)
Jim Mischel, Secretary

Property-Maintenance Code Enforcement Board:

Jim Cox Glenn Morrison
Aaron Anderson

Metro Planning Appeals Board:

Clay Taylor C.A. Pantle, Jr.
Ruth Ann Mason Marty Warren
Rev. Larry Hostetter Ward Pedley
Sean Patrick-Dysinger

Airport – Owensboro-Daviess County

Wayne Foster Dr. Andrew Ward
John Medley, Jr. Joe Lowe
Frank Schadler, III Peggy Gardner
Paul Puckett Ray Assmar, Chair
Jerry Yeiser Brenda Clayton
Bob Whitmer, Manager

Civil Service Commission

Roger Adams Keith Ellis
Scott Miller Steven Englehardt
Naomi Sutton Danielle Woodward, Clerk

County Board of Assessment Appeals

Bob Grimsley Bill O'Bryan Dana Thornberry

Historic Preservation Board

Ted Lolley Jack Braden
Ed Allen Terry Blake
Gary Adams Kim Johnson

Housing Authority of Owensboro

Martel Wightman Tommy Covington
Linda Kincaid Greg Black
Jean Maddox David Condon, Director

Owensboro-Daviess County Board of Ethics

Mike Sullivan Russ Wilkey R. Scott Plain, Sr.

Owensboro-Daviess County Industrial Development Authority

Tony Sook Susan Free
Bill Parrish Jiten Shah
Reid Haire Candance Brake

Owensboro Medical Health Systems, Inc.

City appointees:

Joe Iracane
Billy Joe Miles, Chair
Terry Woodward

Joint City/County appointee:

Physicians:

Community Directors:

George Henderson, Jr.
Dr. Bill Chandler

County Appointees:

Robert Carper
J. Alan Braden
Ann Kincheloe

Dr. Tom Maddox

Dr. Robert Knight
Dr. Bernard Buchanan
Dr. Robert Schell

Gerald Poynter
G. Ted Smith

Owensboro Metropolitan Planning Commission

Rita Moorman Martin Hayden
Drew Kirkland Irvin Rogers
Keith Evans Ward Pedley
Rev. Larry Hostetter David Appleby
Tim Allen Wally Taylor

Owensboro Riverport Authority

Bill Parrish Suzanne N. Blazar
Rob Ebelhar Rod Kuegel
Dion Moorman Tom Smith

PENSION PLANS – BOARDS OF TRUSTEES

City Employees' Pension Fund

Ron Payne, Chair James R. Grise
Charlie Castlen Donnie Brey
Candance C. Brake Danielle Woodward
Jim Tony Fulkerson

Police & Firefighters' Retirement Fund

Ron Payne Robert Whitaker
Jim Tony Fulkerson Charles Hayden

Regional Water Resource Agency

Jim Weafer George Stuart
Ed Cecil John Stevenson
Harry Roberts, Jr. Becky Whitehead
Tom Dixon

Utility Commission

Robert E. Hicks, Jr. David Smith
Lynn Holland Dean Stanley
Dean Jones

HISTORICAL STAFFING

PROGRAM	2007-2008			2008-2009			2009-2010			2010-2011			Re-organization from 0910 to 1011
	Full	Part	Temp	Full	Part	Temp	Full	Part	Temp	Full	Part	Temp	
CITY ADMINISTRATION, FINANCE & SUPPORT SERVICES													
21 Administration Department	8	5	0	7	5	0	9	5	0	6	5	0	Moved 2 Directors and 1 Deputy Director to their primary depts;
31 Information Technology (IT)	27	15	0	27	16	2	24	11	1	21	10	0	Reduced Systems Support Mgr position; Moved Admin Aide to Finance; Reduced 1 PT TV Journalist; Moved 1 FT and 1 Temp Radio to Dept 41-08
34 Finance and Purchasing	18	5	0	16	5	0	14	5	0	17	5	0	Moved 1 Director and 1 Admin Aide here from other depts;
36 Personnel	6	0	0	5	2	0	5	2	0	5	2	0	Added 1 new Acct Clerk position; Replaced 1 Occ Lic Insp with Occ Tax Administrator
70/58 Parks/Recreation													
7002 Parks & Rec Administration	10	4	9	10	4	9	8	3	3	5.7	3	2	Replaced 1 Director with a Manager, Added 1 Sr. Greens Supt, 8 PT ProShop, and 8
7003 Ben Hawes										1	8	8	
7004 Hillcrest	2	5	1	2	5	1	2	5	1	2	5	3	Temporary laborers for Ben Hawes assuming it is acquired; Added 12 PT ad 3 temps;
7005 Ice Arena	0.8	1	22	1.8	1	22	0.8	15	0	0.7	27.5	0	
7006 Pools	0.2	0	23	0.2	0	23	0.2	1	23	0.3	0.5	23	Reduced 22 temps; Parking Garage moving to
7008 Fisher Park	0	0	20	0	0	20	0	0	19	0.7	0	19	Public Works.
7010 Sportscenter	1.5	0	10	1.5	0	10	1.5	0	10	2	0	10	
5801 Parking Garage	0.5	0	0	0.5	0	0	0.5	0	0				
7011 Youth	0	0	19	0	0	19	0	0	25	0.3	0	25	
7013 Events	0	0	20	0	0	20	0	0	18	0.6	0	1	
7014 Sports	0	0	8	0	0	8	0	0	9	0.7	0	6	
Admin, Finance & Support Services Depts.	74	35	132	71	38	134	65	47	109	63	66	97	
POLICE													
4104 Police Administration	5	0	0	5	0	0	4	0	0	4	0	0	Added 2 Leads, 5 Telecommunicators, 2 PT
4101 Patrol Division	77	2	15	73	12	15	73	13	13	73	12	13	Telecommunicators, due to Consolidated
4102 Investigation Division	20	0	0	19	0	0	18	0	0	18	0	0	Dispatch, Added 1 PT or Temporary Calltaker;
4103 Support Services Division	19	0	0	19	0	0	21	0	0	21	0	0	Reduced 1 PT Citation Officer; Moved Radio 1
4106 Public Safety Communications	19	2	0	19	2	0	19	2	1				FT and 1 PT from Dept 31 to 41-08.
4107 Consolidated Dispatch										26	6	0	
4108 Radio										1	1	0	
Police Department	140	4	15	135	14	15	135	15	14	143	19	13	
FIRE													
42 Fire Department	95	0	0	95	0	0	95	0	0	95	0	0	Replaced 2 Capts with Lts, and 3 Driver/Engineers with Firefighters
PUBLIC WORKS													
35 Facilities Maintenance	25	3	27	25	3	27	24	2	20	23	2	20	Moved Deputy Director back to this dept; Reduced 2 Laborers
37 Community Development	7	0	0	6	0	0	3	4	0	3	4	0	
51 Engineering Services	9	0	5	10	0	6	10	0	7	10	1	8	Added 1 PT Building Inspector, and 1 seasonal worker
53 Street Division	18	1	2	18	1	2	18	0	2	18	0	2	
54 Garage	10	0	0	10	0	0	10	0	0	10	0	0	
55 Sanitation	33	2	22	33	2	22	32	3	22	27	3	18	3 Ref Collector and 2 Driver positions that had been on hold are now officially reduced; 4 Leaf Rakers reduced; Moved Director to this dept from Admin; Moved office mgr to primary dept
56 Stormwater	3	0	1	3	0	2	3	0	2	3	0	2	
58 Parking Garage										0	0	0	Moved from Parks
75 Transit	15	7	0	16	7	0	16	7	0	16	8	0	Added 1 PT Bus Driver
Public Works Depts.	120	13	57	121	13	59	116	16	53	110	18	50	
DEPARTMENT TOTALS	429	52	204	422	65	208	411	78	176	411	103	160	

ORDINANCE 23-2010

AN ORDINANCE ADOPTING AND APPROVING THE ANNUAL BUDGET OF THE CITY OF OWENSBORO, KENTUCKY, FOR THE FISCAL YEAR BEGINNING JULY 1, 2010, AND ENDING JUNE 30, 2011, AND APPROPRIATING THE REVENUES TO THE VARIOUS DEPARTMENTS OF THE CITY AS SET FORTH HEREIN.

WHEREAS, in accordance with the provisions of KRS 91A.030, the 2010-2011 Annual Budget for the City of Owensboro, Kentucky, for the fiscal year beginning July 1, 2010, and ending June 30, 2011, has been prepared and is incorporated hereto by reference; and

WHEREAS, said Budget was submitted to the Board of Commissioners and examined by said Board; and

WHEREAS, pursuant to said statute, the Board of Commissioners fixed the date of June 1, 2010, at 4:00 p.m., CDT, in the Commission Chambers at City Hall for a public hearing on the proposed Budget prior to its official adoption; and

WHEREAS, KRS 91A.030 requires the passage of an annual appropriation ordinance based on the annual Budget;

NOW, THEREFORE, BE IT ORDAINED BY THE CITY OF OWENSBORO, KENTUCKY, AS FOLLOWS:

SECTION 1. The estimated revenues and fund balances set forth in the 2010-2011 Budget of the City of Owensboro are hereby appropriated to the various

departments of the City of Owensboro for the fiscal year beginning July 1, 2010, and ending June 30, 2011, in the amount of \$119,865,873, inclusive of Internal Service Funds, for the various purposes designated in the 2010-2011 Annual Budget.

SECTION 2. The 2010-2011 Annual Budget as attached hereto and incorporated herein by reference is hereby approved and adopted by the Board of Commissioners. Copies of said Budget will be available when published from the office of the Director of Finance.

SECTION 3. All appropriations will lapse at June 30, 2011, with the exception of outstanding encumbrances, which will automatically be adjusted to current year and prior year budgets, and incomplete multiple-year capital project balances, which will automatically be reappropriated.

SECTION 4. Appropriations to the Fleet and Facilities Replacement Fund shall not be directed for any use other than the replacement of vehicles, equipment, and building appurtenances.

SECTION 5. This ordinance shall take effect and be in full force immediately upon its final passage, approval and publication as required by law.

SECTION 6. The Mayor, City Manager, Director of Finance and Support Services, and their designees as per applicable ordinance are hereby authorized to execute all contracts, deeds, titles, purchase orders, agreements and other documents deemed necessary to facilitate the expenditures contained in the 2010-2011 Annual Budget as found herein and as may be amended by the Board of Commissioners from time to time.

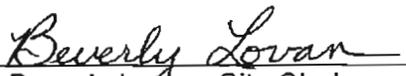
INTRODUCED AND PUBLICLY READ ON FIRST READING, this 4th day
of May, 2009.

PUBLICLY READ AND FINALLY APPROVED ON SECOND READING,
this 1st day of June, 2010.



Ron Payne, Mayor

ATTEST:



Beverly Lovan, City Clerk

APPROVED AS TO FORM AND
LEGALITY

By: 

Edward Ray, Jr.
City Attorney

NOTICE: Details of the annual Budget are on file in the office of the City Clerk at City Hall, 101 East
Fourth Street, Owensboro, KY.

**CITY OF OWENSBORO, KENTUCKY
MISCELLANEOUS DATA**

Date of Incorporation:	1817	<u>Parks & Recreation</u>	
Form of Government:	City Manager/Commission	Number of Parks	23
Land Area (Square Miles)	19.40	Acres of Parkland	953
Miles of Streets	243.67	Number of Swimming Pools	2
Miles of Sidewalks	221.17	Number of Tennis Courts	22
Population	55,516	Number of Golf Courses	2
Households	24,603		
Families	14,666	<u>Other Recreational Facilities</u>	
Female/Male ratio	53.1%/46.9%	Sports Arena	1
Median full-time earnings (as of 1999):		Ice Arena	1
Men	\$33,429	Performing Arts Center	1
Women	\$21,457	Senior Center	1
Caucasian	87.2%	Recreation Center	1
Black or African American	7.9%	Softball Complex	1
American Indian and Alaska Native	.1%	Ball Diamonds	16
Asian	.7%	Youth Football Fields	4
Hispanic or Latino	2.2%	Youth Soccer Fields	13
Persons reporting some other race	.3%	Number of Basketball Courts	9
Persons reporting two or more races	1.6%	Number of Museums	3
		<u>Water Utility</u>	
<u>Police Protection</u>		Number of Users	24,674
Number of Stations	1	Annual Consumption (mil)	4,167
Number of Substations	2	Miles of Distribution	290
Number of Officers	100	<u>Sewer Utility</u>	
Number of Crossing Guard Posts	14	Westside Treatment Capacity (mgd)	15.0
<u>Fire Protection</u>		Eastside Treatment Capacity (mgd)	6.8
Number of Stations	5	<u>Electric Utility</u>	
Training Center	1	Number of Street Lights	11,025
Number of Firefighters	94	Number of Traffic Signals	112
<u>Employees</u>			
Full-time	411		
Part-time and Temporary	263		
<u>City Public Schools</u>			
Elementary Schools	5		
5-6 Centers	1		
Middle Schools	1		
High Schools	1		
Preschools	1		



CITY OF OWENSBORO GENERAL INFORMATION

The City

Owensboro, originally known as “Yellowbanks” in reference to the color of the soil along the Ohio River banks, was first settled in 1797. By 1810, David Morton had opened a general store and the settlement population grew to 100 by 1815. An 1817 Act of the Kentucky Legislature incorporated the town as “Owensborough,” later shortened to “Owensboro.”

The Owensboro area has grown steadily, while retaining the “small town quality” of a friendly city of warm-hearted and hospitable people. Owensboro ranks as Kentucky’s third largest city in terms of population and is the industrial and cultural capital of western Kentucky.



Owensboro has received recent national recognition, as follows:

In November 2009, *BusinessWeek* Magazine named Owensboro as their Kentucky selection for “America’s Best Place to Raise Your Kids”. In July 2010, *Money* magazine ranked Owensboro #93 on their Top 100 list of “America’s Best Places to Live”. Owensboro was the only Kentucky city selected for the list, which considered cities with populations of 50,000 to 300,000. Both magazines used statistics from data services company Onboard Informatics to compile information for their lists. The entire *Money* Magazine article can be read at <http://money.cnn.com>.

Location

Owensboro is the county seat of Daviess County, Kentucky. It lies on the southern banks of the Ohio River, one of the nation’s major waterways, in the western Kentucky coal field region. Owensboro is located 32 miles southeast of Evansville, Indiana, 123 miles north of Nashville, Tennessee, and 109 miles southwest of Louisville, Kentucky. A bridge from Owensboro into southern Indiana affords a direct route to Interstate 64 in Indiana, providing a link from St. Louis to Louisville.



Industry and Economic Development

Owensboro has emerged as the industrial hub of western Kentucky, attracting major manufacturing processors in aluminum, distilling, steel, coal mining, and natural gas transmission corporations. Locally produced goods include electrical products, tobacco products, plastic, wire, spaghetti sauce, paper products, office furniture, plastic, tubes, small electric motors, truck frames, and Owensboro has emerged as the international leader in biotechnology research.

The City is active in promoting economic development, as new developmental job growth is necessary to ensure the continued stability of the City's revenue base. Economic indicators and trends reflect stabilization in the area's economy compared to the previous year. As of March 2010, area employment over the prior twelve months averaged 43,879, a small decrease over the prior year. The March 2010 unemployment rate was 9.5%, significantly lower than both the State rate of 10.9% and the U.S. rate of 10.2%. The number of active water meters rose slightly to 24,702 while the number of active electric meters remained steady at 25,607. Construction of single-family units rebounded from a drop in 2009, and the value of non-residential projects returned to 2008 levels after a large increase in 2009.

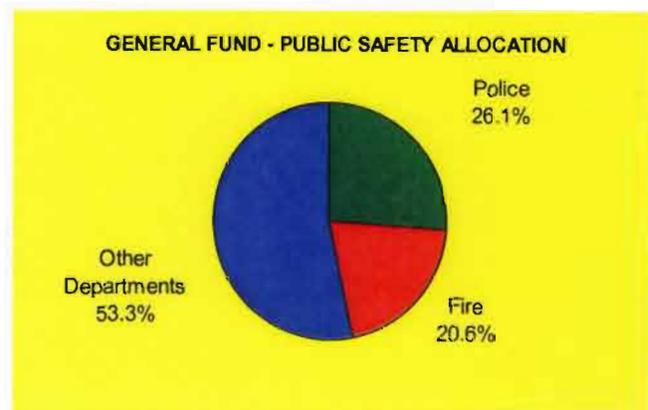
An aggressive annexation policy is pursued to insure continued growth and development for the City of Owensboro. Much of the City's long-term industrial growth potential lies in the Carter Road/Airport Corridor, anchored by the 400-acre Mid-America Airpark. The City coordinated with the Greater Owensboro Economic Development Corporation to complete Mid-America AirPark, which includes AirPark, Tamarack, and Unifirst Drives. Mid-America AirPark is a valuable tool for attracting new industry to Owensboro. The Owensboro-Daviess County Regional Airport recently finished a \$40 million expansion, and terminal expansion is in the planning stages. The overall outlook for the area's economy remains bright due to its diversification.

Communications

The Owensboro Messenger-Inquirer provides daily newspaper service to the citizens of Owensboro and surrounding counties and maintains a website at www.messenger-inquirer.com. Many radio stations serve the Owensboro area. The area is also served by affiliate stations of the four major television networks (ABC, CBS, FOX, and NBC). Cable television service is provided by Time Warner. Owensboro is home to a United States Post Office, with branch offices throughout the City.

Public Safety

The City is committed to excellence from its Police (OPD) and Fire (OFD) Departments. Emergency response time for OPD averages 3.38 minutes. Emergency response time for OFD averages 3.96 minutes in accordance with the National Fire Protection and United States Insurance Service Offices recommendations. 46.7% of General Fund expenditures are budgeted for public safety. The chart illustrates General Fund percentages for public safety and all other departments, not including capital projects funding.



Education

Quality education is a priority for the City of Owensboro. Education facilities in the area abound, with city, county and parochial school systems providing elementary, middle and secondary school students with quality education. The average student-teacher ratio for these systems is 20-25:1.

The Owensboro Community and Technical College, an institute for higher learning, offers two-year Associate of Arts and Science degrees, several doctoral degree programs via telecommunications, and vocational education.

Brescia University and Kentucky Wesleyan College are four-year education institutions offering Bachelor of Science and Arts degrees and graduate programs are offered by Western Kentucky University and Murray State University. Western Kentucky University-Owensboro has begun a 29-acre expansion that will house four-year Western bachelor's programs as well as advanced degree programs. These programs provide area residents with the opportunity to earn post-graduate degrees without leaving the city.

Daymar College is a private two-year accredited school offering career-specific education programs. Adult education workshops also offer short courses.

Owensboro is proud of The Wendell H. Ford Government Education Center located at the Area Museum of Science and History. Retired Senator Wendell H. Ford, a local resident, donated memorabilia from his long political career to the Center. The Center includes a replica of his Senate office, a rotunda, and a 70 seat "Senate chamber" used for community, school meetings and lectures. It is equipped with computer and television connections to Washington, D.C. and Frankfort, KY.

Medical Facilities

Owensboro is home to an excellent, well-staffed hospital - Owensboro Medical Health System (OMHS) that serves 11 counties in Kentucky and southern Indiana, and is licensed for 447 beds. Approximately 180 physicians and 50 dentists serve our citizens. A state-of-the-art new hospital building is currently under construction on the east side of the city, about two miles from the current hospital location. It is scheduled to open in 2013 at a cost of \$385 million

OMHS has partnered with Jewish Heart and Lung Institute and University Cardiothoracic Surgical Associates. Jewish Hospital provides the OMHS heart program with management and medical oversight for cardiac surgery. The University Cardiothoracic Surgical Associates recruits and places surgeons in Owensboro.



OMHS is committed to leadership in heart care and will continue to offer comprehensive cardiovascular diagnosis, treatment and surgery, with a 15-bed coronary care unit, three cardiac catheterization labs, an open heart surgical suite, an intensive care unit with dedicated cardiac surgery beds and two cardiac units with monitoring capabilities.

Available diagnostic services include: EKG, echocardiography, Holter monitoring, lipid profiles, cardiac catheterization, ambulatory blood pressure monitoring and a vascular lab. Treatment options include thrombolytic drug therapy, angioplasty, athrectomy, stent electrophysiology and open heart surgery.

Many other facilities serve community medical needs. These include an EmergiCenter, multiple Convenient Care facilities, an Ambulatory Surgical Center, a Wound Healing Center, a Breast and Diagnostic Center, and Outpatient Addiction Services. McAuley Clinic provides care for those not covered by health insurance, Medicaid or Medicare, with no charge for services. RiverValley Behavioral Health helps children and adults with emotional, mental and behavioral problems. The City has a state-maintained county health department.

The Owensboro HealthPark Center sponsors wellness programs to enrich City residents in development, maintenance and integration of overall health in mind, body and spirit. The health resource center is available to all residents. The HealthPark makes wellness affordable, available and effective with outpatient diagnostic capabilities, rehabilitation therapy, and a health and fitness center. Health screenings, classes and other program offerings are open to the community to help our citizens improve their lives with preventative wellness opportunities.

Recreation and Culture

The new, high-tech library serves the community well, with a collection of 200,000 books and 23,000 audio-visual/other items. Owensboro Area Museum maintains community interest in the natural sciences and area history. Art lovers benefit from the recent expansion of the Owensboro Museum of Fine Art. It now features an Atrium Sculpture Court, a restored Civil War-era mansion, a priceless collection of German stain glass windows, and the Kentucky Spirit Galleries. These institutions are recognized as among the finest in western Kentucky. Owensboro offers wide ranges of recreational and cultural activities to its citizens. Our citizens enjoy everything from fishing on nearby lakes to live performances of the Owensboro Symphony Orchestra, one of the finest in the state. Municipal parks provide areas for picnicking, golf, hiking, tennis, softball, football and just plain relaxing. State-maintained Carpenter and Kingfisher lakes offer a fine arena for the fisherman. Other water sports may be enjoyed on the Ohio River. Whether walking, running or biking for fun or exercise, the City's Greenbelt offers a safe route for its residents.

The City maintains two swimming pools and the Kendall Perkins SprayPark, a shallow water play area specially built for small children. Legion Park's sprayground is an enhancement to a beautiful park located in the center of Owensboro that already features basketball courts, a walking trail, playground equipment, and covered shelters.

The RiverPark Center, a performing arts and civic center, boasts a 1,500 seat multi-purpose auditorium, an experimental theatre, a riverfront plaza, an open-air courtyard, meeting/reception rooms, and the International Bluegrass Music Museum. Each year the RiverPark Center hosts over 150 performance events and 900 civic events. The RiverPark Center's 2008 International Mystery Writers' Festival was attended by 2-time Oscar winner Gene Hackman, actor Josh Hucherson, writer Stuart Kaminsky, and Mary Higgins Clark, the "Queen of Suspense," and the focus of the 2009 Festival was Live Radio Theatre productions. Future such festivals are currently in the planning stages. Other community activities include music, theatre and art. Cultural activities play a major role in the everyday lives of Owensboro's residents. The City funds many cultural agencies in part.

Friday After 5 is a weekly series of free outdoor concerts held on the riverfront beginning at the RiverPark Center patio and continuing for nearly 4 city blocks. The festival, created by Downtown Owensboro, Inc., began in 1996 with 10 concert weekends. It has grown to a summer-long signature event for the tri-state area hosting more than 50,000 visitors and generally runs from May to September. The festival includes live bands, interactive events for families, entertainment and crafts each Friday after 5:00 p.m. until 10:00 p.m.



Mitch McConnell Plaza and Walkway is the City's most recent waterfront addition. Owensboro is indebted to Senator McConnell for his loyalty and dedication to the City and its ambitious riverfront projects. The City dedicated the plaza and walkway pictured here in his honor.

In spring 2009, the City began construction of a \$40 million Riverfront Development project which will include a river wall, a signature fountain, and significant additional green space. This project is funded by a federal grant and completion is expected in 2012. Also, the City has begun a \$79 million downtown redevelopment and revitalization project. The City has partnered with Daviess County Fiscal Court in the development and financing of this project, with the City sponsoring \$59 million of the project and the County sponsoring \$20 million. (See the Capital section for more information).

Owensboro hosts many festivals throughout the year. Each festival is unique and designed for the whole family. The largest of these is The International Bar-B-Q Festival, which is hosted on the Ohio River front in May of each year. Daviess County has over 150 years of barbecuing experience and boasts of being the Bar-B-Q Capital of the World. The Bar-B-Q Festival is packed with food, music, dance, and more food.

The Fourth of July weekend ushers in the next Owensboro celebration -- the Owensboro Summer Festival, billed as the July 4th extravaganza. This festival is filled with countywide competition in softball, soccer, volleyball, running and much more. Musical entertainment and a major fireworks display are a big part of the festival.

Other festivals range from Bluegrass and Dulcimer Music Festivals in the spring to Pumpkin, Farm, and Apple Festivals each fall.

Owensboro has been awarded the designation of *Sports Illustrated* "Sportstown" as the state's top location for community sports and recreation. As Cyndi Sturgeon, Parks and Recreation Department Director at the time, was quoted in the *Sports Illustrated* article: "Sports are a huge focus here in Owensboro and we try to appeal to everyone at all stages of life — from t-ball to adult softball to activities for seniors. Our goal is to help residents have a positive, lifelong relationship with sports."

The Owensboro Sportscenter, a 5,000-seat, air-conditioned auditorium/arena, is home to local high school, college, and minor-league American Basketball Association professional basketball. The City has several times hosted the NCAA Division II Men's "March Madness" Basketball Tournaments at this site and in past years hosted the Kentucky-Indiana Boys' and Girls' High School Basketball Series.

Owensboro high schools participate in all major team sports offered by the Kentucky High School Athletic Association, and often at least one of these schools is in serious contention for state champion for various sports.

The Kentucky Wesleyan College basketball team has been referred to as the "UCLA of Small College Basketball". The Panthers are a perennial powerhouse in NCAA's small college basketball ranks and have won eight NCAA II National Tournaments.

The Owensboro Softball Complex, located in Jack C. Fisher Park, has been the site of thirty national level softball and baseball world series' and championships since 2001. The Complex is a multiple recipient of the NSA Outstanding Park Award, and the City has received the ASA James Ferrall Award of Excellence on tournament operations consecutively since 2001. The City successfully hosted the three largest Amateur Softball Association's (ASA) National Championships in the history of the ASA: 2004 ASA Men's Class D Nationals-143 teams, 2005 ASA Girls 14 & under Class A Fast Pitch National Championship-144 teams, and 2008 ASA Girls 16 & Under Class A Fast Pitch National Championship-144 teams.

The Owensboro Parks and Recreation Department, in partnership with Owensboro Catholic High School, has been the host community of the KHSAA Girls Fast Pitch Softball State Championship in 2004-05, 2008-10, and has been awarded the honor of again hosting the event in 2011. A four year award to the same host community is unprecedented in the history of the event and speaks volumes regarding the caliber of our facilities and staff. The Owensboro Catholic Lady Aces have earned five state fast-pitch softball titles since 1998.

On weeknights throughout the season, the softball complex is home to 450 youth t-ball players, 100 youth baseball players, and 1,200 adult softball players. All of the leagues are coordinated by the Owensboro Parks and Recreation Department.

All Owensboro residents (children, teens, adults, and seniors) have many recreational options, including golf, tennis, softball, volleyball, ice-skating, soccer, football, baseball and basketball. The Parks department hosts many special events throughout the year, which includes "Ghosts and Goblins" and "Daddy-Daughter Date Night".

There are also developmental and instructional programs in t-ball, soccer, cheerleading, tumbling, tennis, golf, tae-kwon do, baseball, softball, volleyball, ice-skating, swimming, and fishing. The City opened its new Ice Arena in August 2009, replacing a facility that was built in 1963. Owensboro Youth Hockey Association, Inc. is open to youth ages 4-18. The Owensboro Youth Soccer League involves youth ages 6-19 during spring and fall seasons. Owensboro Youth Baseball develops young people ages 6-18 in baseball.



2009-2010 marked the 11-year anniversary of Corporate Challenge. Plans are currently being made for the 2011 games. Patterned after the Olympic Games, amateur athletes compete in archery, basketball, bike racing, billiards, bowling, darts, golf, horseshoes, kickball, a 5K run and a walk race, softball, table tennis, spades, tennis, trivia, sporting clays, tug-o-war, and volleyball.

The goal of Corporate Challenge is to encourage physical fitness, enhance employer/employee relations, boost morale, develop teamwork, foster company pride, and promote company recognition within the community. Last year over 3,000 citizens from 19 companies competed in the games. Corporate Challenge has created a lifetime of health and friendships for many of the participants.

Multi-Cultural

Owensboro Sister Cities promotes global understanding between our City and other world communities by assisting local governmental entities with proper protocol and reception of foreign dignitaries and visitors. The City and Owensboro Sisters Cities hope to promote the expansion and development of international trade. Owensboro Sisters Cities promotes two Sister City communities: Olomouc, Czech Republic, and Nisshan City, Japan. Also, a Sister Region agreement under Sister Cities International has been reached between the Green River Area Development District (GRADD) representing a seven county area in Western Kentucky and the Olomouc Kraj (Region), comprising thirteen counties in the Central Moravia area of the Czech Republic.

The Government

Owensboro operates under a City Manager form of government. The Board of Commissioners includes our Mayor and four Commissioners. Citizens elect the Commissioners at large on a non-partisan ballot. The Mayor is elected for a four-year term and the Commissioners for two-year terms. The Mayor and Commissioners have equal voting power. The Commission sets the policies that govern the City. It appoints citizen advisory groups that help in the decision-making process. The City Manager is appointed by the Board and is responsible for the day-to-day operations of City employees. Department managers are responsible for their various departments and report to the City Manager.

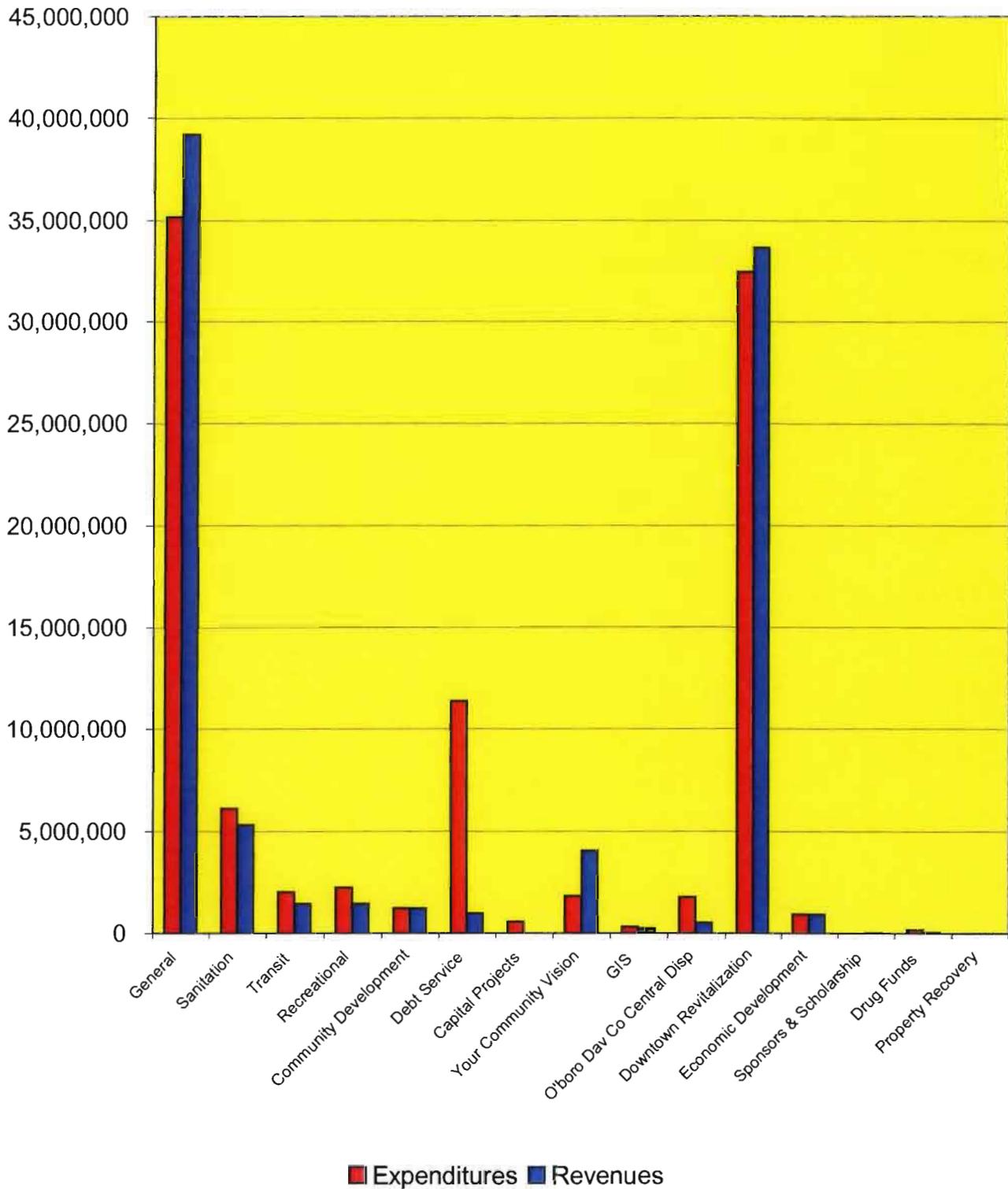


2010-2011 BUDGET OVERVIEW

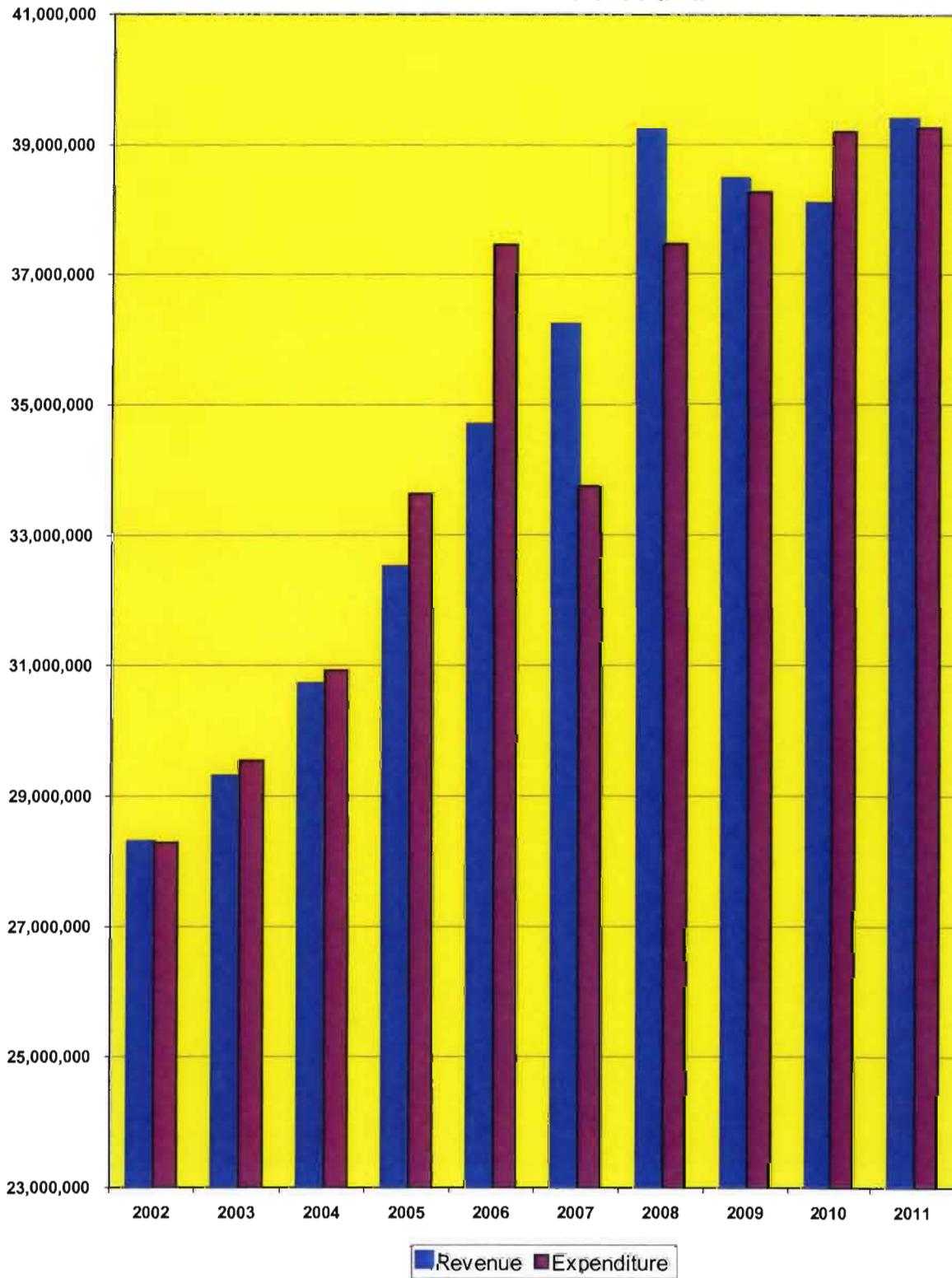
All Appropriated Funds and Internal Service Fund Information

Budgeted Funds	Revenue	Expenditure	Operating Transfers In/(Out)	Net Excess (Deficit)	Estimate Beginning Fund Balance	Capital Transfers In/(Out)	Estimated Ending Fund Balance
General	\$ 39,230,819	\$ 35,169,716	\$ (3,394,345)	\$ 666,758	\$ 6,577,135	\$ (565,000)	\$ 6,678,893
Sanitation	5,302,400	6,099,566	0	(797,166)	8,144,473	0	7,347,307
Transit	1,446,302	2,032,215	585,913	0	0	0	0
Recreational	1,453,720	2,239,407	785,687	0	99,439	0	99,439
Community Development	1,243,918	1,243,918	0	0	0	0	0
Debt Service	990,875	11,359,435	10,368,560	0	0	0	0
Capital Projects	0	565,000	0	(565,000)	0	565,000	0
Your Community Vision	4,040,813	1,828,783	(8,901,726)	(6,689,696)	7,903,013	0	1,213,317
GIS	247,410	329,905	82,495	0	0	0	0
O'boro Dav Co Central Disp	514,410	1,773,826	1,259,416	0	0	0	0
Downtown Revitalization	33,673,317	32,454,313	(650,000)	569,004	213,545	0	782,549
Economic Development	947,253	928,317	0	18,936	7,630	0	26,566
Sponsors & Scholarship	29,000	6,000	0	23,000	25,000	0	48,000
Drug Funds	61,400	166,118	0	(104,718)	120,000	0	15,282
Property Recovery	3,075	0	0	3,075	0	0	3,075
Total Appropriations	\$ 89,184,712	\$ 96,196,519	\$ 136,000	\$ (6,875,807)	\$ 23,060,936	\$ 0	\$ 16,185,129
Internal Service Funds							
Facilities Maintenance	\$ 3,208,032	\$ 3,208,032	\$ 0	\$ 0	\$ 96,769	\$ 0	\$ 96,769
City Garage	1,290,845	1,290,845	(100,000)	(100,000)	162,493	0	62,493
Insurance	4,750,899	4,715,899	0	35,000	770,000	0	805,000
Facilities Replacement	1,404,721	759,161	(36,000)	609,560	1,212,161	0	1,821,721
Total Internal Service	\$ 10,654,497	\$ 9,973,937	\$ (136,000)	\$ 544,560	\$ 2,241,423	\$ 0	\$ 2,785,983

2010-2011 Expenditure and Revenue Comparisons for All Appropriated Funds



10-Year Historical Revenue/Expenditure Trend General Fund



WHAT IS THE CITY BUDGET?

Every year the City Commission adopts a Budget for the next fiscal year (the City's fiscal year runs from July 1 of one year through June 30 of the next year). The Budget is the City's business and financial plan for the year.

The Budget has two purposes. The purposes are to set goals, objectives, and service levels for the City to meet during the next year, insuring the provision of City services to Owensboro residents, and to estimate and allocate the money the City will take in and spend during the year.

In many ways the City's budget is like a household budget. Every year we sit down and estimate what we think our income will be for the coming year, and we make plans on how to spend and save this income.

There are some key differences, however, between the City and a household budget. Our income (called revenue) can fluctuate substantially within a given year or from year to year. It is not like having a known paycheck to spend or save. There are very few sources of income over which the City has direct control. For example, we have no control over property tax revenue; it can fluctuate depending on the number of homes sold in the community and the amount of building activity. The level of building activity also impacts other sources of revenue such as building permit fees. These are revenues that have a somewhat direct relationship with the general state of our economy, or in the case of occupational/net profit fees, the number of good paying jobs available in the community.

We have a little more certainty and control over how much money we spend, but even that has some impacts and restrictions that reduce our flexibility. The federal government and state government require that we incur additional expenses, such as Medicare contributions and required methods of compensating for overtime mandated by federal law. In addition, we do not, in most cases, have the ability to stop doing things simply because we do not have the income. Police and fire protection are good examples. Even if revenue decreases substantially, we still need to be able to staff the fire stations and provide a minimum level of police patrol services.

It is important to remember that the numbers in the budget are estimates. Many things happen during the year that impact our income and spending. However, we try to budget as best we can. We estimate revenues realistically to insure that there are adequate funds to meet our needs. We maintain adequate reserves to protect us from future unknowns.

WHAT ARE "FUNDS"?

The City's Budget is financed by the use of different "funds." A fund can be thought of as a separate bank account used for specific purposes. The **General Fund** is the City's main operating fund used to pay for traditional City services such as police and fire protection, administration, and street maintenance. These activities utilize most tax dollars, such as property tax and occupational/net profit fees, but are also supported by licenses and permits, user fees, and investment earnings. Some activities in the General Fund, such as building inspection or photo copying, are intended to be substantially self-supporting through fees for services provided and charged to individuals.

Another major group of City funds are called **Enterprise Funds**, used to account for specific services funded directly by fees and charges to users. In Owensboro, these funds include most recreation activities, e.g. Ben Hawes and Hillcrest Golf Courses, the Sportscenter, etc., Sanitation, and Transit. The intent is that the funds be completely self-supporting and not be subsidized by general revenue or taxes. These funds are accounted for as if each activity were a separate, independent non-profit business of the City.

The City also maintains a **Capital Improvement Fund**. A capital improvement is usually a large construction project such as reconstruction of a roadway, the development of parkland, or the construction of a building.

Finally, the City maintains **Debt Service, Special Revenue, Internal Service, and Economic Development Funds**. Debt Service funds are used to pay the principal and interest payments associated with retiring bonds issued by the City. Special Service funds set aside special revenue,

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i.e., the Community Development Block Grant (CDBG) federal revenue, which is restricted in its use. Internal Service funds, such as the City Garage Fund or the Facilities Maintenance Fund, capture revenue received from user departments as user charges. The Economic Development Fund was set up to capture anticipated incremental increases in revenue as a result of occupational taxes, along with grants, and to track the cost of incentives against the revenue generated.

HOW IS THE BUDGET PREPARED?

Staff prepares the budget each year, detailing what is necessary to provide City services for the next year, identifying various department objectives and significant policy issue for Commission direction. After delivery of the proposed budget to the Commission, the Commission holds public budget hearings in late April or early May to provide the public the opportunity to make any comments or suggestions regarding the budget. The Commission then adopts the budget as it may be amended during the budget hearings. An Annual Budget is subsequently adopted, formally incorporating in a single document the changes that were directed during the budget hearings.

Staff prepares a budget document for the City Manager to insure that the spending authority proposed by the City Manager carries with it an anticipated level of service. The budget process is designed to integrate the managerial task of planning with the quantitative task of presenting expenditure requests for approval. It is inherent in the budget preparation process that individual department managers have the most insight into their own operations and should be the ones to identify and support the programs they are able to provide, as well as benefits and costs of those programs. The budget document follows the format of presenting discrete programs (groupings of interrelated functions within a department, such as a division) for analysis and approval by the City Commission.

<p style="text-align: center;">City of Owensboro 2010-2011 Budget Calendar</p>		
DATE	RESPONSIBILITY	ACTION
January 21	Finance	Mail agency funding request letters
January 25	Finance	Discuss budget process at staff meeting
February-March	Finance All Departments	Review budget structure and allocations
March 5	Finance/Agency	Agency Funding requests due
March 12	All Departments	Submit budget requests to Finance
March 29-31	City Manager Finance All Departments	Estimate revenues and expenditures Review personnel data Review requests with department managers (times will be scheduled)
April 12	Finance	Distribute draft Budget for Mayor and Commissioners
April 19	Mayor Commissioners	Work session
May 4	Mayor Commissioners	First reading; citizen comments (if any)
June 1	Mayor Commissioners	Second reading Public Hearing
June	Finance	Prepare adopted budget in final form
June	City Clerk	Publish ordinance adopting budget

BUDGETS AND BUDGETARY ACCOUNTING

The City follows these procedures in adopting its budget and establishing the budgetary data reflected in its financial statements:

Proposed use hearings are conducted to obtain public input prior to preparation of the proposed operating budget.

Prior to May 1, the City Manager obtains estimates from department heads to prepare the proposed operating budget.

Prior to June 1, the City Manager submits to the City Commission a proposed operating budget and 5-year Capital Improvement Program (CIP) for the fiscal year beginning July 1. The operating budget includes proposed operating expenditures, fund transfers, the first year of the proposed five-year CIP, and the means for financing them.

The proposed budget is discussed in work sessions open to the public, and a public hearing is conducted to obtain taxpayer comments prior to approval of the budget.

Prior to the fourth day before the beginning of the fiscal year, the budget is legally enacted through passage of an ordinance.

The City Manager is authorized to transfer within departments budgeted fund amounts. The City Commission must approve any revisions that alter the total expenditures of any department or fund. Therefore, the control level on budgetary items is maintained at the department level.

Annual budgets are adopted on a basis consistent with generally accepted accounting principles for all governmental funds

Budgets of general government type funds (for example, the General Fund) are prepared on a modified accrual basis. This means that obligations of the government are budgeted as expenditures, but revenues are recognized when they are measurable and available.

Budgets of the proprietary type enterprise funds (for example, the Sanitation Fund) are on a full accrual basis except that depreciation expense is not budgeted and the purchase price of capital is shown as an expense. Not only are expenses recognized when a commitment is made, but revenues are also recognized when they are obligated to the government.

Encumbrance accounting, under which purchase orders, contracts and other commitments for the use of resources are reflected in order to reserve that portion of the applicable appropriation, is employed as an extension of formal budgetary integration in the Funds for which annual budgets have been adopted.

The Comprehensive Annual Financial Report (CAFR) shows the status of the government's finances on the basis of "generally accepted accounting principles" (GAAP). In most this conforms to the way the budget is prepared. Exceptions are as follows:

Compensated absences liabilities that are expected to be liquidated with expendable available financial resources are accrued as earned by employees (GAAP) as opposed to being expended when paid (Budget basis).

Capital outlays within the Proprietary Funds are recorded as assets on a GAAP basis and expended on a Budget basis.

Purchases of capital items are not depreciated in the budget for enterprise funds; rather the full purchase is treated as an expense in the budget year.

FISCAL POLICIES

GENERAL FINANCIAL GOALS

The City will maintain a financially viable City that can maintain adequate levels of municipal services, maintain the financial flexibility necessary to continually adapt to local and regional economic change, and maintain and enhance the sound fiscal condition of the City.

OPERATING BUDGET POLICIES

The City Manager will prepare a budget calendar at the beginning of the budget preparation process. A balanced budget is achieved when the total sum a government collects in a year is equal to the amount it spends on goods, services, and debt interest. The City will adopt a balanced budget by June 30th of each year in which revenues will equal expenditures unless the use of reserves is expressly authorized by the City Commission.

An annual base operating budget will be developed by accurately and realistically projecting revenues and expenditures for the current and forthcoming fiscal year. Annual operating budgets will provide for the cost of operations of new capital projects.

The existing base budget will be thoroughly examined during the budget development process to assure removal or reduction of any services or programs that could be eliminated or reduced in cost.

The City will avoid budgetary and accounting procedures which balance the current budget at the expense of future budgets unless the use of reserves is expressly authorized by the City Commission.

The City will forecast its expenditures and revenues for each of the next five years and will update this forecast at least annually.

REVENUE POLICIES

The City will strive to maintain a diversified and stable revenue system to shelter it from short-term fluctuations in any one revenue source. Revenue estimates will be accurate and realistic, sensitive to local and regional economic conditions. An objective, analytical process, using trend, judgmental, and statistical analyses, as appropriate, will estimate annual revenues.

One-time revenues will only be used for one-time expenditures, including capital and reserves.

USER FEES AND RATES

Customer rates and fees will be reviewed annually for potential adjustments to recover the full cost, direct and indirect, of services provided. The City will set fees and user charges at levels that fully support or reimburse the total direct and indirect cost of an activity, except when the Commission determines that a subsidy is in the public interest.

EXPENDITURE POLICIES

The City will maintain levels of service, as determined by the Commission, to provide for the public well being and safety of the residents of the community. Capital assets will be maintained and replaced as necessary, minimizing deferred maintenance.

Employee benefits and salaries will be maintained at competitive levels. The City will develop and use cost-effective technology/productivity enhancements effective in reducing or avoiding increased personnel costs.

CAPITAL BUDGET POLICIES

The City will make all capital improvements in accordance with an adopted and funded capital budget.

The annual five-year Capital Improvement Program (CIP) includes design, development, implementation, and operating and maintenance costs. The CIP will identify the estimated full cost and potential funding sources for each proposed capital project, including annual operating cost estimates associated with the project, prior to submitting proposed projects for approval.

DEBT POLICIES

The City will limit long-term debt solely to those capital improvements that cannot be financed from current revenue sources. The City may use inter-fund loans rather than outside debt to meet short-term cash flow needs.

The City will use debt financing for projects with a useful life that can reasonably be expected to exceed the period of debt service and will minimize costs and liabilities to the City when sponsoring debt financing.

RESERVE POLICIES

The City will develop and annually review reserve guidelines to protect from emergencies and future uncertainties and to finance unforeseen opportunities and/or requirements. City reserve shall equal 10% of General Fund expenditures.

Unreserved, undesignated fund balances will be maintained in the general fund in accordance with reserve guidelines established by the Commission, to provide for revenue and expenditure budget fluctuations, unanticipated emergencies, economic uncertainties, economic development opportunities, and future capital projects.

Restricted reserves will be maintained as required for bond security, and designated reserves and liability accounts for liability claims, workers' compensation claims, accrued vacation, vested accrued sick leave, and other lawfully imposed liabilities of the City.

The City will maintain working capital in the Facilities Maintenance Fund, set up as an internal service fund, to enable the timely maintenance of buildings and facilities.

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The City will maintain working capital in the Fleet and Facilities Replacement Fund, set up as an internal service fund, to ensure timely replacement of equipment, roofs and vehicles.

INVESTMENT POLICIES

The Finance Director is responsible for management of the City investment program and has authority to establish specific written procedures for investment program operation which are consistent with the City's investment policy. Procedures include explicit delegation of authority, if any, to persons responsible for investment transactions. No person may engage in an investment transaction except as provided in the Investment Policy and procedures established by the Finance Director. The Finance Director is ultimately responsible for all transactions undertaken and has established a system of controls to regulate activities of subordinate officials and employees. Controls are designed to prevent and control losses of funds arising from fraud, employee error, third party misrepresentation, unanticipated financial market changes or imprudent actions by officers and employees.

Interest Rate Risk

The City recognizes that some level of risk is inherent in any investment transaction. Losses may be incurred due to issuer default, market price changes, or closing investments prior to maturity due to unanticipated cash flow needs. Diversification of the City's investment portfolio by institution, type of investment instrument, and term to maturity is the primary method to minimize investment risk.

With the exception of fully insured or fully collateralized investments, and except for authorized investment pools, no more than twenty-five percent of the City's total investment portfolio shall be invested in a single security type or with a single financial institution. Unless matched to a specific cash flow need, no more than fifty percent of the funds shall be invested in securities maturing more than ten years from the date of purchase.

Credit Risk

The City's investment policy limits investments to obligations of the U.S. and its agencies and instrumentalities, obligations backed by the full faith and credit of the U.S. or a U.S. government agency, obligations of any corporation of the U.S. government, certificates of deposit issued by FDIC insured or similarly collateralized institutions, and bonds and securities of states, local governments, or related agencies in the U.S. rated in one of three highest categories by a nationally recognized rating agency. The City's investments in U.S. government agencies listed above were rated AAA by Moody's.

Custodial Credit Risk

For an investment, custodial credit risk is the risk that, in the event of the failure of the counterparty, the City will not be able to recover the value of its investments that are in the possession of an outside party. All of the City's investments

in U.S. government agencies were held by the counterparty and carry the explicit guarantee of the U.S. government. It is the City's policy that all cash and investments maintained in any financial institution named as a depository be collateralized. In order to anticipate market changes and provide a level of security for all funds, the collateralization level shall be 102% of the market value of principal, plus accrued interest. Collateral shall always be held by an independent third-party custodian with whom the City has a current custodial agreement.

The City Treasurer annually reviews the City's Investment Policy and recommends revisions, as appropriate. The City will invest funds in a manner that provides the highest investment return with the maximum security of principal while meeting the daily cash flow demands of the City and conforming to all state statutes and City regulations governing investment of public funds.

The following are the City's primary investment objectives, in order of priority:

Safety. The foremost objective of the investment program is safety of principal. Investments will be undertaken in a manner that seeks to ensure the preservation of capital in the overall portfolio. To attain this objective, diversification is required in order that potential losses on individual securities do not exceed the income generated from the remainder of the portfolio.

Liquidity. The investment portfolio shall remain sufficiently liquid to meet all operating requirements that might be reasonably anticipated.

Return on Investment. The investment portfolio shall be designed with the objective of attaining a market rate of return throughout the budgetary and economic cycles, taking into account the City's investment risk constraints and the cash flow characteristics of the portfolio.

ACCOUNTING, AUDITING, AND FINANCIAL REPORTING POLICIES

The City's accounting and financial reporting systems will be maintained in conformance with generally accepted accounting principles as they apply to governmental accounting. Periodic financial reports and status reports will be submitted to the Commission, distributed to departments, and made available to the public. Full disclosure will be provided in general financial statements and bond representations.

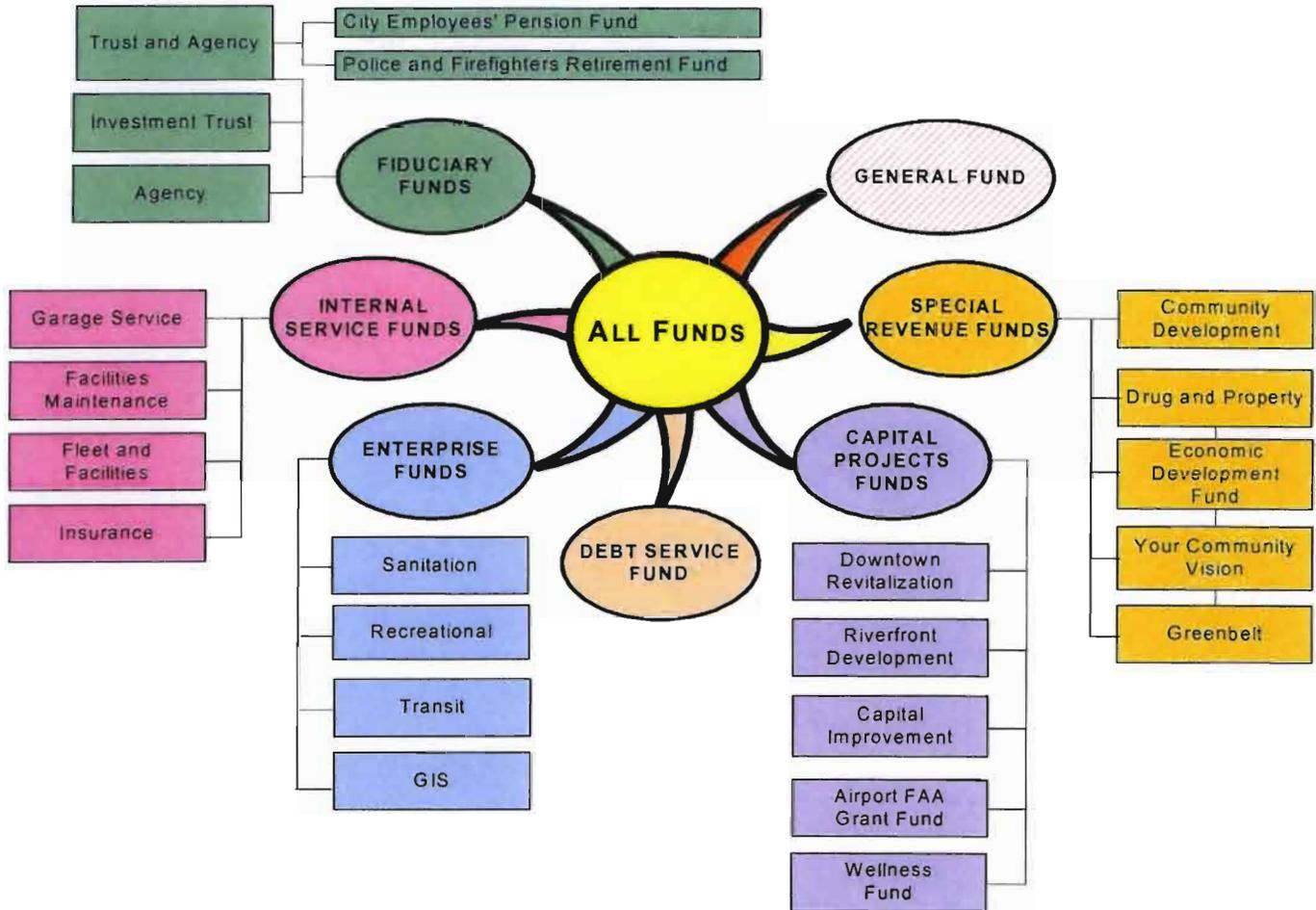
An independent public accounting firm will perform an annual audit with the subsequent issuance of a Comprehensive Annual Financial Report.

FUND ACCOUNTS DISCUSSION

City accounts are organized and operated on the basis of funds and account groups. A fund is an independent fiscal and accounting entity with a self-balancing set of accounts. Governmental fund financial statements are reported using the current financial resources measurement focus and modified accrual basis of accounting.

Fund accounting segregates funds according to the intended purpose and is used to aid management in demonstrating compliance with finance-related legal and contractual provisions.

The City maintains a minimum number of funds consistent with legal and managerial requirements. Account groups are a reporting device to account for certain assets and liabilities of governmental funds not recorded directly in those funds. Major funds are designated; all funds are described. There are six major governmental funds (General Fund, Your Community Vision, Downtown Revitalization, Riverfront Development, Capital Improvement, and Debt Service) and one major enterprise fund (Sanitation).



GENERAL FUND (MAJOR FUND)

General operating fund of the City – accounts for all general tax revenues and other receipts not allocated by law, ordinance or contractual agreement to other funds. This fund pays for general operating expenditures, fixed charges and capital improvement costs not paid through other funds.

SPECIAL REVENUE FUNDS

Established to account for revenue from specific taxes, governmental grants or other revenue sources designated to finance particular City functions and/or activities. Special Revenue Funds of the City are:

- **Community Development Fund.** Established to account for grants awarded for community development. Resources are restricted to activities directed toward satisfying the primary objective of developing viable urban communities and expanding economic opportunities, principally for individuals or families of low and moderate income.
- **Drug and Property Recovery Fund.** Established to account for funds obtained through drug law enforcement efforts.
- **Economic Development Fund.** Established to monitor incentives disbursed for economic development of the City and the increased revenues resulting from that development. The City's intent is to provide incentives that result in

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increased revenue to offset the incentives within a 5-year period.

- **Your Community Vision Fund (MAJOR FUND).** Established to account for revenues derived from a .33% occupational license tax increase; revenues are used to fund expenditures of Your Community Vision capital projects (no operating expenditures).
- **Greenbelt Fund.** Established to account for federal grant funds for constructing recreational area.

CAPITAL PROJECTS FUNDS

Accounts for capital improvements, except those accounted for in proprietary funds:

- **Downtown Revitalization Fund (MAJOR FUND).** Established to account for revenues and expenditures for funding of downtown revitalization.
- **Riverfront Development Fund (MAJOR FUND).** Established to account for revenues and expenditures for funding of riverfront development projects.
- **Capital Improvement Fund (MAJOR FUND).** Established to account for acquisition, issuance of debt, or construction of major capital projects purchased with funds from long-term borrowings.
- **Airport FAA Grant Fund.** Established to account for the City and County's grant matching funds for development and improvement of the airport.
- **Wellness Fund.** Established as an unreserved fund to account for capital projects related to wellness; fund balance is \$183,000.

DEBT SERVICE FUND (MAJOR FUND)

Established to account for accumulation of resources and payment of general obligation bond principal and interest from government resources.

ENTERPRISE FUNDS

Used for operations (a) that are financed and operated in a manner similar to private business enterprises, where the City's intent is that costs (expenses, including depreciation) of providing goods or services to the public on a continuing basis be financed or recovered primarily through user charges; or (b) where the governing body has decided that periodic determinations of revenues earned, expenses incurred and/or net income is appropriate for capital maintenance, public policy, management control, accountability or other purposes.

- **Sanitation Fund (MAJOR FUND).** Established to more effectively manage and account for the operations of the Sanitation Department.
- **Recreational Fund.** Established to manage and account for operations of the swimming pools, golf courses, ice arena and Sportscenter.
- **Transit Fund.** Established to manage and account for operations of the Transit Department.

- **Geographical Information System (GIS) Fund.** Established to manage and account for operations of the GIS division of the Information Technology Department.

INTERNAL SERVICE FUNDS

Used to account for financing of goods and services provided by one department or agency to other departments or agencies of the City on a user charge basis:

- **Garage Operations Fund.** Established to account for garage maintenance provided to City departments.
- **Facilities Maintenance Fund.** Established to account for maintenance provided to departments within the City.
- **Fleet and Facilities Fund.** Established to account for foreseeable capital expenditures and to straight-line that cost over 30 years.
- **Insurance Fund.** Established to account for City health/workers' compensations insurance programs.

FIDUCIARY FUNDS

- **Trust and Agency Funds.** Used to account for assets the City holds in a trustee capacity or as an agent for individuals, private organizations, other governments and/or other funds. Pension Trust Funds are accounted for primarily as Enterprise Funds as since capital maintenance is critical. Agency Funds are custodial in nature (assets equal liabilities) and do not involve measurement of results of operations. The Pension Trust and Agency Funds of the City are as follows:
 - **City Employees' Pension Fund.** The City Employees' Pension Fund (a contributory defined benefit plan) was created by ordinance on August 13, 1946, under Kentucky Revised Statutes Sections 90.310 to 90.410. It covers all employees of the City and Owensboro Municipal Utilities, except for the Owensboro Riverport Authority, City's police and firefighters, and those employees who elected to transfer into the CERS.
 - **Police and Firefighters Retirement Fund.** The Police and Firefighters Retirement Fund (a contributory defined benefit plan) was created by ordinance, March 26, 1928, under KRS Sections 95.851 to 95.991. It covers City of Owensboro employees in the police and fire departments who elected not to transfer into the CERS.
- **Investment Trust Fund.** Established to account for monies of legally separated entities that participate in the City-sponsored external investment pool. This fund is classified as a fiduciary fund.
- **Agency Fund.** This fund is custodial in nature and does not present results of operations or have a measurement focus. This fund is used to account for assets that the government holds for others in an agency capacity. It also accounts for school district tax collection and payment to the Owensboro Board of Education and deferred compensation assets held for employees (according to IRS §457).

SCHEDULE OF SOURCES AND USES BY FUND
(Does not include transfers or internal service funds)

Description	Audit 2007-2008	Audit 2008-2009	Amended Budget 2009-2010	Budget 2010-2011
General Fund				
Revenue Sources				
Taxes	10,240,277	10,880,414	11,009,785	11,470,320
Licenses & Permits	16,159,873	16,045,818	15,526,485	15,904,120
Fines & Forfeitures	234,062	149,672	155,000	145,000
Use of Property	1,360,311	424,985	235,000	135,000
Intergovernmental	8,097,406	8,139,922	8,506,413	8,750,186
Charges for Services	1,538,090	1,363,889	1,469,618	1,727,509
Grants	175,383	151,559	172,784	222,784
Franchises	790,040	885,576	933,000	842,900
Other	84,192	99,133	55,000	33,000
Total Sources	38,679,634	38,140,968	38,063,085	39,230,819
Expenditures				
General Government	8,897,406	8,834,080	10,463,221	8,090,301
Public Safety	18,029,214	18,661,983	19,206,397	18,353,719
Parks and Recreational	2,486,699	2,603,372	1,359,815	2,902,261
Public Works	2,596,229	3,044,355	4,136,622	4,166,983
GIS	0	0	0	0
Community Services	1,523,646	1,698,620	1,727,400	1,573,723
Parking Garage	0	0	0	82,729
Total Uses	33,533,194	34,842,410	36,893,455	35,169,716
Net General Fund	5,146,440	3,298,558	1,169,630	4,061,103
Sanitation Fund				
Revenue Sources				
Use of Property	452,136	541,737	397,000	251,000
Charges for Services	5,121,993	5,168,175	5,053,800	5,044,400
Other	35,756	36,205	7,000	7,000
Total Sources	5,609,885	5,746,117	5,457,800	5,302,400
Expenditures				
Sanitation Expenditures	4,303,834	4,510,744	5,967,700	6,099,566
Total Uses	4,303,834	4,510,744	5,967,700	6,099,566
Net Sanitation Fund	1,306,051	1,235,373	(509,900)	(797,166)
Transit Fund				
Revenue Sources				
Use of Property	0	860	4,000	4,000
Charges for Services	114,548	112,875	113,700	113,700
Grants	901,760	1,105,655	2,920,701	1,307,602
Other	20,839	24,593	21,000	21,000
Total Sources	1,037,147	1,243,983	3,059,401	1,446,302
Expenditures				
Transit Expenditures	1,545,027	1,640,795	3,676,504	2,032,215
Total Uses	1,545,027	1,640,795	3,676,504	2,032,215
Net Transit Fund	(507,880)	(396,812)	(617,103)	(585,913)

SCHEDULE OF SOURCES AND USES BY FUND
(Does not include transfers or internal service funds)

Description	Audit 2007-2008	Audit 2008-2009	Amended Budget 2009-2010	Budget 2010-2011
Recreational Fund				
Revenue Sources				
Charges for Services	970,204	999,478	1,034,083	1,453,720
Total Sources	970,204	999,478	1,034,083	1,453,720
Expenditures				
Parks & Recreation	1,341,840	1,392,734	1,578,398	2,239,407
Total Uses	1,341,840	1,392,734	1,578,398	2,239,407
Net Recreational Fund	<u>(371,636)</u>	<u>(393,256)</u>	<u>(544,315)</u>	<u>(785,687)</u>
Sponsors/Scholarships Fund (branch of Recreational Fund)				
Revenue Sources				
Other	18,287	13,384	5,000	29,000
Total Sources	18,287	13,384	5,000	29,000
Expenditures				
Parks & Recreation	7,660	14,746	40,776	6,000
Total Uses	7,660	14,746	40,776	6,000
Net Sponsors/Scholarships Fund	<u>10,627</u>	<u>(1,362)</u>	<u>(35,776)</u>	<u>23,000</u>
Owensboro Daviess County Central Dispatch Fund (branch of Police)				
Revenue Sources				
Intergovernmental	0	0	0	514,410
Total Sources	0	0	0	514,410
Expenditures				
Public Safety	0	0	0	1,773,826
Total Uses	0	0	0	1,773,826
Net O'boro/DavCo Cent Disp Fund	<u>0</u>	<u>0</u>	<u>0</u>	<u>(1,259,416)</u>
Community Development Fund				
Revenue Sources				
Use of Property	20,840	189,909	350,000	20,000
Grants	1,384,104	854,003	1,999,776	1,223,918
Other	600	12,000	109,855	0
Total Sources	1,405,544	1,055,912	2,459,631	1,243,918
Expenditures				
Community Development	1,405,543	1,055,911	2,459,631	1,243,918
Total Uses	1,405,543	1,055,911	2,459,631	1,243,918
Net Community Development Fund	<u>1</u>	<u>1</u>	<u>0</u>	<u>0</u>
GIS Fund				
Revenue Sources				
Use of Property	0	1,048	0	0
Charges for Services	262,612	243,914	264,875	247,410
Total Sources	262,612	244,962	264,875	247,410
Expenditures				
GIS	291,056	296,241	403,155	329,905
Total Uses	291,056	296,241	403,155	329,905
Net GIS Fund	<u>(28,444)</u>	<u>(51,279)</u>	<u>(138,280)</u>	<u>(82,495)</u>

SCHEDULE OF SOURCES AND USES BY FUND
(Does not include transfers or internal service funds)

Description	Audit 2007-2008	Audit 2008-2009	Amended Budget 2009-2010	Budget 2010-2011
Parking Garage Fund (moved to General Fund)				
Revenue Sources				
Charges for Services	54,109	57,072	55,100	0
Total Sources	54,109	57,072	55,100	0
Expenditures				
Parking Garage	81,400	130,442	85,905	0
Total Uses	81,400	130,442	85,905	0
Net Parking Garage Fund	(27,291)	(73,370)	(30,805)	0
Total Drug and Property Recovery Funds				
Revenue Sources				
Use of Property	32,804	27,287	10,875	10,175
Other	92,960	247,363	55,500	54,300
Total Sources	125,764	274,650	66,375	64,475
Expenditures				
Public Safety	107,496	150,560	223,737	166,118
Total Uses	107,496	150,560	223,737	166,118
Net Drug and Property Rec Funds	18,268	124,090	(157,362)	(101,643)
Debt Service Fund				
Revenue Sources				
Use of Property	23,475	11,375	0	0
Intergovernmental	1,071,706	987,821	985,820	990,875
Total Sources	1,095,181	999,196	985,820	990,875
Expenditures				
Debt	3,642,834	2,987,540	4,537,343	11,359,435
Total Uses	3,642,834	2,987,540	4,537,343	11,359,435
Net Debt Service Fund	(2,547,653)	(1,988,344)	(3,551,523)	(10,368,560)
Capital Projects Fund				
Revenue Sources				
Use of Property	138,965	166,264	0	0
Intergovernmental	48,752	3,803,351	125,000	0
Grants	1,793,570	588,303	1,223,346	0
Issuance of Debt	0	2,700,000	1,000,000	0
Total Sources	1,981,287	7,257,918	2,348,346	0
Expenditures				
Capital Projects	3,235,383	8,797,320	4,943,888	565,000
Total Uses	3,235,383	8,797,320	4,943,888	565,000
Net Capital Projects Fund	(1,254,096)	(1,539,402)	(2,595,542)	(565,000)

SCHEDULE OF SOURCES AND USES BY FUND
(Does not include transfers or internal service funds)

Description	Audit 2007-2008	Audit 2008-2009	Amended Budget 2009-2010	Budget 2010-2011
Your Community Vision Fund				
Revenue Sources				
Licenses & Permits	4,253,639	4,278,686	3,956,974	4,040,813
Use of Property	127,228	468,814	0	0
Intergovernmental	0	713,412	183,200	0
Grants	0	22,978	766,546	0
Issuance of Debt	8,104,292	4,335,051	17,557,823	0
Total Sources	12,485,159	9,818,941	22,464,543	4,040,813
Expenditures				
Capital Projects	3,461,724	7,952,088	24,365,116	1,828,783
Total Uses	3,461,724	7,952,088	24,365,116	1,828,783
Net Your Community Vision Fund	9,023,435	1,866,853	(1,900,573)	2,212,030
Riverfront Development Fund				
Revenue Sources				
Intergovernmental	0	122,588	0	0
Grants	5,165,711	14,513,789	20,882,816	0
Issuance of Debt	0	0	4,000,000	0
Total Sources	5,165,711	14,636,377	24,882,816	0
Expenditures				
Riverfront Development	5,249,399	14,639,093	24,900,710	0
Total Uses	5,249,399	14,639,093	24,900,710	0
Net Riverfront Development Fund	(83,688)	(2,716)	(17,894)	0
Greenbelt Fund				
Revenue Sources				
Use of Property	1,424	345	0	0
Grants	38,249	498,090	248,115	0
Other	0	500	0	0
Total Sources	39,673	498,935	248,115	0
Expenditures				
Capital Projects	56,201	555,982	248,115	0
Total Uses	56,201	555,982	248,115	0
Net Greenbelt Fund	(16,528)	(57,047)	0	0

SCHEDULE OF SOURCES AND USES BY FUND
(Does not include transfers or internal service funds)

Description	Audit 2007-2008	Audit 2008-2009	Amended Budget 2009-2010	Budget 2010-2011
Economic Development Fund				
Revenue Sources				
Taxes	201,060	217,471	172,900	211,574
Licenses & Permits	764,207	573,401	471,510	563,679
Use of Property	13,364	12,451	0	10,000
Franchises	0	281,455	300,000	162,000
Total Sources	<u>978,631</u>	<u>1,084,778</u>	<u>944,410</u>	<u>947,253</u>
Expenditures				
Economic Development	845,902	1,193,937	1,050,082	928,317
Total Uses	<u>845,902</u>	<u>1,193,937</u>	<u>1,050,082</u>	<u>928,317</u>
Net Economic Development Fund	<u>132,729</u>	<u>(109,159)</u>	<u>(105,672)</u>	<u>18,936</u>
Downtown Revitalization Fund				
Revenue Sources				
Licenses & Permits	0	0	1,468,889	2,673,317
Use of Property	0	86,009	0	0
Issuance of Debt	0	20,000,000	1,131,111	31,000,000
Other	0	395,525	0	0
Total Sources	<u>0</u>	<u>20,481,534</u>	<u>2,600,000</u>	<u>33,673,317</u>
Expenditures				
Downtown Revitalization	0	5,391,939	16,916,384	32,454,313
Total Uses	<u>0</u>	<u>5,391,939</u>	<u>16,916,384</u>	<u>32,454,313</u>
Net Downtown Revitalization Fund	<u>0</u>	<u>15,089,595</u>	<u>(14,316,384)</u>	<u>1,219,004</u>
Wellness Fund				
Revenue Sources				
Use of Property	11,581	9,849	0	0
Total Sources	<u>11,581</u>	<u>9,849</u>	<u>0</u>	<u>0</u>
Expenditures				
Wellness Fund	52,064	47,079	30,000	0
Total Uses	<u>52,064</u>	<u>47,079</u>	<u>30,000</u>	<u>0</u>
Net Wellness Fund	<u>(40,483)</u>	<u>(37,230)</u>	<u>(30,000)</u>	<u>0</u>
Total Sources (Revenues)	<u>69,920,409</u>	<u>102,564,054</u>	<u>104,939,400</u>	<u>89,184,712</u>
Total Uses (Expenditures)	<u>59,160,557</u>	<u>85,599,561</u>	<u>128,320,899</u>	<u>96,196,519</u>

Matrix of Primary City Goals by Department

The table below indicates which departments are responsible for the City's Mission Statement and key goals. Refer to the departmental sections of this budget for each department's specific activities planned for FY 2010-11 in support of these goals.

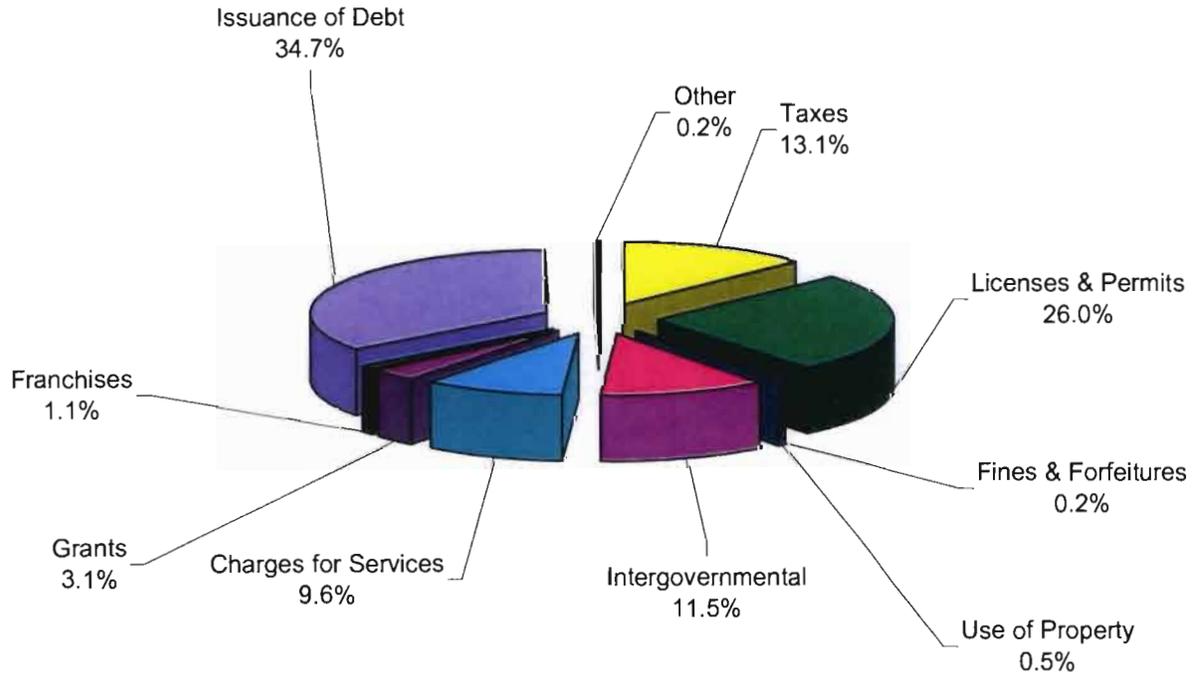
Department	Public Safety	Quality of Life	Economic Development	Government Efficiency
Administration				X
Community Development			X	
Personnel				X
Finance				X
Information Technology				X
Parks & Recreation		X		
Police	X			
Fire	X			
Engineering				X
Facilities Maintenance				X
Transit				X
Garage Services				X
Fleet & Facilities Replacement				X
Sanitation				X
Street				X
Stormwater Maintenance				X

WHERE THE MONEY COMES FROM

Operating Revenue	Actual 2007-2008	Actual 2008-2009	Amended Budget 2009-2010	Budget 2010-2011	% Change
Taxes	\$ 10,441,337	\$ 11,097,885	\$ 11,182,685	\$ 11,681,894	4.5%
Licenses & Permits	21,177,719	20,897,905	21,423,858	23,181,929	8.2%
Fines & Forfeitures	234,062	149,672	155,000	145,000	-6.5%
Use of Property	2,182,128	1,940,933	996,875	430,175	-56.8%
Intergovernmental	9,217,864	13,767,094	9,800,433	10,255,471	4.6%
Charges for Services	8,061,556	7,945,403	7,991,176	8,586,739	7.5%
Grants	9,458,777	17,734,377	28,214,084	2,754,304	-90.2%
Franchises	790,040	1,167,031	1,233,000	1,004,900	-18.5%
Issuance of Debt	8,104,292	27,035,051	23,688,934	31,000,000	30.9%
Other	252,634	828,703	253,355	144,300	-43.0%
Total	\$ 69,920,409	\$ 102,564,054	\$ 104,939,400	\$ 89,184,712	-15.0%
From (To) Fund Balance:	(10,759,852)	(16,964,493)	23,381,499	7,011,807	-70.0%
Grand Total Sources	\$ 59,160,557	\$ 85,599,561	\$ 128,320,899	\$ 96,196,519	-25.0%

Does not include transfers or internal service funds.

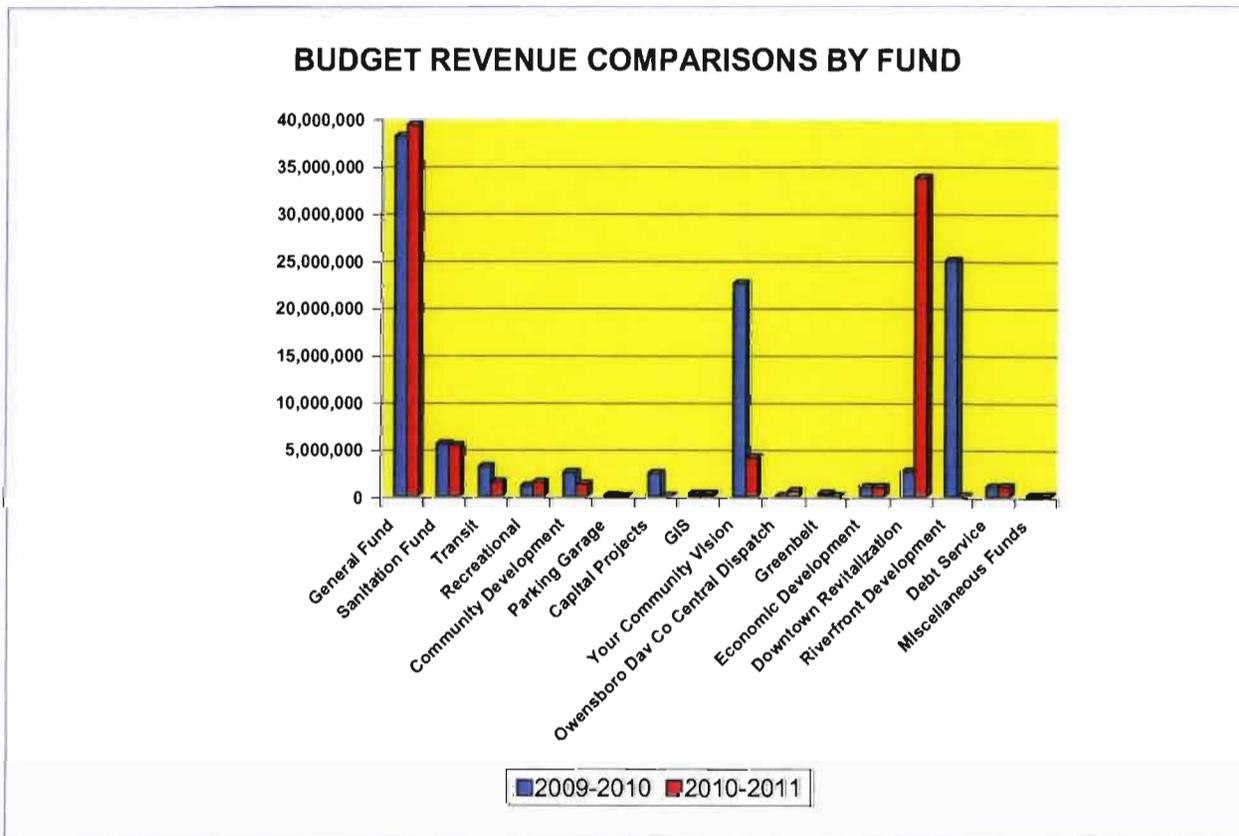
REVENUES



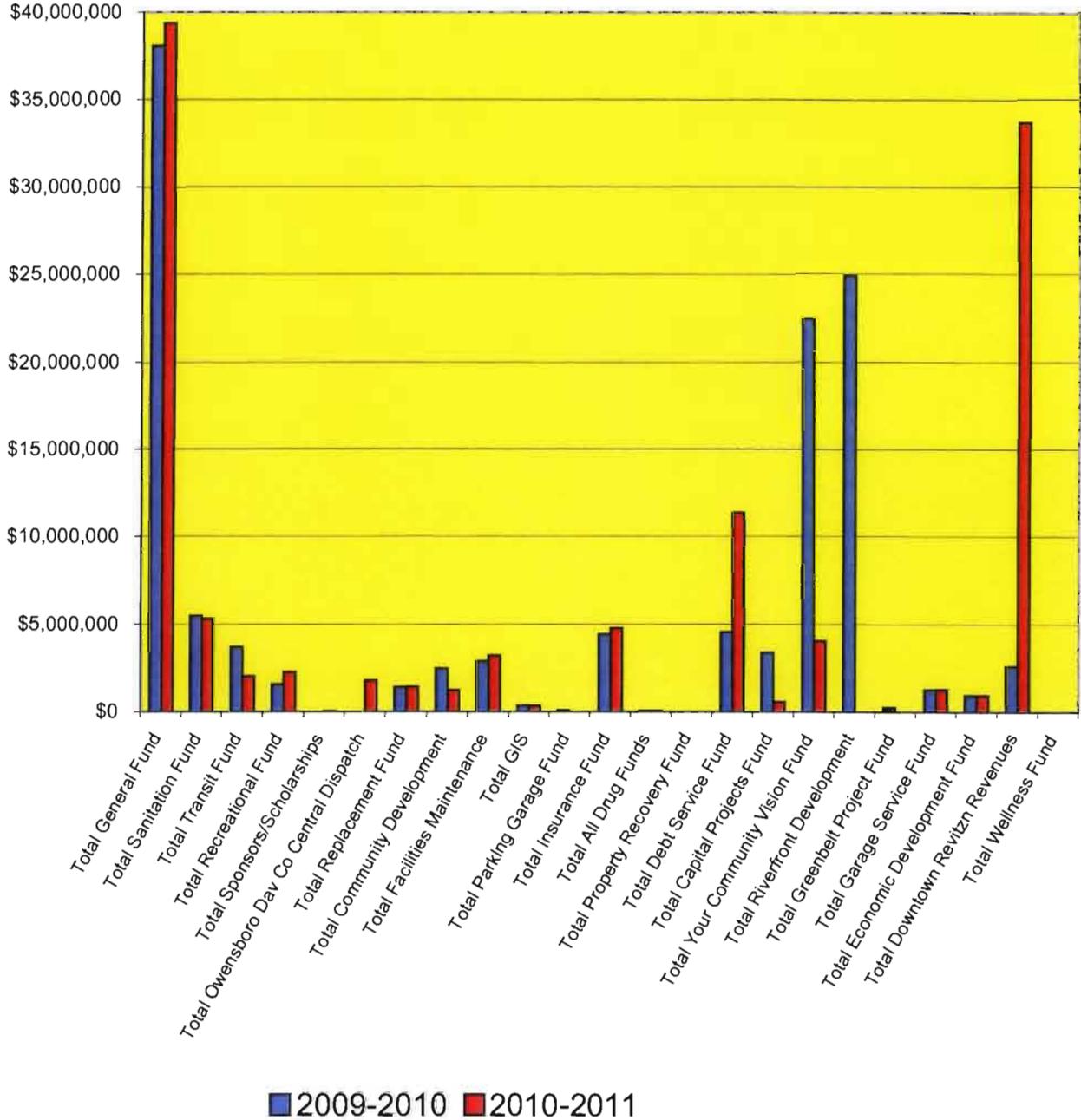
Budget Revenue Comparisons By Fund
Fiscal 2009-2010 to Fiscal 2010-2011

Fund	Amended		% Change
	Budget 2009-2010	Budget 2010-2011	
General Fund	\$ 38,063,085	\$ 39,230,819	3.1%
Sanitation Fund	5,457,800	5,302,400	-2.8%
Transit	3,059,401	1,446,302	-52.7%
Recreational	1,034,083	1,453,720	40.6%
Community Development	2,459,631	1,243,918	-49.4%
Parking Garage	55,100	0	-100.0%
Capital Projects	2,348,346	0	-100.0%
GIS	264,875	247,410	-6.6%
Your Community Vision	22,464,543	4,040,813	-82.0%
Owensboro Dav Co Central Dispatch	0	514,410	100.0%
Greenbelt	248,115	0	-100.0%
Economic Development	944,410	947,253	0.3%
Downtown Revitalization	2,600,000	33,673,317	1195.1%
Riverfront Development	24,882,816	0	-100.0%
Debt Service	985,820	990,875	0.5%
Miscellaneous Funds	71,375	93,475	31.0%
Total	\$ 104,939,400	\$ 89,184,712	-15.0%

Miscellaneous Funds include property/drug funds and scholarship/sponsorship fund. Total does not include transfers or internal service funds.



All Funds Revenue Comparison Fiscal Year 2009-2010 to Fiscal Year 2010-2011



ALL FUNDS - REVENUE SUMMARY

Description	Audit 2007-2008	Audit 2008-2009	Amended Budget 2009-2010	Budget 2010-2011	Change From Prior Year	% Change
01 General Fund						
6001 Real & Personal Tax	\$ 7,388,127	\$ 7,773,016	\$ 7,892,570	\$ 8,208,000	\$ 315,430	4.0%
6002 Tax Collection Fees	126,916	139,670	143,055	148,780	5,725	4.0%
6006 Personal - State Collected	900,921	883,931	950,560	800,000	(150,560)	-15.8%
6051 Pilot Housing Commission	19,269	18,332	17,000	17,000	0	0.0%
6052 OMU/In Lieu of Taxes	1,756,428	2,012,646	1,959,600	2,253,540	293,940	15.0%
6081 Penalty & Interest - Current	35,636	38,422	35,000	30,000	(5,000)	-14.3%
6082 Penalty & Interest - Prior	12,980	14,397	12,000	13,000	1,000	8.3%
6083 Penalty & Interest - Insurance	516	2,152	500	500	0	0.0%
6084 Penalty & Interest - Licenses	105,200	124,681	90,000	90,000	0	0.0%
6101 1% Occupational License	9,568,358	9,706,246	9,910,625	10,108,800	198,175	2.0%
6102 1% Net Profit License	2,410,263	2,527,395	1,896,000	1,933,920	37,920	2.0%
6104 Alcoholic Beverage License	43,710	63,792	60,000	62,000	2,000	3.3%
6105 Insurance Licenses	4,006,769	3,594,170	3,537,360	3,678,900	141,540	4.0%
6108 Other Licenses	1,405	295	0	0	0	0.0%
6151 Building Permits	5,750	5,290	6,000	6,000	0	0.0%
6152 Street Cut Permits	17,902	21,797	26,000	24,000	(2,000)	-7.7%
6181 Base Court Revenues	172,551	100,235	100,000	100,000	0	0.0%
6182 Parking Fines	61,011	49,437	55,000	45,000	(10,000)	-18.2%
6183 False Alarm Fines	500	0	0	0	0	0.0%
6401 Interest on Investments	374,487	385,787	210,000	100,000	(110,000)	-52.4%
6451 Rental on City Property	3,972	20,034	10,000	15,000	5,000	50.0%
6452 Lease Payments	10,501	10,501	10,000	15,000	5,000	50.0%
7006 Municipal Aid	983,295	968,576	950,000	1,029,000	79,000	8.3%
7007 LGEA Severance Tax	63,984	82,031	75,000	80,000	5,000	6.7%
7011 Management Fee	517,485	517,335	588,200	595,000	6,800	1.2%
7017 911 Fees	349,310	330,611	320,000	282,000	(38,000)	-11.9%
7028 911 Cell Phones	163,435	168,527	190,000	192,000	2,000	1.1%
7030 Property Maintenance Revenue	35,600	23,096	35,000	25,000	(10,000)	-28.6%
7303 Parks Advertising Fees	5,756	6,107	5,000	5,000	0	0.0%
7007 Parks - English Park Division	0	4,065	4,140	0	(4,140)	-100.0%
7009 Parks - Dugan Best Division	8,470	8,442	7,030	5,350	(1,680)	-23.9%
7011 Parks - Youth Division	0	0	91,050	79,150	(11,900)	-13.1%
7013 Parks - Special Events Division	0	0	26,082	21,524	(4,558)	-17.5%
7014 Parks - Sports Division	0	0	49,016	61,884	12,868	26.3%
7086 Parking Garage - Monthly Parking	0	0	0	52,000	52,000	100.0%
7087 Parking Garage - RiverPark Events	0	0	0	4,300	4,300	100.0%
8001 OMU/Profit	5,393,000	5,558,800	5,822,523	5,968,086	145,563	2.5%
8002 Owensboro Riverport Dividend	300,000	200,000	200,000	230,000	30,000	15.0%
8009 Data Processing Fees	975,519	822,931	742,300	999,301	257,001	34.6%
8110 Police & Fire Incentives	740,003	730,080	760,000	760,000	0	0.0%
8112 Daviess County Fiscal Court	99,639	83,100	110,690	88,100	(22,590)	-20.4%
8115 Transfer from Econ. Development	285,000	250,000	0	0	0	0.0%
8117 Transfer from Replacement Fund	165,000	0	0	36,000	36,000	100.0%
8131 Transfer from Garage Fund	50,000	50,000	0	100,000	100,000	100.0%
8152 Sale of Capital Assets	971,351	8,663	5,000	5,000	0	0.0%
8180 GIS Revenue	0	110	0	0	0	0.0%
8201 Miscellaneous Revenue	27,250	18,722	10,000	10,000	0	0.0%
8203 Franchise - Atmos Energy	237,053	281,455	300,000	250,000	(50,000)	-16.7%
8204 Franchise - Kenergy	85,151	136,300	90,000	125,000	35,000	38.9%
8208 OPD Accident Reports	16,335	15,517	20,000	16,000	(4,000)	-20.0%
8212 Current Year CDBG Grant	175,383	151,559	172,784	222,784	50,000	28.9%
8221 Misc. Revenue OPD	33,824	40,599	25,000	7,000	(18,000)	-72.0%
8227 Wrecker Service Revenue OPD	6,783	0	0	0	0	0.0%
8228 Telecommunications Tax	467,836	467,821	543,000	467,900	(75,100)	-13.8%
8231 Mental Health Transport	0	24,295	0	0	0	0.0%
Total General Fund	\$ 39,179,634	\$ 38,440,968	\$ 38,063,085	\$ 39,366,819	\$ 1,303,734	3.4%

ALL FUNDS - REVENUE SUMMARY

Description	Audit 2007-2008	Audit 2008-2009	Amended Budget 2009-2010	Budget 2010-2011	Change From Prior Year	% Change
02 Sanitation Fund						
6401 Investment Earnings	\$ 383,904	\$ 453,749	\$ 240,000	\$ 186,000	\$ (54,000)	-22.5%
7001 Collection Charges - Residential	3,232,940	3,264,794	3,214,000	3,214,000	0	0.0%
7002 Collection Charges - Commercial	1,859,246	1,884,175	1,820,000	1,808,000	(12,000)	-0.7%
7009 Special Loads	11,270	7,887	10,000	9,000	(1,000)	-10.0%
7016 Toter Revenue	1,072	200	500	500	0	0.0%
7025 Collection - Grass Stickers	858	499	500	500	0	0.0%
7027 Trash Bag Revenue	385	440	400	400	0	0.0%
7029 Recycling Revenue	16,075	10,180	8,400	12,000	3,600	42.9%
8152 Sale of Capital Assets	68,232	87,988	157,000	65,000	(92,000)	-58.6%
8201 Miscellaneous Revenue	6,941	7,898	7,000	7,000	0	0.0%
8222 Litter Abatement Funding	28,815	28,307	0	0	0	0.0%
Collection-Dumpsters	147	0	0	0	0	0.0%
Total Sanitation Fund	\$ 5,609,885	\$ 5,746,117	\$ 5,457,800	\$ 5,302,400	\$ (155,400)	-2.8%
18 Transit Fund						
7003 Transit Revenue	\$ 57,813	\$ 55,964	\$ 61,000	\$ 61,000	\$ 0	0.0%
7004 Transit/Gas Tax Refund	6,567	5,182	6,200	6,200	0	0.0%
7005 Transit Revenue - Charter	3,700	0	0	0	0	0.0%
7010 Transit Revenue - Tokens	36,018	40,654	36,000	36,000	0	0.0%
7033 Transit Revenue - Advertising	10,450	11,075	10,500	10,500	0	0.0%
8103 Transit - Federal Grant	802,419	854,254	2,804,292	1,217,240	(1,587,052)	-56.6%
8104 Transit - State Grant	99,341	251,401	116,409	90,362	(26,047)	-22.4%
8152 Sale of Capital Assets	0	860	4,000	4,000	0	0.0%
8201 Miscellaneous	20,839	24,593	21,000	21,000	0	0.0%
	1,037,147	1,243,983	3,059,401	1,446,302	(1,613,099)	-52.7%
8111 City Contribution	508,160	601,848	617,103	585,913	(31,190)	-5.1%
Total Transit Fund	\$ 1,545,307	\$ 1,845,831	\$ 3,676,504	\$ 2,032,215	\$ (1,644,289)	-44.7%
15 Recreational Fund						
7003 Ben Hawes Golf Course	\$ 0	\$ 0	\$ 0	\$ 441,000	\$ 441,000	100.0%
7004 Hillcrest Golf Course	230,853	229,880	250,905	108,715	(142,190)	-56.7%
7005 Ice Arena	164,862	140,051	330,705	453,250	122,545	37.1%
7006 Swimming Pools	69,911	69,090	76,250	79,830	3,580	4.7%
7008 Softball Complex	175,458	182,690	189,323	190,625	1,302	0.7%
7010 Sportscenter	192,415	237,308	186,900	180,300	(6,600)	-3.5%
7011 Parks - Youth	68,375	63,098	0	0	0	0.0%
7013 Parks - Special Events	39,919	49,213	0	0	0	0.0%
7014 Parks - Sports	28,411	28,148	0	0	0	0.0%
	970,204	999,478	1,034,083	1,453,720	419,637	40.6%
8111 City Contribution	558,318	546,769	542,820	808,033	265,213	48.9%
Total Recreational Fund	\$ 1,528,522	\$ 1,546,247	\$ 1,576,903	\$ 2,261,753	\$ 684,850	43.4%
44 Sponsors and Scholarships Fund						
7301 Scholarships	\$ 3,480	\$ 3,145	\$ 5,000	\$ 4,000	\$ (1,000)	-20.0%
7302 Sponsors	14,807	10,239	0	25,000	25,000	100.0%
Total Sponsors/Scholarships	\$ 18,287	\$ 13,384	\$ 5,000	\$ 29,000	\$ 24,000	480.0%
31 Owensboro Dav Co Central Dispatch						
8112 Daviess County Fiscal Court	\$ 0	\$ 0	\$ 0	\$ 514,410	\$ 514,410	100.0%
8111 Transfer from General Fund	0	0	0	1,259,416	1,259,416	100.0%
Total ODC Central Dispatch	\$ 0	\$ 0	\$ 0	\$ 1,773,826	\$ 1,773,826	100.0%

ALL FUNDS - REVENUE SUMMARY

Description	Audit 2007-2008	Audit 2008-2009	Amended Budget 2009-2010	Budget 2010-2011	Change From Prior Year	% Change
45 Fleet & Facilities Replacement Fund						
6401 Interest on Investments	\$ 50,688	\$ 91,917	\$ 0	\$ 0	0	0.0%
8011 Replacement	1,205,646	1,258,951	1,296,550	1,404,721	108,171	8.3%
8152 Sale of Capital Assets	95,445	144,204	93,800	0	(93,800)	-100.0%
Total Replacement Fund	\$ 1,351,779	\$ 1,495,072	\$ 1,390,350	\$ 1,404,721	\$ 14,371	1.0%
03/13 Community Development						
03 CDBG						
6451 Rental on City Property	\$ 20,840	\$ 20,265	\$ 20,000	\$ 20,000	0	0.0%
8201 Miscellaneous Revenue	600	2,000	0	0	0	0.0%
8211 Prior Year CD Grant	486,304	70,444	489,338	270,000	(219,338)	-44.8%
8212 Current Year CD Grant	466,024	171,394	538,444	588,736	50,292	9.3%
Total CDBG	973,768	264,103	1,047,782	878,736	(169,046)	-16.1%
13 HOME						
8106 HOME Grant	0	0	367,843	365,182	(2,661)	-0.7%
8107 HOME Grant Prior Year	321,776	542,173	529,690	0	(529,690)	-100.0%
8152 Sale of Capital Assets	0	169,644	330,000	0	(330,000)	-100.0%
8201 Miscellaneous Rev	0	0	109,855	0	(109,855)	-100.0%
8211 Prior Year CD Grant	0	10,000	0	0	0	0.0%
8114 Home Grant - KY Hsg.	110,000	69,992	74,461	0	(74,461)	-100.0%
Total HOME	431,776	791,809	1,411,849	365,182	(1,046,667)	-74.1%
Total Community Development	\$ 1,405,544	\$ 1,055,912	\$ 2,459,631	\$ 1,243,918	\$ (1,215,713)	-49.4%
12 Facilities Maintenance Fund						
7019 Facilities Maintenance Charges	\$ 997,180	\$ 1,256,265	\$ 861,630	\$ 1,033,181	\$ 171,551	19.9%
7020 Park Maintenance Charges	1,929,149	2,027,562	2,018,287	2,174,851	156,564	7.8%
8152 Sale of Capital Assets	1,487	1,159	0	0	0	0.0%
Total Facilities Maintenance	\$ 2,927,816	\$ 3,284,986	\$ 2,879,917	\$ 3,208,032	\$ 328,115	11.4%
21 Geographic Information System						
6401 Interest on Investments	\$ 0	\$ 1,048	\$ 0	\$ 0	0	0.0%
8180 GIS Charges	262,612	243,914	264,875	247,410	(17,465)	-6.6%
8111 Transfer from General Fund	90,886	87,733	88,280	82,495	(5,785)	-6.6%
Total GIS	\$ 353,498	\$ 332,695	\$ 353,155	\$ 329,905	\$ (23,250)	-6.6%
24 Parking Garage Fund						
7086 Monthly Parking	\$ 50,920	\$ 52,820	\$ 52,500	\$ 0	\$ (52,500)	-100.0%
7087 RiverPark Events	3,189	4,252	2,600	0	(2,600)	-100.0%
Sub-total	54,109	57,072	55,100	0	(55,100)	-100.0%
8111 Transfer from General Fund	27,061	73,369	30,805	0	(30,805)	-100.0%
Total Parking Garage Fund	\$ 81,170	\$ 130,441	\$ 85,905	\$ 0	\$ (85,905)	-100.0%
25 Insurance Fund						
6401 Interest	\$ 60,553	\$ 63,064	\$ 35,000	\$ 35,000	0	0.0%
8162 Health Premium City	2,686,410	2,532,891	3,127,440	3,406,159	278,719	8.9%
8163 Health Premium Employee	646,709	603,588	781,860	851,540	69,680	8.9%
8171 Workers Comp Premium	400,000	400,000	400,000	400,000	0	0.0%
8172 Unemployment Ins. Premium	67,203	68,891	58,273	58,200	(73)	-0.1%
Total Insurance Fund	\$ 3,860,875	\$ 3,668,434	\$ 4,402,573	\$ 4,750,899	\$ 348,326	7.9%

ALL FUNDS - REVENUE SUMMARY

Description	Audit 2007-2008	Audit 2008-2009	Amended Budget 2009-2010	Budget 2010-2011	Change From Prior Year	% Change
33/35 Drug Funds						
33 State Drug Fund						
6401 Interest on Investments	\$ 9,436	\$ 10,147	\$ 5,500	\$ 5,000	\$ (500)	-9.1%
8152 Sale of Capital Assets	18,103	12,218	3,000	3,000	0	0.0%
8206 Sale of Fixed Assets	67,875	230,304	54,000	52,000	(2,000)	-3.7%
Total State Drug Fund	95,414	252,669	62,500	60,000	(2,500)	-4.0%
35 Federal Drug Fund						
6401 Interest on Investments	\$ 1,834	\$ 2,289	\$ 1,300	\$ 1,100	\$ (200)	-15.4%
8206 Restitution, Etc.	14,034	7,372	100	300	200	200.0%
Total Federal Drug Fund	15,868	9,661	1,400	1,400	0	0.0%
Total All Drug Funds	\$ 111,282	\$ 262,330	\$ 63,900	\$ 61,400	\$ (2,500)	-3.9%
29 Property Recovery Fund						
6401 Interest on Investments	\$ 837	\$ 1,215	\$ 575	\$ 575	\$ 0	0.0%
8152 Sale of Capital Assets	2,594	1,418	500	500	0	0.0%
8206 Restitution, Etc.	11,051	9,687	1,400	2,000	600	42.9%
Total Property Recovery Fund	\$ 14,482	\$ 12,320	\$ 2,475	\$ 3,075	\$ 600	24.2%
20 Debt Service Fund						
8111 Transfer from General Fund	\$ 2,182,832	\$ 1,462,076	\$ 797,322	\$ 794,488	\$ (2,834)	-0.4%
8123 Transfer from Community Vision	95,783	428,076	1,958,391	8,901,726	6,943,335	354.5%
8129 Transfer from Recreation Fund	25,131	21,432	23,032	22,346	(686)	-3.0%
8140 Transfer from Downtown Revitalzn	0	0	772,778	650,000	(122,778)	-15.9%
Total Transfers	2,303,746	1,911,584	3,551,523	10,368,560	6,817,037	191.9%
6401 Interest on Investments	23,475	11,375	0	0	0	0.0%
8112 County FAA Payment	129,991	130,815	131,441	131,863	422	0.3%
8118 Transfer from PFRF	311,356	310,759	309,157	311,456	2,299	0.7%
8128 Transfer from RiverPark	541,544	541,025	539,394	541,894	2,500	0.5%
8138 Transfer from Symphony	88,815	5,222	5,828	5,662	(166)	-2.8%
Total Lease Payments	1,095,181	999,196	985,820	990,875	5,055	0.5%
Total Debt Service Fund	\$ 3,398,927	\$ 2,910,780	\$ 4,537,343	\$ 11,359,435	\$ 6,822,092	150.4%
19 Capital Projects Fund						
8111 Transfer from General Fund	\$ 560,000	\$ 470,000	\$ 230,000	\$ 565,000	\$ 335,000	145.7%
8141 Transfer from Sanitation	0	200,000	800,000	0	(800,000)	-100.0%
8139 Transfer from Greenbelt	5,689	0	0	0	0	0.0%
Total Transfers	565,689	670,000	1,030,000	565,000	(465,000)	-45.1%
6401 Interest Earnings	138,965	166,264	0	0	0	0.0%
8101 Grant - Federal	0	0	775,530	0	(775,530)	-100.0%
8102 Grant - State	1,793,570	588,303	447,816	0	(447,816)	-100.0%
8112 Transfer from Daviess County	48,752	1,000,000	125,000	0	(125,000)	-100.0%
8126 FEMA	0	2,803,351	0	0	0	0.0%
8160 Issuance of Debt	0	2,700,000	1,000,000	0	(1,000,000)	-100.0%
Total Revenue	1,981,287	7,257,918	2,348,346	0	(2,348,346)	-100.0%
Total Capital Projects Fund	\$ 2,546,976	\$ 7,927,918	\$ 3,378,346	\$ 565,000	\$ (2,813,346)	-83.3%
07 Your Community Vision Fund						
6101 .33% Occupational License	\$ 3,404,137	\$ 3,389,481	\$ 3,311,974	\$ 3,378,213	\$ 66,239	2.0%
6102 .33% Net Profit License	817,492	849,119	630,000	642,600	12,600	2.0%
6084 Penalty/Interest - Licenses	32,010	40,086	15,000	20,000	5,000	33.3%
6401 Interest on Investments	127,228	468,814	0	0	0	0.0%
8101 Federal Grants	0	22,978	766,546	0	(766,546)	-100.0%
8111 Transfer from General Fund	0	100,000	0	0	0	0.0%
8112 County Contribution	0	0	60,000	0	(60,000)	-100.0%
8124 Transfer from RWRA Operating Fund	0	713,412	123,200	0	(123,200)	-100.0%
8160 Issuance of Debt	8,104,292	4,335,051	17,557,823	0	(17,557,823)	-100.0%
Total Your Community Vision Fund	\$ 12,485,159	\$ 9,918,941	\$ 22,464,543	\$ 4,040,813	\$ (18,423,730)	-82.0%

ALL FUNDS - REVENUE SUMMARY

Description	Audit 2007-2008	Audit 2008-2009	Amended Budget 2009-2010	Budget 2010-2011	Change From Prior Year	% Change
11 Riverfront Development Fund						
8101 Federal Grants	\$ 5,165,711	\$ 14,513,789	\$ 20,882,816	\$ 0	\$ (20,882,816)	-100.0%
8111 Transfer from General Fund	0	75,000	0	0	0	0.0%
8124 Transfer from RWRA Operating	0	122,588	0	0	0	0.0%
8160 Issuance of Debt	0	0	4,000,000	0	(4,000,000)	-100.0%
Total Riverfront Development	\$ 5,165,711	\$ 14,711,377	\$ 24,882,816	\$ 0	\$ (24,882,816)	-100.0%
34/37 Greenbelt Project Fund						
6401 Interest	\$ 1,424	\$ 345	\$ 0	\$ 0	\$ 0	0.0%
7440 Gifts/Donations	0	500	0	0	0	0.0%
8102 State Grants	38,249	498,090	248,115	0	(248,115)	-100.0%
8123 Transfer to Community Vision	0	50,678	0	0	0	0.0%
8136 Transfer/Wellness	0	7,214	0	0	0	0.0%
Total Greenbelt Project Fund	\$ 39,673	\$ 556,827	\$ 248,115	\$ 0	\$ (248,115)	-100.0%
27 Garage Service Fund						
7015 Charges for Service	\$ 1,238,613	\$ 1,274,718	\$ 1,271,675	\$ 1,290,845	\$ 19,170	1.5%
Total Garage Service Fund	\$ 1,238,613	\$ 1,274,718	\$ 1,271,675	\$ 1,290,845	\$ 19,170	1.5%
40/41 Economic Development Fund						
6001 Realized Property Tax Revenue	\$ 201,060	\$ 217,471	\$ 172,900	\$ 211,574	\$ 38,674	22.4%
6101 1% Occupational License	235,507	147,233	142,461	174,621	32,160	22.6%
6102 1% Net Profit License	50,059	23,704	50,939	62,458	11,519	22.6%
6401 Interest on Investments	13,364	12,451	0	10,000	10,000	100.0%
8203 Franchise - Atmos Energy	0	281,455	300,000	162,000	(138,000)	-46.0%
8252 Dana Corp - License Fee	80,684	30,462	62,630	47,500	(15,130)	-24.2%
8254 W.I.D.C. - License Fee	80,557	30,517	0	0	0	0.0%
8257 Owensboro Manuf. - License Fees	16,909	9,505	10,300	4,900	(5,400)	-52.4%
8258 Unifirst - License Fees	31,537	121,538	72,000	96,000	24,000	33.3%
8259 Biosource - License Fees	838	21,123	5,000	8,200	3,200	64.0%
8260 Toyotetsu	268,116	189,319	128,180	170,000	41,820	32.6%
Total Economic Development Fund	\$ 978,631	\$ 1,084,778	\$ 944,410	\$ 947,253	\$ 2,843	0.3%
16 Downtown Revitalization						
6105 Insurance Licenses	\$ 0	\$ 0	\$ 1,468,889	\$ 2,673,317	\$ 1,204,428	82.0%
6401 Interest on Investments	0	86,009	0	0	0	0.0%
8160 Issuance of Debt	0	20,000,000	1,131,111	31,000,000	29,868,889	2640.7%
8201 Miscellaneous Revenue	0	395,525	0	0	0	0.0%
Total Downtown Revitzn Revenues	\$ 0	\$ 20,481,534	\$ 2,600,000	\$ 33,673,317	\$ 31,139,780	1195.1%
55 Wellness Fund						
6401 Interest on Investments	\$ 11,581	\$ 9,849	\$ 0	\$ 0	\$ 0	0.0%
Total Wellness Fund	\$ 11,581	\$ 9,849	\$ 0	\$ 0	\$ 0	0.0%
TOTAL ALL FUNDS	\$ 83,853,352	\$ 116,711,459	\$ 120,744,446	\$ 113,644,626	\$ (7,099,820)	-5.9%

REVENUE DISCUSSION

The City of Owensboro, Kentucky derives revenue from various sources including property taxes, user fees, government grants and subventions, licenses and permits, fines and forfeitures, issuance of debt, investment earnings, and other less significant types of revenue including sales of fixed assets, insurance recoveries, and donations. Due to the varying types of revenue, many different methods must be employed to project revenues. The projection methods selected depend on the nature and materiality of the revenue item and the period of time over which the revenue is projected. The specific revenue projection techniques employed are discussed below.

Revenue Projection Techniques

- **Historical Data** – This method predicts future revenue based on historical movements over time and assumes that historical trends will continue in the future. Finance staff compiles a history of revenue for up to ten previous years, determines average rate of change, and applies this rate of change to the previous year's annual revenue amount.
- **Facts and Circumstances** – This method predicts future revenue on facts and circumstances uniquely affecting the revenue item, including actions promulgated by or undertaken with third parties. This method is often supported by certain documentation in the form of lease/rental agreements, grant agreements, service contracts, legislative records, property appraisals, consultant reports, government statistical reports, etc. And finally, Finance staff may adjust projections to reflect the probable impact on revenues of anticipated changes in the economy, legislation, inflation, and/or demographics.
- **Judgment Estimates** – This method relies on a person knowledgeable in the field, often a department manager, who prepares a revenue projection based on awareness of past and present conditions including fee changes, development plans, marketing campaigns, usage activity, frequency, volume, weight, and similar determinations. Examples include sanitation, transit, or recreation fees.
- **Current Data** – This method predicts future revenue based on actual or annualized current year revenues and is often used when historical data and trends are not available or, if used, would result in an inaccurate revenue projection.

Who Prepares Revenue Projections?

Revenue projections are prepared by department managers and Finance, and approved by the City Manager as part of the annual budgeting process. Prior to submitting revenue projections to the City Manager, Finance compares and reconciles its revenue projections with those prepared by department personnel.

The major revenue sources to the General Fund include Property Tax, Occupational License and Net Profit Fees, Insurance License Fees, Profit Sharing and In-Lieu Taxes with Owensboro Municipal Utilities (OMU). These revenue sources combined make up 84% of all General Fund revenue.

- **Property Taxes**

Property taxes attach as an enforceable lien on property. Property values are assessed as of January each year at a prescribed tax rate per \$100 of assessed value that is determined by a combination of the State and the County Property Valuation Administrator (PVA). These taxes are levied annually by ordinance, usually in September, and are payable on or before November 1. The tax rate and assessed valuation, a County government function, are not known until August of the year. The City bills and collects its own property taxes as well as the taxes for the Owensboro Board of Education. Collections of the school taxes are remitted to the Board each month based upon collections in the previous month.

The City is permitted by Section 157 of the Constitution of Kentucky to levy taxes up to \$1.50 per \$100 of assessed valuation for general governmental services other than school purposes. The real property

2010-2011 Budget

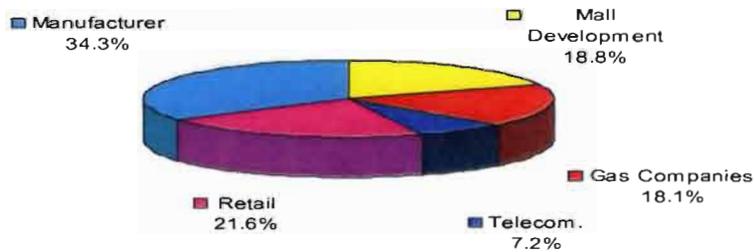
tax rate to finance general governmental services other than school purposes for the year ended June 30, 2010, was \$.2593 per \$100, which means that the City has a tax margin of \$1.2407 per \$100, on the assessed valuation of \$2,645,688,760. Although this tax margin would indicate significantly higher potential tax revenues, the City is subject to a recall petition if it levies a tax rate that will produce revenue 4% greater, exclusive of revenue from net assessment growth, than would be produced by application of the tax rate that was levied in the preceding year to the preceding year's assessment. The effect of this legislation has been to limit increases in property tax revenues to minimal levels. This year we have projected an additional 4% increase due to the City's success with its annexation program. The City's personal property tax rate is \$.2927 per \$100 assessed value.

Principal taxpayers for the year ended June 30, 2010, the type of business, the assessed valuation, and the percentage of the total assessed property valuation (\$3,019,870,935) excluding bank deposits, are charted below:

**CITY OF OWENSBORO
PRINCIPAL TAXPAYERS
For the year ended 2010**

TAXPAYER	TYPE OF BUSINESS	ASSESSED VALUATION	% OF TOTAL ASSESSED VALUATION \$3,019,870,935
Wal-Mart Real Estate	Retail	\$34,927,601	1.16%
Toyotetsu Mid America	Manufacturer	32,680,313	1.08%
Towne Square Mall LLC	Mall Development	29,000,000	0.96%
Ragu/Unilever/Lipton	Manufacturer	27,869,740	0.92%
Boardwalk Pipelines	Gas Company	23,655,600	0.78%
Unifirst Corporation	Manufacturer	18,909,935	0.63%
Atmos Energy	Gas Company	18,349,934	0.61%
Bell South/A T & T	Telecommunications	16,743,807	0.55%
Lowe's	Retail	15,158,637	0.50%
Owensboro Towne Center LLC	Mall Development	14,661,964	0.49%
		<u>\$231,957,531</u>	<u>7.68%</u>

Top 10 Principal Taxpayers - Business Type Percentages



Occupational License Fees – A 1% occupational license fee is charged to anyone employed within the City. Annual growth in occupational license fees for the past five years has fluctuated due to growth at 2-7%. The City has seen an increase in new construction and related activities. Accordingly, Fiscal Year 2010-2011 budgeted occupational license fees reflect an increase of 2%. In fiscal year 2003-2004, the occupational license fee rate was increased by .33% and that increase was dedicated to Your Community

2010-2011 Budget

Vision. This increase is dedicated to capital projects and stormwater maintenance and may not be used for operating expenses.

- **Insurance License Fees** – Insurance license fees increased from 4% to 6% effective July 1, 2009, then to 8% effective July 1, 2010 against the premiums for property, auto, and portions of life insurance policies. Although the City collects these fees, the fees are regulated and audited by the State, leaving the City no control over the collection of insurance license fees. The Kentucky GFOA has asked for additional state audits to insure compliance with local ordinances. Annual growth in insurance license fees has decreased due to changes in state law. The City's fiscal year 2010-2011 budgeted insurance license fees reflect an increase of 4% because of lower budgeted amounts in fiscal year 2009-2010.

- **Owensboro Municipal Utilities**

Owensboro Municipal Utilities (OMU) is managed, controlled and operated by the City Utility Commission, established by the City in 1940. OMU consists of the Electric Light and Power System and the Water Works System. OMU is subject to regulation, including establishment of rates charged for utility services, by the City, or as set forth in applicable City ordinance. City officials select the Board of Directors. The City is contingently responsible for the bonded debt of OMU since the debt is in the City's name as required by Kentucky statutes.

- **OMU/Profit**

The City of Owensboro has negotiated a profit sharing agreement with OMU figuring a negotiated growth factor of 3% annually.

- **OMU/In-Lieu Fee**

A fee in lieu of taxes is charged to OMU that is equal to the amount of electric and water usage of the City. Annual growth in the in-lieu fee for the past five years has fluctuated due to growth. Accordingly, Fiscal Year 2010-2011 budgeted OMU/In-Lieu of Taxes fees reflect a 15% increase, which should reflect the cost-of-living increase and the amount of additional electric and water usage.

- **Net Profit Fee** – A 1% fee is charged against the net profit of businesses operating within the City. Fiscal year 2010-2011 budgeted net profit fees were increased 2% over 2009-2010 budget. As with the occupational license fee, the City increased the net profit fee rate by .33% and dedicated that increase to Your Community Vision. This increase is also dedicated solely to capital projects and stormwater maintenance and may not be used for operating expenses.
- **Grants** - Grant revenue consists primarily of federal Community Development Block Grant (CDBG) funds for programs designed to assist low and moderate income families and community needs, Federal Transit Administration (FTA) operating and capital outlay assistance for the City's transit system, and State grants for road improvements. Historical revenue patterns and trends are only marginally useful when projecting future grant revenues. Grant funding is based on funding applications pending and/or approved for specific projects and program activities. Fiscal Year 2010-2011 grant revenue is determined and supported by various individual grant agreements.
- **Issuance of Debt** – Bond sales occur intermittently, responsive to funding requirements of capital projects and capital outlay initiatives. Bond sales most often occur in response to individual capital projects and capital outlay funding initiatives, with little or no relationship to prior year bond sales. The City anticipates issuance of debt in the Downtown Revitalization and Capital Projects Funds.
- **Other** – Various revenue items, such as investment earnings, fees charged to other agencies for services rendered, sale of capital assets, cable television franchise fees, and other fees associated with Community Development, are not easily anticipated and are contingent in nature. Investment earnings, franchise fees, and building and electrical permits are somewhat related to the economy. On the other hand, revenue derived from the sale of assets depends entirely on the accumulation of surplus property. In each case, judgment estimates have been made with regard to revenue increases and decreases.

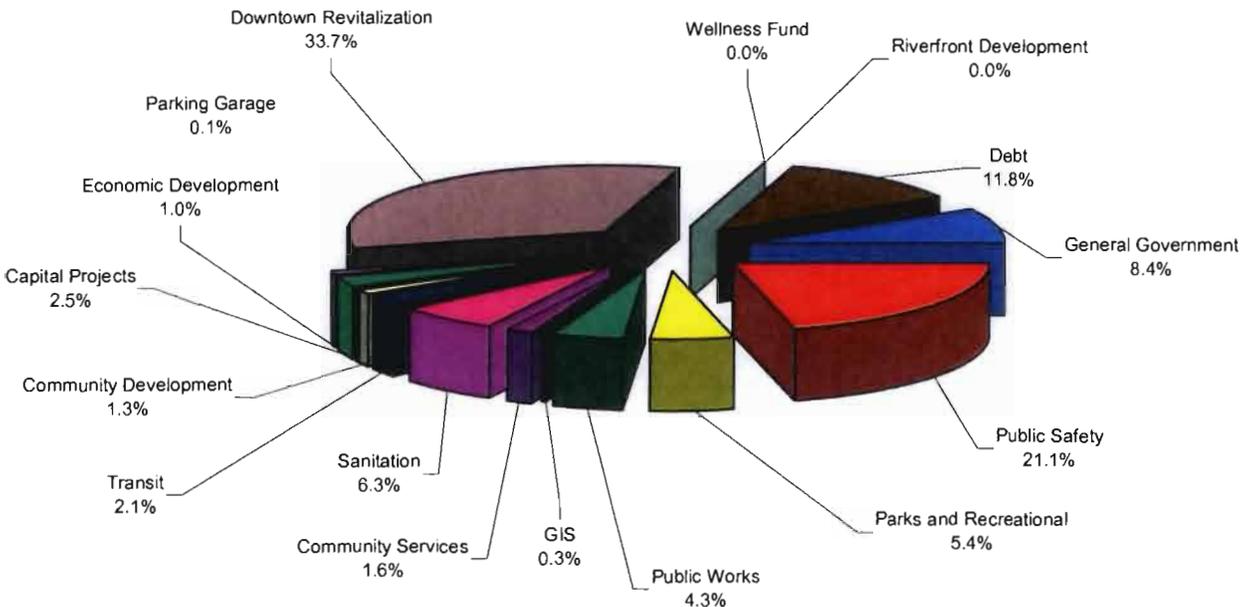


WHERE THE MONEY GOES

	Actual 2007-2008	Actual 2008-2009	Amended Budget 2009-2010	Requested 2010-2011	% Change
General Government	\$ 8,897,406	\$ 8,834,080	\$ 10,463,221	\$ 8,090,301	-22.7%
Public Safety	18,136,710	18,812,543	19,430,134	20,293,663	4.4%
Parks and Recreational	3,836,199	4,010,852	2,978,989	5,147,668	72.8%
Public Works	2,596,229	3,044,355	4,136,622	4,166,983	0.7%
GIS	291,056	296,241	403,155	329,905	-18.2%
Community Services	1,523,646	1,698,620	1,727,400	1,573,723	-8.9%
Sanitation	4,303,834	4,510,744	5,967,700	6,099,566	2.2%
Transit	1,545,027	1,640,795	3,676,504	2,032,215	-44.7%
Community Development	1,405,543	1,055,911	2,459,631	1,243,918	-49.4%
Parking Garage	81,400	130,442	85,905	82,729	-3.7%
Capital Projects	6,753,308	17,305,390	29,557,119	2,393,783	-91.9%
Economic Development	845,902	1,193,937	1,050,082	928,317	-11.6%
Downtown Revitalization	0	5,391,939	16,916,384	32,454,313	91.9%
Riverfront Development	5,249,399	14,639,093	24,900,710	0	-100.0%
Wellness Fund	52,064	47,079	30,000	0	-100.0%
Debt	3,642,834	2,987,540	4,537,343	11,359,435	150.4%
	<u>\$ 59,160,557</u>	<u>\$ 85,599,561</u>	<u>\$ 128,320,899</u>	<u>\$ 96,196,519</u>	<u>-25.0%</u>

Does not include transfers or internal services funds.

EXPENDITURES

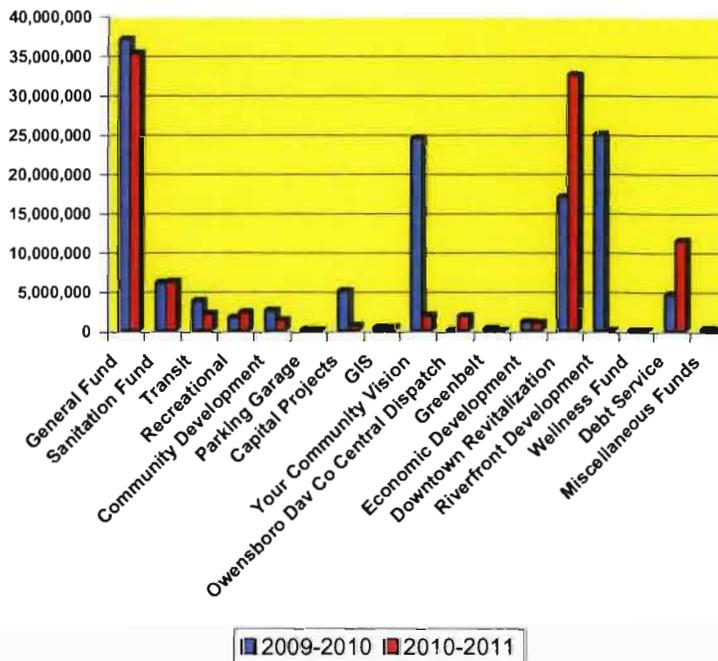


**Budget Appropriation Comparisons By Fund
Fiscal 2009-2010 to Fiscal 2010-2011**

Fund	Amended		% Change
	Budget 2009-2010	Budget 2010-2011	
General Fund	\$ 36,893,455	\$ 35,169,716	-4.7%
Sanitation Fund	5,967,700	6,099,566	2.2%
Transit	3,676,504	2,032,215	-44.7%
Recreational	1,578,398	2,239,407	41.9%
Community Development	2,459,631	1,243,918	-49.4%
Parking Garage	85,905	0	-100.0%
Capital Projects	4,943,888	565,000	-88.6%
GIS	403,155	329,905	-18.2%
Your Community Vision	24,365,116	1,828,783	-92.5%
Owensboro Dav Co Central Dispatch	0	1,773,826	100.0%
Greenbelt	248,115	0	-100.0%
Economic Development	1,050,082	928,317	-11.6%
Downtown Revitalization	16,916,384	32,454,313	91.9%
Riverfront Development	24,900,710	0	-100.0%
Wellness Fund	30,000	0	-100.0%
Debt Service	4,537,343	11,359,435	150.4%
Miscellaneous Funds	264,513	172,118	-34.9%
Total	\$ 128,320,899	\$ 96,196,519	-25.0%

Miscellaneous Funds include property/drug funds and scholarship/sponsorship fund.
Total does not include transfers or internal service funds.

BUDGET APPROPRIATIONS COMPARISONS BY FUND



ALL FUNDS - APPROPRIATIONS SUMMARY

Department	Audit 2007-2008	Audit 2008-2009	Amended Budget 2009-2010	Budget 2010-2011	Change From Prior Year	% Change
01 General Fund						
15 General Government	\$ 2,854,064	\$ 3,169,913	\$ 3,838,249	\$ 2,137,906	\$ (1,700,343)	-44.3%
21 Administration	1,075,346	1,039,412	1,279,470	923,773	(355,697)	-27.8%
31 Information Services	2,660,383	2,480,800	2,979,926	2,454,832	(525,094)	-17.6%
34 Finance	1,290,615	1,249,513	1,291,920	1,511,842	219,922	17.0%
36 Personnel	711,882	660,077	695,946	682,562	(13,384)	-1.9%
37 Community Development	305,116	234,365	377,710	379,386	1,676	0.4%
41 Police	10,382,550	9,912,518	11,200,805	10,252,807	(947,998)	-8.5%
42 Fire	7,646,664	8,749,465	8,005,592	8,100,912	95,320	1.2%
51 Engineering	912,547	1,162,702	2,085,486	2,022,165	(63,321)	-3.0%
53 Street	1,683,682	1,881,653	2,051,136	2,144,818	93,682	4.6%
58 Parking Garage	0	0	0	82,729	82,729	100.0%
70 Parks & Recreation	2,486,699	2,603,372	1,359,815	2,902,261	1,542,446	113.4%
72 Agencies	1,523,646	1,698,620	1,727,400	1,573,723	(153,677)	-8.9%
Total General Fund before Transfers	33,533,194	34,842,410	36,893,455	35,169,716	(1,723,739)	-4.7%
5867 Transfer to Transit	508,160	601,848	617,103	585,913	(31,190)	-5.1%
5873 Transfer to Parks	558,318	546,769	542,820	808,033	265,213	48.9%
5884 Transfer to GIS	90,886	87,733	88,280	82,495	(5,785)	-6.6%
5869 Transfer to Parking Garage	27,061	73,369	30,805	0	(30,805)	-100.0%
5903 Transfer to Debt Service	2,182,832	1,462,076	797,322	794,488	(2,834)	-0.4%
5880 Transfer to O'boro Dav Co Central Dispatch	0	0	0	1,259,416	1,259,416	100.0%
5878 Transfer to Capital Proj Fund	560,000	470,000	230,000	565,000	335,000	145.7%
5896 Transfer to Capital Proj YCV	0	100,000	0	0	0	0.0%
5898 Transfer to Riverfront Devel	0	75,000	0	0	0	0.0%
	3,927,257	3,416,795	2,306,330	4,095,345	1,789,015	77.6%
Total General Fund	\$ 37,460,451	\$ 38,259,205	\$ 39,199,785	\$ 39,265,061	\$ 65,276	0.2%
02 Sanitation Fund						
55 Total Sanitation before Transfers	\$ 4,303,834	\$ 4,510,744	\$ 5,967,700	\$ 6,099,566	\$ 131,866	2.2%
5878 Transfer to Capital Proj Fund	0	200,000	800,000	0	(800,000)	-100.0%
Total Sanitation Fund	\$ 4,303,834	\$ 4,710,744	\$ 6,767,700	\$ 6,099,566	\$ (668,134)	-9.9%
18 Transit Fund						
75 Transit	\$ 1,545,027	\$ 1,640,795	\$ 3,676,504	\$ 2,032,215	\$ (1,644,289)	-44.7%
15 Recreational Fund						
7003 Ben Hawes Golf Course	\$ 0	\$ 0	\$ 0	\$ 528,446	\$ 528,446	100.0%
7004 Hillcrest Golf Course	328,881	312,815	350,321	235,789	(114,532)	-32.7%
7005 Ice Arena	189,235	184,100	353,514	526,821	173,307	49.0%
7006 Pools	154,308	146,711	168,180	202,450	34,270	20.4%
7008 Softball Complex	318,000	330,950	330,182	351,531	21,349	6.5%
7010 Sportscenter	351,416	418,158	376,201	394,370	18,169	4.8%
Total Recreational before Transfers	1,341,840	1,392,734	1,578,398	2,239,407	133,249	41.9%
5903 Transfer to Debt Service	25,131	21,432	23,032	22,346	(686)	-3.0%
Total Recreational Fund	\$ 1,366,971	\$ 1,414,166	\$ 1,601,430	\$ 2,261,753	\$ 132,563	41.2%

ALL FUNDS - APPROPRIATIONS SUMMARY

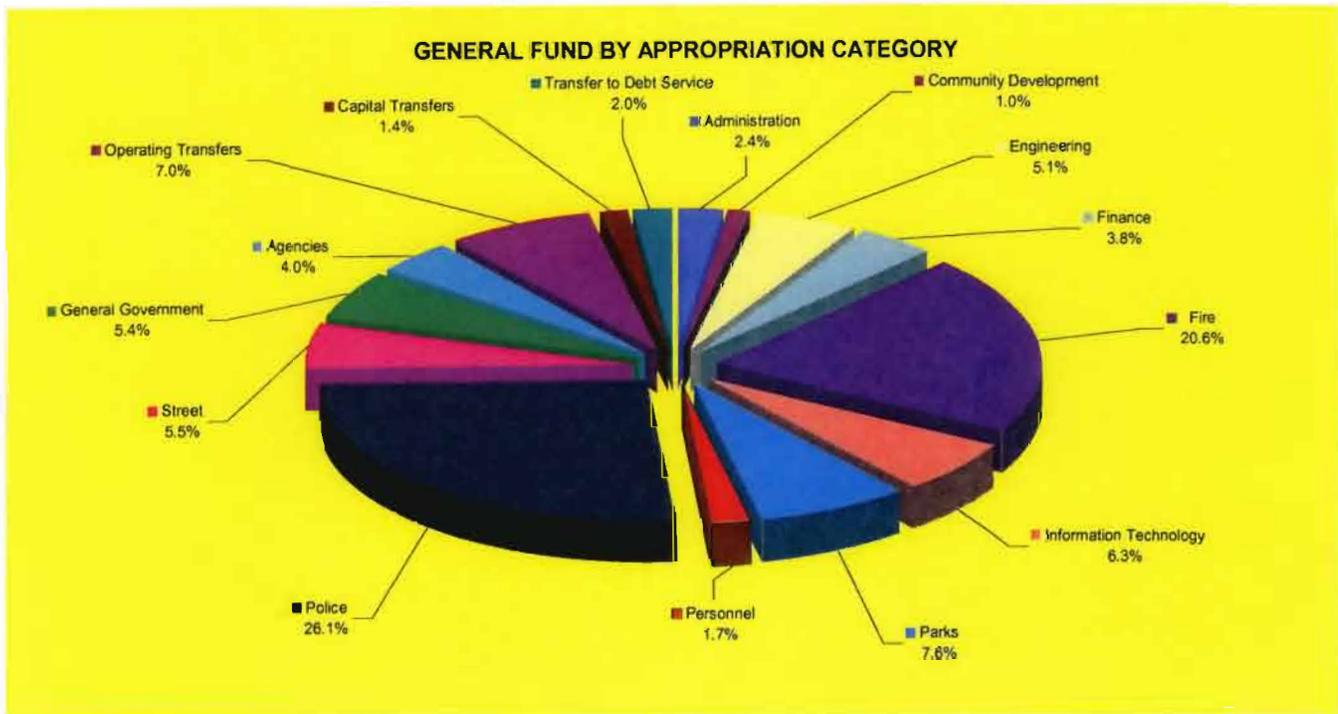
Department	Audit 2007-2008	Audit 2008-2009	Amended Budget 2009-2010	Budget 2010-2011	Change From Prior Year	% Change
44 Sponsors & Scholarships Fd						
7301 Scholarships	\$ 1,491	\$ 656	\$ 5,000	\$ 4,000	\$ (1,000)	-20.0%
7302 Sponsors	6,169	14,090	35,776	2,000	(33,776)	-94.4%
Total Sponsors/Scholarships	<u>\$ 7,660</u>	<u>\$ 14,746</u>	<u>\$ 40,776</u>	<u>\$ 6,000</u>	<u>\$ (34,776)</u>	<u>-85.3%</u>
31 Owensboro Dav Co Central Dispatch						
4107 Central Dispatch	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 1,773,826</u>	<u>\$ 1,773,826</u>	<u>100.0%</u>
45 Fleet & Facilities Replace Fd						
Replacement Charges	\$ 746,961	\$ 908,522	\$ 2,179,099	\$ 759,161	\$ (1,419,938)	-65.2%
5877 Transfer to General Fund	165,000	0	0	36,000	36,000	100.0%
Total Fleet and Facilities	<u>\$ 911,961</u>	<u>\$ 908,522</u>	<u>\$ 2,179,099</u>	<u>\$ 795,161</u>	<u>\$ (1,383,938)</u>	<u>-63.5%</u>
03/13 Community Development Fd						
60 Community Development	\$ 973,767	\$ 264,102	\$ 1,047,782	\$ 878,736	\$ (169,046)	-16.1%
60 Home Rehab. Grant	431,776	791,809	1,411,849	365,182	(1,046,667)	-74.1%
Total CD Fund	<u>\$ 1,405,543</u>	<u>\$ 1,055,911</u>	<u>\$ 2,459,631</u>	<u>\$ 1,243,918</u>	<u>\$ (1,215,713)</u>	<u>-49.4%</u>
12 Facilities Maintenance Fund						
35 City Maintenance	<u>\$ 2,992,301</u>	<u>\$ 2,644,119</u>	<u>\$ 3,549,687</u>	<u>\$ 3,208,032</u>	<u>\$ (341,655)</u>	<u>-9.6%</u>
24 Parking Garage						
58 Parking Garage Operations	<u>\$ 81,400</u>	<u>\$ 130,442</u>	<u>\$ 85,905</u>	<u>\$ 0</u>	<u>\$ (85,905)</u>	<u>-100.0%</u>
25 Insurance Fund						
Insurance Expenditures	<u>\$ 3,849,949</u>	<u>\$ 3,237,141</u>	<u>\$ 4,367,573</u>	<u>\$ 4,715,899</u>	<u>\$ 348,326</u>	<u>8.0%</u>
33/35 State Drug Fund						
33 State Drug Fund Expenditures	\$ 104,382	\$ 118,648	\$ 200,322	\$ 161,618	\$ (38,704)	-19.3%
35 Federal Drug Fund Expenditures	(27)	19,274	23,415	4,500	(18,915)	-80.8%
Total Drug Funds	<u>\$ 104,355</u>	<u>\$ 137,922</u>	<u>\$ 223,737</u>	<u>\$ 166,118</u>	<u>\$ (57,619)</u>	<u>-25.8%</u>
29 Property Recovery Fund						
Property Fund Expenditures	<u>\$ 3,141</u>	<u>\$ 12,638</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0.0%</u>
20 Debt Service Fund						
Debt Service	<u>\$ 3,642,834</u>	<u>\$ 2,987,540</u>	<u>\$ 4,537,343</u>	<u>\$ 11,359,435</u>	<u>\$ 6,822,092</u>	<u>150.4%</u>
21 GIS						
GIS Expenditures	<u>\$ 291,056</u>	<u>\$ 296,241</u>	<u>\$ 403,155</u>	<u>\$ 329,905</u>	<u>\$ (73,250)</u>	<u>-18.2%</u>

ALL FUNDS - APPROPRIATIONS SUMMARY

Department	Audit 2007-2008	Audit 2008-2009	Amended Budget 2009-2010	Budget 2010-2011	Change From Prior Year	% Change
19 Capital Projects Fund						
Capital Projects Fund Expenditures	\$ 3,235,383	\$ 8,797,320	\$ 4,943,888	\$ 565,000	\$ (4,378,888)	-88.6%
07 Your Community Vision Fund						
Your Community Vision before Transfer	\$ 3,461,724	\$ 7,952,088	\$ 24,365,116	\$ 1,828,783	\$ (22,536,333)	-92.5%
5903 Transfer to Debt Service	95,783	478,754	2,002,513	8,901,726	6,899,213	344.5%
Total Your Community Vision Fund	\$ 3,557,507	\$ 8,430,842	\$ 26,367,629	\$ 10,730,509	\$ (15,637,120)	-59.3%
11 Riverfront Development Fund						
Riverfront Development	\$ 5,249,399	\$ 14,639,093	\$ 24,900,710	\$ 0	\$ (24,900,710)	-100.0%
34/37 Greenbelt Park Fund						
Greenbelt	\$ 56,201	\$ 555,982	\$ 248,115	\$ 0	\$ (248,115)	-100.0%
27 Garage Service Fund						
54 Garage before Transfer	\$ 1,131,813	\$ 1,194,079	\$ 1,272,992	\$ 1,290,845	\$ 17,853	1.4%
5877 Transfer to General Fund	50,000	50,000	0	100,000	100,000	100.0%
Total Garage Service Fund	\$ 1,181,813	\$ 1,244,079	\$ 1,272,992	\$ 1,390,845	\$ 117,853	9.3%
40/41 Economic Development						
Economic Development before Transfer	\$ 845,902	\$ 1,193,937	\$ 1,050,082	\$ 928,317	\$ (121,765)	-11.6%
5877 Transfer to General Fund	285,000	250,000	0	0	0	0.0%
Total Economic Dev Fund	\$ 1,130,902	\$ 1,443,937	\$ 1,050,082	\$ 928,317	\$ (121,765)	-11.6%
16 Downtown Revitalization						
Downtown Revitalization before Transfer	\$ 0	\$ 5,391,939	\$ 16,916,384	\$ 32,454,313	\$ 15,537,929	91.9%
5903 Transfer to Debt Service	0	0	772,778	650,000	(122,778)	-15.9%
Total Downtown Revitalization Fund	\$ 0	\$ 5,391,939	\$ 17,689,162	\$ 33,104,313	\$ 15,415,151	87.1%
55 Wellness Fund						
Wellness Fund	\$ 52,064	\$ 47,079	\$ 30,000	\$ 0	\$ (30,000)	-100.0%
Total Appropriations	\$ 72,429,752	\$ 98,000,403	\$ 145,594,903	\$ 119,975,873	\$ (25,619,030)	-17.6%

GENERAL FUND BY APPROPRIATION CATEGORY

Department	Salaries	Maintenance	Supplies	Utilities	Other	Capital	Total	%
Administration	\$ 769,428	\$ 2,057	\$ 54,800	\$ 38,665	\$ 55,161	\$ 3,662	\$ 923,773	2.4%
Community Development	335,095	823	11,150	6,570	24,834	914	379,386	1.0%
Engineering	966,378	739,353	68,690	20,210	166,062	61,472	2,022,165	5.1%
Finance	1,182,239	654	102,950	36,140	188,945	914	1,511,842	3.8%
Fire	7,144,022	236,838	197,371	132,230	108,003	282,448	8,100,912	20.6%
Information Technology	1,724,776	199,743	124,259	54,600	279,903	71,551	2,454,832	6.3%
Parks	523,552	1,806,523	57,609	137,600	117,445	342,261	2,984,990	7.6%
Personnel	418,696	0	35,035	11,235	216,591	1,005	682,562	1.7%
Police	8,679,725	471,836	549,659	90,857	262,970	197,760	10,252,807	26.1%
Street	995,750	439,239	250,895	26,439	268,810	163,685	2,144,818	5.5%
Department Totals	\$ 22,739,661	\$ 3,897,066	\$ 1,452,418	\$ 554,546	\$ 1,688,724	\$ 1,125,672	\$ 31,458,087	80.1%
	72.3%	12.4%	4.6%	1.7%	5.4%	3.6%	100.0%	
General Government							2,137,906	5.4%
Agencies							1,573,723	4.0%
Operating Budget Total							35,169,716	89.6%
Operating Transfers							2,735,857	7.0%
Capital Transfers							565,000	1.4%
Transfer to Debt Service							794,488	2.0%
Grand Total							\$ 39,265,061	100.0%



EXPENDITURE DISCUSSION

Budget Component:	Amended Budget 2009-10	Amended Budget 2010-11	\$ Increase (Decrease)	% Increase (Decrease)
General Fund	\$ 39.2	\$ 41.0	\$ 1.8	4.6%
Enterprise Funds	\$ 12.5	\$ 10.7	\$ (1.8)	-14.4%
Internal Service Funds	\$ 11.4	\$ 10.1	\$ (1.3)	-11.4%
Capital Projects Funds	\$ 47.6	\$ 33.7	\$ (13.9)	-29.2%
Debt Service Fund	\$ 4.5	\$ 11.4	\$ 6.9	153.3%
Special Revenue Funds	\$ 30.3	\$ 13.1	\$ (17.2)	-56.8%
Total	\$ 145.5	\$ 120.0	\$ (25.5)	-17.5%

Note: Amounts reported in millions (0000,000)

General Fund: FY 2010-11 expenditures for the General Fund increase by \$1.8 million, or 4.6%. This increase is primarily due to:

- * Compensation: An increase in compensation of 2.5% and an increase in the retirement contribution rate of 4% for non-hazardous and 6% for hazardous employees, offset by reduction in employees in accordance with the Strategic Organization Plan.
- * Inflation: Expenditure increases are necessary to offset the impact of inflation on existing services

Enterprise Funds: The Enterprise Funds are made up of Sanitation, Transit, Recreational, Parking Garage and GIS. FY 2010-11 expenditures for the Enterprise Funds decrease by \$1.8, or 14.4%. This decrease is primarily due to:

- * Sanitation Fund: \$0.7 decrease due to prior year transfer for new public works building.
- * Transit Fund: \$2.0 million decrease due to lower capital spend which fluctuates with level of grant funding
- * Recreational Fund: \$0.1 increase due to addition of Ben Hawes Golf Course

Internal Service Funds: The Internal Service Funds are made up of Fleet & Facilities Replacement, Facilities Maintenance, Insurance and Garage Service. FY 2010-11 expenditures for the Internal Service Funds decrease \$1.3 million, or 11.4%. This decrease is primarily due to:

- * Fleet & Facilities Replacement Fund: \$1.4 million decrease due to higher prior year maintenance on buildings and timing.

Capital Projects Funds: Capital Projects Funds are made up of Capital Projects, Riverfront Development, Downtown Revitalization and Wellness. FY 2010-11 expenditures for Capital Projects Funds decrease \$13.9 million, or 29.2%. This decrease is primarily due to:

- * Capital Projects Fund: Decrease of \$4.4 million due to prior projects of public works building, Southtown Boulevard street expansion, ice rink and energy efficiency grant project.
- * Riverfront Development Fund: Decrease of \$24.9 million due to timing.
- * Downtown Revitalization Fund: Increase of \$33.1 due to progression of project.

Debt Service Fund: FY 2010-11 expenditures for Debt Service Fund increase \$6.9 million, or 153.3%. This increase is primarily due to:

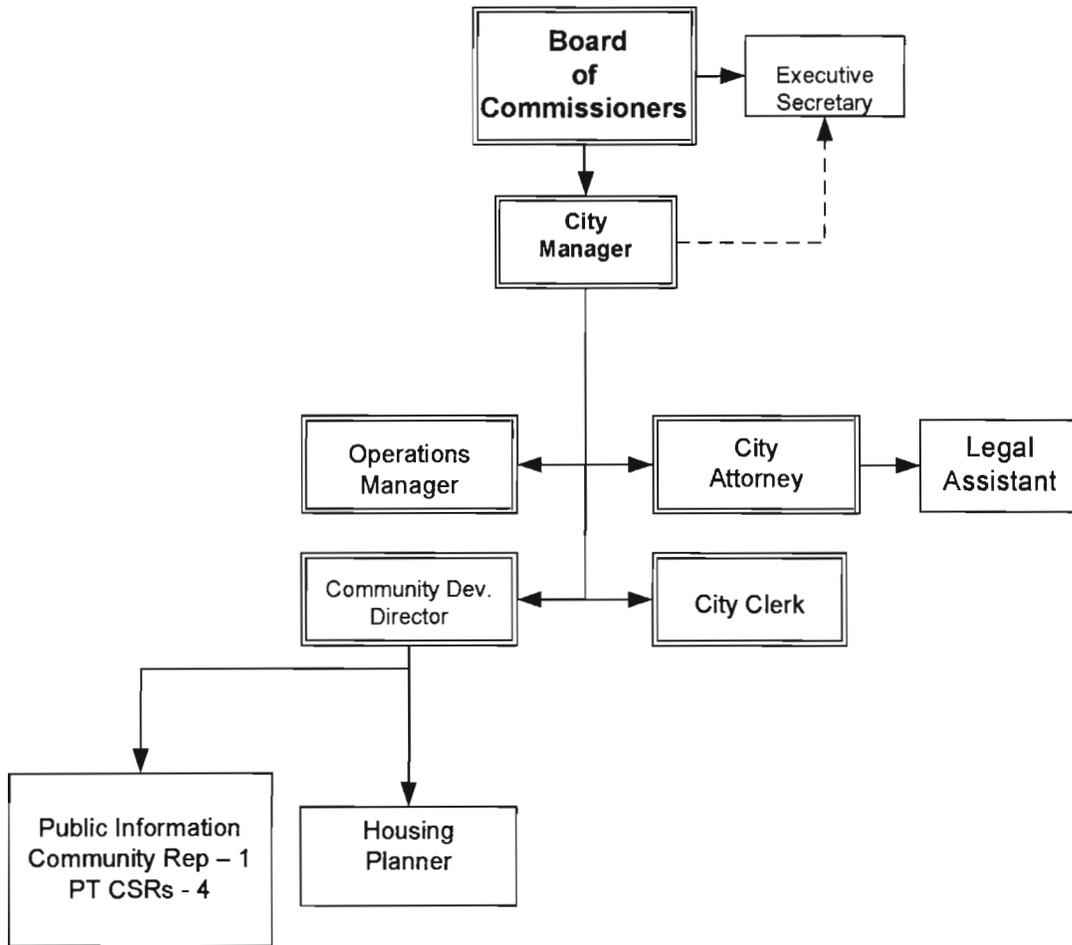
- * Decrease primarily due to retirement of existing debt.

Special Revenue Funds: Special Revenue Funds are made up of Community Development, Drug Funds, Your Community Vision, Greenbelt and Economic Development. FY 2010-11 expenditures for Debt Service Fund increase \$6.9 million, or 153.3%. This increase is primarily due to:

- * Community Development Fund: Decrease of \$1.2 million due to timing of projects.
- * Your Community Vision Fund: Increase of \$15.6 million due to higher prior year stormwater year stormwater projects and to timing.



ADMINISTRATION / COMMUNITY DEVELOPMENT – FY 2010-2011



Program Description

This program includes the City Commission, City Manager, Operations Manager, City Clerk, City Attorney, Legal Assistant, and Mayor's Secretary. The Commission is the City's governing body, provides legislative direction, and promulgates policies pertaining to provision of services and direction of City government. The City Manager administers operation of City government in an efficient and effective manner according to City Commission general policy guidelines and recommends strategies and solutions to issues for Commission consideration. The City Clerk provides public information, municipal code codification, centralized records management, and records City Commission meetings. The City Attorney provides legal representation and guidance to the City Commission, reviews and prepares ordinances, resolutions and contracts, writes legal opinions, directs and participates in litigation, and represents the City in court as required.

Performance Indicators	Actual 2007-2008	Actual 2008-2009	Projected 2009-2010	Estimated 2010-2011
Ordinances, Agreements, Municipal Orders, initiated/reviewed	67	78	129	135
Claims/lawsuits received/initiated	68	70	72	70
Acres annexed/contracted to annex	82.93	109.68	42.54	63

2009-2010 Accomplishments

1. Completed the liquidation of the Executive Inn Hotel contents and the demolition of the complex.
2. Created and implemented new downtown design guidelines which are now known as Article 21.
3. Completed a much desired connector road between Home Depot and Towne Square Mall.
4. Implemented a Pocket Annexation program that encourages county residents to voluntarily bring their property into the City: Twenty annexations performed this year.
5. Completed the acquisition of property and easements needed to begin construction of multiple storm water projects.
6. Completed the design of the new Riverfront Crossing project.
7. Coordinate efforts with State and Federal Officials to see the design and construction of the new I-64, I-65 corridor begin.
8. Implemented the first two phases of the new "Share the Road" bike routes.
9. Secured \$33,313,000 in Federal Stimulus Money for multiple projects.
10. Completed and adopted an historic agreement to combine the City and County 911 Centers.
11. Finalized an agreement with the State which will result in a new \$15,000,000 Armory Facility being constructed at the Owensboro Daviess County Airport.
12. Adopted changes to our property maintenance ordinance to help expedite reconciliation of violations.
13. Completed a comprehensive traffic study for the downtown core area.
14. Gained \$1,044,000 in personnel cost savings through reorganization.

2010-2011 Objectives

1. Start the construction of Smothers Park and Veterans Boulevard amenities phase.
2. Complete the construction of Riverfront Crossing.
3. Complete the conceptual design of Rivermont Park
4. Secure an engineering firm to complete the design work required to implement the approved traffic study plans.
5. Complete a downtown parking study.
6. Finalize and implement a cable franchise agreement.
7. Complete the acquisition of property needed for the reconstruction of Southtown Blvd.
8. Complete the feasibility study for the size and make-up of the Downtown Events Center.
9. Secure an architect for the design of the Downtown Events Center
10. Complete the construction of a new Public Works Facility
11. Craft a plan for creating incentives to encourage developers to locate projects within the City's existing core areas.
12. Continue progress on achieving additional savings through the re-organization plan.
13. Annex an additional 5 homes through our pocket annexation program.
14. Begin the process of converting all ordinance archives into electronically searchable form.

2010-2011 Budget

DEPARTMENT: 2101 Administration

Fund 01: General

	Actual 2007-2008	Actual 2008-2009	Amended Budget 2009-2010	Budget 2010-2011	% Change
Personnel Services					
1101 Salaries	\$ 747,297	\$ 730,161	\$ 844,349	\$ 573,141	
1105 Overtime	4,372	3,296	7,000	4,500	
1121 Employees Retirement	94,121	85,524	127,352	88,778	
1123 Unemployment Expense	1,985	1,966	2,520	1,733	
1125 Hospital Insurance	56,229	54,072	68,784	45,744	
1126 Life Insurance	3,756	4,003	5,187	3,372	
1127 Social Security	51,448	50,851	64,790	41,452	
1128 Workers Comp.	11,260	11,236	10,302	10,558	
1129 Other Benefits	21	38	175	150	
Total	970,489	941,147	1,130,459	769,428	-32%
Maintenance					
2204 Repairs-Service Agreements	95	185	250	250	
2209 Maintenance/Vehicle Wash	94	105	121	113	
2211 Maintenance/Vehicles & Equipment	399	344	961	1,694	
Total	588	634	1,332	2,057	54%
Supplies					
2401 Non-Capitalized Equipment	4,794	3,283	6,500	6,000	
2402 Postage	3,348	2,576	3,800	3,800	
2403 Technical Supplies	548	1	1,500	1,000	
2407 Office Supplies	8,650	12,923	10,000	12,000	
2409 Dues & Subscriptions	29,376	28,953	30,000	30,000	
2412 Motor Fuel	1,917	1,511	2,000	2,000	
Total	48,633	49,247	53,800	54,800	2%
Utilities					
3301 Utilities/OMU	8,754	9,615	10,501	17,615	
3302 Utilities/Non City	11,460	12,983	15,261	13,550	
3303 Communications	6,345	7,329	6,850	7,500	
Total	26,559	29,927	32,612	38,665	19%
Other					
4501 Advertising	1,597	589	1,750	1,500	
4502 Travel	8,878	8,172	20,000	18,000	
4504 Insurance	1,130	1,087	1,152	861	
4506 Profess/Technical	6,550	2,250	25,000	25,000	
4509 Training	1,888	2,887	9,800	9,800	
Total	20,043	14,985	57,702	55,161	-4%

2010-2011 Budget

DEPARTMENT: 2101 Administration

Fund 01: General

	Actual 2007-2008	Actual 2008-2009	Amended Budget 2009-2010	Budget 2010-2011	% Change
Capital					
5605 Equipment	\$ 5,697	\$ 0	\$ 0	\$ 0	
5607 Replacement	3,337	3,472	3,565	3,662	
Total	9,034	3,472	3,565	3,662	3%
Total	<u>\$ 1,075,346</u>	<u>\$ 1,039,412</u>	<u>\$ 1,279,470</u>	<u>\$ 923,773</u>	<u>-28%</u>

Expenditure Analysis:

Personnel Services: Decrease due to transfer of three positions to other departments.

Utilities: Increase due to reallocation of overall utilities.

Revenue Analysis:

No revenue is generated by this department.

Program Description

This program provides for the Community Development efforts within the City of Owensboro.

Performance Indicators

	Actual 2007-2008	Actual 2008-2009	Projected 2009-2010	Estimated 2010-2011
Housing Units Renovated or Constructed	18	32	32	33
Public and Private Funds Expended For Housing	\$641,812	\$1,200,000	\$800,000	\$850,000
Street Improvement Projects Completed	1	1	1	1
Sidewalk Improvement Projects Completed	0	0	0	2
Other Community Development Projects Completed	1	1	1	2
Federal and State Prevailing Wage Compliance Projects	1	1	1	2
Citizen Service Reps calls received	24,000	20,000	23,000	23,000

2009-2010 Accomplishments

1. Completed six single family homes
2. Completed Bluff Avenue Extension Phase III
3. Renovated 25 Low to Moderate Income Homes
4. Created the Dugan Best Neighborhood Redevelopment Master Plan

2010-2011 Objectives

1. Implement the Dugan Best Neighborhood Redevelopment Master Plan
2. Construct eight single family homes
3. Purchase property and start construction for the Omega Street Extension Project.
4. Renovate 25 Low to Moderate Income Homes

2010-2011 Budget

DEPARTMENT: 3700 Community Development Summary

Fund 01: General

	Actual 2007-2008	Actual 2008-2009	Amended Budget 2009-2010	Budget 2010-2011	Percent Change
Personnel Services					
1101 Salaries	\$ 205,923	\$ 152,288	\$ 191,278	\$ 196,064	
1102 Salaries-Part-time & Temp	0	1,093	48,996	49,127	
1105 Overtime	0	129	720	1,250	
1121 Employees Retirement	33,140	17,900	33,215	35,825	
1123 Unemployment Expense	623	461	721	739	
1124 Clothing	0	0	550	650	
1125 Hospital Insurance	23,928	15,171	29,664	29,664	
1126 Life Insurance	1,215	735	1,149	1,176	
1127 Social Security	14,532	10,958	18,381	18,853	
1128 Workers Comp.	2,385	2,433	2,459	1,747	
Total	281,746	201,168	327,133	335,095	2%
Maintenance					
2201 Maintenance/Buildings	\$ 5,135	\$ 11,102	\$ 2,794	\$ 0	
2202 Maintenance/Grounds	1,871	3,608	0	0	
2209 Maintenance/Vehicle Wash	0	0	101	71	
2211 Maintenance/Vehicles & Equipment	0	0	1,418	752	
Total	7,006	14,710	4,313	823	-81%
Supplies					
2401 Non-Capitalized Equipment	\$ 846	\$ 2,879	\$ 4,600	\$ 4,600	
2402 Postage	706	230	650	700	
2405 Cleaning Supplies	0	0	30	0	
2407 Office Supplies	2,795	1,105	2,500	2,300	
2409 Dues & Subscriptions	1,942	1,605	2,700	2,550	
2412 Motor Fuel	0	137	1,000	1,000	
Total	6,289	5,956	11,480	11,150	-3%
Utilities					
3301 Utilities/OMU	\$ 717	\$ 256	\$ 422	\$ 1,820	
3302 Utilities/Non City	973	1,138	1,544	1,400	
3303 Communications	2,047	1,980	3,700	3,350	
Total	3,737	3,374	5,666	6,570	16%

2010-2011 Budget

DEPARTMENT: 3700 Community Development Summary

Fund 01: General

	Actual 2007-2008	Actual 2008-2009	Amended Budget 2009-2010	Budget 2010-2011	Percent Change
Other					
4501 Advertising	\$ 808	\$ 1,323	\$ 900	\$ 1,000	
4502 Travel	664	624	1,000	900	
4503 Rents & Storages	0	0	630	0	
4504 Insurance	866	1,310	500	734	
4506 Profess/Technical	2,260	3,787	20,698	18,000	
4509 Training	1,740	2,113	4,500	4,200	
Total	6,338	9,157	28,228	24,834	-12%
Capital					
5607 Replacement	0	0	890	914	
Total	0	0	890	914	3%
Total	\$ 305,116	\$ 234,365	\$ 377,710	\$ 379,386	0%

Expenditure Analysis:

Personnel: Increase in overtime to cover increased duties for housing planner.

Other: Decrease in professional/technical due to anticipated reduction in need for services during next year.

Utilities: Increase primarily due to higher rates.

Revenue Analysis:

Estimated revenue will be \$222,784 (\$176,000 CDBG + \$46,784 HOME Funds) to cover Admin cost.

2010-2011 Budget

DEPARTMENT: 3701 Community Development

Fund 01: General

	Actual 2007-2008	Actual 2008-2009	Amended Budget 2009-2010	Budget 2010-2011	% Change
Personnel Services					
1101 Salaries	\$ 205,923	\$ 152,288	\$ 191,278	\$ 196,064	
1105 Overtime	0	129	720	1,250	
1121 Employees Retirement	33,140	17,844	30,911	33,405	
1123 Unemployment Expense	623	458	574	592	
1124 Clothing	0	0	150	150	
1125 Hospital Insurance	23,928	15,171	29,664	29,664	
1126 Life Insurance	1,215	735	1,149	1,176	
1127 Social Security	14,532	10,876	14,633	15,095	
1128 Workers Comp.	2,385	2,433	2,391	1,659	
Total	281,746	199,934	271,470	279,055	2.8%
Maintenance					
2201 Maintenance/Buildings	5,135	11,102	2,794	0	
2202 Maintenance/Grounds	1,871	3,608	0	0	
2209 Maintenance/Vehicle Wash	0	0	101	71	
2211 Maintenance/Vehicles & Equipment	0	0	1,418	752	
Total	7,006	14,710	4,313	823	-80.9%
Supplies					
2401 Non-Capitalized Equipment	846	2,879	2,500	2,500	
2402 Postage	706	230	650	700	
2405 Cleaning Supplies	0	0	30	0	
2407 Office Supplies	2,795	1,105	2,000	1,800	
2409 Dues & Subscriptions	1,942	1,605	2,400	2,250	
2412 Motor Fuel	0	137	1,000	1,000	
Total	6,289	5,956	8,580	8,250	-3.8%
Utilities					
3301 Utilities/OMU	717	256	422	1,820	
3302 Utilities/Non City	973	1,138	1,544	1,400	
3303 Communications	2,047	1,980	2,000	1,850	
Total	3,737	3,374	3,966	5,070	27.8%
Other					
4501 Advertising	808	1,323	900	1,000	
4502 Travel	664	624	1,000	900	
4503 Rents & Storages	0	0	630	0	
4504 Insurance	866	1,310	500	734	
4506 Profess/Technical	2,260	3,787	20,698	18,000	
4509 Training	1,740	2,113	4,200	3,900	
Total	6,338	9,157	27,928	24,534	-12.2%

2010-2011 Budget

DEPARTMENT: 3701 Community Development

Fund 01: General

	<u>Actual</u> <u>2007-2008</u>	<u>Actual</u> <u>2008-2009</u>	<u>Amended</u> <u>Budget</u> <u>2009-2010</u>	<u>Budget</u> <u>2010-2011</u>	<u>%</u> <u>Change</u>
Capital					
5607 Replacement	\$ 0	\$ 0	\$ 890	\$ 914	
Total	0	0	890	914	2.7%
Total	<u>\$ 305,116</u>	<u>\$ 233,131</u>	<u>\$ 317,147</u>	<u>\$ 318,646</u>	<u>0%</u>

Expenditure Analysis:

Personnel: Increase in overtime to cover increased duties for housing planner.

Other: Decrease in professional/technical due to anticipated reduction in need for services during next year.

Utilities: Increase primarily due to higher rates.

Revenue Analysis:

Estimated Revenue will be \$222,784 (\$176,000 CDBG + 46,784 HOME Funds) to cover Admin Cost.

2010-2011 Budget

DEPARTMENT: 3702 Community Development Customer Service Representatives **Fund 01: General**

	<u>Actual</u>	<u>Actual</u>	<u>Amended</u>	<u>Budget</u>	<u>%</u>
	<u>2007-2008</u>	<u>2008-2009</u>	<u>Budget</u>	<u>2010-2011</u>	<u>Change</u>
			<u>2009-2010</u>		
Personnel Services					
1102 Salaries-Part-time & Temp	\$ 0	\$ 1,093	\$ 48,996	\$ 49,127	
1121 Employees Retirement	0	56	2,304	2,420	
1123 Unemployment Expense	0	3	147	147	
1124 Clothing	0	0	400	500	
1127 Social Security	0	82	3,748	3,758	
1128 Workers Comp.	0	0	68	88	
Total	0	1,234	55,663	56,040	0.7%
Supplies					
2401 Non-Capitalized Equipment	0	0	2,100	2,100	
2407 Office Supplies	0	0	500	500	
2409 Dues & Subscriptions	0	0	300	300	
Total	0	0	2,900	2,900	0.0%
Utilities					
3303 Communications	0	0	1,700	1,500	
Total	0	0	1,700	1,500	-11.8%
Other					
4509 Training	0	0	300	300	
Total	0	0	300	300	0.0%
Total	\$ 0	\$ 1,234	\$ 60,563	\$ 60,740	0%

Expenditure Analysis:

Budgeting an overall 0% change.

Revenue Analysis:

No revenue is generated by this program.

NEIGHBORHOOD ALLIANCE

Fund 01: General

Program Description

AUDUBON-BON HARBOR APOLLO DOGWOOD AZALEA DUGAN BEST HILLCREST MIDTOWN EAST NORTHWEST OLD OWENSBORO SEVEN HILLS SHIFLEY-YORK SOUTHEAST WESLEYAN-SHAWNEE



This program provides for the development and growth of Neighborhood Alliances. The alliances represent citizens in their area and serve as a vital link between the neighborhoods and City government. The alliances work to combat problems while building on the positives in the City's neighborhoods. The twelve neighborhood boundaries represent the entire incorporated property of the municipality.

The proposed funding for this program is \$25,000 including \$6,000 for alliance operating funds and \$9,000 for a grant program to fund capital projects. The remaining \$10,000 goes to other expenses, including \$4,000 to produce and distribute a quarterly newsletter, advertising and marketing promotions and \$3,000 for the annual alliance dinner.

Performance Indicators

	Actual 2007-2008	Actual 2008-2009	Projected 2009-2010	Estimated 2010-2011
Neighborhood groups	12	12	12	12
Community activities	40	45	45	45
Partnerships	15	20	20	20

2009-2010 Accomplishments

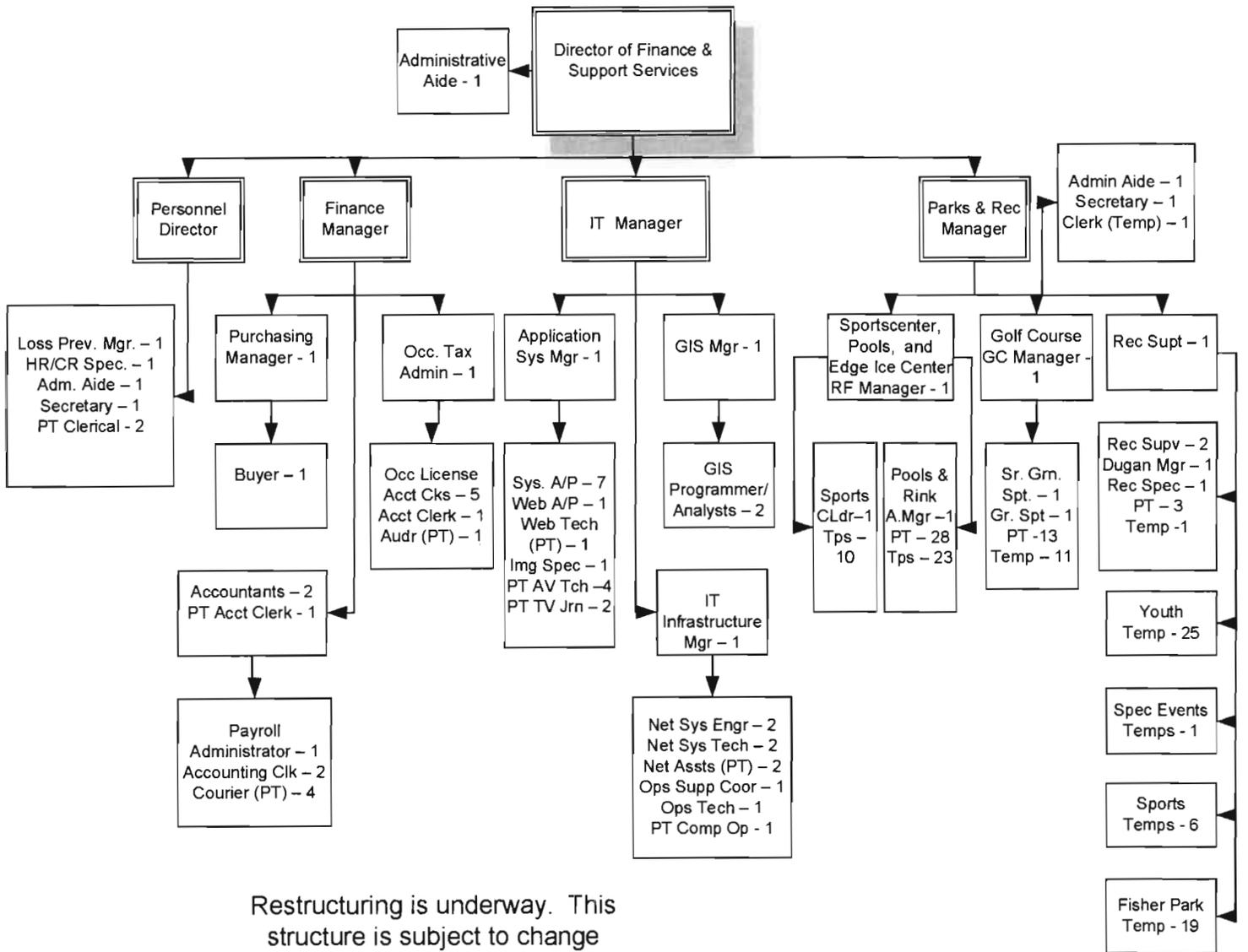
1. Celebrated the ten year anniversary of the alliances with a dinner and recognition program at Riverpark Center.
2. Work with City officials to create additional opportunities for citizen input on community issues by hosting several public meetings at neighborhood alliance meetings on drainage, public policy and disaster preparedness.
3. Participated in the Learning Community Initiative.
4. Produced a quarterly newsletter.
5. Worked with local learning partners to implement and expand training opportunities for neighborhood alliance members.
6. Enhanced marketing and public relations for the program to increase membership and citizen awareness by joining Facebook.
7. Continued to serve on the OPD Citizens Advisory Board and work with OPD to address neighborhood issues.
8. Continued to participate in Community Emergency Response Team training.
9. Attended the 2010 Regional Neighborhood Network Conference to learn about neighborhood organizations around the region at Decatur, Illinois.
10. Participated in the selection process of upper-management interviews within city government.
11. Continued to encourage local participation of neighbors through individual projects and gatherings throughout the alliances.

2010-2011 Objectives

1. Support development projects within the city through involvement in the planning and decision-making process including, but not limited to the Dugan Best Redevelopment and Downtown Development initiatives.
2. Support a scholarship program to involve youth on the boards of the neighborhood alliances.
3. Implement a welcoming process for neighbors within the city.
4. Continue to work closely with city government to relay information to the citizens of Owensboro in a timely manner.
5. Host a political debate and work with the We the People groups to further the development of Owensboro.



Finance & Support Services – FY 2010-2011



Restructuring is underway. This structure is subject to change during the course of Fiscal Year 2010-2011.



Program Description

This program provides personnel activities: civil service administration, employee recruitment, training, employee and community relations, Employee Development, salary/benefit administration, employee-related loss prevention/management, and wellness programs.

Performance Indicators (in calendar years)

	Actual 2008	Actual 2009	Projected 2010	Estimated 2011
Work-Related Employee Injuries	67	50	50	50

RECRUITMENT AND MINORITY RECRUITMENT STATISTICS (in calendar years)	Actual 2005	Actual 2006	Actual 2007	Actual 2008	Actual 2009	Projected 2010
Number of full-time recruitments (includes promotions)	47	57	52	67	48	25
Number of full-time minority recruitments (new full time employees)	0	1	0	1	1	1
Number of full-time minority promotions (e.g., full time to full time promotion)	0	2	0	2	0	0
Number of full-time minority job offers	2	5	0	3	1	1
Number of unsuccessful full-time minority job offers (due to prospective employee declining offer or failing post-offers)	2	2	0	0	0	0
Number of successful full-time minority job offers	0	3	0	3	1	1
Number of part-time recruitments	9	9	20	25	40	20
Number of part-time minority recruitments (new part time employees)	0	0	3	1	3	2
Number of part-time minority job offers	0	0	6	1	3	2
Number of unsuccessful part-time minority job offers (due to prospective employee declining offer or failing post-offers)	0	0	3	0	0	0
Number of successful part-time minority job offers	0	0	3	1	3	2
Number of temporary recruitments	98	90	102	91	67	70
Number of temporary minority recruitments	4	7	12	6	6	6
Number of temporary minority job offers	4	11	16	8	6	6
Number of unsuccessful temporary minority job offers (due to prospective employee declining offer or failing post-offers)	0	4	4	2	0	0
Number of successful temporary minority job offers	4	7	12	6	6	6

2009-2010 Accomplishments

1. Reduced departmental budget while maintaining quality service.
2. Continued implementation of City re-organization plan and identifying means of saving taxpayer dollars.
3. Streamlined various policies and procedures.
4. Employees completed KCTCS Leadership program.
5. OPD and OFD implemented new promotional processes.
6. Continued good faith effort to recruit minorities/females:
 - special print, text, web, and television advertising; print ads depicting diverse workforce
 - AAP mail list and Spanish translated ads
 - enhanced recruitment/testing processes (flexible testing times/locations, rolling list, agility prep sessions, online preparation materials, accommodations, etc.)
 - participation in recruitment fairs/career days; etc.

2010-2011 Objectives

1. Reduce departmental budget while maintaining quality service.
2. Pursue various HR-related contracts and enterprise software system.
3. Continue implementation of City re-organization process and identifying means of saving taxpayer dollars.
4. Continue good faith effort in diversity recruitment.
5. Maintain safe workforce.

2010-2011 Budget

DEPARTMENT: 3601 Personnel

Fund 01: General

	Actual 2007-2008	Actual 2008-2009	Amended Budget 2009-2010	Budget 2010-2011	% Change
Personnel Services					
1101 Salaries	\$ 289,483	\$ 278,900	\$ 284,410	\$ 292,277	
1102 Salaries-Part-time & Temp	4,833	24,523	26,255	26,583	
1103 Temporary Help-Outside	7,970	0	0	0	
1105 Overtime	4,830	1,259	3,000	2,000	
1121 Employees Retirement	47,340	37,822	45,818	49,821	
1123 Unemployment Expense	904	921	933	963	
1125 Hospital Insurance	25,124	23,544	25,200	20,232	
1126 Life Insurance	1,709	1,638	1,707	1,725	
1127 Social Security	20,762	21,559	23,995	24,546	
1128 Workers Comp.	483	502	497	549	
1129 Other Benefits	106	11	0	0	
Total	403,544	390,679	411,815	418,696	2%
Maintenance					
2211 Maintenance/Vehicles & Equipment	588	588	0	0	
Total	588	588	0	0	0%
Supplies					
2401 Non-Capitalized Equipment	825	1,024	4,200	5,000	
2402 Postage	6,660	5,412	6,000	6,000	
2403 Technical Supplies	6,293	2,834	4,000	2,800	
2407 Office Supplies	15,635	11,485	12,910	12,910	
2409 Dues & Subscriptions	5,871	5,537	23,800	8,325	
2412 Motor Fuel	641	588	0	0	
Total	35,925	26,880	50,910	35,035	-31%
Utilities					
3301 Utilities/OMU	3,395	3,730	4,072	4,485	
3302 Utilities/Non City	5,295	5,036	6,097	3,450	
3303 Communications	2,614	2,521	3,300	3,300	
Total	11,304	11,287	13,469	11,235	-17%
Other					
4502 Travel	102	1,307	4,000	2,000	
4503 Rents & Storages	210	210	210	210	
4504 Insurance	473	455	0	0	
4506 Profess/Technical	29,639	28,300	28,265	29,762	
4508 Safety Costs	24,542	7,728	8,630	8,630	
4509 Training	1,001	28,102	10,698	25,000	
4525 Tuition Reimbursement	17,599	26,439	32,716	31,572	
4526 Special Employee Activity	16,489	18,013	20,000	12,500	
4535 Employee Recognition	8,483	11,134	9,340	10,000	
4544 Employee Recruitment	159,123	106,758	103,484	95,892	
4545 Community Relations	1,552	1,245	1,431	1,025	
Total	259,213	229,691	218,774	216,591	-1%

2010-2011 Budget

DEPARTMENT: 3601 Personnel

Fund 01: General

	<u>Actual</u> <u>2007-2008</u>	<u>Actual</u> <u>2008-2009</u>	<u>Amended</u> <u>Budget</u> <u>2009-2010</u>	<u>Budget</u> <u>2010-2011</u>	<u>%</u> <u>Change</u>
Capital					
5607 Replacement	\$ 1,308	\$ 952	\$ 978	\$ 1,005	
Total	1,308	952	978	1,005	3%
Total	<u>\$ 711,882</u>	<u>\$ 660,077</u>	<u>\$ 695,946</u>	<u>\$ 682,562</u>	<u>-2%</u>

Expenditure Analysis:

Supplies: Decrease mainly due to software not being purchased.

Utilities: Decrease due to overall utilities being reallocated.

Other: Decrease due to lower travel and training.

Revenue Analysis:

No revenue is generated by this department.



2010-2011 Budget

DEPARTMENT: 3401 Finance and Purchasing

Fund 01: General

Program Description

This program provides the overall management, organization, planning, and administration of the Finance Department. Program responsibilities include: centralized accounting, financial planning and reporting, payroll, revenue collection, audit, investments, centralized procurement, and budget preparation.

Performance Indicators	Actual 2007-2008	Actual 2008-2009	Projected 2009-2010	Estimated 2010-2011
Property tax collection percent	99.0	99.0	99.0	99.0
Occupational accounts	8,184	8,233	8,282	8,644
Budget amendments	41	45	43	41
Sealed bids and RFPs completed	36	47	46	52
Number of purchase orders	561	570	510	525
Vehicle Incidents (not all "wrecks," and not all City fault)	96	93	90	85
Incidents (No claims filed or not a City issue)	81	85	80	80
Citizen Claims	46	88	50	65
City Property Damage Claims	13	58	35	20

2009-2010 Accomplishments

1. Received GFOA Certificate of Achievement for Excellence in Financial Reporting for the 29th year.
2. Received GFOA Budget Presentation Award for the 10th consecutive year.
3. Prepared a balanced budget for 2010-2011 in accordance with the GFOA budget preparation criteria.

2010-2011 Objectives

1. Receive the GFOA Certificate of Achievement for Excellence in Financial Reporting.
 2. Receive the GFOA Distinguished Budget Presentation Award.
 3. Maintain National Certification of Purchasing personnel.
 4. Complete selection of new software system.
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2010-2011 Budget

DEPARTMENT: 3401 Finance

Fund 01: General

	Actual 2007-2008	Actual 2008-2009	Amended Budget 2009-2010	Budget 2010-2011	% Change
Personnel Services					
1101 Salaries	\$ 696,937	\$ 692,183	\$ 608,478	\$ 791,910	
1102 Salaries-Part-time & Temp	49,539	46,575	53,560	64,158	
1103 Temporary Help-Outside	0	6,863	28,000	0	
1105 Overtime	1,433	1,379	3,000	2,500	
1121 Employees Retirement	108,766	92,753	97,762	134,494	
1123 Unemployment Expense	2,255	2,234	1,975	2,576	
1124 Clothing	186	215	200	50	
1125 Hospital Insurance	93,867	87,231	81,048	115,032	
1126 Life Insurance	3,961	4,207	3,564	4,655	
1127 Social Security	52,343	52,072	50,875	64,896	
1128 Workers Comp.	1,327	1,246	1,038	1,218	
1129 Other Benefits	627	677	1,300	750	
Total	1,011,241	987,635	930,800	1,182,239	27%
Maintenance					
2204 Repairs	284	10	500	200	
2211 Maintenance/Vehicles & Equipment	584	584	606	454	
Total	868	594	1,106	654	-41%
Supplies					
2401 Non-Capitalized Equipment	21,414	6,933	17,000	9,100	
2402 Postage	36,081	39,456	47,000	45,350	
2403 Technical Supplies	17,750	18,354	39,960	30,000	
2405 Cleaning Supplies	3,635	3,582	4,000	4,000	
2407 Office Supplies	7,846	9,823	10,496	10,000	
2409 Dues & Subscriptions	3,085	2,725	4,100	4,100	
2412 Motor Fuel	274	212	475	400	
Total	90,085	81,085	123,031	102,950	-16%
Utilities					
3301 Utilities/OMU	10,186	11,189	12,218	15,340	
3302 Utilities/Non City	13,136	15,107	17,508	11,800	
3303 Communications	7,071	7,156	8,900	9,000	
Total	30,393	33,452	38,626	36,140	-6%
Other					
4501 Advertising	10,172	10,942	16,000	16,000	
4503 Rents & Storages	350	280	210	210	
4504 Insurance	575	556	522	535	
4506 Profess/Technical	81,640	81,955	94,000	96,300	
4508 Safety Costs	13	0	100	100	
4509 Training	20,772	24,655	13,575	23,000	
4513 Bad Debt Expense	11,786	(2,780)	28,000	18,000	
4516 Commission on Tax Collection	31,053	30,273	34,400	34,800	
Total	156,361	145,881	186,807	188,945	1%

2010-2011 Budget

DEPARTMENT: 3401 Finance

Fund 01: General

	<u>Actual</u> <u>2007-2008</u>	<u>Actual</u> <u>2008-2009</u>	<u>Amended</u> <u>Budget</u> <u>2009-2010</u>	<u>Budget</u> <u>2010-2011</u>	<u>%</u> <u>Change</u>
Capital					
5605 Equipment	\$ 0	\$ 0	\$ 10,660	\$ 0	
5607 Replacement	1,667	866	890	914	
Total	<u>1,667</u>	<u>866</u>	<u>11,550</u>	<u>914</u>	-92%
Total	<u>\$ 1,290,615</u>	<u>\$ 1,249,513</u>	<u>\$ 1,291,920</u>	<u>\$ 1,511,842</u>	17%

Expenditure Analysis:

Personnel: Increase primarily due to addition of Director of Finance & Support Services (moved from Administration) and administrative assistant (moved from Information Technology).

Supplies: Decrease due to lower non-capitalized equipment needs.

Revenue Analysis:

\$170,420 is budgeted to be received from RWRA for accounting, payroll and purchasing services.

\$88,100 is budgeted to be received from Daviess County Fiscal Court for collection of occupational license fees.



Program Description

This program provides Information Technology services to manage the Municipal Network infrastructure, define technology needs and translate requirements into appropriate hardware, software, or services, administer networked systems hardware and software, provide application support, conduct technology training, provide Help Desk services, manage Data Center operations, provide web services, manage radio systems and other technology in support of Emergency Services, provide audio-visual services, manage government access channel programming, provide geographic information system (GIS) services, image generation of records and documents and oversight of document archives. This program also provides fee-based Information Technology services for the Owensboro Metropolitan Planning Commission, Owensboro Municipal Utilities, and Regional Water Resource Agency.

Performance Indicators	Actual 2007-2008	Actual 2008-2009	Projected 2009-2010	Estimated 2010-2011
Help Desk work orders completed	997	2427	4025	4200
Number of sites / users supported	29/650	29/684	29/700	30/785
Internet Home Page accesses	155,831	160,000	150,000	150,000
GIS Layers (added to database)	10	10	8	5
Features entered in GIS	100,000	100,000	20,000	10,000
Attributes entered in GIS	1,000,000	500,000	400,000	200,000
Maps Produced	162	181	199	220

2009-2010 Accomplishments

1. Implemented a Quarterly Bulk IT Equipment Purchase Program mid-year employing standard equipment configurations and bulk discount pricing. Over six months this program saved \$12,739 in real savings over the previous equipment pricing agreement. Systems were purchased at an average savings of \$245 (21%) each.
2. Robust and reliable Data Backup Solution implemented. Project completed \$59,578 under budget.
3. Migrated the Municipal Network from Novell Netware to Microsoft Windows, saving \$22,500 annually.
4. Network Printer Consolidation pilot program implemented on 3rd floor of City Hall. First year savings: \$9,500.
5. Launched the completely redesigned City Web Site focusing on transparency, incorporating innovative ease-of-use and navigation methods for citizens.
6. Incorporated social networking options into the new City Web Site: Facebook, Twitter, and City Text Alerts.
7. Enhancements to the government access Channel 75, including development of new programming, updates to existing programming, addition of a calendar of events, and a new dynamic schedule showing program line-up.
8. Specified, acquired, and reviewed new aerial photography providing improved information for emergency services, planning, and maintenance and other decisions. Projected to be \$60,000 under budget.
9. Integrated City and County E-911 data to support Dispatch consolidation providing improved information for emergency services.
10. Initiated update of GIS buildings data layer to provide improved information for emergency services, planning, maintenance, and other decisions.

2010-2011 Objectives

1. Expand the Network Printer Consolidation program to all City Departments. Anticipated savings \$54,000 annually.
2. Establish a Disaster Recovery (DR) process to enable continued City operations if primary Network Operations Center becomes non-operational due to natural disaster, fire, or other peril.
3. Migrate mainframe imaging system to LaserFiche imaging, providing consolidation onto one main platform.
4. Implement Intelligent Bar Coding required by USPS to postal documents generated from application systems.
5. Conduct research and establish requirements for potential new ERP Financial and Human Resources system.
6. Establish, document, and publish standard Municipal Network Policies and Procedures.
7. Deploy new aerial photography in order to provide improved information for emergency services, planning, maintenance, and other decisions.
8. Complete the update of GIS buildings data layer providing improved information for emergency services, planning, maintenance, and other decisions.

2010-2011 Budget

DEPARTMENT: 3100 Information Technology Summary

Fund 01: General

	<u>Actual</u> <u>2007-2008</u>	<u>Actual</u> <u>2008-2009</u>	<u>Amended</u> <u>Budget</u> <u>2009-2010</u>	<u>Budget</u> <u>2010-2011</u>	<u>%</u> <u>Change</u>
Personnel Services					
1101 Salaries	\$ 1,345,117	\$ 1,321,102	\$ 1,181,161	\$ 1,092,197	
1102 Salaries - Part-Time	187,977	221,867	198,961	168,425	
1105 Overtime	6,073	4,913	2,500	7,500	
1106 Retirement Contingency	0	0	24,723	25,325	
1121 Employees Retirement	234,809	182,091	205,898	203,749	
1123 Unemployment Expense	4,651	4,668	4,167	3,804	
1125 Hospital Insurance	147,207	132,707	155,784	117,840	
1126 Life Insurance	7,768	7,057	7,071	6,355	
1127 Social Security	108,661	110,131	105,771	97,011	
1128 Workers Comp.	2,653	2,361	2,321	2,270	
1129 Other Benefits	331	324	225	300	
Total	<u>2,045,247</u>	<u>1,987,221</u>	<u>1,888,582</u>	<u>1,724,776</u>	<u>-8.7%</u>
Maintenance					
2201 Mtc/Buildings and Grounds	4,004	6,725	5,127	0	
2202 Mtc/Grounds	2,125	2,598	3,261	0	
2203 Mtc/Furniture & Fixtures	4	0	500	650	
2204 Mtc/Repairs to Equipment	40,973	(17,156)	9,500	9,650	
2205 Mtc/Repairs - Radio	0	0	54,000	0	
2206 Mtc/Repairs Computers	78,398	74,252	129,554	188,260	
2211 Mtc/Vehicles/Equipment	1,648	1,648	3,280	1,183	
Total	<u>127,152</u>	<u>68,067</u>	<u>205,222</u>	<u>199,743</u>	<u>-2.7%</u>
Supplies					
2401 Non-Capitalized Equipment	60,132	100,437	119,366	72,450	
2402 Postage	282	274	450	620	
2403 Technical Supplies	29,073	22,687	32,325	33,110	
2405 Cleaning Supplies	0	0	1,620	960	
2407 Office Supplies	4,204	3,325	13,460	13,510	
2409 Dues & Subscriptions	1,069	1,640	2,355	1,609	
2412 Motor Fuel	860	524	2,000	2,000	
Total	<u>95,620</u>	<u>128,887</u>	<u>171,576</u>	<u>124,259</u>	<u>-27.6%</u>
Utilities					
3301 Utilities/OMU	24,345	26,511	29,038	14,950	
3302 Utilities/Non City	18,334	31,082	34,006	11,500	
3303 Communications	23,317	25,291	25,660	28,150	
Total	<u>65,996</u>	<u>82,884</u>	<u>88,704</u>	<u>54,600</u>	<u>-38.4%</u>

2010-2011 Budget

DEPARTMENT: 3100 Information Technology Summary

Fund 01: General

	<u>Actual</u> <u>2007-2008</u>	<u>Actual</u> <u>2008-2009</u>	<u>Amended</u> <u>Budget</u> <u>2009-2010</u>	<u>Budget</u> <u>2010-2011</u>	<u>%</u> <u>Change</u>
Other					
4502 Travel	\$ 10,629	\$ 9,305	\$ 38,780	\$ 550	
4503 Rents & Storages	10,549	10,374	13,070	1,630	
4504 Insurance	7,167	7,209	7,642	2,333	
4506 Profess/Technical	212,640	117,592	219,418	221,175	
4508 Safety Costs	3	12	210	240	
4509 Training Cost	47,558	41,582	63,700	53,975	
Total	<u>288,546</u>	<u>186,074</u>	<u>342,820</u>	<u>279,903</u>	-18.4%
Capital					
5603 Buildings	16,595	16,595	0	0	
5605 Equipment	9,200	0	272,135	60,000	
5607 Replacement	12,027	11,072	10,887	11,551	
Total	<u>37,822</u>	<u>27,667</u>	<u>283,022</u>	<u>71,551</u>	-74.7%
Department Total	<u>\$ 2,660,383</u>	<u>\$ 2,480,800</u>	<u>\$ 2,979,926</u>	<u>\$ 2,454,832</u>	-17.6%

Expenditure Analysis:

Personnel: Decrease in salaries is primarily due to elimination of one management position and salary reductions for three other management positions.

Supplies: Decrease is primarily due to lower non-capitalized equipment needs.

Utilities: Decrease primarily due to reallocation of utility expense.

Other: Decrease due to lower training expense.

Capital: Decrease due to fewer capital requests.

Revenue Analysis:

Projected revenues of \$999,341 to be received from OMPC, OMU, RWRA.

2010-2011 Budget

DEPARTMENT: 3101 Information Technology Applications

Fund 01: General

	Actual 2007-2008	Actual 2008-2009	Amended Budget 2009-2010	Budget 2010-2011	% Change
Personnel Services					
1101 Salaries	\$ 763,779	\$ 717,296	\$ 570,817	\$ 706,325	
1102 Salaries-Part-time & Temp	9,711	8,664	0	31,148	
1105 Overtime	0	0	0	3,000	
1106 Retirement Contingency	0	0	24,723	25,325	
1121 Employees Retirement	121,476	87,309	89,763	125,362	
1123 Unemployment Expense	2,342	2,194	1,739	2,221	
1125 Hospital Insurance	75,923	59,873	67,944	76,728	
1126 Life Insurance	4,406	3,676	3,414	4,144	
1127 Social Security	54,032	51,352	43,668	56,646	
1128 Workers Comp.	1,334	1,343	1,306	993	
1129 Other Benefits	302	284	0	300	
Total	1,033,305	931,991	803,374	1,032,192	28%
Maintenance					
2203 Maintenance/Furniture & Fixtures	0	0	100	300	
2204 Repairs-Service Agreements	0	0	1,800	4,800	
2206 Maintenance/Repair Computers	12,134	20,722	61,150	79,050	
2211 Maintenance/Vehicles & Equipment	0	0	1,640	0	
Total	12,134	20,722	64,690	84,150	30%
Supplies					
2401 Non-Capitalized Equipment	7,118	17,273	12,600	7,500	
2402 Postage	113	99	97	120	
2403 Technical Supplies	778	163	17,575	20,660	
2405 Cleaning Supplies	0	0	10	0	
2407 Office Supplies	2,301	2,019	1,250	4,000	
2409 Dues & Subscriptions	209	579	1,060	1,189	
2412 Motor Fuel	860	143	0	0	
Total	11,379	20,276	32,592	33,469	3%
Utilities					
3301 Utilities/OMU	7,801	8,357	9,171	4,420	
3302 Utilities/Non City	6,246	8,970	9,468	3,400	
3303 Communications	3,335	2,891	2,950	4,100	
Total	17,382	20,218	21,589	11,920	-45%
Other					
4502 Travel	5,736	2,577	14,830	50	
4503 Rents & Storages	420	420	420	630	
4504 Insurance	7,167	0	0	0	
4506 Profess/Technical	47,450	12,688	24,600	109,325	
4508 Safety Costs	3	12	25	80	
4509 Training	10,367	9,064	9,200	21,325	
Total	71,143	24,761	49,075	131,410	168%

2010-2011 Budget

DEPARTMENT: 3101 Information Technology Applications

Fund 01: General

	<u>Actual 2007-2008</u>	<u>Actual 2008-2009</u>	<u>Amended Budget 2009-2010</u>	<u>Budget 2010-2011</u>	<u>% Change</u>
Capital					
5605 Equipment	\$ 0	\$ 0	\$ 7,000	\$ 52,000	
Total	<u>0</u>	<u>0</u>	<u>7,000</u>	<u>52,000</u>	643%
Total	<u>\$ 1,145,343</u>	<u>\$ 1,017,968</u>	<u>\$ 978,320</u>	<u>\$ 1,345,141</u>	<u>37%</u>

Expenditure Analysis:

Personnel: Increase is due to the movement of Imaging and Web Services from Division 3102; addition of retirement contingency for one programmer.

Maintenance: Increase is due to the expiration of the iSeries lease and the buyout amount.

Revenue Analysis:

Projected revenues of \$433,359 from OMPC, OMU, and RWRA.

2010-2011 Budget

DEPARTMENT: 3102 Information Technology Support Services

Fund 01: General

	Actual 2007-2008	Actual 2008-2009	Amended Budget 2009-2010	Budget 2010-2011	% Change
Personnel Services					
1101 Salaries	\$ 143,291	\$ 162,980	\$ 172,378	\$ 0	
1102 Salaries-Part-time & Temp	124,417	147,188	124,950	92,503	
1105 Overtime	470	1,774	1,000	500	
1121 Employees Retirement	37,110	34,383	36,589	10,563	
1123 Unemployment Expense	808	938	892	279	
1125 Hospital Insurance	28,255	31,260	33,480	0	
1126 Life Insurance	842	981	1,035	0	
1127 Social Security	19,215	22,458	22,822	7,115	
1128 Workers Comp.	487	268	264	532	
1129 Other Benefits	0	40	0	0	
Total	354,895	402,270	393,410	111,492	-72%
Maintenance					
2203 Maintenance/Furniture & Fixtures	4	0	100	50	
2204 Repairs	9,810	5,476	6,300	3,450	
2206 Maintenance/Repair Computers	9,860	1,497	1,300	0	
Total	19,674	6,973	7,700	3,500	-55%
Supplies					
2401 Non-Capitalized Equipment	24,460	23,925	25,305	10,300	
2402 Postage	124	155	64	150	
2403 Technical Supplies	9,607	2,928	4,700	5,600	
2405 Cleaning Supplies	0	0	210	210	
2407 Office Supplies	508	795	3,200	500	
2409 Dues & Subscriptions	597	692	475	0	
Total	35,296	28,495	33,954	16,760	-51%
Utilities					
3301 Utilities/OMU	5,745	6,313	6,894	3,770	
3302 Utilities/Non City	3,870	8,576	9,480	2,900	
3303 Communications	3,401	3,485	1,950	700	
Total	13,016	18,374	18,324	7,370	-60%
Other					
4502 Travel	789	1,140	5,400	200	
4503 Rents & Storages	840	840	210	0	
4506 Profess/Technical	46,962	19,409	27,825	3,000	
4508 Safety Costs	0	0	25	80	
4509 Training	2,186	1,872	9,700	0	
Total	50,777	23,261	43,160	3,280	-92%

2010-2011 Budget

DEPARTMENT: 3102 Information Technology Support Services

Fund 01: General

	<u>Actual 2007-2008</u>	<u>Actual 2008-2009</u>	<u>Amended Budget 2009-2010</u>	<u>Budget 2010-2011</u>	<u>% Change</u>
Capital					
5603 Buildings	\$ 16,595	\$ 16,595	\$ 0	\$ 0	
5605 Equipment	<u>0</u>	<u>0</u>	<u>7,645</u>	<u>8,000</u>	
Total	16,595	16,595	7,645	8,000	5%
Total	<u>\$ 490,253</u>	<u>\$ 495,968</u>	<u>\$ 504,193</u>	<u>\$ 150,402</u>	<u>-70%</u>

Expenditure Analysis:

Personnel: Decrease in salaries is due to the movement of Imaging and Web to Division 3101.

Maintenance: Decrease is due to the movement of Imaging and Web to Division 3101.

Supplies: Decrease is due to the movement of Imaging and Web to Division 3101.

Utilities: Decrease is due to the movement of Imaging and Web to Division 3101.

Revenue Analysis:

No revenue is generated from this department.

2010-2011 Budget

DEPARTMENT: 3103 Information Technology Operations

Fund 01: General

	Actual 2007-2008	Actual 2008-2009	Amended Budget 2009-2010	Budget 2010-2011	% Change
Personnel Services					
1101 Salaries	\$ 391,029	\$ 390,389	\$ 382,724	\$ 385,872	
1102 Salaries-Part-time & Temp	33,307	42,196	44,880	44,774	
1105 Overtime	5,469	2,892	1,000	4,000	
1121 Employees Retirement	65,242	50,252	65,831	67,824	
1123 Unemployment Expense	1,297	1,312	1,283	1,304	
1125 Hospital Insurance	43,029	41,574	54,360	41,112	
1126 Life Insurance	2,250	2,092	2,292	2,211	
1127 Social Security	30,505	30,919	32,788	33,250	
1128 Workers Comp.	701	660	663	745	
1129 Other Benefits	0	0	225	0	
Total	572,829	562,286	586,046	581,092	-1%
Maintenance					
2203 Maintenance/Furniture & Fixtures	0	0	300	300	
2204 Repairs	(700)	0	1,400	1,400	
2206 Maintenance/Repair Computers	56,404	52,033	64,104	109,210	
2211 Maintenance/Vehicles & Equipment	1,648	1,648	1,640	1,183	
Total	57,352	53,681	67,444	112,093	66%
Supplies					
2401 Non-Capitalized Equipment	23,763	21,172	65,698	54,650	
2402 Postage	13	15	225	350	
2403 Technical Supplies	17,747	17,191	10,050	6,850	
2405 Cleaning Supplies	0	0	750	750	
2407 Office Supplies	1,382	496	9,010	9,010	
2409 Dues & Subscriptions	107	213	420	420	
2412 Motor Fuel	0	381	1,000	2,000	
Total	43,012	39,468	87,153	74,030	-15%
Utilities					
3301 Utilities/OMU	9,118	9,864	10,783	6,760	
3302 Utilities/Non City	6,074	13,536	14,130	5,200	
3303 Communications	13,669	15,468	19,150	23,350	
Total	28,861	38,868	44,063	35,310	-20%

2010-2011 Budget

DEPARTMENT: 3103 Information Technology Operations

Fund 01: General

	<u>Actual 2007-2008</u>	<u>Actual 2008-2009</u>	<u>Amended Budget 2009-2010</u>	<u>Budget 2010-2011</u>	<u>% Change</u>
Other					
4502 Travel	\$ 3,099	\$ 2,428	\$ 17,800	\$ 300	
4503 Rents & Storages	9,079	9,009	12,440	1,000	
4504 Insurance	0	2,819	2,988	2,333	
4506 Profess/Technical	117,514	78,649	128,393	108,850	
4508 Safety Costs	0	0	80	80	
4509 Training	25,085	19,420	33,000	32,650	
Total	<u>154,777</u>	<u>112,325</u>	<u>194,701</u>	<u>145,213</u>	-25%
Capital					
5605 Equipment	9,200	0	122,000	0	
5607 Replacement	12,027	11,072	10,887	11,551	
Total	<u>21,227</u>	<u>11,072</u>	<u>132,887</u>	<u>11,551</u>	-91%
Total	<u>\$ 878,058</u>	<u>\$ 817,700</u>	<u>\$ 1,112,294</u>	<u>\$ 959,289</u>	-14%

Expenditure Analysis:

Maintenance: Increase mainly due to costs associated with data storage systems.

Revenue Analysis:

Projected revenues of \$565,982 from OMPC, OMU, and RWRA.

2010-2011 Budget

DEPARTMENT: 3105 Information Technology Radio Communications

Fund 01: General

	Actual 2007-2008	Actual 2008-2009	Amended Budget 2009-2010	Requested 2010-2011	% Change
Personnel Services					
1101 Salaries	\$ 47,018	\$ 50,437	\$ 55,242	\$ 0	
1102 Salaries-Part-time & Temp	20,542	23,819	29,131	0	
1105 Overtime	134	247	500	0	
1121 Employees Retirement	10,981	10,147	13,715	0	
1123 Unemployment Expense	204	224	253	0	
1126 Life Insurance	270	308	330	0	
1127 Social Security	4,909	5,402	6,493	0	
1128 Workers Comp.	131	90	88	0	
1129 Other Benefits	29	0	0	0	
Total	84,218	90,674	105,752	0	-100%
Maintenance					
2201 Maintenance/Buildings	4,004	6,725	5,127	0	
2202 Maintenance/Grounds	2,125	2,598	3,261	0	
2204 Repairs	31,863	(22,632)	0	0	
2205 Maintenance/Repairs - Radio	0	0	54,000	0	
2206 Maintenance/Repair Computers	0	0	3,000	0	
Total	37,992	(13,309)	65,388	0	-100%
Supplies					
2401 Non-Capitalized Equipment	4,791	38,067	15,763	0	
2402 Postage	32	5	64	0	
2403 Technical Supplies	941	2,405	0	0	
2405 Cleaning Supplies	0	0	650	0	
2407 Office Supplies	13	15	0	0	
2409 Dues & Subscriptions	156	156	400	0	
2412 Motor Fuel	0	0	1,000	0	
Total	5,933	40,648	17,877	0	-100%
Utilities					
3301 Utilities/OMU	1,681	1,977	2,190	0	
3302 Utilities/Non City	2,144	0	928	0	
3303 Communications	2,912	3,447	1,610	0	
Total	6,737	5,424	4,728	0	-100%

2010-2011 Budget

DEPARTMENT: 3105 Information Technology Radio Communications

Fund 01: General

	<u>Actual 2007-2008</u>	<u>Actual 2008-2009</u>	<u>Amended Budget 2009-2010</u>	<u>Requested 2010-2011</u>	<u>% Change</u>
Other					
4502 Travel	\$ 1,005	\$ 3,160	\$ 750	\$ 0	
4503 Rents & Storages	210	105	0	0	
4504 Insurance	0	4,390	4,654	0	
4506 Profess/Technical	714	6,846	38,600	0	
4508 Safety Costs	0	0	80	0	
4509 Training	9,920	11,226	11,800	0	
Total	<u>11,849</u>	<u>25,727</u>	<u>55,884</u>	<u>0</u>	-100%
Capital					
5605 Equipment	<u>0</u>	<u>0</u>	<u>135,490</u>	<u>0</u>	
Total	<u>0</u>	<u>0</u>	<u>135,490</u>	<u>0</u>	-100%
Total	<u>\$ 146,729</u>	<u>\$ 149,164</u>	<u>\$ 385,119</u>	<u>\$ 0</u>	-100%

Expenditure Analysis:

This department has been moved to 4108.

Revenue Analysis:

2010-2011 Budget

DEPARTMENT: 3104 Information Technology GIS

Fund 21: GIS

	Actual 2007-2008	Actual 2008-2009	Amended Budget 2009-2010	Budget 2010-2011	% Change
Personnel Services					
1101 Salaries	\$ 177,209	\$ 183,420	\$ 189,036	\$ 197,418	
1121 Employees Retirement	28,858	25,079	32,836	33,423	
1123 Unemployment Expense	536	554	567	592	
1125 Hospital Insurance	26,832	27,540	31,320	31,320	
1126 Life Insurance	1,062	1,101	1,131	1,157	
1127 Social Security	12,088	12,491	14,461	15,102	
1128 Workers Comp.	309	304	299	338	
1129 Other Benefits	0	0	75	0	
Total	246,894	250,489	269,725	279,350	4%
Maintenance					
2203 Maintenance/Furniture & Fixtures	0	0	100	100	
2204 Repairs	0	0	350	350	
2206 Maintenance/Repair Computers	0	0	200	200	
Total	0	0	650	650	0%
Supplies					
2401 Non-Capitalized Equipment	897	1,600	3,600	0	
2402 Postage	7	5	0	0	
2403 Technical Supplies	(87)	927	700	700	
2407 Office Supplies	221	66	150	150	
2409 Dues & Subscriptions	0	825	75	75	
2412 Motor Fuel	0	0	100	100	
Total	1,038	3,423	4,625	1,025	-78%
Utilities					
3301 Utilities/OMU	3,162	3,115	3,910	1,755	
3302 Utilities/Non City	1,370	4,721	5,700	1,350	
3303 Communications	1,044	1,224	1,270	2,000	
Total	5,576	9,060	10,880	5,105	-53%
Other					
4502 Travel	5	94	300	300	
4503 Rents & Storages	630	630	660	660	
4506 Profess/Technical	32,109	28,057	28,300	29,800	
4508 Safety Costs	0	0	15	15	
4509 Training	4,280	3,441	13,000	13,000	
Total	37,024	32,222	42,275	43,775	4%

2010-2011 Budget

DEPARTMENT: 3104 Information Technology GIS

Fund 21: GIS

	<u>Actual 2007-2008</u>	<u>Actual 2008-2009</u>	<u>Amended Budget 2009-2010</u>	<u>Budget 2010-2011</u>	<u>% Change</u>
Capital					
5605 Equipment	\$ 0	\$ 0	\$ 75,000	\$ 0	
5651 Depreciation	<u>524</u>	<u>1,047</u>	<u>0</u>	<u>0</u>	
Total	524	1,047	75,000	0	-100%
Total	<u>\$ 291,056</u>	<u>\$ 296,241</u>	<u>\$ 403,155</u>	<u>\$ 329,905</u>	<u>-18%</u>

Expenditure Analysis:

Capital: Decrease due to no capital request for this FY. Previous three year funding meets capital needs with sufficient reserve for the fiscal year.

Revenue Analysis:

Projected revenue of \$247,410 to be received from OMPC, OMU, and RWRA.



2010-2011 Budget

DEPARTMENT: 7002 Parks Administration

Fund 01: General

Program Description

This program provides the overall administration and management of the Parks and Recreation Department. Services include: management of recreational facilities and programs, special event planning, the Owensboro Youth Council, Special Events, Dugan Best Recreation Center, and administration of the respective enterprise funds associated with the Sportscenter, Ice Arena, Hillcrest Golf Course, Pools, Softball Complex, and Ben Hawes Golf Course and park.

Performance Indicators	Actual 2007-2008	Actual 2008-2009	Projected 2009-2010	Estimated 2010-2011
Number of participants	107,692	106,962	106,008	106,019
Number of recreation programs	344	311	261	290
Amount of sponsorship support	\$40,763	\$27,869	\$25,398	\$25,000

2009-2010 Accomplishments

1. Reinstated the Owensboro Youth Summit.
2. The Owensboro Youth Council's Annual Food Drive fed 235 families for the Thanksgiving holiday, up from 200 families in 2008.
3. Partnered with Dugan Best Neighborhood Alliance and conducted a book drive for the Recreation Center.
4. Provided staff training in revenue development.
5. Completed the 2010 Parks Master Plan update.
6. Provided staff training for Edge Ice Center on the cash register program.
7. Evaluated Department's marketing strategies to include Facebook and mass email.

2010-2011 Objectives

1. Begin implementing strategies from the Parks Master Plan.
 2. Continue to evaluate the operating hours of Dugan Best Recreation Center.
 3. Plan a 25th Anniversary celebration for Holiday in the Park.
 4. Create a new signature service project for the Owensboro Youth Council.
 5. Research funding opportunities to add outdoor fitness/playground equipment along our walking trails.
 6. Evaluate Pools and prepare options for the future of our City Pools.
-

2010-2011 Budget

DEPARTMENT: 7011, 7013, 7014 Parks Programs and Activities

Fund 01: General

Program Description

This program provides recreation programs and activities to include: Special Events, such as Daddy/Daughter Date Night, Corporate Challenge, July 4th Celebration, and Ghosts and Goblins in the Park; Summer and Break Day Camps; and youth and adult sports programs including tennis, volleyball, basketball, and 5K, 10K, and half marathon races.

Performance Indicators	Actual 2007-2008	Actual 2008-2009	Projected 2009-2010	Estimated 2010-2011
Teen Participants	700	750	900	925
Youth Camp Participants	310	160	0	0
Day Camp Participants	166	191	234	245
Special Event Participants	12,063	13,647	12,318	15,140
Adult Sports Programs	8	9	8	28
Adult Sports Participants	4,364	4,706	5,094	5,397
Youth Sports Programs	11	32	36	38
Youth Sports Participants	564	565	690	717

2009-2010 Accomplishments

1. Hosted Owensboro's first half marathon.
2. Expanded and marketed the youth and adult tennis programs, increasing participation by 192%.
3. Partnered with Western Kentucky Botanical Gardens to do a Walk and Talk Nature Program.
4. Celebrated the 20th Anniversary of Ghosts and Goblins in the Park.

2010-2011 Objectives

1. Develop a comprehensive, year-round adult fitness program by utilizing our parks and outdoor walking trails.
 2. Partner with local agencies to develop a comprehensive, year-round nature program that will satisfy the needs of the community as outlined in the 2010 Master Plan update.
 3. Increase overall participation in adult sports programs by 6% (5,094 to 5,399 participants).
 4. Increase Ghost and Goblins Trail of Treats business participation by 20% (23 to 27 booths).
 5. Increase participation of Day Camps by 9% (225 to 245 participants).
-

2010-2011 Budget

DEPARTMENT: 7000 Parks - General Fund Summary

Fund 01: General

	Actual 2007-2008	Actual 2008-2009	Amended Budget 2009-2010	Budget 2010-2011	Percent Change
Personnel Services					
1101 Salaries	\$ 371,243	\$ 364,709	\$ 333,961	\$ 286,344	
1102 Salaries-Part-time & Temp	28,582	40,094	104,882	86,548	
1103 Temporary Help-Outside	16,894	15,700	2,712	1,012	
1105 Overtime	353	468	1,350	1,350	
1121 Employees Retirement	60,198	52,298	56,025	51,221	
1123 Unemployment Expense	1,206	1,235	1,321	1,123	
1124 Clothing	233	25	682	654	
1125 Hospital Insurance	69,234	63,116	59,734	53,004	
1126 Life Insurance	2,209	2,168	1,991	1,881	
1127 Social Security	28,125	28,639	33,855	28,629	
1128 Workers Comp.	10,209	9,210	11,541	11,686	
1129 Other Benefits	45	92	100	100	
Total	588,531	577,754	608,154	523,552	-14%
Maintenance					
2201 Maintenance/Buildings	268,297	273,180	42,596	279,446	
2202 Maintenance/Grounds	1,150,529	1,231,365	13,683	1,453,144	
2203 Maintenance/Furniture & Fixtures	359	219	740	740	
2204 Repairs-Service Agreements/Lights	3,109	3,044	3,700	3,200	
2211 Maintenance/Vehicles & Equipment	1,176	1,007	1,141	1,183	
Total	1,423,470	1,508,815	61,860	1,737,713	2709%
Supplies					
2401 Non-Capitalized Equipment	10,318	305	6,600	2,000	
2402 Postage	1,104	629	2,270	1,946	
2403 Technical Supplies	12,169	8,111	55,003	45,008	
2405 Cleaning Supplies	715	707	850	950	
2406 Parts & Supplies	0	0	150	0	
2407 Office Supplies	4,775	5,178	6,100	4,000	
2409 Dues & Subscriptions	933	370	1,505	1,555	
2410 Concession Supplies	1,876	2,351	2,200	1,800	
Total	31,890	17,651	74,678	57,259	-23%
Utilities					
3301 Utilities/OMU	70,342	75,062	87,028	82,000	
3302 Utilities/Non City	33,832	40,526	44,476	40,000	
3303 Communications	5,412	5,325	5,580	5,350	
Total	109,586	120,913	137,084	127,350	-7%

2010-2011 Budget

DEPARTMENT: 7000 Parks - General Fund Summary

Fund 01: General

	Actual 2007-2008	Actual 2008-2009	Amended Budget 2009-2010	Budget 2010-2011	Percent Change
Other					
4501 Advertising	\$ 43,863	\$ 49,060	\$ 60,943	\$ 33,250	
4502 Travel	1,705	2,010	3,520	3,050	
4503 Rents & Storages	0	0	8,060	6,975	
4504 Insurance	13,494	14,681	15,419	5,500	
4506 Profess/Technical	21,206	18,052	68,006	55,004	
4508 Safety Costs	238	169	1,068	723	
4509 Training	2,476	5,229	6,800	6,357	
4557 Teen Center	9,092	7,216	4,850	3,850	
Total	92,074	96,417	168,666	114,709	-32%
Capital					
5607 Replacement	241,148	281,822	309,373	341,678	
Total	241,148	281,822	309,373	341,678	10%
Total	\$ 2,486,699	\$ 2,603,372	\$ 1,359,815	\$ 2,902,261	113%

Expenditure Analysis:

Personnel: Decrease due to shifting employees to other departments within Parks.

Maintenance: Increase due to moving parks maintenance from general government.

Supplies: Decrease primarily due to lower non-capitalized equipment, technical supplies, and office supplies expenditures.

Other: Decrease primarily due to lowered advertising, insurance, and professional/technical expenses.

Revenue Analysis

Projected revenues of \$167,558 generated from administration and programs.

2010-2011 Budget

DEPARTMENT: Parks General Fund Overview

Fund 01: General

	Actual 2007-2008	Actual 2008-2009	Amended Budget 2009-2010	Budget 2010-2011	Change From Prior Yr	% Change
Maintenance - 7001 *						
Revenue	\$ 0	\$ 0	\$ 0	\$ 0	0	0.0%
Expense	0	0	0	2,014,270	2,014,270	100.0%
Excess (Loss)	\$ 0	\$ 0	\$ 0	(2,014,270)	(2,014,270)	0.0%
Admin - 7002						
Revenue	\$ 14,226	\$ 14,549	\$ 12,030	\$ 10,350	(1,680)	-14.0%
Expense	2,486,699	2,603,372	1,196,580	645,796	(550,784)	-46.0%
Excess (Loss)	\$ (2,472,473)	\$ (2,588,823)	\$ (1,184,550)	\$ (635,446)	\$ 549,104	0.0%
Youth - 7011						
Revenue	\$ 68,375	\$ 63,098	\$ 91,050	\$ 79,150	(11,900)	-13.1%
Expense	44,194	51,420	91,100	83,792	(7,308)	-8.0%
Excess (Loss)	\$ 24,181	\$ 11,678	\$ (50)	\$ (4,642)	\$ (4,592)	9184.0%
Special Events - 7013						
Revenue	\$ 39,919	\$ 49,213	\$ 26,082	\$ 21,524	(4,558)	-17.5%
Expense	41,413	60,900	22,636	61,596	38,960	172.1%
Excess (Loss)	\$ (1,494)	\$ (11,687)	\$ 3,446	\$ (40,072)	\$ (43,518)	-1262.9%
Sports - 7014						
Revenue	\$ 28,411	\$ 28,148	\$ 49,016	\$ 61,884	12,868	26.3%
Expense	21,992	25,767	49,499	96,807	47,308	95.6%
Excess (Loss)	\$ 6,419	\$ 2,381	\$ (483)	\$ (34,923)	\$ (34,440)	7130.4%
Total						
Revenue	\$ 150,931	\$ 155,008	\$ 178,178	\$ 172,908	(5,270)	-3.0%
Expense	2,594,298	2,741,459	1,359,815	2,902,261	1,542,446	113.4%
Excess (Loss)	\$ (2,443,367)	\$ (2,586,451)	\$ (1,181,637)	\$ (2,729,353)	\$ (1,547,716)	131.0%

* Maintenance 7001 previously reported in general government (general fund).

2010-2011 Budget

DEPARTMENT: 7001 Parks Maintenance

Fund 01: General

		<u>Actual</u>	<u>Actual</u>	<u>Amended</u>	<u>Budget</u>	<u>%</u>
		<u>2007-2008</u>	<u>2008-2009</u>	<u>Budget</u>	<u>2010-2011</u>	<u>Change</u>
				<u>2009-2010</u>		
Maintenance						
2201	Maintenance/Buildings	\$ 0	\$ 0	\$ 0	\$ 247,934	
2202	Maintenance/Grounds	0	0	0	1,442,344	
	Total	0	0	0	1,690,278	100%
Capital						
5607	Replacement	0	0	0	323,992	
	Total	0	0	0	323,992	100%
	Total	\$ 0	\$ 0	\$ 0	\$ 2,014,270	100%

Expenditure Analysis:

Maintenance: All parks maintenance moved from 1501 to 7001.

Capital: English Park replacement moved to 7001.

Revenue Analysis:

No revenue generated from this department.

2010-2011 Budget

DEPARTMENT: 7002 Parks Administration

Fund 01: General

		<u>Actual</u>	<u>Actual</u>	<u>Amended</u>	<u>Budget</u>	<u>%</u>
		<u>2007-2008</u>	<u>2008-2009</u>	<u>Budget</u>	<u>2010-2011</u>	<u>Change</u>
				<u>2009-2010</u>		
Personnel Services						
1101	Salaries	\$ 371,243	\$ 364,709	\$ 333,961	\$ 220,088	
1102	Salaries-Part-time & Temp	28,582	40,094	38,719	31,276	
1103	Temporary Help-Outside	16,894	15,700	2,400	0	
1105	Overtime	353	468	1,000	1,000	
1121	Employees Retirement	60,198	52,298	56,025	40,004	
1123	Unemployment Expense	1,206	1,235	1,122	757	
1124	Clothing	233	25	230	230	
1125	Hospital Insurance	69,234	63,116	59,734	42,564	
1126	Life Insurance	2,209	2,168	1,991	1,483	
1127	Social Security	28,125	28,639	28,770	19,306	
1128	Workers Comp.	10,209	9,210	9,457	9,628	
1129	Other Benefits	45	92	100	100	
	Total	588,531	577,754	533,509	366,436	-31.3%
Maintenance						
2201	Maintenance/Buildings	268,297	273,180	38,512	27,184	
2202	Maintenance/Grounds	1,150,529	1,231,365	10,019	6,239	
2203	Mtc/Furniture & Fixtures	359	219	740	740	
2204	Repairs-Service Agreements	3,109	3,044	3,700	3,200	
2211	Mtc/Vehicles & Equipment	1,176	1,007	1,141	1,183	
	Total	1,423,470	1,508,815	54,112	38,546	-28.8%
Supplies						
2401	Non-Capitalized Equipment	10,318	305	6,600	2,000	
2402	Postage	1,104	629	1,700	1,000	
2403	Technical Supplies	12,169	8,111	18,900	10,150	
2405	Cleaning Supplies	715	707	850	850	
2407	Office Supplies	4,775	5,178	6,100	4,000	
2409	Dues & Subscriptions	933	370	755	755	
2410	Concession Supplies	1,876	2,351	2,000	1,400	
	Total	31,890	17,651	36,905	20,155	-45.4%
Utilities						
3301	Utilities/OMU	70,342	75,062	87,028	82,000	
3302	Utilities/Non City	33,832	40,526	44,476	40,000	
3303	Communications	5,412	5,325	5,580	5,350	
	Total	109,586	120,913	137,084	127,350	-7.1%

2010-2011 Budget

DEPARTMENT: 7002 Parks Administration

Fund 01: General

		<u>Actual</u>	<u>Actual</u>	<u>Amended</u>	<u>Budget</u>	<u>%</u>
		<u>2007-2008</u>	<u>2008-2009</u>	<u>Budget</u>	<u>2010-2011</u>	<u>Change</u>
				<u>2009-2010</u>		
Other						
4501	Advertising	\$ 43,863	\$ 49,060	\$ 54,213	\$ 28,610	
4502	Travel	1,705	2,010	3,520	3,050	
4504	Insurance	13,494	14,681	15,419	5,500	
4506	Profess/Technical	21,206	18,052	40,227	27,915	
4508	Safety Costs	238	169	568	398	
4509	Training	2,476	5,229	6,800	6,300	
4557	Teen Center	9,092	7,216	4,850	3,850	
	Total	<u>92,074</u>	<u>96,417</u>	<u>125,597</u>	<u>75,623</u>	<u>-39.8%</u>
Capital						
5607	Replacement	<u>241,148</u>	<u>281,822</u>	<u>309,373</u>	<u>17,686</u>	
	Total	<u>241,148</u>	<u>281,822</u>	<u>309,373</u>	<u>17,686</u>	<u>-94.3%</u>
	Total	<u>\$ 2,486,699</u>	<u>\$ 2,603,372</u>	<u>\$ 1,196,580</u>	<u>\$ 645,796</u>	<u>-46.0%</u>

Expenditure Analysis:

Personnel: Decrease due to shifting employees to other departments within Parks.

Supplies: Decrease due to lower non-capitalized equipment, technical supplies, and office supplies expenditures.

Utilities: Decrease due to prior year over estimated.

Other: Decrease due to lowered advertising, insurance, and profess/technical expenses.

Capital: Decrease due to lower replacement charges.

Revenue Analysis:

Revenue of \$5,000 projected for advertising fees.

2010-2011 Budget

REVENUE

DEPARTMENT: 7009 Parks Dugan Best

Fund 01: General

Account	Description	Audit		Amended	Budget	%
		2007-2008	2008-2009	Budget	2010-2011	Change
7451	DBRC Programs	\$ 1,037	\$ 1,771	\$ 525	\$ 300	
7455	DBRC Rentals	1,995	1,675	1,500	500	
7456	DBRC Vending	729	312	500	550	
7457	DBRC Gifts/Donations	100	250	1,005	1,000	
7459	Concessions	4,609	4,506	3,500	3,000	
		<u>\$ 8,470</u>	<u>\$ 8,514</u>	<u>\$ 7,030</u>	<u>\$ 5,350</u>	<u>-23.9%</u>

2010-2011 Budget

DEPARTMENT: 7011 Parks Youth

Fund 01: General

	<u>Actual</u>	<u>Actual</u>	<u>Amended</u>	<u>Budget</u>	<u>%</u>
	<u>2007-2008</u>	<u>2008-2009</u>	<u>Budget</u>	<u>2010-2011</u>	<u>Change</u>
			<u>2009-2010</u>		
Personnel Services					
1101 Salaries	\$ 0	\$ 0	\$ 0	12,110	
1102 Salaries-Part-time & Temp	26,966	30,523	55,047	46,326	
1121 Employees Retirement	0	35	0	2,050	
1123 Unemployment Expense	81	92	165	175	
1124 Clothing	0	0	272	224	
1126 Life Insurance	0	0	0	73	
1127 Social Security	2,063	2,334	4,211	4,470	
1128 Workers Comp.	1,200	1,194	1,508	1,704	
Total	<u>30,310</u>	<u>34,178</u>	<u>61,203</u>	<u>67,132</u>	<u>9.7%</u>
Supplies					
2402 Postage	110	500	325	425	
2403 Technical Supplies	5,085	4,233	8,786	6,510	
2405 Cleaning Supplies	0	0	0	100	
2409 Dues & Subscriptions	0	0	750	800	
Total	<u>5,195</u>	<u>4,733</u>	<u>9,861</u>	<u>7,835</u>	<u>-20.5%</u>
Other					
4501 Advertising	586	1,186	2,450	1,300	
4503 Rents & Storages	1,271	1,800	2,000	0	
4506 Profess/Technical	6,738	9,333	15,086	7,200	
4508 Safety Costs	94	190	500	325	
Total	<u>8,689</u>	<u>12,509</u>	<u>20,036</u>	<u>8,825</u>	<u>-56.0%</u>
Total	<u>\$ 44,194</u>	<u>\$ 51,420</u>	<u>\$ 91,100</u>	<u>\$ 83,792</u>	<u>-8.0%</u>

Expenditure Analysis:

Personnel: Increase due to shift of full-time employee salary from 7002.

Supplies: Decrease due to lower technical supplies expense.

Other: Decrease due to deleting rents & storages and decreasing profess/technical expense.

Revenue Analysis:

Expected \$79,150 revenue generated from this program.

2010-2011 Budget

REVENUE

DEPARTMENT: 7011 Parks Youth

Fund 01: General

Account	Description	Audit 2007-2008	Audit 2008-2009	Amended Budget 2009-2010	Budget 2010-2011	% Change
7435	Camps	\$ 6,206	\$ 994	\$ 0	\$ 0	
7441	Other Rentals	889	0	0	0	
7447	Summer Day Camp	59,222	58,634	84,150	73,500	
7472	Community Activities	1,041	726	800	400	
7473	Holiday Camp	1,017	2,744	6,100	5,250	
		<u>\$ 68,375</u>	<u>\$ 63,098</u>	<u>\$ 91,050</u>	<u>\$ 79,150</u>	<u>-13.1%</u>

2010-2011 Budget

DEPARTMENT: 7013 Parks Special Events

Fund 01: General

	<u>Actual</u>	<u>Actual</u>	<u>Amended</u>	<u>Budget</u>	<u>%</u>
	<u>2007-2008</u>	<u>2008-2009</u>	<u>Budget</u>	<u>2010-2011</u>	<u>Change</u>
Personnel Services					
1101 Salaries	\$ 0	\$ 0	\$ 0	\$ 23,385	
1102 Salaries-Part-time & Temp	932	992	979	830	
1105 Overtime	0	0	350	350	
1121 Employees Retirement	0	40	0	3,959	
1123 Unemployment Expense	3	3	3	74	
1125 Hospital Insurance	0	0	0	10,440	
1126 Life Insurance	0	0	0	140	
1127 Social Security	71	64	75	1,879	
1128 Workers Comp.	77	77	57	31	
Total	<u>1,083</u>	<u>1,176</u>	<u>1,464</u>	<u>41,088</u>	<u>2706.6%</u>
Maintenance					
2201 Maintenance/Buildings	6,540	6,810	4,084	4,328	
2202 Maintenance/Grounds	3,651	3,997	3,664	4,561	
Total	<u>10,191</u>	<u>10,807</u>	<u>7,748</u>	<u>8,889</u>	<u>14.7%</u>
Supplies					
2402 Postage	10	182	163	214	
2403 Technical Supplies	7,318	9,733	8,696	6,899	
2407 Office Supplies	12	272	0	0	
2410 Concession Supplies	44	330	200	400	
Total	<u>7,384</u>	<u>10,517</u>	<u>9,059</u>	<u>7,513</u>	<u>-17.1%</u>
Other					
4501 Advertising	675	1,187	1,630	1,646	
4503 Rents & Storages	4,130	3,704	360	360	
4506 Profess/Technical	13,297	6,758	2,375	2,100	
4562 Sunset Series	4,653	26,751	0	0	
Total	<u>22,755</u>	<u>38,400</u>	<u>4,365</u>	<u>4,106</u>	<u>-5.9%</u>
Total	<u>\$ 41,413</u>	<u>\$ 60,900</u>	<u>\$ 22,636</u>	<u>\$ 61,596</u>	<u>172.1%</u>

Expenditure Analysis:

Personnel: Increase due to shifting portion of full-time employee from 7002.

Supplies: Decrease due to lower technical supplies expense.

Revenue Analysis:

Revenue of \$21,524 expected for this program.

2010-2011 Budget

REVENUE

DEPARTMENT: 7013 Parks Special Events

Fund 01: General

Account	Description	Audit 2007-2008	Audit 2008-2009	Amended Budget 2009-2010	Budget 2010-2011	% Change
7432	Concessions	\$ 170	\$ 528	\$ 300	\$ 400	
7433	Special Events	27,328	24,613	9,275	12,428	
7442	Showmobile	3,246	7,157	5,000	5,000	
7444	Halloween Activities	643	630	1,400	0	
7448	Parade Permits	50	56	30	30	
7460	Sunset Series	382	6,229	0	0	
7465	Gifts/Donations	8,100	0	10,077	3,666	
7468	Sunset Series Sponsors	0	10,000	0	0	
		<u>\$ 39,919</u>	<u>\$ 49,213</u>	<u>\$ 26,082</u>	<u>\$ 21,524</u>	<u>-17.5%</u>

2010-2011 Budget

DEPARTMENT: 7014 Parks Sports

Fund 01: General

	<u>Actual</u> <u>2007-2008</u>	<u>Actual</u> <u>2008-2009</u>	<u>Amended</u> <u>Budget</u> <u>2009-2010</u>	<u>Budget</u> <u>2010-2011</u>	<u>%</u> <u>Change</u>
Personnel Services					
1101 Salaries	\$ 0	\$ 0	\$ 0	\$ 30,761	
1102 Salaries-Part-time & Temp	3,246	5,447	10,137	8,116	
1103 Temporary Help-Outside	805	382	312	1,012	
1121 Employees Retirement	0	0	0	5,208	
1123 Unemployment Expense	10	16	31	117	
1124 Clothing	64	0	180	200	
1126 Life Insurance	0	0	0	185	
1127 Social Security	247	415	799	2,974	
1128 Workers Comp.	519	519	519	323	
Total	<u>4,891</u>	<u>6,779</u>	<u>11,978</u>	<u>48,896</u>	<u>308.2%</u>
Supplies					
2402 Postage	208	148	82	307	
2403 Technical Supplies	7,348	7,753	18,621	21,449	
2406 Parts & Supplies	0	0	150	0	
Total	<u>7,556</u>	<u>7,901</u>	<u>18,853</u>	<u>21,756</u>	<u>15.4%</u>
Other					
4501 Advertising	639	515	2,650	1,694	
4503 Rents & Storages	0	0	5,700	6,615	
4506 Profess/Technical	8,900	10,557	10,318	17,789	
4508 Safety Costs	6	15	0	0	
4509 Training	0	0	0	57	
Total	<u>9,545</u>	<u>11,087</u>	<u>18,668</u>	<u>26,155</u>	<u>40.1%</u>
Total	<u>\$ 21,992</u>	<u>\$ 25,767</u>	<u>\$ 49,499</u>	<u>\$ 96,807</u>	<u>95.6%</u>

Expenditure Analysis:

Personnel: Increase due to shifting full-time employee from 7002.

Supplies: Increase mainly due to increase technical supplies expense.

Other: Increase due to higher profess/technical expenses.

Revenue Analysis:

\$61,884 revenue expected from this program.

2010-2011 Budget

REVENUE

DEPARTMENT: 7014 Parks Sports

Fund 01: General

Account	Description	Audit		Amended		% Change
		2007-2008	2008-2009	Budget 2009-2010	Budget 2010-2011	
7434	Adult Basketball	\$ 1,033	\$ 4,168	\$ 3,032	\$ 3,720	
7437	Sports Camps	3,008	(58)	3,212	4,678	
7438	Races	3,972	4,719	3,100	6,610	
7439	Tennis Lessons	3,926	6,450	6,048	6,534	
7461	Tennis Tournaments	5,246	3,904	5,760	4,470	
7462	Youth Basketball	1,306	2,296	0	0	
7467	Adult Volleyball	3,628	2,245	3,564	4,776	
7469	Corporate Challenge	0	0	16,100	16,100	
7471	Start Smart	1,937	1,550	1,800	2,160	
7473	Nature Camps/Activities	0	0	0	2,518	
7474	Fitness Youth	1,834	1,357	1,380	1,656	
7475	Fitness Adult	0	0	0	6,156	
7476	Youth Volleyball	37	(7)	540	576	
7477	Parent/Child 2-on-2	175	0	0	0	
7479	Sports Gifts/Donations	2,000	1,500	1,500	1,000	
7482	Volleyball Open Gym	309	24	300	930	
7484	Adult Flag Football	0	0	1,760	0	
7485	Adult Open Soccer	0	0	920	0	
		<u>\$ 28,411</u>	<u>\$ 28,148</u>	<u>\$ 49,016</u>	<u>\$ 61,884</u>	<u>26.3%</u>

2010-2011 Budget

DEPARTMENT: 7003, 7004, 7005, 7006, 7008, 7010 Recreational

Fund 15: Recreational

Program Description

This program provides the staffing and services offered at the following facilities: Ben Hawes Golf Course, Hillcrest Golf Course, Sportscenter, Edge Ice Center, Pools, and the Owensboro Softball Complex.

Performance Indicators	Actual	Actual	Projected	Estimated
	2007-2008	2008-2009	2009-2010	2010-2011
Ben Hawes Golf Course – Number of golf rounds	0	0	0	30,000
Ben Hawes Golf Course – Season Passes Sold	0	0	0	200
Hillcrest Golf Course – Number of golf rounds	27,446	28,000	27,102	15,000
Hillcrest Golf Course – Season Passes Sold	214	181	165	325
Pools – Public Sessions and Group Participants	13,497	12,679	12,122	15,036
Pools – Lesson participants	271	289	340	340
Edge Ice Center– Lesson participants	296	211	400	500
Edge Ice Center – Public Sessions and Group Participants	15,414	11,221	34,200	36,500
Sportscenter – Sporting events	45	69	66	54
Softball Complex – Number of League Teams	87	92	83	106
Softball Complex – Number of Tournaments	23	18	22	23
T-Ball League – Participants	423	475	410	410
Baseball League — Participants	0	66	78	90

2009-2010 Accomplishments

1. Held Grand Opening of Edge Ice Center.
2. Increased revenue for public skating by 43%.
3. Increased participation in skating lessons by 52%.
4. Increased revenue from Youth Hockey Association by 42%.
5. Participation in the Youth Baseball League increased by 18%.
6. Implemented a new team surcharge at the Owensboro Softball Complex that will generate \$4,000 in new revenues.
7. Implemented Tuesday Night Swim at Combest Pool.

2010-2011 Objectives

1. Replace lost revenue from OHS no longer using the Sportscenter for basketball after 60 years.
2. Bid to host the 2012 and 2013 KHSAA State Fast Pitch Championship at the Softball Complex.
3. Increase number of participants in Fall Machine Pitch Baseball League by 15%.
4. Secure a major sponsor for the Edge Ice Center.
5. Increase group participation at the Edge Ice Center by churches from Western Kentucky and Southern Indiana.
6. Implement daily tee times at the golf courses.
7. Create partnerships with private entities to increase participation at the golf courses.
8. Conduct a feasibility study on a new family aquatics center.
9. Transition to City owned operations of Ben Hawes Golf Course, addressing equipment issues, land management issues, staffing, and golf play and rounds.

2010-2011 Budget

DEPARTMENT: Recreational Summary

Fund 15: Recreational

		Actual	Actual	Amended	Budget	Percent
		2007-2008	2008-2009	Budget	2010-2011	Change
				2009-2010		
Personnel Services						
1101	Salaries	\$ 205,922	\$ 193,419	\$ 221,461	\$ 325,807	
1102	Salaries-Part-time & Temp	174,558	176,599	191,999	409,697	
1103	Temporary Help-Outside	58,156	75,056	66,156	84,082	
1105	Overtime	7,073	11,792	12,100	17,200	
1121	Employees Retirement	28,939	30,314	41,357	64,015	
1123	Unemployment Expense	1,064	1,118	1,360	2,258	
1124	Clothing	2,649	2,938	2,682	5,162	
1125	Hospital Insurance	29,808	24,924	32,822	48,720	
1126	Life Insurance	992	1,109	1,326	1,908	
1127	Social Security	25,812	27,336	32,644	57,582	
1128	Workers Comp.	7,959	8,130	6,924	10,654	
1129	Other Benefits	0	2	40	0	
	Total	542,932	552,737	610,871	1,027,085	68%
Maintenance						
2201	Maintenance/Buildings	144,086	180,110	125,608	171,195	
2202	Maintenance/Grounds	134,199	129,096	131,751	117,316	
2203	Maintenance/Furniture & Fixtures	132	0	0	400	
2204	Repairs-Service Agreements/Lights	5,809	3,724	8,025	9,100	
2211	Maintenance/Vehicles & Equipment	27,302	31,589	32,156	19,792	
	Total	311,528	344,519	297,540	317,803	7%
Supplies						
2401	Non-Capitalized Equipment	21,455	35,350	21,751	14,850	
2402	Postage	583	1,144	1,020	1,785	
2403	Technical Supplies	48,736	45,701	35,309	42,908	
2404	Agricultural Supplies	7,403	8,561	10,400	62,000	
2405	Cleaning Supplies	8,297	8,457	11,915	13,600	
2407	Office Supplies	1,435	1,502	2,915	4,655	
2408	Small Tools	183	310	560	2,450	
2409	Dues & Subscriptions	940	988	1,160	3,460	
2410	Concession Supplies	97,969	101,087	117,870	141,150	
2411	Parks Concessions	5,395	2,665	9,110	21,400	
2412	Motor Fuel	10,364	10,605	19,214	33,500	
	Total	202,760	216,370	231,224	341,758	48%
Utilities						
3301	Utilities/OMU	81,908	86,924	129,707	149,000	
3302	Utilities/Non City	28,560	34,081	44,168	80,000	
3303	Communications	4,226	4,991	5,525	7,530	
	Total	114,694	125,996	179,400	236,530	32%

2010-2011 Budget

DEPARTMENT: Recreational Summary

Fund 15: Recreational

Other

4501	Advertising	\$ 9,230	\$ 10,663	\$ 25,720	\$ 47,914	
4502	Travel	1,077	0	0	0	
4503	Rents & Storages	6,459	5,897	20,200	55,538	
4504	Insurance	16,187	20,981	11,270	15,068	
4505	Contractual Services	46,860	31,616	9,217	6,300	
4506	Profess/Technical	48,072	46,064	29,833	28,177	
4508	Safety Costs	815	770	1,538	1,820	
4509	Training	0	165	0	1,250	
4562	Sunset Series	4,653	26,751	0	0	
	Total	<u>133,353</u>	<u>142,907</u>	<u>97,778</u>	<u>156,067</u>	60%

Capital

5607	Replacement	119,041	126,860	138,553	160,164	
	Total	<u>119,041</u>	<u>126,860</u>	<u>138,553</u>	<u>160,164</u>	16%

Department Total \$ 1,424,308 \$ 1,509,389 \$ 1,555,366 \$ 2,239,407 44%

5903	Transfer to Debt Service	25,131	21,432	23,032	22,346	
	Total	<u>\$ 1,449,439</u>	<u>\$ 1,530,821</u>	<u>\$ 1,578,398</u>	<u>\$ 2,261,753</u>	43%

Expenditure Analysis:

Personnel: Increase primarily due to additional personnel needed at Ben Hawes golf course and year-round employees at the Ice Arena. Also, increased temporary help-outside for grounds maintenance at Softball Complex.

Supplies: Increase primarily due to the addition of Ben Hawes golf course.

Utilities: Increase due to addition of Ben Hawes golf course and Ice Arena being open year-round.

Other: Increase primarily due to the addition of Ben Hawes golf course.

Capital: Increase due to higher replacement costs.

Revenue Analysis

Projected revenues of \$1,453,720 projected for all recreational facilities.

2010-2011 Budget

DEPARTMENT: Recreational Fund Overview

Fund 15: Recreational

	Actual 2007-2008	Actual 2008-2009	Amended Budget 2009-2010	Budget 2010-2011	Change From Prior Yr	% Change
Ben Hawes-7003						
Revenue	\$ 0	\$ 0	\$ 0	\$ 441,000	\$ 441,000	100.0%
Expense	0	0	0	528,446	528,446	100.0%
Excess (Loss)	\$ 0	\$ 0	\$ 0	\$ (87,446)	\$ (87,446)	0.0%
Hillcrest-7004						
Revenue	\$ 230,853	\$ 229,880	\$ 250,905	\$ 108,715	\$ (142,190)	-56.7%
Expense	328,881	312,815	350,321	258,135	(92,186)	-26.3%
Excess (Loss)	\$ (98,028)	\$ (82,935)	\$ (99,416)	\$ (149,420)	\$ (50,004)	50.3%
Ice Arena-7005						
Revenue	\$ 164,862	\$ 140,051	\$ 330,705	\$ 453,250	\$ 122,545	37.1%
Expense	189,235	184,100	353,514	526,821	173,307	49.0%
Excess (Loss)	\$ (24,373)	\$ (44,049)	\$ (22,809)	\$ (73,571)	\$ (50,762)	222.6%
Pools-7006						
Revenue	\$ 69,911	\$ 69,090	\$ 76,250	\$ 79,830	\$ 3,580	4.7%
Expense	154,308	146,711	168,180	202,450	34,270	20.4%
Excess (Loss)	\$ (84,397)	\$ (77,621)	\$ (91,930)	\$ (122,620)	\$ (30,690)	33.4%
Softball Complex-7008						
Revenue	\$ 175,458	\$ 182,690	\$ 189,323	\$ 190,625	\$ 1,302	0.7%
Expense	318,000	330,950	330,182	351,531	21,349	6.5%
Excess (Loss)	\$ (142,542)	\$ (148,260)	\$ (140,859)	\$ (160,906)	\$ (20,047)	14.2%
Sportscenter-7010						
Revenue	\$ 192,415	\$ 237,308	\$ 186,900	\$ 180,300	\$ (6,600)	-3.5%
Expense	351,416	418,158	376,201	394,370	18,169	4.8%
Excess (Loss)	\$ (159,001)	\$ (180,850)	\$ (189,301)	\$ (214,070)	\$ (24,769)	13.1%
Total						
Revenue	\$ 833,499	\$ 859,019	\$ 1,034,083	\$ 1,453,720	\$ 419,637	40.6%
Expense	1,341,840	1,392,734	1,578,398	2,261,753	683,355	43.3%
Excess (Loss)	\$ (508,341)	\$ (533,715)	\$ (544,315)	\$ (808,033)	\$ (263,718)	48.4%
General Fund Transfer	\$ 558,318	\$ 546,769	\$ 542,820	\$ 808,033	\$ 265,213	48.9%

2010-2011 Budget

DEPARTMENT: 7003 Parks Ben Hawes Golf Course

Fund 15: Recreational

	Actual 2007-2008	Actual 2008-2009	Amended Budget 2009-2010	Budget 2010-2011	% Change
Personnel Services					
1101 Salaries	\$ 0	\$ 0	\$ 0	\$ 110,474	
1102 Salaries-Part-time & Temp	0	0	0	123,600	
1105 Overtime	0	0	0	10,000	
1121 Employees Retirement	0	0	0	20,396	
1123 Unemployment Expense	0	0	0	732	
1124 Clothing	0	0	0	2,650	
1125 Hospital Insurance	0	0	0	10,440	
1126 Life Insurance	0	0	0	701	
1127 Social Security	0	0	0	18,672	
Total	0	0	0	297,665	100%
Maintenance					
2201 Maintenance/Buildings	0	0	0	18,141	
2204 Repairs-Service Agreements	0	0	0	1,000	
Total	0	0	0	19,141	100%
Supplies					
2401 Non-Capitalized Equipment	0	0	0	500	
2402 Postage	0	0	0	500	
2403 Technical Supplies	0	0	0	6,740	
2404 Agricultural Supplies	0	0	0	56,000	
2405 Cleaning Supplies	0	0	0	2,000	
2407 Office Supplies	0	0	0	2,000	
2408 Small Tools	0	0	0	2,000	
2409 Dues & Subscriptions	0	0	0	2,300	
2410 Concession Supplies	0	0	0	15,000	
2411 Parks Concessions	0	0	0	15,000	
2412 Motor Fuel	0	0	0	20,000	
Total	0	0	0	122,040	100%
Utilities					
3302 Utilities/Non City	0	0	0	27,000	
3303 Communications	0	0	0	2,650	
Total	0	0	0	29,650	100%

2010-2011 Budget

DEPARTMENT: 7003 Parks Ben Hawes Golf Course

Fund 15: Recreational

	Actual 2007-2008	Actual 2008-2009	Amended Budget 2009-2010	Budget 2010-2011	%
					Change
Other					
4501 Advertising	\$ 0	\$ 0	\$ 0	\$ 10,000	
4503 Rents & Storages	0	0	0	45,000	
4504 Insurance	0	0	0	3,500	
4508 Safety Costs	0	0	0	450	
4509 Training	0	0	0	1,000	
Total	<u>0</u>	<u>0</u>	<u>0</u>	59,950	100%
Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 528,446</u>	<u>100%</u>

Expenditure Analysis:

New acquisition

Revenue Analysis:

\$441,000 expected revenue from this facility.

2010-2011 Budget

REVENUE

DEPARTMENT: 7003 Parks Ben Hawes

Fund 15: Recreational Fund

Account	Description	Audit		Amended Budget		% Change
		2007-2008	2008-2009	2009-2010	2010-2011	
7321	Greens Fees/9 Hole -- Weekdays	\$ 0	\$ 0	\$ 0	\$ 29,800	
7322	Greens Fees/18 Hole -- Weekdays	0	0	0	48,000	
7323	Greens Fees/9 Hole -- Weekend/Holiday	0	0	0	21,000	
7324	Greens Fees/18 Hole -- Weekend/Holiday	0	0	0	69,000	
7326	Memberships/Family	0	0	0	15,000	
7328	Memberships/Senior	0	0	0	32,530	
7329	Memberships/Junior	0	0	0	8,000	
7330	Memberships/Single	0	0	0	22,070	
7331	Rentals/Pull Carts	0	0	0	2,500	
7333	Rentals/Annual Rolling Fee	0	0	0	2,500	
7334	Rentals/Clubs	0	0	0	400	
7335	Rentals/Gas Carts -- 9 Holes	0	0	0	47,500	
7336	Rentals/Gas Carts -- 18 Holes	0	0	0	60,000	
7337	Concessions	0	0	0	20,000	
7338	Pro Shop Sales	0	0	0	10,000	
7339	Tournaments/Outings	0	0	0	5,000	
7340	Golf Lessons	0	0	0	4,500	
7341	Par 3	0	0	0	5,000	
7342	High Schools	0	0	0	3,200	
7343	Driving Range	0	0	0	10,000	
7345	Outings	0	0	0	25,000	
		<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 441,000</u>	<u>100.0%</u>

2010-2011 Budget

DEPARTMENT: 7004 Parks Hillcrest Golf Course

Fund 15: Recreational

		Actual	Actual	Amended	Budget	%
		2007-2008	2008-2009	Budget	2010-2011	Change
				2009-2010		
Personnel Services						
1101	Salaries	\$ 92,578	\$ 80,444	\$ 81,864	\$ 31,271	
1102	Salaries-Part-time & Temp	18,250	25,315	32,694	33,470	
1103	Temporary Help-Outside	18,659	14,490	9,000	8,000	
1105	Overtime	0	0	500	500	
1121	Employees Retirement	12,550	10,716	13,971	5,322	
1123	Unemployment Expense	293	318	344	196	
1124	Clothing	922	1,540	650	450	
1125	Hospital Insurance	16,704	11,147	13,584	13,584	
1126	Life Insurance	453	468	492	164	
1127	Social Security	6,863	7,598	8,802	4,991	
1128	Workers Comp.	629	616	991	1,074	
	Total	167,901	152,652	162,892	99,022	-39.2%
Maintenance						
2201	Maintenance/Buildings	22,527	22,669	22,621	30,002	
2202	Maintenance/Grounds	10,645	10,095	11,819	12,073	
2204	Repairs-Service Agreements	(198)	706	500	300	
2211	Mtc/Vehicles & Equipment	15,782	20,033	21,077	13,665	
	Total	48,756	53,503	56,017	56,040	0.0%
Supplies						
2401	Non-Capitalized Equipment	17,364	18,620	300	250	
2402	Postage	123	61	315	200	
2403	Technical Supplies	1,936	2,013	2,080	1,500	
2404	Agricultural Supplies	7,403	8,561	10,400	6,000	
2405	Cleaning Supplies	359	607	715	400	
2407	Office Supplies	618	492	760	500	
2408	Small Tools	165	310	310	200	
2410	Concession Supplies	9,127	6,528	13,000	6,500	
2411	Parks Concessions	4,084	2,185	6,000	3,500	
2412	Motor Fuel	10,364	10,605	13,989	9,000	
	Total	51,543	49,982	47,869	28,050	-41.4%
Utilities						
3301	Utilities/OMU	1,556	1,619	1,562	2,000	
3302	Utilities/Non City	10,486	10,068	10,828	10,000	
3303	Communications	1,107	809	1,430	500	
	Total	13,149	12,496	13,820	12,500	-9.6%

2010-2011 Budget

DEPARTMENT: 7004 Parks Hillcrest Golf Course

Fund 15: Recreational

	<u>Actual</u> <u>2007-2008</u>	<u>Actual</u> <u>2008-2009</u>	<u>Amended</u> <u>Budget</u> <u>2009-2010</u>	<u>Budget</u> <u>2010-2011</u>	<u>%</u> <u>Change</u>
Other					
4501 Advertising	\$ 72	\$ 99	\$ 500	\$ 500	
4503 Rents & Storages	720	200	20,000	10,000	
4504 Insurance	1,734	1,654	930	945	
4508 Safety Costs	66	0	450	250	
4509 Training	0	69	0	250	
Total	<u>2,592</u>	<u>2,022</u>	<u>21,880</u>	<u>11,945</u>	<u>-45.4%</u>
Capital					
5607 Replacement	<u>19,809</u>	<u>20,728</u>	<u>24,811</u>	<u>28,232</u>	
Total	<u>19,809</u>	<u>20,728</u>	<u>24,811</u>	<u>28,232</u>	<u>13.8%</u>
Department Total	<u>\$ 303,750</u>	<u>\$ 291,383</u>	<u>\$ 327,289</u>	<u>\$ 235,789</u>	<u>-28.0%</u>
5903 Transfer to Debt Service	25,131	21,432	23,032	22,346	
Total	<u>\$ 328,881</u>	<u>\$ 312,815</u>	<u>\$ 350,321</u>	<u>\$ 258,135</u>	<u>-26.3%</u>

Expenditure Analysis:

Maintenance: Increase was due to restructuring of maintenance charges.

Revenue Analysis:

Expected revenues of \$108,715 from this facility for July through November 2010.

2010-2011 Budget

REVENUE

DEPARTMENT: 7004 Parks Hillcrest

Fund 15: Recreational Fund

Account	Description	Audit		Amended Budget		% Change
		2007-2008	2008-2009	2009-2010	2010-2011	
7321	Greens Fees/9 Hole – Weekdays	\$ 34,680	\$ 32,451	\$ 35,500	\$ 18,330	
7322	Greens Fees/18 Hole – Weekdays	15,311	14,601	16,100	8,116	
7323	Greens Fees/9 Hole – Weekend/Holiday	23,528	26,168	28,000	14,800	
7324	Greens Fees/18 Hole – Weekend/Holiday	15,674	15,549	17,000	9,400	
7325	Greens Fees/All Day	126	108	200	100	
7326	Memberships/Family	6,326	3,438	5,000	0	
7327	Memberships/Couple	1,950	2,670	2,000	0	
7328	Memberships/Senior	24,876	20,227	21,000	0	
7329	Memberships/Junior	2,628	2,418	4,000	0	
7330	Memberships/Single	5,705	7,183	10,000	0	
7331	Rentals/Pull Carts	655	534	650	200	
7332	Rentals/Daily Rolling Fee	51	22	125	49	
7333	Rentals/Annual Rolling Fee	1,100	2,040	2,100	0	
7334	Rentals/Clubs	57	444	350	220	
7335	Rentals/Gas Carts – 9 Holes	39,529	41,720	44,000	25,000	
7336	Rentals/Gas Carts – 18 Holes	31,348	34,694	37,000	20,000	
7337	Concessions	16,103	14,138	15,500	8,200	
7338	Pro Shop Sales	7,194	7,624	7,100	3,800	
7339	Tournaments/Outings	1,605	650	2,280	500	
7340	Golf Lessons	2,407	3,201	3,000	0	
		<u>\$ 230,853</u>	<u>\$ 229,880</u>	<u>\$ 250,905</u>	<u>\$ 108,715</u>	<u>-56.7%</u>

2010-2011 Budget

DEPARTMENT: 7005 Parks Ice Arena

Fund 15: Recreational

	Actual 2007-2008	Actual 2008-2009	Amended Budget 2009-2010	Budget 2010-2011	% Change
Personnel Services					
1101 Salaries	\$ 28,097	\$ 23,374	\$ 38,760	\$ 49,660	
1102 Salaries-Part-time & Temp	46,444	34,803	64,974	149,983	
1103 Temporary Help-Outside	0	7,548	6,643	0	
1105 Overtime	52	0	0	0	
1121 Employees Retirement	3,575	5,613	8,862	13,731	
1123 Unemployment Expense	211	174	427	599	
1124 Clothing	611	387	570	600	
1125 Hospital Insurance	5,064	4,517	8,352	10,440	
1126 Life Insurance	131	138	233	279	
1127 Social Security	5,178	4,239	8,444	15,273	
1128 Workers Comp.	1,821	1,814	1,792	3,365	
1129 Other Benefits	0	2	40	0	
Total	91,184	82,609	139,097	243,930	75.4%
Maintenance					
2201 Maintenance/Buildings	16,961	19,528	9,054	33,439	
2202 Maintenance/Grounds	3,677	3,947	5,743	8,444	
2204 Repairs-Service Agreements	2,526	1,720	3,000	3,000	
2211 Mtc/Vehicles & Equipment	11,520	11,556	11,079	6,127	
Total	34,684	36,751	28,876	51,010	76.7%
Supplies					
2401 Non-Capitalized Equipment	494	0	14,960	8,100	
2402 Postage	36	35	300	700	
2403 Technical Supplies	4,665	2,345	8,000	10,600	
2405 Cleaning Supplies	1,548	1,224	4,000	4,000	
2407 Office Supplies	211	97	1,480	1,480	
2408 Small Tools	18	0	50	50	
2409 Dues & Subscriptions	545	583	710	710	
2410 Concession Supplies	18,710	15,753	32,000	45,000	
2411 Parks Concessions	0	0	1,000	1,000	
2412 Motor Fuel	0	0	5,225	4,500	
Total	26,227	20,037	67,725	76,140	12.4%
Utilities					
3301 Utilities/OMU	13,989	16,667	62,000	75,000	
3302 Utilities/Non City	1,524	1,517	8,840	23,000	
3303 Communications	723	766	1,560	1,830	
Total	16,236	18,950	72,400	99,830	37.9%

2010-2011 Budget

DEPARTMENT: 7005 Parks Ice Arena

Fund 15: Recreational

	<u>Actual 2007-2008</u>	<u>Actual 2008-2009</u>	<u>Amended Budget 2009-2010</u>	<u>Budget 2010-2011</u>	<u>% Change</u>
Other					
4501 Advertising	7,442	7,475	23,300	35,000	
4503 Rents & Storages	0	0	200	200	
4504 Insurance	528	5,807	4,510	4,640	
4506 Profess/Technical	258	264	4,500	2,300	
4508 Safety Costs	48	65	200	200	
Total	<u>8,276</u>	<u>13,611</u>	<u>32,710</u>	<u>42,340</u>	29.4%
Capital					
5607 Replacement	<u>12,628</u>	<u>12,142</u>	<u>12,706</u>	<u>13,571</u>	
Total	<u>12,628</u>	<u>12,142</u>	<u>12,706</u>	<u>13,571</u>	6.8%
Total	<u>\$ 189,235</u>	<u>\$ 184,100</u>	<u>\$ 353,514</u>	<u>\$ 526,821</u>	49.0%

Expenditure Analysis:

- Personnel:** Increase due to additional part-time help needed for year round work.
- Maintenance:** Increase due to new building and being open year round.
- Utilities:** Increase due to year round open and having accurate projections.
- Other:** Increase mainly due to additional advertising needs.

Revenue Analysis:

Revenues of \$453,250 projected for this facility.

2010-2011 Budget

REVENUE

DEPARTMENT: 7005 Parks Ice Arena

Fund 15: Recreational Fund

Account	Description	Audit		Amended Budget		% Change
		2007-2008	2008-2009	2009-2010	2010-2011	
7351	Skate Card	\$ 510	\$ 425	\$ 960	\$ 1,000	
7352	Weekday Sessions	7,816	5,821	12,800	5,000	
7353	Weekend Sessions	19,583	20,735	49,040	62,000	
7354	Daily Fees - Groups	2,689	1,535	5,610	12,000	
7355	Concessions	28,217	23,910	64,900	125,000	
7356	Services - Lockers	87	38	960	1,000	
7357	Services - Skate Sharpening	410	703	1,650	1,500	
7358	Services - Skate Rental	17,764	14,483	28,000	51,000	
7359	Rentals - Figure Skaters	9,459	10,775	22,800	19,500	
7360	Rentals - Birthday Parties	8,401	7,035	24,750	40,000	
7361	Rentals - Private Parties	4,844	2,195	8,485	7,000	
7362	Rentals - Youth and Men's Hockey	43,488	37,309	71,300	64,000	
7363	Lessons - Badges	21	0	50	50	
7364	Lessons - Classes	12,624	8,735	24,000	18,000	
7365	Lessons - Private	236	0	200	200	
7366	P.E. Classes	5,622	4,345	9,700	8,000	
7367	Vending Machine	3,091	2,007	5,500	7,000	
7368	Advertising	0	0	0	30,000	
7369	Cheapskate Club	0	0	0	1,000	
		<u>\$ 164,862</u>	<u>\$ 140,051</u>	<u>\$ 330,705</u>	<u>\$ 453,250</u>	<u>37.1%</u>

2010-2011 Budget

DEPARTMENT: 7006 Parks Pools

Fund 15: Recreational

	Actual 2007-2008	Actual 2008-2009	Amended Budget 2009-2010	Budget 2010-2011	% Change
Personnel Services					
1101 Salaries	\$ 0	\$ 0	\$ 9,691	\$ 21,664	
1102 Salaries-Part-time & Temp	47,620	47,237	57,540	63,369	
1105 Overtime	5	0	0	0	
1121 Employees Retirement	0	0	1,935	4,345	
1123 Unemployment Expense	143	142	202	255	
1124 Clothing	610	789	830	830	
1125 Hospital Insurance	0	0	2,088	0	
1126 Life Insurance	0	0	58	111	
1127 Social Security	3,641	3,614	5,143	6,505	
1128 Workers Comp.	1,573	1,566	1,737	2,068	
Total	53,592	53,348	79,224	99,147	25.1%
Maintenance					
2201 Maintenance/Buildings	34,219	32,071	34,723	34,924	
2202 Maintenance/Grounds	16,815	8,829	7,795	10,163	
2204 Repairs-Service Agreements	1,179	82	1,325	1,000	
Total	52,213	40,982	43,843	46,087	5.1%
Supplies					
2402 Postage	29	86	175	175	
2403 Technical Supplies	11,044	8,090	11,645	10,150	
2405 Cleaning Supplies	773	868	1,000	1,000	
2407 Office Supplies	125	89	50	50	
2410 Concession Supplies	12,677	13,916	11,250	12,250	
Total	24,648	23,049	24,120	23,625	-2.1%
Utilities					
3301 Utilities/OMU	13,230	15,828	7,395	19,000	
3303 Communications	687	700	685	700	
Total	13,917	16,528	8,080	19,700	143.8%
Other					
4501 Advertising	0	0	500	500	
4504 Insurance	2,021	1,995	902	923	
4506 Profess/Technical	814	1,109	1,514	1,514	
4508 Safety Costs	207	100	342	374	
4509 Training	0	96	0	0	
Total	3,042	3,300	3,258	3,311	1.6%

2010-2011 Budget

DEPARTMENT: 7006 Parks Pools

Fund 15: Recreational

		<u>Actual</u>	<u>Actual</u>	<u>Amended</u>	<u>Budget</u>	<u>%</u>
		<u>2007-2008</u>	<u>2008-2009</u>	<u>Budget</u>	<u>2010-2011</u>	<u>Change</u>
				<u>2009-2010</u>		
Capital						
5607	Replacement	\$ 6,896	\$ 9,504	\$ 9,655	\$ 10,580	
	Total	6,896	9,504	9,655	10,580	9.6%
	Total	\$ 154,308	\$ 146,711	\$ 168,180	\$ 202,450	20.4%

Expenditure Analysis:

Personnel: Increase due to switching full-time from 7002.

Utilities: Increase mainly due to under budgeted last year.

Revenue Analysis:

Revenue generated for this fiscal year projected at \$79,830.

2010-2011 Budget

REVENUE

DEPARTMENT: 7006 Parks Pools

Fund 15: Recreational Fund

Account	Description	Audit		Amended Budget		% Change
		2007-2008	2008-2009	2009-2010	2010-2011	
7381	Special Events	\$ 554	\$ 653	\$ 600	\$ 700	
7382	Swim Card	488	270	585	585	
7383	Cravens - Daily	6,170	7,186	6,875	7,500	
7384	Cravens - Concessions	3,348	3,704	3,350	4,500	
7385	Cravens - Rentals	1,166	2,065	1,725	2,000	
7386	Cravens - Lessons	28	3	0	0	
7387	Combest - Daily	20,321	19,796	22,440	22,440	
7388	Combest - Group	8,283	7,481	9,435	9,435	
7389	Combest - Concessions	15,315	13,995	16,250	17,250	
7390	Combest - Rentals	3,604	3,594	3,400	3,800	
7391	Swim Lessons	8,625	9,255	9,800	9,800	
7392	Combest - Lockers	210	221	200	225	
7395	Cravens - Lockers	8	14	10	15	
7397	Cravens - Group	1,791	853	1,580	1,580	
		<u>\$ 69,911</u>	<u>\$ 69,090</u>	<u>\$ 76,250</u>	<u>\$ 79,830</u>	<u>4.7%</u>

2010-2011 Budget

DEPARTMENT: 7008 Softball Complex

Fund 15: Recreational

		Actual	Actual	Amended	Budget	%
		2007-2008	2008-2009	Budget	2010-2011	Change
				2009-2010		
Personnel Services						
1101	Salaries	\$ 13,498	\$ 24,842	\$ 27,052	\$ 27,493	
1102	Salaries-Part-time & Temp	31,100	32,282	36,791	39,275	
1103	Temporary Help-Outside	0	16	513	26,082	
1105	Overtime	604	1,087	600	700	
1121	Employees Retirement	1,918	3,523	4,803	4,773	
1123	Unemployment Expense	127	160	193	202	
1124	Clothing	78	0	132	132	
1125	Hospital Insurance	2,532	5,684	6,890	10,440	
1126	Life Insurance	58	138	160	165	
1127	Social Security	3,149	4,190	4,969	5,161	
1128	Workers Comp.	983	1,153	1,265	1,987	
	Total	54,047	73,075	83,368	116,410	39.6%
Maintenance						
2201	Maintenance/Buildings	12,955	13,790	13,090	13,711	
2202	Maintenance/Grounds	96,814	99,489	103,559	82,638	
2203	Maintenance/Furniture & Fixtures	132	0	0	400	
2204	Repairs-Service Agreements	0	206	400	1,000	
	Total	109,901	113,485	117,049	97,749	-16.5%
Supplies						
2401	Non-Capitalized Equipment	450	12,852	865	1,000	
2402	Postage	21	132	180	160	
2403	Technical Supplies	10,060	10,380	11,984	12,318	
2405	Cleaning Supplies	1,845	1,933	2,000	2,000	
2407	Office Supplies	7	64	75	75	
2410	Concession Supplies	38,864	37,375	42,120	42,600	
2411	Parks Concessions	1,311	480	2,110	1,900	
	Total	52,558	63,216	59,334	60,053	1.2%
Utilities						
3301	Utilities/OMU	14,235	11,469	15,750	13,000	
3303	Communications	484	1,474	500	500	
	Total	14,719	12,943	16,250	13,500	-16.9%

2010-2011 Budget

DEPARTMENT: 7008 Softball Complex

Fund 15: Recreational

	<u>Actual</u> <u>2007-2008</u>	<u>Actual</u> <u>2008-2009</u>	<u>Amended</u> <u>Budget</u> <u>2009-2010</u>	<u>Budget</u> <u>2010-2011</u>	<u>%</u> <u>Change</u>
Other					
4501 Advertising	\$ (184)	\$ 201	\$ 220	\$ 220	
4502 Travel	1,077	0	0	0	
4503 Rents & Storages	338	193	0	338	
4504 Insurance	975	737	313	317	
4505 Contractual Services	45,000	26,780	3,250	0	
4506 Profess/Technical	18,065	18,043	23,819	24,363	
4508 Safety Costs	80	18	196	196	
Total	<u>65,351</u>	<u>45,972</u>	<u>27,798</u>	<u>25,434</u>	-8.5%
Capital					
5607 Replacement	<u>21,424</u>	<u>22,259</u>	<u>26,383</u>	<u>38,385</u>	
Total	<u>21,424</u>	<u>22,259</u>	<u>26,383</u>	<u>38,385</u>	45.5%
Total	<u>\$ 318,000</u>	<u>\$ 330,950</u>	<u>\$ 330,182</u>	<u>\$ 351,531</u>	6.5%

Expenditure Analysis:

Personnel: Increase primarily due to using temporary agency for grounds maintenance.

Maintenance: Decrease primarily due to using temporary agency for grounds maintenance.

Revenue Analysis:

Revenue of \$190,625 projected for this facility.

2010-2011 Budget

REVENUE

DEPARTMENT: 7008 Parks Fisher Park

Fund 15: Recreational Fund

Account	Description	Audit		Amended Budget		% Change
		2007-2008	2008-2009	2009-2010	2010-2011	
7411	League Registration	\$ 30,721	\$ 29,524	\$ 34,685	\$ 37,967	
7412	Tournament Registration	0	1,299	0	0	
7414	Tournament Rental	3,141	7,190	10,900	9,070	
7415	Concessions	95,220	102,445	104,760	105,808	
7417	Other Revenue	905	2,010	4,000	2,000	
7418	Sponsorships	25,400	14,747	3,820	3,000	
7419	Miscellaneous Revenues	2,964	5,076	4,680	5,050	
7422	T-Ball	16,426	17,090	15,660	16,480	
7423	Kickball	681	802	1,010	1,030	
7432	Concessions	0	124	0	0	
7488	Tournament Vendors	0	0	4,660	4,660	
7487	Tournament Team Surcharge	0	0	1,500	2,140	
7486	Fall Baseball League	0	2,383	3,648	3,420	
		<u>\$ 175,458</u>	<u>\$ 182,690</u>	<u>\$ 189,323</u>	<u>\$ 190,625</u>	<u>0.7%</u>

2010-2011 Budget

DEPARTMENT: 7010 Parks Sportscenter

Fund 15: Recreational

		<u>Actual</u>	<u>Actual</u>	<u>Amended</u>	<u>Budget</u>	<u>%</u>
		<u>2007-2008</u>	<u>2008-2009</u>	<u>Budget</u>	<u>2010-2011</u>	<u>Change</u>
				<u>2009-2010</u>		
Personnel Services						
1101	Salaries	\$ 71,749	\$ 64,759	\$ 64,094	\$ 85,245	
1103	Temporary Help-Outside	38,692	52,620	50,000	50,000	
1105	Overtime	6,412	10,705	11,000	6,000	
1121	Employees Retirement	10,896	10,387	11,786	15,448	
1123	Unemployment Expense	196	213	194	274	
1124	Clothing	364	222	500	500	
1125	Hospital Insurance	5,508	3,576	1,908	3,816	
1126	Life Insurance	350	365	383	488	
1127	Social Security	4,600	4,882	5,286	6,980	
1128	Workers Comp.	1,157	1,191	1,139	2,160	
	Total	<u>139,924</u>	<u>148,920</u>	<u>146,290</u>	<u>170,911</u>	<u>16.8%</u>
Maintenance						
2201	Maintenance/Buildings	50,884	85,242	46,120	40,978	
2202	Maintenance/Grounds	2,597	2,739	2,835	3,998	
2204	Repairs-Service Agreements	2,302	1,010	2,800	2,800	
	Total	<u>55,783</u>	<u>88,991</u>	<u>51,755</u>	<u>47,776</u>	<u>-7.7%</u>
Supplies						
2401	Non-Capitalized Equipment	3,147	3,878	5,626	5,000	
2402	Postage	46	0	50	50	
2403	Technical Supplies	1,280	1,154	1,600	1,600	
2405	Cleaning Supplies	3,772	3,825	4,200	4,200	
2407	Office Supplies	462	488	550	550	
2408	Small Tools	0	0	200	200	
2409	Dues & Subscriptions	395	405	450	450	
2410	Concession Supplies	18,547	27,185	19,500	19,800	
	Total	<u>27,649</u>	<u>36,935</u>	<u>32,176</u>	<u>31,850</u>	<u>-1.0%</u>
Utilities						
3301	Utilities/OMU	38,898	41,341	43,000	40,000	
3302	Utilities/Non City	16,550	22,496	24,500	20,000	
3303	Communications	1,225	1,242	1,350	1,350	
	Total	<u>56,673</u>	<u>65,079</u>	<u>68,850</u>	<u>61,350</u>	<u>-10.9%</u>
Other						
4501	Advertising	0	0	1,200	1,694	
4504	Insurance	10,929	10,788	4,615	4,743	
4505	Contractual Services	1,860	4,836	5,967	6,300	
4508	Safety Costs	314	382	350	350	
	Total	<u>13,103</u>	<u>16,006</u>	<u>12,132</u>	<u>13,087</u>	<u>7.9%</u>

2010-2011 Budget

DEPARTMENT: 7010 Parks Sportscenter

Fund 15: Recreational

		<u>Actual</u>	<u>Actual</u>	<u>Amended</u>	<u>Budget</u>	<u>%</u>
		<u>2007-2008</u>	<u>2008-2009</u>	<u>Budget</u>	<u>2010-2011</u>	<u>Change</u>
				<u>2009-2010</u>		
Capital						
5607	Replacement	\$ 58,284	\$ 62,227	\$ 64,998	\$ 69,396	
	Total	58,284	62,227	64,998	69,396	6.8%
	Total	\$ 351,416	\$ 418,158	\$ 376,201	\$ 394,370	4.8%

Expenditure Analysis:

Personnel: Primarily due to reallocation of personnel/salary from Parking Garage (Fund 24) which has been moved to Facilities Maintenance.

Revenue Analysis:

Revenues of \$180,300 projected from this facility.

2010-2011 Budget

REVENUE

DEPARTMENT: 7010 Parks Sportscenter

Fund 15: Recreational Fund

Account	Description	Audit		Amended Budget		% Change
		2007-2008	2008-2009	2009-2010	2010-2011	
7309	Catering Fees	\$ 5,209	\$ 7,679	\$ 5,000	\$ 5,000	
7311	High School Basketball	13,662	9,621	9,900	4,500	
7312	College Basketball	20,413	21,194	18,000	19,000	
7313	Tournaments	550	4,816	0	2,300	
7314	Concessions	54,669	79,628	55,000	56,000	
7315	Group Rentals	37,811	58,588	45,000	42,500	
7317	Vending Machines	1,056	30	0	0	
7318	Advertising	28,250	22,000	25,000	25,000	
7319	Ticket Surcharge	30,795	33,752	29,000	26,000	
		<u>\$ 192,415</u>	<u>\$ 237,308</u>	<u>\$ 186,900</u>	<u>\$ 180,300</u>	<u>-3.5%</u>

2010-2011 Budget

DEPARTMENT: 5801 Parking Garage

Fund 24: Parking Garage

	Actual 2007-2008	Actual 2008-2009	Amended Budget 2009-2010	Budget 2010-2011	% Change
Personnel Services					
1101 Salaries	\$ 26,775	\$ 26,957	\$ 28,819	\$ 0	
1121 Employees Retirement	4,253	3,891	4,790	0	
1123 Unemployment Expense	85	94	86	0	
1125 Hospital Insurance	1,836	1,788	1,908	0	
1126 Life Insurance	151	158	169	0	
1127 Social Security	2,076	2,278	2,205	0	
1128 Workers Comp.	44	44	44	0	
Total	35,220	35,210	38,021	0	-100.0%
Maintenance					
2201 Maintenance/Buildings	27,369	74,904	24,464	0	
2202 Maintenance/Grounds	3,619	4,587	5,278	0	
2204 Repairs-Service Agreements	0	0	1,500	0	
Total	30,988	79,491	31,242	0	-100.0%
Supplies					
2403 Technical Supplies	47	0	300	0	
2407 Office Supplies	4	6	50	0	
Total	51	6	350	0	-100.0%
Utilities					
3301 Utilities/OMU	8,654	9,282	9,500	0	
3303 Communications	687	700	700	0	
Total	9,341	9,982	10,200	0	-100.0%
Other					
4504 Insurance	5,285	5,216	5,529	0	
Total	5,285	5,216	5,529	0	-100.0%
Capital					
5607 Replacement	515	537	563	0	
Total	515	537	563	0	-100.0%
Total	\$ 81,400	\$ 130,442	\$ 85,905	\$ 0	-100.0%

Expenditure Analysis:

This department was moved to General Fund under Facilities Maintenance.

Revenue Analysis:

None

2010-2011 BUDGET

DEPARTMENT: 7002 Parks-Recreational

Fund 44: Parks-Sponsorships

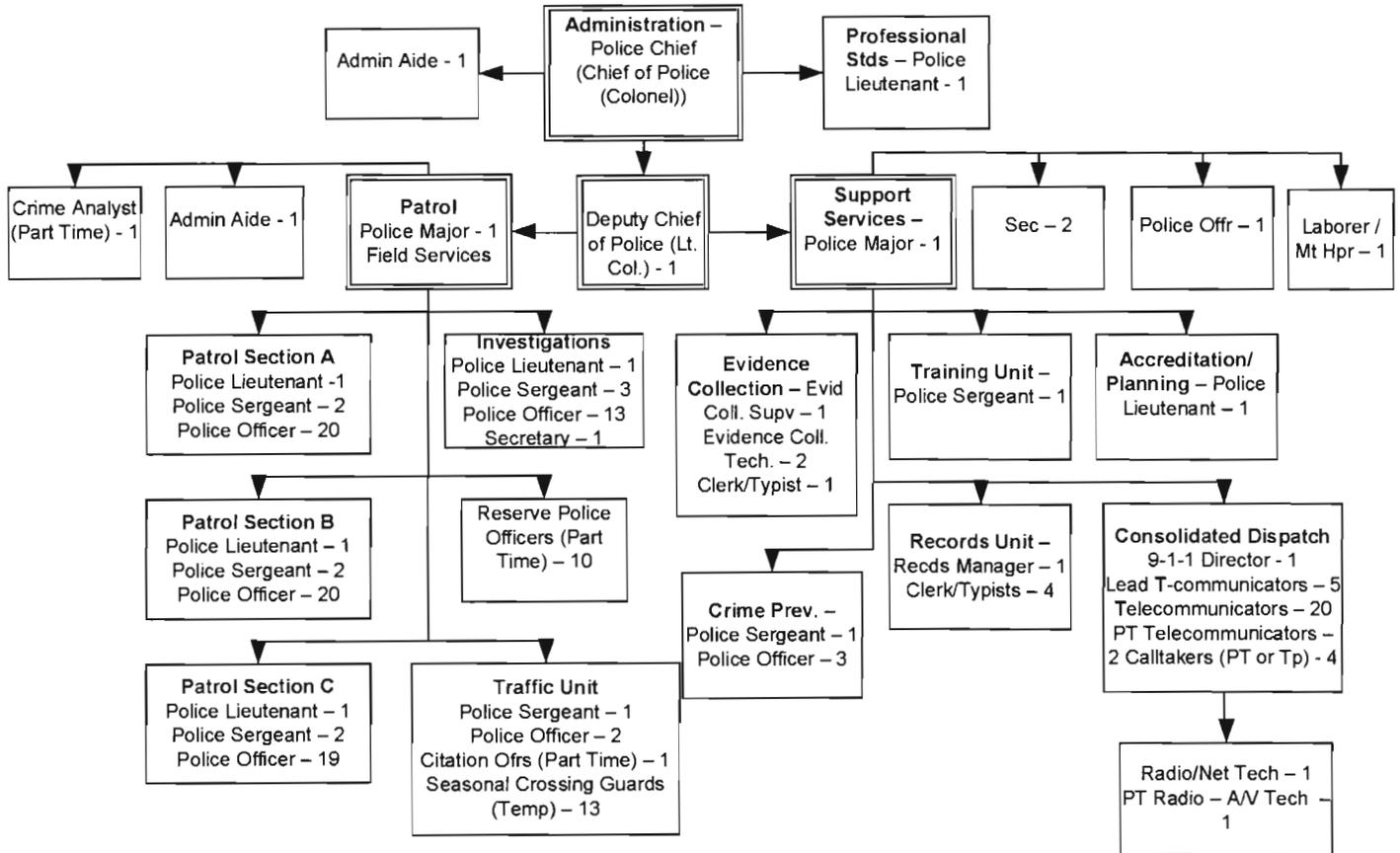
Program Description

This program, through individual sponsorships and awards, provides opportunities that allow everyone in the Owensboro community to participate in the recreational program.

Account	Description	Audit 2007-2008	Audit 2008-2009	Amended Budget 2009-2010	Budget 2010-2011	% Change
Revenue						
7301	Scholarships	\$ 3,480	\$ 3,145	\$ 5,000	\$ 4,000	
7302	Sponsors	14,807	10,239	0	25,000	
	Total	\$ 18,287	\$ 13,384	\$ 5,000	\$ 29,000	480.0%
Expenditures:						
4553	Scholarships	\$ 1,491	\$ 656	\$ 5,000	\$ 4,000	
4554	Sponsorship	6,169	14,090	35,776	2,000	
	Total	\$ 7,660	\$ 14,746	\$ 40,776	\$ 6,000	-85.3%



POLICE DEPARTMENT – FY 2010-2011



This structure is subject to change during the course of Fiscal Year 2010-2011.

IMPORTANT: Hazardous duty titles must remain same as titles previously approved by Ky Retirement Systems; if any changes, seek approval.

Program Description

The Patrol Division provides continual 24-hour police service throughout the City of Owensboro. Our mission is to reduce the fear of crime while providing prompt, courteous, and equitable service to all persons who visit, reside, or work in our community. Our goal is to provide these services while being as efficient with taxpayer dollars as possible.

Performance Indicators	Actual 2007-2008	Actual 2008-2009	Projected 2009-2010	Estimated 2010-2011
Emergency response time (minutes)	3.31	3.37	3.34	3.38
Accidents investigated	2,978	2,809	2,916	2,956
DUI arrests	553	479	493	534
Moving violation citations/courtesy notices issued	11,347	13,166	14,450	13,376
Service escorts	694	760	812	745

2009-2010 Accomplishments

1. Delivered professional first responder services and targeted high crime areas to meet the community's needs.
2. Maintained strong relations with the Neighborhood Alliance groups.
3. Continued the implementation and training for the MDT program.
4. Participated in the Governor's Highway Safety Program.
5. Implemented CID Shadow Program for patrol officers to learn investigative skills from veteran detectives.
6. Began light bar replacement project to increase cruiser visibility.
7. Reduced Special Event overtime for the BBQ Fest two years in a row by reallocating human resources.

2010-2011 Objectives

1. To continue replacement of obsolete light bars in our fleet to enhance officer safety & public safety.
2. To deliver professional first-responder services and target high crime areas to meet community needs.
3. Continue to refine the newly developed Police Training Officer Program.
4. To participate in the Governor's Highway Safety Program.
5. Continue and maintain strong relationships with the Neighborhood Alliance groups.
6. Continue the implementation and training for the MDT program.
7. Incorporate defensive driving training.
8. To provide quality and efficient services to the community.
9. To continue Leadership Development for all officers.

Program Description

This program provides for investigation of crimes against persons and property, fraud, narcotics, and juvenile offenses in order to arrest and convict suspects and recover stolen property. Close liaison is maintained with the courts and prosecuting officials.

Performance Indicators	Actual 2007-2008	Actual 2008-2009	Projected 2009-2010	Estimated 2010-2011
These are all new indicators being tracked beginning 2007-2008. Prior year actual figures are not available.				
General Investigations	1,017	1,062	1,085	1,100
Juvenile	237	286	290	300
Street Crimes Unit	267	286	290	300
Fraud	190	171	200	210

2009-2010 Accomplishments

1. Obtained quality convictions through detailed investigative analysis for prosecution.
2. Coordinated efforts with Information Services to develop web based pawn data entry solution in efforts to streamline efficiency utilizing pawn shops to enter individual pawned items.
3. Reduced overtime through proper case management.
4. Three detectives completed Criminal Investigations I training course at the Department of Criminal Justice Training.

2010-2011 Objectives

1. New detectives will utilize the Career Path Developmental Course at the Department of Criminal Justice Training by attending Criminal Investigations I.
2. Full implementation of web-based pawn data entry solution.
3. Complete quality investigations while reducing overtime by 5%.
4. Have two detectives attend the John E. Reid Interview and Interrogation School.
5. Have two detectives attend the Southern Police Institute Sex Crimes Investigations School.

Program Description

This program provides evidence and property processing and management; public records; facility and fleet vehicle cleanliness; computer software application design and implementation; public counter service; and directs department training programs while complying with the Peace Officers Professional Standards Act. Support Services provides crime prevention programs, Drug Abuse Resistance Education (DARE), and directs recruiting programs.

Performance Indicators	Actual 2007-2008	Actual 2008-2009	Projected 2009-2010	Estimated 2010-2011
DARE courses/students	650/2,860	772/2,940	800/3,000	700/3,000
Prevention public presentations	64	67	70	80
Neighborhood Watch participants	60	65	80	90
Reports copied for the public	10,899	11,000	11,000	11,000
Cases involving property custody	2,328	2,678	3,000	3,000

2009-2010 Accomplishments

1. Obtained the Justice Assistance Grant totaling \$116,222 for the Conventional Interface Adaptor and related equipment for the Combined 911 Dispatch Center.
2. Obtained grant money from the Governor's Office of Highway Safety, and the Department of Justice's Bulletproof Vest Program.
3. Restructured Records storage and shredded citations and complaints dated before 1990.
4. Trained all officers through the Department of Criminal Justice Training Career Development Program.
5. Raised \$16,000 for DARE Program through the 2009 DARE Golf scramble.
6. Graduated 375 students from the DARE Program.
7. Graduated 27 kids through Camp KOPS (Kids Obtaining Positive Structure).
8. While driving Owensboro Police Department DARE 2, led the Special Olympic Torch Run through Frankfort and at the 2009 Special Olympics opening ceremony.
9. Graduated four Junior Police Explorers through the Explorer Academy in Louisville, KY.
10. Began entering complaints on Mobile Data Terminals and in the Patrolmen's room with the ability to cut and paste the written narratives into our Records Management System.
11. Began bid process for driving simulators and equipment needed for construction of the Owensboro Police Department Training/Firing range.
12. Hired two full-time Records Clerks, two full time telecommunicators, and two part-time call takers.
13. Hired 11 new Police Officers and two Reserve Officers.
14. Hired one Evidence Technician Officer and one Evidence Technician Supervisor.

2010-2011 Objectives

1. Obtain Highway Safety Grant for traffic enforcement at high accident intersections.
2. Obtain Department of Homeland Security Grant to assist in the implementation of Combined 911 Dispatch Center.
3. Obtain Department of Homeland Security Grant/GOLD grant for tazers.
4. Obtain Department of Justice Grant for bullet-proof vests.
5. Utilize KY OPS for completing offense reports on MDT's.
6. Report NIBERS statistics electronically through KY OPS.
7. Implement plans for police firing range.
8. Complete data conversion of BEAST Evidence System.
9. Coordinate MDT maintenance through Support Services Division.

Program Description

This program provides for the planning, direction, and control of the Police Department, the professional standards and internal investigation functions, and assures that the standards of the accreditation program are observed. The newly-certified regional bomb squad (Hazardous Device Unit) operates under the Administration Division of the Police Department. Other divisions within the department are as follows: the Patrol Division, which provides patrol and traffic enforcement services, including the Crossing Guard Program; the Support Services Division, which provides training, police/community relations, DARE, and crime prevention, records, and property and evidence storage; the Investigation Division (CID), which provides investigative services for the Police Department; and the Public Safety Communications Division, which provides dispatch and other forms of communication services.

	Actual 2007-2008	Actual 2008-2009	Projected 2009-2010	Estimated 2010-2011
Performance Indicators				
Senior command staff meetings	22	22	22	22
Community meetings (Crime Stoppers, Alumni, Advisory)	22	24	24	24
Internal Investigations	32	30	30	28

2009-2010 Accomplishments

1. The Owensboro Police Department and the Daviess County Sheriff's Office received approval from both the City of Owensboro and Daviess County Fiscal Court for a 911 consolidated dispatch center. The 911 center will be fully operational July, 2010.
2. Designed and began the development of a multifunctional firearms training facility.
3. The Owensboro Police Department became the first police agency in Kentucky to implement two-way texting.
4. The Owensboro Police Department partnered with the U.S. Marshall Service, U.S. Attorney Office and the Kentucky Attorney General's Office to investigate internet crimes against children.
5. The Owensboro Police Department applied for and received \$515,600 in grant monies.
6. The Owensboro Police Department partnered with multiple public safety agencies to build a Habitat House.
7. All supervisors, management and patrol training officers completed the Personal and Organizational Leadership Course through KCTCS.
8. The Owensboro Police Department returned \$499,440 in budgeted funds to the general fund for fiscal year 2008-2009.

2010-2011 Objectives

1. Continue to develop and implement plans for the Owensboro Police Department's regional training center to provide continued education and reality-based training for police officers in Western Kentucky.
2. Continue to develop and implement plans for improvements to the Owensboro Police Department's firing range, to construct a new classroom and implement a driver training program through use of a driving simulator.
3. Continue to foster continuous training, education and career development for all our staff.
4. Compile data for a new Staffing and Allocation Study to be based on three year's data.

2010-2011 Budget

DEPARTMENT: 4100 Police Summary

Fund 01: General

	Actual 2007-2008	Actual 2008-2009	Amended Budget 2009-2010	Budget 2010-2011	Percent Change
Personnel Services					
1101 Salaries	\$ 5,311,653	\$ 5,307,993	\$ 5,702,021	\$ 5,132,825	
1102 Salaries-Part-time & Temp	154,394	237,237	387,315	365,123	
1103 Temporary Help-Outside	3,495	12,494	0	0	
1105 Overtime	630,071	362,169	328,959	287,345	
1106 Retirement Contingency	0	0	189,350	105,850	
1121 Employees Retirement	1,744,709	1,468,218	1,757,092	1,713,096	
1123 Unemployment Expense	18,408	17,735	18,174	17,355	
1124 Clothing	86,297	74,377	91,200	80,650	
1125 Hospital Insurance	746,222	696,516	801,048	698,256	
1126 Life Insurance	29,467	30,056	32,898	29,832	
1127 Social Security	146,645	156,299	177,511	155,717	
1128 Workers Comp.	104,606	105,364	98,106	91,426	
1129 Other Benefits	1,680	1,515	2,850	2,250	
Total	8,977,647	8,469,973	9,586,524	8,679,725	-9%
Maintenance					
2201 Maintenance/Buildings	96,824	105,755	61,311	100,410	
2202 Maintenance/Grounds	14,257	13,742	13,600	21,227	
2204 Repairs-Service Agreements	29,262	48,718	73,434	57,852	
2205 Maintenance/Repairs - Radio	0	0	0	49,400	
2206 Maintenance/Repair Computers	0	0	0	1,500	
2211 Maintenance/Vehicles & Equipment	219,608	230,906	237,870	241,447	
Total	359,951	399,121	386,215	471,836	22%
Supplies					
2401 Non-Capitalized Equipment	78,379	39,993	73,520	92,244	
2402 Postage	2,178	2,123	3,297	2,997	
2403 Technical Supplies	50,089	98,155	115,279	113,005	
2405 Cleaning Supplies	8,158	7,668	11,370	12,020	
2407 Office Supplies	44,084	43,740	65,410	58,818	
2409 Dues & Subscriptions	4,201	4,716	5,825	5,875	
2412 Motor Fuel	270,555	219,312	256,200	264,700	
Total	457,644	415,707	530,901	549,659	4%
Utilities					
3301 Utilities/OMU	34,452	38,507	43,086	41,845	
3302 Utilities/Non City	1,047	964	1,065	1,650	
3303 Communications	142,061	145,650	199,137	47,362	
Total	177,560	185,121	243,288	90,857	-63%

2010-2011 Budget

DEPARTMENT: 4100 Police Summary

Fund 01: General

	<u>Actual</u> <u>2007-2008</u>	<u>Actual</u> <u>2008-2009</u>	<u>Amended</u> <u>Budget</u> <u>2009-2010</u>	<u>Budget</u> <u>2010-2011</u>	<u>Percent</u> <u>Change</u>
Other					
4501 Advertising	\$ 0	\$ 0	\$ 500	\$ 500	
4502 Travel	13,408	13,690	20,013	17,400	
4504 Insurance	142,405	137,969	144,385	121,176	
4506 Profess/Technical	20,587	15,785	20,690	52,815	
4508 Safety Costs	4,873	4,563	6,900	6,905	
4509 Training	12,321	42,051	54,352	64,174	
Total	<u>193,594</u>	<u>214,058</u>	<u>246,840</u>	<u>262,970</u>	7%
Capital					
5605 Equipment	10,609	19,702	21,944	0	
5607 Replacement	205,545	208,836	185,093	197,760	
Total	<u>216,154</u>	<u>228,538</u>	<u>207,037</u>	<u>197,760</u>	-4%
Total	<u>\$ 10,382,550</u>	<u>\$ 9,912,518</u>	<u>\$ 11,200,805</u>	<u>\$ 10,252,807</u>	-8%

2010-2011 Budget

DEPARTMENT: 4101 Police Patrol Division

Fund 01: General

	<u>Actual</u> <u>2007-2008</u>	<u>Actual</u> <u>2008-2009</u>	<u>Amended</u> <u>Budget</u> <u>2009-2010</u>	<u>Budget</u> <u>2010-2011</u>	<u>%</u> <u>Change</u>
Personnel Services					
1101 Salaries	\$ 2,821,685	\$ 2,949,040	\$ 3,157,240	\$ 3,185,114	
1102 Salaries-Part-time & Temp	134,222	196,917	331,613	335,049	
1105 Overtime	418,708	215,843	190,759	194,300	
1106 Retirement Contingency	0	0	125,605	75,321	
1121 Employees Retirement	1,069,246	914,251	1,086,078	1,115,993	
1123 Unemployment Expense	10,268	10,087	10,512	11,143	
1124 Clothing	47,355	42,553	49,200	48,950	
1125 Hospital Insurance	427,117	412,444	493,200	475,344	
1126 Life Insurance	15,938	16,606	18,021	18,390	
1127 Social Security	53,378	57,258	64,404	88,046	
1128 Workers Comp.	68,736	67,910	63,090	62,451	
1129 Other Benefits	330	82	500	500	
Total	<u>5,066,983</u>	<u>4,882,991</u>	<u>5,590,222</u>	<u>5,610,601</u>	0%
Maintenance					
2204 Repairs-Service Agreements	4,236	8,144	11,100	14,010	
Total	<u>4,236</u>	<u>8,144</u>	<u>11,100</u>	<u>14,010</u>	26%
Supplies					
2401 Non-Capitalized Equipment	24,531	21,073	45,380	44,980	
2402 Postage	145	375	550	550	
2403 Technical Supplies	11,557	7,440	9,580	9,580	
2407 Office Supplies	8,779	8,277	22,040	22,040	
Total	<u>45,012</u>	<u>37,165</u>	<u>77,550</u>	<u>77,150</u>	-1%
Utilities					
3303 Communications	8,004	8,766	10,540	10,300	
Total	<u>8,004</u>	<u>8,766</u>	<u>10,540</u>	<u>10,300</u>	-2%

2010-2011 Budget

DEPARTMENT: 4101 Police Patrol Division

Fund 01: General

	<u>Actual</u>	<u>Actual</u>	<u>Amended</u>	<u>Budget</u>	<u>%</u>
	<u>2007-2008</u>	<u>2008-2009</u>	<u>Budget</u>	<u>2010-2011</u>	<u>Change</u>
			<u>2009-2010</u>		
Other					
4502 Travel	\$ 2,260	\$ 2,742	\$ 4,000	\$ 4,000	
4506 Profess/Technical	8,470	8,472	10,415	10,415	
4508 Safety Costs	3,314	3,463	4,000	4,000	
4509 Training	628	11,146	16,100	16,100	
Total	<u>14,672</u>	<u>25,823</u>	<u>34,515</u>	<u>34,515</u>	0%
Total	<u>\$ 5,138,907</u>	<u>\$ 4,962,889</u>	<u>\$ 5,723,927</u>	<u>\$ 5,746,576</u>	0%

Expenditure Analysis:

Maintenance: Increase due to recent re-banding of portable radios creating need for additional portable batteries.

Revenue Analysis:

No revenues are generated by this department.

2010-2011 Budget

DEPARTMENT: 4102 Police Investigation Division

Fund 01: General

	Actual 2007-2008	Actual 2008-2009	Amended Budget 2009-2010	Budget 2010-2011	%
					Change
Personnel Services					
1101 Salaries	\$ 796,384	\$ 723,516	\$ 773,771	\$ 792,365	
1105 Overtime	51,209	51,794	51,500	53,045	
1106 Retirement Contingency	0	0	41,562	0	
1121 Employees Retirement	265,937	219,583	262,748	275,198	
1123 Unemployment Expense	2,521	2,328	2,319	2,536	
1124 Clothing	13,809	11,108	11,050	11,050	
1125 Hospital Insurance	117,224	104,764	116,520	117,504	
1126 Life Insurance	4,579	4,224	4,632	4,682	
1127 Social Security	13,960	11,969	14,153	17,789	
1128 Workers Comp.	17,267	17,805	16,334	13,105	
1129 Other Benefits	338	391	400	400	
Total	1,283,228	1,147,482	1,294,989	1,287,674	-1%
Maintenance					
2204 Repairs-Service Agreements	1,976	1,173	3,097	3,097	
Total	1,976	1,173	3,097	3,097	0%
Supplies					
2401 Non-Capitalized Equipment	8,243	8,400	12,300	9,530	
2402 Postage	63	144	358	158	
2403 Technical Supplies	2,249	2,189	2,900	2,900	
2407 Office Supplies	4,558	4,815	4,575	4,629	
Total	15,113	15,548	20,133	17,217	-14%
Utilities					
3303 Communications	15,822	15,136	20,562	20,562	
Total	15,822	15,136	20,562	20,562	0%

2010-2011 Budget

DEPARTMENT: 4102 Police Investigation Division

Fund 01: General

	<u>Actual</u> <u>2007-2008</u>	<u>Actual</u> <u>2008-2009</u>	<u>Amended</u> <u>Budget</u> <u>2009-2010</u>	<u>Budget</u> <u>2010-2011</u>	<u>%</u> <u>Change</u>
Other					
4502 Travel	\$ 1,930	\$ 1,739	\$ 3,000	\$ 3,000	
4506 Profess/Technical	79	706	1,575	1,000	
4508 Safety Costs	3	9	100	100	
4509 Training	6,995	5,940	11,813	11,813	
Total	9,007	8,394	16,488	15,913	-3%
Total	\$ <u>1,325,146</u>	\$ <u>1,187,733</u>	\$ <u>1,355,269</u>	\$ <u>1,344,463</u>	-1%

Expenditure Analysis:

Supplies: Decrease mainly due to lower non-capitalized equipment expense.

Revenue Analysis:

No revenues are generated by this department.

2010-2011 Budget

DEPARTMENT: 4103 Police Support Services Division

Fund 01: General

	<u>Actual</u> <u>2007-2008</u>	<u>Actual</u> <u>2008-2009</u>	<u>Amended</u> <u>Budget</u> <u>2009-2010</u>	<u>Budget</u> <u>2010-2011</u>	<u>%</u> <u>Change</u>
Personnel Services					
1101 Salaries	\$ 694,488	\$ 747,857	\$ 830,574	\$ 814,312	
1102 Salaries-Part-time & Temp	216	2,086	25,542	0	
1103 Temporary Help-Outside	3,495	12,494	0	0	
1105 Overtime	28,277	14,853	35,000	35,000	
1106 Retirement Contingency	0	0	22,183	0	
1121 Employees Retirement	186,158	163,743	208,197	216,571	
1123 Unemployment Expense	2,168	2,298	2,484	2,548	
1124 Clothing	22,781	17,310	27,750	18,500	
1125 Hospital Insurance	101,587	84,536	89,184	80,712	
1126 Life Insurance	3,880	4,472	4,944	4,773	
1127 Social Security	22,808	31,730	40,159	36,626	
1128 Workers Comp.	10,420	11,188	10,596	11,613	
1129 Other Benefits	415	587	800	800	
Total	<u>1,076,693</u>	<u>1,093,154</u>	<u>1,297,413</u>	<u>1,221,455</u>	-6%
Maintenance					
2204 Repairs-Service Agreements	4,398	6,391	18,500	16,745	
Total	<u>4,398</u>	<u>6,391</u>	<u>18,500</u>	<u>16,745</u>	-9%
Supplies					
2401 Non-Capitalized Equipment	9,814	9,441	9,440	10,184	
2402 Postage	1,389	899	1,300	1,500	
2403 Technical Supplies	24,250	61,364	74,889	69,125	
2405 Cleaning Supplies	814	512	770	770	
2407 Office Supplies	18,491	17,837	22,459	21,409	
Total	<u>54,758</u>	<u>90,053</u>	<u>108,858</u>	<u>102,988</u>	-5%
Utilities					
3303 Communications	7,716	8,636	8,700	8,700	
Total	<u>7,716</u>	<u>8,636</u>	<u>8,700</u>	<u>8,700</u>	0%
Other					
4502 Travel	3,231	4,678	6,813	4,700	
4506 Profess/Technical	4,470	3,117	3,550	4,150	
4508 Safety Costs	521	276	1,525	1,525	
4509 Training	556	17,886	17,599	16,571	
Total	<u>8,778</u>	<u>25,957</u>	<u>29,487</u>	<u>26,946</u>	-9%

2010-2011 Budget

DEPARTMENT: 4103 Police Support Services Division

Fund 01: General

	<u>Actual</u> <u>2007-2008</u>	<u>Actual</u> <u>2008-2009</u>	<u>Amended</u> <u>Budget</u> <u>2009-2010</u>	<u>Budget</u> <u>2010-2011</u>	<u>%</u> <u>Change</u>
Capital					
5605 Equipment	\$ 0	\$ 0	\$ 11,284	\$ 0	
Total	0	0	11,284	0	-100%
Total	<u>\$ 1,152,343</u>	<u>\$ 1,224,191</u>	<u>\$ 1,474,242</u>	<u>\$ 1,376,834</u>	<u>-7%</u>

Expenditure Analysis:

Personnel: Decrease due to part-time being moved to 4101 and no retirement contingencies included.

Revenue Analysis:

No revenues are generated by this department.

2010-2011 Budget

DEPARTMENT: 4104 Police Administration

Fund 01: General

	<u>Actual</u>	<u>Actual</u>	<u>Amended</u>	<u>Budget</u>	<u>%</u>
	<u>2007-2008</u>	<u>2008-2009</u>	<u>Budget</u>	<u>2010-2011</u>	<u>Change</u>
			<u>2009-2010</u>		
Personnel Services					
1101 Salaries	\$ 373,657	\$ 256,541	\$ 263,391	\$ 284,411	
1105 Overtime	8,155	931	10,500	5,000	
1106 Retirement Contingency	0	0	0	30,529	
1121 Employees Retirement	93,232	69,368	81,166	90,656	
1123 Unemployment Expense	1,140	775	788	868	
1124 Clothing	1,706	2,119	2,150	2,150	
1125 Hospital Insurance	24,220	16,896	18,072	24,696	
1126 Life Insurance	1,649	1,476	1,563	1,647	
1127 Social Security	5,743	5,278	5,885	6,624	
1128 Workers Comp.	6,134	6,373	6,001	4,106	
1129 Other Benefits	343	308	550	550	
Total	515,979	360,065	390,066	451,237	16%
Maintenance					
2201 Maintenance/Buildings	96,824	105,755	61,311	95,870	
2202 Maintenance/Grounds	14,257	13,742	13,600	16,791	
2204 Repairs-Service Agreements	2,397	1,856	6,797	7,000	
2211 Maintenance/Vehicles & Equipment	219,608	230,906	237,870	241,447	
Total	333,086	352,259	319,578	361,108	13%
Supplies					
2401 Non-Capitalized Equipment	7,730	1,079	1,600	3,600	
2402 Postage	506	424	689	689	
2403 Technical Supplies	10,792	25,374	24,910	31,400	
2405 Cleaning Supplies	7,344	7,156	10,600	10,600	
2407 Office Supplies	7,728	9,213	9,051	10,740	
2409 Dues & Subscriptions	4,201	4,716	5,825	5,475	
2412 Motor Fuel	270,555	219,312	256,200	263,200	
Total	308,856	267,274	308,875	325,704	5%
Utilities					
3301 Utilities/OMU	34,452	38,507	43,086	41,000	
3302 Utilities/Non City	1,047	964	1,065	1,000	
3303 Communications	4,271	4,240	7,200	7,200	
Total	39,770	43,711	51,351	49,200	-4%
Other					
4501 Advertising	0	0	500	500	
4502 Travel	5,642	4,456	5,200	5,200	
4504 Insurance	142,405	137,969	144,385	119,627	
4506 Profess/Technical	7,568	3,490	5,150	5,300	
4508 Safety Costs	1,029	815	1,200	1,200	
4509 Training	3,540	5,734	6,740	6,740	
Total	160,184	152,464	163,175	138,567	-15%

2010-2011 Budget

DEPARTMENT: 4104 Police Administration

Fund 01: General

	<u>Actual</u> <u>2007-2008</u>	<u>Actual</u> <u>2008-2009</u>	<u>Amended</u> <u>Budget</u> <u>2009-2010</u>	<u>Budget</u> <u>2010-2011</u>	<u>%</u> <u>Change</u>
Capital					
5605 Equipment	\$ 0	\$ 0	\$ 10,660	\$ 0	
5607 Replacement	205,545	208,836	185,093	197,760	
Total	205,545	208,836	195,753	197,760	1%
Total	<u>\$ 1,563,420</u>	<u>\$ 1,384,609</u>	<u>\$ 1,428,798</u>	<u>\$ 1,523,576</u>	<u>7%</u>

Expenditure Analysis:

Personnel: Increase due to retirement contingency.

Supplies: Increase in non-capitalized equipment for three computers needing to be replaced. Technical supplies increased due to price increase for body armor.

Other: Decrease due mainly to switching insurance carriers.

Revenue Analysis:

No revenues are generated by this department.

2010-2011 Budget

DEPARTMENT: 4106 Police Dispatch

Fund 01: General

	<u>Actual</u> <u>2007-2008</u>	<u>Actual</u> <u>2008-2009</u>	<u>Amended</u> <u>Budget</u> <u>2009-2010</u>	<u>Requested</u> <u>2010-2011</u>	<u>%</u> <u>Change</u>
Personnel Services					
1101 Salaries	\$ 625,439	\$ 631,039	\$ 677,045	\$ 0	
1102 Salaries-Part-time & Temp	19,956	38,234	30,160	0	
1105 Overtime	123,722	78,748	41,200	0	
1121 Employees Retirement	130,136	101,273	118,903	0	
1123 Unemployment Expense	2,311	2,247	2,071	0	
1124 Clothing	646	1,287	1,050	0	
1125 Hospital Insurance	76,074	77,876	84,072	0	
1126 Life Insurance	3,421	3,278	3,738	0	
1127 Social Security	50,756	50,064	52,910	0	
1128 Workers Comp.	2,049	2,088	2,085	0	
1129 Other Benefits	254	147	600	0	
Total	<u>1,034,764</u>	<u>986,281</u>	<u>1,013,834</u>	<u>0</u>	-100%
Maintenance					
2204 Repairs-Service Agreements/Lights	16,255	31,154	33,940	0	
Total	<u>16,255</u>	<u>31,154</u>	<u>33,940</u>	<u>0</u>	-100%
Supplies					
2401 Non-Capitalized Equipment	28,061	0	4,800	0	
2402 Postage	75	281	400	0	
2403 Technical Supplies	1,241	1,788	3,000	0	
2407 Office Supplies	4,528	3,598	7,285	0	
Total	<u>33,905</u>	<u>5,667</u>	<u>15,485</u>	<u>0</u>	-100%
Utilities					
3303 Communications	106,248	108,872	152,135	0	
Total	<u>106,248</u>	<u>108,872</u>	<u>152,135</u>	<u>0</u>	-100%
Other					
4502 Travel	345	75	1,000	0	
4508 Safety Costs	6	0	75	0	
4509 Training	602	1,345	2,100	0	
4557 Teen Center	0	0	0	0	
Total	<u>953</u>	<u>1,420</u>	<u>3,175</u>	<u>0</u>	-100%

2010-2011 Budget

DEPARTMENT: 4106 Police Dispatch

Fund 01: General

	<u>Actual</u> 2007-2008	<u>Actual</u> 2008-2009	<u>Amended</u> <u>Budget</u> 2009-2010	<u>Requested</u> 2010-2011	<u>%</u> <u>Change</u>
Capital					
5605 Equipment	\$ 10,609	\$ 19,702	\$ 0	\$ 0	
Total	10,609	19,702	0	0	0%
Total	<u>\$ 1,202,734</u>	<u>\$ 1,153,096</u>	<u>\$ 1,218,569</u>	<u>\$ 0</u>	<u>-100%</u>

Expenditure Analysis:

This department was moved to Fund 31, Central Dispatch.

Revenue Analysis:

No revenues are generated by this department.

2010-2011 Budget

DEPARTMENT: 4108 Police Radio Communications

Fund 01: General

	Actual 2007-2008	Actual 2008-2009	Amended Budget 2009-2010	Budget 2010-2011	%
					Change
Personnel Services					
1101 Salaries	\$ 0	\$ 0	\$ 0	\$ 56,623	
1102 Salaries-Part-Time	0	0	0	30,074	
1121 Employees Retirement	0	0	0	14,678	
1123 Unemployment Expense	0	0	0	260	
1126 Life Insurance	0	0	0	340	
1127 Social Security	0	0	0	6,632	
1128 Workers Comp.	0	0	0	151	
Total	0	0	0	108,758	100.0%
Maintenance					
2201 Mtc/Buildings	0	0	0	4,540	
2202 Mtc/Grounds	0	0	0	4,436	
2204 Repairs-Service Agreements	0	0	0	17,000	
2205 Mtc/Repairs - Radio	0	0	0	49,400	
2206 Mtc/Repair Computers	0	0	0	1,500	
Total	0	0	0	76,876	100.0%
Supplies					
2401 Non-Capitalized Equipment	0	0	0	23,950	
2402 Postage	0	0	0	100	
2405 Cleaning Supplies	0	0	0	650	
2409 Dues & Subscriptions	0	0	0	400	
2412 Motor Fuel	0	0	0	1,500	
Total	0	0	0	26,600	100.0%
Utilities					
3301 Utilities/OMU	0	0	0	845	
3302 Utilities/Non City	0	0	0	650	
3303 Communications	0	0	0	600	
Total	0	0	0	2,095	100.0%

2010-2011 Budget

DEPARTMENT: 4108 Police Radio Communications

Fund 01: General

	<u>Actual</u> <u>2007-2008</u>	<u>Actual</u> <u>2008-2009</u>	<u>Amended</u> <u>Budget</u> <u>2009-2010</u>	<u>Budget</u> <u>2010-2011</u>	<u>%</u> <u>Change</u>
Other					
4502 Travel	\$ 0	\$ 0	\$ 0	\$ 500	
4504 Insurance	0	0	0	1,549	
4506 Profess/Technical	0	0	0	31,950	
4508 Safety Costs	0	0	0	80	
4509 Training	0	0	0	12,950	
Total				47,029	100.0%
Total	\$ 0	\$ 0	\$ 0	\$ 261,358	100.0%

Expenditure Analysis:

Department moved from Information Technology to Police Department.

Revenue Analysis

No revenues are generated by this department.

Program Description

This program provides 24-hour a day, 365 days a year response to emergency and non-emergency calls. In 2008 the Public Safety Communications (PSC) Unit was assigned to the Support Services division. Public Safety Communications provides emergency and non-emergency communications to the Owensboro Police and Fire Departments and the ambulance service. Dispatch remains under the supervision of Support Services, but is budgeted in this separate document.

Performance Indicators		Actual 2007-2008	Actual 2008-2009	Projected 2009-2010	Estimated 2010-2011
Calls handled		215,130	220,000	220,000	300,000
CAD entries		78,544	80,700	88,800	130,000
911 calls received (including cell)		32,013	33,000	34,000	56,000
LINK and NCIC transactions		136,881	130,000	130,000	250,000
Local Warrants:	files maintained	4,565	4,650	4,750	10,400
	warrants entered	3,983	4,083	4,183	6,800
	warrants processed to serve	2,687	2,700	2,800	6,240

2009-2010 Accomplishments

1. Prepared for a consolidated dispatch center, by consolidating complaint types, policies and procedures.
2. Procured a NC911 phone system.
3. Completed training for Lead Telecommunicators.
4. Implemented Capias letter program; sent an average of 30 letters a week
5. Successfully consolidated Owensboro-Daviess County dispatch center.

2010-2011 Objectives

1. Consolidation: This should take place July 1, 2010. Streamlining the 9-1-1 dispatch process is at the top of our improvement list. The important aspect of streamlining is that we can efficiently respond to the public needs for assistance. Develop ways to improve morale and always be willing to make a difference in the emergency response community.
2. Cross-training all Telecommunicators for city and county dispatch responses
3. Develop a standard operating procedure (SOP) for Central Dispatch Consolidation.
4. Work with the City and County fire departments in developing a medical response system to improve ambulance and fire response notification.
5. Bring National Crime Information Center (NCIC) audits to a near zero error rate
6. Increase training for supervisors and first line Telecommunicators

2010-2011 Budget

DEPARTMENT: 4107 Police Owensboro Dav Co Central Dispatch

Fund 31: Central Dispatch

	Actual 2007-2008	Actual 2008-2009	Amended Budget 2009-2010	Budget 2010-2011	% Change
Personnel Services					
1101 Salaries	\$ 0	\$ 0	\$ 0	\$ 953,675	
1102 Salaries-Part-time & Temp	0	0	0	63,641	
1105 Overtime	0	0	0	50,000	
1121 Employees Retirement	0	0	0	171,359	
1123 Unemployment Expense	0	0	0	3,202	
1124 Clothing	0	0	0	4,200	
1125 Hospital Insurance	0	0	0	178,032	
1126 Life Insurance	0	0	0	5,344	
1127 Social Security	0	0	0	81,650	
1128 Workers Comp.	0	0	0	1,204	
Total	0	0	0	1,512,307	100%
Maintenance					
2204 Repairs-Service Agreements	0	0	0	70,420	
2211 Maintenance/Vehicles & Equipment	0	0	0	3,500	
Total	0	0	0	73,920	100%
Supplies					
2401 Non-Capitalized Equipment	0	0	0	8,000	
2402 Postage	0	0	0	1,000	
2403 Technical Supplies	0	0	0	5,000	
2407 Office Supplies	0	0	0	9,285	
2409 Dues & Subscriptions	0	0	0	600	
Total	0	0	0	23,885	100%
Utilities					
3303 Communications	0	0	0	153,279	
Total	0	0	0	153,279	100%
Other					
4508 Safety Costs	0	0	0	75	
4509 Training	0	0	0	10,360	
Total	0	0	0	10,435	100%
Total	\$ 0	\$ 0	\$ 0	\$ 1,773,826	100%

Expenditure Analysis:

Dispatch has been moved from General Fund #01 to Central Dispatch fund #31. Expenses will be shared with Daviess County Sheriff's department.

Revenue Analysis

No revenues are generated by this department.

2010-2011 Budget

DEPARTMENT: Police

Fund 29: Property Recovery Fund

Program Description

This program provides for the acquisition of specialized equipment and services financed from the sale of property involved in criminal activity as allowed by KRS 95.845. Auction proceeds from lost/unclaimed property must be forwarded to the pension fund, as mandated by KRS 95.435.

		Actual	Actual	Amended	Budget	%
		2007-2008	2008-2009	Budget	2010-2011	Change
				2009-2010		
Revenue						
6401	Interest on Investments	\$ 837	\$ 1,215	\$ 575	\$ 575	
8152	Sale of Fixed Assets	2,594	1,418	500	500	
8206	Restitution, Etc.	11,051	9,687	1,400	2,000	
	Total Revenue	\$ 14,482	\$ 12,320	\$ 2,475	\$ 3,075	24%
Expenditures						
2401	Non-Capitalized Equip	3,141	12,638	0	0	
	Total Expenditures	\$ 3,141	\$ 12,638	\$ 0	\$ 0	0%

Program Description

This program provides for the acquisition of specialized equipment or services financed from assets seizure efforts.

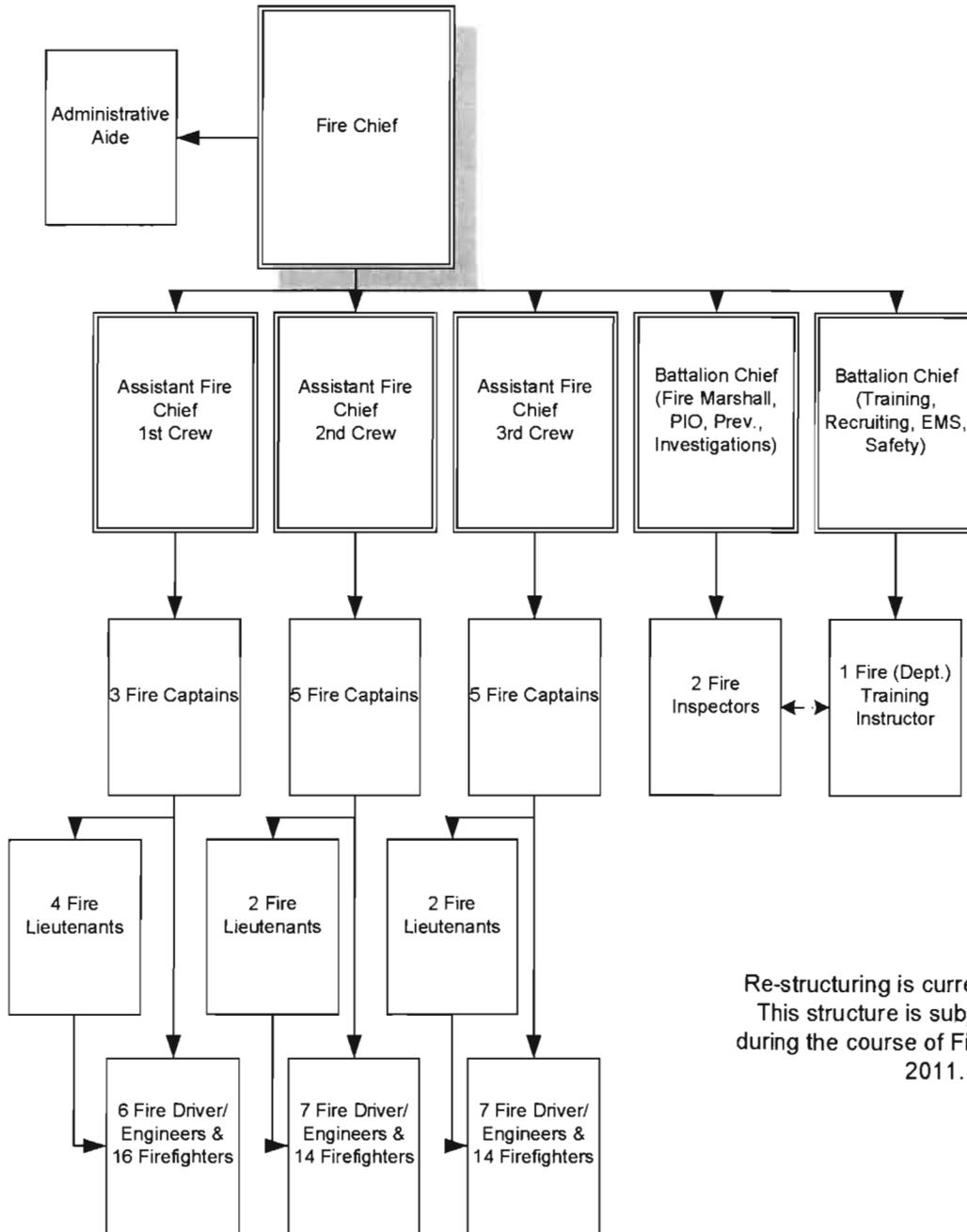
		Actual	Actual	Amended	Budget	%
		2007-2008	2008-2009	Budget	2010-2011	Change
				2009-2010		
Revenue - State Drug Fund 33						
6401	Interest on Investments	\$ 9,436	\$ 10,147	\$ 5,500	\$ 5,000	
8152	Sale of Fixed Assets	18,103	12,218	3,000	3,000	
8206	Restitution, Etc.	67,875	230,304	54,000	52,000	
	Total Revenue	\$ 95,414	\$ 252,669	\$ 62,500	\$ 60,000	-4.0%
Expenditures - State Drug Fund 33						
1101	Salaries	\$ (46)	\$ 0	\$ 0	\$ 0	
1105	Overtime	27	512	2,500	2,500	
1121	Employees Retirement	(3)	0	0	0	
1124	Clothing	0	0	600	1,250	
1125	Health Insurance	5	6	0	0	
2204	Maintenance/Repairs	6,619	4,903	7,200	7,630	
2401	Non-Capitalized Equipment	7,982	0	6,880	7,114	
2402	Postage	126	6	25	25	
2403	Technical Supplies	19,505	18,358	41,887	21,872	
2405	Cleaning Supplies	246	0	100	100	
2409	Dues and Subscriptions	0	375	485	485	
3303	Communications	86	5,729	300	300	
4502	Travel	380	132	600	600	
4506	Professional/Technical Services	3,739	7,171	18,208	6,892	
4507	Miscellaneous Expense	25,000	25,000	25,000	25,000	
4508	Safety Costs	618	1,268	300	400	
4509	Training Cost	31,795	13,072	6,592	8,648	
4525	Tuition Reimbursements	0	42,116	57,645	53,802	
5602	Land Improv Reimb	0	0	2,000	0	
5605	Capital Equipment	8,120	0	5,000	0	
5830	Transfer to Grant Funds	183	0	25,000	25,000	
	Total Expenditures	\$ 104,382	\$ 118,648	\$ 200,322	\$ 161,618	-19.3%

Program Description

This program provides for the acquisition of specialized equipment or services financed from assets seizure efforts.

		Actual 2007-2008	Actual 2008-2009	Amended Budget 2009-2010	Budget 2010-2011	% Change
Revenue - Federal Drug Fund 35						
6401	Interest on Investments	\$ 1,834	\$ 2,289	\$ 1,300	\$ 1,100	
8206	Restitution, Etc.	14,034	7,372	100	300	
	Total Revenue	\$ 15,868	\$ 9,661	\$ 1,400	\$ 1,400	0.0%
Expenditures - Federal Drug Fund 35						
1103	Temporary Help - Outside	\$ 0	\$ 4,000	\$ 4,500	\$ 4,500	
2401	Non-Capitalized Equipment	0	15,274	2,237	0	
2403	Technical Supplies	0	0	2,500	0	
4509	Training Cost	(27)	0	14,178	0	
	Total Expenditures	\$ (27)	\$ 19,274	\$ 23,415	\$ 4,500	-80.8%

FIRE DEPARTMENT
(FISCAL YEAR 2010-2011)



Re-structuring is currently underway.
This structure is subject to change
during the course of Fiscal Year 2010-
2011.

IMPORTANT: Hazardous duty titles must remain same as titles previously approved by Ky Retirement Systems; if any changes, seek approval.

Program Description

This department provides emergency response for fire suppression, rescues, medical emergencies, and hazardous materials incidents, fire prevention programs, including business inspection and public presentations, and training programs for firefighters to insure a safe environment for those who live, visit, work or invest in Owensboro.

Performance Indicators (as of January 1)

	Actual 2007-2008	Actual 2008-2009	Projected 2009-2010	Estimated 2010-2011
Response time (minutes)	3.88	4.00	4.01	3.96
Total calls for service	2,012	2,163	2,540	2,700
Structure fires	52	58	54	55
False alarms	348	435	433	405
Hazardous Incidents	139	138	308	195
Medical Assistance	815	882	1,092	1,130
Inspections	3,102	3,445	1,899	2,815

2009-2010 Accomplishments

1. It was a primary goal to improve and enhance our ability to respond to water related emergencies. We have updated equipment, will have the Fire Rescue Boat in place by July 1, and focused on training for such events.
2. OFD has enhanced our ability to respond to Hazardous Materials Incidents through reorganization and revitalization of the Haz-Mat Response Team. We are working closely with area facilities to aid in training and preparation activities.
3. After Hurricane Ike, OFD worked with other agencies to improve response planning for large events. This proved successful during the January 2009 ice storm. OFD was able to respond to over 300 calls for service including numerous structure fires, and still assist in setting up shelters, assisting Long Term Care facilities, and so forth. OFD has continued to work on improvements in planning for such events. An example is the use of the National Incident Planning Format to prepare for the Executive Inn implosion.
4. OFD has worked very closely with other agencies in the 911 Dispatch consolidation and all related issues, such as the emergency medical and ambulance dispatch issues.
5. OFD has completed Phase I and is well into Phase II of the transition of the Commercial Fire Safety Inspection program. Statistics show how important this program is, as only 39 out of 383 various fire responses in 2009 were located in commercial properties.
6. During 2008 OFD Officers completed a Leadership program, and we have continued to concentrate on the professional development of those in supervisor roles. This has included using an assessment center process for promotions, and development and implementation of a Company Officer Development program.

2010-2011 Objectives

1. Finalize equipment and training, and implement Ohio River Water Rescue and Fire Suppression response program.
2. Implement improvements in Fire, Rescue and EMS response in coordination with the 911 Dispatch consolidation. Work closely with all agencies to quickly solve any problems that may arise.
3. Work with Emergency Management to improve emergency planning for area retirement homes, assisted living and long term care facilities.
4. Implement, in phases as needed, response plan to new hospital site when construction begins.
5. Continue implementation of professional development program.
6. Implement Phase II and III of the firefighter recruitment plan.
7. Continue implementation of City and OFD Strategic Plans, including the use of a multi-year budget plan.
8. Prepare OFD for an ISO Insurance rating audit.

2010-2011 Budget

DEPARTMENT: 4201 Fire

Fund 01: General

	Actual 2007-2008	Actual 2008-2009	Amended Budget 2009-2010	Budget 2010-2011	% Change
Personnel Services					
1101 Salaries	\$ 3,020,231	\$ 3,735,241	\$ 3,047,697	\$ 2,965,615	
1105 Overtime	1,435,162	1,711,299	1,512,273	1,567,939	
1106 Retirement Contingency	0	0	68,965	93,748	
1121 Employees Retirement	1,442,999	1,498,709	1,459,016	1,548,238	
1123 Unemployment Expense	13,381	14,362	13,232	14,036	
1124 Clothing	46,711	71,127	40,000	40,000	
1125 Hospital Insurance	657,699	620,253	715,800	697,752	
1126 Life Insurance	24,695	24,370	26,445	26,313	
1127 Social Security	52,606	66,279	65,183	67,728	
1128 Workers Comp.	108,725	111,709	107,833	117,003	
1129 Other Benefits	2,444	2,770	5,650	5,650	
Total	6,804,653	7,856,119	7,062,094	7,144,022	1.2%
Maintenance					
2201 Maintenance/Buildings	80,754	101,841	82,059	75,260	
2202 Maintenance/Grounds	13,909	16,007	15,869	18,706	
2203 Maintenance/Furniture & Fixtures	221	0	400	400	
2204 Repairs-Service Agreements	5,878	7,157	10,700	15,900	
2211 Maintenance/Vehicles & Equipment	98,804	118,616	102,726	126,572	
Total	199,566	243,621	211,754	236,838	11.8%
Supplies					
2401 Non-Capitalized Equipment	40,051	45,759	74,750	74,300	
2402 Postage	460	601	875	875	
2403 Technical Supplies	49,759	25,151	26,425	26,225	
2405 Cleaning Supplies	12,468	13,557	13,550	14,050	
2407 Office Supplies	7,488	12,199	12,975	14,275	
2408 Small Tools	400	400	400	400	
2409 Dues & Subscriptions	4,213	4,512	4,622	4,651	
2412 Motor Fuel	46,991	40,166	44,995	46,995	
2416 EMS Supplies	0	0	11,900	15,600	
Total	161,830	142,345	190,492	197,371	3.6%
Utilities					
3301 Utilities/OMU	20,889	23,484	26,301	24,000	
3302 Utilities/Non City	19,358	21,596	23,339	22,000	
3303 Communications	8,184	9,811	11,230	11,230	
3304 Utilities/Fire Hydrants	73,166	71,775	67,500	75,000	
Total	121,597	126,666	128,370	132,230	3.0%

2010-2011 Budget

DEPARTMENT: 4201 Fire

Fund 01: General

	<u>Actual</u> <u>2007-2008</u>	<u>Actual</u> <u>2008-2009</u>	<u>Amended</u> <u>Budget</u> <u>2009-2010</u>	<u>Budget</u> <u>2010-2011</u>	<u>%</u> <u>Change</u>
Other					
4502 Travel	\$ 4,742	\$ 2,905	\$ 7,789	\$ 7,789	
4504 Insurance	29,434	35,444	38,208	18,399	
4506 Profess/Technical	22,739	34,999	38,075	38,740	
4508 Safety Costs	13,818	17,884	15,535	14,525	
4509 Training	28,370	11,307	28,390	28,550	
Total	<u>99,103</u>	<u>102,539</u>	<u>127,997</u>	<u>108,003</u>	<u>-15.6%</u>
Capital					
5605 Equipment	11,840	2,085	12,000	0	
5607 Replacement	248,075	276,090	272,885	282,448	
Total	<u>259,915</u>	<u>278,175</u>	<u>284,885</u>	<u>282,448</u>	<u>-0.9%</u>
Total	<u>\$ 7,646,664</u>	<u>\$ 8,749,465</u>	<u>\$ 8,005,592</u>	<u>\$ 8,100,912</u>	<u>1.2%</u>

Expenditure Analysis:

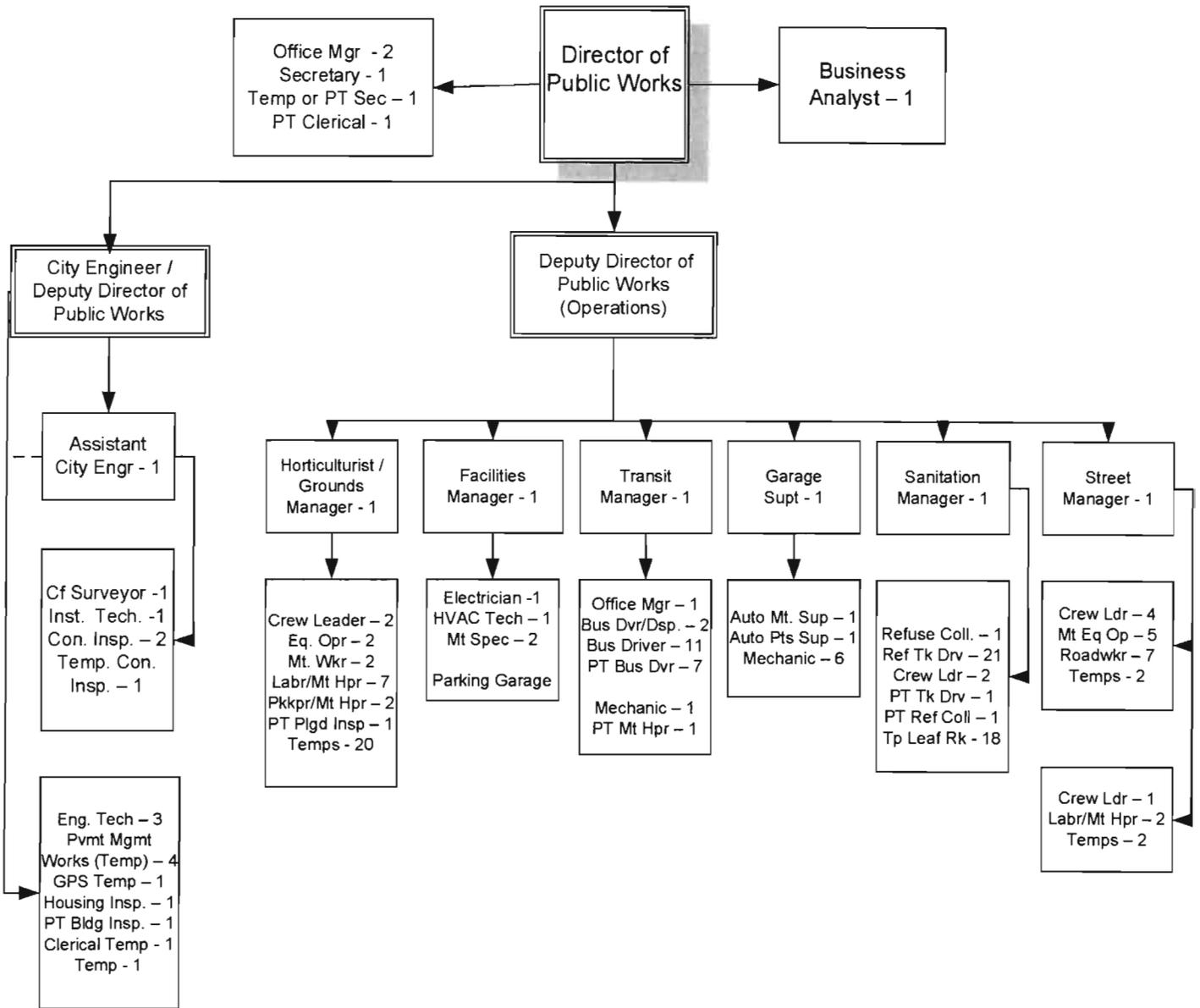
Maintenance: Bunker gear replacements 15 sets per year and portable radio replacements.

Supplies: Increase due mainly to motor fuel expense.

Revenue Analysis:

No revenue generated by this department.

Public Works – FY 2010-2011



Restructuring is underway. This structure is subject to change during the course of Fiscal Year 2010-2011.



Program Description

This program provides for land development design and construction, traffic, and storm drainage engineering programs. Subdivision and public improvement plans are reviewed for approval; a capital projects program is administered; and traffic improvements are administered and constructed.

Performance Indicators

	Actual 2007-2008	Actual 2008-2009	Projected 2009-2010	Estimated 2010-2011
Projects designed	7	8	7	10
Subdivision plans reviewed (residential)	10	8	8	10
Development plans reviewed (commercial)	26	25	25	30
Permits issued	70	70	70	25
Site plans reviewed (commercial)	28	25	25	25
Plats reviewed (commercial and residential)	60	50	55	40
Inquiries and requests addressed	3,000	3,000	3,000	3,000
Right-of-way closures processed	4	2	2	10
Annexations processed	9	13	15	15

2009-2010 Accomplishments:

1. Completed R/W acquisition on all but one property owner on Southtown Boulevard.
2. Completed the first two KIA projects
3. Bid and started the Harsh Phase 2 Project, Schemm Phase 1 Project, and Schemm Phase 3 Project
4. Started design work on Harsh Phase 2a
5. Started design work on Schemm Phase 4
6. Bid and started the Devins project
7. Completed the Bluff Avenue Project
8. Administered the Riverwall project
9. Implemented the City-wide Erosion Program
10. Started the Downtown Traffic Study
11. Started Demolition of the former Executive Inn structure
12. Started design on demolition of the Riverfront Crossing structures
13. Administered design on the Smothers Park plan
14. Started Design on demolition of the State Office Building
15. Worked on the Safe Routes to School Booth Avenue walk project
16. Designed the Wendall Foster Center Walk project (ARRA Funded)
17. Designed the Old Hartford Road Project (CMAQ Funded)

2010-2011 Objectives

1. Complete R/W acquisition on final property owner on Southtown Boulevard.
2. Administer the Harsh Phase 2 Construction Project
3. Complete design and bid the work on Harsh Phase 2a
4. Complete the Schemm Phase 1 construction Project
5. Administer the Schemm Phase 3 Construction Project
6. Complete design and bid the work on Schemm Phase 4
7. Administer the Devins construction project
8. Complete the Riverwall project
9. Improve the City-wide Erosion Program
10. Complete the Downtown Traffic Study and transfer ownership of the downtown streets to the City
11. Complete demolition of the former Executive Inn structure
12. Complete demolition on the Riverfront Crossing structures
13. Complete design and bid the Smothers Park plan
14. Complete design of Riverfront Crossing and incorporate into the Smothers Park plan
15. Complete demolition of the State Office Building
16. Complete design and bid the Omega Street Project
17. Complete the Sidewalk program in the Midtown NAB
18. Complete the Safe Routes to School Booth Avenue walk project
19. Complete the Wendall Foster Center Walk project (ARRA Funded)
20. Bid and complete the Old Hartford Road Project (CMAQ Funded)
21. Begin design on downtown Street network changes
22. Complete design and bid recycle center lot

2010-2011 Budget

DEPARTMENT: 5100 Engineering Summary

Fund 01: General

	Actual 2007-2008	Actual 2008-2009	Amended Budget 2009-2010	Budget 2010-2011	Percent Change
Personnel Services					
1101 Salaries	\$ 483,633	\$ 506,555	\$ 516,092	\$ 547,335	
1102 Salaries-Part-time & Temp	19,474	38,056	82,500	95,212	
1103 Temporary Help-Outside	12,219	22,115	21,300	40,669	
1105 Overtime	16,135	29,465	32,500	33,500	
1121 Employees Retirement	79,936	71,441	87,559	102,881	
1123 Unemployment Expense	1,574	1,736	1,798	1,823	
1124 Clothing	2,183	1,946	2,500	3,000	
1125 Hospital Insurance	71,300	73,796	75,408	72,096	
1126 Life Insurance	2,927	2,893	3,093	3,165	
1127 Social Security	36,898	40,923	48,469	46,488	
1128 Workers Comp.	16,674	16,370	18,156	20,009	
1129 Other Benefits	0	27	0	200	
Total	742,953	805,323	889,375	966,378	9%
Maintenance					
2201 Maintenance/Buildings	5,135	0	0	0	
2202 Maintenance/Grounds	1,871	0	0	0	
2204 Repairs-Service Agreements	505	1,280	3,025	3,100	
2209 Maintenance/Vehicle Wash	587	654	506	471	
2211 Maintenance/Vehicles & Equipment	10,509	9,517	12,342	15,782	
2215 Maintenance/Resurfacing	42,833	221,362	1,015,899	720,000	
Total	61,440	232,813	1,031,772	739,353	-28%
Supplies					
2401 Non-Capitalized Equipment	7,449	5,412	6,300	9,300	
2402 Postage	2,167	3,521	6,700	8,000	
2403 Technical Supplies	5,011	8,703	7,300	23,900	
2407 Office Supplies	7,785	7,828	7,850	8,200	
2409 Dues & Subscriptions	2,389	3,006	3,250	1,790	
2412 Motor Fuel	17,201	12,733	16,500	17,500	
Total	42,002	41,203	47,900	68,690	43%
Utilities					
3301 Utilities/OMU	6,734	7,343	8,017	8,190	
3302 Utilities/Non City	8,144	9,939	11,075	6,300	
3303 Communications	3,411	4,686	5,500	5,720	
Total	18,289	21,968	24,592	20,210	-18%

2010-2011 Budget

DEPARTMENT: 5100 Engineering Summary

Fund 01: General

	Actual 2007-2008	Actual 2008-2009	Amended Budget 2009-2010	Budget 2010-2011	Percent Change
Other					
4501 Advertising	\$ 52	\$ 0	\$ 250	\$ 250	
4502 Travel	0	0	150	500	
4503 Rents & Storages	759	1,457	1,560	1,000	
4504 Insurance	4,074	3,173	3,363	3,012	
4506 Profess/Technical	7,141	8,501	13,630	14,000	
4508 Safety Costs	0	0	900	900	
4509 Training	5,199	9,251	9,300	12,400	
4510 Tipping Fees	0	0	0	1,500	
4519 Demolition Fund	1,961	2,318	35,050	100,000	
4520 Mowing Fund	13,384	21,784	15,000	25,000	
4530 Fix-up/Clean-up Assistance Fund	185	0	0	7,500	
Total	32,755	46,484	79,203	166,062	110%
Capital					
5605 Equipment	0	0	0	50,000	
5607 Replacement	15,108	14,911	12,644	11,472	
Total	15,108	14,911	12,644	61,472	386%
Total	\$ 912,547	\$ 1,162,702	\$ 2,085,486	\$ 2,022,165	-3%

Expenditure Analysis:

Personnel: Increase primarily due to percentage of Director of Public Works pay shifted to this department and an increase in temporary outside help.

Maintenance: Decrease primarily due to lower resurfacing expense.

Supplies: Increase due to non-capitalized equipment, postage, and technical supplies increased expenses.

Other: Increase primarily due to additional profess/technical expenses and increase demolition expenses.

Capital: Increase due to scanner and office equipment requested.

Revenue Analysis:

No revenues are generated by this department.

2010-2011 Budget

DEPARTMENT: 5101 Engineering

Fund 01: General

	<u>Actual</u> <u>2007-2008</u>	<u>Actual</u> <u>2008-2009</u>	<u>Amended</u> <u>Budget</u> <u>2009-2010</u>	<u>Budget</u> <u>2010-2011</u>	<u>%</u> <u>Change</u>
Personnel Services					
1101 Salaries	\$ 440,705	\$ 459,915	\$ 480,557	\$ 510,349	
1102 Salaries-Part-time	19,474	37,961	82,500	77,412	
1103 Temporary Help-Outside	12,219	22,115	14,800	40,669	
1105 Overtime	16,135	25,849	29,000	30,000	
1121 Employees Retirement	73,054	64,581	81,817	96,027	
1123 Unemployment Expense	1,444	1,584	1,688	1,702	
1124 Clothing	2,057	1,946	2,300	2,650	
1125 Hospital Insurance	71,300	64,644	66,624	63,312	
1126 Life Insurance	2,679	2,616	2,874	2,946	
1127 Social Security	33,734	37,387	45,751	43,391	
1128 Workers Comp.	15,487	15,131	16,943	18,205	
1129 Other Benefits	0	27	0	200	
Total	688,288	733,756	824,854	886,863	7.5%
Maintenance					
2204 Repairs-Service Agreements	505	1,280	3,025	3,100	
2209 Mtc/Vehicle Wash	391	436	288	471	
2211 Mtc/Vehicles & Equipment	7,988	7,982	11,228	14,827	
2215 Mtc/Resurfacing	42,833	221,362	1,015,899	720,000	
Total	51,717	231,060	1,030,440	738,398	-28.3%
Supplies					
2401 Non-Capitalized Equipment	7,257	5,127	6,000	9,000	
2402 Postage	1,228	895	2,000	2,000	
2403 Technical Supplies	5,011	8,700	7,300	23,900	
2407 Office Supplies	6,447	7,268	6,350	6,350	
2409 Dues & Subscriptions	2,335	3,006	3,000	1,540	
2412 Motor Fuel	14,605	11,935	13,500	13,500	
Total	36,883	36,931	38,150	56,290	47.5%
Utilities					
3301 Utilities/OMU	6,685	7,343	8,017	8,190	
3302 Utilities/Non City	7,171	9,914	11,075	6,300	
3303 Communications	2,899	3,729	5,000	5,000	
Total	16,755	20,986	24,092	19,490	-19.1%
Other					
4503 Rents & Storages	420	1,457	1,260	1,000	
4504 Insurance	2,954	2,718	2,881	2,582	
4506 Profess/Technical	2,996	7,246	11,630	9,000	
4508 Safety Costs	0	0	750	750	
4509 Training	5,199	9,251	9,000	11,150	
Total	11,569	20,672	25,521	24,482	-4.1%

2010-2011 Budget

DEPARTMENT: 5101 Engineering

Fund 01: General

	<u>Actual</u> <u>2007-2008</u>	<u>Actual</u> <u>2008-2009</u>	<u>Amended</u> <u>Budget</u> <u>2009-2010</u>	<u>Budget</u> <u>2010-2011</u>	<u>%</u> <u>Change</u>
Capital					
5605 Equipment	\$ 0	\$ 0	\$ 0	50,000	
5607 Replacement	11,774	11,445	11,754	10,558	
Total	11,774	11,445	11,754	60,558	415.2%
Total	\$ 816,986	\$ 1,054,850	\$ 1,954,811	\$ 1,786,081	-9%

Expenditure Analysis:

Personnel: Increase primarily due to percentage of Director of Public Works pay shifted to this department and an increase in temporary outside help.

Maintenance: Decrease primarily due to lower resurfacing expense.

Supplies: Increase due to increased non-capitalized equipment and technical supplies.

Utilities: Decrease due to reallocation of utilities expense.

Capital: Increase due to scanner and office equipment requested.

Revenue Analysis:

No revenues are generated by this Department.

2010-2011 Budget

DEPARTMENT: 5102 Engineering Property Maintenance

Fund 01: General

	<u>from 3702 Actual 2007-2008</u>	<u>from 3702 Actual 2008-2009</u>	<u>Amended Budget 2009-2010</u>	<u>Budget 2010-2011</u>	<u>% Change</u>
Personnel Services					
1101 Salaries	\$ 42,928	\$ 46,640	\$ 35,535	\$ 36,986	
1102 Salaries-Part-time & Temp	0	95	0	17,800	
1103 Temporary Help-Outside	0	0	6,500	0	
1105 Overtime	0	3,616	3,500	3,500	
1121 Employees Retirement	6,882	6,860	5,742	6,854	
1123 Unemployment Expense	130	152	110	121	
1124 Clothing	126	0	200	350	
1125 Hospital Insurance	0	9,152	8,784	8,784	
1126 Life Insurance	248	277	219	219	
1127 Social Security	3,164	3,536	2,718	3,097	
1128 Workers Comp.	1,187	1,239	1,213	1,804	
Total	<u>54,665</u>	<u>71,567</u>	<u>64,521</u>	<u>79,515</u>	<u>23.2%</u>
Maintenance					
2201 Mtc/Buildings	5,135	0	0	0	
2202 Mtc/Grounds	1,871	0	0	0	
2209 Mtc/Vehicle Wash	196	218	218	0	
2211 Mtc/Vehicles & Equipment	2,521	1,535	1,114	955	
Total	<u>9,723</u>	<u>1,753</u>	<u>1,332</u>	<u>955</u>	<u>-28.3%</u>
Supplies					
2401 Non-Capitalized Equipment	192	285	300	300	
2402 Postage	939	2,626	4,700	6,000	
2407 Office Supplies	1,338	560	1,500	1,850	
2409 Dues & Subscriptions	54	0	250	250	
2412 Motor Fuel	2,596	798	3,000	4,000	
Total	<u>5,119</u>	<u>4,272</u>	<u>9,750</u>	<u>12,400</u>	<u>27.2%</u>
Utilities					
3301 Utilities/OMU	49	0	0	0	
3302 Utilities/Non City	973	25	0	0	
3303 Communications	512	957	500	720	
Total	<u>1,534</u>	<u>982</u>	<u>500</u>	<u>720</u>	<u>44.0%</u>

2010-2011 Budget

DEPARTMENT: 5102 Engineering Property Maintenance **Fund 01: General**

	<u>from 3702 Actual 2007-2008</u>	<u>from 3702 Actual 2008-2009</u>	<u>Amended Budget 2009-2010</u>	<u>Budget 2010-2011</u>	<u>% Change</u>
Other					
4501 Advertising	\$ 52	\$ 0	\$ 250	\$ 250	
4502 Travel	0	0	150	500	
4503 Rents & Storages	339	0	300	0	
4504 Insurance	1,120	455	482	430	
4506 Profess/Technical	4,145	1,255	2,000	5,000	
4508 Safety Costs	0	0	150	150	
4509 Training	0	0	300	1,250	
4510 Tipping Fees	0	0	0	1,500	
4519 Demolition Fund	1,961	2,318	35,050	100,000	
4520 Mowing Fund	13,384	21,784	15,000	25,000	
4530 Fix-up/Clean-up Assistance Fund	185	0	0	7,500	
Total	<u>21,186</u>	<u>25,812</u>	<u>53,682</u>	<u>141,580</u>	163.7%
Capital					
5607 Replacement	<u>3,334</u>	<u>3,466</u>	<u>890</u>	<u>914</u>	
Total	<u>3,334</u>	<u>3,466</u>	<u>890</u>	<u>914</u>	2.7%
Total	<u>\$ 95,561</u>	<u>\$ 107,852</u>	<u>\$ 130,675</u>	<u>\$ 236,084</u>	81%

Expenditure Analysis:

Personnel: Increase due to adding part-time employees and decreasing temporary outside help.

Supplies: Increase mainly due to increased postage expense.

Other: Increase is primarily due to additional profess/technical expenses and increased demolition fund expense.

Revenue Analysis:

No revenues are generated by this Department.



Program Description

This department provides cost efficient maintenance and design of City facilities to ensure they are safe, functional and attractive for the public and for City employees. All maintenance and repair is conducted in an efficient, cost-effective manner by performing routine inspections and through the design of low-maintenance buildings, parks, recreational areas, and beautification plots. When feasible, facilities are consolidated and buildings or properties are eliminated once deemed non-essential to City operations or where proper maintenance is unfunded. Facilities Maintenance utilizes the full-time employees of two divisions, plus part-time and temporary seasonal personnel, as well as contractors, for the most cost-effective operation possible.

Performance Indicators

	Actual 2007-2008	Actual 2008-2009	Projected 2009-2010	Estimated 2010-2011
Square feet of buildings maintained per employee	138,775	138,775	149,665	149,665
Work orders completed	6,088	6,038	6,121	5,016
Athletic facilities maintained	73	72	72	71
Acres maintained per employee	36.1	38.3	41.1	46.63
Square feet flower beds planted and maintained (per employee)	1,187	1,437	1,562	1,505
Square feet landscape areas maintained (per employee)	18,513	22,878	27,709	26,523

2009-2010 Accomplishments

1. Continued the implementation process for the new GBA maintenance tracking software
2. Oversaw the completion and grand opening of the Edge Ice Center
3. Updated and improved turf maintenance plan to ensure first class turf at all City sports facilities
4. Assist with efforts and plans for the consolidation of the Public Works Departments into one facility
5. Assisted with the disposal of the old Executive Inn property
6. Assisted with the design of the new Public Works Complex
7. Oversaw the field reconditioning at Fisher Park
8. Oversaw the construction of the second shelter at Legion Park
9. Oversaw the design of the OPD Training Range
10. Oversaw the completion of the Airpark Phase of the Greenbelt

2010-2011 Objectives

1. Oversee the completion of the new Public Works Complex
2. Continue efforts and plans to complete the consolidation of the Public Works Departments into one facility
3. Incorporate GBA into Sanitation Operations
4. Complete the change over from CCAR to GBA for citizen complaint reports
5. Oversee the construction of the new OPD Training Range
6. Oversee the construction of the new Shelter and Restroom at Moreland Park
7. Convert Facilities Maintenance Compound into the new city storage site
8. Complete the replacement of the windows at City Hall
9. Complete the replacement of the HVAC system at Public Works
10. Complete the generator installation at Public Works and Fire Station #1 & #2

2010-2011 Budget

DEPARTMENT: 3500 Facilities Maintenance Summary

Fund 12: Facilities Maintenance

	Actual 2007-2008	Actual 2008-2009	Amended Budget 2009-2010	Budget 2010-2011	Percent Change
Personnel Services					
1101 Salaries	\$ 843,282	\$ 825,119	\$ 810,706	\$ 858,187	
1102 Salaries-Part-time & Temp	14,648	27,451	22,580	8,232	
1103 Temporary Help-Outside	270,191	291,975	313,651	302,297	
1105 Overtime	78,939	98,996	63,853	63,853	
1121 Employees Retirement	147,496	123,010	149,340	156,101	
1123 Unemployment Expense	2,817	2,861	2,583	2,790	
1124 Clothing	8,429	8,335	8,100	8,100	
1125 Hospital Insurance	160,727	147,828	159,096	137,400	
1126 Life Insurance	4,998	4,865	4,860	5,052	
1127 Social Security	64,823	66,228	68,631	71,166	
1128 Workers Comp.	22,546	19,597	23,304	22,616	
1129 Other Benefits	364	454	800	800	
Total	1,619,260	1,616,719	1,627,504	1,636,594	1%
Maintenance					
2204 Repairs	418,436	142,726	499,640	236,730	
2205 Maintenance/Repairs - Radio	0	0	2,450	3,525	
2206 Maintenance/Repair Computers	0	638	1,000	1,000	
2207 Maintenance/Facilities Maintenance	7,107	7,245	5,000	0	
2209 Maintenance/Vehicle Wash	4,305	4,797	1,518	1,412	
2211 Maintenance/Vehicles & Equipment	99,620	99,620	141,765	157,626	
2225 Maintenance/Tree Trimming	33,823	16,709	63,291	40,000	
2226 Maintenance/Tree Parks	15,192	7,898	47,102	40,000	
Total	578,483	279,633	761,766	480,293	-37%
Supplies					
2401 Non-Capitalized Equipment	15,772	8,866	11,581	11,081	
2402 Postage	110	170	200	200	
2403 Technical Supplies	45,799	54,790	38,140	49,115	
2404 Agricultural Supplies	80,936	69,699	122,813	104,585	
2405 Cleaning Supplies	4,728	4,504	3,515	4,315	
2407 Office Supplies	3,953	2,776	3,200	3,800	
2408 Small Tools	3,371	4,743	4,100	4,100	
2409 Dues & Subscriptions	2,470	1,802	6,590	9,215	
2412 Motor Fuel	78,450	70,059	95,970	94,502	
Total	235,589	217,409	286,109	280,913	-2%

2010-2011 Budget

DEPARTMENT: 3500 Facilities Maintenance Summary

Fund 12: Facilities Maintenance

	Actual 2007-2008	Actual 2008-2009	Amended Budget 2009-2010	Budget 2010-2011	Percent Change
Utilities					
3301 Utilities/OMU	\$ 6,496	\$ 6,651	\$ 8,862	\$ 7,100	
3302 Utilities/Non City	11,653	11,191	13,070	10,000	
3303 Communications	4,584	4,693	5,193	5,505	
Total	<u>22,733</u>	<u>22,535</u>	<u>27,125</u>	<u>22,605</u>	-17%
Other					
4502 Travel	1,691	1,007	0	0	
4503 Rents & Storages	12,210	9,646	8,200	8,200	
4504 Insurance	16,841	17,053	28,962	11,420	
4505 Contractual Services	203,648	230,993	412,413	433,998	
4508 Safety Costs	8,652	6,716	9,038	9,775	
4509 Training	5,769	8,457	1,528	5,660	
4510 Tipping Fees	7,412	7,428	7,400	9,500	
Total	<u>256,223</u>	<u>281,300</u>	<u>467,541</u>	<u>478,553</u>	2%
Capital					
5602 Land Improvements	9,694	0	19,825	0	
5603 Buildings	165,436	98,776	246,175	191,190	
5605 Equipment	0	29,447	7,554	0	
5607 Replacement	102,757	96,174	106,088	117,884	
5651 Depreciation	2,126	2,126	0	0	
Total	<u>280,013</u>	<u>226,523</u>	<u>379,642</u>	<u>309,074</u>	-19%
Total	<u>\$ 2,992,301</u>	<u>\$ 2,644,119</u>	<u>\$ 3,549,687</u>	<u>\$ 3,208,032</u>	-10%

Expenditure Analysis:

Maintenance: Decrease primarily due to lower service agreements expense.

Utilities: Decrease primarily due to reallocation of expense.

Capital: Decrease due to fewer City projects for the coming fiscal year.

Revenue Analysis:

This is an internal service fund. Revenues are generated by charging each department within the City for services performed.

2010-2011 Budget

DEPARTMENT: 3501 Facilities Maintenance Building Maintenance

Fund 12: Facilities Maintenance

	<u>Actual</u> <u>2007-2008</u>	<u>Actual</u> <u>2008-2009</u>	<u>Amended</u> <u>Budget</u> <u>2009-2010</u>	<u>Budget</u> <u>2010-2011</u>	<u>%</u> <u>Change</u>
Personnel Services					
1101 Salaries	\$ 271,821	\$ 286,517	\$ 245,685	\$ 270,158	
1102 Salaries-Part-time & Temp	0	4,805	7,150	0	
1103 Temporary Help-Outside	0	0	0	7,800	
1105 Overtime	5,994	6,263	3,972	3,972	
1121 Employees Retirement	44,238	39,103	42,016	46,410	
1123 Unemployment Expense	835	895	809	822	
1124 Clothing	2,067	2,106	1,925	1,925	
1125 Hospital Insurance	45,900	47,733	41,928	47,400	
1126 Life Insurance	1,596	1,692	1,472	1,569	
1127 Social Security	19,307	20,730	19,646	20,971	
1128 Workers Comp.	4,777	4,820	4,883	5,521	
1129 Other Benefits	255	288	400	400	
Total	<u>396,790</u>	<u>414,952</u>	<u>369,886</u>	<u>406,948</u>	10.0%
Maintenance					
2204 Repairs-Service Agreements	347,818	105,054	416,932	160,340	
2205 Mtc/Repairs - Radio	0	0	650	900	
2206 Mtc/Repair Computers	0	310	500	500	
2207 Mtc/Facilities Mtc	3,687	4,089	2,500	0	
2209 Mtc/Vehicle Wash	1,076	1,199	506	471	
2211 Mtc/Vehicles & Equipment	6,952	6,952	7,105	6,080	
Total	<u>359,533</u>	<u>117,604</u>	<u>428,193</u>	<u>168,291</u>	-60.7%
Supplies					
2401 Non-Capitalized Equipment	7,026	4,343	2,000	4,000	
2402 Postage	37	77	100	100	
2407 Office Supplies	2,064	1,282	1,600	1,800	
2408 Small Tools	2,044	2,775	2,100	2,100	
2409 Dues & Subscriptions	1,809	1,347	3,720	3,550	
2412 Motor Fuel	15,467	12,439	17,220	15,752	
Total	<u>28,447</u>	<u>22,263</u>	<u>26,740</u>	<u>27,302</u>	2.1%
Utilities					
3301 Utilities/OMU	3,138	3,093	4,431	3,300	
3302 Utilities/Non City	5,630	5,360	6,535	5,000	
3303 Communications	2,450	2,416	3,005	3,005	
Total	<u>11,218</u>	<u>10,869</u>	<u>13,971</u>	<u>11,305</u>	-19.1%

2010-2011 Budget

DEPARTMENT: 3501 Facilities Maintenance Building Maintenance **Fund 12: Facilities Maintenance**

	<u>Actual</u> <u>2007-2008</u>	<u>Actual</u> <u>2008-2009</u>	<u>Amended</u> <u>Budget</u> <u>2009-2010</u>	<u>Budget</u> <u>2010-2011</u>	<u>%</u> <u>Change</u>
Other					
4502 Travel	\$ 957	\$ 915	\$ 0	\$ 0	
4503 Rents & Storages	0	0	200	200	
4504 Insurance	5,822	5,506	12,288	3,123	
4505 Contractual Services	163,006	176,756	205,294	226,879	
4508 Safety Costs	601	427	2,000	2,000	
4509 Training	2,924	4,079	120	2,250	
4510 Tipping Fees	668	1,055	1,400	1,500	
Total	<u>173,978</u>	<u>188,738</u>	<u>221,302</u>	<u>235,952</u>	6.6%
Capital					
5603 Buildings	165,436	98,776	246,175	191,190	
5605 Equipment	0	10,947	54	0	
5607 Replacement	15,149	14,802	18,619	19,147	
Total	<u>180,585</u>	<u>124,525</u>	<u>264,848</u>	<u>210,337</u>	-20.6%
Total	<u>\$ 1,150,551</u>	<u>\$ 878,951</u>	<u>\$ 1,324,940</u>	<u>\$ 1,060,135</u>	-20.0%

Expenditure Analysis:

Personnel: Increase due to adding outside help.

Utilities: Decrease due to reallocation.

Other: Decreased insurance costs offset by increase contractual services.

Revenue Analysis

This is an internal service fund. Revenues are generated by charging each department within the City for services performed.

2010-2011 Budget

DEPARTMENT: 3502 Facilities Maintenance Grounds Maintenance

Fund 12: Facilities Maintenance

	Actual 2007-2008	Actual 2008-2009	Amended Budget 2009-2010	Budget 2010-2011	% Change
Personnel Services					
1101 Salaries	\$ 571,461	\$ 538,602	\$ 565,021	\$ 588,029	
1102 Salaries-Part-time & Temp	14,648	22,646	15,430	8,232	
1103 Temporary Help-Outside	270,191	291,975	313,651	294,497	
1105 Overtime	72,945	92,733	59,881	59,881	
1121 Employees Retirement	103,258	83,907	107,324	109,691	
1123 Unemployment Expense	1,982	1,966	1,774	1,968	
1124 Clothing	6,362	6,229	6,175	6,175	
1125 Hospital Insurance	114,827	100,095	117,168	90,000	
1126 Life Insurance	3,402	3,173	3,388	3,483	
1127 Social Security	45,516	45,498	48,985	50,195	
1128 Workers Comp.	17,769	14,777	18,421	17,095	
1129 Other Benefits	109	166	400	400	
Total	1,222,470	1,201,767	1,257,618	1,229,646	-2.2%
Maintenance					
2204 Repairs - Service Agreements	70,618	37,672	82,708	76,390	
2205 Mtc/Repairs - Radio	0	0	1,800	2,625	
2206 Mtc/Repair - Computers	0	328	500	500	
2207 Mtc/Facilities Mtc	3,420	3,156	2,500	0	
2209 Mtc/Vehicle Wash	3,229	3,598	1,012	941	
2211 Mtc/Vehicles & Equipment	92,668	92,668	134,660	151,546	
2225 Mtc/Tree Trimming	33,823	16,709	63,291	40,000	
2226 Mtc/Tree Parks	15,192	7,898	47,102	40,000	
Total	218,950	162,029	333,573	312,002	-6.5%
Supplies					
2401 Non-Capitalized Equipment	8,746	4,523	9,581	7,081	
2402 Postage	73	93	100	100	
2403 Technical Supplies	45,799	54,790	38,140	49,115	
2404 Agricultural Supplies	80,936	69,699	122,813	104,585	
2405 Cleaning Supplies	4,728	4,504	3,515	4,315	
2407 Office Supplies	1,889	1,494	1,600	2,000	
2408 Small Tools	1,327	1,968	2,000	2,000	
2409 Dues & Subscriptions	661	455	2,870	5,665	
2412 Motor Fuel	62,983	57,620	78,750	78,750	
Total	207,142	195,146	259,369	253,611	-2.2%
Utilities					
3301 Utilities/OMU	3,358	3,558	4,431	3,800	
3302 Utilities/Non City	6,023	5,831	6,535	5,000	
3303 Communications	2,134	2,277	2,188	2,500	
Total	11,515	11,666	13,154	11,300	-14.1%

2010-2011 Budget

DEPARTMENT: 3502 Facilities Maintenance Grounds Maintenance

Fund 12: Facilities Maintenance

	<u>Actual</u>	<u>Actual</u>	<u>Amended</u>	<u>Budget</u>	<u>%</u>
	<u>2007-2008</u>	<u>2008-2009</u>	<u>Budget</u>	<u>2010-2011</u>	<u>Change</u>
			<u>2009-2010</u>		
Other					
4502 Travel	\$ 734	\$ 92	\$ 0	\$ 0	
4503 Rents & Storages	12,210	9,646	8,000	8,000	
4504 Insurance	11,019	11,547	16,674	8,297	
4505 Contractual Services	40,642	54,237	207,119	207,119	
4508 Safety Costs	8,051	6,289	7,038	7,775	
4509 Training	2,845	4,378	1,408	3,410	
4510 Tipping Fees	6,744	6,373	6,000	8,000	
Total	<u>82,245</u>	<u>92,562</u>	<u>246,239</u>	<u>242,601</u>	-1.5%
Capital					
5602 Land Improvements	9,694	0	19,825	0	
5605 Equipment	0	18,500	7,500	0	
5607 Replacement	87,608	81,372	87,469	98,737	
5651 Depreciation	2,126	2,126	0	0	
Total	<u>99,428</u>	<u>101,998</u>	<u>114,794</u>	<u>98,737</u>	-14.0%
Total	<u>\$ 1,841,750</u>	<u>\$ 1,765,168</u>	<u>\$ 2,224,747</u>	<u>\$ 2,147,897</u>	-3.5%

Expenditure Analysis:

Utilities: Decrease due to reallocation.

Revenue Analysis:

This is an internal service fund. Revenues are generated by charging each department for services performed.

2010-2011 Budget

DEPARTMENT: 3500 Facilities Maintenance Fund 12: Facilities Maintenance

		Facilities Maintenance	Park Maintenance	Total
Revenue Detail				
	Description			
01-1501-5824	General Government	\$ 20,961	\$ 412,539	\$ 433,500
01-1501-5824	City Hall	162,930	22,992	185,922
7001	Parks Maintenance	247,934	1,442,344	1,690,278
3105	Information Services	4,540	4,436	8,976
3701	Community Development	2,839	652	3,491
4104	Police	95,870	16,791	112,661
4201	Fire	75,260	18,706	93,966
5301	Street	9,567	4,264	13,831
5401	Garage	24,080	2,751	26,831
5501	Sanitation	32,603	3,542	36,145
7002	Parks Administration	27,184	6,239	33,423
01-7203-5892	Festivals	17,883	89,480	107,363
7502	Transit	37,261	19,596	56,857
5801	Parking Garage	58,668	8,642	67,310
7003	Ben Hawes Golf Course	18,141	0	18,141
7004	Hillcrest Golf Course	30,002	12,073	42,075
7005	Ice Arena	33,439	8,444	41,883
7006	Pools	34,924	10,163	45,087
7008	Fisher Park Complex	13,711	82,638	96,349
7010	Sportscenter	40,978	3,998	44,976
7013	Special Events	4,328	4,561	8,889
01-7201-5893	Agencies	40,078	0	40,078
	Total Revenue	<u>\$ 1,033,181</u>	<u>\$ 2,174,851</u>	<u>\$ 3,208,032</u>

2010-2011 Budget

DEPARTMENT: 5801 Parking Garage

Fund 01: General

	Actual 2007-2008	Actual 2008-2009	Amended Budget 2009-2010	Budget 2010-2011	% Change
Maintenance					
2201 Maintenance/Buildings	0	0	0	58,668	
2202 Maintenance/Grounds	0	0	0	8,642	
2204 Repairs-Service Agreements	0	0	0	1,500	
Total	0	0	0	68,810	100%
Supplies					
2403 Technical Supplies	0	0	0	300	
2407 Office Supplies	0	0	0	50	
Total	0	0	0	350	100%
Utilities					
3301 Utilities/OMU	0	0	0	9,500	
3303 Communications	0	0	0	750	
Total	0	0	0	10,250	100%
Other					
4504 Insurance	0	0	0	2,736	
Total	0	0	0	2,736	100%
Capital					
5607 Replacement	0	0	0	583	
Total	0	0	0	583	100%
Total	\$ 0	\$ 0	\$ 0	\$ 82,729	100%

Expenditure Analysis:

This department was moved from Fund 24 to General Fund.

Revenue Analysis:

Revenues of \$56,300 projected from this facility.

2010-2011 Budget

REVENUE

DEPARTMENT: 5801 Parking Garage

Fund 01: General

Acct	Description	Audit		Amended Budget		% Change
		2007-2008	2008-2009	2009-2010	2010-2011	
7086	Monthly Parking	\$ 50,920	\$ 52,820	\$ 52,500	\$ 52,000	
7087	RiverPark Center Events	3,189	4,252	2,600	4,300	
	Total	54,109	57,072	55,100	56,300	2.2%
8111	Transfer from General Fund	27,061	73,369	30,805	0	
	Total Revenue	<u>\$ 81,170</u>	<u>\$ 130,441</u>	<u>\$ 85,905</u>	<u>\$ 56,300</u>	-34.5%

Program Description

This program provides public transportation to the Owensboro community. Buses traverse six routes 6:00 a.m. to 7:00 p.m. Monday through Friday and 8:00 a.m. to 4:00 p.m. on Saturday.

Performance Indicators	Actual 2007-2008	Actual 2008-2009	Projected 2009-2010	Estimated 2010-2011
Total ridership	314,908	307,912	309,505	315,695
Number of bus riders	290,735	290,368	291,477	297,306
Number of trolley riders	7,016	0	0	0
Number of paratransit riders	17,157	17,544	18,028	18,389
Average cost per rider trip	3.25	3.21	3.27	3.27
General fund subsidy percentage	35%	27%	29%	30%

2009-2010 Accomplishments

1. Secured ARRA stimulus funds and purchased three low-floor Gillig buses to continue replacement of aged transit vehicles.
2. Secured ARRA stimulus funds and installed a new hydraulic lift to replace the existing thirty year old lift.
3. Secured FTA funds for canopy construction and paving for the fueling station.
4. Secured ARRA stimulus funds and purchased an emergency generator for the transit garage.
5. Placed new framed user-friendly bus route maps in all shelters.
6. Continued the expansion of our bus shelter program by securing FTA funds and purchasing three additional shelters

2010-2011 Objectives

1. Explore the use of GPS and AVL (Automatic Vehicle Locator) equipment for the transit fleet.
2. Design and replace bus stop signage on the entire route system.
3. Continue to expand the bus shelter program with the purchase of three additional shelters.
4. Continue upgrading the bus fleet with the purchase of another low-floor Gillig bus.

2010-2011 Budget

DEPARTMENT: 7500 Transit Summary

Fund 18: Transit

	Actual 2007-2008	Actual 2008-2009	Amended Budget 2009-2010	Budget 2010-2011	Percent Change
Personnel Services					
1101 Salaries	\$ 453,440	\$ 472,198	\$ 517,273	\$ 531,708	
1102 Salaries-Part-time & Temp	72,951	71,164	78,320	103,781	
1103 Temporary Help-Outside	3,912	28,409	21,000	0	
1105 Overtime	19,809	18,746	11,500	12,500	
1106 Retirement Contingency	0	0	0	15,926	
1121 Employees Retirement	80,576	79,590	91,263	97,180	
1123 Unemployment Expense	1,620	1,692	1,859	1,943	
1124 Clothing	3,239	3,271	4,700	4,700	
1125 Hospital Insurance	102,905	92,077	96,960	75,264	
1126 Life Insurance	2,719	2,869	3,105	3,153	
1127 Social Security	37,818	39,424	46,443	49,571	
1128 Workers Comp.	16,749	17,127	17,213	14,529	
1129 Other Benefits	143	248	900	900	
Total	795,881	826,815	890,536	911,155	2.3%
Maintenance					
2201 Maintenance/Buildings	32,123	40,441	39,251	37,261	
2202 Maintenance/Grounds	19,173	13,862	14,484	19,596	
2203 Maintenance/Furniture & Fixtures	0	0	1,000	1,000	
2204 Repairs-Service Agreements	174,499	156,688	155,040	158,141	
2205 Maintenance/Repairs - Radio	1,300	1,300	1,300	1,300	
2209 Maintenance/Vehicle Wash	1,297	2,267	0	0	
2211 Maintenance/Vehicles & Equipment	5,779	2,761	2,000	0	
Total	234,171	217,319	213,075	217,298	2.0%
Supplies					
2401 Non-Capitalized Equipment	1,832	4,182	2,200	2,200	
2402 Postage	462	109	630	630	
2403 Technical Supplies	1,863	2,762	5,306	15,306	
2405 Cleaning Supplies	522	742	2,123	2,123	
2407 Office Supplies	2,268	2,943	4,139	4,139	
2408 Small Tools	0	279	2,000	2,000	
2409 Dues & Subscriptions	3,147	2,630	3,203	3,203	
2412 Motor Fuel	160,583	148,470	163,400	163,400	
Total	170,677	162,117	183,001	193,001	5.5%

2010-2011 Budget

DEPARTMENT: 7500 Transit Summary

Fund 18: Transit

	Actual 2007-2008	Actual 2008-2009	Amended Budget 2009-2010	Budget 2010-2011	Percent Change
Utilities					
3301 Utilities/OMU	\$ 9,197	\$ 9,475	\$ 8,181	\$ 10,000	
3302 Utilities/Non City	10,334	11,641	9,936	10,000	
3303 Communications	2,114	2,508	2,036	2,036	
Total	21,645	23,624	20,153	22,036	9.3%
Other					
4501 Advertising	1,204	279	6,900	6,900	
4502 Travel	643	539	1,400	1,400	
4504 Insurance	16,922	36,766	36,070	8,325	
4506 Profess/Technical	27,632	18,000	27,600	27,600	
4508 Safety Costs	1,700	1,547	2,100	2,100	
4509 Training	2,536	3,824	4,900	4,900	
4511 Transportation Costs	90,000	90,000	90,000	90,000	
4512 Indirect Costs - City	48,000	52,000	52,000	52,000	
Total	188,637	202,955	220,970	193,225	-12.6%
Capital					
5602 Land Improvements	0	0	30,000	0	
5603 Buildings	0	31,728	60,000	37,500	
5604 Vehicles	0	0	1,934,121	358,000	
5605 Equipment	0	0	102,207	100,000	
5607 Replacement	20,597	21,423	22,441	0	
5651 Depreciation	113,419	154,814	0	0	
Total	134,016	207,965	2,148,769	495,500	-76.9%
Total	\$ 1,545,027	\$ 1,640,795	\$ 3,676,504	\$ 2,032,215	-44.7%

Expenditure Analysis:

Supplies: Increase due to purchase of GBA software.

Utilities: Increase due to projected rate increases.

Other: Decrease due to new insurance carrier.

Capital: Decrease due to fewer vehicle purchases.

Revenue Analysis:

Revenues of \$2,032,215 projected.

2010-2011 Budget

DEPARTMENT: 7501 Transit Operations

Fund 18: Transit

	Actual 2007-2008	Actual 2008-2009	Amended Budget 2009-2010	Budget 2010-2011	% Change
Personnel Services					
1101 Salaries	\$ 420,390	\$ 438,598	\$ 482,109	\$ 496,527	
1102 Salaries-Part-time & Temp	63,396	56,317	61,633	86,472	
1103 Temporary Help-Outside	0	28,409	21,000	0	
1105 Overtime	17,895	16,188	9,500	9,500	
1106 Retirement Contingency	0	0	0	15,926	
1121 Employees Retirement	74,963	74,602	84,808	87,786	
1123 Unemployment Expense	1,505	1,539	1,702	1,777	
1124 Clothing	2,874	2,584	4,000	4,000	
1125 Hospital Insurance	94,397	83,881	88,176	66,480	
1126 Life Insurance	2,573	2,668	2,898	2,942	
1127 Social Security	34,704	35,855	42,323	45,326	
1128 Workers Comp.	15,474	16,562	16,517	13,090	
1129 Other Benefits	143	248	900	900	
Total	728,314	757,451	815,566	830,726	1.9%
Supplies					
2401 Non-Capitalized Equipment	0	4,182	2,200	2,200	
2402 Postage	462	109	630	630	
2403 Technical Supplies	1,863	2,762	5,306	5,306	
2405 Cleaning Supplies	522	742	2,123	2,123	
2407 Office Supplies	2,268	2,943	4,139	4,139	
2408 Small Tools	0	279	2,000	0	
2409 Dues & Subscriptions	3,147	2,630	3,203	3,203	
2412 Motor Fuel	160,583	148,470	163,400	163,400	
Total	168,845	162,117	183,001	181,001	-1.1%
Utilities					
3301 Utilities/OMU	9,197	9,475	8,181	10,000	
3302 Utilities/Non City	10,334	11,641	9,936	10,000	
3303 Communications	2,114	2,508	2,036	2,036	
Total	21,645	23,624	20,153	22,036	9.3%
Other					
4501 Advertising	1,204	279	6,900	6,900	
4502 Travel	643	539	1,400	1,400	
4504 Insurance	16,922	36,766	36,070	8,325	
4506 Profess/Technical	18,032	18,000	18,000	18,000	
4508 Safety Costs	1,700	1,547	2,100	2,100	
4509 Training	2,536	3,824	4,900	4,900	
4512 Indirect Costs - City	48,000	52,000	52,000	52,000	
Total	89,037	112,955	121,370	93,625	-22.9%

2010-2011 Budget

DEPARTMENT: 7501 Transit Operations

Fund 18: Transit

	<u>Actual 2007-2008</u>	<u>Actual 2008-2009</u>	<u>Amended Budget 2009-2010</u>	<u>Budget 2010-2011</u>	<u>% Change</u>
Capital					
5651 Depreciation	\$ 99,859	\$ 99,859	\$ 0	\$ 0	
Total	99,859	99,859	0	0	0%
Total	<u>\$ 1,107,700</u>	<u>\$ 1,156,006</u>	<u>\$ 1,140,090</u>	<u>\$ 1,127,388</u>	<u>-1.1%</u>

Expenditure Analysis:

Personnel: Increase due to retirement contingency for two employees.

Utilities: Increase due to projected rate increases.

Other: Decrease due to new insurance carrier.

Revenue Analysis:

Revenue of \$2,032,215 projected.

2010-2011 Budget

DEPARTMENT: 7502 Transit Garage

Fund 18: Transit

	Actual 2007-2008	Actual 2008-2009	Amended Budget 2009-2010	Budget 2010-2011	% Change
Personnel Services					
1101 Salaries	\$ 33,050	\$ 33,600	\$ 35,164	\$ 35,181	
1102 Salaries-Part-time & Temp	9,555	14,847	16,687	17,309	
1103 Temporary Help-Outside	3,912	0	0	0	
1105 Overtime	1,914	2,558	2,000	3,000	
1121 Employees Retirement	5,613	4,988	6,455	9,394	
1123 Unemployment Expense	115	153	157	166	
1124 Clothing	365	687	700	700	
1125 Hospital Insurance	8,508	8,196	8,784	8,784	
1126 Life Insurance	146	201	207	211	
1127 Social Security	3,114	3,569	4,120	4,245	
1128 Workers Comp.	1,275	565	696	1,439	
Total	67,567	69,364	74,970	80,429	7.3%
Maintenance					
2201 Maintenance/Buildings	32,123	40,441	39,251	37,261	
2202 Maintenance/Grounds	19,173	13,862	14,484	19,596	
2203 Maintenance/Furniture & Fixtures	0	0	1,000	1,000	
2204 Repairs-Service Agreements	174,499	156,688	155,040	158,141	
2205 Maintenance/Repairs - Radio	1,300	1,300	1,300	1,300	
2209 Maintenance/Vehicle Wash	1,297	2,267	0	0	
2211 Maintenance/Vehicles & Equipment	5,779	2,761	2,000	0	
Total	234,171	217,319	213,075	217,298	2.0%
Supplies					
2401 Non-Capitalized Equipment	1,832	0	0	0	
2403 Technical Supplies	0	0	0	10,000	
2408 Small Tools	0	0	0	2,000	
Total	1,832	0	0	12,000	100%
Other					
4506 Profess/Technical	9,600	0	9,600	9,600	
4511 Transportation Costs	90,000	90,000	90,000	90,000	
Total	99,600	90,000	99,600	99,600	0.0%

2010-2011 Budget

DEPARTMENT: 7502 Transit Garage

Fund 18: Transit

	<u>Actual</u> <u>2007-2008</u>	<u>Actual</u> <u>2008-2009</u>	<u>Amended</u> <u>Budget</u> <u>2009-2010</u>	<u>Budget</u> <u>2010-2011</u>	<u>%</u> <u>Change</u>
Capital					
5602 Land Improvements	\$ 0	\$ 0	\$ 30,000	\$ 0	
5603 Buildings	0	31,728	60,000	37,500	
5604 Vehicles	0	0	1,934,121	358,000	
5605 Equipment	0	0	102,207	100,000	
5607 Replacement	20,597	21,423	22,441	0	
5651 Depreciation	13,560	54,955	0	0	
Total	<u>34,157</u>	<u>108,106</u>	<u>2,148,769</u>	<u>495,500</u>	-76.9%
Total	<u>\$ 437,327</u>	<u>\$ 484,789</u>	<u>\$ 2,536,414</u>	<u>\$ 904,827</u>	-64.3%

Expenditure Analysis:

Supplies: Increase due to purchase of GBA software.

Capital: Decrease due to fewer vehicle purchases.

Revenue Analysis:

No revenues generated by this department.

2010-2011 Budget

DEPARTMENT: 7500 Transit

Fund 18: Transit

		Actual	Actual	Amended	Budget
		2007-2008	2008-2009	Budget	Budget
				2009-2010	2010-2011
Revenue Summary					
7003	Transit Revenue	\$ 57,813	\$ 55,964	\$ 61,000	\$ 61,000
7004	Transit/Gas Tax Refund	6,567	5,182	6,200	6,200
7005	Transit Revenue - Charter	3,700	0	0	0
7010	Transit Revenue - Tokens	36,018	40,654	36,000	36,000
7033	Transit Revenue - Advertising	10,450	11,075	10,500	10,500
8103	Transit - Federal Grant	802,419	854,254	2,804,292	1,217,240
8104	Transit - State Grant	99,341	251,401	116,409	90,362
8152	Sale of Capital Assets	0	860	4,000	4,000
8201	Miscellaneous Revenue	20,839	24,593	21,000	21,000
	Total	<u>1,037,147</u>	<u>1,243,983</u>	<u>3,059,401</u>	<u>1,446,302</u>
8111	Transfer from General Fund	<u>508,160</u>	<u>601,848</u>	<u>617,103</u>	<u>585,913</u>
	Total Revenue	<u>\$ 1,545,307</u>	<u>\$ 1,845,831</u>	<u>\$ 3,676,504</u>	<u>\$ 2,032,215</u>

2010-2011 Budget

DEPARTMENT: 5401 Garage

Fund 27: Garage

Program Description

This program provides fleet management for the City and maintenance of all vehicles, field equipment, etc. In addition, this program provides vehicle and equipment maintenance for RWRA.

Performance Indicators	Actual 2007-2008	Actual 2008-2009	Projected 2009-2010	Estimated 2010-2011
Completed repair orders	650	636	678	655
Direct services	2,000	1,900	1,800	1950
Units maintained	650	658	660	660
New units placed in service	63	31	32	29

2009-2010 Accomplishments

1. The GBA program is in the process of transition to the Work Order and Parts Inventory system, close to completion.
 2. Replaced two full-sized pick-ups with small pick-ups to reduce purchase cost and decrease fuel cost.
 3. Changed the type of bucket used on the wheel loader and increased its grapple capacity.
 4. Installed a Thumb on Stormwater backhoe to decrease the amount of labor to remove large objects from ditches.
-

2010-2011 Objectives

1. Adjust the operating procedure for the implementation of the GBA Parts Inventory and Work Order system, in order to increase efficiency.
 2. Increase the amount of training received by Garage employees, mainly through internet classes.
 3. Implement Green Solutions on new vehicles and equipment.
 4. To maintain the level of productivity at or above its present level.
-

2010-2011 Budget

DEPARTMENT: 5401 Garage

Fund 27: Garage

		Actual	Actual	Amended	Budget	%
		2007-2008	2008-2009	Budget	2010-2011	Change
				2009-2010		
Personnel Services						
1101	Salaries	\$ 369,085	\$ 407,583	\$ 417,828	\$ 423,911	
1105	Overtime	3,961	3,672	3,000	3,000	
1106	Retirement Contingency	0	0	22,530	23,162	
1121	Employees Retirement	59,058	56,869	71,454	72,276	
1123	Unemployment Expense	1,141	1,238	1,249	1,281	
1124	Clothing	3,071	3,024	3,150	3,150	
1125	Hospital Insurance	52,080	51,937	56,040	56,040	
1126	Life Insurance	2,212	2,324	2,478	2,479	
1127	Social Security	26,299	29,061	32,193	32,659	
1128	Workers Comp.	5,999	5,303	5,755	7,488	
1129	Other Benefits	150	161	250	250	
	Total	523,056	561,172	615,927	625,696	1.6%
Maintenance						
2201	Maintenance/Buildings	32,170	55,345	14,930	24,080	
2202	Maintenance/Grounds	1,317	2,114	2,209	2,751	
2203	Maintenance/Furniture & Fixtures	0	76	200	200	
2204	Repairs-Service Agreements	15	2,671	3,600	3,600	
2208	Maintenance/Garage	372	1,107	2,200	2,200	
2209	Maintenance/Vehicle Wash	407	454	526	490	
	Total	34,281	61,767	23,665	33,321	40.8%
Supplies						
2401	Non-Capitalized Equipment	7,500	3,667	4,000	4,000	
2402	Postage	10	0	20	20	
2403	Technical Supplies	2,385	19,425	19,500	19,500	
2405	Cleaning Supplies	8,680	10,198	13,500	13,500	
2406	Parts & Supplies	503,233	483,109	536,941	536,941	
2407	Office Supplies	1,467	1,727	2,000	2,000	
2408	Small Tools	2,253	2,717	2,800	2,800	
2409	Dues & Subscriptions	6,131	5,230	9,017	9,017	
2412	Motor Fuel	3,677	2,990	3,835	3,835	
	Total	535,336	529,063	591,613	591,613	0.0%
Utilities						
3301	Utilities/OMU	4,069	4,568	4,200	4,800	
3302	Utilities/Non City	6,711	8,097	6,800	6,000	
3303	Communications	1,921	1,945	2,000	2,000	
	Total	12,701	14,610	13,000	12,800	-1.5%

2010-2011 Budget

DEPARTMENT: 5401 Garage

Fund 27: Garage

		Actual	Actual	Amended	Budget	%
		2007-2008	2008-2009	Budget	2010-2011	Change
				2009-2010		
Other						
4502	Travel	\$ 1,460	\$ 2,434	\$ 2,667	\$ 4,000	
4504	Insurance	2,934	2,869	7,119	1,679	
4506	Profess/Technical	351	462	500	500	
4508	Safety Costs	693	848	1,000	1,000	
4509	Training	1,133	1,500	4,000	6,000	
	Total	<u>6,571</u>	<u>8,113</u>	<u>15,286</u>	<u>13,179</u>	-13.8%
Capital						
5607	Replacement	13,352	12,838	13,501	14,236	
5651	Depreciation	6,516	6,516	0	0	
	Total	<u>19,868</u>	<u>19,354</u>	<u>13,501</u>	<u>14,236</u>	5.4%
	Department Total	<u>\$ 1,131,813</u>	<u>\$ 1,194,079</u>	<u>\$ 1,272,992</u>	<u>\$ 1,290,845</u>	1.4%
5877	Transfer to General Fund	50,000	50,000	0	100,000	
	Total	<u>\$ 1,181,813</u>	<u>\$ 1,244,079</u>	<u>\$ 1,272,992</u>	<u>\$ 1,390,845</u>	9.3%

Expenditure Analysis:

Maintenance: Increase due to insulation being put inside walls.

Other: Increase due to travel and training availability for fire equipment school offset by decrease in insurance.

Revenue Analysis:

This is an internal service fund. Revenues are generated by charging each department for services performed.

2010-2011 Budget

DEPARTMENT: 5401 GARAGE

Fund 27: Garage

	<u>Actual</u> <u>2007-2008</u>	<u>Actual</u> <u>2008-2009</u>	<u>Amended</u> <u>Budget</u> <u>2009-2010</u>	<u>Budget</u> <u>2010-2011</u>
Revenue Summary				
7015 Charges for Service	\$ <u>1,238,613</u>	\$ <u>1,274,718</u>	\$ <u>1,271,675</u>	\$ <u>1,290,845</u>
Totals	\$ <u><u>1,238,613</u></u>	\$ <u><u>1,274,718</u></u>	\$ <u><u>1,271,675</u></u>	\$ <u><u>1,290,845</u></u>

Program Description

This program provides for future replacement of vehicles, equipment, and building appurtenances. The program was approved by the City Commission in 1997-98.

Account	Description	Audit 2007-2008	Audit 2008-2009	Amended Budget 2009-2010	Budget 2010-2011	% Change
Revenue						
6401	Interest on Investments	\$ 50,688	\$ 91,917	\$ 0	\$ 0	
8011	Replacement	1,205,646	1,258,951	1,296,550	1,404,721	
8152	Sale of Capital Assets	95,445	144,204	93,800	0	
	Total	\$ 1,351,779	\$ 1,495,072	\$ 1,390,350	\$ 1,404,721	1.0%
Expenditures:						
5602	Land Improvements	\$ 58,016	\$ 83,496	\$ 732,769	\$ 63,397	
5603	Buildings	134,774	203,239	669,452	178,310	
5604	Vehicles	12,124	29,599	576,878	506,974	
5605	Equipment	0	0	200,000	10,480	
5651	Depreciation	542,047	592,188	0	0	
	Total	746,961	908,522	2,179,099	759,161	-65.2%
5877	Transfer to General Fund	165,000	0	0	36,000	
	Total	\$ 911,961	\$ 908,522	\$ 2,179,099	\$ 795,161	-63.5%



DEPARTMENT: 5500 Sanitation**Fund 02: Sanitation****Program Description**

This program provides refuse pickup and disposal to all residential and commercial customers, drop off recycling, household bulky item service, yard waste, and leaf and limb collection.

Performance Indicators	Actual 2007-2008	Actual 2008-2009	Projected 2009-2010	Estimated 2010-2011
Residential/Commercial customers (carts)	21,708	21,755	21,800	22,270
Commercial customers (dumpsters)	3,459	3,565	3,560	3595
Residential refuse (1,000 tons) (carts)	24.86	25	25.5	26.5
Yard Waste (1,000 tons)	3.11	3	3	2.9
Commercial refuse (1,000 tons) (dumpsters)	19.58	20	20	18.5
Employees per 1,000 residential customers (carts)	.645	.645	.642	.629
Employees per 1,000 commercial customers (dumpsters)	1.47	1.54	1.69	1.67
Employees per 1,000 yard waste customers	.427	.42	.41	.40
Tons Recycled per Year from the Recycling Center	308	380	390	450

2009-2010 Accomplishments

1. Recycle Drop-Off Center witnessed a 10% overall increase in recycle tonnage from last year.
2. Reviewed the commercial rate structure for call-in and compactor service, with recommendations.
3. Continued to pursue state funding for landfill remediation
4. Conducted public outreach programs, including: Neighborhood Cleanups, equipment demos, "Trail of Treats", school recycling presentations, numerous interviews/updates/press releases
5. Collected 1,600,000 pounds of leaves during Leaf Season
6. Increased number of households served while still maintaining positive cash flow and the \$12/month basic sanitation fee
7. Initiated enhancements to OPD Firing Range at City's Closed Landfill Site.

2010-2011 Objectives

1. Continue to monitor emerging technologies for affordable and efficient alternatives to current equipment and operations
2. Continue to pursue state funding for landfill remediation
3. Continue Cooperative efforts with Daviess County Solid Waste Management to investigate practicable improvements of area recycling programs
4. Continue ongoing comparison of the current rate structure and operating costs with rate evaluations/recommendations for commercial and residential services
5. Continue cooperative personnel cross-training between the various Public Works Departments

2010-2011 Budget

DEPARTMENT: 5500 Sanitation Summary

Fund 02: Sanitation

	Actual 2007-2008	Actual 2008-2009	Amended Budget 2009-2010	Requested 2010-2011	Percent Change
Personnel Services					
1101 Salaries	\$ 865,471	\$ 923,112	\$ 938,616	\$ 997,617	
1102 Salaries-Part-time & Temp	68,494	57,349	72,891	114,152	
1103 Temporary Help-Outside	26,065	44,503	56,000	16,000	
1105 Overtime	33,609	70,088	80,820	80,820	
1106 Retirement Contingency	0	0	0	7,091	
1121 Employees Retirement	146,343	132,796	178,883	185,516	
1123 Unemployment Expense	2,869	3,125	3,160	3,577	
1124 Clothing	10,042	8,950	12,000	12,250	
1125 Hospital Insurance	125,585	132,938	155,938	171,552	
1126 Life Insurance	4,912	5,236	5,630	5,901	
1127 Social Security	66,774	72,737	86,623	91,233	
1128 Workers Comp.	56,361	56,345	59,058	54,334	
1129 Other Benefits	2,079	1,531	2,290	2,920	
Total	1,408,604	1,508,710	1,651,909	1,742,963	5.5%
Maintenance					
2201 Maintenance/Buildings	22,156	15,171	14,861	32,603	
2202 Maintenance/Grounds	4,678	3,238	3,357	3,542	
2204 Repairs-Service Agreements/Lights	1,513	2,348	4,954	6,053	
2209 Maintenance/Vehicle Wash	10,676	11,899	13,798	12,841	
2211 Maintenance/Vehicles & Equipment	558,237	586,468	569,656	510,137	
2212 Maintenance Dumpsters	4,560	1,608	5,000	5,000	
Total	601,820	620,732	611,626	570,176	-6.8%
Supplies					
2401 Non-Capitalized Equipment	54,332	63,760	234,502	204,951	
2402 Postage	3,845	3,923	10,515	10,515	
2403 Technical Supplies	2,729	4,065	6,111	6,208	
2405 Cleaning Supplies	1,872	1,927	3,512	4,032	
2407 Office Supplies	2,126	1,602	2,056	3,224	
2408 Small Tools	2,663	3,838	4,202	4,286	
2409 Dues & Subscriptions	595	390	951	1,340	
2412 Motor Fuel	241,829	196,218	262,500	262,500	
2413 Dumpsters	26,520	20,076	29,000	17,000	
Total	336,511	295,799	553,349	514,056	-7.1%
Utilities					
3301 Utilities/OMU	4,554	5,353	4,060	7,000	
3302 Utilities/Non City	1,617	1,622	2,335	2,300	
3303 Communications	4,801	5,191	6,120	6,620	
Total	10,972	12,166	12,515	15,920	27.2%

2010-2011 Budget

DEPARTMENT: 5500 Sanitation Summary

Fund 02: Sanitation

	Actual 2007-2008	Actual 2008-2009	Amended Budget 2009-2010	Requested 2010-2011	Percent Change
Other					
4501 Advertising	\$ 11,429	\$ 6,574	\$ 13,100	\$ 13,100	
4502 Travel	231	259	600	600	
4504 Insurance	23,046	51,912	61,821	16,761	
4505 Contractual Services	27,741	3,000	19,750	39,750	
4506 Profess/Technical	9,017	7,949	24,740	24,740	
4508 Safety Costs	10,903	12,111	13,310	13,577	
4509 Training	889	2,271	5,000	5,000	
4510 Tipping Fees	1,242,582	1,255,102	1,536,894	1,575,623	
4512 Indirect Costs - City	300,000	300,000	375,000	375,000	
4527 Landfill Closure Cost	78	4,740	54,500	54,500	
4550 OMU Billing	66,421	63,041	76,500	76,500	
Total	1,692,337	1,706,959	2,181,215	2,195,151	0.6%
Capital					
5602 Land Improvements	0	0	40,000	430,000	
5604 Vehicles	0	0	788,100	516,200	
5605 Equipment	0	0	116,000	100,000	
5607 Replacement	9,969	11,838	12,986	15,100	
5651 Depreciation	243,621	354,540	0	0	
Total	253,590	366,378	957,086	1,061,300	10.9%
Department Total	4,303,834	4,510,744	5,967,700	6,099,566	2.2%
Transfer to Capital Projects Fund	0	200,000	800,000	0	
Total	\$ 4,303,834	\$ 4,710,744	\$ 6,767,700	\$ 6,099,566	-9.9%

Expenditure Analysis:

Personnel: Increase due to shifting director position from administration and increase overtime.

Maintenance: Decrease primarily due to decreased vehicle & equipment maintenance offset by higher building maintenance.

Supplies: Decrease due to lowered non-capitalized equipment needs and less dumpster expense.

Utilities: Increase primarily due to reallocation of electric expense.

Capital: Increase due to higher land improvements offset by lower vehicle purchases needed.

Revenue Analysis:

Revenues of \$5,302,400 projected.

2010-2011 Budget

DEPARTMENT: 5501 Sanitation Administration

Fund 02: Sanitation

	<u>Actual</u>	<u>Actual</u>	<u>Amended</u>	<u>Budget</u>	<u>%</u>
	<u>2007-2008</u>	<u>2008-2009</u>	<u>Budget</u>	<u>2010-2011</u>	<u>Change</u>
			<u>2009-2010</u>		
Personnel Services					
1101 Salaries	\$ 174,609	\$ 181,503	\$ 198,617	\$ 205,683	
1102 Salaries-Part-time & Temp	15,542	11,323	16,354	17,343	
1103 Temporary Help-Outside	0	1,073	0	0	
1105 Overtime	2,471	11,132	500	12,000	
1121 Employees Retirement	32,339	27,385	37,394	39,790	
1123 Unemployment Expense	573	608	644	705	
1124 Clothing	1,004	752	1,850	1,750	
1125 Hospital Insurance	14,062	11,868	16,042	19,392	
1126 Life Insurance	799	942	1,181	1,218	
1127 Social Security	13,406	14,309	16,484	17,979	
1128 Workers Comp.	1,826	9,356	7,652	7,830	
1129 Other Benefits	2,079	1,531	2,290	2,920	
Total	<u>258,710</u>	<u>271,782</u>	<u>299,008</u>	<u>326,610</u>	9.2%
Maintenance					
2201 Maintenance/Buildings	11,447	15,171	14,861	32,603	
2202 Maintenance/Grounds	4,678	3,238	3,357	3,542	
2204 Repairs-Service Agreements	1,513	2,113	4,954	6,053	
2209 Maintenance/Vehicle Wash	141	157	182	169	
2211 Maintenance/Vehicles & Equipment	1,128	1,123	1,251	2,078	
Total	<u>18,907</u>	<u>21,802</u>	<u>24,605</u>	<u>44,445</u>	80.6%
Supplies					
2401 Non-Capitalized Equipment	2,812	4,394	5,850	32,700	
2402 Postage	189	94	515	515	
2403 Technical Supplies	753	607	866	904	
2405 Cleaning Supplies	1,146	1,183	1,756	2,241	
2407 Office Supplies	2,126	1,602	2,056	3,224	
2408 Small Tools	280	690	1,322	1,324	
2409 Dues & Subscriptions	595	390	951	1,340	
2412 Motor Fuel	2,142	2,592	3,081	3,081	
Total	<u>10,043</u>	<u>11,552</u>	<u>16,397</u>	<u>45,329</u>	176.4%
Utilities					
3301 Utilities/OMU	4,432	5,353	4,060	7,000	
3302 Utilities/Non City	1,617	1,622	2,335	2,300	
3303 Communications	4,565	4,775	5,400	5,900	
Total	<u>10,614</u>	<u>11,750</u>	<u>11,795</u>	<u>15,200</u>	28.9%

2010-2011 Budget

DEPARTMENT: 5501 Sanitation Administration

Fund 02: Sanitation

	<u>Actual</u> <u>2007-2008</u>	<u>Actual</u> <u>2008-2009</u>	<u>Amended</u> <u>Budget</u> <u>2009-2010</u>	<u>Budget</u> <u>2010-2011</u>	<u>%</u> <u>Change</u>
Other					
4501 Advertising	\$ 1,652	\$ 2,573	\$ 2,600	\$ 2,600	
4502 Travel	231	259	600	600	
4504 Insurance	2,439	2,172	2,730	1,326	
4505 Contractual Services	3,000	3,000	4,750	24,750	
4506 Profess/Technical	2,270	2,250	9,740	9,740	
4508 Safety Costs	6,120	6,995	5,564	5,602	
4509 Training	889	2,271	5,000	5,000	
4512 Indirect Costs - City	300,000	300,000	375,000	375,000	
4550 OMU Billing	66,421	63,041	76,500	76,500	
Total	<u>383,022</u>	<u>382,561</u>	<u>482,484</u>	<u>501,118</u>	3.9%
Capital					
5602 Land Improvements	0	0	0	45,000	
5604 Vehicles	0	0	60,000	66,200	
5605 Equipment	0	0	0	30,000	
5607 Replacement	9,969	11,838	12,986	15,100	
5651 Depreciation	4,149	4,149	0	0	
Total	<u>14,118</u>	<u>15,987</u>	<u>72,986</u>	<u>156,300</u>	114.2%
Department Total	<u>695,414</u>	<u>715,434</u>	<u>907,275</u>	<u>1,089,002</u>	20.0%
5878 Transfer to Capital Projects	0	200,000	800,000	0	
Total	<u>\$ 695,414</u>	<u>\$ 915,434</u>	<u>\$ 1,707,275</u>	<u>\$ 1,089,002</u>	-36.2%

Expenditure Analysis:

Personnel: Increase due to shifting director position from administration and increased overtime.

Supplies: Increase mainly due to additional non-capitalized equipment needed.

Capital: Increase due to additional equipment needed.

Revenue Analysis:

Revenues of \$5,302,400 projected.

2010-2011 Budget

DEPARTMENT: 5502 Sanitation Toters

Fund 02: Sanitation

	<u>Actual</u> <u>2007-2008</u>	<u>Actual</u> <u>2008-2009</u>	<u>Amended</u> <u>Budget</u> <u>2009-2010</u>	<u>Budget</u> <u>2010-2011</u>	<u>%</u> <u>Change</u>
Personnel Services					
1101 Salaries	\$ 328,264	\$ 391,166	\$ 427,701	\$ 468,855	
1102 Salaries-Part-Time	3,717	4,986	3,494	3,569	
1103 Temporary Help-Outside	0	0	2,000	0	
1105 Overtime	6,943	18,034	40,000	30,500	
1121 Employees Retirement	53,402	53,465	80,747	84,541	
1123 Unemployment Expense	1,003	1,230	1,294	1,509	
1124 Clothing	5,103	4,884	5,950	6,300	
1125 Hospital Insurance	51,356	61,276	82,704	91,992	
1126 Life Insurance	1,953	2,236	2,567	2,793	
1127 Social Security	23,157	28,498	36,046	38,474	
1128 Workers Comp.	27,618	18,577	25,925	23,956	
Total	502,516	584,352	708,428	752,489	6.2%
Maintenance					
2209 Mtc/Vehicle Wash	6,332	7,450	8,639	8,040	
2211 Mtc/Vehicles & Equipment	295,336	291,598	298,130	245,545	
Total	301,668	299,048	306,769	253,585	-17.3%
Supplies					
2401 Non-Capitalized Equipment	51,520	59,301	227,452	171,051	
2402 Postage	3,656	3,829	5,000	5,000	
2403 Technical Supplies	775	1,838	2,696	2,742	
2405 Cleaning Supplies	301	493	706	726	
2408 Small Tools	300	320	320	332	
2412 Motor Fuel	131,902	115,338	141,084	141,084	
Total	188,454	181,119	377,258	320,935	-14.9%
Utilities					
3301 Utilities/OMU	122	0	0	0	
3303 Communications	0	141	240	240	
Total	122	141	240	240	0.0%
Other					
4501 Advertising	6,603	3,201	8,600	8,600	
4504 Insurance	9,862	29,815	32,116	9,324	
4508 Safety Costs	1,489	1,871	2,861	2,956	
4510 Tipping Fees	668,736	690,110	804,674	824,952	
Total	686,690	724,997	848,251	845,832	-0.3%

2010-2011 Budget

DEPARTMENT: 5502 Sanitation Toters

Fund 02: Sanitation

	<u>Actual 2007-2008</u>	<u>Actual 2008-2009</u>	<u>Amended Budget 2009-2010</u>	<u>Budget 2010-2011</u>	<u>% Change</u>
Capital					
5604 Vehicles	\$ 0	\$ 0	\$ 182,400	\$ 240,000	
5651 Depreciation	147,420	216,714	0	0	
Total	147,420	216,714	182,400	240,000	31.6%
Total	<u>\$ 1,826,870</u>	<u>\$ 2,006,371</u>	<u>\$ 2,423,346</u>	<u>\$ 2,413,081</u>	<u>-0.4%</u>

Expenditure Analysis:

Supplies: Decrease due to non-capitalized equipment needs.

Capital: Increase due to additional vehicles needed.

Revenue Analysis:

No revenue generated by this department.

2010-2011 Budget

DEPARTMENT: 5503 Sanitation Dumpsters

Fund 02: Sanitation

	Actual 2007-2008	Actual 2008-2009	Amended Budget 2009-2010	Budget 2010-2011	% Change
Personnel Services					
1101 Salaries	\$ 118,670	\$ 122,843	\$ 109,671	\$ 113,977	
1102 Salaries-Part-time & Temp	0	0	4,800	4,800	
1105 Overtime	8,180	12,633	14,000	12,000	
1121 Employees Retirement	19,967	18,029	20,974	21,328	
1123 Unemployment Expense	376	403	346	392	
1124 Clothing	1,132	970	1,400	1,400	
1125 Hospital Insurance	16,533	16,712	14,424	14,424	
1126 Life Insurance	679	730	663	652	
1127 Social Security	8,819	9,454	9,828	10,004	
1128 Workers Comp.	6,105	6,136	6,532	6,238	
Total	180,461	187,910	182,638	185,215	1.4%
Maintenance					
2209 Maintenance/Vehicle Wash	3,193	3,559	4,127	3,841	
2211 Maintenance/Vehicles & Equipment	120,021	161,670	153,112	148,964	
2212 Maintenance Dumpsters	4,560	1,608	5,000	5,000	
Total	127,774	166,837	162,239	157,805	-2.7%
Supplies					
2403 Technical Supplies	308	516	802	787	
2405 Cleaning Supplies	289	97	400	405	
2408 Small Tools	164	0	320	330	
2412 Motor Fuel	58,356	38,032	56,658	56,658	
2413 Dumpsters	26,520	20,076	29,000	17,000	
Total	85,637	58,721	87,180	75,180	-13.8%
Other					
4504 Insurance	6,322	16,784	18,375	3,114	
4508 Safety Costs	632	582	1,144	1,182	
4510 Tipping Fees	495,103	475,961	574,595	589,074	
Total	502,057	493,327	594,114	593,370	-0.1%

2010-2011 Budget

DEPARTMENT: 5503 Sanitation Dumpsters

Fund 02: Sanitation

	<u>Actual</u> <u>2007-2008</u>	<u>Actual</u> <u>2008-2009</u>	<u>Amended</u> <u>Budget</u> <u>2009-2010</u>	<u>Budget</u> <u>2010-2011</u>	<u>%</u> <u>Change</u>
Capital					
5604 Vehicles	\$ 0	\$ 0	\$ 389,000	\$ 0	
5651 Depreciation	<u>21,995</u>	<u>48,344</u>	<u>0</u>	<u>0</u>	
Total	<u>21,995</u>	<u>48,344</u>	<u>389,000</u>	<u>0</u>	<u>-100.0%</u>
Total	<u>\$ 917,924</u>	<u>\$ 955,139</u>	<u>\$ 1,415,171</u>	<u>\$ 1,011,570</u>	<u>-29%</u>

Expenditure Analysis:

Supplies: Decrease due to less dumpsters expense.

Capital: Decrease due to no vehicle purchases budgeted.

Revenue Analysis:

No revenue generated by this department.

2010-2011 Budget

DEPARTMENT: 5504 Sanitation Landfill

Fund 02: Sanitation

	<u>Actual</u> <u>2007-2008</u>	<u>Actual</u> <u>2008-2009</u>	<u>Amended</u> <u>Budget</u> <u>2009-2010</u>	<u>Budget</u> <u>2010-2011</u>	<u>%</u> <u>Change</u>
Personnel Services					
1101 Salaries	\$ 1,149	\$ 3,242	\$ 5,539	\$ 7,694	
1105 Overtime	223	1,043	0	1,000	
1121 Employees Retirement	222	573	962	1,472	
1123 Unemployment Expense	4	13	16	26	
1125 Hospital Insurance	407	940	703	0	
1126 Life Insurance	0	21	33	33	
1127 Social Security	90	289	424	665	
1128 Workers Comp.	299	310	330	306	
Total	<u>2,394</u>	<u>6,431</u>	<u>8,007</u>	<u>11,196</u>	<u>39.8%</u>
Other					
4506 Profess/Technical	6,747	5,699	15,000	15,000	
4527 Landfill Closure Cost	78	4,740	54,500	54,500	
Total	<u>6,825</u>	<u>10,439</u>	<u>69,500</u>	<u>69,500</u>	<u>0.0%</u>
Total	<u>\$ 9,219</u>	<u>\$ 16,870</u>	<u>\$ 77,507</u>	<u>\$ 80,696</u>	<u>4.1%</u>

Expenditure Analysis:

Personnel: Increase due to adding partial time for another person and additional overtime expected.

Revenue Analysis:

No revenue generated by this department.

2010-2011 Budget

DEPARTMENT: 5505 Sanitation Recycling

Fund 02: Sanitation

	<u>Actual 2007-2008</u>	<u>Actual 2008-2009</u>	<u>Amended Budget 2009-2010</u>	<u>Budget 2010-2011</u>	<u>% Change</u>
Personnel Services					
1102 Salaries-Part-time & Temp	\$ 9,852	\$ 10,067	\$ 10,483	\$ 10,680	
1105 Overtime	0	0	2,000	1,000	
1121 Employees Retirement	0	0	347	169	
1123 Unemployment Expense	29	30	31	35	
1127 Social Security	753	770	955	894	
1128 Workers Comp.	636	633	622	589	
Total	<u>11,270</u>	<u>11,500</u>	<u>14,438</u>	<u>13,367</u>	-7.4%
Maintenance					
2201 Maintenance/Buildings	10,709	0	0	0	
2204 Repairs-Service Agreements	0	235	0	0	
Total	<u>10,709</u>	<u>235</u>	<u>0</u>	<u>0</u>	0.0%
Supplies					
2401 Non-Capitalized Equipment	0	65	1,200	1,200	
2405 Cleaning Supplies	0	0	75	80	
2408 Small Tools	70	55	110	120	
Total	<u>70</u>	<u>120</u>	<u>1,385</u>	<u>1,400</u>	1.1%
Utilities					
3303 Communications	120	140	240	240	
Total	<u>120</u>	<u>140</u>	<u>240</u>	<u>240</u>	0.0%
Other					
4501 Advertising	1,920	0	1,100	1,100	
4504 Insurance	(21)	0	0	0	
4508 Safety Costs	0	0	286	296	
Total	<u>1,899</u>	<u>0</u>	<u>1,386</u>	<u>1,396</u>	0.7%

2010-2011 Budget

DEPARTMENT: 5505 Sanitation Recycling

Fund 02: Sanitation

	<u>Actual 2007-2008</u>	<u>Actual 2008-2009</u>	<u>Amended Budget 2009-2010</u>	<u>Budget 2010-2011</u>	<u>% Change</u>
Capital					
5602 Land Improvements	\$ 0	\$ 0	\$ 40,000	\$ 385,000	
Total	0	0	40,000	385,000	862.5%
Total	<u>\$ 24,068</u>	<u>\$ 11,995</u>	<u>\$ 57,449</u>	<u>\$ 401,403</u>	<u>598.7%</u>

Expenditure Analysis:

Personnel: Decrease mainly due to less overtime scheduled.

Capital: Increase due to changes for the recycle center.

Revenue Analysis:

No revenue generated from this department.

2010-2011 Budget

DEPARTMENT: 5506 Sanitation Leaf/Waste Collection

Fund 02: Sanitation

	Actual 2007-2008	Actual 2008-2009	Amended Budget 2009-2010	Budget 2010-2011	% Change
Personnel Services					
1101 Salaries	\$ 242,779	\$ 224,358	\$ 197,088	\$ 201,408	
1102 Salaries-Part-time & Temp	39,383	30,973	37,760	77,760	
1103 Temporary Help-Outside	26,065	43,430	54,000	16,000	
1105 Overtime	15,792	27,246	24,320	24,320	
1106 Retirement Contingency	0	0	0	7,091	
1121 Employees Retirement	40,413	33,344	38,459	38,216	
1123 Unemployment Expense	884	841	829	910	
1124 Clothing	2,803	2,344	2,800	2,800	
1125 Hospital Insurance	43,227	42,142	42,065	45,744	
1126 Life Insurance	1,481	1,307	1,186	1,205	
1127 Social Security	20,549	19,417	22,886	23,217	
1128 Workers Comp.	19,877	21,333	17,997	15,415	
Total	453,253	446,735	439,390	454,086	3.3%
Maintenance					
2209 Mtc/Vehicle Wash	1,010	733	850	791	
2211 Mtc/Vehicles & Equipment	141,752	132,077	117,163	113,550	
Total	142,762	132,810	118,013	114,341	-3.1%
Supplies					
2402 Postage	0	0	5,000	5,000	
2403 Technical Supplies	893	1,104	1,747	1,775	
2405 Cleaning Supplies	136	154	575	580	
2408 Small Tools	1,849	2,773	2,130	2,180	
2412 Motor Fuel	49,429	40,256	61,677	61,677	
Total	52,307	44,287	71,129	71,212	0.1%
Utilities					
3303 Communications	116	135	240	240	
Total	116	135	240	240	0.0%
Other					
4501 Advertising	1,254	800	800	800	
4504 Insurance	4,444	3,141	8,600	2,997	
4505 Contractual Services	24,741	0	15,000	15,000	
4508 Safety Costs	2,662	2,663	3,455	3,541	
4510 Tipping Fees	78,743	89,031	157,625	161,597	
Total	111,844	95,635	185,480	183,935	-0.8%

2010-2011 Budget

DEPARTMENT: 5506 Sanitation Leaf/Waste Collection

Fund 02: Sanitation

	<u>Actual 2007-2008</u>	<u>Actual 2008-2009</u>	<u>Amended Budget 2009-2010</u>	<u>Budget 2010-2011</u>	<u>% Change</u>
Capital					
5604 Vehicles	\$ 0	\$ 0	\$ 156,700	\$ 210,000	
5605 Equipment	0	0	116,000	70,000	
5651 Depreciation	70,057	85,333	0	0	
Total	<u>70,057</u>	<u>85,333</u>	<u>272,700</u>	<u>280,000</u>	2.7%
Total	<u>\$ 830,339</u>	<u>\$ 804,935</u>	<u>\$ 1,086,952</u>	<u>\$ 1,103,814</u>	2%

Expenditure Analysis:

Capital: Decrease due to equipment needs offset by new vehicles budgeted.

Revenue Analysis:

No revenue generated by this department.

2010-2011 Budget

DEPARTMENT: 5500 Sanitation

Fund 02: Sanitation

		Actual	Actual	Amended	Budget
		2007-2008	2008-2009	Budget	2010-2011
				2009-2010	
Revenue Summary					
6401	Investment Earnings	\$ 383,904	\$ 453,749	\$ 240,000	\$ 186,000
7001	Collection Charges - Residential	3,232,940	3,264,794	3,214,000	3,214,000
7002	Collection Charges - Commercial	1,859,246	1,884,175	1,820,000	1,808,000
7009	Special Loads	11,270	7,887	10,000	9,000
7016	Toter Revenue	1,072	200	500	500
7025	Collection - Grass Stickers	858	499	500	500
7027	Trash Bag Revenues	385	440	400	400
7029	Recycling Revenue	16,075	10,180	8,400	12,000
8152	Sale of Capital Assets	68,232	87,988	157,000	65,000
8201	Miscellaneous Revenue	6,941	7,898	7,000	7,000
8222	Litter Abatement Funding	28,815	28,307	0	0
7002	Collection Charges - Commercial	147	0	0	0
Fund Totals		\$ 5,609,738	\$ 5,746,117	\$ 5,457,800	\$ 5,302,400



2010-2011 Budget

DEPARTMENT: 5300 Street

Fund 01: General

Program Description

This program provides regular and emergency street maintenance, including repairs for streets, sidewalks, striping, pavement markings, signing, snow removal, and contract street sweeping.

Performance Indicators	Actual 2007-2008	Actual 2008-2009	Projected 2009-2010	Estimated 2010-2011
Street miles maintained	235	237	237	239
Number of asphalt repairs	2,048	1,300	1,150	1200
Miles of striping	28	30	30	32
Signs-installations/repairs	635/1,185	700/2,200	700/1,200	1000/1200

2009-2010 Accomplishments

1. Incorporated GBA computer program into daily operations reporting by crew leaders, Manager.
2. Crew completed Bluff Avenue extension within timeframe and under projected budget.
3. Hosted an inter-departmental disaster training exercise.
4. Conducted annual snow plow training and orientation to include cross-training of other departments drivers.
5. Completed re-certification of employees related to flagger training/certification, including cross-training of additional Facilities and Sanitation employees.
6. Utilized Utility crew to enhance customer service within and outside of department.
7. Incorporated the philosophy of a consolidated Public Works Department as SOP.
8. Incorporated location and field inventory of signs as placed and initiated inventory of placed signs into computer based program for disaster response recovery; maintenance and budget estimating.
9. Incorporated Federal Highway retroreflectivity requirements into a sign monitoring program to meet regulatory requirements.
10. Completed signs and sharrows for first two legs of new bike routes.

2010-2011 Objectives

1. Embrace and promote a consolidated Public Works Department.
 2. Complete 50% of field inventory related to existing signs.
 3. Complete Community Development plan with street project in "Mechanicsville" area as directed.
 4. Cross-train PW Departmental employees on backhoe, loader and snow removal equipment to facilitate operations to utilize and incorporate shared labor pool.
 5. Continue to develop use of GBA computer program to promote efficiency and effectiveness of service.
 6. Conduct annual snow plow training for department.
 7. Review disaster preparedness and response capability; conduct disaster response tabletop exercise.
 8. Recertify employees in first aid/CPR/AED use to supplement department's role in disaster response capability.
 9. Complete expansion project and move into expanded Public Works facility.
-

2010-2011 Budget

DEPARTMENT: 5300 Street Summary

Fund 01: General

	<u>Actual</u>	<u>Actual</u>	<u>Amended</u>	<u>Budget</u>	<u>%</u>
	<u>2007-2008</u>	<u>2008-2009</u>	<u>Budget</u>	<u>2010-2011</u>	<u>Change</u>
			<u>2009-2010</u>		
Personnel Services					
1101 Salaries	\$ 560,165	\$ 532,448	\$ 568,060	\$ 620,305	
1102 Salaries-Part-time & Temp	1,867	0	4,838	2,484	
1103 Temporary Help-Outside	12,989	14,027	17,926	19,966	
1105 Overtime	18,931	63,593	25,000	25,000	
1121 Employees Retirement	93,685	102,048	94,742	109,671	
1123 Unemployment Expense	1,747	1,792	1,690	1,944	
1124 Clothing	6,094	6,036	6,050	6,150	
1125 Hospital Insurance	110,822	111,514	127,814	127,776	
1126 Life Insurance	3,548	3,203	3,349	3,660	
1127 Social Security	40,231	41,222	45,739	49,556	
1128 Workers Comp.	27,438	28,339	30,719	28,122	
1129 Other Benefits	902	955	1,086	1,116	
Total	878,419	905,177	927,013	995,750	7.4%
Maintenance					
2201 Maintenance/Buildings	20,108	24,354	23,492	9,567	
2202 Maintenance/Grounds	5,681	3,868	4,011	4,264	
2204 Repairs-Service Agreements	851	870	1,680	1,850	
2209 Maintenance/Vehicle Wash	1,667	1,858	2,155	2,371	
2211 Maintenance/Vehicles & Equipment	105,869	106,450	115,754	129,687	
2217 Maintenance/Concrete Streets	4,976	151,505	106,250	110,000	
2223 Maintenance/Streets	158,503	117,308	209,692	181,500	
Total	297,655	406,213	463,034	439,239	-5.1%
Supplies					
2401 Non-Capitalized Equipment	19,961	11,262	24,945	18,550	
2402 Postage	16	28	55	55	
2403 Technical Supplies	77,152	120,826	162,973	186,040	
2405 Cleaning Supplies	878	792	1,091	1,100	
2407 Office Supplies	1,029	1,350	1,233	1,275	
2408 Small Tools	1,056	1,135	1,350	1,350	
2409 Dues & Subscriptions	183	145	425	425	
2412 Motor Fuel	38,591	46,259	42,100	42,100	
Total	138,866	181,797	234,172	250,895	7.1%

2010-2011 Budget

DEPARTMENT: 5300 Street Summary

Fund 01: General

	Actual 2007-2008	Actual 2008-2009	Amended Budget 2009-2010	Budget 2010-2011	% Change
Utilities					
3301 Utilities/OMU	\$ 8,344	\$ 9,869	\$ 11,154	\$ 13,942	
3302 Utilities/Non City	6,454	6,454	7,398	9,247	
3303 Communications	1,459	1,706	2,600	3,250	
Total	16,257	18,029	21,152	26,439	25.0%
Other					
4502 Travel	643	74	1,000	1,000	
4503 Rents & Storages	0	6,757	16,275	15,000	
4504 Insurance	12,024	16,223	15,610	9,345	
4505 Contractual Services	189,446	186,978	219,865	224,265	
4506 Profess/Technical	1,767	900	3,067	3,100	
4508 Safety Costs	5,630	4,949	8,380	8,380	
4509 Training	1,072	3,140	4,220	4,220	
4510 Tipping Fees	1,184	1,280	5,000	3,500	
Total	211,766	220,301	273,417	268,810	-1.7%
Capital					
5605 Equipment	12,876	24,510	0	25,000	
5606 New Streets	0	24,548	0	0	
5607 Replacement	127,843	101,078	132,348	138,685	
Total	140,719	150,136	132,348	163,685	23.7%
Total	\$ 1,683,682	\$ 1,881,653	\$ 2,051,136	\$ 2,144,818	4.6%

Expenditure Analysis:

Personnel: Increase primarily due to shift of director's salary from administration.

Maintenance: Decrease primarily due to lower Buildings and Streets maintenance offset by higher vehicle & equipment maintenance.

Supplies: Increase in technical supplies offset by decrease in non-capitalized equipment.

Utilities: Increase due to reallocation of utility expenses.

Capital: Increase due to storage building and equipment needed.

Revenue Analysis:

No revenues are generated by this department.

2010-2011 Budget

DEPARTMENT: 5301 Street Administration

Fund 01: General

	<u>Actual 2007-2008</u>	<u>Actual 2008-2009</u>	<u>Amended Budget 2009-2010</u>	<u>Budget 2010-2011</u>	<u>% Change</u>
Personnel Services					
1101 Salaries	\$ 465,192	\$ 443,901	\$ 476,368	\$ 532,038	
1102 Salaries-Part-Time	1,867	0	4,838	2,484	
1103 Temporary Help-Outside	0	414	500	600	
1105 Overtime	15,184	53,629	20,000	20,000	
1121 Employees Retirement	77,471	88,883	79,117	93,881	
1123 Unemployment Expense	1,451	1,496	1,416	1,664	
1124 Clothing	5,065	5,045	5,000	4,650	
1125 Hospital Insurance	91,603	89,096	101,798	101,760	
1126 Life Insurance	3,012	2,688	2,806	3,130	
1127 Social Security	33,472	34,600	38,342	42,421	
1128 Workers Comp.	22,284	22,825	25,609	23,530	
1129 Other Benefits	902	955	869	900	
Total	<u>717,503</u>	<u>743,532</u>	<u>756,663</u>	<u>827,058</u>	<u>9.3%</u>
Maintenance					
2201 Mtc/Buildings	20,108	24,354	23,492	9,567	
2202 Mtc/Grounds	5,681	3,868	4,011	4,264	
2204 Repairs-Service Agreements	851	870	1,680	1,850	
2209 Mtc/Vehicle Wash	1,304	1,492	2,155	2,005	
2211 Mtc/Vehicles & Equipment	81,345	85,592	91,165	84,116	
2217 Mtc/Concrete Streets	4,976	151,505	106,250	110,000	
2223 Mtc/Streets	158,503	117,308	208,692	180,000	
Total	<u>272,768</u>	<u>384,989</u>	<u>437,445</u>	<u>391,802</u>	<u>-10.4%</u>
Supplies					
2401 Non-Capitalized Equipment	15,563	10,398	21,525	15,550	
2402 Postage	16	28	55	55	
2403 Technical Supplies	30,974	76,521	112,750	134,815	
2405 Cleaning Supplies	878	792	1,091	1,100	
2407 Office Supplies	1,029	1,350	1,233	1,275	
2408 Small Tools	746	815	1,000	1,000	
2409 Dues & Subscriptions	183	145	425	425	
2412 Motor Fuel	31,216	38,683	31,600	31,600	
Total	<u>80,605</u>	<u>128,732</u>	<u>169,679</u>	<u>185,820</u>	<u>9.5%</u>
Utilities					
3301 Utilities/OMU	8,344	9,869	11,154	13,942	
3302 Utilities/Non City	6,454	6,454	7,398	9,247	
3303 Communications	1,275	1,399	1,950	2,600	
Total	<u>16,073</u>	<u>17,722</u>	<u>20,502</u>	<u>25,789</u>	<u>25.8%</u>

2010-2011 Budget

DEPARTMENT: 5301 Street Administration

Fund 01: General

	<u>Actual 2007-2008</u>	<u>Actual 2008-2009</u>	<u>Amended Budget 2009-2010</u>	<u>Budget 2010-2011</u>	<u>% Change</u>
Other					
4502 Travel	\$ 643	\$ 74	\$ 1,000	\$ 1,000	
4503 Rents & Storages	0	6,757	16,275	15,000	
4504 Insurance	12,024	15,996	15,369	9,345	
4505 Contractual Services	189,446	186,978	219,865	224,265	
4506 Profess/Technical	1,767	900	3,067	3,100	
4508 Safety Costs	5,630	4,949	8,380	8,380	
4509 Training	1,072	3,140	4,220	4,220	
4510 Tipping Fees	1,184	1,280	5,000	3,500	
Total	<u>211,766</u>	<u>220,074</u>	<u>273,176</u>	<u>268,810</u>	-1.6%
Capital					
5605 Equipment	12,876	13,560	0	25,000	
5606 New Streets	0	24,548	0	0	
5607 Replacement	101,949	79,167	110,128	114,315	
Total	<u>114,825</u>	<u>117,275</u>	<u>110,128</u>	<u>139,315</u>	26.5%
Total	<u>\$ 1,413,540</u>	<u>\$ 1,612,324</u>	<u>\$ 1,767,593</u>	<u>\$ 1,838,594</u>	4%

Expenditure Analysis:

Personnel: Increase due to shift of director's salary from administration.

Supplies: Increase in technical supplies offset by decrease in non-capitalized equipment.

Capital: Increase due to storage building and equipment needed.

Revenue Analysis:

No revenues are generated by this department.

2010-2011 Budget

DEPARTMENT: 5303 Street Traffic

Fund 01: General

	<u>Actual</u> 2007-2008	<u>Actual</u> 2008-2009	<u>Amended</u> <u>Budget</u> 2009-2010	<u>Budget</u> 2010-2011	<u>%</u> <u>Change</u>
Personnel Services					
1101 Salaries	\$ 94,973	\$ 88,547	\$ 91,692	\$ 88,267	
1103 Temporary Help-Outside	12,989	13,613	17,426	19,366	
1105 Overtime	3,747	9,964	5,000	5,000	
1121 Employees Retirement	16,214	13,165	15,625	15,790	
1123 Unemployment Expense	296	296	274	280	
1124 Clothing	1,029	991	1,050	1,500	
1125 Hospital Insurance	19,219	22,418	26,016	26,016	
1126 Life Insurance	536	515	543	530	
1127 Social Security	6,759	6,622	7,397	7,135	
1128 Workers Comp.	5,154	5,514	5,110	4,592	
1129 Other Benefits	0	0	217	216	
Total	<u>160,916</u>	<u>161,645</u>	<u>170,350</u>	<u>168,692</u>	-1.0%
Maintenance					
2209 Mtc/Vehicle Wash	363	366	0	366	
2211 Mtc/Vehicles & Equipment	24,524	20,858	24,589	45,571	
2223 Mtc/Streets	0	0	1,000	1,500	
Total	<u>24,887</u>	<u>21,224</u>	<u>25,589</u>	<u>47,437</u>	85.4%
Supplies					
2401 Non-Capitalized Equipment	4,398	864	3,420	3,000	
2403 Technical Supplies	46,178	44,305	50,223	51,225	
2408 Small Tools	310	320	350	350	
2412 Motor Fuel	7,375	7,576	10,500	10,500	
Total	<u>58,261</u>	<u>53,065</u>	<u>64,493</u>	<u>65,075</u>	0.9%
Utilities					
3303 Communications	184	307	650	650	
Total	<u>184</u>	<u>307</u>	<u>650</u>	<u>650</u>	0.0%
Other					
4504 Insurance	0	227	241	0	
Total	<u>0</u>	<u>227</u>	<u>241</u>	<u>0</u>	-100.0%

2010-2011 Budget

DEPARTMENT: 5303 Street Traffic

Fund 01: General

	<u>Actual</u>	<u>Actual</u>	<u>Amended</u>	<u>Budget</u>	<u>%</u>
	<u>2007-2008</u>	<u>2008-2009</u>	<u>Budget</u>	<u>2010-2011</u>	<u>Change</u>
			<u>2009-2010</u>		
Capital					
5605 Equipment	\$ 0	\$ 10,950	\$ 0	\$ 0	
5607 Replacement	<u>25,894</u>	<u>21,911</u>	<u>22,220</u>	<u>24,370</u>	
Total	<u>25,894</u>	<u>32,861</u>	<u>22,220</u>	<u>24,370</u>	9.7%
Total	<u>\$ 270,142</u>	<u>\$ 269,329</u>	<u>\$ 283,543</u>	<u>\$ 306,224</u>	8%

Expenditure Analysis:

Maintenance: Increase due to maintenance charges allocated to 5301 last fiscal year.

Revenue Analysis:

No revenues are generated by this department.

2010-2011 Budget

DEPARTMENT: 5601 Stormwater Maintenance

Fund 7: Your Community Vision

Program Description

This program provides for regular stormwater system maintenance. This includes work done on the pipe network by Regional Water Resource Agency (RWRA) as well as work done on ditches by the City StormWater Maintenance Crew.

Performance Indicators

	Actual 2007-2008	Actual 2008-2009	Projected 2009-2010	Estimated 2010-2011
Miles of ditches inspected, cleaned and/or cut	57	57	57	57.5
Miles of paved ditches mucked	10	10.5	11	11.5
Number of ditches repaved/regraded	5	5	5	5
Number of detention basins repaired	1	1	1	1
Number of detention basins constructed	8	6	1	1
Number of sectors cleaned - RWRA	27	30	30	30
Number of inlets reconstructed/repared - RWRA	37	60	30	30
Number of call-out cleanings - RWRA	54	20	40	40
Number of sinkholes repaired - RWRA	60	50	50	50

2009-2010 Accomplishments

1. Ditch maintenance cycle completed per plan and schedule.
2. Completion of Engineering work orders related to ditch maintenance.
3. Cross-trained employees on slope-mower; mini-excavator and skid steer.
4. Supported snow removal operations related to brine and plowing operations.
5. Continued eradication efforts aimed at Johnson grass.
6. Conducted weekly and bi-weekly inspections of ditches.
7. Maintained applicator license for ditch ROW spraying.

2010-2011 Objectives

1. Maintain ditches according to planned maintenance schedule.
2. Continue spraying program, eradication efforts aimed at reducing the impacts of Johnson grass.
3. Cross-train employees on equipment utilized in disaster response.
4. Obtain needed CEU's to maintain applicators license.
5. Complete weekly and bi-weekly ditch inspections and checks.
6. Recertify employees in first aid/CPR/AED utilization.
7. Embrace and promote a consolidated Public Works Department, assist in completing move into expanded facility.

2010-2011 Budget

DEPARTMENT: 5601 Stormwater

Fund 07: Your Community Vision

	Actual 2007-2008	Actual 2008-2009	Amended Budget 2009-2010	Budget 2010-2011	% Change
Personnel Services					
1101 Salaries	\$ 79,261	\$ 57,325	\$ 82,802	\$ 84,218	
1103 Temporary Help-Outside	10,774	23,876	20,624	21,728	
1105 Overtime	3,228	7,170	5,000	5,000	
1121 Employees Retirement	13,326	8,757	15,078	15,105	
1123 Unemployment Expense	247	194	244	268	
1124 Clothing	1,147	1,050	1,150	1,050	
1125 Hospital Insurance	20,049	16,676	26,016	14,424	
1126 Life Insurance	477	384	489	500	
1127 Social Security	5,520	4,329	6,640	6,825	
1128 Workers Comp.	4,273	4,380	4,431	4,148	
1129 Other Benefits	101	0	217	290	
Total	138,403	124,141	162,691	153,556	-6%
Maintenance					
2204 Repairs-Service Agreements	1,643	1,517	2,193	2,100	
2205 Maintenance/Repairs - Radio	0	0	0	750	
2209 Maintenance/Vehicle Wash	164	183	212	198	
2211 Maintenance/Vehicles & Equipment	23,132	25,639	25,131	26,894	
Total	24,939	27,339	27,536	29,942	9%
Supplies					
2401 Non-Capitalized Equipment	699	1,749	2,125	2,125	
2403 Technical Supplies	723	2,212	2,000	2,500	
2407 Office Supplies	16	4	55	55	
2412 Motor Fuel	11,929	12,733	14,725	14,725	
Total	13,367	16,698	18,905	19,405	3%
Utilities					
3303 Communications	254	169	300	300	
Total	254	169	300	300	0%
Other					
4502 Travel	0	0	100	100	
4504 Insurance	1,543	1,746	3,573	1,068	
4505 Contractual Services	0	0	0	6,000	
4506 Profess/Technical	300	86	237	250	
4508 Safety Costs	1,474	192	1,425	1,450	
4509 Training	0	0	400	400	
4510 Tipping Fees	9,957	7,016	11,500	11,500	
Total	13,274	9,040	17,235	20,768	20%

2010-2011 Budget

DEPARTMENT: 5601 Stormwater

Fund 07: Your Community Vision

	<u>Actual</u>	<u>Actual</u>	<u>Amended</u>	<u>Budget</u>	<u>%</u>
	<u>2007-2008</u>	<u>2008-2009</u>	<u>Budget</u>	<u>2010-2011</u>	<u>Change</u>
			<u>2009-2010</u>		
Capital					
5607 Replacement	\$ 21,615	\$ 22,118	\$ 22,224	\$ 24,007	
Total	21,615	22,118	22,224	24,007	8%
Department Total	<u>\$ 211,852</u>	<u>\$ 199,505</u>	<u>\$ 248,891</u>	<u>\$ 247,978</u>	<u>0%</u>

Expenditure Analysis:

Other: Increase mainly due to adding contractual services expense.

Revenue Analysis:

No revenue generated by this department.

2010-2011 Budget

DEPARTMENT: 1501 General Government

Fund 01: General

Program Description

This program provides for the cost of general fund services that are not attributable to any specific department. Fund transfers needed to balance other funds subsidized by the General Fund, e.g. Transit, Recreation, etc. are also included in this program.

Account	Description	Actual 2007-2008	Actual 2008-2009	Amended Budget 2009-2010	Budget 2010-2011	% Change
2209	Maintenance - Bus Wash - Pool	\$ 376	\$ 419	\$ 486	\$ 339	
2211	Maintenance/Vehicles - Pool	4,103	5,217	11,166	11,468	
2412	Fuel - Pool Cars	6,045	4,808	6,300	5,000	
4501	Advertising	9,737	13,666	20,000	30,000	
4503	Rents & Storage	840	925	1,210	1,000	
5607	Replacement	37,487	35,498	39,505	45,895	
5802	Liability Insurance	232,068	242,058	249,511	254,394	
5804	Contingencies/Mayor	49,373	50,294	50,000	50,000	
5805	Advisory Boards	0	0	1,000	1,000	
5806	Street Lighting	1,222,003	1,273,534	1,260,000	1,320,000	
5807	Annexation Incentives	0	20,200	0	10,000	
5809	Clean and Serene	3,360	3,360	3,360	3,360	
5810	Illegal Dumping	0	0	2,000	2,000	
5814	Public Events	3,915	4,956	8,000	8,000	
5815	Pension - Hospital Insurance	161,057	159,353	182,000	180,000	
5817	Mosquito Spraying	9,500	9,500	13,100	13,100	
5818	Bird Control	22,500	30,000	37,500	27,500	
5824	Mtc. Buildings & Grounds	748,545	835,307	552,803	622,913	
5825	Unallocated Utilities	7,653	8,573	10,800	10,000	
5826	Parks Buildings & Grounds	0	0	1,574,882	0	
5827	Fridays After Five	8,000	8,000	8,000	8,000	
5834	Emergency Shelters	0	0	0	32,937	
5837	Downtown Master Plan	5,347	300	0	0	
5842	Downtown Administrator	0	0	45,000	65,000	
5855	Professional/Technical	235,953	228,740	200,905	226,000	
5858	Cable Contract	8,131	7,391	10,000	10,000	
5870	Contingencies - Budget	0	0	(857,000)	(850,000)	
5874	Miscellaneous Expenses	5,258	5,620	25,000	25,000	
5879	Neighborhood Advisory Boards	15,807	13,298	71,517	25,000	
5880	Fire department operational audit	48,706	0	0	0	
5883	Strategic Plan	8,300	0	0	0	
5887	Contribution Owensboro Schools	0	8,896	311,204	0	
5894	Contribution to PFPF	0	200,000	0	0	
	Subtotal	2,854,064	3,169,913	3,838,249	2,137,906	-44.3%
Transfers:						
5867	Transfer - Transit	508,160	601,848	617,103	585,913	
5869	Transfer - Parking Garage	27,061	73,369	30,805	0	
5873	Transfer - Recreation Fund	558,318	546,769	542,820	808,033	
5878	Transfer - Capital Projects	560,000	470,000	230,000	565,000	
5884	Transfer - GIS	90,886	87,733	88,280	82,495	
5880	Transfer - Central Dispatch	0	0	0	1,259,416	
5896	Transfer - Your Community Vision	0	100,000	0	0	
5898	Transfer - Riverfront	0	75,000	0	0	
	Subtotal	1,744,425	1,954,719	1,509,008	3,300,857	118.7%
	Grand Total	\$ 4,598,489	\$ 5,124,632	\$ 5,347,257	\$ 5,438,763	1.7%

2010-2011 Budget

DEPARTMENTS: 6061, 6062, 6063

Funds 03 & 13: Community Development

Program Description

This program provides for capital projects and programs using Community Development Block Grant (CDBG) and Federal HOME grant funds.

Description	Audit 2007-2008	Audit 2008-2009	Amended Budget 2009-2010	Budget 2010-2011	% Change
Revenues - Fund 03					
6061 Community Development Program:					
6451 Rental on City Property	\$ 20,840	\$ 20,265	\$ 20,000	\$ 20,000	
8201 Miscellaneous Revenue	600	2,000	0	0	
8211 Prior Year Community Development Grant	486,304	70,444	489,338	270,000	
8212 Current Year Community Development Grant	466,024	171,394	538,444	588,736	
	<u>973,768</u>	<u>264,103</u>	<u>1,047,782</u>	<u>878,736</u>	-16.1%
Fund 13					
6062 HOME Rehab Grants:					
8106 HOME Grants	0	0	367,843	365,182	
8107 HOME Grant - Prior Year	321,776	542,173	529,690	0	
8152 Sale of Capital Assets	0	169,644	330,000	0	
8201 Miscellaneous Revenue	0	0	109,855	0	
8211 Prior Year CD Grant	0	10,000	0	0	
6063 KHC - Home Grants					
8114 HOME Grants - KY Housing	110,000	69,992	74,461	0	
	<u>431,776</u>	<u>791,809</u>	<u>1,411,849</u>	<u>365,182</u>	-74.1%
Total Revenues	<u>\$ 1,405,544</u>	<u>\$ 1,055,912</u>	<u>\$ 2,459,631</u>	<u>\$ 1,243,918</u>	-49.4%
Expenditures - Fund 03					
6061 Community Development Program:					
5701 Hot Spot Incentive Program	\$ 0	\$ 0	\$ 38,800	\$ 0	
5702 Old Germantown District Redevelopment	578,433	25,650	43,303	0	
5706 CD Planning/Administration	111,293	104,000	104,000	116,266	
5707 Home Improvement Administration	5,000	14,200	15,000	10,000	
5708 Old Germantown District Direct Admin Cost	11,000	0	0	0	
5725 Omega Street Improvement	0	0	268,973	395,000	
5710 Bluff Avenue Extension (19th-20th) Phase I	226,380	3,446	0	0	
5711 Bluff Ave Extension Phase 3	0	88,248	125,315	0	
5712 Home Improvement L/M	28,661	20,558	301,046	126,970	
5715 Bluff Avenue Extension Phase I Admin	13,000	8,000	0	0	
5726 Omega Street Direct Admin	0	0	10,000	10,000	
5727 CDBG GR Gtown Handicap Park	0	0	49,345	0	
5728 CDBG GR Home Improv	0	0	85,000	0	
5729 CDBG GR Direct Admin	0	0	7,000	0	
5730 Mechanicsville Neighborhood Redevelopment	0	0	0	220,500	
	<u>973,767</u>	<u>264,102</u>	<u>1,047,782</u>	<u>878,736</u>	-16.1%
Fund 13					
6062 HOME Rehab Grants:					
4522 HOME Homebuyer/Homeowner Program	348,112	383,186	829,935	273,887	
4523 HOME Administration	33,745	33,084	36,784	36,518	
4528 CHDO Set-Aside	49,919	0	140,669	54,777	
5626 New Home Construction	0	340,000	330,000	0	
6063 KHC - Home Grants:					
4561 KHC AHTF	0	35,539	74,461	0	
	<u>431,776</u>	<u>791,809</u>	<u>1,411,849</u>	<u>365,182</u>	-74.1%
Total Expenditures	<u>\$ 1,405,543</u>	<u>\$ 1,055,911</u>	<u>\$ 2,459,631</u>	<u>\$ 1,243,918</u>	-49.4%

Program Description

This program provides incentives for companies to locate in Owensboro. Funding is shared by the City, Greater Owensboro Economic Development Corporation, Daviess County, and the Commonwealth of KY. Incentives are in the form of job incentives or off-site improvements.

Account Description		Audit 2007-2008	Audit 2008-2009	Amended Budget 2009-2010	Budget 2010-2011	% Change
40-7202 Revenue						
6001	Realized Property Tax Revenue	\$ 201,060	\$ 217,471	\$ 172,900	\$ 211,574	22.4%
6101	1% Occupational License	235,507	147,233	142,461	174,621	22.6%
6102	1% Net Profit License	50,059	23,704	50,939	62,458	22.6%
6401	Interest on Investments	13,364	12,451	0	10,000	100%
8203	Franchise - Atmos Energy	0	281,455	300,000	162,000	-46.0%
8252	Dana Corp - License Fees	80,684	30,462	62,630	47,500	-24.2%
8254	W.I.D.C. - License Fees	80,557	30,517	0	0	0.0%
8257	The Hines Group	16,909	9,505	10,300	4,900	-52.4%
8258	Unifirst - License Fees	31,537	121,538	72,000	96,000	33.3%
8259	KY Bioprocessing - License Fees	838	21,123	5,000	8,200	64.0%
8260	Toyotetsu	268,116	189,319	128,180	170,000	32.6%
	Total Revenues	\$ 978,631	\$ 1,084,778	\$ 944,410	\$ 947,253	0.3%
40-7202 Developer Incentives						
5751	Centre for Business & Research	\$ 0	\$ 36,765	\$ 245,846	\$ 240,000	-2.4%
5764	Heritage Park Annexation	12,289	9,024	0	0	0.0%
5766	Turtle Creek and Doe Ridge	0	52,015	7,200	2,200	-69.4%
5772	Gulfstream	0	0	3,200	3,200	0.0%
5777	The Springs Centre	95,981	4,804	0	0	0.0%
5779	Independence Bank	604	0	0	0	0.0%
5780	Thoroughbred Crossing	20,614	0	0	0	0.0%
5781	Woodlands Plaza	0	8,629	70,400	86,000	22.2%
5783	Goetz Development	16,442	34,524	0	0	0.0%
5784	Home Depot	71,158	62,359	0	0	0.0%
5785	Jones Development	11,180	9,769	0	0	0.0%
5786	Brooks	12,746	24,375	24,000	24,014	0.1%
5787	Plantation Pointe	11,107	16,644	0	27,000	100.0%
5788	Mount Moriah	9,552	41,992	30,000	30,000	0.0%
5789	Walmart	146,407	127,048	131,000	124,000	-5.3%
5790	Sam's Club	57,621	55,451	60,000	45,000	-25.0%
5791	Hunters Ridge	11,510	12,533	12,500	12,500	0.0%
5792	Grow The Future	100,000	100,000	200,000	0	-100.0%
5793	Downtown Development	50,000	50,000	50,000	55,000	10.0%
5794	Woodlands Investment	0	25,798	28,000	25,000	-10.7%
5796	Mallard Creek	0	0	0	9,000	100.0%
5797	Highland Pointe	0	0	0	42,038	100.0%
5798	Fiddlesticks	0	0	0	18,701	100.0%
5795	Downtown Study	38,995	348,108	1,893	0	-100.0%
5872	Greater O'boro Economic Development	179,696	174,080	181,043	184,664	2.0%
5876	Economic Development	0	19	5,000	0	-100.0%
	Total Developer Incentives	845,902	1,193,937	1,050,082	928,317	-11.6%
5877	Transfer to General Fund	285,000	250,000	0	0	0.0%
	Total Developer Incentives and Transfers	\$ 1,130,902	\$ 1,443,937	\$ 1,050,082	\$ 928,317	-11.6%

2010-2011 Budget

Fund 25: Insurance

Account Description	Audit 2007-2008	Audit 2008-2009	Amended Budget 2009-2010	Budget 2010-2011	%
					Change
Revenue					
6401 Interest	\$ 60,553	\$ 63,064	\$ 35,000	\$ 35,000	
8162 Health - City	2,686,410	2,532,891	3,127,440	3,406,159	
8163 Health - Employee	646,709	603,588	781,860	851,540	
8171 Workers Compensation	400,000	400,000	400,000	400,000	
8172 Unemployment	67,203	68,891	58,273	58,200	
	<u>3,860,875</u>	<u>3,668,434</u>	<u>4,402,573</u>	<u>4,750,899</u>	7.9%
Total Revenues	<u>\$ 3,860,875</u>	<u>\$ 3,668,434</u>	<u>\$ 4,402,573</u>	<u>\$ 4,750,899</u>	7.9%
Expenditures					
1123 Unemployment Expense	\$ 19,149	\$ 6,836	\$ 58,273	\$ 58,200	
1125 Health Expense	2,824,271	2,193,761	2,953,800	3,297,699	
1128 Workers Compensation	66,232	106,120	272,000	264,000	
4504 Insurance	551,701	536,781	580,000	629,000	
4506 Professional/Technical	213,734	226,912	268,500	232,000	
4542 Wellness Benefit	174,862	166,731	235,000	235,000	
	<u>3,849,949</u>	<u>3,237,141</u>	<u>4,367,573</u>	<u>4,715,899</u>	8.0%
Total Expenditures	<u>\$ 3,849,949</u>	<u>\$ 3,237,141</u>	<u>\$ 4,367,573</u>	<u>\$ 4,715,899</u>	8.0%
Excess/(Deficiency)	<u>\$ 10,926</u>	<u>\$ 431,293</u>	<u>\$ 35,000</u>	<u>\$ 35,000</u>	0.0%

Program Description

Established as an unreserved fund to account for capital projects related to wellness.

Account Description	Audit 2007-2008	Audit 2008-2009	Amended Budget 2009-2010	Budget 2010-2011	% Change
Revenue					
6401 Interest on Investments	\$ 11,581	\$ 9,849	\$ 0	\$ 0	0.0%
Expenditures					
5622 Nursing Scholarships	\$ 32,500	\$ 32,500	\$ 0	\$ 0	
5623 Greenbelt Park	19,564	7,365	0	0	
5625 Bike Routes	0	0	30,000	0	
	<u>52,064</u>	<u>39,865</u>	<u>30,000</u>	<u>0</u>	-100.0%
5830 Transfer to Grant Fund	0	7,214	0	0	
	<u>\$ 52,064</u>	<u>\$ 47,079</u>	<u>\$ 30,000</u>	<u>\$ 0</u>	-100.0%



MUNICIPAL DEBT DISCUSSION

The City of Owensboro, Kentucky, issues and incurs debt in order to fund capital improvement projects, purchase major capital equipment & facilities, and respond to other special funding needs. Total municipal debt outstanding at June 30, 2009, is \$53,917,231, with maturities extending through the year 2032. The City has a very low amount of general obligation debt, which explains our large legal debt margin.

The City of Owensboro's long-term bonds and other long-term obligations amounted to \$50,919,043 at June 30, 2009. Changes in the City's general long-term debt are as follows:

**Summary of Changes in General Long-Term Debt and
Revenue Bonds Payable for the Year Ended June 30, 2009**

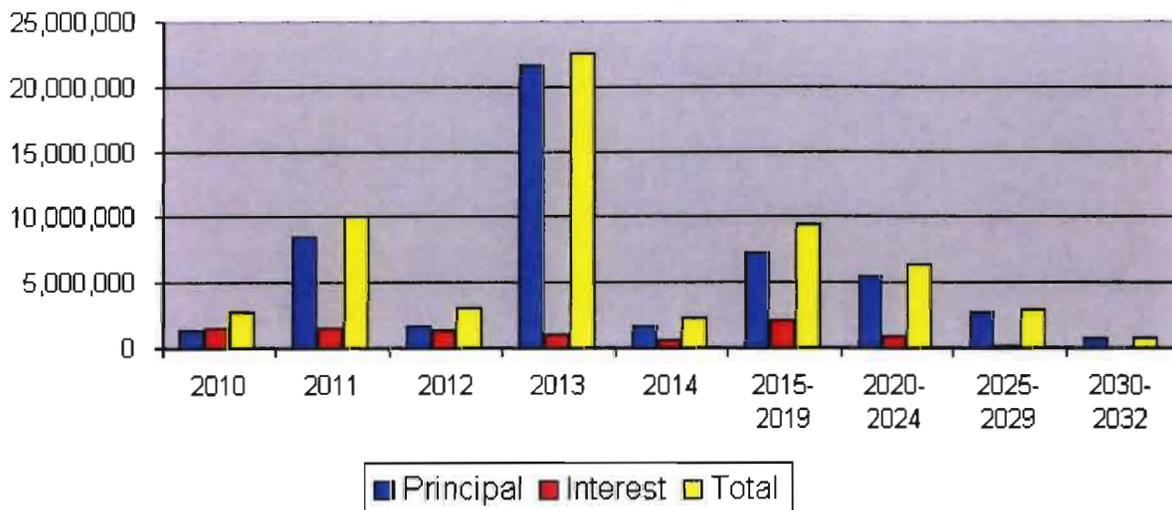
	Balance 6/30/2008	Additions	Reductions	Balance 6/30/2009	Due Within One Year
Governmental activities:					
Bonds and loans payable:					
Lease revenue bonds:					
Series 1989	\$ 525,000	\$ 0	\$ (60,000)	\$ 465,000	\$ 60,000
Floating indebtedness bonds:					
Series 2005	47,000	0	(4,300)	42,700	10,000
General obligation bonds:					
Series 1999	295,000	0	(70,000)	225,000	70,000
Series 1999B	150,000	0	(150,000)	0	0
Series 2001	505,000	0	(505,000)	0	0
Series 2002A	2,595,000	0	(140,000)	2,455,000	145,000
Series 2002B	5,545,000	0	(295,000)	5,250,000	305,000
Series 2003A	2,356,000	0	(224,000)	2,132,000	229,000
Series 2006	3,815,000	0	(150,000)	3,665,000	160,000
Series 2006 Refunding	1,880,000	0	(240,000)	1,640,000	250,000
Series 2007	7,095,000	0	0	7,095,000	0
Series 2008	0	2,700,000	(95,000)	2,605,000	95,000
Series 2009	0	20,000,000	0	20,000,000	0
Loans payable:					
KIA A07-04	1,009,292	4,335,051	0	5,344,343	0
	<u>25,817,292</u>	<u>27,035,051</u>	<u>(1,933,300)</u>	<u>50,919,043</u>	<u>1,324,000</u>
Less deferred amounts:					
For issuance discounts	(83,200)	(154,000)	35,193	(202,007)	0
On refunding	(421,481)	0	73,072	(348,409)	0
Total bonds and loans payable	<u>25,312,611</u>	<u>26,881,051</u>	<u>(1,825,035)</u>	<u>50,368,627</u>	<u>1,324,000</u>
Compensated absences	<u>3,679,779</u>	<u>1,775,893</u>	<u>(1,907,068)</u>	<u>3,548,604</u>	<u>360,051</u>
Total Governmental	<u>\$ 28,992,390</u>	<u>\$ 28,656,944</u>	<u>\$ (3,732,103)</u>	<u>\$ 53,917,231</u>	<u>\$ 1,684,051</u>
Business-type activities:					
Compensated absences	<u>\$ 245,912</u>	<u>\$ 203,721</u>	<u>\$ (188,545)</u>	<u>\$ 261,088</u>	<u>\$ 13,959</u>

Internal service funds predominantly serve the governmental funds. Accordingly, long-term liabilities for them are included as part of the above totals for governmental activities. For governmental activities, compensated absences are generally liquidated by the general fund.

Annual Debt Requirements

The annual requirements to amortize long-term debt (excluding compensated absences obligations of \$3,548,604 which have indefinite maturity) as of June 30, 2009, are as follows:

Year Ending	Principal	Interest	Total
2010	\$ 1,324,000	\$ 1,467,627	\$ 2,791,627
2011	8,479,000	1,539,301	10,018,301
2012	1,642,828	1,385,574	3,028,402
2013	21,603,495	998,898	22,602,393
2014	1,665,886	615,092	2,280,978
2015-2019	7,321,142	2,175,779	9,496,921
2020-2024	5,499,614	894,049	6,393,663
2025-2029	2,671,332	211,397	2,882,729
2030-2032	711,746	12,854	724,600
	<u>\$ 50,919,043</u>	<u>\$ 9,300,571</u>	<u>\$ 60,219,614</u>



Types of Municipal Debt

Lease Revenue Bonds/Floating Indebtedness Bonds

The lease revenue bonds were issued to provide funds for 1) the acquisition of the Airport property and improvements thereto, 2) improvements at Hillcrest Golf course and Morris Park, and 3) Symphony building renovations. The Airport bonds are secured by the acquired Airport property and are subject to optional redemption.

General Obligation Bonds

The City issues general obligation bonds to provide funds for the acquisition and construction of various public projects in the City. These bonds are direct obligations and pledge the full faith and credit of the government. Certain of the issues are subject to optional redemption prior to maturity.

2010-2011 Budget

In prior years, the City defeased certain general obligation and other bonds by placing the proceeds of new bonds in an irrevocable trust to provide for all future debt service payments on the old bonds. Accordingly, the trust account assets and the liability for the defeased bonds are not included in the City's financial statements. On June 30, 2009, \$4,821,092 of outstanding bonds was considered defeased.

The general obligation bonds were issued to provide funds for the following projects:

Series 1999 Refunding	Fine Art Museum and Library project
Series 1999B	Various City projects/improvements (including, but not limited to: Memorial, OMU Building, boat ramp road, soccer field, sportcenter parking lot)
Series 2001	Various City projects/improvements (including, but not limited to street projects, dispatch equipment, fire engine)
Series 2002A	Various City projects/improvements (including, but not limited to Fire Station, stormwater improvements, right-of way)
Series 2002B	Construct River Park Center, debt service reimbursed by River Park Center
Series 2003A	Supplement Police & Firefighters Retirement Fund
Series 2006	Road, public park and stormwater system improvements
Series 2006 Refunding	Airport improvements
Series 2007	Stormwater system improvement projects
Series 2008	Construction of ice arena
Series 2009	Downtown redevelopment and revitalization
Series 2009	Supplement riverwall and public works building construction costs

Loans Payable

Loans are payable to Kentucky Infrastructure Authority for Federally Assisted Wastewater Revolving loans.

Financial Impact of Municipal Debt on the Operating Budget

All future debt service payments must come from operating funds. As a result, debt service requirements are an important consideration when preparing the annual operating budget. Less than 3% of the General Fund budget is expended for debt service. This currently has no impact on the City's operating budget, and it should have little effect in the future.

Legal Debt Margin Determination

The following table shows the City's legal debt limit pursuant to Section 128 of the Commonwealth of Kentucky Constitution for the year ended June 30, 2009.

Legal Debt Margin Calculation for Fiscal Year 2008-2009

Net assessed value	\$2,890,167,430
Add back: exempt real property	<u>157,628,000</u>
Total assessed value	\$3,047,795,430
Debt limit - 10% of total assessed value ¹	\$ 304,779,543
Amount of debt applicable to debt limit:	
Total general bonded debt	\$ 50,368,627
Less: Revenue Bonds	(465,000)
Notes Payable	(5,344,343)
Amount set aside for repayment of general obligation bonds	<u>(1,507,248)</u>
Total debt applicable to limitation	<u>\$ 43,052,036</u>
Legal debt margin	<u>\$ 261,727,507</u>

¹Section 158 of the Commonwealth of Kentucky Constitution states:

"Cities, towns, counties, and taxing districts shall not incur indebtedness to an amount exceeding the following maximum percentages on the value of the taxable property therein, to be estimated by the last assessment previous to the incurring of the indebtedness: Cities having a population of fifteen thousand or more, ten percent (10%); cities having a population of less than fifteen thousand but not less than three thousand, five percent (5%); cities having a population of less than three thousand, three percent (3%); and counties and taxing districts, two percent (2%), unless in case of emergency, the public health or safety should so require. Nothing shall prevent the issue of renewal bonds, or bonds to fund the floating indebtedness of any city, county, or taxing district. Subject to the limits and conditions set forth in this section and elsewhere in this Constitution, the General Assembly shall have the power to establish additional limits on indebtedness and conditions under which debt may be incurred by cities, counties, and taxing districts."

2010-2011 Budget

DEPARTMENT: 1101 Debt Service

Fund 01: General

		Actual	Audit	Amended	Budget	%
		2007-2008	2008-2009	Budget	2010-2011	Change
				2009-2010		
Debt 11	Debt Service					
5903	Transfer to Debt Service Fund	\$ 2,182,832	\$ 1,462,076	\$ 797,322	\$ 794,488	
		<u>\$ 2,182,832</u>	<u>\$ 1,462,076</u>	<u>\$ 797,322</u>	<u>\$ 794,488</u>	<u>-0.4%</u>

Detail:

5901	Airpark/FAA		\$ 179,734	\$ 180,312
5912	Public Works Projects - 02		259,864	259,064
5922	Morris Park Acquisition		54,191	52,579
	Bank Fees		2,000	2,000
5915	PFRF - closed		301,533	300,533
			<u>\$ 797,322</u>	<u>\$ 794,488</u>

Program Description

This program provides for annual debt and interest payments toward the City's outstanding debt of approximately \$25.8 million Lease payments (operating transfers) from the General Fund and various civic organizations finance this program. The City's legal Constitutional debt limit is in excess of \$268 million. The City's latest bond rating from Moody's Investor Services is A2.

		Actual	Actual	Amended	Budget	%
		2007-2008	2008-2009	Budget	2010-2011	Change
				2009-2010		
Revenue						
8111	Transfer from General Fund	\$ 2,182,832	\$ 1,462,076	\$ 797,322	\$ 794,488	
8123	Transfer from Community Vision Fund	95,783	428,076	1,958,391	8,901,726	
8129	Transfer from Recreation Fund	25,131	21,432	23,032	22,346	
8140	Transfer from Downtown Revitalization	0	0	772,778	650,000	
	Total Transfers	2,303,746	1,911,584	3,551,523	10,368,560	191.9%
6401	Interest on Investments	23,475	11,375	0	0	
8112	County FAA Payment	129,991	130,815	131,441	131,863	
8118	Transfer from PFRF	311,356	310,759	309,157	311,456	
8128	Transfer from RiverPark	541,544	541,025	539,394	541,894	
8138	Transfer from Symphony	88,815	5,222	5,828	5,662	
	Total Lease Payments	1,095,181	999,196	985,820	990,875	0.5%
	Total Revenues	\$ 3,398,927	\$ 2,910,780	\$ 4,537,343	\$ 11,359,435	150.4%
Expenditures						
5901	Area Museum Acquisition	\$ 20,731	\$ 0	\$ 0	\$ 0	
5904	Airpark/FAA	307,745	309,695	311,175	312,175	
5907	CERS - PFRF	311,356	310,759	309,157	311,456	
5908	Hillcrest Pro Shop	25,131	21,432	23,032	22,346	
5909	G.O. Refunding - 01	519,400	525,200	0	0	
5911	Airpark Property	883,428	0	0	0	
5912	Public Works Projects - 02	255,664	260,464	259,864	259,064	
5913	Fine Arts Museum	78,431	81,153	0	0	
5914	RiverPark Center Bonds	541,544	541,025	539,394	541,894	
5915	PFRF - closed	297,034	297,158	301,533	300,533	
5920	Public Works Projects - 99	158,640	156,928	0	0	
5921	Bank Fees	0	0	2,000	2,000	
5922	Morris Park Acquisition	59,132	50,428	54,191	52,579	
5923	Symphony Renovation KLC	88,815	5,222	5,828	5,662	
5924	KIA Projects	95,783	19,207	1,234,541	1,234,541	
5925	Ice Rink	0	196,019	202,780	205,215	
5926	KIA Projects S.T. Debt	0	212,850	212,850	7,201,425	
5927	Capital Projects - YCV	0	0	308,220	260,545	
5928	Downtown Revitalization	0	0	772,778	650,000	
	Total Expenditures	\$ 3,642,834	\$ 2,987,540	\$ 4,537,343	\$ 11,359,435	150.4%

CITY OF OWENSBORO



2010-2015 CAPITAL IMPROVEMENT PROGRAM

June 1, 2010

Issued by:
Jim Tony Fulkerson
Director of Finance & Support Services



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City of Owensboro Kentucky

P.O. BOX 10003
OWENSBORO, KENTUCKY 42302-9003

June 1, 2010

Honorable Mayor and Members of the Board of Commissioners:

I am pleased to present to you the recommended 2010-2015 Capital Improvements Program (CIP) for the City of Owensboro. The 2010-2011 portion of the CIP budgeted for all capital improvements is \$10,703,509. The .33% in occupational and net profit license fees is the source of funding for continuation of stormwater maintenance, street improvements, public safety projects, and recreation projects. This is completely dedicated to capital projects and stormwater maintenance through the Your Community Vision program. This CIP reflects your stated desire to continue work on the Stormwater Master Plan, the Parks Master Plan, and move forward with transportation and sidewalk improvements.

City revenue has been adequate to cover the cost of providing basic governmental services but little more. For the last 30 years we had these other sources of revenue for capital projects: 1970's - revenue sharing; 1980's - state and federal grants; 1990's - Decision 2002. In the 21st century, revenue sharing is ancient history. State and federal grants are drying up. The City needed a dedicated source of capital funds to continue to grow and improve the quality of life in our city and remain competitive with other communities.

The Fleet and Facilities Maintenance Fund makes it possible for us to make major vehicle purchases and conduct timely maintenance replacements and updates without including those projects in the CIP program. This allows the City to direct attention to projects that formerly took a back seat to yearly department capital expenditures.

The City continues to help itself by becoming more efficient while maximizing revenues. Some examples are becoming self-insured, better revenue collection methods, aggressive review and reduction of department budgets, and review of personnel as positions become vacant. The City has better equipment City-wide which allowed and continues to allow us to reduce employees through attrition, and an increase in efficiencies has allowed Facilities Maintenance to maintain more property and buildings without increasing employees.

As we continue to define long and short-term capital goals for the City and the means by which the City finances those projects, this document will change. In the meantime, we present to you a Capital Improvement Program that continues to meet the needs of the City of Owensboro.

Sincerely,

William E. Parrish
City Manager

INTRODUCTION

The proposed 2010-2015 Capital Improvement Program (CIP) totals \$11,295,509. In 2010-2011, \$10,730,509 is budgeted through Fund 7 Your Community Vision and \$565,000 is budgeted through Fund 19 Capital Projects. To ensure capital projects funding, the City Commission instituted a program entitled "Your Community Vision" dedicated to funding present and future capital projects.

BACKGROUND – YOUR COMMUNITY VISION

Your Community Vision is a program designed by City staff to create a permanent source of capital funding. Funding for this program is created by a .33% increase in the occupational and net profit taxes that will generate approximately \$4 million annually. Combined with the Annexation and Economic Development funds, this revenue will allow the City to continue to address stormwater and street needs, as well as provide funding for future necessary capital projects.

Your Community Vision continues to address four continuing vital areas, as well as other necessary projects. Those areas are:

- 1) Stormwater maintenance and stormwater capital projects;
- 2) Sidewalk and median programs;
- 3) Public safety, i.e., police take-home fleet, mobile data terminals, Homeland Security, a fire station generator; and
- 4) Transportation.

STORMWATER

Stormwater and street improvements are a high priority for City staff and the community. This CIP focuses on pressing stormwater needs and addresses stormwater capital projects in order of necessity.

PUBLIC SAFETY

Take-Home Fleet

The community benefits from a police vehicle take-home fleet in two ways. The fleet helps the City recruit and retain qualified law enforcement officers as it competes with other state law enforcement agencies for quality personnel. The take-home fleet also provides high police visibility in our community, a proven crime deterrent.

It is important to our citizens that Police Department officers respond in a timely manner. During past critical emergencies, officers had to first respond to the police facility, be assigned a police vehicle, and be dispatched to a specific location. It took valuable hours for some officers to get where they were needed. Even then the Police Department did not have enough vehicles for officers to respond to our community's needs. In the future, police officers will be asked to take on added responsibilities facing Homeland Security issues. Officers will become members of Rapid Emergency Deployment (RED) teams, to respond to crisis situations that would involve weapons of mass destruction. RED teams would be assigned Personal Protection Equipment that would stay with that officer, the RED team member, in a take-home vehicle, available for quick response.

PARKS, YOUTH ATHLETICS AND RECREATION IMPROVEMENT

The Parks Master Plan reflects the parks and recreation needs of your community. Through this public process, the citizens felt strongly that "Communities are enhanced by its people, parks, and programs that create a sense of place." The Parks Master Plan identified deficiencies in open space throughout our community and calls for five neighborhood parks, one community park, expansion of existing parks where and when opportunities arise, and a 16-acre retention basin that can be used as a practice field for football, soccer, and baseball.

The Ice Arena was completed in 2008-2009 and provides year round entertainment for our community. Also, new shelters were constructed at Legion Park and work done on the Eastern Little League field. Major Recreation projects in 2009-2010 were renovation of Moreland Park restrooms and shelter and the purchase of the Armory. Owensboro wants to make sure that tournament visitors to our City enjoy a state-of-the-art sports complex.

RIVERFRONT DEVELOPMENT

The community said through the Riverfront Development Master Plan that it wants to:

- Re-orient downtown toward the Ohio River.
- Provide public and visual access to the Riverfront.
- Provide pedestrian connections between the RiverPark Center and English Park.
- Expand the area between the former Executive Inn and the RiverPark Center.
- Increase activity in English Park.
- Prevent riverbank erosion along Smothers Park.

This Community Vision Capital Projects Initiative can provide matching dollars to leverage state, federal and private funding to accomplish these objectives over time.

DOWNTOWN REVITALIZATION

Through a series of "We the People" public forums and town hall meetings, the community expressed their desire to develop and revitalize the downtown. Public involvement is the centerpiece of this initiative. Projects identified include:

- Multi-Purpose Events center
- New Downtown Hotel
- Market Square Public Plaza
- Smothers Park
- Transform Veterans Boulevard
- Cultural Arts District
- Pedestrian-friendly shopping and entertainment

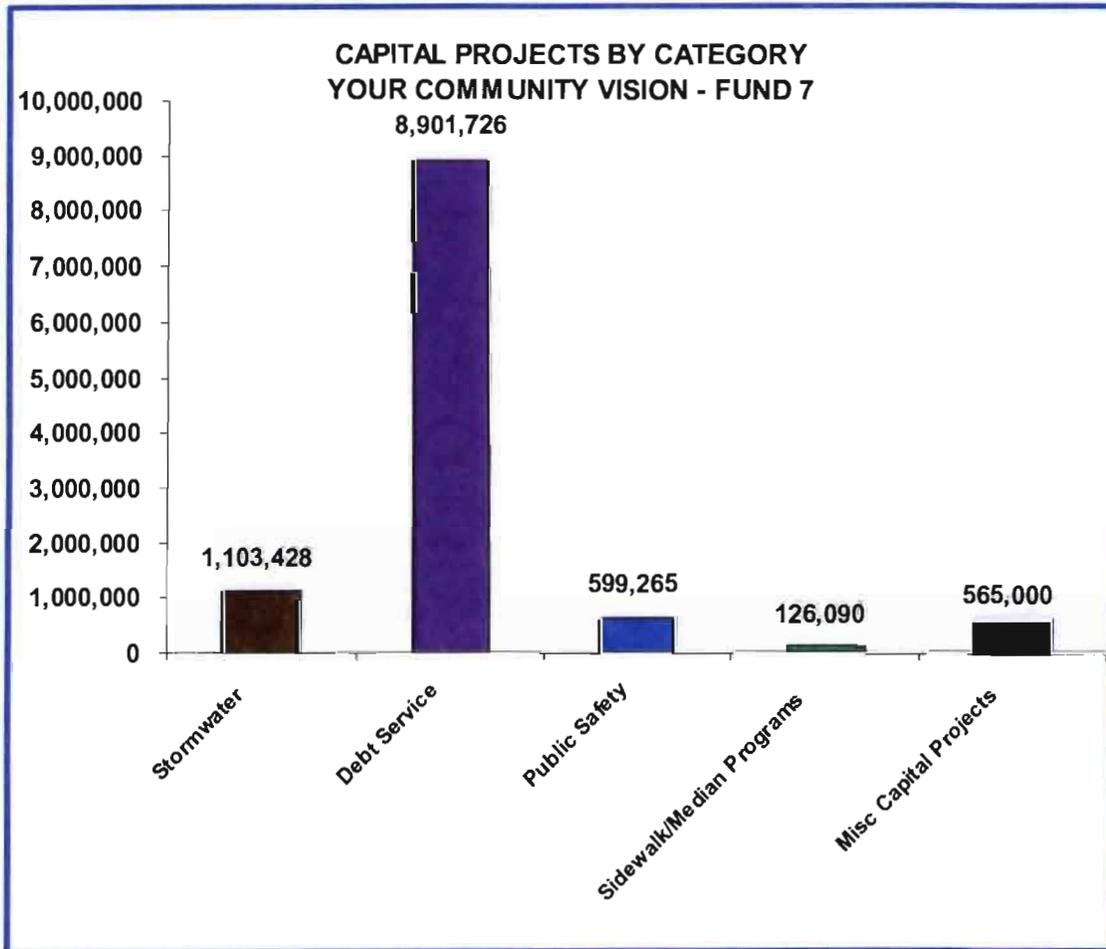
Funding for this project is created by a two-step increase to the Insurance Premium License Fee; 2% increase effective July 1, 2009 and an additional 2% increase effective July 1, 2010.

BACKGROUND – FLEET AND FACILITIES REPLACEMENT PLAN

Implementation in 1998-99 of an all-City Fleet and Facilities Replacement Plan relieved individual City departments of the need to place vehicular capital items and large maintenance items (such as air conditioning replacement, boiler replacement, window replacement, etc.) in their yearly budgets. It also relieved the City Commission from the need to budget unexpected high-ticket items on an as-needed basis by scheduling those items in advance. Departments are charged yearly an amount that is based on a 20-year projection of replacement and maintenance costs, and those revenues are credited to the Fleet and Facilities Replacement Fund. Under this plan, high maintenance items are projected and planned. Vehicles are replaced on a constantly-evolving schedule, decreasing vehicle maintenance costs and increasing monies received from the sale of those vehicles.

2010-2015 CAPITAL IMPROVEMENT PROGRAM

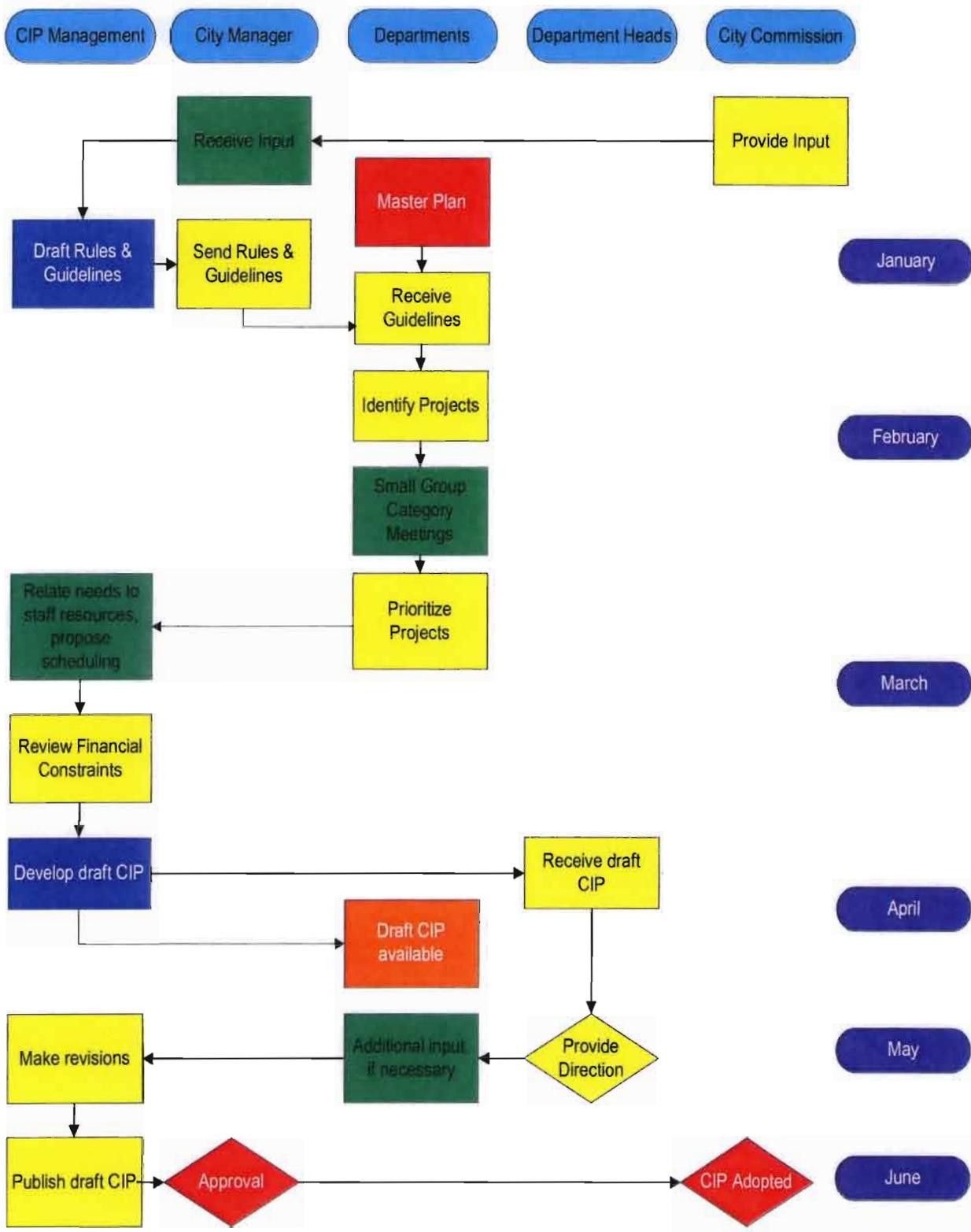
The Your Community Vision Fund is the major source of funding for the current five-year CIP program. The following chart shows the allocation of 2010-2015 CIP revenue by category. This CIP concentrates on areas most important to our citizens and the City Commission – stormwater maintenance, streets, public safety, transportation, and recreation. The Commission remains committed to maintenance and improvement in both of these areas. With the additional .33% occupational and net profit tax increase as a funding source, the City is able to maintain its commitment to these projects, while judiciously committing to a wider range of capital projects in the near future.



GUIDELINES FOR PROJECT SELECTION

This chart illustrates the normal CIP preparation process, designed to achieve maximum department participation and to reflect the capital investment priorities of the community.

2010-2015 CAPITAL IMPROVEMENT PROGRAM



DEFINITIONS

A CIP is a comprehensive five-year plan of proposed capital improvement projects. Proposed capital improvements or projects are purchases or construction of capital assets. For a project to be considered, it must fall within the following definition of a CIP project:

- ◇ projects or deliverables that are either furnished, designed or constructed;
- ◇ projects that substantially extend the life of existing capital items or infrastructure;
- ◇ studies or analyses that could lead to the design and construction of CIP projects; and
- ◇ have a minimum cost of \$10,000.

Capital improvements include street improvements, park development and acquisition of land, major construction of public facilities, and major repair or renovation projects of City infrastructure facilities.

PROJECT CATEGORIES

Capital projects fall within one of four categories. The categories are conducive to small group meetings with project sponsors, and staff members from any department with project involvement, and assist in the development of a CIP. The categories are as follows:

<u>General Improvements</u>	This category provides the most variety of highly visible CIP projects. It includes those projects that are not included in the other four categories.
<u>Public Safety Improvements</u>	This category provides funding for projects related to the public safety arena, in particular, the Police and Fire Departments.
<u>Street Improvements</u>	This category provides for projects related to street improvements. They involve such improvements as construction of roadway, reconstruction, widening, signalization, and right-of-way acquisition.
<u>Park Improvements</u>	This category provides for projects related to the provision of parks and recreation facilities, such as Sportscenter, community center, golf course or park land improvements.
<u>Stormwater Improvements</u>	This category provides for projects related to the improvement of the storm water system. These include a Stormwater Drainage Master Plan, water inlet and pipeline reconstruction, and concentrated and significant efforts to clean and improve pipelines and drainage ditches in the community.

PRIORITIZATION

To assist in the review of various projects for funding, typically all CIP projects should be prioritized according to need. This year the priorities were determined by stormwater improvement needs, adherence to the Parks Master Plan, continuation of the Police fleet, and projects to be constructed to leverage federal and state grant monies. These projects adhere to the following need categories (listed in priority order) that are normally used:

1. Mandatory or Committed Projects

Mandatory projects are those the City is legally required to undertake and include federal or state mandated activities or projects that the City has contracted or partially completed. This can also include projects that have received grants with time restrictions. A funded project that has not yet started does not necessarily mean that the project is "committed", since the project is still subject to review. If this project is no longer necessary, it can be delayed, or deleted and defunded.

2. Health and Safety Projects

Health and safety projects are those infrastructure improvements or capital assets needed for health and/or safety reasons. Examples include stormwater improvements, installation of traffic signals, or modification of park playground equipment to eliminate a hazardous situation.

3. Maintenance of Existing Capital Assets or Systems

These projects are required to maintain the City's investment in infrastructure and capital equipment. This includes projects ranging from street reconstruction to building renovations.

4. Major Service Equipment Replacement

These projects involve replacement of equipment required in the operations of City services. This would include replacement of a fire pumper, dump truck, or swimming pool pumps.

5. Projects which Avoid Future Additional Costs

These are projects that assist the City in reducing or eliminating future operating or capital costs. Examples would include replacing existing high maintenance landscaping with low maintenance plantings, automation of maintenance or data gathering activities, etc.

6. Studies and Analyses

These are projects that allow the City to examine new approaches for improvements to service delivery, cost savings, capital improvement projects and/or ways to enhance the financial stability of the City. Examples include the Stormwater Drainage Master Plan or the Parks Master Plan.

7. Enhance Economic Development

These are projects that will attract new businesses, retain existing businesses, and/or facilitate annexations. Examples include the installation of utilities or street improvements for future development.

8. Improve the Quality of Life

These are projects that allow the City to enhance quality of life in Owensboro, such as landscaping projects, Sportscenter improvements, and remodeling/replacing parks facilities.

Inevitably, some projects will fall under two or more of the above categories. Assigning a point system to these categories allows a "weighted" value system to rank projects. If there are still several projects with the same priority, the "method of paired comparisons" may be used. Each of the projects listed in this document has been assigned a priority according to the above need categories.

PROJECT COST ESTIMATES

The accuracy of estimated project costs contained in a CIP will vary depending on the degree of detail given to project proposals. Estimates range from educated guesses for funding of conceptually desirable projects to precise design estimates for projects ready to bid. Three categories of estimate levels are used in determining project cost estimates. Detailed descriptions for each of the three estimate levels used are set out below.

Estimate Level 1 – Conceptual Estimate

This level of estimating is the least accurate and is used when the conceptual idea or plan has been prepared without precise details. Examples of such would be a new police or fire building prior to completion of any plans (and estimates based thereon) and projects where final location is unknown and right-of-way or land costs are involved.

Estimate Level 2 – Detailed Estimate

This level of estimating is based on an approved design plan or conceptual plan which has some level of assurance that the items contained within are complete and acceptable to the City. Examples of this category are most street projects where City staff has prepared estimates based on typical street structural and geometric details using experienced bid prices. Other examples include improvements that have been proposed and identified with estimates in consultant reports.

Estimate Level 3 – Design Estimate

This is the highest level of estimating and is based on a completed set of design drawings and specifications that are ready for bidding. This level could also be called a bid or engineer's estimate.

PROJECT FINANCING

The CIP should reflect the priority plan for implementation of capital projects approved by the Commission. A CIP is a comprehensive five-year plan of implementing proposed capital projects which identifies priorities as to need, timing, cost, and method of financing during the next five years. The first year of a five-year CIP is typically adopted as the current year Capital Budget. The five-year plan is updated each year.

Need, timing, and financing are critical elements of a five-year capital improvement program. Needs are established through the process of developing a comprehensive plan that involves professional staff members representing each department and the public benefit. Small group meetings are used to discuss, properly scope out and prioritize projects, fostering teambuilding, improved communications, and coordination between departments. Each project has a designated Project Sponsor. The City Engineer and Finance Director provide overall CIP Project Management and facilitate establishing project priority setting, project scheduling, and project financing. The CIP Project Management Team will develop a monthly CIP project status meeting with all project managers to provide a mechanism for keeping projects on schedule and within budget. This is the point in the process that would normally occur in February-March of a typical year, as shown on the previous flow chart. Once the projects were identified following Your Community Vision, small group category meetings, e.g. street improvements, storm drain improvements, general improvements, and park improvements, were convened to prioritize, schedule and determine funding for the five-year program. These meetings continue to meet as necessary to update priorities, scheduling and funding needs.

The *Summary of Capital Projects* summarizes City's capital projects. The *Capital Projects Funding Summary* highlights the financing available to fund the 2010-2015 CIP. A description of each project follows the *Summary*. The description includes the following information: the estimate level, the project sponsor, the project description, comments, any impacts on the operating budget, major project milestones, the estimated schedule of completion, and project financing. Project costs may be further broken down into categories of expenditures, e.g. design, land costs, cost of improvements.

Program Description

This program provides for financing capital projects.

Account Capital Project Description	Audit 2007-2008	Audit 2008-2009	Amended Budget 2009-2010	Budget 2010-2011	% Change
Revenue and Transfers:					
8111 Transfer from General Fund	\$ 560,000	\$ 470,000	\$ 230,000	\$ 565,000	
8122 Transfer from Sanitation	0	200,000	800,000	0	
8139 Transfer from Greenbelt	5,689	0	0	0	
Total Transfers	<u>565,689</u>	<u>670,000</u>	<u>1,030,000</u>	<u>565,000</u>	-45.1%
6401 Interest Earnings	138,965	166,264	0	0	
8101 Grant - Federal	0	0	775,530	0	
8102 Grant - State	1,793,570	588,303	447,816	0	
8112 Transfer from Daviess County	48,752	1,000,000	125,000	0	
8126 FEMA	0	2,803,351	0	0	
8160 Issuance of Debt	0	2,700,000	1,000,000	0	
Total Revenue	<u>1,981,287</u>	<u>7,257,918</u>	<u>2,348,346</u>	<u>0</u>	-100.0%
Total Revenue and Transfers	<u>\$ 2,546,976</u>	<u>\$ 7,927,918</u>	<u>\$ 3,378,346</u>	<u>\$ 565,000</u>	-83.3%
Expenditures:					
5918 Issue Cost	0	81,438	0	0	
9614 Harsh Ditch II	0	0	99,253	0	
9834 New Financial Software	0	0	200,000	535,000	
9808 Public Works Building	0	0	2,000,000	0	
9804 City Connections	0	18,083	218,330	0	
9807 Rec/Plex Study	4,400	0	0	0	
9811 Munday Center/Museum Projects	75,000	0	0	0	
9814 Concrete Street Rehab	209,063	290,937	0	0	
9818 Street Projects	561,906	279,283	0	0	
9819 9-14-08 Storm Clean-Up	0	872,689	0	0	
9820 1-28-09 Storm Clean-Up	0	1,124,143	500	0	
9825 Southtown Boulevard Land	980,883	347,700	947,816	0	
9832 Smith & Werner Building Façade	54,718	0	0	0	
9833 Ice Rink Construction	755,391	5,363,533	809,953	0	
9837 Energy Efficiency Grant	0	0	557,200	0	
9847 Area Museum Renovation	33,708	0	0	0	
9855 Miscellaneous Capital Projects	116,580	24,237	99,836	30,000	
9865 South Frederica Street Widening	18,263	0	0	0	
9870 Mall Connector	0	0	11,000	0	
9871 Storm Water	425,471	395,277	0	0	
Total Expenditures	<u>\$ 3,235,383</u>	<u>\$ 8,797,320</u>	<u>\$ 4,943,888</u>	<u>\$ 565,000</u>	-88.6%

2010-2011 Budget

Fund 7: Your Community Vision

Program Description

This program provides for financing for Your Community Vision capital projects.

Account	Capital Project Description	Audit 2007-2008	Audit 2008-2009	Amended Budget 2009-2010	Budget 2010-2011	% Change
Revenue						
6101	.33% Occupational License	\$ 3,404,137	\$ 3,389,481	\$ 3,311,974	\$ 3,378,213	
6102	.33% Net Profit License	817,492	849,119	630,000	642,600	
6084	Penalty and Interest	32,010	40,086	15,000	20,000	
6401	Interest on Investments	127,228	468,814	0	0	
8101	Federal Grants	0	22,978	766,546	0	
8111	Transfer from General Fund	0	100,000	0	0	
8112	County Contribution	0	0	60,000	0	
8124	Transfer from RWRA Operating Fund	0	713,412	123,200	0	
8160	Issuance of Debt	8,104,292	4,335,051	17,557,823	0	
	Total Revenue and Transfers	\$ 12,485,159	\$ 9,918,941	\$ 22,464,543	\$ 4,040,813	-82.0%
Expenditures:						
5601	Stormwater Maintenance	211,852	199,505	248,891	247,978	
5903	Transfer to Debt Service	95,783	428,076	1,903,191	8,901,726	
5918	Issue Cost	91,253	0	0	0	
9601	Design Harsh & Goetz	26,819	0	0	0	
9607	Goetz Ditch III	18,795	1,232,369	15,000	0	
9608	Stormwater Projects	442,664	58,636	206,018	320,450	
9619	Salt Storage	0	0	0	150,000	
9610	Harsh Ditch IC	509,491	2,207,707	7,275	0	
9613	Stormwater Projects RWRA	515,000	580,635	573,765	385,000	
9614	Harsh Ditch Phase II	213,825	1,857,134	7,528,041	0	
9615	Devins Ditch Phase I	63,337	227,247	2,188,774	0	
9616	Scherm Ditch Phase I	203,844	476,369	9,713,733	0	
9626	Transfer to Greenbelt - grant match	0	50,678	99,322	0	
9631	Chautauqua Park field and restrooms	70,437	108,873	26,641	0	
9634	Legion Park Restroom	147,543	2,397	0	0	
9636	Moreland Park Restrooms	10,541	2,397	470,000	0	
9637	Legion Park Shelter	10,541	468,473	15,548	0	
9638	Demolish old Ice Arena	0	0	100,500	0	
9639	Eastern Little League	0	89,277	27,723	0	
9640	Sidewalk Program	119,617	108,458	107,247	106,090	
9641	Median Program	10,695	684	68,621	20,000	
9644	West Fifth Street Road	29,572	5,500	0	0	
9646	South Frederica Widening	243,011	0	0	0	
9650	Parkview Avenue	0	26,250	0	0	
9651	Armory	0	0	1,000,000	0	
9680	Police Vehicles	222,699	0	138,889	140,625	
9681	Police Record System	0	0	6,180	0	
9683	Police Training Center	278,902	67,082	854,535	359,375	
9685	Fire Station Generator	21,286	0	85,989	0	
9689	Police MDT's	0	233,095	55,200	78,300	
9690	Police Brownfield Grant	0	0	698,682	0	
9691	Firefighter Boat	0	0	227,864	20,965	
	Total Expenditures	\$ 3,557,507	\$ 8,430,842	\$ 26,367,629	\$ 10,730,509	-59.3%

Program Description

This program provides for the development of the Greenbelt Park, utilizing Federal and State grant funding.

Account Description	Audit 2007-2008	Audit 2008-2009	Amended Budget 2009-2010	Budget 2010-2011	% Change
Revenue					
6401 Interest	\$ 1,424	\$ 345	\$ 0	0	
7440 Gifts/Donations	0	500	0	0	
8102 State Grants	38,249	498,090	248,115	0	
8123 Transfer/Community Vision	0	50,678	0	0	
8136 Transfer /Wellness	0	7,214	0	0	
Total Revenue	\$ 39,673	\$ 556,827	\$ 248,115	0	-100.0%
Expenditures:					
4506 Profess/Technical Services	\$ 37,518	\$ 0	\$ 0	0	
5601 Land	594	0	0	0	
5602 Land Improvements	12,400	555,982	248,115	0	
5830 Grant Match	5,689	0	0	0	
Total Expenditures	\$ 56,201	\$ 555,982	\$ 248,115	0	-100.0%

Program Description

This program provides for funding of riverfront development projects.

Account Description	Audit 2007-2008	Audit 2008-2009	Amended Budget 2009-2010	Budget 2010-2011	%
					Change
Revenue					
8101 Federal Grants	\$ 5,165,711	\$ 14,513,789	\$ 20,882,816	\$ 0	
8111 Transfer from General Fund	0	75,000	0	0	
8124 Transfer from RWRA Operating	0	122,588	0	0	
8160 Issuance of Debt	0	0	4,000,000	0	
Total Riverfront Projects Revenues	<u>\$ 5,165,711</u>	<u>\$ 14,711,377</u>	<u>\$ 24,882,816</u>	<u>\$ 0</u>	<u>-100.0%</u>
Expenditures					
4506 Professional/Technical Service	\$ 41,060	\$ 0	\$ 4,992	\$ 0	
5602 Land Improvements	5,124,651	14,513,789	20,882,816	0	
5610 Land Improvements (non reimburs)	83,688	125,304	4,012,902	0	
Total Riverfront Projects Expenditures	<u>\$ 5,249,399</u>	<u>\$ 14,639,093</u>	<u>\$ 24,900,710</u>	<u>\$ 0</u>	<u>-100.0%</u>

Program Description

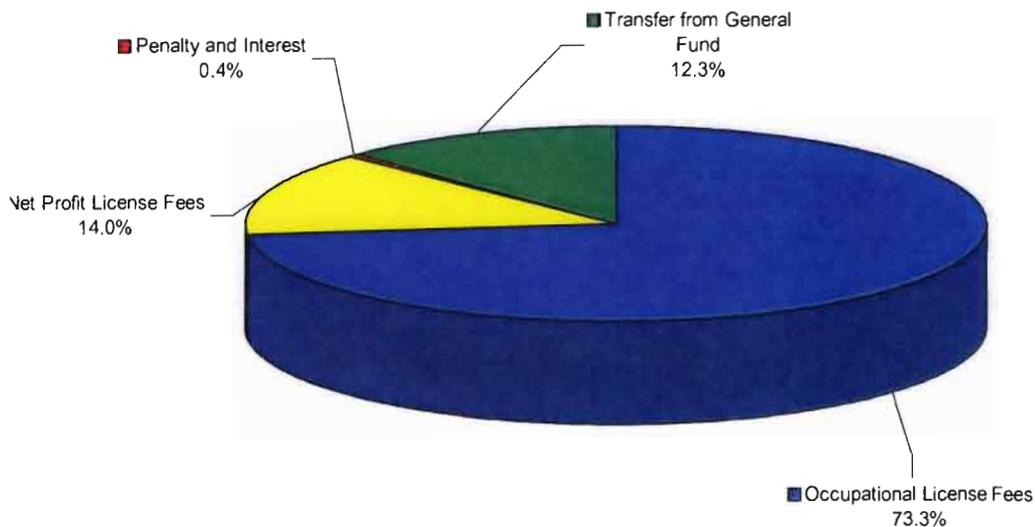
This program provides for funding of downtown revitalization.

Account Description	Audit 2007-2008	Audit 2008-2009	Amended Budget 2009-2010	Budget 2010-2011	%Change
Revenue					
6105 Insurance Licenses	\$ 0	\$ 0	\$ 1,468,889	\$ 2,673,317	
6401 Interest on Investments	0	86,009	0	0	
8160 Issuance of Debt	0	20,000,000	1,131,111	31,000,000	
8201 Miscellaneous Revenue	0	395,525	0	0	
Total Downtown Revitalization Revenues	\$ 0	\$ 20,481,534	\$ 2,600,000	\$ 33,673,317	1195.1%
Expenditures					
5918 Issue Cost	0	176,335	0	0	
9760 Executive Inn Property	0	5,215,604	239,583	4,114,813	
9761 Market Square Plaza	0	0	4,800,000	970,000	
9762 Transportation	0	0	1,500,000	4,400,000	
9763 Contingency/Admin	0	0	7,501,801	4,500	
9764 Smothers Park	0	0	375,000	22,625,000	
9765 State Office Building	0	0	2,500,000	340,000	
	0	5,391,939	16,916,384	32,454,313	91.9%
5903 Transfer to Debt Service	0	0	772,778	650,000	
Total Downtown Revitalization Expenditures	\$ 0	\$ 5,391,939	\$ 17,689,162	\$ 33,104,313	87.1%

CAPITAL PROJECTS FUNDING SUMMARY

	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015
Capital Carryover	\$ 7,903,013	\$ 1,213,317	\$ 1,655,308	\$ 2,072,299	\$ 689,290
TOTAL CARRYOVER	\$ 7,903,013	\$ 1,213,317	\$ 1,655,308	\$ 2,072,299	\$ 689,290
<hr/>					
AVAILABLE FINANCING	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015
Occupational License Fees	3,378,213	3,378,213	3,378,213	3,378,213	3,378,213
Net Profit License Fees	642,600	642,600	642,600	642,600	642,600
Penalty and Interest	20,000	20,000	20,000	20,000	20,000
Transfer from General Fund	565,000	30,000	30,000	30,000	30,000
TOTAL CURRENT YEAR	\$ 4,605,813	\$ 4,070,813	\$ 4,070,813	\$ 4,070,813	\$ 4,070,813
<hr/>					
TOTAL AVAILABLE FUNDING	12,508,826	5,284,130	5,726,121	6,143,112	4,760,103
Less Debt Service	8,901,726	1,958,391	1,958,391	1,958,391	1,958,391
Less Capital Improvements	2,393,783	1,670,431	1,695,431	3,495,431	1,990,431
Surplus (Deficit)	\$ 1,213,317	\$ 1,655,308	\$ 2,072,299	\$ 689,290	\$ 811,281

2010-2011 Capital Projects Funding by Source



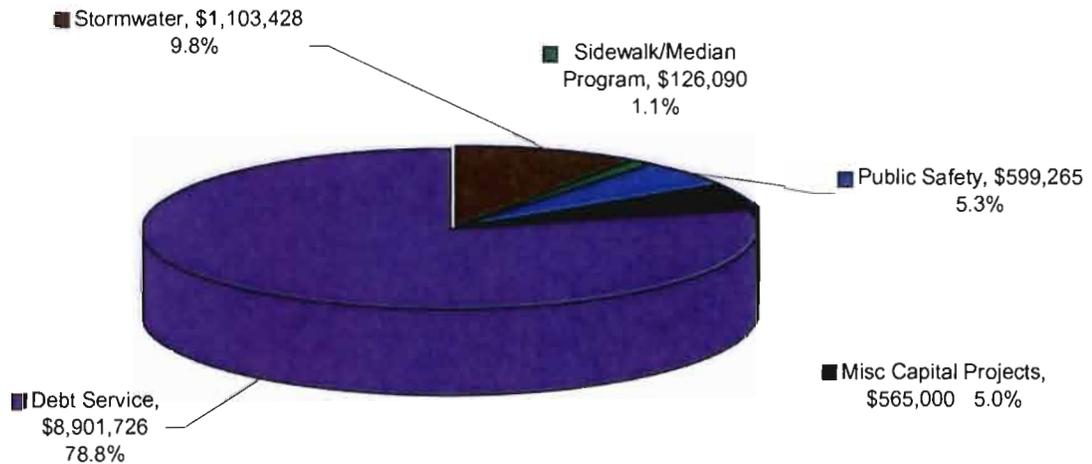
2010-2015 Capital Improvement Program

SUMMARY OF CAPITAL PROJECTS
(includes Your Community Vision and Capital Projects)

There was a \$866,577 capital carryover from Fiscal Year 2009-2010

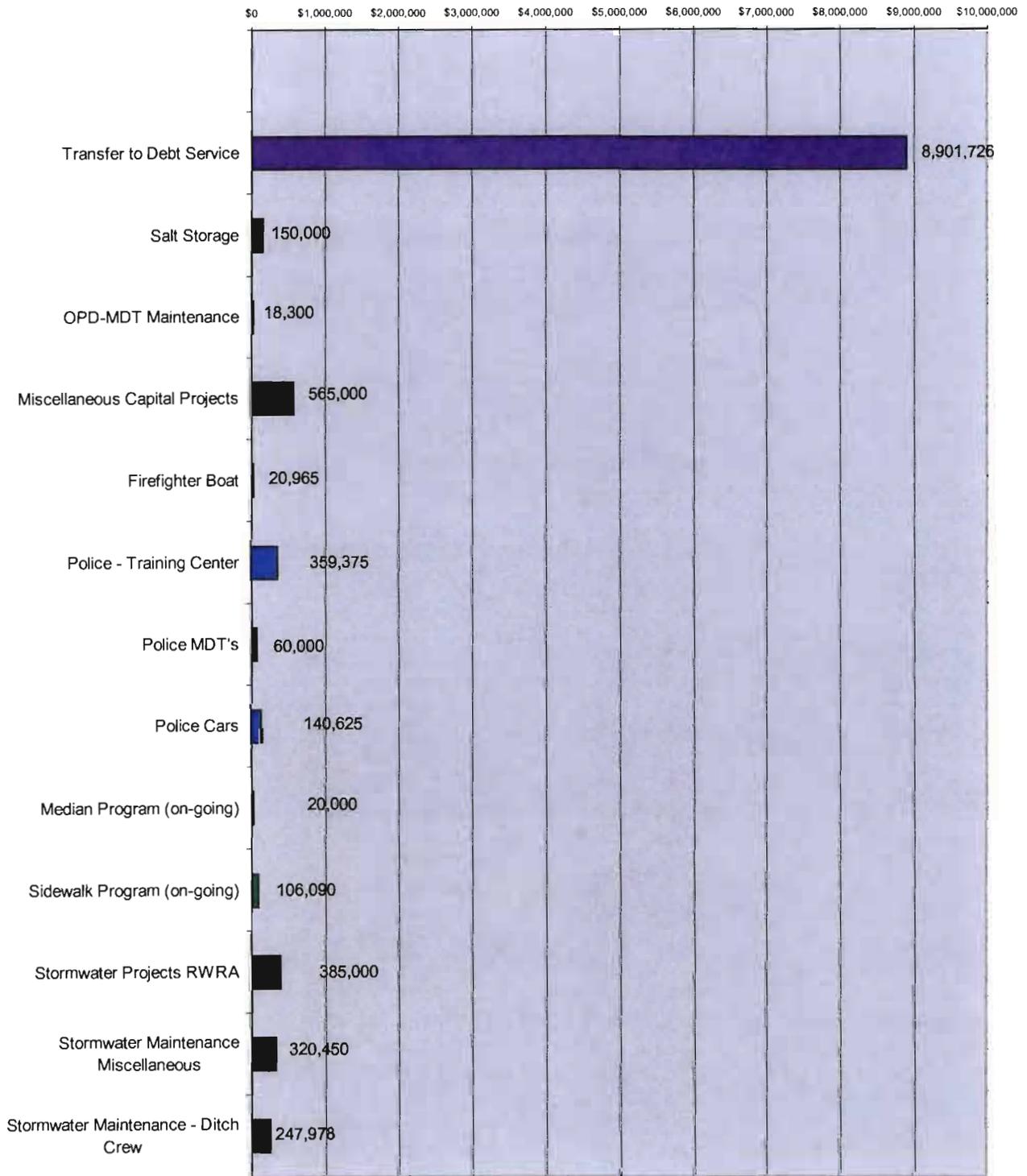
CIP PROJECTS		PRIOR YEARS	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	Total
5601	Stormwater Maint. Ditch Crew	On-going	\$ 247,978	\$ 248,891	\$ 248,891	\$ 248,891	\$ 248,891	\$ 1,243,542
9608	Stormwater Maintenance Misc	On-going	320,450	320,450	320,450	320,450	320,450	1,602,250
9613	Stormwater Projects RWRA	On-going	385,000	385,000	385,000	385,000	385,000	1,925,000
9640	Sidewalk Program (on-going)	On-going	106,090	106,090	106,090	106,090	106,090	530,450
9641	Median Program (on-going)	On-going	20,000	20,000	20,000	20,000	20,000	100,000
9680	Police - Vehicles	On-going	140,625	84,375	194,444	166,667	166,667	752,778
9682	Police - Mobile Data Terminals	On-going	60,000	60,000	60,000	60,000	60,000	300,000
9683	Police - Training Center	On-going	359,375	415,625	330,556	358,333	358,333	1,822,222
	Grimes Avenue Extension	New	0	0	0	1,800,000	0	1,800,000
9834	New Software	New	535,000	0	0	0	0	535,000
9619	Salt Storage	New	150,000	0	0	0	0	150,000
9691	Firefighter Boat	On-going	20,965	0	0	0	0	20,965
9689	OPD-MDT Maintenance	New	18,300	0	0	0	0	18,300
	Fire Dept - Breathing Apparatus	New	0	0	0	0	295,000	295,000
9855	Miscellaneous Capital Projects	On-going	30,000	30,000	30,000	30,000	30,000	150,000
1101	Transfer to Debt Service	On-going	8,901,726	1,958,391	1,958,391	1,958,391	1,958,391	16,735,290
TOTAL CAPITAL PROJECTS			\$ 11,295,509	\$ 3,628,822	\$ 3,653,822	\$ 5,453,822	\$ 3,948,822	\$ 27,980,797

**Capital Projects by Expenditure Category
Fiscal Year 2010-2011 - \$11,295,509**



CAPITAL PROJECTS - INDIVIDUAL ALLOCATIONS

TOTAL CAPITAL PROJECTS FUNDED 2010-2011 - \$11,295,509



2010-2015 CAPITAL IMPROVEMENT PROGRAM

CATEGORY	PROJECT	PROJECT NUMBER
Stormwater	Stormwater Maintenance Ditch Crew	5601

CONTACT: Joe Schepers, City Engineer/Deputy Director of Public Works

PRIORITY: 1

DESCRIPTION - LOCATION:

This project involves continuing maintenance, cleanouts and repairs to the Stormwater System, specifically:

- a) cleaning 75,000 feet of ditch several times a year and spot cleaning an additional 46 miles, and
- b) small projects/storm system repairs, i.e., repair sinkholes, collapsed inlets and pipes, rebuilding headwalls.

COMMENTS:

The City contracts with the Regional Water Resource Agency (RWRA) for inspection, repair and replacement of pipelines, as well as inlet maintenance and repair. City forces provide improvements to the open drainage ditch system. The Stormwater Drainage Master Plan (SDMP) should provide further direction and priority for funding major repairs to the system.

IMPACT ON OPERATING BUDGET:

Project funding comes from the .33% increase in occupational and net profit license fee taxes dedicated to Your Community Vision for capital projects. This project will not impact the General Fund during this or future years because it will continue to be funded from Your Community Vision. As the system is updated, repaired, and maintained, future maintenance and repair costs are expected to decrease significantly.

2010-2015 CAPITAL IMPROVEMENT PROGRAM

CATEGORY	PROJECT	PROJECT NUMBER
Stormwater Capital	Stormwater Maintenance – Miscellaneous Projects	9608

CONTACT: Joe Schepers, City Engineer/Deputy Director of Public Works

PRIORITY: 1

DESCRIPTION - LOCATION:

These projects involve making various improvements to the stormwater drainage system and development of a Stormwater Drainage Master Plan for long-range improvements to the system. This is an on-going program, with major improvement planned each year of the project.

COMMENTS:

These projects are stormwater projects recommended by the Stormwater Master Plan as completed by Quest Engineers in 1999. The completion of these projects will bring the trunk lines in the City up to a 25-year storm capacity.

IMPACT ON OPERATING BUDGET:

The initial funding for this project came from Decision 2002 funding, creating no significant impact on the General Fund budget. Project funding now comes from the .33% increase in the occupational and net profit license taxes dedicated by Your Community Vision to capital projects. This project will impact the General Fund during future fiscal years as ditch cleaning, repairs and maintenance costs will decline.

2010-2015 CAPITAL IMPROVEMENT PROGRAM

CATEGORY	PROJECT	PROJECT NUMBER
Stormwater Capital	Stormwater Projects – Regional Water Resource Agency	9613

CONTACT: Joe Schepers, City Engineer/Deputy Director of Public Works

PRIORITY: 1

DESCRIPTION - LOCATION:

This project involves making various improvements to the stormwater drainage system and development of a Stormwater Drainage Master Plan for long-range improvements to the system. This is an on-going program, with major improvement planned each year of the project.

COMMENTS:

The City contracts with the Regional Water Resource Agency (RWRA) for continuous inspection, repair and replacement of pipelines, as well as inlet maintenance and repair. City forces provide improvements to the open drainage ditch system. The Stormwater Drainage Master Plan (SDMP) provides further direction and priority for funding major repairs to the system.

IMPACT ON OPERATING BUDGET:

Project funding comes from the .33% increase in the occupational and net profit license taxes dedicated by Your Community Vision to capital projects. This project will positively impact the General Fund during future fiscal years as ditch cleaning, repairs and maintenance costs will decline.

2010-2015 CAPITAL IMPROVEMENT PROGRAM

CATEGORY	PROJECT	PROJECT NUMBER
Stormwater Capital	Salt Storage	9619

CONTACT: Wayne Shelton, Director of Public Works

PRIORITY: 1

DESCRIPTION - LOCATION:

This project encompasses the design and construction of a salt storage structure to be located at the Public Works Facility. The structure will be a storage bunker type. Storage capacity will be targeted at 2500 tons.

COMMENTS:

This structure will provide for the following: Allow for adequate salt supply storage to ensure snow removal capability, promote environmental stewardship by protecting salt stored from precipitation events, thus eliminating saline run-off, protect salt from elements, thus reducing material loss of up to 10% per annum, promoting efficiency, and provide for stockpiling, after season, to take advantage of market contract prices, promoting efficiency and cost savings.

IMPACT ON OPERATING BUDGET:

Project funding comes from the .33% increase in the occupational and net profit license taxes dedicated by Your Community Vision to capital projects and will not affect the General Fund budget during this or future fiscal years. We estimate potential annual savings of approximately \$30,000.

2010-2015 CAPITAL IMPROVEMENT PROGRAM

CATEGORY	PROJECT	PROJECT NUMBER
Public Safety Street Improvements	Sidewalk Program	9640

CONTACT: Joe Schepers, City Engineer/Deputy Director of Public Works

PRIORITY: 1

DESCRIPTION - LOCATION:

This project involves various sidewalk repair projects, construction projects and improvements to existing sidewalks throughout the City.

COMMENTS:

This is an on-going project that will enhance the appearance of the City and make repairs to existing sidewalks to increase public safety.

IMPACT ON OPERATING BUDGET:

The funding for this project comes from the .33% increase in the occupational and net profit license taxes dedicated to capital projects and will not affect the General Fund budget during this or future fiscal years.

2010-2015 CAPITAL IMPROVEMENT PROGRAM

CATEGORY	PROJECT	PROJECT NUMBER
Public Safety Street Improvements	Median Program	9641

CONTACT: Lelan Hancock, Deputy Director of Public Works (Operations)

PRIORITY: 1

DESCRIPTION - LOCATION:

This project involves various median repair projects, construction projects and improvements to existing medians throughout the City.

COMMENTS:

This is an on-going project that will enhance the appearance of the City and make repairs to existing medians to increase public safety, lower maintenance costs, and improve the overall aesthetics of the city's medians.

IMPACT ON OPERATING BUDGET:

The funding for this project comes from the .33% increase in the occupational and net profit license taxes dedicated to capital projects and will not affect the General Fund budget during this or future fiscal years.

2010-2015 CAPITAL IMPROVEMENT PROGRAM

CATEGORY	PROJECT	ACCOUNT NUMBER
Public Safety	Police - Vehicles	9680

CONTACT: Glenn Skeens, Police Chief

PRIORITY: 1

DESCRIPTION - LOCATION:

This project involves purchase of additional vehicles for the Police Department fleet.

COMMENTS:

This purchase will allow the City to continue implementing the take-home fleet program. This program aids the City in its ongoing efforts to recruit and retain qualified law enforcement officers while competing with other state law enforcement agencies. The take-home fleet will have the benefit of greatly increasing police visibility in the community. It will also benefit the community by offering a rapid response to possible breaches of Homeland Security and in the event of natural disasters.

IMPACT ON OPERATING BUDGET:

The additional vehicles needed to complete a take-home fleet were to be purchased over a six year period. As capital priorities have changed, the purchase period has been extended. The funding for this project comes from the .33% increase in the occupational and net profit license taxes that is dedicated to capital projects from Your Community Vision. The impact on the General Fund operating budget will be limited to fuel and maintenance costs. The Fleet and Facilities Maintenance Plan identifies future maintenance costs for these vehicles. Both fuel and maintenance costs are expected to be less than 1% of the General Fund Police operating budget.

2010-2015 CAPITAL IMPROVEMENT PROGRAM

CATEGORY	PROJECT	PROJECT NUMBER
Public Safety	Police - Mobile Data Terminals & Maintenance	9682 & 9689

CONTACT: Chief Glenn Skeens

PRIORITY: 1

DESCRIPTION - LOCATION:

This project involves purchase of mobile data terminals for the Police Department fleet.

COMMENTS:

This purchase will allow officers in fleet vehicles access to a statewide computer information network and computerized Owensboro and Daviess County warrant program. This program will continue until all fleet vehicles are equipped. Officers can make local, state and national Crime Information Center inquiries while in vehicles, and will be able to complete reports at the scene through computer programs rather than hard copy.

IMPACT ON OPERATING BUDGET:

This is a one-time program spread over several years to equip Police fleet vehicles with mobile data terminals. In the future, fleet vehicles will automatically be equipped with mobile data terminals. The funding for this project comes from the .33% increase in the occupational and net profit license taxes that is dedicated to capital projects. It has no impact on the General Fund operating budget in this or future fiscal years. The efficiencies that will result from this program cannot be measured at this time.

2010-2015 CAPITAL IMPROVEMENT PROGRAM

CATEGORY	PROJECT	PROJECT NUMBER
Public Safety	Police - Training Center	9683

CONTACT: Glenn Skeens, Police Chief

PRIORITY: 1

DESCRIPTION - LOCATION:

This project involves design, development and construction of a multi-functional Regional Law Enforcement Training Center in Daviess County, Kentucky, to conduct classroom and practical training exercises that serve to decrease liability and improve law enforcement skill in critical situations. The City of Owensboro landfill property provides excellent land resources on the fringe of Owensboro in a sparsely populated, limited residential growth property.

COMMENTS:

This project will depend upon federal and/or state funding in the latter phases. Phase 1 completion required commitment of capital improvement monies from the City. Phase 1 includes, but is not limited to, installation of target systems, weapons ranges, and backstops.

The Owensboro Police Department has created a phasing plan that will enable the training center to become active as quickly as possible and that will facilitate future construction by insuring that the initial infrastructure will accommodate the ultimate design. This project phasing enables the City to develop the site over time as funding resources become available.

IMPACT ON OPERATING BUDGET:

Due to project phasing and Your Community Vision funding, completion of Phase 1 will have minimal impact on the operating budget for fiscal year 2010-11.

2010-2015 CAPITAL IMPROVEMENT PROGRAM

CATEGORY	PROJECT	PROJECT NUMBER
Public Safety	Firefighter Boat	9691

CONTACT: Steven Mitchell, Fire Chief

PRIORITY: 1

DESCRIPTION - LOCATION:

This project involves the purchase of a fire rescue boat. This will enable firefighters to assist when there is an emergency on the water.

COMMENTS:

Through strategic planning, the need for enhanced service to the Ohio River was needed. The purchase of the Fire Rescue Boat will allow for Fire Suppression, Rescue and Recovery efforts on the Ohio River, and can also be used for various Homeland Security/Law Enforcement needs as well. The 28' Fire Cat Fire Rescue Boat is being purchased with the assistance of a Homeland Security/Port Security grant of slightly over \$187,000. OFD is working closely with the Coast Guard and private companies along the Ohio River to provide training for personnel on tow boats, barges, and other commercial traffic.

IMPACT ON OPERATING BUDGET:

The funding for this fire rescue boat comes from the .33% increase in the occupational and net profit license taxes that is dedicated to capital projects from Your Community Vision. The impact on the General Fund operating budget in this and future years will be negligible. There is no direct/measurable impact on operating budget, as no additional staff is required. Storage expense is minimal.

2010-2015 CAPITAL IMPROVEMENT PROGRAM

CATEGORY	PROJECT	PROJECT NUMBER
General Improvements	New Financial Software	9834

CONTACT: Angela Hamric, Finance Manager

PRIORITY: 1

DESCRIPTION - LOCATION:

This project includes selection and implementation of new finance software ERP system.

COMMENTS:

This new financial system will provide for increased efficiencies in reporting and planning; on-line automated analyses; eliminate duplicate data entry; electronic processing/approving of check requests, timesheets, etc.

IMPACT ON OPERATING BUDGET:

The increased efficiencies contribute toward staffing reductions which support the strategic plan.

2010-2015 CAPITAL IMPROVEMENT PROGRAM

CATEGORY	PROJECT	PROJECT NUMBER
General Improvements	Miscellaneous Capital Projects	9855

CONTACT: Tony Cecil, Operations Manager

PRIORITY: 1

DESCRIPTION - LOCATION:

This project includes small capital projects that may occur during the fiscal year.

COMMENTS:

This funding will allow the City to conduct small capital projects which are not otherwise funded under the Capital Improvement Program.

IMPACT ON OPERATING BUDGET:

This funding affects the General Fund by 1.4%.

2010-2011 Budget

DEPARTMENT: 7200 Agencies

Fund 01: General

Program Description

This program provides for agency funding of community service providers, e.g. recreational, cultural arts opportunities, and social services, etc., and government agents who provide municipal services, including the Human Relations Commission, Owensboro Metropolitan Planning Commission, GRADD, etc.

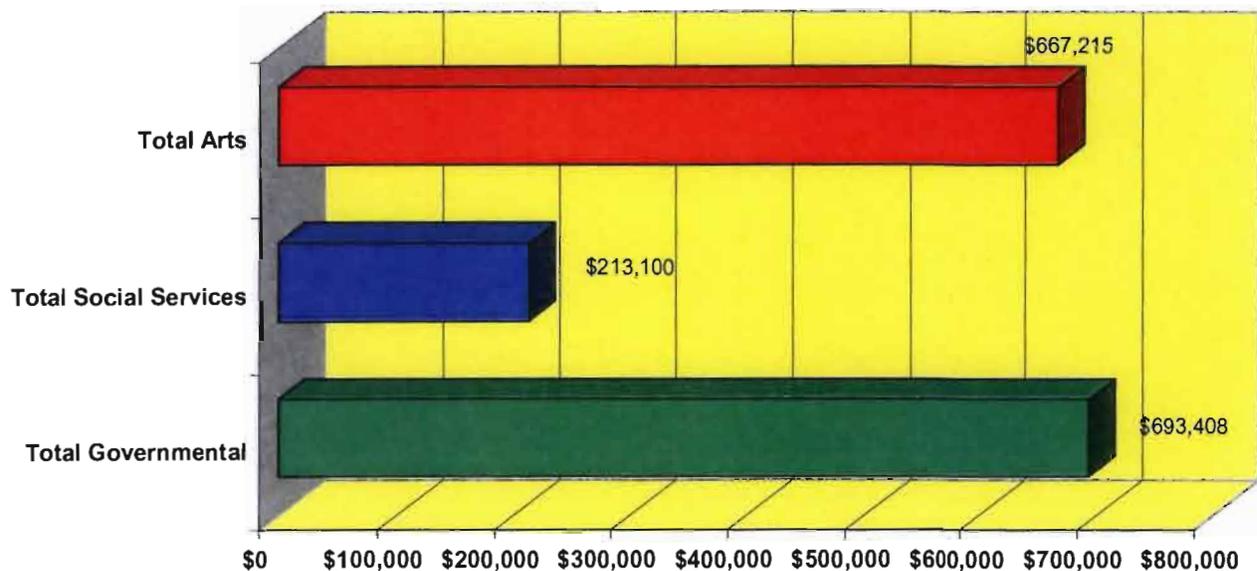
Description	Audit 2007-2008	Audit 2008-2009	Amended Budget 2009-2010	Budget 2010-2011	Change From Prior Year	Change %
ARTS - 7201						
5893 Agency Maintenance	\$ 11,964	\$ 60,501	\$ 20,962	\$ 40,078	\$ 19,116	91.2%
5846 Museum of Science and History	154,009	157,089	160,231	162,234	2,003	1.3%
5890 Museum of Fine Art Capital	0	0	41,808	28,686	(13,122)	-31.4%
5881 Bluegrass Museum	0	25,000	25,000	25,000	0	0.0%
5835 Black Expo	2,508	2,558	2,609	2,642	33	1.3%
5848 Botanical Gardens	0	25,000	0	25,000	25,000	100%
5864 Dance Theatre	9,996	10,196	10,400	10,530	130	1.3%
5853 Museum of Fine Art Operations	144,345	247,232	250,177	52,054	(198,123)	-79.2%
5831 Mystery Writers Festival	110,000	0	0	0	0	0%
5822 RiverPark Center/Operations	160,835	163,884	166,994	169,081	2,087	1.2%
5882 Street Legends	0	9,000	0	0	0	0%
5854 Symphony Orchestra	111,985	114,224	116,508	117,964	1,456	1.2%
5861 Theater Workshop	32,225	32,870	33,527	33,946	419	1.2%
5834 Young Musicians Institute	0	2,500	0	0	0	0%
Total Arts	\$ 737,867	\$ 850,054	\$ 828,216	\$ 667,215	\$ (161,001)	-19.4%
SOCIAL SERVICES - 7205						
5819 Boulware Center	\$ 7,070	\$ 20,000	\$ 20,000	\$ 20,000	\$ 0	0.0%
5811 Boys and Girls Club	11,640	0	0	0	0	0%
5848 Botanical Gardens	25,000	0	0	0	0	0%
5829 Free Clinic	9,000	0	0	0	0	0%
5838 Girls, Inc.	13,886	0	0	0	0	0%
5816 Hager Foundation	4,000	4,000	4,000	4,000	0	0.0%
5850 Help Office	1,715	0	0	0	0	0%
5852 Imagination Library	15,000	15,000	15,000	0	(15,000)	-100.0%
5813 Junior Achievement	5,000	0	0	0	0	0%
5843 Mary Kendall Home	13,319	0	0	0	0	0%
5845 Neblett Center	35,598	0	0	0	0	0%
5875 OASIS	17,823	0	0	0	0	0%
5860 Opportunity Center	8,561	0	0	0	0	0%
5820 Pitino, Daniel Shelter	0	50,000	50,000	0	(50,000)	-100.0%
5856 Rape Victim Services	5,145	0	0	0	0	0%
5857 Retired Senior Volunteer	12,159	0	0	0	0	0%
5897 United Way	0	183,103	186,765	189,100	2,335	1.3%
5862 Volunteer Center	7,749	0	0	0	0	0%
5863 West End Day Care	30,059	0	0	0	0	0%
Total Social Services	\$ 222,724	\$ 272,103	\$ 275,765	\$ 213,100	\$ (62,665)	-22.7%

Program Description

This program provides for agency funding of community service providers, e.g. recreational, cultural arts opportunities, and social services, etc., and government agents who provide municipal services, including the Human Relations Commission, Owensboro Metropolitan Planning Commission, GRADD, etc.

Description	Audit 2007-2008	Audit 2008-2009	Amended Budget 2009-2010	Budget 2010-2011	Change From Prior Year	Change %
GOVERNMENT SERVICES - 7203						
5849 Airport	\$ 80,356	\$ 81,963	\$ 83,602	\$ 130,316	\$ 46,714	55.9%
5607 Capital Replacement	7,710	8,018	11,136	12,447	1,311	11.8%
5892 City Festivals	68,076	75,048	87,274	107,363	20,089	23.0%
5803 Elizabeth Munday Center	77,130	71,023	72,443	73,349	906	1.3%
5808 GRADD	40,520	49,658	76,691	76,691	0	0.0%
5840 Human Relations	67,346	68,693	70,067	70,943	876	1.3%
5812 OMPC	214,750	214,750	214,750	214,750	0	0.0%
5832 Sister Cities	5,167	5,270	5,375	5,442	67	1.2%
5833 Sister Cities - Japanese	2,000	2,040	2,081	2,107	26	1.2%
Total Governmental	\$ 563,055	\$ 576,463	\$ 623,419	\$ 693,408	\$ 69,989	11.2%
AGENCIES TOTAL	\$ 1,523,646	\$ 1,698,620	\$ 1,727,400	\$ 1,573,723	\$ (153,677)	-8.9%

Agency Funding By Category



GLOSSARY OF BUDGET TERMS

<u>Accomplishment</u>	Programs and activities successfully completed in the prior fiscal year.
<u>Accrual Basis</u>	Transactions and events are recognized as revenues/gains or as expenses/losses when they occur, regardless of the timing of the related cash flows.
<u>Ad Valorem Taxes</u>	General property taxes levied on the assessed valuation of real and personal property.
<u>ADA</u>	American with Disabilities Act.
<u>Appropriation</u>	Authorization made by the City Commission that permits officials to incur obligations against and make expenditures of resources. Appropriations are usually made for fixed amounts and are typically granted for a one-year period.
<u>ASA</u>	Amateur Softball Association, www.softball.org .
<u>Assessed Valuation</u>	The value of real property and improvements, as determined by the County Assessor, against which the property tax levy is assessed.
<u>Balanced Budget</u>	All estimated sources of revenues, including uses of fund balances, equal all appropriations for the fiscal year. Sometimes a budget for which expenditures are less than income is also considered balanced. An entity has a budget surplus if expenditures are less than revenues.
<u>Bonded Debt</u>	A form of borrowing (debt financing) which reflects a written promise from the City to repay a sum of money on a specific date at a specified interest rate. Bonds are used to finance large capital projects such as construction or repair of buildings, streets, or purchase high cost machinery and equipment.
<u>Budget</u>	A financial operation plan that is an estimate of proposed expenditures for a given period of time and the proposed means of financing them.
<u>Budget Message</u>	The letter of transmittal from the City Manager that provides the City Commission and the public with a general summary of the most important aspects of the budget, changes from previous fiscal years, and his views and recommendations.
<u>Budgetary Control</u>	Control or management of a governmental unit or enterprise in accordance with an approved budget for the purpose of keeping expenditures within authorized appropriations limitations and available revenues.
<u>Budgetary Units</u>	Formal cost centers including programs, departments, and funds used for fiscal oversight, compliance, and control.
<u>CAD</u>	Computer aided design.
<u>CAFR</u>	Comprehensive Annual Financial Report.
<u>Capital</u>	Assets of significant value and having a useful life of several years (the term capital assets is also used).
<u>Capital Expenditures</u>	Money spent to add or expand property, plant, and equipment assets, with the expectation that those assets will benefit the City over a long period of time (more than one year); also called capital outlay.

GLOSSARY OF BUDGET TERMS

<u>Capital Improvement</u>	Projects which purchase or construct capital assets. Typically, capital improvements include new street improvements, park development, land acquisition, major public facilities construction, and major maintenance/repair projects such as street resurfacing or public facilities modifications.
<u>Capital Improvement Program (CIP)</u>	A comprehensive five-year plan of implementing proposed capital projects which identifies priorities as to need, cost, and method of financing. The first year of the CIP is adopted as the current capital budget.
<u>Capital Outlay</u>	See "Capital Expenditures".
<u>Capital Projects Funds</u>	Governmental-type fund used to account for current financial resources and expenditures related to acquisition, construction, or repair of capital projects other than those financed by proprietary type (enterprise) funds.
<u>CDBG</u>	Community Development Block Grant.
<u>CERS</u>	County Employees Retirement System.
<u>CHDO</u>	Community Housing Development Organization, www.kyhousing.org .
<u>CIP</u>	Capital Improvement Program.
<u>CJED</u>	Criminal Justice Executive Development, a training program.
<u>COBRA</u>	Consolidated Omnibus Budget Reconciliation Act passed by Congress in 1986.
<u>Community Development Block Grant (CDBG)</u>	A federal grant awarded to the City through the United States Department of Housing and Urban Development (HUD), whose objective is to provide decent housing, a suitable living environment and expanding economic opportunities for low to moderate income persons.
<u>Contingency Reserve</u>	A specific line item appropriation from which to distribute additional funds to decision units for salary increases resulting from employee contract negotiations and to pay for emergencies or unanticipated expenditures that from time to time arise during the course of a fiscal year.
<u>CPR</u>	Cardiopulmonary resuscitation.
<u>CSD</u>	Communications Systems Director.
<u>DARE Program</u>	Drug Abuse Resistance Education, www.dare.org .
<u>Debt Service</u>	Payment of interest and repayment of principal to holders of the City's debt instruments.
<u>Debt Service Fund</u>	Governmental-type fund used to account for current resources and expenditures associated with meeting annual debt service obligations.

GLOSSARY OF BUDGET TERMS

<u>Decision 2002</u>	In 1997, the City Commission approved a 5-year increase to Occupational License and Net Profit License fees. The decision for the increase received support of City residents after a poll was conducted. The incremental increase in fees was used solely to finance specific Decision 2002 projects. This dedicated revenue source lapsed in 2002
<u>Department</u>	A major budgetary unit of organization in the City that has been assigned overall management responsibility for an operation or a group of related operations and activities within a functional area. Departments are often comprised of one or more program reporting entities, or divisions, in one or more funds.
<u>Depreciation</u>	A systematic adjustment to book value of a capital asset to recognize the decline in value of an asset due to usage, passage of time, or other similar factors. Depreciation, while required for generally accepted accounting purposes, is not a budgetary type of expenditure since it does not involve commitments for future expenditures of monies.
<u>EDC</u>	Economic Development Corporation, also known as Greater Owensboro Economic Development Corporation, http://edc.owensboro.com .
<u>EEO</u>	Equal Employment Opportunity.
<u>EMS</u>	Emergency Medical Services.
<u>Enterprise</u>	Used to account for specific services, e.g., sanitation, transit, recreation, funded directly by fees and charges to users.
<u>Equipment Charges</u>	Charges or "rental fees" charged to user departments to defray the cost of maintaining the equipment used and to replace the equipment when it exceeds its useful life.
<u>Equity</u>	The difference between assets and liabilities in a proprietary fund. In a governmental fund, this difference is referred to as "fund balance".
<u>ESN</u>	Emergency Service Number
<u>Expenditure Detail</u>	Line item total for each expenditure/expense account within a department and/or program.
<u>Expenditure/Expense</u>	Outflow of funds paid or to be paid for acquisition of goods or services.
<u>FAA</u>	Federal Aviation Administration, www.faa.gov .
<u>FBI</u>	Federal Bureau of Investigation, www.fbi.org .
<u>Fiscal Year</u>	The financial year for the City of Owensboro is July 1 through June 30 of the subsequent year.
<u>FMLA</u>	Family Medical Leave Act.
<u>Franchise Fees</u>	A fee assessed major utility companies for the privilege of using public rights-of-way and property within the City limits, e.g. Kenergy, Atmos Energy, and TimeWarner.
<u>FTA</u>	Federal Transit Association, www.fta.dot.gov .

GLOSSARY OF BUDGET TERMS

<u>Fund</u>	A major budgetary unit with revenues and expenditures segregated for specific activities.
<u>Fund Accounting</u>	The accounts of the City are organized on the basis of funds, departments, and programs (budgetary units) and are used to demonstrate legal compliance and to aid in financial management by segregating financial transactions of various City functions and activities.
<u>Fund Balance</u>	The difference between assets and liabilities accounted for in a governmental unit. The fund balance itself is divided into "reserved" and "unreserved" portions. The "unreserved fund balance" is a measure of a government's net available financial resources.
<u>GAAP</u>	Generally Accepted Accounting Principles
<u>GANTT chart</u>	A horizontal bar chart frequently used in project management, a Gantt chart provides a graphical illustration of a schedule that helps plan, coordinate and track specific project tasks, using project management applications.
<u>General Fund</u>	Governmental-type fund through which all revenues and expenditures are accounted if not specifically allocated by law or contractual agreement to another specific fund. The General Fund is the main operating fund of the City.
<u>GFOA</u>	See Government Finance Officers Association.
<u>GIS</u>	Geographical Information System.
<u>Government Finance Officers Association (GFOA)</u>	A professional association of state, provincial and local finance officers in the United States and Canada. The GFOA was founded in 1906. For further information, visit the GFOA website at www.gfoa.org .
<u>Governmental Type Fund</u>	Fund having a measurement focus on current financial resources, thereby eliminating the need for revenue and expenditure accruals. The City has four categories of Governmental Type Funds: General Fund, Special Revenue Funds, Debt Service Fund, and Capital Projects Fund.
<u>GPS</u>	Global positioning system.
<u>GUI</u>	Graphic User Interface.
<u>HIPAA</u>	Health Insurance Portability and Accountability Act.
<u>HOME Grant</u>	Home Investment Partnerships Program, Department of Housing and Urban Development under authority of the National Affordable Housing Act, Title II, 1990, as amended - formula grant for use for housing rehabilitation, tenant-based rental assistance, assistance to homebuyers, and acquisition and new construction of housing. Funding may be used for necessary and reasonable activities related to the development of non-luxury housing, i.e., site acquisition and/or improvements, demolition and relocation. Only 10% of the jurisdiction's allocation may be used for administrative costs. Funds may not be used for public housing modernization, matching funds for other Federal programs, reserve accounts or operating subsidies for rental housing, annual contributions contracts, or activities under the Low Income Housing Preservation Act, except for priority purchasers.

GLOSSARY OF BUDGET TERMS

<u>ICAC</u>	International Crimes Against Children.
<u>Interest</u>	Income resulting from the prudent investment of idle cash.
<u>Interfund Transfers</u>	Amounts transferred from one fund to another.
<u>IRS</u>	Internal Revenue Service www.irs.gov .
<u>KCTCS</u>	Kentucky Community and Technical College System, www.kctcs.org .
<u>KHSAA</u>	Kentucky High School Athletic Association, www.khsaa.org .
<u>KIA</u>	Kentucky Infrastructure Authority, www.kia.ky.gov
<u>KLC</u>	Kentucky League of Cities, www.klc.org .
<u>KRS</u>	Kentucky Revised Statutes.
<u>KTC</u>	Kentucky Transportation Cabinet, www.kytc.state.ky.us .
<u>Level of Service</u>	A description of the services provided, or activities performed, and the cost and personnel requirements.
<u>Line Item</u>	The description of an object of expenditure, e.g., salaries, supplies, contract services, etc.
<u>MDT</u>	Mobile data terminal.
<u>Modified Accrual Basis</u>	Financial resource increases and decreases are recognized only to the extent they reflect near-term inflows or outflows of cash. Amounts are recognized as revenue when earned only so long as they are collectible within the period or soon enough thereafter to be used to pay liabilities of the current period. Similarly, debt service payments and a number of specific accrued liabilities are recognized as expenditures only when payment is due because it is only at that time that they are normally liquidated with expendable available resources.
<u>MUDTC</u>	Manual on Uniform Traffic Control Devices.
<u>NCIC</u>	National Crime Information Center, www.fas.org/irp/agency/doj/fbi/is/ncic.htm .
<u>NFPA</u>	National Fire Protection Association, www.nfpa.org .
<u>Non-Capitalized Equipment</u>	Expenditure for acquisition of equipment for direct services that is not depreciated.
<u>NPDES</u>	National Pollution Discharge Elimination System
<u>NSA</u>	National Softball Association, Inc., www.playnsa.com .
<u>Objective</u>	Program or activity intended to be implemented in the ensuing fiscal year.
<u>OMHS</u>	Owensboro Medical Health System, www.omhs.org .
<u>OMU</u>	Owensboro Municipal Utilities is City-owned and provides water and electricity to the community, www.omu.org .

GLOSSARY OF BUDGET TERMS

<u>OPD</u>	Owensboro Police Department.
<u>Operating Budget</u>	The portion of the budget that pertains to basic operations of the various municipal funds, departments, and programs.
<u>OSHA</u>	Occupational Safety and Health Association, www.osha.gov .
<u>Performance Indicator</u>	Quantitative measures of accomplishments and objectives, sometimes known as workload/performance measures.
<u>Personnel Analysis</u>	Changes to personnel allotment from the previous fiscal year. Reorganizations, reclassifications and reallocation of resources are highlighted in this section.
<u>Personnel Costs</u>	Costs of wages, salaries, retirement, and other employee benefits for all City employees.
<u>PFRF</u>	Police & Firefighters' Retirement Fund
<u>POPS</u>	Persistent organic pollutants.
<u>PRIDE</u>	PRIDE is a grassroots, non-profit organization who seeks to improve the appearance of Owensboro Daviess County through public involvement.
<u>Property Tax</u>	A tax imposed on real property (land and permanently attached improvements) based upon the assessed value of the property.
<u>Proprietary Type Fund</u>	Fund having a measurement focus on the flow of economic resources and determination of net income including current and non-current financial resources. Since non-current economic resources must be considered, revenue and expenditure accruals are considered. The City budgets for one category of Proprietary Type Fund, which is Enterprise Funds, e.g., Sanitation Fund, Transit Fund, and Recreation Fund.
<u>Recreation Fees</u>	Charges for services provided to participants of Parks and Recreation Department classes, activities, and recreational sports.
<u>RED</u>	Rapid Emergency Deployment.
<u>Regional Water Resource Agency (RWRA)</u>	City-county sewer agency, www.rwra.org .
<u>Reserves</u>	A savings account maintained for restricted use, e.g., self-insurance programs or capital improvement projects, or for unrestricted use to protect the City from emergencies or unanticipated expenditures.
<u>Revenue</u>	Amounts the City receives and/or earns as income, including but not limited to items such as taxes, user fees, franchise fees, licenses, issuance of debt, rents, grants, fines, and interest earnings.
<u>Revenue Analysis</u>	Departmental revenue sources are described. Revenue increases, decreases and strategies are highlighted in this section.
<u>RWRA</u>	See Regional Water Resource Agency.
<u>SAN</u>	Storage Access Network.

GLOSSARY OF BUDGET TERMS

<u>Services & Supplies</u>	Category of line items that describe non-salary and non-capital outlay expenditures.
<u>SOP</u>	Standard operating procedure.
<u>Special Revenue Fund</u>	Governmental-type fund used to account for proceeds from specific revenue sources (other than from trusts or capital improvement projects), the expenditures of which are legally restricted for specific purposes, e.g. Community Development (CDBG) Fund.
<u>Subvention</u>	Revenues collected by the State or other government entity which are allocated to the City on a formula basis.
<u>SWOT Analysis</u>	Strengths, Weaknesses, Opportunities and Threats analysis for neighborhood groups.
<u>User Fees</u>	Receipt of a fee for providing a direct and specifically identifiable service to a particular customer, e.g. building permit fee.
<u>USSSA</u>	United States Specialty Sports Association, www.USSSA.com .
<u>USTA</u>	United States Tennis Association, www.USTA.com .
<u>W.I.D.C.</u>	West Irving Diecast.
<u>Working Capital</u>	The excess of current assets over current liabilities.
<u>WMD</u>	Weapons of mass destruction.
<u>Your Community Vision</u>	In Fiscal Year 2002-2003, the City Commission approved an increase to the Occupational License and Net Profit License fees. The incremental increase in fees is set aside solely to finance specific Your Community Vision capital projects and cannot be used for operating expenses.

