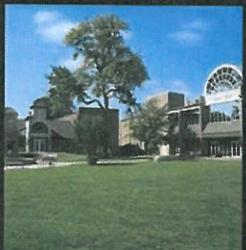
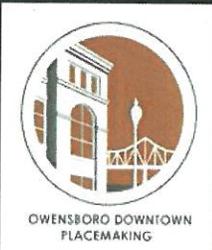
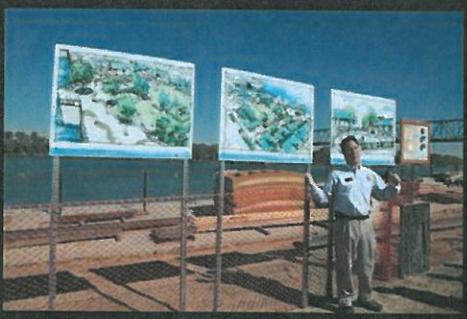


City of Owensboro

2011-2012 Annual Budget



**City of Owensboro – 2011-2012 Annual Budget
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City of Owensboro Kentucky

P.O. BOX 10003
OWENSBORO, KENTUCKY 42302-9003

June 1, 2011

Honorable Mayor and Commissioners:

I am pleased to present the 2011-12 Annual Budget. Recommended budget appropriations total \$76,953,399, a 50% decrease when compared to the 2010-11 Amended Budget.

INTRODUCTION

The 2011-12 Budget was developed using the following budget guidelines that summarize financial policies and goals:

- Focus on Commission priorities, which include continuing high standards of public safety, maintenance of City facilities and infrastructure.
- Identify and maximize efficiencies where possible by reorganizing the City's employee structure through our Strategic Plan, streamlining operations and utilizing energy efficient vehicles and equipment where possible, while maintaining/increasing service levels and commitments to our citizens.
- Maintain adequate General Fund reserves.

All budget financial policies are listed under Fiscal Policies (pages 22-23). This document reflects those guidelines. The 2011-12 budget is essentially a maintenance budget, although service level enhancements consistent with Commission priorities and mandated programs were recommended and approved. The budget and financial plan is an important document for several reasons:

- It offers a clear-cut statement and rationalization of overall management activities and objectives.
- It ties department objectives to the expectations and standards mandated by the City Commission and the citizens of Owensboro.
- Approval of the budget is a positive act by the City Commission to incur obligations and to make allocations among competing resources in order to efficiently operate the City.
- It determines the emphasis to be placed on different programs and activities carried out by the City.
- It emphasizes our responsibilities to citizens as indicated in our Mission Statement.

CITY OF OWENSBORO - MISSION STATEMENT

We promote an enthusiastic partnership with the community, elected officials and city employees to achieve our vision and our goals;

We care about those served; providing first-class public safety

We pursue excellence; providing quality services and maintaining efficiencies

We encourage creativity and innovation; promoting economic development

The City's commitment to its Mission Statement is evident as reflected in the 2010-11 accomplishments and in the 2011-12 objectives. Many of the following listed accomplishments and objectives are achieved through interdepartmental cooperation and in partnership with the community. This is shown through various programs, such as Neighborhood Alliances, where citizens make decisions regarding their neighborhoods, and the City's cooperation with outside community groups and other government agencies to accomplish mutual goals. The City continues to serve and listen to its citizens through its customer-oriented Citizens Action Line, televised City Commission meetings, televised work sessions, and town hall meetings.

2010-2011 ACCOMPLISHMENTS

Fiscal year 2010-2011 departmental accomplishments embody each of the characteristics set forth in the City's mission statement, reflected above. The City continues to form partnerships with other departments, outside state, federal, and local departments, and with the citizenry itself, to meet its goals and spend its tax dollars wisely.

Individual departmental programs contain narrative statements of 2010-11 accomplishments and set forth objectives for 2011-12. The City had much to be proud of in 2010-11. Each of the accomplishments and objectives listed below and in the department narratives contribute to the City's commitment to 1) increase economic development, 2) spend public monies wisely and prudently to benefit and enhance existing City programs and develop new programs, and 3) involve our community along with our elected officials and City staff in the decision-making process.

In 2010-11 the City:

1. Completed land purchase, lease incentive agreement, and construction of a new US Bank facility, resulting in the addition of 250 jobs within the city.
2. Negotiated an annexation agreement with Heartland Crossings that will result in retail and restaurant expansion along the Hwy 54 corridor, resulting in an additional 750 jobs within the city.
3. Negotiated an agreement with a local developer to build a 150 room convention center hotel in the downtown core.
4. Gained an additional \$185,000 in savings through continued staff reorganization.
5. Constructed eight single family homes and renovated 25 low to moderate income homes.
6. Hosted a political debate and worked with the 'We the People' groups to further the development of Owensboro.
7. Received the Government Finance Officers Association (GFOA) Certificate of Achievement for Excellence in Financial Reporting (29th year) and the GFOA Distinguished Budget Presentation Award (11th Year); prepared a balance budget for 2011-2012 in accordance with GFOA budget preparation criteria.
8. Deployed new aerial photography providing improved information for emergency services, planning, maintenance, and other decisions.
9. Secured GRADD as a major sponsor for the Owensboro Youth Summit.
10. Received re-accreditation from the American Camp Association for the day camp program.
11. Successfully began operations of Ben Hawes Golf Course increasing rounds to over 30,000.
12. Hosted the 2011 Kentucky High School Hockey League State Tournament at the Edge Ice Center.
13. Implemented Crisis Intervention Training, resulting in improved officer related response to emotionally distraught citizens.
14. Full implementation of web-based pawn data entry solution.
15. Successfully implemented the consolidated 911 Dispatch Center at the Owensboro Police Department.
16. Finalized equipment and training, and implemented Ohio River Water Rescue and Fire Suppression response program.
17. Completed design and bid the Smothers Park Plan.
18. Completed the bus fueling station at the Public Works Complex.
19. Designed and replaced bus stop signage on the entire bus route system.

20. New software purchased has increased internet training for mechanics.
21. Recycle Drop-Off Center witnessed largest overall tonnage collected since inception.
22. Reviewed disaster preparedness and participated in annual disaster training exercise.
23. Completed weekly and bi-weekly ditch inspections.

2011-2012 OBJECTIVES

We look forward to accomplishing the following objectives for 2011-12:

1. Complete construction and open Riverfront Crossing.
2. Begin construction of the Downtown Convention and Events Center.
3. Coordinate construction of the Downtown Convention and Events Center with the Downtown Convention Center Hotel.
4. Finalize plan for the State Office Building.
5. Annex an additional 15 homes through the pocket annexation program.
6. Complete ten single family homes and renovate 25 low to moderate income homes.
7. Implement a welcoming process for neighbors within the city.
8. Audit and inspect all city departments for safety measures and compliance; maintain safe workforce.
9. Receive the GFOA Certificate of Achievement for Excellence in Financial Reporting and the Distinguished Budget Presentation Award; maintain Purchasing National Certification.
10. Negotiate contract for Enterprise Resource Planning (ERP) system implementation and begin implementation.
11. Develop and document Disaster Recovery (DR) processes and procedures to enable continued city operations if primary Network Operation Center becomes non-operational due to natural disaster, fire, or other peril.
12. Create a comprehensive department marketing plan to be used by all staff when promoting the department's facilities and events.
13. Develop a comprehensive business plan to decrease the deficit of the sports programming area by 10%.
14. Secure a major sponsor for the Edge Ice Center.
15. Partner with the Owensboro Figure Skating Club to host an Ice Skating Institute (ISI) Skating Competition.
16. Develop a plan for future renovations to the Sportscenter.
17. Incorporate training sessions for Patrol Evidence Technicians in efforts to learn and refine evidence collection skills from the Evidence Collection Unit.
18. Complete quality investigations while reducing overtime by 5%.
19. Refine and improve the inventory tracking system throughout the department to ensure accountability of equipment.
20. Implement plans to develop and build the police range/training facility.
21. Continue to foster continuous training, education, and career development for all sworn staff.
22. Research Records Management Systems alternatives to replace obsolete system.
23. Bring National Crime Information Center (NCIC) audits to a near zero error rate.
24. Maintain the high quality core services provided to the citizens and visitors of the City of Owensboro.
25. Improve the city-wide Erosion Program.
26. Change City Hall interior lighting to more energy efficient T-8 fixtures.
27. Install Solar Lighting Panels in all bus shelters.
28. Begin transition from Ford Crown Victoria to Ford Taurus in the Police fleet cars.
29. Continue cooperative efforts with Daviess County Solid Waste Management to investigate practicable improvements of area recycling programs.
30. Fund much needed expansion/improvement of City's Recycling Drop-Off Site.
31. Continue to facilitate operations for the consolidated Public Works structure to be efficient and effective to complement the centrally located facility and meet the daily needs of the Citizens.
32. Cross-train employees on equipment utilized in disaster response.
33. Maintain ditches according to planned maintenance schedule.

FINANCIAL OVERVIEW

The overall proposed budget for fiscal year 2011-12 totals \$76,953,399 in recommended appropriations, representing a 50% decrease when compared to 2010-11 amended budget appropriations. The most notable decreases are in the Capital Projects (page 231), Your Community Vision (page 232), Riverfront Development (page 234), and Downtown Revitalization (page 235).

A notable increase is in Debt Service (page 220).

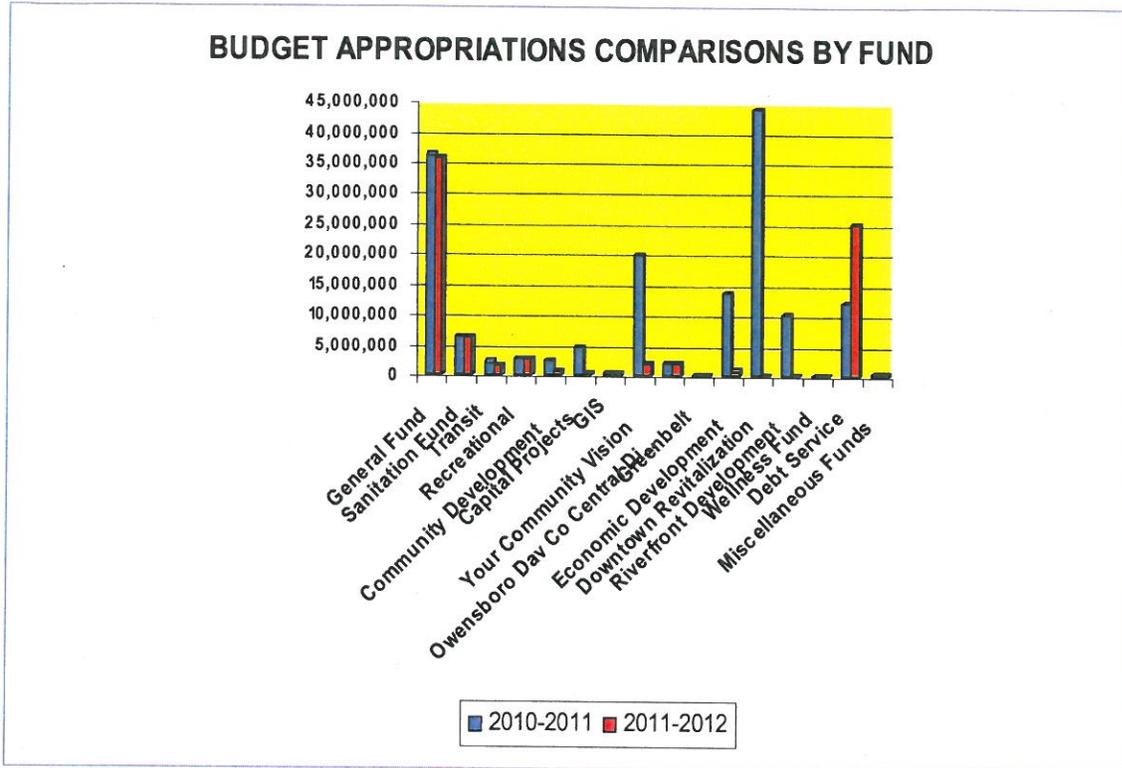
All other notable changes were due to fluctuations in grants and carryovers from prior years (ex: Riverfront Development grant money budgeted in FY2011 will be carried over into FY2012).

Changes from fiscal 2010-11 appropriations are summarized below:

**Budget Appropriation Comparisons By Fund
Fiscal 2010-2011 to Fiscal 2011-2012**

| Fund | Amended Budget 2010-2011 | Budget 2011-2012 | % Change |
|-----------------------------------|---|-----------------------------|---------------------|
| General Fund | \$ 36,151,502 | \$ 35,528,626 | -1.7% |
| Sanitation Fund | 6,161,641 | 6,239,485 | 1.3% |
| Transit | 2,091,655 | 1,668,760 | -20.2% |
| Recreational | 2,655,383 | 2,620,813 | -1.3% |
| Community Development | 2,181,624 | 609,000 | -72.1% |
| Capital Projects | 4,554,610 | 324,250 | -92.9% |
| GIS | 389,429 | 351,480 | -9.7% |
| Your Community Vision | 19,800,031 | 1,808,149 | -90.9% |
| Owensboro Dav Co Central Dispatch | 1,829,579 | 1,900,552 | 3.9% |
| Greenbelt | 22,033 | 0 | -100.0% |
| Economic Development | 13,499,762 | 782,805 | -94.2% |
| Downtown Revitalization | 43,835,426 | 0 | -100.0% |
| Riverfront Development | 10,103,933 | 0 | -100.0% |
| Wellness Fund | 69,920 | 0 | -100.0% |
| Debt Service | 11,873,893 | 24,921,325 | 109.9% |
| Miscellaneous Funds | 200,702 | 198,154 | -1.3% |
| Total | \$ 155,421,123 | \$ 76,953,399 | -50.5% |

Miscellaneous Funds include property/drug funds and scholarship/sponsorship fund.
Total does not include transfers or internal service funds.



BUDGETARY PROCESS AND FINANCING ISSUES

Department managers were requested to submit budgets that reflect necessary expenses. All budget requests required justification and were reviewed item by item. The review included evaluation and analysis of each service program. The following criteria were used to evaluate programs: Conformity to Commission expectations, conformity to resident expectations, conformity to department mission statements, and cost versus benefit received. This process focused on the expenditure side rather than the revenue side of the equation in our attempt to do “more with less.”

The Finance Manager reviewed the submitted department budgets and a preliminary proposed budget was prepared. I then met with each department manager, along with Finance staff. Changes made to the requested department budgets were subject to limited negotiation within available resources. Department managers were given the greatest possible latitude on how expenditures were to be made within their respective area(s) of responsibility. Department managers will be held accountable for their budgets, particularly in the area of mid-year budget amendments and requests for additional funding. Each will be reviewed critically and only significant requirements or opportunities will be recommended to the City Commission.

This year I recommend a balanced budget for the General Fund to retain a General Fund surplus of \$8,518,993; 21% of total General Fund expenditures. We are fortunate to have found solutions to limited revenue sources, enabling us to sustain the high service levels to which the community is accustomed. The budget process and responsible financial planning call for allocation of limited resources among competing demands based upon the best information available at the time.

SHORT-TERM CONCERNS, ISSUES AND INITIATIVES

In March 2009, the State of Kentucky General Assembly passed a 10-year phase-in plan to increase retirement contribution rates by 66%. These costs, added to our personnel expenses, will continue to pressure our budget. Reflected below are the current rates and those projected at the end of the 10-year phase-in period:

| | <u>2011-12</u> | <u>2017-18</u> |
|--------------------|----------------|----------------|
| CERS non-hazardous | 18.96% | 22.83% |
| CERS hazardous | 35.76% | 48.43% |

LONG-TERM CONCERNS, ISSUES AND INITIATIVES

Financial

Revenue, infrastructure and adherence to our Parks, Stormwater, and Riverfront Master Plans are among the City's main long-term concerns, issues and initiatives. The City has been proactive in reviewing both revenue and expenditures, as explained below and in the Capital Improvement Program at the end of this budget. A large part of the City's proactive revenue production in the future is its aggressive annexation plan. The City continues to look to the future with its current and future work on the above master plans.

Capital expenditures are monies spent by the City to add or expand property, plant, and equipment assets, with the expectation that they will benefit the City over a long period of time (more than one year). The term "capital expenditures" is also called capital outlay. The City's major long-term concern has always been revenues to support the capital projects. Our capital projects are reflected in the Your Community Vision Fund (Fund 7) and the Capital Projects Fund (Fund 19).

Your Community Vision:

In fiscal year 2002-03, City staff presented the Commission with Your Community Vision, a proposal to increase occupational taxes and net profit license fees by .33% to fund current and future capital projects. The primary focus is on Stormwater improvements. Your Community Vision is discussed more fully within the Capital Improvement Program (pages 221-249). Future capital projects decisions will be based upon long-range planning and opportunities.

Over the past years, Your Community Vision has also provided funding toward our police training center, mobile data terminals (MDTs) for our Police, replacing restrooms at three of our parks, replacing shelters at Legion Park, provided for a fire & rescue boat, and purchase of the Armory.

The 2011-12 Your Community Vision capital project allocations are set out below:

| Stormwater Maintenance | Stormwater Capital | Parks | Public Safety | Sidewalks and Medians | Transportation |
|---|----------------------------|--|--|---|----------------|
| \$331,609 ditch crew \$320,450 miscellaneous stormwater maintenance \$385,000 contract projects | \$1,447,391 KIA Dbt Srv | \$202,215 Debt Service Ice Arena \$331,000 Debt Service Riverwall | \$84,375 5 police cars \$60,000 MDT's \$85,000 OPD-MDT Maint \$415,625 police training center | \$106,090 Sidewalks \$20,000 Medians | None |

The capital projects program was enhanced 11 years ago by implementation of an all-City Fleet and Facilities Replacement Plan. Departments are charged yearly an amount based on a 20-year projection of replacement and maintenance costs and those revenues are credited to the Fleet and Facilities Replacement Fund. The plan projects and incorporates high cost items. Vehicles are monitored and replaced on a life-cycle costing basis, decreasing vehicle maintenance costs and increasing monies received from sale of those vehicles. The plan allows the City to factor in long-range plans for facility maintenance and replace vehicles at optimal times to avoid high maintenance costs and take advantage of a higher resale value. It removes the burden from individual departments to place vehicular capital items and large maintenance items (i.e., air conditioning replacement, boiler replacement, window replacement, etc.) in their yearly budgets. The Fleet and Facility Replacement Fund relieves the City Commission from the need to budget unexpected high-ticket items on an as-needed basis by scheduling those items in advance.

Non-Financial

1. Leadership Program.

The Owensboro Municipal Leadership training and development program, known as the "Very Good to Great" program, where employees volunteer to partake in a variety of learning experiences to enhance five core competencies - leadership, communication, reasoning, efficiency, and job knowledge/skills/abilities, was completed in FY 2009-10. During that year, 59 employees from Protective Services and 19 civilian employees completed the program.

In FY 2010-11, all supervisors and management were mandated to attend a complementary program designed to educate them on the legal aspects of human resources, such as, but not limited to, EEO, FMLA, ADA, hiring/firing, performance evaluations, workplace violence, privacy, and wage and hour.

For FY 2011-12, we are planning to have additional mandatory supervisor/management training pertaining to employment policies from the City Employee Handbook.

2. Strategic Planning.

During fiscal year 2008-09 the City created and began implementation of a Strategic Organization Plan for all city departments and operations. More than 77% of the annual General Fund expenditures are related to personnel costs, which are rising exponentially each year. After a thorough review, the City has adopted a new direction to make changes that will increase efficiency, effectiveness and cooperation in all departments' personnel and operations, thus giving the City the ability to maintain a sustainable and flexible city government. The City has a proposed goal of saving \$1.3 million in current personnel costs. The City's full-time personnel have decreased from 429 in 2007-08 to 412 in 2011-12, as shown on the historical staffing page 4. Current savings realized from the plan are approximately \$1.2 million.

The community has expressed a desire to redevelop our downtown and riverfront. The Strategic Organizational Plan has made it possible for the City to pursue this desire by the creation of the Downtown Master Implementation Plan. Non-financial goals include the increased ability to retain and attract more young and diverse professionals by creating more jobs as we develop a thriving downtown and riverfront.

KEY 2011-2012 RECOMMENDATIONS

I would describe this budget as maintaining basic services. Major programs that continue through fiscal 2011-12, as well as recommended key revisions, are noted below:

✓ *Employee Compensation and Benefit Provisions*

Funds are allocated to ensure employee salaries maintain parity with the labor market. It is important to maintain employee compensation competitive with the labor market to reduce employee turnover. Contributions to fund the maximum risk of the self-insured medical coverage program and contributions from employees increased slightly.

✓ *Capital Projects*

There is \$3,788,755 budgeted for capital expenditure projects for fiscal year 2011-2012 from Your Community Vision Fund. A detailed project description is included under the Capital tab.

✓ *Staffing Levels*

There are some changes from 2010-11 staffing levels in this budget. There are two additional full-time positions and ten additional part-time positions, but we decreased 62 temporary positions. The City is streamlining operations, combining duties, cross-training and redistributing, thereby reducing the number of positions. These measures were taken to address increasing health care and retirement costs.

✓ *Fiscal Health*

In addition to savings in staffing levels, our strategy is to continue to limit and reduce expenditure growth, particularly recurring expenditures, and seek cost savings opportunities to insure that funds are available for needed capital projects in the future. The City has been helped in this regard by its implementation of the Fleet and Facilities Maintenance Plan, previously discussed. At this time, the capital projects plan will concentrate on the Stormwater Master Plan, the Riverfront Development Plan, the Parks Master Plan, recreation projects, and transportation needs, in line with the expressed desires of the citizens of Owensboro and this Commission. The master plans allow the City to phase in recommended changes and/or upgrades.

✓ *Fiscal Opportunities*

The City will continue to aggressively pursue its annexation efforts. Annexation is vitally important to growth in revenues, as annexation efforts will insure long-term financial stability for the City in terms of increased property taxes, occupational license fees, and occupational net profit fees through mixed commercial, industrial, and residential development. Our policy will continue to provide annexation and economic development incentives that will pay for themselves within five years of implementation and serve as incentive investments in future revenues to offset the cost of providing services to the newly annexed areas. The policy of balanced and controlled growth will be the City's greatest challenge in the next five to ten years.

ACKNOWLEDGMENTS

Owensboro is in an enviable position compared to many other cities when looking toward the future. The City has sufficient reserves, long-term debt is low, and economic development holds promise for improving existing services. Most important of all, the public is well served by the men and women of this organization who are dedicated professionals and who provide excellent service for our citizens and our community.

I want to thank the Department Heads, Division Managers, and in particular the Finance Department staff, for the many long hours of work they contributed to make this document possible. I also thank the Commission members for your integrity in directing the financial affairs of the City in a responsible and progressive manner during a demanding budget process.

Respectfully submitted,

A handwritten signature in black ink, appearing to read 'W.E. Parrish', with a horizontal line extending from the end of the signature.

William E. Parrish
City Manager



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Owensboro
Kentucky**

For the Fiscal Year Beginning

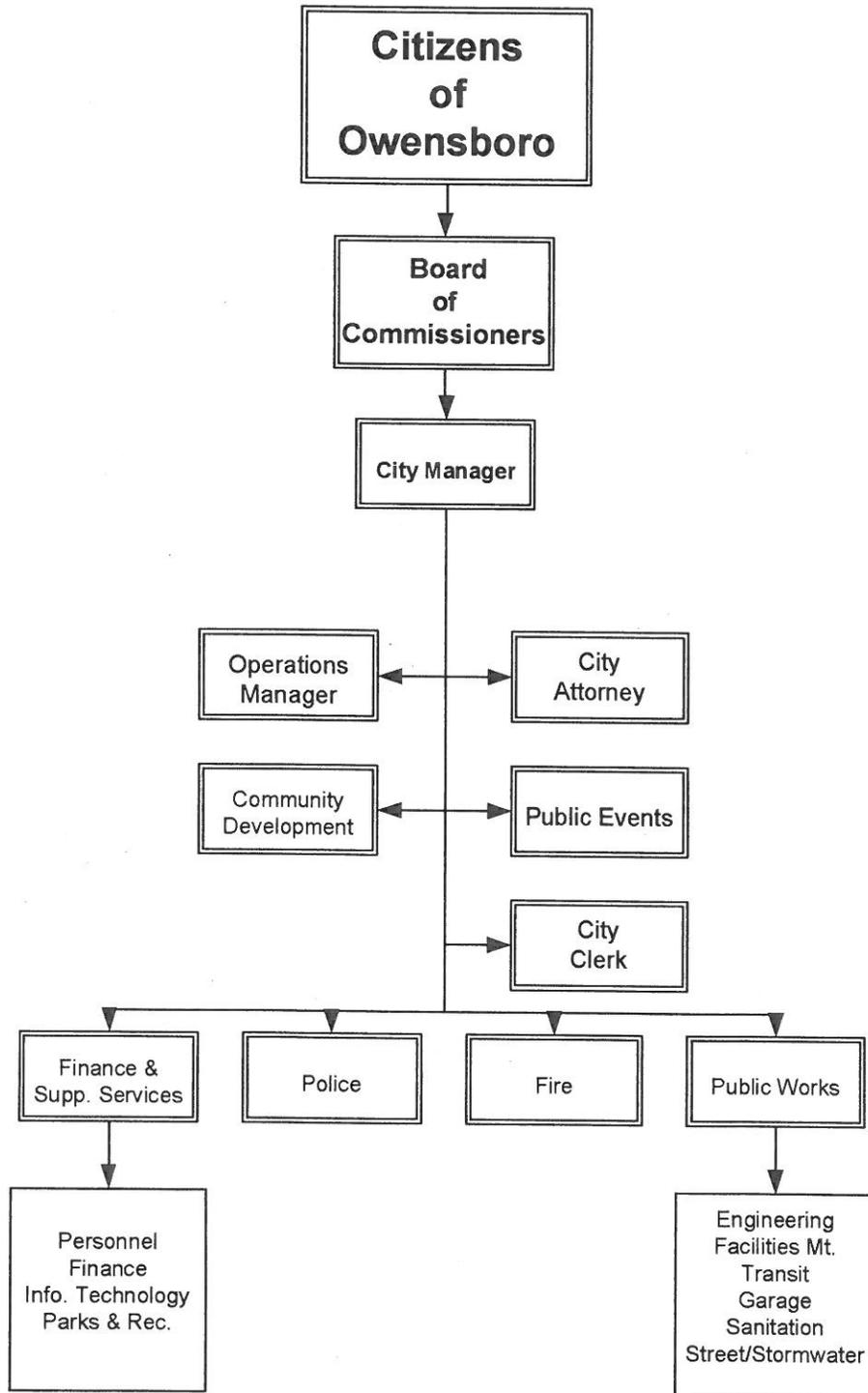
July 1, 2010

President

Executive Director

CITY OF OWENSBORO

Organization Chart FY 2011-2012



**DIRECTORY OF PUBLIC OFFICIALS
FISCAL YEAR 2011-2012**

ELECTED OFFICIALS

| | |
|---------------------------|---|
| Mayor Ron Payne | Commissioner Pamela L. Smith-Wright (Mayor Pro Tem) |
| Commissioner Roger Stacy | Commissioner David L. Johnson |
| Commissioner Jeff Sanford | |

APPOINTED OFFICIALS AND DEPARTMENT HEADS

| | |
|--|--------------------|
| City Manager | William Parrish |
| Operations Manager | Tony Cecil |
| City Attorney | Ed Ray |
| City Clerk | Beverly Lovan |
| Director of Finance & Support Services | Jim Tony Fulkerson |
| Director of Public Works | Wayne Shelton |
| Fire Chief | Steve Mitchell |
| Police Chief | Glenn Skeens |
| Community Development Director | Keith Free |

APPOINTED BOARDS AND COMMISSIONS

Adjustment & Appeals Boards

Building Code Appeals Board:

Harry Roberts, Sr. Don Bryant
Sandra Thomas Terry Blake
Ted Lolley (Joint City/County Appointment)
Jim Mischel, Secretary

Property-Maintenance Code Enforcement Board:

Aaron Anderson Glenn Morrison
Cecil Phillips

Metro Planning Appeals Board:

John Kazlauskas C.A. Pantle, Jr.
Ruth Ann Mason Marty Warren
Rev. Larry Hostetter Ward Pedley
Sean Dysinger Shannon Raines

Airport – Owensboro-Daviess County

Wayne Foster Dr. Andrew Ward
John Medley, Jr. Joe Lowe
Adam Hancock Peggy Gardner
Ray Assmar, Chair Brenda Clayton
Jerry Yeiser Clay Ford
Bob Whitmer, Manager

Civil Service Commission

Roger Adams Keith Ellis
Scott Miller Steven Englehardt
Naomi Sutton Danielle Woodward, Clerk

County Board of Assessment Appeals

Bob Grimsley Charles Russelburg Dana Thornberry

Historic Preservation Board

Ted Lolley Jack Braden
Ed Allen Terry Blake
Gary Adams Kim Johnson

Housing Authority of Owensboro

Tommy Covington Greg Black
Jean Maddox David Condon, Director

Owensboro-Daviess County Board of Ethics

Mike Sullivan Russ Wilkey R. Scott Plain, Sr.

**Owensboro-Daviess County
Industrial Development Authority**

Tony Sook Susan Free
Bill Parrish Tony Sook
Al Mattingly John Kazlauskas

Owensboro Medical Health Systems, Inc.

City appointees:

Ron Payne
Billy Joe Miles, Chair
Terry Woodward

County Appointees:

Debbie Nunley
J. Alan Braden
Ann Kincheloe

Joint City/County appointee:

Dr. Tom Maddox

Physicians:

Dr. Robert Knight
Dr. Charles Bea
Dr. Robert Schell

Community Directors:

George Henderson, Jr. Gerald Poynter
Dr. Bill Chandler G. Ted Smith

Owensboro Metropolitan Planning Commission

Rita Moorman Martin Hayden
Drew Kirkland Irvin Rogers
John Kazlauskas Ward Pedley
Rev. Larry Hostetter David Appleby
Tim Allen Wally Taylor

Owensboro Riverport Authority

Bill Parrish Suzanne N. Blazar
Rob Ebelhar Rod Kuegel
Dion Moorman Tom Smith

PENSION PLANS – BOARDS OF TRUSTEES

City Employees' Pension Fund

Ron Payne, Chair James R. Grise
Pamela L. Smith-Wright Donnie Brey
Jeff Sanford Danielle Woodward
Jim Tony Fulkerson

Police & Firefighters' Retirement Fund

Ron Payne Lloyd Nash
Jim Tony Fulkerson Charles Hayden

Regional Water Resource Agency

Jim Weafer George Stuart
Ed Cecil John Stevenson
Harry Roberts, Jr. Becky Whitehead
Tom Dixon

Utility Commission

Garry Pierce David Smith
Lynn Holland Dean Stanley
Dean Jones

HISTORICAL STAFFING

| PROGRAM | 2007-2008 | | | 2008-2009 | | | 2009-2010 | | | 2010-2011 | | | 2011-2012 | | | Personnel Allotment Revisions FY10-11 to FY11-12 |
|---|------------|-----------|------------|------------|-----------|------------|------------|-----------|------------|------------|------------|------------|------------|------------|-----------|---|
| | Full | Part | Temp | Full | Part | Temp | Full | Part | Temp | Full | Part | Temp | Full | Part | Temp | |
| <i>CITY ADMINISTRATION, FINANCE, & SUPPORT SERVICES</i> | | | | | | | | | | | | | | | | |
| 21 Administration Department | 8 | 5 | 0 | 7 | 5 | 0 | 9 | 5 | 0 | 6 | 5 | 0 | 7 | 5 | 0 | Added Director of Public Events. Eliminated 1 Systems Analyst/Programmer (FT), 1 Web Tech (PT), and 1 A/V Tech (PT). Added 1 Web Analyst/Programmer (FT) and 1 A/V Crew Leader (FT). Replaced Buyer with Finance Dept. Asst. Transferred HR/Community Relations Specialist to Community Development. Added 2 FT Ben Hawes positions; Eliminated 1 Admin Aide. Added 13 PT and eliminated 13 Temp. Eliminated one Rec Supv and replaced with one Asst Rec Fac Mgr. |
| 31 Information Technology (IT) | 27 | 15 | 0 | 27 | 16 | 2 | 24 | 11 | 1 | 21 | 10 | 0 | 22 | 8 | 0 | |
| 34 Finance and Purchasing | 18 | 5 | 0 | 16 | 5 | 0 | 14 | 5 | 0 | 17 | 5 | 0 | 17 | 5 | 0 | |
| 36 Personnel | 6 | 0 | 0 | 5 | 2 | 0 | 5 | 2 | 0 | 5 | 2 | 0 | 4 | 2 | 0 | |
| 70 Parks/Recreation Administration, Finance & Support Services Depts. | 15 | 10 | 132 | 16 | 10 | 132 | 13 | 24 | 108 | 14 | 44 | 97 | 15 | 57 | 84 | |
| | 74 | 35 | 132 | 71 | 38 | 134 | 65 | 47 | 109 | 63 | 66 | 97 | 65 | 77 | 84 | |
| <i>POLICE</i> | | | | | | | | | | | | | | | | |
| 4104 Police Administration | 5 | 0 | 0 | 5 | 0 | 0 | 4 | 0 | 0 | 4 | 0 | 0 | 4 | 0 | 0 | No changes Eliminated 3 Part Time Reserve Officers and 5 school crossing guards. No changes Eliminated 1 Clerk/Typist. No changes Added 1 PT/Temp dispatch. Added 1 Radio/Network Technician (FT); Eliminated 1 Radio A/V Tech (PT). |
| 4101 Patrol Division | 77 | 2 | 15 | 73 | 12 | 15 | 73 | 13 | 13 | 73 | 12 | 13 | 73 | 9 | 8 | |
| 4102 Investigation Division | 20 | 0 | 0 | 19 | 0 | 0 | 18 | 0 | 0 | 18 | 0 | 0 | 18 | 0 | 0 | |
| 4103 Support Services Division | 19 | 0 | 0 | 19 | 0 | 0 | 21 | 0 | 0 | 20 | 0 | 0 | 19 | 0 | 0 | |
| 4106 Public Safety Communications | 19 | 2 | 0 | 19 | 2 | 0 | 19 | 2 | 1 | | | | | | | |
| 4107 Consolidated Dispatch | | | | | | | | | | 26 | 6 | 0 | 26 | 7 | 0 | |
| 4108 Radio | | | | | | | | | | 1 | 1 | 0 | 2 | 0 | 0 | |
| <i>Police Department</i> | 140 | 4 | 15 | 135 | 14 | 15 | 135 | 15 | 14 | 142 | 19 | 13 | 142 | 16 | 8 | |
| <i>FIRE</i> | | | | | | | | | | | | | | | | |
| 42 <i>Fire Department</i> | 95 | 0 | 0 | 95 | 0 | 0 | 95 | 0 | 0 | 95 | 0 | 0 | 95 | 0 | 0 | Downgraded 2 Capts to Lts, and 2 Drivers to Firefighters, and 2 Asst Chiefs to Battalion Chiefs. |
| <i>PUBLIC WORKS</i> | | | | | | | | | | | | | | | | |
| 35 Facilities Maintenance | 25 | 3 | 27 | 25 | 3 | 27 | 24 | 2 | 20 | 23 | 2 | 20 | 23 | 1 | 0 | Eliminated 1 PT clerical, and 20 temps are through temp agency. Transferred HR/Community Relations Specialist from Personnel. Secretary transferred from Garage to Engineering. Eliminated 4 temps. Added 1 PT GIS worker. Eliminated 2 temps, added 1 part time. Downgraded Garage Superintendent to Garage Manager. Eliminated Auto Mt. Supervisor. Transferred Secretary to Engineering. Added 2 temp clericals. 18 leaf rakers through temp agency. Eliminated 2 temps. No changes Added 1 PT driver. |
| 37 Community Development | 7 | 0 | 0 | 6 | 0 | 0 | 3 | 4 | 0 | 3 | 4 | 0 | 4 | 4 | 0 | |
| 51 Engineering Services | 9 | 0 | 5 | 10 | 0 | 6 | 10 | 0 | 7 | 10 | 1 | 8 | 11 | 2 | 4 | |
| 53 Street Division | 18 | 1 | 2 | 18 | 1 | 2 | 18 | 0 | 2 | 18 | 0 | 2 | 18 | 1 | 0 | |
| 54 Garage | 10 | 0 | 0 | 10 | 0 | 0 | 10 | 0 | 0 | 10 | 0 | 0 | 8 | 0 | 0 | |
| 55 Sanitation | 33 | 2 | 22 | 33 | 2 | 22 | 32 | 3 | 22 | 27 | 3 | 18 | 27 | 3 | 2 | |
| 56 Stormwater | 3 | 0 | 1 | 3 | 0 | 2 | 3 | 0 | 2 | 3 | 0 | 2 | 3 | 0 | 0 | |
| 58 Parking Garage | | | | | | | | | | 0 | 0 | 0 | 0 | 0 | 0 | |
| 75 Transit | 15 | 7 | 0 | 16 | 7 | 0 | 16 | 7 | 0 | 16 | 8 | 0 | 16 | 9 | 0 | |
| <i>Public Works Depts.</i> | 120 | 13 | 57 | 121 | 13 | 59 | 116 | 16 | 53 | 110 | 18 | 50 | 110 | 20 | 6 | |
| DEPARTMENT TOTALS | 429 | 52 | 204 | 422 | 65 | 208 | 411 | 78 | 176 | 410 | 103 | 160 | 412 | 113 | 98 | |

ORDINANCE 18-2011

AN ORDINANCE ADOPTING AND APPROVING THE ANNUAL BUDGET OF THE CITY OF OWENSBORO, KENTUCKY, FOR THE FISCAL YEAR BEGINNING JULY 1, 2011, AND ENDING JUNE 30, 2012, AND APPROPRIATING THE REVENUES TO THE VARIOUS DEPARTMENTS OF THE CITY AS SET FORTH HEREIN.

WHEREAS, in accordance with the provisions of KRS 91A.030, the 2011-2012 Annual Budget for the City of Owensboro, Kentucky, for the fiscal year beginning July 1, 2011, and ending June 30, 2012, has been prepared and is incorporated hereto by reference; and

WHEREAS, said Budget was submitted to the Board of Commissioners and examined by said Board; and

WHEREAS, pursuant to said statute, the Board of Commissioners fixed the date of May 17, 2010, at 4:00 p.m., CDT, in the Commission Chambers at City Hall for a public hearing on the proposed Budget prior to its official adoption; and

WHEREAS, KRS 91A.030 requires the passage of an annual appropriation ordinance based on the annual Budget;

NOW, THEREFORE, BE IT ORDAINED BY THE CITY OF OWENSBORO, KENTUCKY, AS FOLLOWS:

SECTION 1. The estimated revenues and fund balances set forth in the 2011-2012 Budget of the City of Owensboro are hereby appropriated to the various

departments of the City of Owensboro for the fiscal year beginning July 1, 2011, and ending June 30, 2012, in the amount of \$114,281,879, inclusive of Internal Service Funds, for the various purposes designated in the 2011-2012 Annual Budget.

SECTION 2. The 2011-2012 Annual Budget as attached hereto and incorporated herein by reference is hereby approved and adopted by the Board of Commissioners. Copies of said Budget will be available when published from the office of the Director of Finance.

SECTION 3. All appropriations will lapse at June 30, 2012, with the exception of outstanding encumbrances, which will automatically be adjusted to current year and prior year budgets, and incomplete multiple-year capital project balances, which will automatically be re-appropriated.

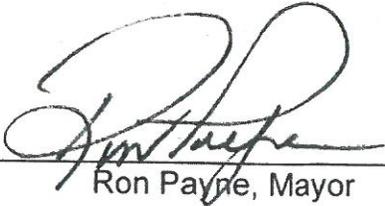
SECTION 4. Appropriations to the Fleet and Facilities Replacement Fund shall not be directed for any use other than the replacement of vehicles, equipment, and building appurtenances.

SECTION 5. This ordinance shall take effect and be in full force immediately upon its final passage, approval and publication as required by law.

SECTION 6. The Mayor, City Manager, Director of Finance and Support Services, and their designees as per applicable ordinance are hereby authorized to execute all contracts, deeds, titles, purchase orders, agreements and other documents deemed necessary to facilitate the expenditures contained in the 2011-2012 Annual Budget as found herein and as may be amended by the Board of Commissioners from time to time.

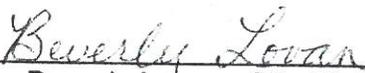
INTRODUCED AND PUBLICLY READ ON FIRST READING, this 3rd day
of May, 2011.

PUBLICLY READ AND FINALLY APPROVED ON SECOND READING,
this 17th day of May, 2011.



Ron Payne, Mayor

ATTEST:



Beverly Lovan, City Clerk

APPROVED AS TO FORM AND
LEGALITY

By: 

Edward Ray, Jr.
City Attorney

NOTICE: Details of the annual Budget are on file in the office of the City Clerk at City Hall, 101 East
Fourth Street, Owensboro, KY.

**CITY OF OWENSBORO, KENTUCKY
MISCELLANEOUS DATA**

| | | | |
|-------------------------------------|-------------------------|--------------------------------------|--------|
| Date of Incorporation: | 1817 | <u>Parks & Recreation</u> | |
| Form of Government: | City Manager/Commission | Number of Parks | 26 |
| Land Area (Square Miles) | 19.56 | Acres of Parkland | 975 |
| Miles of Streets | 244.05 | Number of Swimming Pools | 2 |
| Miles of Sidewalks | 221.68 | Number of Tennis Courts | 22 |
| Population | 55,745 | Number of Golf Courses | 2 |
| Households | 24,832 | | |
| Families | 15,325 | <u>Other Recreational Facilities</u> | |
| Female/Male ratio | 52.6%/47.4% | Sports Arena | 1 |
| Median earnings: | | Ice Arena | 1 |
| Men | \$35,305 | Performing Arts Center | 1 |
| Women | \$21,053 | Senior Center | 1 |
| Caucasian | 87.6% | Recreation Center | 1 |
| Black or African American | 7.3% | Softball Complex | 1 |
| American Indian and Alaska Native | .1% | Ball Diamonds | 15 |
| Asian | .6% | Youth Football Fields | 4 |
| Hispanic or Latino | 2.4% | Youth Soccer Fields | 13 |
| Persons reporting some other race | .2% | Number of Basketball Courts | 11 |
| Persons reporting two or more races | 1.8% | Number of Museums | 3 |
| <u>Police Protection</u> | | <u>Water Utility</u> | |
| Number of Stations | 1 | Number of Users | 24,761 |
| Number of Substations | 2 | Annual Consumption (mil) | 4,138 |
| Number of Officers | 100 | Miles of Distribution | 291 |
| Number of Crossing Guard Posts | 13 | <u>Sewer Utility</u> | |
| <u>Fire Protection</u> | | Westside Treatment Capacity (mgd) | 15.0 |
| Number of Stations | 5 | Eastside Treatment Capacity (mgd) | 6.8 |
| Training Center | 1 | <u>Electric Utility</u> | |
| Number of Firefighters | 94 | Number of Street Lights | 11,068 |
| <u>Employees</u> | | Number of Traffic Signals | 113 |
| Full-time | 411 | | |
| Part-time and Temporary | 233 | | |
| <u>City Public Schools</u> | | | |
| Elementary Schools | 5 | | |
| Middle Schools | 1 | | |
| High Schools | 1 | | |
| Preschools | 1 | | |



CITY OF OWENSBORO GENERAL INFORMATION

The City

Owensboro, originally known as “Yellow Banks” in reference to the color of the soil along the Ohio River banks, was first settled in 1797. By 1810, David Morton had opened a general store and the settlement population grew to 100 by 1815. An 1817 Act of the Kentucky Legislature incorporated the town as “Owensborough,” later shortened to “Owensboro.”

The Owensboro area has grown steadily while retaining the “small town quality” of a friendly city of warm-hearted and hospitable people. Owensboro ranks as Kentucky’s fourth largest city in terms of population and is the industrial and cultural capital of western Kentucky.

Owensboro has received recent national recognition, as follows:

In November 2009, *BusinessWeek* Magazine named Owensboro as their Kentucky selection for “America’s Best Place to Raise Your Kids”. In July 2010, *Money* magazine ranked Owensboro #93 on their Top 100 list of “America’s Best Places to Live”. Owensboro was the only Kentucky city selected for the list, which considered cities with populations of 50,000 to 300,000. Both magazines used statistics from data services company Onboard Informatics to compile information for their lists. The entire *Money* Magazine article can be read at <http://money.cnn.com>.



Location

Owensboro is the county seat of Daviess County, Kentucky. It lies on the southern banks of the Ohio River, one of the nation’s major waterways, in the western Kentucky coal field region. Owensboro is located 32 miles southeast of Evansville, Indiana, 123 miles north of Nashville, Tennessee, and 109 miles southwest of Louisville, Kentucky. A recently improved section of U.S. Highway 231 in southern Indiana completes a 4-lane direct link through Owensboro from Interstate 64 in Indiana to Interstate 65 in southern Kentucky.



Industry and Economic Development

Owensboro has emerged as a major economic hub of western Kentucky, attracting major manufacturing processors in industries such as aluminum, automobile parts, uniforms, paper, food, and tobacco. Locally produced goods include automobile frames and parts, electronics, plastics, wire, spaghetti sauce, and various tobacco, food, and paper products. Biodiesel ethanol is locally produced from soybeans grown in the area, and Owensboro has emerged as an international leader in biotechnology research. A large and expanding mortgage processing firm and two natural gas transmission corporations also call Owensboro home.

The City is active in promoting economic development, as new developmental job growth is necessary to ensure the continued stability of the City's revenue base. Economic indicators and trends reflect stabilization in the area's economy compared to the previous year. As of March 2011, area employment over the prior twelve months averaged 44,750, an increase of 878 over the prior year. The March 2011 unemployment rate was 8.8%, significantly lower than both the State rate of 10.2% and the U.S. rate of 9.2%. The number of active water meters rose slightly to 24,761 while the number of active electric meters remained steady at 25,615. The rate of construction of single-family units has fully rebounded from a slight drop in 2009, and the value of non-residential projects has risen to an all-time high in the local area due to work on several major projects, including the beginning of construction of a new \$385 million hospital.

An aggressive annexation policy is pursued to ensure continued growth and development for the City of Owensboro. Much of the City's long-term industrial growth potential lies in the Carter Road/Airport Corridor, anchored by the 400-acre Mid-America Airpark. The City coordinated with the Greater Owensboro Economic Development Corporation to complete Mid-America AirPark, which includes AirPark, Tamarack, and Unifirst Drives, and this is a valuable tool for attracting new industry to Owensboro. Current construction in the Airpark reflects a local expansion of a national mortgage processing company and the addition of 500 jobs. The Owensboro-Daviess County Regional Airport recently finished a \$40 million expansion, and terminal expansion is in the planning stages. Direct flights to the Orlando area added in the past two years make Owensboro a hub for convenient and cost-effective transportation between Florida and the Owensboro region. The overall outlook for the area's economy remains bright due to its diversification.

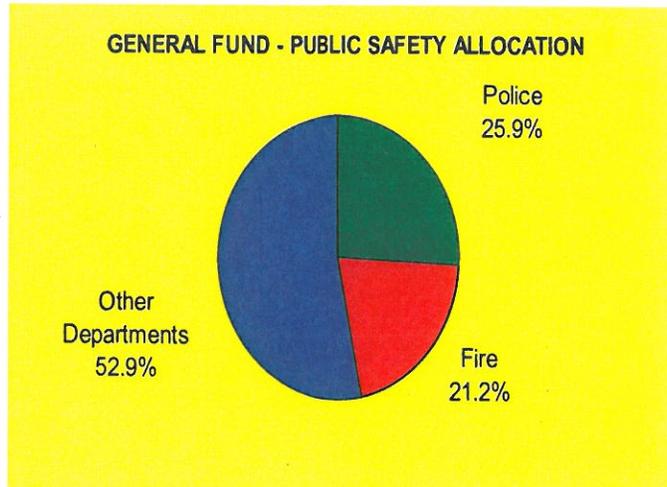
In spring 2009, the City began construction of a \$40 million Riverfront Development project which will include a river wall, a signature fountain, and significant additional green space. This project is funded by a federal grant and completion is expected in 2012. Also, the City has begun a \$79 million downtown redevelopment and revitalization project. The City has partnered with Daviess County Fiscal Court in the development and financing of this project, with the City sponsoring \$59 million of the project and the County sponsoring \$20 million (see the Capital section of this budget for more information). The latest plans call for a \$30 million convention and events center overlooking the Ohio River. It will be flanked by a \$20 million, 150-room Hampton Inn and Suites hotel being developed by a private developer. Acres of additional riverfront property remain available in this area for future development.

Communications

The Owensboro Messenger-Inquirer provides daily newspaper service to the citizens of Owensboro and surrounding counties and maintains a website at www.messenger-inquirer.com. The Owensboro area is served by many radio stations and by affiliate stations of the four major television networks (ABC, CBS, FOX, and NBC). Cable television service is provided by Time Warner. Owensboro is home to a United States Post Office, with branch offices throughout the City.

Public Safety

The City is committed to excellence from its Police (OPD) and Fire (OFD) Departments. Emergency response times average 3.13 minutes for OPD and 4.19 minutes for OFD, in accordance with the National Fire Protection and United States Insurance Service Offices recommendations. 47.1% of General Fund expenditures are budgeted for public safety. The chart illustrates General Fund percentages for public safety and all other departments, not including capital projects funding. Recent consolidation to our combined City-County 911 Dispatch Center helps ensure efficient and effective Public Safety dispatch services throughout the county.



Education

Quality education is a priority for the City of Owensboro. Education facilities in the area abound, with city, county and parochial school systems providing elementary, middle and secondary school students with quality education. The average student-teacher ratio for these systems is 20-25:1.

The Owensboro Community and Technical College, an institute for higher learning, offers two-year Associate of Arts and Science degrees, several doctoral degree programs via telecommunications, and vocational education.

Brescia University and Kentucky Wesleyan College are four-year education institutions offering Bachelor of Science and Arts degrees, and graduate programs are offered locally by Western Kentucky University and Murray State University. Western Kentucky University-Owensboro offers a host of undergraduate and graduate degree programs on their newly expanded Owensboro Campus. These programs provide area residents with the opportunity to earn post-graduate degrees without leaving the city.

Daymar College is a private two-year accredited school offering career-specific education programs. Adult education workshops also offer short courses.

Owensboro is proud of The Wendell H. Ford Government Education Center located at the Area Museum of Science and History. Retired Senator Wendell H. Ford, a local resident, donated memorabilia from his long political career to the Center. The Center includes a replica of his Senate office, a rotunda, and a 70 seat "Senate chamber" used for community, school meetings and lectures. It is equipped with computer and television connections to Washington, D.C. and Frankfort, KY.

Medical Facilities

Owensboro is home to an excellent, well-staffed hospital - Owensboro Medical Health System (OMHS) that serves 11 counties in Kentucky and southern Indiana, and is licensed for 447 beds. Approximately 180 physicians and 50 dentists serve our citizens. A state-of-the-art new hospital building is currently under construction on the east side of



the city, about two miles from the current hospital location. It is scheduled to open in 2013 at a cost of \$385 million

OMHS has partnered with Jewish Heart and Lung Institute and University Cardiothoracic Surgical Associates. Jewish Hospital provides the OMHS heart program with management and medical oversight for cardiac surgery. The University Cardiothoracic Surgical Associates recruits and places surgeons in Owensboro.

OMHS is committed to leadership in heart care and will continue to offer comprehensive cardiovascular diagnosis, treatment and surgery, with a 15-bed coronary care unit, three cardiac catheterization labs, an open heart surgical suite, an intensive care unit with dedicated cardiac surgery beds and two cardiac units with monitoring capabilities.

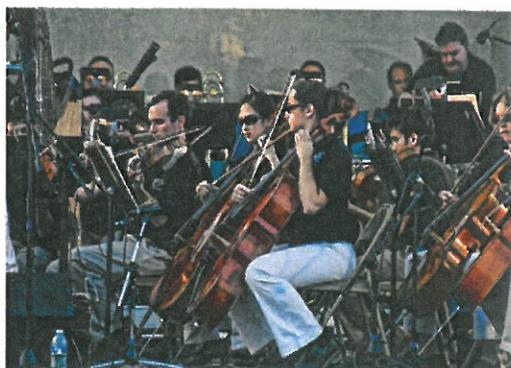
Available diagnostic services include: EKG, echocardiography, Holter monitoring, lipid profiles, cardiac catheterization, ambulatory blood pressure monitoring and a vascular lab. Treatment options include thrombolytic drug therapy, angioplasty, athrectomy, stent electrophysiology and open heart surgery.

Many other facilities serve community medical needs. These include an EmergiCenter, multiple Convenient Care facilities, an Ambulatory Surgical Center, a Wound Healing Center, a Breast and Diagnostic Center, and Outpatient Addiction Services. McAuley Clinic provides care for those not covered by health insurance, Medicaid or Medicare, with no charge for services. RiverValley Behavioral Health helps children and adults with emotional, mental and behavioral problems. The City has a state-maintained county health department.

The Owensboro HealthPark Center sponsors wellness programs to enrich City residents in development, maintenance and integration of overall health in mind, body and spirit. The health resource center is available to all residents. The HealthPark makes wellness affordable, available and effective with outpatient diagnostic capabilities, rehabilitation therapy, and a health and fitness center. Health screenings, classes and other program offerings are open to the community to help our citizens improve their lives with preventative wellness opportunities.

Recreation and Culture

The new, high-tech library serves the community well, with a collection of 200,000 books and 23,000 audio-visual/other items. Owensboro Area Museum maintains community interest in the natural sciences and area history. Art lovers benefit from the recent expansion of the Owensboro Museum of Fine Art. It now features an Atrium Sculpture Court, a restored Civil War-era mansion, a priceless collection of German stain glass windows, and the Kentucky Spirit Galleries. These institutions are recognized as among the finest in western Kentucky. Owensboro offers wide ranges of recreational and cultural activities to its citizens. Our citizens enjoy everything from fishing on nearby lakes to live performances of the Owensboro Symphony Orchestra, one of the finest in the state. Municipal parks provide areas for picnicking, golf, hiking, tennis, softball, football and just plain relaxing. State-maintained Carpenter and Kingfisher lakes offer a fine arena for the fisherman. Other water sports may be enjoyed on the Ohio River. Whether walking, running or biking for fun or exercise, the City's Greenbelt offers a safe route for its residents.



The City maintains two swimming pools and the Kendall Perkins SprayPark, a shallow water play area specially built for small children. Legion Park's sprayground is an enhancement to a beautiful

park located in the center of Owensboro that already features basketball courts, a walking trail, playground equipment, and covered shelters.

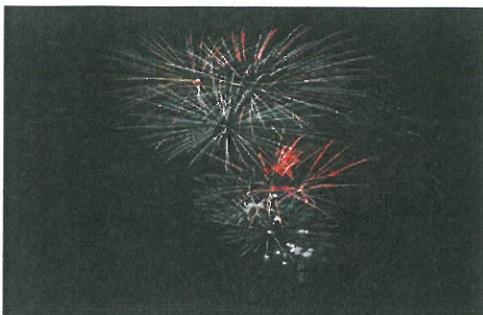
The RiverPark Center, a performing arts and civic center, boasts a 1,500 seat multi-purpose auditorium, an experimental theatre, a riverfront plaza, an open-air courtyard, meeting/reception rooms, and the International Bluegrass Music Museum. Each year the RiverPark Center hosts over 150 performance events and 900 civic events. The RiverPark Center's 2008 International Mystery Writers' Festival was attended by 2-time Oscar winner Gene Hackman, actor Josh Hucherson, writer Stuart Kaminsky, and Mary Higgins Clark, the "Queen of Suspense," and the focus of the 2009 Festival was Live Radio Theatre productions. Future such festivals are currently in the planning stages. Other community activities include music, theatre and art. Cultural activities play a major role in the everyday lives of Owensboro's residents. The City funds many cultural agencies in part.

Friday After 5 is a weekly series of free outdoor concerts held on the riverfront beginning at the RiverPark Center patio and continuing for nearly 4 city blocks. The festival, created by Downtown Owensboro, Inc., began in 1996 with 10 concert weekends. It has grown to a summer-long signature event for the tri-state area hosting more than 50,000 visitors and generally runs from May to September. The festival includes live bands, interactive events for families, entertainment and crafts each Friday after 5:00 p.m. until 10:00 p.m.



Mitch McConnell Plaza and Walkway is the City's most recent waterfront addition. Owensboro is indebted to Senator McConnell for his loyalty and dedication to the City and its ambitious riverfront projects. The City dedicated the plaza and walkway pictured here in his honor.

Owensboro hosts many festivals throughout the year. Each festival is unique and designed for the whole family. The largest of these is The International Bar-B-Q Festival, which is hosted on the Ohio River front in May of each year. Daviess County has over 150 years of barbecuing experience and boasts of being the Bar-B-Q Capital of the World. The Bar-B-Q Festival is packed with food, music, dance, and more food.



The Fourth of July weekend ushers in the next Owensboro celebration -- the Owensboro Summer Festival, billed as the July 4th extravaganza. This festival is filled with countywide competition in softball, soccer, volleyball, running and much more. Musical entertainment and a major fireworks display are a big part of the festival.

The newest festival will be the Annual Owensboro Dragon Boat Festival premiering in August 2011 with 14 teams participating. This one-day festival will take place at English Park and will take advantage of its recently-constructed boat ramp and boarding dock facilities. Paddling teams of 20 people will race the boats in pairs along a 100-meter course down the Ohio River. Other festivals range from Bluegrass and Dulcimer Music Festivals in the spring to Pumpkin, Farm, and Apple Festivals each fall.



Owensboro has been awarded the designation of *Sports Illustrated* "Sportstown" as the state's top location for community sports and recreation. As Cyndi Sturgeon, Parks and Recreation Department Director at the time, was quoted in the *Sports Illustrated* article: "Sports are a huge focus here in Owensboro and we try to appeal to everyone at all stages of life — from t-ball to adult softball to activities for seniors. Our goal is to help residents have a positive, lifelong relationship with sports."

The Owensboro Sportscenter, a 5,000-seat, air-conditioned auditorium/arena, is home to local high school and college basketball. The City has several times hosted the NCAA Division II Men's "March Madness" Basketball Tournaments at this site and in past years hosted the Kentucky-Indiana Boys' and Girls' High School Basketball Series.

Owensboro high schools participate in all major team sports offered by the Kentucky High School Athletic Association, and often at least one of these schools is in serious contention for state champion for various sports.

The Kentucky Wesleyan College basketball team has been referred to as the "UCLA of Small College Basketball". The Panthers are a perennial powerhouse in NCAA's small college basketball ranks and have won eight NCAA II National Tournaments.

The Owensboro Softball Complex, located in Jack C. Fisher Park, has been the site of thirty national level softball and baseball world series' and championships since 2001. The Complex is a multiple recipient of the NSA Outstanding Park Award, and the City has received the ASA James Ferrall Award of Excellence on tournament operations consecutively since 2001. The City successfully hosted the three largest Amateur Softball Association's (ASA) National Championships in the history of the ASA: 2004 ASA Men's Class D Nationals-143 teams, 2005 ASA Girls 14 & under Class A Fast Pitch National Championship-144 teams, and 2008 ASA Girls 16 & Under Class A Fast Pitch National Championship-144 teams.

The Owensboro Parks and Recreation Department, in partnership with Owensboro Catholic High School, has been the host community of the KHSAA Girls Fast Pitch Softball State Championship in 2004-05, 2008-10, and has been awarded the honor of hosting the annual event through 2013. Anything more than a three-year award to the same host community is unprecedented in the history of the event, and the current six-year award speaks volumes regarding the caliber of our facilities and staff. The Owensboro Catholic Lady Aces have earned five state fast-pitch softball titles since 1998.

On weeknights throughout the season, the softball complex is home to 450 youth t-ball players, 100 youth baseball players, and 1,200 adult softball players. All of the leagues are coordinated by the Owensboro Parks and Recreation Department.

All Owensboro residents (children, teens, adults, and seniors) have many recreational options, including golf, tennis, softball, volleyball, ice-skating, soccer, football, baseball and basketball. The

Parks department hosts many special events throughout the year, which includes "Ghosts and Goblins" and "Daddy-Daughter Date Night".

There are also developmental and instructional programs in t-ball, soccer, cheerleading, tumbling, tennis, golf, tae-kwon do, baseball, softball, volleyball, ice-skating, swimming, and fishing. The City opened its new Ice Arena in August 2009, replacing a facility that was built in 1963. Owensboro Youth Hockey Association, Inc. is open to youth ages 4-18. The Owensboro Youth Soccer League involves youth ages 6-19 during spring and fall seasons. Owensboro Youth Baseball develops young people ages 6-18 in baseball.

Owensboro's 2010 purchase of Ben Hawes Park from the State of Kentucky will allow for further enhancement of recreational facilities in the area, among them a new Soap Box Derby track. The Owensboro Lions Club brought the Soap Box Derby back to Owensboro in 2001 after a 36-year absence. After hosting the event on a city street course since 2001, construction is currently underway on a new dedicated course in Ben Hawes Park. This is the result of a combined commitment of the Owensboro Lions Club, its sponsors, and the governments of the City of Owensboro and Daviess County. This new Soap Box Derby track should be able to host several events each year.

2009-2010 marked the 11-year anniversary of Corporate Challenge. Plans are currently being made for the 2011 games. Patterned after the Olympic Games, amateur athletes compete in archery, basketball, bike racing, billiards, bowling, darts, golf, horseshoes, kickball, a 5K run and a walk race, softball, table tennis, spades, tennis, trivia, sporting clays, tug-o-war, and volleyball.

The goal of Corporate Challenge is to encourage physical fitness, enhance employer/employee relations, boost morale, develop teamwork, foster company pride, and promote company recognition within the community. Last year over 3,000 citizens from 19 companies competed in the games. Corporate Challenge has created a lifetime of health and friendships for many of the participants.

Multi-Cultural

Owensboro Sister Cities promotes global understanding between our City and other world communities by assisting local governmental entities with proper protocol and reception of foreign dignitaries and visitors. The City and Owensboro Sisters Cities hope to promote the expansion and development of international trade. Owensboro Sisters Cities promotes two Sister City communities: Olomouc, Czech Republic, and Nisshan City, Japan. Also, a Sister Region agreement under Sister Cities International has been reached between the Green River Area Development District (GRADD) representing a seven county area in Western Kentucky and the Olomouc Kraj (Region), comprising thirteen counties in the Central Moravia area of the Czech Republic.

The Government

Owensboro operates under a City Manager form of government. The Board of Commissioners includes our Mayor and four Commissioners. Citizens elect the Commissioners at large on a non-partisan ballot. The Mayor is elected for a four-year term and the Commissioners for two-year terms. The Mayor and Commissioners have equal voting power. The Commission sets the policies that govern the City. It appoints citizen advisory groups that help in the decision-making process. The City Manager is appointed by the Board and is responsible for the day-to-day operations of City employees. Department managers are responsible for their various departments and report to the City Manager.

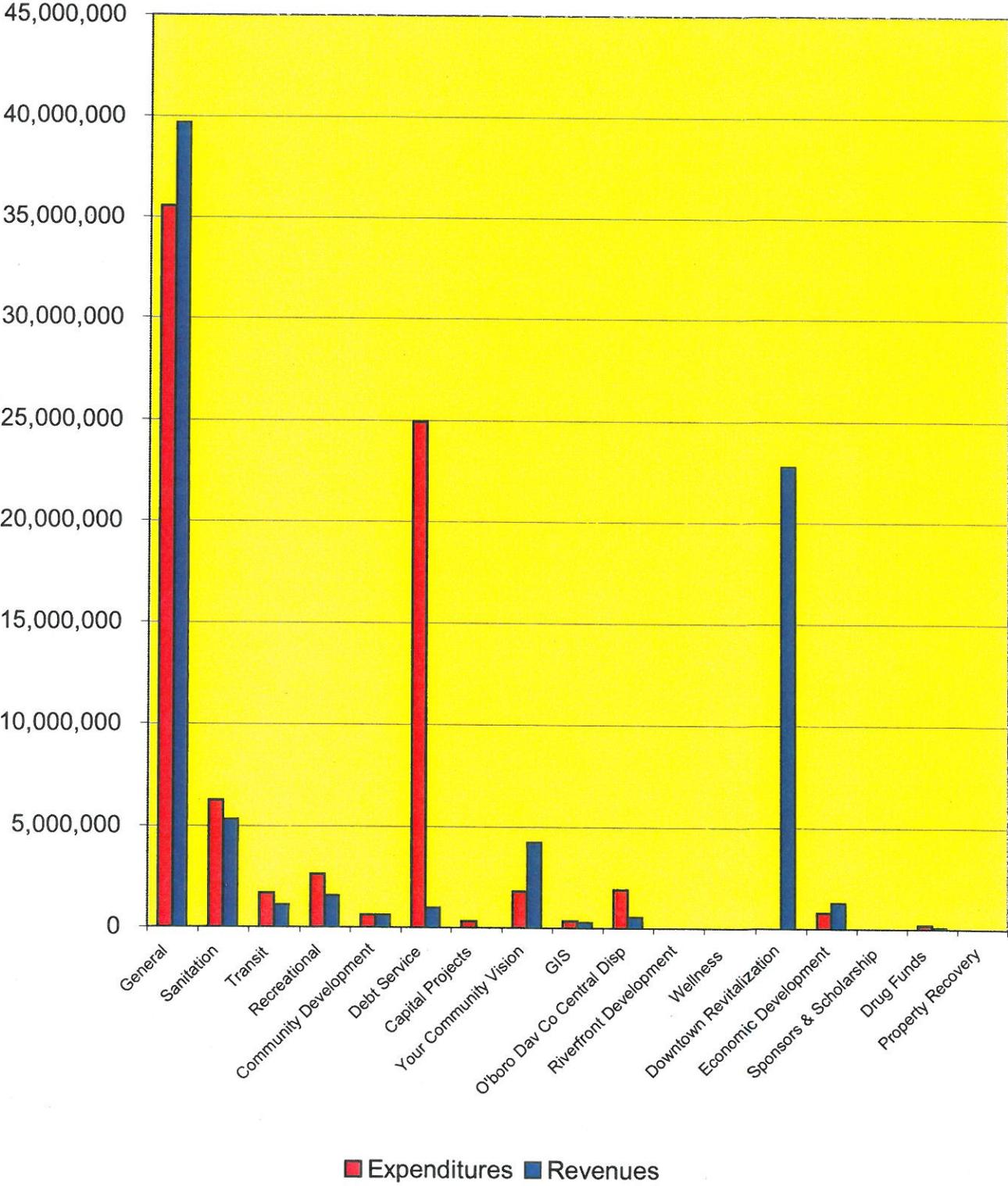


2011-2012 BUDGET OVERVIEW

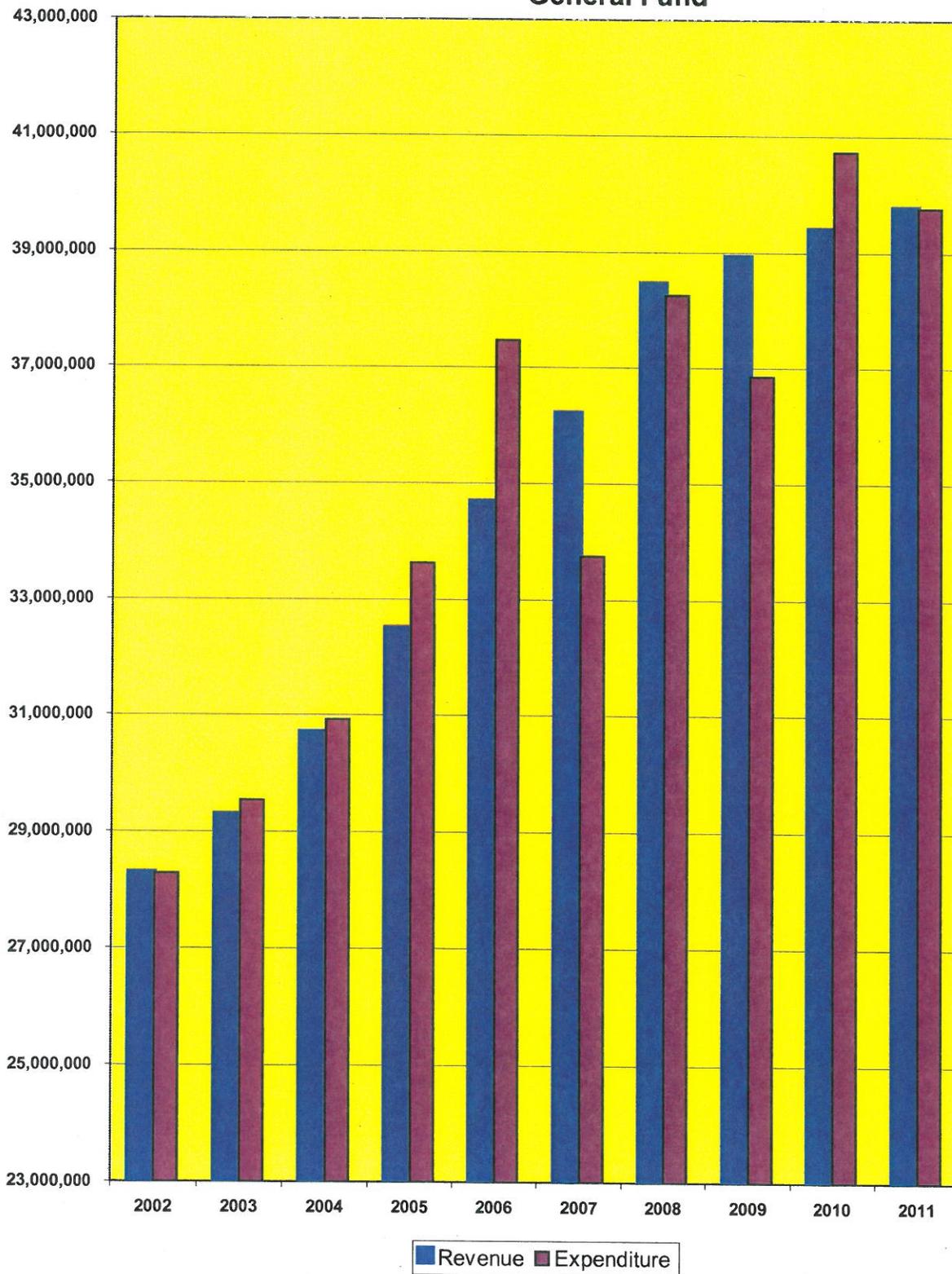
All Appropriated Funds and Internal Service Fund Information

| Budgeted Funds | Revenue | Expenditure | Operating Transfers In/(Out) | Net Excess (Deficit) | Estimated Beginning Fund Balance | Capital Transfers In/(Out) | Estimated Ending Fund Balance |
|-------------------------------|----------------------|----------------------|-------------------------------------|-----------------------------|---|-----------------------------------|--------------------------------------|
| General | \$ 39,697,569 | \$ 35,528,626 | \$ (3,844,342) | \$ 324,601 | \$ 8,518,642 | \$ (324,250) | \$ 8,518,993 |
| Sanitation | 5,320,350 | 6,239,485 | 0 | (919,135) | 7,374,484 | 0 | 6,455,349 |
| Transit | 1,102,968 | 1,668,760 | 565,792 | 0 | 0 | 0 | 0 |
| Recreational | 1,585,791 | 2,620,813 | 1,035,022 | 0 | 164,209 | 0 | 164,209 |
| Community Development | 609,000 | 609,000 | 0 | 0 | 0 | 0 | 0 |
| Debt Service | 986,767 | 24,921,325 | 23,934,558 | 0 | 0 | 0 | 0 |
| Capital Projects | 0 | 324,250 | 0 | (324,250) | 0 | 324,250 | 0 |
| Your Community Vision | 4,226,061 | 1,808,149 | (1,980,606) | 437,306 | 2,004,988 | 0 | 2,442,294 |
| GIS | 263,610 | 351,480 | 87,870 | 0 | 0 | 0 | 0 |
| O'boro Dav Co Central Disp | 551,160 | 1,900,552 | 1,349,392 | 0 | 0 | 0 | 0 |
| Riverfront Development | 0 | 0 | 0 | 0 | 1,431 | 0 | 1,431 |
| Wellness | 0 | 0 | (20,000) | (20,000) | 101,220 | 0 | 81,220 |
| Downtown Revitalization | 22,776,783 | 0 | (20,650,000) | 2,126,783 | 2,000,000 | 0 | 4,126,783 |
| Economic Development | 1,287,754 | 782,805 | (477,686) | 27,263 | 138,200 | 0 | 165,463 |
| Sponsors & Scholarship | 4,500 | 6,500 | 0 | (2,000) | 25,000 | 0 | 23,000 |
| Drug Funds | 62,850 | 191,654 | 0 | (128,804) | 271,428 | 0 | 142,624 |
| Property Recovery | 3,150 | 0 | 0 | 3,150 | 0 | 0 | 3,150 |
| Total Appropriations | \$ 78,478,314 | \$ 76,953,399 | \$ 0 | \$ 1,524,915 | \$ 20,599,602 | \$ 0 | \$ 22,124,517 |
| Internal Service Funds | | | | | | | |
| Facilities Maintenance | \$ 3,171,993 | \$ 3,171,993 | \$ 0 | \$ 0 | \$ 340,376 | \$ 0 | \$ 340,376 |
| City Garage | 1,162,063 | 1,162,063 | 0 | 0 | 153,214 | 0 | 153,214 |
| Insurance | 4,284,467 | 4,215,167 | 0 | 69,300 | 996,632 | 0 | 1,065,932 |
| Facilities Replacement | 1,814,654 | 1,401,625 | 0 | 413,029 | 2,002,282 | 0 | 2,415,311 |
| Total Internal Service | \$ 10,433,177 | \$ 9,950,848 | \$ 0 | \$ 482,329 | \$ 3,492,504 | \$ 0 | \$ 3,974,833 |

2011-2012 Expenditure and Revenue Comparisons for All Appropriated Funds



10-Year Historical Revenue/Expenditure Trend General Fund



WHAT IS THE CITY BUDGET?

Every year the City Commission adopts a Budget for the next fiscal year (the City's fiscal year runs from July 1 of one year through June 30 of the next year). The Budget is the City's business and financial plan for the year.

The Budget has two purposes. The purposes are to set goals, objectives, and service levels for the City to meet during the next year, insuring the provision of City services to Owensboro residents, and to estimate and allocate the money the City will take in and spend during the year.

In many ways the City's budget is like a household budget. Every year we sit down and estimate what we think our income will be for the coming year, and we make plans on how to spend and save this income.

There are some key differences, however, between the City and a household budget. Our income (called revenue) can fluctuate substantially within a given year or from year to year. It is not like having a known paycheck to spend or save. There are very few sources of income over which the City has direct control. For example, we have no control over property tax revenue; it can fluctuate depending on the number of homes sold in the community and the amount of building activity. The level of building activity also impacts other sources of revenue such as building permit fees. These are revenues that have a somewhat direct relationship with the general state of our economy, or in the case of occupational/net profit fees, the number of good paying jobs available in the community.

We have a little more certainty and control over how much money we spend, but even that has some impacts and restrictions that reduce our flexibility. The federal government and state government require that we incur additional expenses, such as Medicare contributions and required methods of compensating for overtime mandated by federal law. In addition, we do not, in most cases, have the ability to stop doing things simply because we do not have the income. Police and fire protection are good examples. Even if revenue decreases substantially, we still need to be able to staff the fire stations and provide a minimum level of police patrol services.

It is important to remember that the numbers in the budget are estimates. Many things happen during the year that impact our income and spending. However, we try to budget as best we can. We estimate revenues realistically to insure that there are adequate funds to meet our needs. We maintain adequate reserves to protect us from future unknowns.

WHAT ARE "FUNDS"?

The City's Budget is financed by the use of different "funds." A fund can be thought of as a separate bank account used for specific purposes. The **General Fund** is the City's main operating fund used to pay for traditional City services such as police and fire protection, administration, and street maintenance. These activities utilize most tax dollars, such as property tax and occupational/net profit fees, but are also supported by licenses and permits, user fees, and investment earnings. Some activities in the General Fund, such as building inspection or photo copying, are intended to be substantially self-supporting through fees for services provided and charged to individuals.

Another major group of City funds are called **Enterprise Funds**, used to account for specific services funded directly by fees and charges to users. In Owensboro, these funds include most recreation activities, e.g. Ben Hawes and Hillcrest Golf Courses, the Sportscenter, etc., Sanitation, and Transit. The intent is that the funds be completely self-supporting and not be subsidized by general revenue or taxes. These funds are accounted for as if each activity were a separate, independent non-profit business of the City.

The City also maintains a **Capital Improvement Fund**. A capital improvement is usually a large construction project such as reconstruction of a roadway, the development of parkland, or the construction of a building.

Finally, the City maintains **Debt Service, Special Revenue, Internal Service, and Economic Development Funds**. Debt Service funds are used to pay the principal and interest payments associated with retiring bonds issued by the City. Special Service funds set aside special revenue,

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i.e., the Community Development Block Grant (CDBG) federal revenue, which is restricted in its use. Internal Service funds, such as the City Garage Fund or the Facilities Maintenance Fund, capture revenue received from user departments as user charges. The Economic Development Fund was set up to capture anticipated incremental increases in revenue as a result of occupational taxes, along with grants, and to track the cost of incentives against the revenue generated.

HOW IS THE BUDGET PREPARED?

Staff prepares the budget each year, detailing what is necessary to provide City services for the next year, identifying various department objectives and significant policy issues for Commission direction. After delivery of the proposed budget to the Commission, the Commission holds public budget hearings in late April or early May to provide the public the opportunity to make any comments or suggestions regarding the budget. The Commission then adopts the budget as it may be amended during the budget hearings. An Annual Budget is subsequently adopted, formally incorporating in a single document the changes that were directed during the budget hearings.

Staff prepares a budget document for the City Manager to insure that the spending authority proposed by the City Manager carries with it an anticipated level of service. The budget process is designed to integrate the managerial task of planning with the quantitative task of presenting expenditure requests for approval. It is inherent in the budget preparation process that individual department managers have the most insight into their own operations and should be the ones to identify and support the programs they are able to provide, as well as benefits and costs of those programs. The budget document follows the format of presenting discrete programs (groupings of interrelated functions within a department, such as a division) for analysis and approval by the City Commission.

| City of Owensboro 2011-2012 Budget Calendar | | |
|--|--|---|
| DATE | RESPONSIBILITY | ACTION |
| January 27 | Finance | Mail agency funding request letters |
| January 27 | Finance | Discuss budget process at staff meeting |
| February-March | Finance All Departments | Review budget structure and allocations |
| March 4 | Finance/Agency | Agency Funding requests due |
| March 11 | All Departments | Submit budget requests to Finance |
| March 22 & 30 | City Manager Finance All Departments | Estimate revenues and expenditures Review personnel data Review requests with department managers (times will be scheduled) |
| April 8 | Finance | Distribute draft Budget for Mayor and Commissioners |
| April 18 | Mayor Commissioners | Work session |
| May 3 | Mayor Commissioners | First reading; citizen comments (if any) |
| May 17 | Mayor Commissioners | Second reading Public Hearing |
| June | Finance | Prepare adopted budget in final form |
| June | City Clerk | Publish ordinance adopting budget |

BUDGETS AND BUDGETARY ACCOUNTING

The City follows these procedures in adopting its budget and establishing the budgetary data reflected in its financial statements:

1. Proposed use hearings are conducted to obtain public input prior to preparation of the proposed operating budget.
2. Prior to May 1, the City Manager obtains estimates from department heads to prepare the proposed operating budget.
3. Prior to June 1, the City Manager submits to the City Commission a proposed operating budget and 5-year Capital Improvement Program (CIP) for the fiscal year beginning July 1. The operating budget includes proposed operating expenditures, fund transfers, the first year of the proposed five-year CIP, and the means for financing them.
4. The proposed budget is discussed in work sessions open to the public, and a public hearing is conducted to obtain taxpayer comments prior to approval of the budget.
5. Prior to the fourth day before the beginning of the fiscal year, the budget is legally enacted through passage of an ordinance.
6. The City Manager is authorized to transfer within departments budgeted fund amounts. The City Commission must approve any revisions that alter the total expenditures of any department or fund. Therefore, the control level on budgetary items is maintained at the department level.
7. Annual budgets are adopted on a basis consistent with generally accepted accounting principles for all governmental funds, except for the Capital Projects Funds and the Debt Service Fund because effective budgetary control is alternately achieved through project budgets, bond indenture provisions and City ordinances, respectively.

Budgets for the General and Special Revenue Funds are adopted on the modified accrual basis. Encumbrance accounting, under which purchase orders, contracts and other commitments for the use of resources are reflected in order to reserve that portion of the applicable appropriation, is employed as an extension of formal budgetary integration in the General Fund and Special Revenue Funds for which annual budgets have been adopted.
8. Government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are proprietary fund and fiduciary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.
9. Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose the government considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. As under accrual accounting, expenditures are generally recorded when a liability is incurred. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.
10. Property taxes, franchise taxes, licenses, and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. All other revenue items are considered to be measurable and available only when cash is received by the government.
11. Encumbrance accounting, under which purchase orders, contracts, and other commitments for the expenditure of monies are recorded in order to reserve that portion of the applicable appropriation, is employed as an extension of formal budgetary integration in the General Fund and Special Revenue Funds for which annual budgets have been adopted. Encumbrances outstanding at year-end are reported as reservations of fund balances since they do not constitute expenditures or liabilities.

FISCAL POLICIES

GENERAL FINANCIAL GOALS

The City will maintain a financially viable City that can maintain adequate levels of municipal services, maintain the financial flexibility necessary to continually adapt to local and regional economic change, and maintain and enhance the sound fiscal condition of the City.

OPERATING BUDGET POLICIES

The City Manager will prepare a budget calendar at the beginning of the budget preparation process. A balanced budget is achieved when the total sum a government collects in a year is equal to the amount it spends on goods, services, and debt interest. The City will adopt a balanced budget by June 30th of each year in which revenues will equal expenditures unless the use of reserves is expressly authorized by the City Commission.

An annual base operating budget will be developed by accurately and realistically projecting revenues and expenditures for the current and forthcoming fiscal year. Annual operating budgets will provide for the cost of operations of new capital projects.

The existing base budget will be thoroughly examined during the budget development process to assure removal or reduction of any services or programs that could be eliminated or reduced in cost.

The City will avoid budgetary and accounting procedures which balance the current budget at the expense of future budgets unless the use of reserves is expressly authorized by the City Commission.

The City will forecast its expenditures and revenues for each of the next five years and will update this forecast at least annually.

REVENUE POLICIES

The City will strive to maintain a diversified and stable revenue system to shelter it from short-term fluctuations in any one revenue source. Revenue estimates will be accurate and realistic, sensitive to local and regional economic conditions. An objective, analytical process, using trend, judgmental, and statistical analyses, as appropriate, will estimate annual revenues.

One-time revenues will only be used for one-time expenditures, including capital and reserves.

USER FEES AND RATES

Customer rates and fees will be reviewed annually for potential adjustments to recover the full cost, direct and indirect, of services provided. The City will set fees and user charges at levels that fully support or reimburse the total direct and indirect cost of an activity, except when the Commission determines that a subsidy is in the public interest.

EXPENDITURE POLICIES

The City will maintain levels of service, as determined by the Commission, to provide for the public well being and safety of the residents of the community. Capital assets will be maintained and replaced as necessary, minimizing deferred maintenance.

Employee benefits and salaries will be maintained at competitive levels. The City will develop and use cost-effective technology/productivity enhancements effective in reducing or avoiding increased personnel costs.

CAPITAL BUDGET POLICIES

The City will make all capital improvements in accordance with an adopted and funded capital budget.

The annual five-year Capital Improvement Program (CIP) includes design, development, implementation, and operating and maintenance costs. The CIP will identify the estimated full cost and potential funding sources for each proposed capital project, including annual operating cost estimates associated with the project, prior to submitting proposed projects for approval.

DEBT POLICIES

The City will limit long-term debt solely to those capital improvements that cannot be financed from current revenue sources. The City may use inter-fund loans rather than outside debt to meet short-term cash flow needs.

The City will use debt financing for projects with a useful life that can reasonably be expected to exceed the period of debt service and will minimize costs and liabilities to the City when sponsoring debt financing.

RESERVE POLICIES

The City will develop and annually review reserve guidelines to protect from emergencies and future uncertainties and to finance unforeseen opportunities and/or requirements. City reserve shall equal 10% of General Fund expenditures.

Unreserved, undesignated fund balances will be maintained in the general fund in accordance with reserve guidelines established by the Commission, to provide for revenue and expenditure budget fluctuations, unanticipated emergencies, economic uncertainties, economic development opportunities, and future capital projects.

Restricted reserves will be maintained as required for bond security, and designated reserves and liability accounts for liability claims, workers' compensation claims, accrued vacation, vested accrued sick leave, and other lawfully imposed liabilities of the City.

The City will maintain working capital in the Facilities Maintenance Fund, set up as an internal service fund, to enable the timely maintenance of buildings and facilities.

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The City will maintain working capital in the Fleet and Facilities Replacement Fund, set up as an internal service fund, to ensure timely replacement of equipment, roofs and vehicles.

INVESTMENT POLICIES

The Finance Director is responsible for management of the City investment program and has authority to establish specific written procedures for investment program operation which are consistent with the City's investment policy. Procedures include explicit delegation of authority, if any, to persons responsible for investment transactions. No person may engage in an investment transaction except as provided in the Investment Policy and procedures established by the Finance Director. The Finance Director is ultimately responsible for all transactions undertaken and has established a system of controls to regulate activities of subordinate officials and employees. Controls are designed to prevent and control losses of funds arising from fraud, employee error, third party misrepresentation, unanticipated financial market changes or imprudent actions by officers and employees.

Interest Rate Risk

The City recognizes that some level of risk is inherent in any investment transaction. Losses may be incurred due to issuer default, market price changes, or closing investments prior to maturity due to unanticipated cash flow needs. Diversification of the City's investment portfolio by institution, type of investment instrument, and term to maturity is the primary method to minimize investment risk.

With the exception of fully insured or fully collateralized investments, and except for authorized investment pools, no more than twenty-five percent of the City's total investment portfolio shall be invested in a single security type or with a single financial institution. Unless matched to a specific cash flow need, no more than fifty percent of the funds shall be invested in securities maturing more than ten years from the date of purchase.

Credit Risk

The City's investment policy limits investments to obligations of the U.S. and its agencies and instrumentalities, obligations backed by the full faith and credit of the U.S. or a U.S. government agency, obligations of any corporation of the U.S. government, certificates of deposit issued by FDIC insured or similarly collateralized institutions, and bonds and securities of states, local governments, or related agencies in the U.S. rated in one of three highest categories by a nationally recognized rating agency. The City's investments in U.S. government agencies listed above were rated AAA by Moody's.

Custodial Credit Risk

For an investment, custodial credit risk is the risk that, in the event of the failure of the counterparty, the City will not be able to recover the value of its investments that are in the possession of an outside party. All of the City's investments

in U.S. government agencies were held by the counterparty and carry the explicit guarantee of the U.S. government. It is the City's policy that all cash and investments maintained in any financial institution named as a depository be collateralized. In order to anticipate market changes and provide a level of security for all funds, the collateralization level shall be 102% of the market value of principal, plus accrued interest. Collateral shall always be held by an independent third-party custodian with whom the City has a current custodial agreement.

The City Treasurer annually reviews the City's Investment Policy and recommends revisions, as appropriate. The City will invest funds in a manner that provides the highest investment return with the maximum security of principal while meeting the daily cash flow demands of the City and conforming to all state statutes and City regulations governing investment of public funds.

The following are the City's primary investment objectives, in order of priority:

Safety. The foremost objective of the investment program is safety of principal. Investments will be undertaken in a manner that seeks to ensure the preservation of capital in the overall portfolio. To attain this objective, diversification is required in order that potential losses on individual securities do not exceed the income generated from the remainder of the portfolio.

Liquidity. The investment portfolio shall remain sufficiently liquid to meet all operating requirements that might be reasonably anticipated.

Return on Investment. The investment portfolio shall be designed with the objective of attaining a market rate of return throughout the budgetary and economic cycles, taking into account the City's investment risk constraints and the cash flow characteristics of the portfolio.

ACCOUNTING, AUDITING, AND FINANCIAL REPORTING POLICIES

The City's accounting and financial reporting systems will be maintained in conformance with generally accepted accounting principles as they apply to governmental accounting. Periodic financial reports and status reports will be submitted to the Commission, distributed to departments, and made available to the public. Full disclosure will be provided in general financial statements and bond representations.

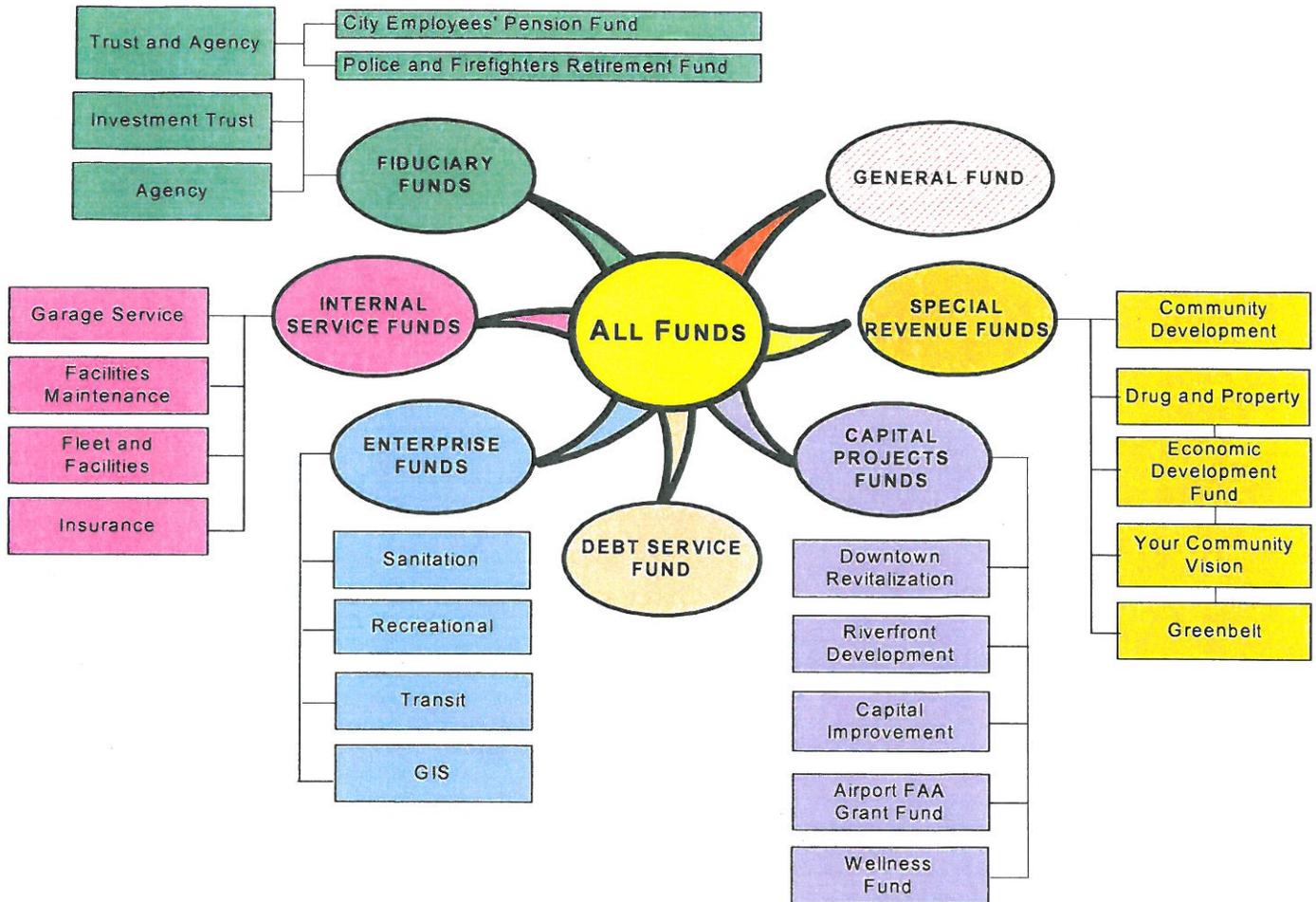
An independent public accounting firm will perform an annual audit with the subsequent issuance of a Comprehensive Annual Financial Report.

FUND ACCOUNTS DISCUSSION

City accounts are organized and operated on the basis of funds and account groups. A fund is an independent fiscal and accounting entity with a self-balancing set of accounts. Governmental fund financial statements are reported using the current financial resources measurement focus and modified accrual basis of accounting.

Fund accounting segregates funds according to the intended purpose and is used to aid management in demonstrating compliance with finance-related legal and contractual provisions.

The City maintains a minimum number of funds consistent with legal and managerial requirements. Account groups are a reporting device to account for certain assets and liabilities of governmental funds not recorded directly in those funds. Major funds are designated; all funds are described. There are six major governmental funds (General Fund, Your Community Vision, Downtown Revitalization, Riverfront Development, Capital Improvement, and Debt Service) and one major enterprise fund (Sanitation).



GENERAL FUND (MAJOR FUND)

General operating fund of the City – accounts for all general tax revenues and other receipts not allocated by law, ordinance or contractual agreement to other funds. This fund pays for general operating expenditures, fixed charges and capital improvement costs not paid through other funds.

SPECIAL REVENUE FUNDS

Established to account for revenue from specific taxes, governmental grants or other revenue sources designated to finance particular City functions and/or activities. Special Revenue Funds of the City are:

- **Community Development Fund.** Established to account for grants awarded for community development. Resources are restricted to activities directed toward satisfying the primary objective of developing viable urban communities and expanding economic opportunities, principally for individuals or families of low and moderate income.
- **Drug and Property Recovery Fund.** Established to account for funds obtained through drug law enforcement efforts.
- **Economic Development Fund.** Established to monitor incentives disbursed for economic development of the City and the increased revenues resulting from that development. The City's intent is to provide incentives that result in

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increased revenue to offset the incentives within a 5-year period.

- **Your Community Vision Fund (MAJOR FUND).** Established to account for revenues derived from a .33% occupational license tax increase; revenues are used to fund expenditures of Your Community Vision capital projects (no operating expenditures).
- **Greenbelt Fund.** Established to account for federal grant funds for constructing recreational area.

CAPITAL PROJECTS FUNDS

Accounts for capital improvements, except those accounted for in proprietary funds:

- **Downtown Revitalization Fund (MAJOR FUND).** Established to account for revenues and expenditures for funding of downtown revitalization.
- **Riverfront Development Fund (MAJOR FUND).** Established to account for revenues and expenditures for funding of riverfront development projects.
- **Capital Improvement Fund (MAJOR FUND).** Established to account for acquisition, issuance of debt, or construction of major capital projects purchased with funds from long-term borrowings.
- **Airport FAA Grant Fund.** Established to account for the City and County's grant matching funds for development and improvement of the airport.
- **Wellness Fund.** Established as an unreserved fund to account for capital projects related to wellness.

DEBT SERVICE FUND (MAJOR FUND)

Established to account for accumulation of resources and payment of general obligation bond principal and interest from government resources.

ENTERPRISE FUNDS

Used for operations (a) that are financed and operated in a manner similar to private business enterprises, where the City's intent is that costs (expenses, including depreciation) of providing goods or services to the public on a continuing basis be financed or recovered primarily through user charges; or (b) where the governing body has decided that periodic determinations of revenues earned, expenses incurred and/or net income is appropriate for capital maintenance, public policy, management control, accountability or other purposes.

- **Sanitation Fund (MAJOR FUND).** Established to more effectively manage and account for the operations of the Sanitation Department.
- **Recreational Fund.** Established to manage and account for operations of the swimming pools, golf courses, ice arena and Sportscenter.
- **Transit Fund.** Established to manage and account for operations of the Transit Department.

- **Geographical Information System (GIS) Fund.** Established to manage and account for operations of the GIS division of the Information Technology Department.

INTERNAL SERVICE FUNDS

Used to account for financing of goods and services provided by one department or agency to other departments or agencies of the City on a user charge basis:

- **Garage Operations Fund.** Established to account for garage maintenance provided to City departments.
- **Facilities Maintenance Fund.** Established to account for maintenance provided to departments within the City.
- **Fleet and Facilities Fund.** Established to account for foreseeable capital expenditures and to straight-line that cost over 30 years.
- **Insurance Fund.** Established to account for City health/workers' compensations insurance programs.

FIDUCIARY FUNDS

- **Trust and Agency Funds.** Used to account for assets the City holds in a trustee capacity or as an agent for individuals, private organizations, other governments and/or other funds. Pension Trust Funds are accounted for primarily as Enterprise Funds are since capital maintenance is critical. Agency Funds are custodial in nature (assets equal liabilities) and do not involve measurement of results of operations. The Pension Trust and Agency Funds of the City are as follows:
 - **City Employees' Pension Fund.** The City Employees' Pension Fund (a contributory defined benefit plan) was created by ordinance on August 13, 1946, under Kentucky Revised Statutes Sections 90.310 to 90.410. It covers all employees of the City and Owensboro Municipal Utilities, except for the Owensboro Riverport Authority, City's police and firefighters, and those employees who elected to transfer into the CERS.
 - **Police and Firefighters Retirement Fund.** The Police and Firefighters Retirement Fund (a contributory defined benefit plan) was created by ordinance, March 26, 1928, under KRS Sections 95.851 to 95.991. It covers City of Owensboro employees in the police and fire departments who elected not to transfer into the CERS.
- **Investment Trust Fund.** Established to account for monies of legally separated entities that participate in the City-sponsored external investment pool.
- **Agency Fund.** This fund is custodial in nature and does not present results of operations or have a measurement focus. This fund is used to account for assets that the government holds for others in an agency capacity. It also accounts for school district tax collection and payment to the Owensboro Board of Education and deferred compensation assets held for employees (according to IRS §457).

SCHEDULE OF SOURCES AND USES BY FUND
(Does not include transfers or internal service funds)

| Description | Audit 2008-2009 | Audit 2009-2010 | Amended Budget 2010-2011 | Budget 2011-2012 |
|-------------------------|--------------------|--------------------|--------------------------------|---------------------|
| General Fund | | | | |
| Revenue Sources | | | | |
| Taxes | 10,880,414 | 11,224,319 | 11,470,320 | 11,641,314 |
| Licenses & Permits | 16,045,818 | 16,217,638 | 15,904,120 | 16,460,342 |
| Fines & Forfeitures | 149,672 | 132,250 | 145,000 | 125,000 |
| Use of Property | 424,985 | 264,100 | 135,000 | 132,501 |
| Intergovernmental | 8,139,922 | 8,674,900 | 8,750,186 | 8,933,527 |
| Charges for Services | 1,363,889 | 1,290,035 | 1,727,509 | 1,459,723 |
| Grants | 151,559 | 218,203 | 222,784 | 101,500 |
| Franchises | 885,576 | 788,105 | 842,900 | 777,900 |
| Issuance of Debt | 0 | 7,823 | 0 | 17,762 |
| Other | 99,133 | 87,820 | 41,000 | 48,000 |
| Total Sources | 38,140,968 | 38,905,193 | 39,238,819 | 39,697,569 |
| Expenditures | | | | |
| General Government | 8,829,758 | 9,981,592 | 8,355,157 | 8,178,933 |
| Public Safety | 18,661,983 | 17,924,940 | 18,573,704 | 18,713,704 |
| Parks and Recreational | 2,603,372 | 1,278,203 | 2,910,462 | 2,751,292 |
| Public Works | 3,044,355 | 3,512,816 | 4,613,919 | 3,963,282 |
| Community Services | 1,698,620 | 1,685,592 | 1,615,531 | 1,724,306 |
| Parking Garage | 0 | 0 | 82,729 | 197,109 |
| Total Uses | 34,838,088 | 34,383,143 | 36,151,502 | 35,528,626 |
| Net General Fund | 3,302,880 | 4,522,050 | 3,087,317 | 4,168,943 |
| Sanitation Fund | | | | |
| Revenue Sources | | | | |
| Use of Property | 541,737 | 413,844 | 251,000 | 263,000 |
| Charges for Services | 5,168,175 | 5,159,229 | 5,044,400 | 5,050,350 |
| Other | 36,205 | 35,431 | 7,000 | 7,000 |
| Total Sources | 5,746,117 | 5,608,504 | 5,302,400 | 5,320,350 |
| Expenditures | | | | |
| Sanitation Expenditures | 4,510,744 | 4,682,168 | 6,161,641 | 6,239,485 |
| Total Uses | 4,510,744 | 4,682,168 | 6,161,641 | 6,239,485 |
| Net Sanitation Fund | 1,235,373 | 926,336 | (859,241) | (919,135) |
| Transit Fund | | | | |
| Revenue Sources | | | | |
| Use of Property | 860 | 3,653 | 4,000 | 4,000 |
| Charges for Services | 112,875 | 111,634 | 113,700 | 116,200 |
| Grants | 1,105,655 | 1,927,666 | 1,546,872 | 961,768 |
| Other | 24,593 | 20,757 | 21,000 | 21,000 |
| Total Sources | 1,243,983 | 2,063,710 | 1,685,572 | 1,102,968 |
| Expenditures | | | | |
| Transit Expenditures | 1,640,795 | 1,751,647 | 2,091,655 | 1,668,760 |
| Total Uses | 1,640,795 | 1,751,647 | 2,091,655 | 1,668,760 |
| Net Transit Fund | (396,812) | 312,063 | (406,083) | (565,792) |

SCHEDULE OF SOURCES AND USES BY FUND
(Does not include transfers or internal service funds)

| Description | Audit 2008-2009 | Audit 2009-2010 | Amended Budget 2010-2011 | Budget 2011-2012 |
|--|--------------------|--------------------|--------------------------------|---------------------|
| Recreational Fund | | | | |
| Revenue Sources | | | | |
| Charges for Services | 999,478 | 1,208,000 | 1,640,390 | 1,585,791 |
| Total Sources | 999,478 | 1,208,000 | 1,640,390 | 1,585,791 |
| Expenditures | | | | |
| Parks & Recreation | 1,509,389 | 1,761,310 | 2,655,383 | 2,620,813 |
| Total Uses | 1,509,389 | 1,761,310 | 2,655,383 | 2,620,813 |
| Net Recreational Fund | (509,911) | (553,310) | (1,014,993) | (1,035,022) |
| Sponsors/Scholarships Fund (branch of Recreational Fund) | | | | |
| Revenue Sources | | | | |
| Other | 13,384 | 4,687 | 29,000 | 4,500 |
| Total Sources | 13,384 | 4,687 | 29,000 | 4,500 |
| Expenditures | | | | |
| Parks & Recreation | 14,746 | 24,558 | 6,000 | 6,500 |
| Total Uses | 14,746 | 24,558 | 6,000 | 6,500 |
| Net Sponsors/Scholarships Fund | (1,362) | (19,871) | 23,000 | (2,000) |
| Owensboro Daviess County Central Dispatch Fund (branch of Police) | | | | |
| Revenue Sources | | | | |
| Use of Property | 0 | 446 | 0 | 0 |
| Intergovernmental | 0 | 133,863 | 514,410 | 551,160 |
| Total Sources | 0 | 134,309 | 514,410 | 551,160 |
| Expenditures | | | | |
| Public Safety | 0 | 211,973 | 1,829,579 | 1,900,552 |
| Total Uses | 0 | 211,973 | 1,829,579 | 1,900,552 |
| Net O'boro/DavCo Cent Disp Fund | 0 | (78,110) | (1,315,169) | (1,349,392) |
| Community Development Fund | | | | |
| Revenue Sources | | | | |
| Use of Property | 189,909 | 191,362 | 20,000 | 20,000 |
| Grants | 854,003 | 1,012,390 | 2,025,529 | 589,000 |
| Other | 12,000 | 121,001 | 136,095 | 0 |
| Total Sources | 1,055,912 | 1,324,753 | 2,181,624 | 609,000 |
| Expenditures | | | | |
| Community Development | 1,055,911 | 1,324,753 | 2,181,624 | 609,000 |
| Total Uses | 1,055,911 | 1,324,753 | 2,181,624 | 609,000 |
| Net Community Development Fund | 1 | 0 | 0 | 0 |
| GIS Fund | | | | |
| Revenue Sources | | | | |
| Use of Property | 1,048 | 1,786 | 0 | 0 |
| Charges for Services | 243,914 | 262,419 | 247,410 | 263,610 |
| Total Sources | 244,962 | 264,205 | 247,410 | 263,610 |
| Expenditures | | | | |
| GIS | 296,241 | 375,874 | 389,429 | 351,480 |
| Total Uses | 296,241 | 375,874 | 389,429 | 351,480 |
| Net GIS Fund | (51,279) | (111,669) | (142,019) | (87,870) |

SCHEDULE OF SOURCES AND USES BY FUND
(Does not include transfers or internal service funds)

| Description | Audit 2008-2009 | Audit 2009-2010 | Amended Budget 2010-2011 | Budget 2011-2012 |
|--|--------------------|--------------------|--------------------------------|---------------------|
| Parking Garage Fund (moved to General Fund) | | | | |
| Revenue Sources | | | | |
| Charges for Services | 57,072 | 56,126 | 0 | 0 |
| Total Sources | 57,072 | 56,126 | 0 | 0 |
| Expenditures | | | | |
| Parking Garage | 130,442 | 81,444 | 0 | 0 |
| Total Uses | 130,442 | 81,444 | 0 | 0 |
| Net Parking Garage Fund | <u>(73,370)</u> | <u>(25,318)</u> | <u>0</u> | <u>0</u> |
| Total Drug and Property Recovery Funds | | | | |
| Revenue Sources | | | | |
| Use of Property | 27,287 | 26,294 | 10,175 | 9,500 |
| Other | 247,363 | 162,249 | 54,300 | 56,500 |
| Total Sources | 274,650 | 188,543 | 64,475 | 66,000 |
| Expenditures | | | | |
| Public Safety | 150,554 | 184,003 | 194,702 | 191,654 |
| Total Uses | 150,554 | 184,003 | 194,702 | 191,654 |
| Net Drug and Property Rec Funds | <u>124,096</u> | <u>4,540</u> | <u>(130,227)</u> | <u>(125,654)</u> |
| Debt Service Fund | | | | |
| Revenue Sources | | | | |
| Use of Property | 11,375 | 1,173 | 0 | 0 |
| Intergovernmental | 987,821 | 985,317 | 990,875 | 986,767 |
| Total Sources | 999,196 | 986,490 | 990,875 | 986,767 |
| Expenditures | | | | |
| Debt | 2,987,540 | 3,231,208 | 11,873,893 | 24,921,325 |
| Total Uses | 2,987,540 | 3,231,208 | 11,873,893 | 24,921,325 |
| Net Debt Service Fund | <u>(1,988,344)</u> | <u>(2,244,718)</u> | <u>(10,883,018)</u> | <u>(23,934,558)</u> |
| Capital Projects Fund | | | | |
| Revenue Sources | | | | |
| Use of Property | 166,264 | 44,380 | 0 | 0 |
| Intergovernmental | 3,803,351 | 210,957 | 495,727 | 0 |
| Grants | 588,303 | 166,072 | 1,752,323 | 0 |
| Issuance of Debt | 2,700,000 | 1,014,000 | 0 | 0 |
| Total Sources | 7,257,918 | 1,435,409 | 2,248,050 | 0 |
| Expenditures | | | | |
| Capital Projects | 8,797,320 | 2,713,959 | 4,554,610 | 324,250 |
| Total Uses | 8,797,320 | 2,713,959 | 4,554,610 | 324,250 |
| Net Capital Projects Fund | <u>(1,539,402)</u> | <u>(1,278,550)</u> | <u>(2,306,560)</u> | <u>(324,250)</u> |

SCHEDULE OF SOURCES AND USES BY FUND
(Does not include transfers or internal service funds)

| Description | Audit 2008-2009 | Audit 2009-2010 | Amended Budget 2010-2011 | Budget 2011-2012 |
|------------------------------------|--------------------|--------------------|--------------------------------|---------------------|
| Your Community Vision Fund | | | | |
| Revenue Sources | | | | |
| Licenses & Permits | 4,278,686 | 4,278,403 | 4,040,813 | 4,155,011 |
| Use of Property | 468,814 | 296,841 | 0 | 0 |
| Intergovernmental | 713,412 | 327,761 | 0 | 0 |
| Grants | 22,978 | 207,638 | 521,669 | 0 |
| Issuance of Debt | 4,335,051 | 4,172,705 | 12,876,836 | 71,050 |
| Total Sources | 9,818,941 | 9,283,348 | 17,439,318 | 4,226,061 |
| Expenditures | | | | |
| Capital Projects | 7,952,088 | 7,177,413 | 19,800,031 | 1,808,149 |
| Total Uses | 7,952,088 | 7,177,413 | 19,800,031 | 1,808,149 |
| Net Your Community Vision Fund | 1,866,853 | 2,105,935 | (2,360,713) | 2,417,912 |
| Riverfront Development Fund | | | | |
| Revenue Sources | | | | |
| Use of Property | 0 | 1,156 | 0 | 0 |
| Intergovernmental | 122,588 | 0 | 0 | 0 |
| Grants | 14,513,789 | 13,866,464 | 6,681,163 | 0 |
| Issuance of Debt | 0 | 4,056,000 | 0 | 0 |
| Total Sources | 14,636,377 | 17,923,620 | 6,681,163 | 0 |
| Expenditures | | | | |
| Riverfront Development | 14,639,093 | 14,704,814 | 10,103,933 | 0 |
| Total Uses | 14,639,093 | 14,704,814 | 10,103,933 | 0 |
| Net Riverfront Development Fund | (2,716) | 3,218,806 | (3,422,770) | 0 |
| Greenbelt Fund | | | | |
| Revenue Sources | | | | |
| Use of Property | 345 | 1,161 | 0 | 0 |
| Grants | 498,090 | 149,634 | 62,807 | 0 |
| Other | 500 | 0 | 0 | 0 |
| Total Sources | 498,935 | 150,795 | 62,807 | 0 |
| Expenditures | | | | |
| Capital Projects | 555,982 | 226,082 | 22,033 | 0 |
| Total Uses | 555,982 | 226,082 | 22,033 | 0 |
| Net Greenbelt Fund | (57,047) | (75,287) | 40,774 | 0 |

SCHEDULE OF SOURCES AND USES BY FUND
(Does not include transfers or internal service funds)

| Description | Audit 2008-2009 | Audit 2009-2010 | Amended Budget 2010-2011 | Budget 2011-2012 |
|-------------------------------------|--------------------|--------------------|--------------------------------|---------------------|
| Economic Development Fund | | | | |
| Revenue Sources | | | | |
| Taxes | 217,471 | 269,646 | 211,574 | 134,104 |
| Licenses & Permits | 573,401 | 470,850 | 563,679 | 963,650 |
| Use of Property | 12,451 | 6,151 | 10,000 | 10,000 |
| Franchises | 281,455 | 181,653 | 162,000 | 180,000 |
| Issuance of Debt | 0 | 0 | 12,470,205 | 0 |
| Total Sources | 1,084,778 | 928,300 | 13,417,458 | 1,287,754 |
| Expenditures | | | | |
| Economic Development | 1,193,937 | 748,549 | 13,499,762 | 782,805 |
| Total Uses | 1,193,937 | 748,549 | 13,499,762 | 782,805 |
| Net Economic Development Fund | (109,159) | 179,751 | (82,304) | 504,949 |
| Downtown Revitalization Fund | | | | |
| Revenue Sources | | | | |
| Licenses & Permits | 0 | 1,134,981 | 2,673,317 | 2,726,783 |
| Use of Property | 86,009 | 321,216 | 0 | 50,000 |
| Issuance of Debt | 20,000,000 | 0 | 31,350,000 | 20,000,000 |
| Other | 395,525 | 31,708 | 0 | 0 |
| Total Sources | 20,481,534 | 1,487,905 | 34,023,317 | 22,776,783 |
| Expenditures | | | | |
| Downtown Revitalization | 5,391,939 | 5,233,220 | 43,835,426 | 0 |
| Total Uses | 5,391,939 | 5,233,220 | 43,835,426 | 0 |
| Net Downtown Revitalization Fund | 15,089,595 | (3,745,315) | (9,812,109) | 22,776,783 |
| Wellness Fund | | | | |
| Revenue Sources | | | | |
| Use of Property | 9,849 | 4,505 | 0 | 0 |
| Total Sources | 9,849 | 4,505 | 0 | 0 |
| Expenditures | | | | |
| Wellness Fund | 39,865 | 10,080 | 69,920 | 0 |
| Total Uses | 39,865 | 10,080 | 69,920 | 0 |
| Net Wellness Fund | (30,016) | (5,575) | (69,920) | 0 |
| Total Sources (Revenues) | 102,564,054 | 81,958,402 | 125,767,088 | 78,478,314 |
| Total Uses (Expenditures) | 85,704,674 | 78,826,198 | 155,421,123 | 76,953,399 |

Matrix of Primary City Goals by Department

The table below indicates which departments are responsible for the City's Mission Statement and key goals. Refer to the departmental sections of this budget for each department's specific activities planned for FY 2011-12 in support of these goals.

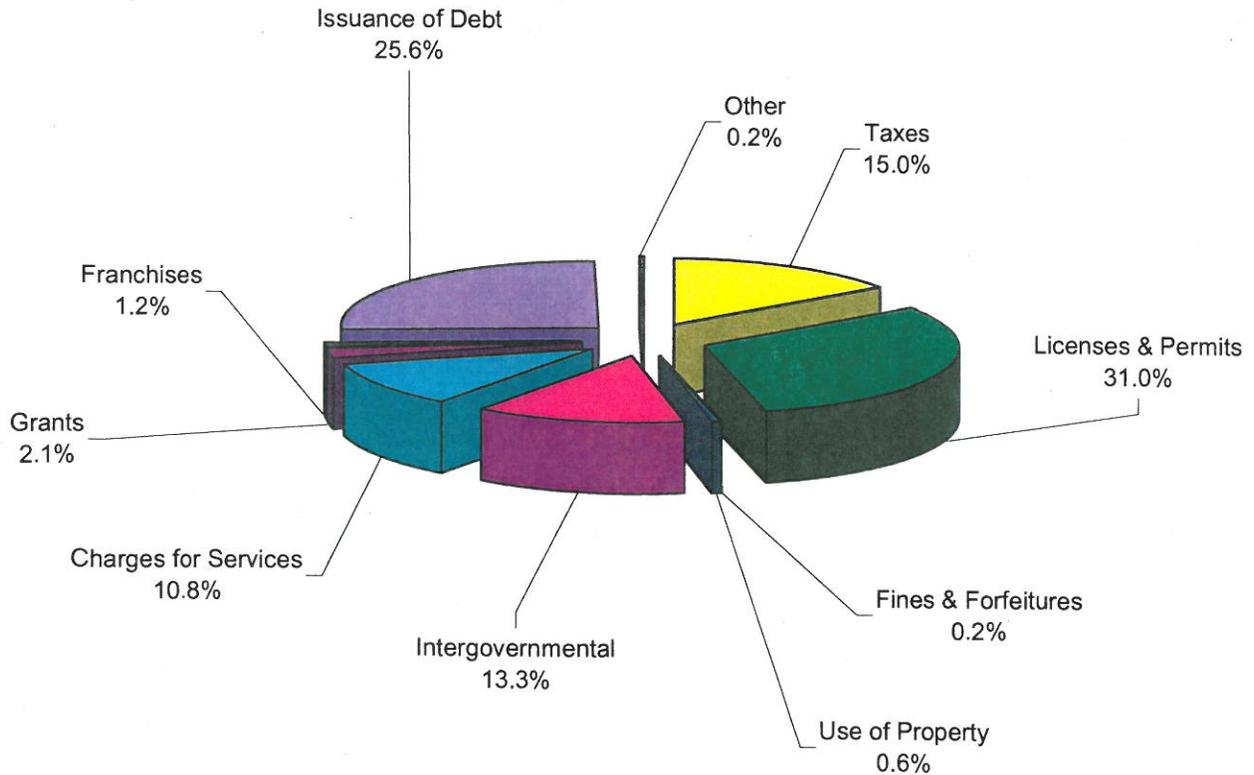
| Department | Public Safety | Quality of Life | Economic Development | Government Efficiency |
|--------------------------------|---------------|-----------------|----------------------|-----------------------|
| Administration | | | | X |
| Community Development | | | X | |
| Personnel | | | | X |
| Finance | | | | X |
| Information Technology | | | | X |
| Parks & Recreation | | X | | |
| Police | X | | | |
| Fire | X | | | |
| Engineering | | | | X |
| Facilities Maintenance | | | | X |
| Transit | | | | X |
| Garage Services | | | | X |
| Fleet & Facilities Replacement | | | | X |
| Sanitation | | | | X |
| Street | | | | X |
| Stormwater Maintenance | | | | X |

WHERE THE MONEY COMES FROM

| Operating Revenue | Actual | Actual | Amended | Budget | % |
|--------------------------------|-----------------------|----------------------|-----------------------|----------------------|----------------|
| | 2008-2009 | 2009-2010 | Budget | 2011-2012 | Change |
| Taxes | \$ 11,097,885 | \$ 11,493,965 | \$ 11,681,894 | \$ 11,775,418 | 0.8% |
| Licenses & Permits | 20,897,905 | 22,101,872 | 23,181,929 | 24,305,787 | 4.8% |
| Fines & Forfeitures | 149,672 | 132,250 | 145,000 | 125,000 | -13.8% |
| Use of Property | 1,940,933 | 1,578,068 | 430,175 | 489,001 | 13.7% |
| Intergovernmental | 13,767,094 | 10,332,798 | 10,751,198 | 10,471,454 | -2.6% |
| Charges for Services | 7,945,403 | 8,087,443 | 8,773,409 | 8,475,674 | -3.4% |
| Grants | 17,734,377 | 17,548,067 | 12,813,147 | 1,652,268 | -87.1% |
| Franchises | 1,167,031 | 969,758 | 1,004,900 | 957,900 | -4.7% |
| Issuance of Debt | 27,035,051 | 9,250,528 | 56,697,041 | 20,088,812 | -64.6% |
| Other | 828,703 | 463,653 | 288,395 | 137,000 | -52.5% |
| Total | \$ 102,564,054 | \$ 81,958,402 | \$ 125,767,088 | \$ 78,478,314 | -37.6% |
| From (To) Fund Balance: | (16,859,380) | (3,132,204) | 29,654,035 | (1,524,915) | -105.1% |
| Grand Total Sources | \$ 85,704,674 | \$ 78,826,198 | \$ 155,421,123 | \$ 76,953,399 | -50.5% |

Does not include transfers or internal service funds.

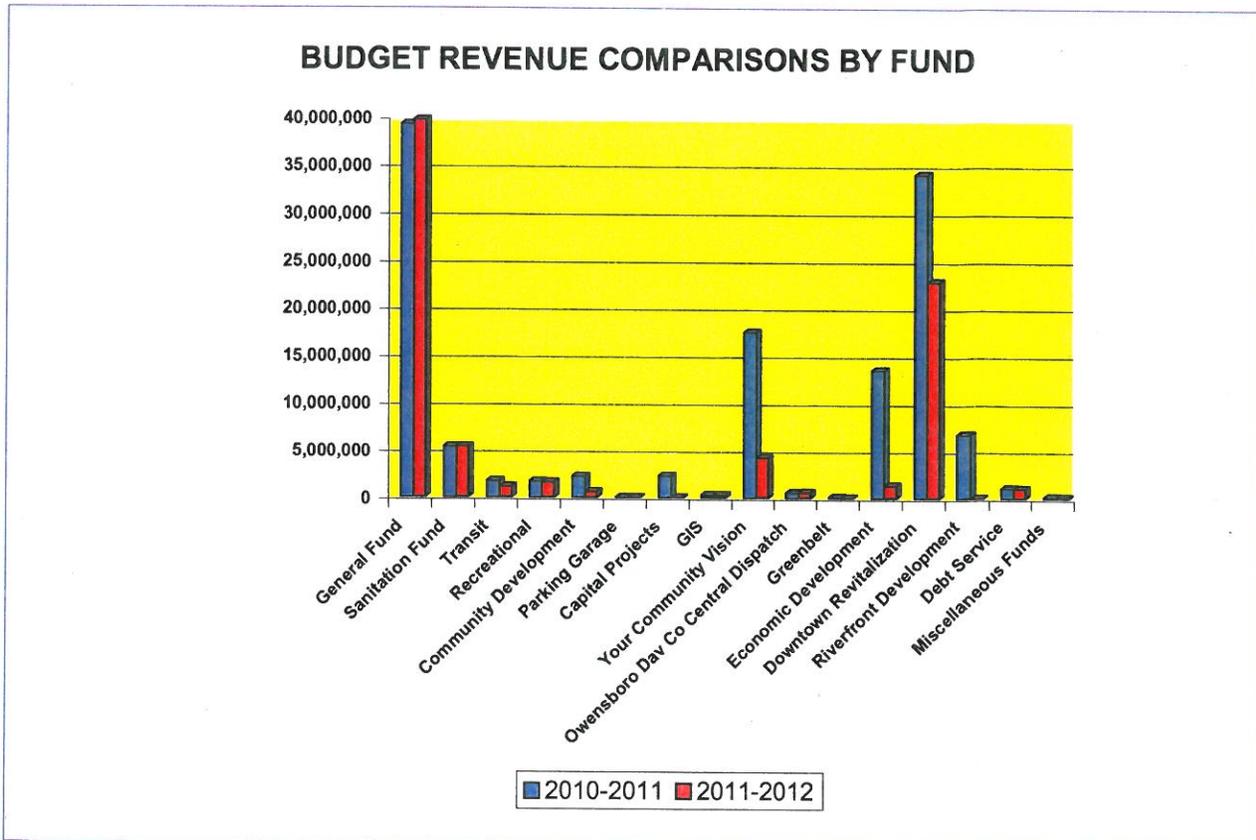
REVENUES



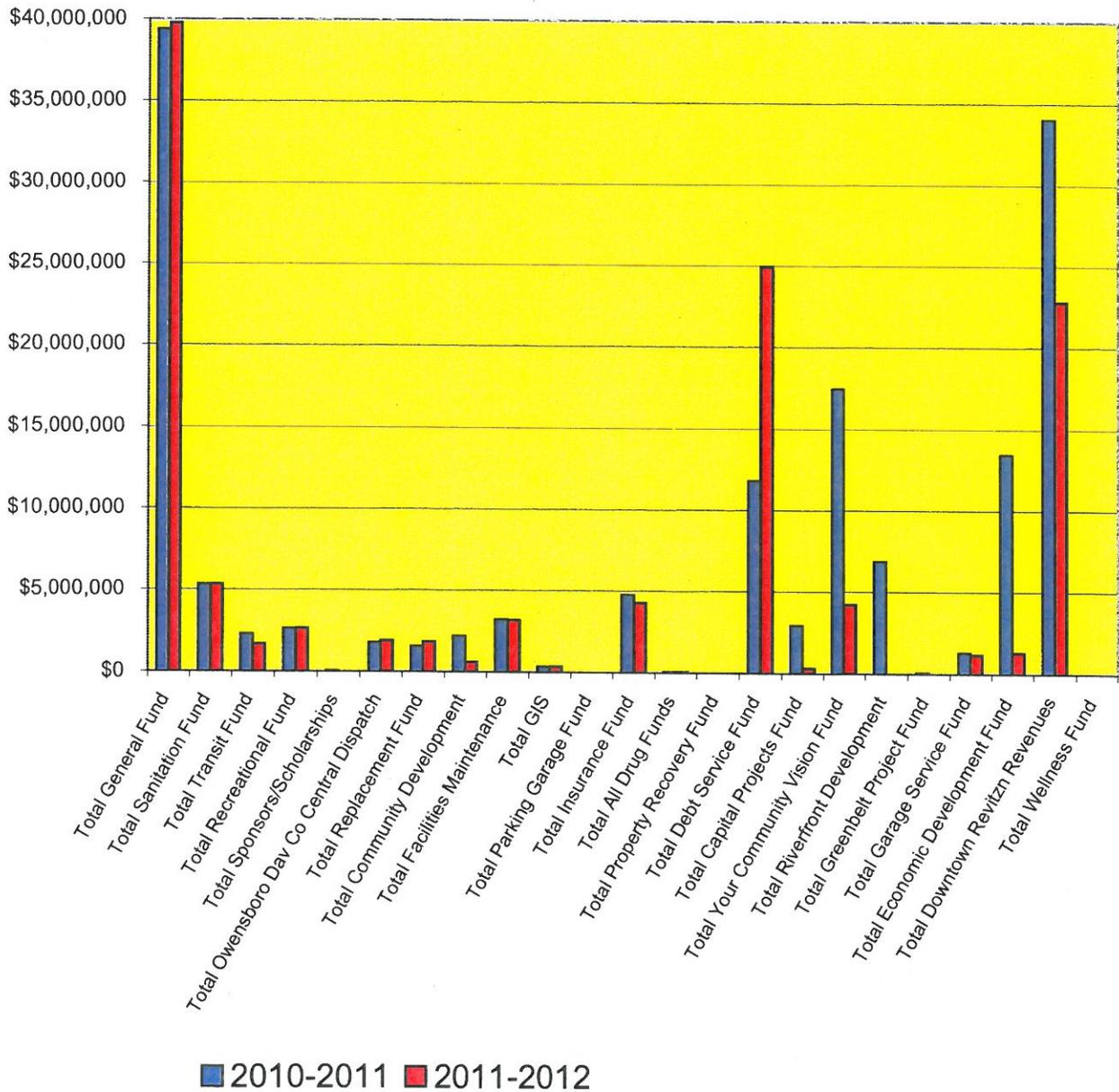
Budget Revenue Comparisons By Fund
Fiscal 2010-2011 to Fiscal 2011-2012

| Fund | Amended | | % Change |
|-----------------------------------|-----------------------|----------------------|---------------|
| | Budget 2010-2011 | Budget 2011-2012 | |
| General Fund | \$ 39,238,819 | \$ 39,697,569 | 1.2% |
| Sanitation Fund | 5,302,400 | 5,320,350 | 0.3% |
| Transit | 1,685,572 | 1,102,968 | -34.6% |
| Recreational | 1,640,390 | 1,585,791 | -3.3% |
| Community Development | 2,181,624 | 609,000 | -72.1% |
| Parking Garage | 0 | 0 | 0.0% |
| Capital Projects | 2,248,050 | 0 | -100.0% |
| GIS | 247,410 | 263,610 | 6.5% |
| Your Community Vision | 17,439,318 | 4,226,061 | -75.8% |
| Owensboro Dav Co Central Dispatch | 514,410 | 551,160 | 7.1% |
| Greenbelt | 62,807 | 0 | -100.0% |
| Economic Development | 13,417,458 | 1,287,754 | -90.4% |
| Downtown Revitalization | 34,023,317 | 22,776,783 | -33.1% |
| Riverfront Development | 6,681,163 | 0 | -100.0% |
| Debt Service | 990,875 | 986,767 | -0.4% |
| Miscellaneous Funds | 93,475 | 70,500 | -24.6% |
| Total | \$ 125,767,088 | \$ 78,478,314 | -37.6% |

Miscellaneous Funds include property/drug funds and scholarship/sponsorship fund.
 Total does not include transfers or internal service funds.



All Funds Revenue Comparison Fiscal Year 2010-2011 to Fiscal Year 2011-2012



ALL FUNDS - REVENUE SUMMARY

| Description | Audit | | Amended | Budget | Change | % |
|--|----------------------|----------------------|----------------------|----------------------|--------------------|-------------|
| | 2008-2009 | 2009-2010 | Budget 2010-2011 | 2011-2012 | From Prior Year | Change |
| 01 General Fund | | | | | | |
| 6001 Real & Personal Tax | \$ 7,773,016 | \$ 8,081,736 | \$ 8,208,000 | \$ 8,536,000 | \$ 328,000 | 4.0% |
| 6002 Tax Collection Fees | 139,670 | 139,226 | 148,780 | 154,700 | 5,920 | 4.0% |
| 6006 Personal - State Collected | 883,931 | 925,491 | 800,000 | 776,000 | (24,000) | -3.0% |
| 6051 Pilot Housing Commission | 18,332 | 16,105 | 17,000 | 14,500 | (2,500) | -14.7% |
| 6052 OMU/In Lieu of Taxes | 2,012,646 | 2,015,823 | 2,253,540 | 2,116,614 | (136,926) | -6.1% |
| 6081 Penalty & Interest - Current | 38,422 | 31,000 | 30,000 | 30,000 | 0 | 0.0% |
| 6082 Penalty & Interest - Prior | 14,397 | 14,938 | 13,000 | 13,500 | 500 | 3.8% |
| 6083 Penalty & Interest - Insurance | 2,152 | 182 | 500 | 300 | (200) | -40.0% |
| 6084 Penalty & Interest - Licenses | 124,681 | 104,514 | 90,000 | 90,000 | 0 | 0.0% |
| 6101 1% Occupational License | 9,706,246 | 9,883,300 | 10,108,800 | 10,512,064 | 403,264 | 4.0% |
| 6102 1% Net Profit License | 2,527,395 | 2,437,779 | 1,933,920 | 2,012,500 | 78,580 | 4.1% |
| 6104 Alcoholic Beverage License | 63,792 | 68,300 | 62,000 | 63,000 | 1,000 | 1.6% |
| 6105 Insurance Licenses | 3,594,170 | 3,694,084 | 3,678,900 | 3,752,478 | 73,578 | 2.0% |
| 6108 Other Licenses | 295 | 695 | 0 | 0 | 0 | 0.0% |
| 6151 Building Permits | 5,290 | 5,995 | 6,000 | 6,000 | 0 | 0.0% |
| 6152 Street Cut Permits | 21,797 | 22,789 | 24,000 | 24,000 | 0 | 0.0% |
| 6181 Base Court Revenues | 100,235 | 97,381 | 100,000 | 90,000 | (10,000) | -10.0% |
| 6182 Parking Fines | 49,437 | 34,869 | 45,000 | 35,000 | (10,000) | -22.2% |
| 6401 Interest on Investments | 385,787 | 221,818 | 100,000 | 100,000 | 0 | 0.0% |
| 6451 Rental on City Property | 20,034 | 25,824 | 15,000 | 17,000 | 2,000 | 13.3% |
| 6452 Lease Payments | 10,501 | 10,501 | 15,000 | 10,501 | (4,499) | -30.0% |
| 7006 Municipal Aid | 968,576 | 1,034,433 | 1,029,000 | 1,044,435 | 15,435 | 1.5% |
| 7007 LGEA Severance Tax | 82,031 | 75,991 | 80,000 | 85,000 | 5,000 | 6.3% |
| 7011 Management Fee | 517,335 | 593,160 | 595,000 | 565,000 | (30,000) | -5.0% |
| 7017 911 Fees | 330,611 | 309,181 | 282,000 | 220,000 | (62,000) | -22.0% |
| 7028 911 Cell Phones | 168,527 | 197,426 | 192,000 | 201,000 | 9,000 | 4.7% |
| 7030 Property Maintenance Revenue | 23,096 | 6,521 | 25,000 | 25,000 | 0 | 0.0% |
| 7303 Parks Advertising Fees | 6,107 | 6,689 | 5,000 | 5,000 | 0 | 0.0% |
| various Parks - English Park Division 7007 | 4,065 | 1,200 | 0 | 0 | 0 | 0.0% |
| various Parks - Dugan Best Division 7009 | 8,442 | 6,976 | 5,350 | 5,285 | (65) | -1.2% |
| various Parks - Youth Division 7011 | 0 | 71,702 | 79,150 | 102,910 | 23,760 | 30.0% |
| various Parks - Special Events Division 7013 | 0 | 17,837 | 21,524 | 19,030 | (2,494) | -11.6% |
| various Parks - Sports Division 7014 | 0 | 53,036 | 61,884 | 72,803 | 10,919 | 17.6% |
| 7086 Parking Garage - Monthly Parking | 0 | 18 | 52,000 | 55,800 | 3,800 | 7.3% |
| 7087 Parking Garage - RiverPark Events | 0 | 0 | 4,300 | 4,500 | 200 | 4.7% |
| 7344 Ben Hawes Shelter Revenues | 0 | 2,310 | 0 | 0 | 0 | 0.0% |
| 7440 Gifts/Donations | 0 | 4,110 | 0 | 0 | 0 | 0.0% |
| 8001 OMU/Profit | 5,558,800 | 5,861,605 | 5,968,086 | 6,158,349 | 190,263 | 3.2% |
| 8002 Owensboro Riverport Dividend | 200,000 | 215,000 | 230,000 | 230,000 | 0 | 0.0% |
| 8009 Data Processing Fees | 822,931 | 617,139 | 999,301 | 748,395 | (250,906) | -25.1% |
| 8110 Police & Fire Incentives | 730,080 | 792,441 | 760,000 | 760,000 | 0 | 0.0% |
| 8112 Daviess County Fiscal Court | 83,100 | 102,270 | 88,100 | 90,743 | 2,643 | 3.0% |
| 8115 Transfer from Econ. Development | 250,000 | 0 | 0 | 44,823 | 44,823 | 100.0% |
| 8117 Transfer from Replacement Fund | 0 | 0 | 36,000 | 0 | (36,000) | -100.0% |
| 8131 Transfer from Garage Fund | 50,000 | 0 | 100,000 | 0 | (100,000) | -100.0% |
| 8136 Transfer from Wellness Fund | 0 | 0 | 0 | 20,000 | 20,000 | 100.0% |
| 8143 Transfer from Parking Garage | 0 | 0 | 5,487 | 0 | (5,487) | -100.0% |
| 8152 Sale of Capital Assets | 8,663 | 5,957 | 5,000 | 5,000 | 0 | 0.0% |
| 8180 GIS Revenue | 110 | 0 | 0 | 0 | 0 | 0.0% |
| 8201 Miscellaneous Revenue | 18,722 | 3,438 | 18,000 | 18,000 | 0 | 0.0% |
| 8203 Franchise - Atmos Energy | 281,455 | 181,653 | 250,000 | 180,000 | (70,000) | -28.0% |
| 8204 Franchise - Kenergy | 136,300 | 138,518 | 125,000 | 130,000 | 5,000 | 4.0% |
| 8207 Owensboro Keepsake | 0 | 162 | 0 | 0 | 0 | 0.0% |
| 8208 OPD Accident Reports | 15,517 | 14,098 | 16,000 | 10,000 | (6,000) | -37.5% |
| 8212 Current Year CDBG Grant | 151,559 | 218,203 | 222,784 | 101,500 | (121,284) | -54.4% |
| 8221 Misc. Revenue OPD | 40,599 | 33,117 | 7,000 | 10,000 | 3,000 | 42.9% |
| 8228 Telecommunications Tax | 467,821 | 467,934 | 467,900 | 467,900 | 0 | 0.0% |
| 8231 Mental Health Transport | 24,295 | 32,895 | 0 | 10,000 | 10,000 | 100.0% |
| 8233 BABS Federal Credit | 0 | 7,823 | 0 | 17,762 | 17,762 | 100.0% |
| Total General Fund | \$ 38,440,968 | \$ 38,905,193 | \$ 39,380,306 | \$ 39,762,392 | \$ 382,086 | 1.0% |

ALL FUNDS - REVENUE SUMMARY

| Description | Audit 2008-2009 | Audit 2009-2010 | Amended Budget 2010-2011 | Budget 2011-2012 | Change From Prior Year | % Change |
|---|--------------------|--------------------|--------------------------------|---------------------|------------------------------|-------------|
| 02 Sanitation Fund | | | | | | |
| 6401 Investment Earnings | \$ 453,749 | \$ 236,584 | \$ 186,000 | \$ 175,000 | \$ (11,000) | -5.9% |
| 7001 Collection Charges - Residential | 3,264,794 | 3,291,546 | 3,214,000 | 3,220,000 | 6,000 | 0.2% |
| 7002 Collection Charges - Commercial | 1,884,175 | 1,844,013 | 1,808,000 | 1,810,000 | 2,000 | 0.1% |
| 7009 Special Loads | 7,887 | 7,242 | 9,000 | 7,000 | (2,000) | -22.2% |
| 7016 Toter Revenue | 200 | 165 | 500 | 500 | 0 | 0.0% |
| 7025 Collection - Grass Stickers | 499 | 646 | 500 | 500 | 0 | 0.0% |
| 7027 Trash Bag Revenue | 440 | 330 | 400 | 350 | (50) | -12.5% |
| 7029 Recycling Revenue | 10,180 | 15,287 | 12,000 | 12,000 | 0 | 0.0% |
| 8152 Sale of Capital Assets | 87,988 | 177,260 | 65,000 | 88,000 | 23,000 | 35.4% |
| 8201 Miscellaneous Revenue | 7,898 | 7,420 | 7,000 | 7,000 | 0 | 0.0% |
| 8222 Litter Abatement Funding | 28,307 | 28,011 | 0 | 0 | 0 | 0.0% |
| Total Sanitation Fund | \$ 5,746,117 | \$ 5,608,504 | \$ 5,302,400 | \$ 5,320,350 | \$ 17,950 | 0.3% |
| 18 Transit Fund | | | | | | |
| 7003 Transit Revenue | \$ 55,964 | \$ 59,986 | \$ 61,000 | \$ 63,000 | \$ 2,000 | 3.3% |
| 7004 Transit/Gas Tax Refund | 5,182 | 2,075 | 6,200 | 6,500 | 300 | 4.8% |
| 7010 Transit Revenue - Tokens | 40,654 | 43,198 | 36,000 | 36,500 | 500 | 1.4% |
| 7033 Transit Revenue - Advertising | 11,075 | 6,375 | 10,500 | 10,200 | (300) | -2.9% |
| 8103 Transit - Federal Grant | 854,254 | 1,878,066 | 1,416,394 | 912,271 | (504,123) | -35.6% |
| 8104 Transit - State Grant | 251,401 | 49,600 | 130,478 | 49,497 | (80,981) | -62.1% |
| 8152 Sale of Capital Assets | 860 | 3,653 | 4,000 | 4,000 | 0 | 0.0% |
| 8201 Miscellaneous | 24,593 | 20,757 | 21,000 | 21,000 | 0 | 0.0% |
| | 1,243,983 | 2,063,710 | 1,685,572 | 1,102,968 | (582,604) | -34.6% |
| 8111 City Contribution | 601,848 | 617,103 | 585,913 | 565,792 | (20,121) | -3.4% |
| Total Transit Fund | \$ 1,845,831 | \$ 2,680,813 | \$ 2,271,485 | \$ 1,668,760 | \$ (602,725) | -26.5% |
| 15 Recreational Fund | | | | | | |
| 7003 Ben Hawes Golf Course | \$ 0 | \$ 85,930 | \$ 483,900 | \$ 514,672 | \$ 30,772 | 6.4% |
| 7004 Hillcrest Golf Course | 229,880 | 303,157 | 252,485 | 246,036 | (6,449) | -2.6% |
| 7005 Ice Arena | 140,051 | 359,725 | 453,250 | 384,300 | (68,950) | -15.2% |
| 7006 Swimming Pools | 69,090 | 67,509 | 79,830 | 78,780 | (1,050) | -1.3% |
| 7008 Softball Complex | 182,690 | 157,091 | 190,625 | 207,003 | 16,378 | 8.6% |
| 7010 Sportscenter | 237,308 | 234,588 | 180,300 | 155,000 | (25,300) | -14.0% |
| 7011 Parks - Youth | 63,098 | 0 | 0 | 0 | 0 | 0.0% |
| 7013 Parks - Special Events | 49,213 | 0 | 0 | 0 | 0 | 0.0% |
| 7014 Parks - Sports | 28,148 | 0 | 0 | 0 | 0 | 0.0% |
| | 999,478 | 1,208,000 | 1,640,390 | 1,585,791 | (54,599) | -3.3% |
| 8111 City Contribution | 546,769 | 681,990 | 968,294 | 1,050,948 | 82,654 | 8.5% |
| Total Recreational Fund | \$ 1,546,247 | \$ 1,889,990 | \$ 2,608,684 | \$ 2,636,739 | \$ 28,055 | 1.1% |
| 44 Sponsors and Scholarships Fund | | | | | | |
| 7301 Scholarships | \$ 3,145 | \$ 1,149 | \$ 4,000 | \$ 2,500 | \$ (1,500) | -37.5% |
| 7302 Sponsors | 10,239 | 3,538 | 25,000 | 2,000 | (23,000) | -92.0% |
| Total Sponsors/Scholarships | \$ 13,384 | \$ 4,687 | \$ 29,000 | \$ 4,500 | \$ (24,500) | -84.5% |
| 31 Owensboro Dav Co Central Dispatch | | | | | | |
| 6401 Interest on Investments | \$ 0 | \$ 446 | \$ 0 | \$ 0 | \$ 0 | 0.0% |
| 8112 County Contribution | 0 | 133,863 | 514,410 | 551,160 | 36,750 | 7.1% |
| 8111 Transfer from General Fund | 0 | 0 | 1,259,416 | 1,349,392 | 89,976 | 7.1% |
| 8123 Transfer from Community Vision | 0 | 133,863 | 0 | 0 | 0 | 0.0% |
| Total ODC Central Dispatch | \$ 0 | \$ 268,172 | \$ 1,773,826 | \$ 1,900,552 | \$ 126,726 | 7.1% |
| 45 Fleet & Facilities Replacement Fund | | | | | | |
| 6401 Interest on Investments | \$ 91,917 | \$ 58,919 | \$ 0 | \$ 0 | \$ 0 | 0.0% |
| 8011 Replacement | 1,258,951 | 1,274,109 | 1,404,721 | 1,667,324 | 262,603 | 18.7% |
| 8152 Sale of Capital Assets | 144,204 | 80,217 | 138,060 | 147,330 | 9,270 | 6.7% |
| Total Replacement Fund | \$ 1,495,072 | \$ 1,413,245 | \$ 1,542,781 | \$ 1,814,654 | \$ 271,873 | 17.6% |

ALL FUNDS - REVENUE SUMMARY

| Description | | Audit 2008-2009 | Audit 2009-2010 | Amended Budget 2010-2011 | Budget 2011-2012 | Change From Prior Year | % Change |
|-------------|--------------------------------------|--------------------|--------------------|--------------------------------|---------------------|------------------------------|-------------|
| 03/13 | Community Development | | | | | | |
| 03 | CDBG | | | | | | |
| 6451 | Rental on City Property | \$ 20,265 | \$ 21,665 | \$ 20,000 | \$ 20,000 | 0 | 0.0% |
| 8201 | Miscellaneous Revenue | 2,000 | 11,146 | 0 | 0 | 0 | 0.0% |
| 8211 | Prior Year CD Grant | 70,444 | 340,205 | 689,279 | 0 | (689,279) | -100.0% |
| 8212 | Current Year CD Grant | 171,394 | 0 | 588,736 | 294,000 | (294,736) | -50.1% |
| | Total CDBG | 264,103 | 373,016 | 1,298,015 | 314,000 | (984,015) | -75.8% |
| 13 | HOME | | | | | | |
| 8106 | HOME Grant | 0 | 0 | 365,182 | 295,000 | (70,182) | -19.2% |
| 8107 | HOME Grant Prior Year | 542,173 | 637,185 | 305,721 | 0 | (305,721) | -100.0% |
| 8152 | Sale of Capital Assets | 169,644 | 169,697 | 0 | 0 | 0 | 0.0% |
| 8201 | Miscellaneous Rev | 0 | 109,855 | 136,095 | 0 | (136,095) | -100.0% |
| 8211 | Prior Year CD Grant | 10,000 | 0 | 0 | 0 | 0 | 0.0% |
| 8114 | Home Grant - KY Hsg. | 69,992 | 35,000 | 76,611 | 0 | (76,611) | -100.0% |
| | Total HOME | 791,809 | 951,737 | 883,609 | 295,000 | (588,609) | -66.6% |
| | Total Community Development | \$ 1,055,912 | \$ 1,324,753 | \$ 2,181,624 | \$ 609,000 | \$ (1,572,624) | -72.1% |
| 12 | Facilities Maintenance Fund | | | | | | |
| 7019 | Facilities Maintenance Charges | \$ 1,256,265 | \$ 860,930 | \$ 1,033,181 | \$ 1,114,547 | \$ 81,366 | 7.9% |
| 7020 | Park Maintenance Charges | 2,027,562 | 2,013,985 | 2,174,851 | 2,057,446 | (117,405) | -5.4% |
| 8152 | Sale of Capital Assets | 1,159 | 8,728 | 0 | 0 | 0 | 0.0% |
| 8201 | Miscellaneous Revenue | 0 | 4,221 | 0 | 0 | 0 | 0.0% |
| | Total Facilities Maintenance | \$ 3,284,986 | \$ 2,887,864 | \$ 3,208,032 | \$ 3,171,993 | \$ (36,039) | -1.1% |
| 21 | Geographic Information System | | | | | | |
| 6401 | Interest on Investments | \$ 1,048 | \$ 1,786 | \$ 0 | \$ 0 | \$ 0 | 0.0% |
| 8180 | GIS Charges | 243,914 | 262,163 | 247,410 | 263,610 | 16,200 | 6.5% |
| 8181 | GIS Revenue-Other | 0 | 256 | 0 | 0 | 0 | 0.0% |
| 8111 | Transfer from General Fund | 87,733 | 88,280 | 82,495 | 87,870 | 5,375 | 6.5% |
| | Total GIS | \$ 332,695 | \$ 352,485 | \$ 329,905 | \$ 351,480 | \$ 21,575 | 6.5% |
| 24 | Parking Garage Fund | | | | | | |
| 7086 | Monthly Parking | \$ 52,820 | \$ 50,580 | \$ 0 | \$ 0 | \$ 0 | 0.0% |
| 7087 | RiverPark Events | 4,252 | 5,546 | 0 | 0 | 0 | 0.0% |
| | Sub-total | 57,072 | 56,126 | 0 | 0 | 0 | 0.0% |
| 8111 | Transfer from General Fund | 73,369 | 30,805 | 0 | 0 | 0 | 0.0% |
| | Total Parking Garage Fund | \$ 130,441 | \$ 86,931 | \$ 0 | \$ 0 | \$ 0 | 0.0% |
| 25 | Insurance Fund | | | | | | |
| 6401 | Interest | \$ 63,064 | \$ 41,279 | \$ 35,000 | \$ 30,000 | \$ (5,000) | -14.3% |
| 8162 | Health Premium City | 2,532,891 | 2,693,807 | 3,406,159 | 3,033,174 | (372,985) | -11.0% |
| 8163 | Health Premium Employee | 603,588 | 622,056 | 851,540 | 758,293 | (93,247) | -11.0% |
| 8171 | Workers Comp Premium | 400,000 | 400,000 | 400,000 | 400,000 | 0 | 0.0% |
| 8172 | Unemployment Ins. Premium | 68,891 | 67,020 | 58,200 | 63,000 | 4,800 | 8.2% |
| | Total Insurance Fund | \$ 3,668,434 | \$ 3,824,162 | \$ 4,750,899 | \$ 4,284,467 | \$ (466,432) | -9.8% |
| 33/35 | Drug Funds | | | | | | |
| 33 | State Drug Fund | | | | | | |
| 6401 | Interest on Investments | \$ 10,147 | \$ 7,419 | \$ 5,000 | \$ 5,000 | \$ 0 | 0.0% |
| 8152 | Sale of Capital Assets | 12,218 | 15,256 | 3,000 | 3,000 | 0 | 0.0% |
| 8206 | Sale of Fixed Assets | 230,304 | 101,293 | 52,000 | 54,000 | 2,000 | 3.8% |
| | Total State Drug Fund | 252,669 | 123,968 | 60,000 | 62,000 | 2,000 | 3.3% |

ALL FUNDS - REVENUE SUMMARY

| Description | Audit 2008-2009 | Audit 2009-2010 | Amended Budget 2010-2011 | Budget 2011-2012 | Change From Prior Year | % Change |
|---|--------------------|--------------------|--------------------------------|---------------------|------------------------------|-------------|
| 35 Federal Drug Fund | | | | | | |
| 6401 Interest on Investments | \$ 2,289 | \$ 695 | \$ 1,100 | \$ 350 | \$ (750) | -68.2% |
| 8206 Restitution, Etc. | 7,372 | 6,241 | 300 | 500 | 200 | 66.7% |
| Total Federal Drug Fund | 9,661 | 6,936 | 1,400 | 850 | (550) | -39.3% |
| Total All Drug Funds | \$ 262,330 | \$ 130,904 | \$ 61,400 | \$ 62,850 | \$ 1,450 | 2.4% |
| 29 Property Recovery Fund | | | | | | |
| 6401 Interest on Investments | \$ 1,215 | \$ 1,758 | \$ 575 | \$ 650 | \$ 75 | 13.0% |
| 8152 Sale of Capital Assets | 1,418 | 1,166 | 500 | 500 | 0 | 0.0% |
| 8206 Restitution, Etc. | 9,687 | 54,715 | 2,000 | 2,000 | 0 | 0.0% |
| Total Property Recovery Fund | \$ 12,320 | \$ 57,639 | \$ 3,075 | \$ 3,150 | \$ 75 | 2.4% |
| 20 Debt Service Fund | | | | | | |
| 8111 Transfer from General Fund | \$ 1,462,076 | \$ 812,888 | \$ 876,711 | \$ 855,163 | \$ (21,548) | -2.5% |
| 8115 Transfer from Economic Development | 0 | 0 | 0 | 432,863 | 432,863 | 100.0% |
| 8123 Transfer from Community Vision | 428,076 | 560,966 | 9,230,616 | 1,980,606 | (7,250,010) | -78.5% |
| 8129 Transfer from Recreation Fund | 21,432 | 20,998 | 22,346 | 15,926 | (6,420) | -28.7% |
| 8140 Transfer from Downtown Revitalzn | 0 | 772,778 | 650,000 | 20,650,000 | 20,000,000 | 3076.9% |
| Total Transfers | 1,911,584 | 2,167,630 | 10,779,673 | 23,934,558 | 13,154,885 | 122.0% |
| 6401 Interest on Investments | 11,375 | (1,968) | 0 | 0 | 0 | 0.0% |
| 6406 Gain (Loss) Unrealized | 0 | 3,141 | 0 | 0 | 0 | 0.0% |
| 8112 County FAA Payment | 130,815 | 131,440 | 131,863 | 129,966 | (1,897) | -1.4% |
| 8118 Transfer from PFRF | 310,759 | 309,157 | 311,456 | 312,727 | 1,271 | 0.4% |
| 8128 Transfer from RiverPark | 541,025 | 539,394 | 541,894 | 538,482 | (3,412) | -0.6% |
| 8138 Transfer from Symphony | 5,222 | 5,326 | 5,662 | 5,592 | (70) | -1.2% |
| Total Lease Payments | 999,196 | 986,490 | 990,875 | 986,767 | (4,108) | -0.4% |
| Total Debt Service Fund | \$ 2,910,780 | \$ 3,154,120 | \$ 11,770,548 | \$ 24,921,325 | \$ 13,150,777 | 111.7% |
| 19 Capital Projects Fund | | | | | | |
| 8111 Transfer from General Fund | \$ 470,000 | \$ 230,000 | \$ 605,246 | \$ 324,250 | \$ (280,996) | -46.4% |
| 8141 Transfer from Sanitation | 200,000 | 800,000 | 0 | 0 | 0 | 0.0% |
| 8123 Transfer from YCV | 0 | 0 | 57,846 | 0 | (57,846) | -100.0% |
| Total Transfers | 670,000 | 1,030,000 | 663,092 | 324,250 | (338,842) | -51.1% |
| 6401 Interest Earnings | 166,264 | 44,380 | 0 | 0 | 0 | 0.0% |
| 8101 Grant - Federal | 0 | 166,072 | 1,752,323 | 0 | (1,752,323) | -100.0% |
| 8102 Grant - State | 588,303 | 0 | 0 | 0 | 0 | 0.0% |
| 8112 Transfer from Daviess County | 1,000,000 | 104,273 | 495,727 | 0 | (495,727) | -100.0% |
| 8126 FEMA | 2,803,351 | 106,684 | 0 | 0 | 0 | 0.0% |
| 8160 Issuance of Debt | 2,700,000 | 1,014,000 | 0 | 0 | 0 | 0.0% |
| Total Revenue | 7,257,918 | 1,435,409 | 2,248,050 | 0 | (2,248,050) | -100.0% |
| Total Capital Projects Fund | \$ 7,927,918 | \$ 2,465,409 | \$ 2,911,142 | \$ 324,250 | \$ (2,586,892) | -88.9% |
| 07 Your Community Vision Fund | | | | | | |
| 6101 .33% Occupational License | \$ 3,389,481 | \$ 3,435,285 | \$ 3,378,213 | \$ 3,479,559 | \$ 101,346 | 3.0% |
| 6102 .33% Net Profit License | 849,119 | 808,115 | 642,600 | 655,452 | 12,852 | 2.0% |
| 6084 Penalty/Interest - Licenses | 40,086 | 35,003 | 20,000 | 20,000 | 0 | 0.0% |
| 6401 Interest on Investments | 468,814 | 296,841 | 0 | 0 | 0 | 0.0% |
| 8101 Federal Grants | 22,978 | 207,638 | 521,669 | 0 | (521,669) | -100.0% |
| 8111 Transfer from General Fund | 100,000 | 0 | 0 | 0 | 0 | 0.0% |
| 8112 County Contribution | 0 | 115,000 | 0 | 0 | 0 | 0.0% |
| 8124 Transfer from RWRA Operating Fund | 713,412 | 181,471 | 0 | 0 | 0 | 0.0% |
| 8160 Issuance of Debt | 4,335,051 | 4,172,705 | 12,876,836 | 71,050 | (12,805,786) | -99.4% |
| 8233 BABS Federal Credit | 0 | 31,290 | 0 | 0 | 0 | 0.0% |
| Total Your Community Vision Fund | \$ 9,918,941 | \$ 9,283,348 | \$ 17,439,318 | \$ 4,226,061 | \$ (13,213,257) | -75.8% |

ALL FUNDS - REVENUE SUMMARY

| Description | Audit 2008-2009 | Audit 2009-2010 | Amended Budget 2010-2011 | Budget 2011-2012 | Change From Prior Year | % Change |
|---------------------------------------|--------------------|--------------------|--------------------------------|---------------------|------------------------------|-------------|
| 11 Riverfront Development Fund | | | | | | |
| 6401 Interest on Investments | \$ 0 | \$ 1,156 | \$ 0 | \$ 0 | 0 | 0.0% |
| 8101 Federal Grants | 14,513,789 | 13,866,464 | 6,681,163 | 0 | (6,681,163) | -100.0% |
| 8111 Transfer from General Fund | 75,000 | 0 | 187,500 | 0 | (187,500) | -100.0% |
| 8124 Transfer from RWRA Operating | 122,588 | 0 | 0 | 0 | 0 | 0.0% |
| 8160 Issuance of Debt | 0 | 4,056,000 | 0 | 0 | 0 | 0.0% |
| Total Riverfront Development | \$ 14,711,377 | \$ 17,923,620 | \$ 6,868,663 | \$ 0 | \$ (6,868,663) | -100.0% |
| 34/37 Greenbelt Project Fund | | | | | | |
| 6401 Interest | \$ 345 | \$ 1,161 | \$ 0 | \$ 0 | 0 | 0.0% |
| 7440 Gifts/Donations | 500 | 0 | 0 | 0 | 0 | 0.0% |
| 8102 State Grants | 498,090 | 149,634 | 62,807 | 0 | (62,807) | -100.0% |
| 8123 Transfer to Community Vision | 50,678 | 0 | 0 | 0 | 0 | 0.0% |
| 8136 Transfer/Wellness | 7,214 | 76,448 | 0 | 0 | 0 | 0.0% |
| Total Greenbelt Project Fund | \$ 556,827 | \$ 227,243 | \$ 62,807 | \$ 0 | \$ (62,807) | -100.0% |
| 27 Garage Service Fund | | | | | | |
| 7015 Charges for Service | \$ 1,274,718 | \$ 1,331,335 | \$ 1,290,845 | \$ 1,162,063 | (128,782) | -10.0% |
| 8201 Miscellaneous Revenue | 0 | 10,581 | 0 | 0 | 0 | 0.0% |
| Total Garage Service Fund | \$ 1,274,718 | \$ 1,341,916 | \$ 1,290,845 | \$ 1,162,063 | \$ (128,782) | -10.0% |
| 40 Economic Development Fund | | | | | | |
| 6001 Realized Property Tax Revenue | \$ 217,471 | \$ 269,646 | \$ 211,574 | \$ 134,104 | (77,470) | -36.6% |
| 6101 1% Occupational License | 147,233 | 113,919 | 174,621 | 110,682 | (63,939) | -36.6% |
| 6102 1% Net Profit License | 23,704 | 6,622 | 62,458 | 39,589 | (22,869) | -36.6% |
| 6401 Interest on Investments | 12,451 | 6,151 | 10,000 | 10,000 | 0 | 0.0% |
| 8160 Issuance of Debt | 0 | 0 | 12,470,205 | 0 | (12,470,205) | -100.0% |
| 8203 Franchise - Atmos Energy | 281,455 | 181,653 | 162,000 | 180,000 | 18,000 | 11.1% |
| 8252 Dana Corp - License Fee | 30,462 | 44,127 | 47,500 | 0 | (47,500) | -100.0% |
| 8254 W.I.D.C. - License Fee | 30,517 | 0 | 0 | 0 | 0 | 0.0% |
| 8257 Owensboro Manuf. - License Fees | 9,505 | 5,341 | 4,900 | 5,394 | 494 | 10.1% |
| 8258 Unifirst - License Fees | 121,538 | 110,969 | 96,000 | 106,281 | 10,281 | 10.7% |
| 8259 Biosource - License Fees | 21,123 | 8,634 | 8,200 | 10,432 | 2,232 | 27.2% |
| 8260 Toyotetsu | 189,319 | 181,238 | 170,000 | 174,478 | 4,478 | 2.6% |
| 8261 Metalsa | 0 | 0 | 0 | 48,012 | 48,012 | 100.0% |
| 8262 U S Bank | 0 | 0 | 0 | 432,863 | 0 | 100.0% |
| 8265 The Centre - Rental Income | 0 | 0 | 0 | 35,919 | 35,919 | 100.0% |
| Total Economic Development Fund | \$ 1,084,778 | \$ 928,300 | \$ 13,417,458 | \$ 1,287,754 | \$ (12,562,567) | -90.4% |
| 16 Downtown Revitalization | | | | | | |
| 6105 Insurance Licenses | \$ 0 | \$ 1,134,981 | \$ 2,673,317 | \$ 2,726,783 | 53,466 | 2.0% |
| 6401 Interest on Investments | 86,009 | 321,216 | 0 | 50,000 | 0 | 100.0% |
| 8160 Issuance of Debt | 20,000,000 | 0 | 31,350,000 | 20,000,000 | (11,350,000) | -36.2% |
| 8201 Miscellaneous Revenue | 395,525 | 31,708 | 0 | 0 | 0 | 0.0% |
| Total Downtown Revitzn Revenues | \$ 20,481,534 | \$ 1,487,905 | \$ 34,023,317 | \$ 22,776,783 | \$ (23,757,685) | -33.1% |
| 55 Wellness Fund | | | | | | |
| 6401 Interest on Investments | \$ 9,849 | \$ 4,505 | \$ 0 | \$ 0 | 0 | 0.0% |
| Total Wellness Fund | \$ 9,849 | \$ 4,505 | \$ 0 | \$ 0 | 0 | 0.0% |
| TOTAL ALL FUNDS | \$ 116,711,459 | \$ 96,251,708 | \$ 151,227,515 | \$ 116,289,124 | \$ (34,938,391) | -23.1% |

REVENUE DISCUSSION

The City of Owensboro, Kentucky derives revenue from various sources including property taxes, user fees, government grants and subventions, licenses and permits, fines and forfeitures, issuance of debt, investment earnings, and other less significant types of revenue including sales of fixed assets, insurance recoveries, and donations. Due to the varying types of revenue, many different methods must be employed to project revenues. The projection methods selected depend on the nature and materiality of the revenue item and the period of time over which the revenue is projected. The specific revenue projection techniques employed are discussed below.

Revenue Projection Techniques

- **Historical Data** – This method predicts future revenue based on historical movements over time and assumes that historical trends will continue in the future. Finance staff compiles a history of revenue for up to ten previous years, determines average rate of change, and applies this rate of change to the previous year's annual revenue amount.
- **Facts and Circumstances** – This method predicts future revenue on facts and circumstances uniquely affecting the revenue item, including actions promulgated by or undertaken with third parties. This method is often supported by certain documentation in the form of lease/rental agreements, grant agreements, service contracts, legislative records, property appraisals, consultant reports, government statistical reports, etc. And finally, Finance staff may adjust projections to reflect the probable impact on revenues of anticipated changes in the economy, legislation, inflation, and/or demographics.
- **Judgment Estimates** – This method relies on a person knowledgeable in the field, often a department manager, who prepares a revenue projection based on awareness of past and present conditions including fee changes, development plans, marketing campaigns, usage activity, frequency, volume, weight, and similar determinations. Examples include sanitation, transit, or recreation fees.
- **Current Data** – This method predicts future revenue based on actual or annualized current year revenues and is often used when historical data and trends are not available or, if used, would result in an inaccurate revenue projection.

Who Prepares Revenue Projections?

Revenue projections are prepared by department managers and Finance, and approved by the City Manager as part of the annual budgeting process. Prior to submitting revenue projections to the City Manager, Finance compares and reconciles its revenue projections with those prepared by department personnel.

The major revenue sources to the General Fund include Property Tax, Occupational License and Net Profit Fees, Insurance License Fees, Profit Sharing and In-Lieu Taxes with Owensboro Municipal Utilities (OMU). These revenue sources combined make up 85% of all General Fund revenue.

- **Property Taxes**

Property taxes attach as an enforceable lien on property. Property values are assessed as of January each year at a prescribed tax rate per \$100 of assessed value that is determined by a combination of the State and the County Property Valuation Administrator (PVA). These taxes are levied annually by ordinance, usually in September, and are payable on or before November 1. The tax rate and assessed valuation, a County government function, are not known until August of the tax year. The City bills and collects its own property taxes as well as the taxes for the Owensboro Board of Education. Collections of the school taxes are remitted to the Board each month based upon collections in the previous month.

The City is permitted by Section 157 of the Constitution of Kentucky to levy taxes up to \$1.50 per \$100 of assessed valuation for general governmental services other than school purposes. The real property

2011-2012 Budget

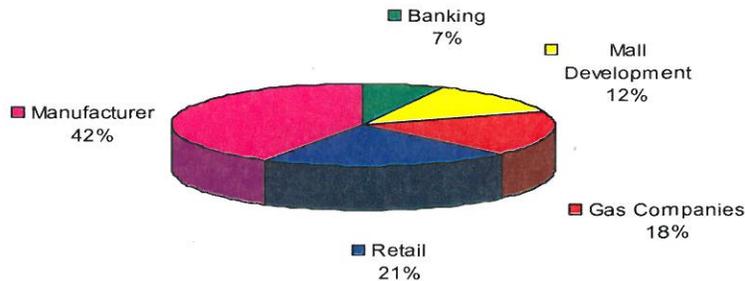
tax rate to finance general governmental services other than school purposes for the year ended June 30, 2011, was \$.2593 per \$100, which means that the City has a tax margin of \$1.2407 per \$100, on the assessed valuation of \$2,650,840,614. Although this tax margin would indicate significantly higher potential tax revenues, the City is subject to a recall petition if it levies a tax rate that will produce revenue 4% greater, exclusive of revenue from net assessment growth, than would be produced by application of the tax rate that was levied in the preceding year to the preceding year's assessment. The effect of this legislation has been to limit increases in property tax revenues to minimal levels. This year we have projected an additional 4% increase due to the City's success with its annexation program. The City's personal property tax rate is \$.2927 per \$100 assessed value.

Principal taxpayers for the year ended June 30, 2011, the type of business, the assessed valuation, and the percentage of the total assessed property valuation (\$3,004,690,486) excluding bank deposits, are charted below:

**CITY OF OWENSBORO
PRINCIPAL TAXPAYERS
For the year ended 2011**

| TAXPAYER | TYPE OF BUSINESS | ASSESSED VALUATION | % OF TOTAL ASSESSED VALUATION \$3,004,690,486 |
|-----------------------|------------------|----------------------|--|
| Wal-Mart | Retail | \$35,034,329 | 1.17% |
| Toyotetsu Mid America | Manufacturer | 31,650,980 | 1.05% |
| Ragu/Unilever/Lipton | Manufacturer | 30,626,354 | 1.02% |
| Towne Square Mall LLC | Mall Development | 29,000,000 | 0.97% |
| Boardwalk Pipelines | Gas Company | 23,089,390 | 0.77% |
| Unifirst Corporation | Manufacturer | 18,845,304 | 0.63% |
| Atmos Energy | Gas Company | 18,311,345 | 0.61% |
| US Bank | Bank | 16,162,131 | 0.54% |
| Owensboro Grain Co. | Manufacturer | 14,959,101 | 0.50% |
| Lowe's | Retail | 14,788,205 | 0.49% |
| | | <u>\$232,467,139</u> | <u>7.74%</u> |

**Top 10 Principal Taxpayers -
Business Type Percentages**



Occupational License Fees – A 1% occupational license fee is charged to anyone employed within the City. Annual growth in occupational license fees for the past five years has fluctuated due to growth at 2-7%. The City has seen an increase in new construction and related activities. Accordingly, Fiscal Year 2011-2012 budgeted occupational license fees reflect an increase of 4%. In fiscal year 2003-2004, the occupational license fee rate was increased by .33% and that increase was dedicated to Your Community

2011-2012 Budget

Vision. This increase is dedicated to capital projects and stormwater maintenance and may not be used for operating expenses.

- **Insurance License Fees** – Insurance license fees increased from 4% to 6% effective July 1, 2009, then to 8% effective July 1, 2010 against the premiums for property, auto, and portions of life insurance policies. Although the City collects these fees, the fees are regulated and audited by the State, leaving the City no control over the collection of insurance license fees. The Kentucky GFOA has asked for additional state audits to insure compliance with local ordinances. Annual growth in insurance license fees has decreased due to changes in state law. The City's fiscal year 2011-2012 budgeted insurance license fees reflect an increase of 2% because of lower budgeted amounts in fiscal year 2010-2011.
- **Owensboro Municipal Utilities**

Owensboro Municipal Utilities (OMU) is managed, controlled and operated by the City Utility Commission, established by the City in 1940. OMU consists of the Electric Light and Power System and the Water Works System. OMU is subject to regulation, including establishment of rates charged for utility services, by the City, or as set forth in applicable City ordinance. City officials select the Board of Directors. The City is contingently responsible for the bonded debt of OMU since the debt is in the City's name as required by Kentucky statutes.

 - **OMU/Profit**

The City of Owensboro has negotiated a profit sharing agreement with OMU figuring a negotiated growth factor of 3% annually.
 - **OMU/In-Lieu Fee**

A fee in lieu of taxes is charged to OMU that is equal to the amount of electric and water usage of the City. Annual growth in the in-lieu fee for the past five years has fluctuated due to growth. Fiscal year 2011-2012 budgeted OMU/in-Lieu of Taxes fees reflect a 6% decrease, which reflects a reduction in cost of power.
- **Net Profit Fee** – A 1% fee is charged against the net profit of businesses operating within the City. Fiscal year 2011-2012 budgeted net profit fees were increased 4% over 2010-2011 budget. As with the occupational license fee, the City increased the net profit fee rate by .33% and dedicated that increase to Your Community Vision. This increase is also dedicated solely to capital projects and stormwater maintenance and may not be used for operating expenses.
- **Grants** - Grant revenue consists primarily of federal Community Development Block Grant (CDBG) funds for programs designed to assist low and moderate income families and community needs, Federal Transit Administration (FTA) operating and capital outlay assistance for the City's transit system, and State grants for road improvements. Historical revenue patterns and trends are only marginally useful when projecting future grant revenues. Grant funding is based on funding applications pending and/or approved for specific projects and program activities. Fiscal Year 2011-2012 grant revenue is determined and supported by various individual grant agreements.
- **Issuance of Debt** – Bond sales occur intermittently, responsive to funding requirements of capital projects and capital outlay initiatives. Bond sales most often occur in response to individual capital projects and capital outlay funding initiatives, with little or no relationship to prior year bond sales. The City anticipates issuance of debt in the Downtown Revitalization and Capital Projects Funds.
- **Other** – Various revenue items, such as investment earnings, fees charged to other agencies for services rendered, sale of capital assets, cable television franchise fees, and other fees associated with Community Development, are not easily anticipated and are contingent in nature. Investment earnings, franchise fees, and building and electrical permits are somewhat related to the economy. On the other hand, revenue derived from the sale of assets depends entirely on the accumulation of surplus property. In each case, judgment estimates have been made with regard to revenue increases and decreases.

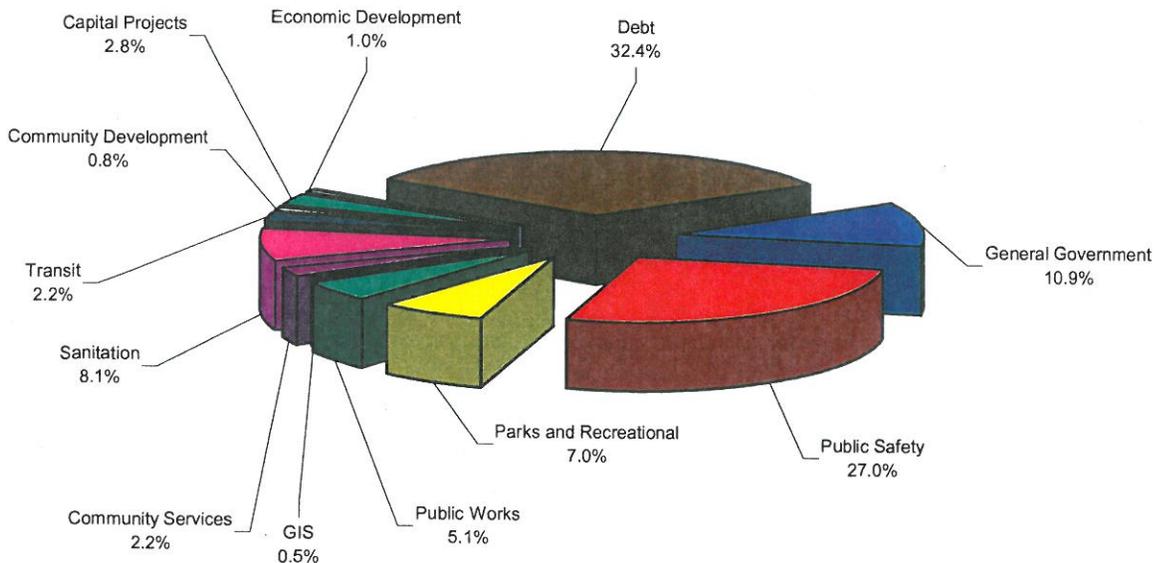


WHERE THE MONEY GOES

| | Actual 2008-2009 | Actual 2009-2010 | Amended Budget 2010-2011 | Requested 2011-2012 | % Change |
|-------------------------|----------------------|----------------------|--------------------------------|------------------------|---------------|
| General Government | \$ 8,829,758 | \$ 9,981,592 | \$ 8,437,886 | \$ 8,376,042 | -0.7% |
| Public Safety | 18,812,537 | 18,320,916 | 20,597,985 | 20,805,910 | 1.0% |
| Parks and Recreational | 4,127,507 | 3,064,071 | 5,571,845 | 5,378,605 | -3.5% |
| Public Works | 3,044,355 | 3,512,816 | 4,613,919 | 3,963,282 | -14.1% |
| GIS | 296,241 | 375,874 | 389,429 | 351,480 | -9.7% |
| Community Services | 1,698,620 | 1,685,592 | 1,615,531 | 1,724,306 | 6.7% |
| Sanitation | 4,510,744 | 4,682,168 | 6,161,641 | 6,239,485 | 1.3% |
| Transit | 1,640,795 | 1,751,647 | 2,091,655 | 1,668,760 | -20.2% |
| Community Development | 1,055,911 | 1,324,753 | 2,181,624 | 609,000 | -72.1% |
| Parking Garage | 130,442 | 81,444 | 0 | 0 | 0.0% |
| Capital Projects | 17,305,390 | 10,117,454 | 24,376,674 | 2,132,399 | -91.3% |
| Economic Development | 1,193,937 | 748,549 | 13,499,762 | 782,805 | -94.2% |
| Downtown Revitalization | 5,391,939 | 5,233,220 | 43,835,426 | 0 | -100.0% |
| Riverfront Development | 14,639,093 | 14,704,814 | 10,103,933 | 0 | -100.0% |
| Wellness Fund | 39,865 | 10,080 | 69,920 | 0 | -100.0% |
| Debt | 2,987,540 | 3,231,208 | 11,873,893 | 24,921,325 | 109.9% |
| | <u>\$ 85,704,674</u> | <u>\$ 78,826,198</u> | <u>\$ 155,421,123</u> | <u>\$ 76,953,399</u> | <u>-50.5%</u> |

Does not include transfers or internal services funds.

EXPENDITURES

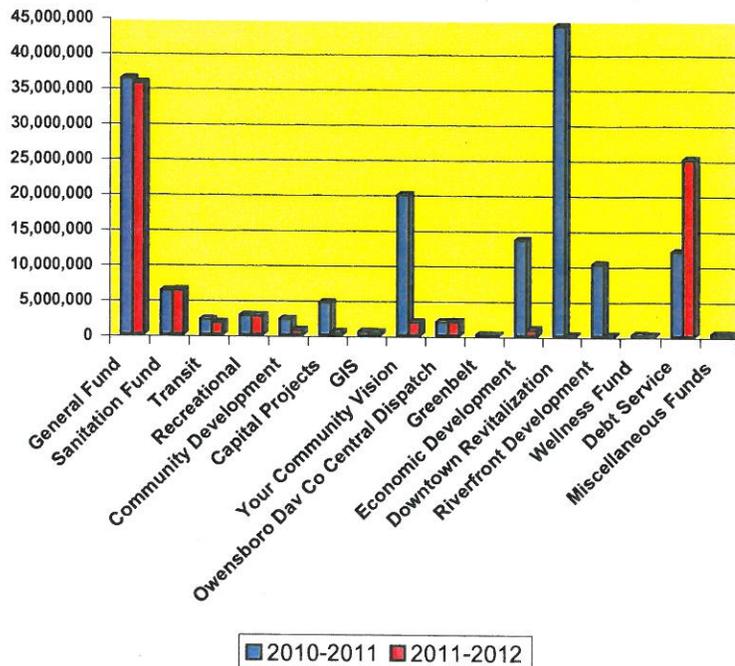


**Budget Appropriation Comparisons By Fund
Fiscal 2010-2011 to Fiscal 2011-2012**

| Fund | Amended | | % Change |
|-----------------------------------|-----------------------|----------------------|---------------|
| | Budget 2010-2011 | Budget 2011-2012 | |
| General Fund | \$ 36,151,502 | \$ 35,528,626 | -1.7% |
| Sanitation Fund | 6,161,641 | 6,239,485 | 1.3% |
| Transit | 2,091,655 | 1,668,760 | -20.2% |
| Recreational | 2,655,383 | 2,620,813 | -1.3% |
| Community Development | 2,181,624 | 609,000 | -72.1% |
| Capital Projects | 4,554,610 | 324,250 | -92.9% |
| GIS | 389,429 | 351,480 | -9.7% |
| Your Community Vision | 19,800,031 | 1,808,149 | -90.9% |
| Owensboro Dav Co Central Dispatch | 1,829,579 | 1,900,552 | 3.9% |
| Greenbelt | 22,033 | 0 | -100.0% |
| Economic Development | 13,499,762 | 782,805 | -94.2% |
| Downtown Revitalization | 43,835,426 | 0 | -100.0% |
| Riverfront Development | 10,103,933 | 0 | -100.0% |
| Wellness Fund | 69,920 | 0 | -100.0% |
| Debt Service | 11,873,893 | 24,921,325 | 109.9% |
| Miscellaneous Funds | 200,702 | 198,154 | -1.3% |
| Total | \$ 155,421,123 | \$ 76,953,399 | -50.5% |

Miscellaneous Funds include property/drug funds and scholarship/sponsorship fund.
Total does not include transfers or internal service funds.

BUDGET APPROPRIATIONS COMPARISONS BY FUND



ALL FUNDS - APPROPRIATIONS SUMMARY

| Department | Audit 2008-2009 | Audit 2009-2010 | Amended Budget 2010-2011 | Budget 2011-2012 | Change From Prior Year | % Change |
|---|--------------------|--------------------|--------------------------------|---------------------|---------------------------|-------------|
| 01 General Fund | | | | | | |
| 15 General Government | \$ 3,169,913 | \$ 4,430,509 | \$ 2,147,811 | \$ 2,418,402 | \$ 270,591 | 12.6% |
| 21 Administration | 1,039,412 | 1,202,589 | 1,046,773 | 1,061,982 | 15,209 | 1.5% |
| 31 Information Services | 2,476,478 | 2,262,111 | 2,576,576 | 2,136,097 | (440,479) | -17.1% |
| 34 Finance | 1,249,513 | 1,151,020 | 1,517,060 | 1,571,000 | 53,940 | 3.6% |
| 36 Personnel | 660,077 | 580,830 | 682,928 | 551,556 | (131,372) | -19.2% |
| 37 Community Development | 234,365 | 354,533 | 384,009 | 439,896 | 55,887 | 14.6% |
| 41 Police | 9,912,518 | 10,232,559 | 10,299,544 | 10,297,215 | (2,329) | 0.0% |
| 42 Fire | 8,749,465 | 7,692,381 | 8,274,160 | 8,416,489 | 142,329 | 1.7% |
| 51 Engineering | 1,162,702 | 1,637,595 | 2,424,217 | 1,908,296 | (515,921) | -21.3% |
| 53 Street | 1,881,653 | 1,875,221 | 2,189,702 | 2,054,986 | (134,716) | -6.2% |
| 58 Parking Garage | 0 | 0 | 82,729 | 197,109 | 114,380 | 138.3% |
| 70 Parks & Recreation | 2,603,372 | 1,278,203 | 2,910,462 | 2,751,292 | (159,170) | -5.5% |
| 72 Agencies | 1,698,620 | 1,685,592 | 1,615,531 | 1,724,306 | 108,775 | 6.7% |
| Total General Fund before Transfers | 34,838,088 | 34,383,143 | 36,151,502 | 35,528,626 | (622,876) | -1.7% |
| 5867 Transfer to Transit | 601,848 | 617,103 | 585,913 | 565,792 | (20,121) | -3.4% |
| 5873 Transfer to Parks | 546,769 | 681,990 | 968,294 | 1,050,948 | 82,654 | 8.5% |
| 5884 Transfer to GIS | 87,733 | 88,280 | 82,495 | 87,870 | 5,375 | 6.5% |
| 5869 Transfer to Parking Garage | 73,369 | 30,805 | 0 | 0 | 0 | 0.0% |
| 5903 Transfer to Debt Service | 1,462,076 | 812,888 | 876,711 | 855,163 | (21,548) | -2.5% |
| 5880 Transfer to O'boro Dav Co Central Dispatch | 0 | 0 | 1,259,416 | 1,349,392 | 89,976 | 7.1% |
| 5878 Transfer to Capital Proj Fund | 470,000 | 230,000 | 605,246 | 324,250 | (280,996) | -46.4% |
| 5896 Transfer to Capital Proj YCV | 100,000 | 0 | 0 | 0 | 0 | 0.0% |
| 5898 Transfer to Riverfront Devel | 75,000 | 0 | 187,500 | 0 | (187,500) | -100.0% |
| | 3,416,795 | 2,461,066 | 4,565,575 | 4,233,415 | (332,160) | -7.3% |
| Total General Fund | \$ 38,254,883 | \$ 36,844,209 | \$ 40,717,077 | \$ 39,762,041 | \$ (955,036) | -2.3% |
| 02 Sanitation Fund | | | | | | |
| 55 Total Sanitation before Transfers | \$ 4,510,744 | \$ 4,682,168 | \$ 6,161,641 | \$ 6,239,485 | \$ 77,844 | 1.3% |
| 5878 Transfer to Capital Proj Fund | 200,000 | 800,000 | 0 | 0 | 0 | 0.0% |
| Total Sanitation Fund | \$ 4,710,744 | \$ 5,482,168 | \$ 6,161,641 | \$ 6,239,485 | \$ 77,844 | 1.3% |
| 18 Transit Fund | | | | | | |
| 75 Transit | \$ 1,640,795 | \$ 1,751,647 | \$ 2,091,655 | \$ 1,668,760 | \$ (422,895) | -20.2% |
| 15 Recreational Fund | | | | | | |
| 7003 Ben Hawes Golf Course | \$ 0 | \$ 136,632 | \$ 838,876 | \$ 788,043 | \$ (50,833) | -6.1% |
| 7004 Hillcrest Golf Course | 291,383 | 324,002 | 341,335 | 341,524 | 189 | 0.1% |
| 7005 Ice Arena | 184,100 | 422,616 | 526,821 | 538,528 | 11,707 | 2.2% |
| 7006 Pools | 146,711 | 179,880 | 202,450 | 186,885 | (15,565) | -7.7% |
| 7008 Softball Complex | 330,950 | 318,369 | 351,531 | 371,141 | 19,610 | 5.6% |
| 7010 Sportscenter | 418,158 | 379,811 | 394,370 | 394,692 | 322 | 0.1% |
| 7011 Youth | 51,420 | 0 | 0 | 0 | 0 | 0.0% |
| 7013 Special Events | 60,900 | 0 | 0 | 0 | 0 | 0.0% |
| 7014 Sports | 25,767 | 0 | 0 | 0 | 0 | 0.0% |
| Total Recreational before Transfers | 1,509,389 | 1,761,310 | 2,655,383 | 2,620,813 | (34,570) | -1.3% |
| 5903 Transfer to Debt Service | 21,432 | 20,998 | 22,346 | 15,926 | (6,420) | -28.7% |
| Total Recreational Fund | \$ 1,530,821 | \$ 1,782,308 | \$ 2,677,729 | \$ 2,636,739 | \$ (40,990) | -1.5% |

ALL FUNDS - APPROPRIATIONS SUMMARY

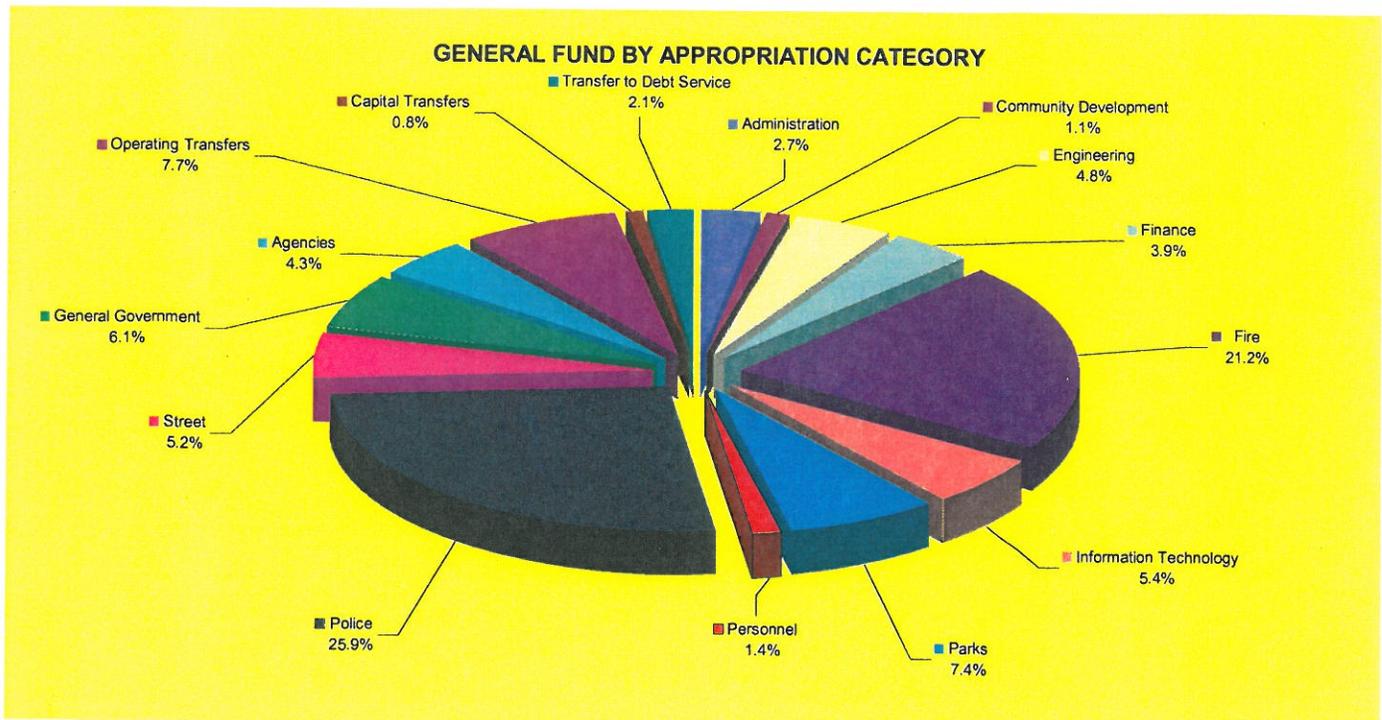
| Department | Audit 2008-2009 | Audit 2009-2010 | Amended Budget 2010-2011 | Budget 2011-2012 | Change From Prior Year | % Change |
|---|---------------------|---------------------|--------------------------------|----------------------|---------------------------|---------------|
| 44 Sponsors & Scholarships Fd | | | | | | |
| 7301 Scholarships | \$ 656 | \$ (1,089) | \$ 4,000 | \$ 3,000 | \$ (1,000) | -25.0% |
| 7302 Sponsors | 14,090 | 25,647 | 2,000 | 3,500 | 1,500 | 75.0% |
| Total Sponsors/Scholarships | <u>\$ 14,746</u> | <u>\$ 24,558</u> | <u>\$ 6,000</u> | <u>\$ 6,500</u> | <u>\$ 500</u> | <u>8.3%</u> |
| 31 Owensboro Dav Co Central Dispatch | | | | | | |
| 4107 Central Dispatch | <u>\$ 0</u> | <u>\$ 211,973</u> | <u>\$ 1,829,579</u> | <u>\$ 1,900,552</u> | <u>\$ 70,973</u> | <u>3.9%</u> |
| 45 Fleet & Facilities Replace Fd | | | | | | |
| Replacement Charges | \$ 908,522 | \$ 1,255,052 | \$ 813,609 | \$ 1,401,625 | \$ 588,016 | 72.3% |
| 5877 Transfer to General Fund | 0 | 0 | 36,000 | 0 | (36,000) | -100.0% |
| Total Fleet and Facilities | <u>\$ 908,522</u> | <u>\$ 1,255,052</u> | <u>\$ 849,609</u> | <u>\$ 1,401,625</u> | <u>\$ 552,016</u> | <u>65.0%</u> |
| 03/13 Community Development Fd | | | | | | |
| 60 Community Development | \$ 264,102 | \$ 373,016 | \$ 1,298,015 | \$ 314,000 | \$ (984,015) | -75.8% |
| 60 Home Rehab. Grant | 791,809 | 951,737 | 883,609 | 295,000 | (588,609) | -66.6% |
| Total CD Fund | <u>\$ 1,055,911</u> | <u>\$ 1,324,753</u> | <u>\$ 2,181,624</u> | <u>\$ 609,000</u> | <u>\$ (1,572,624)</u> | <u>-72.1%</u> |
| 12 Facilities Maintenance Fund | | | | | | |
| 35 City Maintenance | <u>\$ 2,644,119</u> | <u>\$ 3,179,599</u> | <u>\$ 3,438,673</u> | <u>\$ 3,171,993</u> | <u>\$ (266,680)</u> | <u>-7.8%</u> |
| 24 Parking Garage | | | | | | |
| 58 Parking Garage Operations | \$ 130,442 | \$ 81,444 | \$ 0 | \$ 0 | \$ 0 | 0.0% |
| Total Parking Garage Operations | <u>130,442</u> | <u>81,444</u> | <u>0</u> | <u>0</u> | <u>0</u> | <u>0.0%</u> |
| 25 Insurance Fund | | | | | | |
| Insurance Expenditures | <u>\$ 3,237,141</u> | <u>\$ 3,459,027</u> | <u>\$ 4,715,899</u> | <u>\$ 4,215,167</u> | <u>\$ (500,732)</u> | <u>-10.6%</u> |
| 33/35 State Drug Fund | | | | | | |
| 33 State Drug Fund Expenditures | \$ 118,642 | \$ 143,587 | \$ 177,202 | \$ 191,654 | \$ 14,452 | 8.2% |
| 35 Federal Drug Fund Expenditures | 19,274 | 27,561 | 17,500 | 0 | (17,500) | -100.0% |
| Total Drug Funds | <u>\$ 137,916</u> | <u>\$ 171,148</u> | <u>\$ 194,702</u> | <u>\$ 191,654</u> | <u>\$ (3,048)</u> | <u>-1.6%</u> |
| 29 Property Recovery Fund | | | | | | |
| Property Fund Expenditures | <u>\$ 12,638</u> | <u>\$ 12,855</u> | <u>\$ 0</u> | <u>\$ 0</u> | <u>\$ 0</u> | <u>0.0%</u> |
| 20 Debt Service Fund | | | | | | |
| Debt Service | <u>\$ 2,987,540</u> | <u>\$ 3,231,208</u> | <u>\$ 11,873,893</u> | <u>\$ 24,921,325</u> | <u>\$ 13,047,432</u> | <u>109.9%</u> |
| 21 GIS | | | | | | |
| GIS Expenditures | <u>\$ 296,241</u> | <u>\$ 375,874</u> | <u>\$ 389,429</u> | <u>\$ 351,480</u> | <u>\$ (37,949)</u> | <u>-9.7%</u> |

ALL FUNDS - APPROPRIATIONS SUMMARY

| Department | Audit 2008-2009 | Audit 2009-2010 | Amended Budget 2010-2011 | Budget 2011-2012 | Change From Prior Year | % Change |
|---|--------------------|--------------------|--------------------------------|---------------------|---------------------------|-------------|
| 19 Capital Projects Fund | | | | | | |
| Capital Projects Fund Expenditures | \$ 8,797,320 | \$ 2,713,959 | \$ 4,554,610 | \$ 324,250 | \$ (4,230,360) | -92.9% |
| 07 Your Community Vision Fund | | | | | | |
| Your Community Vision before Transfer | \$ 7,952,088 | \$ 7,177,413 | \$ 19,800,031 | \$ 1,808,149 | \$ (17,991,882) | -90.9% |
| 5903 Transfer to Debt Service | 478,754 | 637,414 | 9,253,490 | 1,980,606 | (7,272,884) | -78.6% |
| Total Your Community Vision Fund | \$ 8,430,842 | \$ 7,814,827 | \$ 29,053,521 | \$ 3,788,755 | \$ (25,264,766) | -87.0% |
| 11 Riverfront Development Fund | | | | | | |
| Riverfront Development | \$ 14,639,093 | \$ 14,704,814 | \$ 10,103,933 | \$ 0 | \$ (10,103,933) | -100.0% |
| 34/37 Greenbelt Park Fund | | | | | | |
| Greenbelt | \$ 555,982 | \$ 226,082 | \$ 22,033 | \$ 0 | \$ (22,033) | -100.0% |
| 27 Garage Service Fund | | | | | | |
| 54 Garage before Transfer | \$ 1,194,079 | \$ 1,216,136 | \$ 1,291,587 | \$ 1,162,063 | \$ (129,524) | -10.0% |
| 5877 Transfer to General Fund | 50,000 | 0 | 100,000 | 0 | (100,000) | -100.0% |
| Total Garage Service Fund | \$ 1,244,079 | \$ 1,216,136 | \$ 1,391,587 | \$ 1,162,063 | \$ (229,524) | -16.5% |
| 40/41 Economic Development | | | | | | |
| Economic Development before Transfer | \$ 1,193,937 | \$ 748,549 | \$ 13,499,762 | \$ 782,805 | \$ (12,716,957) | -94.2% |
| 5877 Transfer to General Fund | 250,000 | 0 | 0 | 44,823 | 44,823 | 100.0% |
| 5903 Transfer to Debt Service | 0 | 0 | 0 | 432,863 | 432,863 | 100.0% |
| Total Economic Dev Fund | \$ 1,443,937 | \$ 748,549 | \$ 13,499,762 | \$ 1,260,491 | \$ (12,239,271) | -90.7% |
| 16 Downtown Revitalization | | | | | | |
| Downtown Revitalization before Transfer | \$ 5,391,939 | \$ 5,233,220 | \$ 43,835,426 | \$ 0 | \$ (43,835,426) | -100.0% |
| 5903 Transfer to Debt Service | 0 | 772,778 | 650,000 | 20,650,000 | 20,000,000 | 3076.9% |
| Total Downtown Revitalization Fund | \$ 5,391,939 | \$ 6,005,998 | \$ 44,485,426 | \$ 20,650,000 | \$ (23,835,426) | -53.6% |
| 55 Wellness Fund | | | | | | |
| Wellness Fund before Transfers | \$ 39,865 | \$ 10,080 | \$ 69,920 | \$ 0 | \$ (69,920) | -100.0% |
| 5877 Transfer to General Fund | 0 | 0 | 0 | 20,000 | 20,000 | 100.0% |
| 5830 Transfer to Grant Fund | 7,214 | 0 | 0 | 0 | 0 | 0.0% |
| Total Wellness Fund | 47,079 | 10,080 | 69,920 | 20,000 | (49,920) | -71.4% |
| Total Appropriations | \$ 98,112,730 | \$ 92,628,268 | \$ 180,308,302 | \$ 114,281,879 | \$ (66,026,423) | -36.6% |

GENERAL FUND BY APPROPRIATION CATEGORY

| Department | Salaries | Maintenance | Supplies | Utilities | Other | Capital | Total | % |
|-------------------------------|---------------|--------------|--------------|------------|--------------|--------------|----------------------|---------------|
| Administration | \$ 901,108 | \$ 1,861 | \$ 49,500 | \$ 44,585 | \$ 60,905 | \$ 4,023 | \$ 1,061,982 | 2.7% |
| Community Development | 400,625 | 735 | 4,545 | 7,080 | 25,983 | 928 | 439,896 | 1.1% |
| Engineering | 1,028,625 | 635,425 | 51,935 | 29,409 | 151,258 | 11,644 | 1,908,296 | 4.8% |
| Finance | 1,253,875 | 242 | 81,870 | 34,018 | 200,067 | 928 | 1,571,000 | 3.9% |
| Fire | 7,324,799 | 205,409 | 197,175 | 130,420 | 107,560 | 451,126 | 8,416,489 | 21.2% |
| Information Technology | 1,742,734 | 49,210 | 53,195 | 52,712 | 229,452 | 8,794 | 2,136,097 | 5.4% |
| Parks | 518,355 | 1,761,533 | 65,817 | 158,460 | 118,074 | 326,162 | 2,948,401 | 7.4% |
| Personnel | 348,621 | 0 | 25,400 | 9,888 | 167,647 | - | 551,556 | 1.4% |
| Police | 8,782,082 | 384,763 | 597,725 | 85,380 | 238,471 | 208,794 | 10,297,215 | 25.9% |
| Street | 1,030,016 | 536,597 | 236,400 | 25,789 | 79,890 | 146,294 | 2,054,986 | 5.2% |
| Department Totals | \$ 23,330,840 | \$ 3,575,775 | \$ 1,363,562 | \$ 577,741 | \$ 1,379,307 | \$ 1,158,693 | \$ 31,385,918 | 79.0% |
| | 74.3% | 11.4% | 4.4% | 1.8% | 4.4% | 3.7% | 100.0% | |
| General Government | | | | | | | 2,418,402 | 6.1% |
| Agencies | | | | | | | 1,724,306 | 4.3% |
| Operating Budget Total | | | | | | | 35,528,626 | 89.4% |
| Operating Transfers | | | | | | | 3,054,002 | 7.7% |
| Capital Transfers | | | | | | | 324,250 | 0.8% |
| Transfer to Debt Service | | | | | | | 855,163 | 2.1% |
| Grand Total | | | | | | | \$ 39,762,041 | 100.0% |



EXPENDITURE DISCUSSION

| Budget Component: | Amended Budget 2010-11 | Budget 2011-12 | \$ Increase (Decrease) | % Increase (Decrease) |
|--------------------------|---------------------------------------|---------------------------|-----------------------------------|----------------------------------|
| General Fund | \$ 42.5 | \$ 41.6 | \$ (0.9) | -2.1% |
| Enterprise Funds | \$ 11.3 | \$ 10.9 | \$ (0.4) | -3.5% |
| Internal Service Funds | \$ 10.4 | \$ 10.0 | \$ (0.4) | -3.8% |
| Capital Projects Funds | \$ 59.2 | \$ 21.0 | \$ (38.2) | -64.5% |
| Debt Service Fund | \$ 11.9 | \$ 24.9 | \$ 13.0 | 109.2% |
| Special Revenue Funds | \$ 45.0 | \$ 5.9 | \$ (39.1) | -86.9% |
| Total | \$ 180.3 | \$ 114.3 | \$ (66.0) | -36.6% |

Note: Amounts reported in millions (000,000)

General Fund: FY 2011-12 expenditures for the General Fund decrease by \$0.9 million, or 2.1%. This decrease is primarily due to:

- * **Compensation:** A decrease in part-time hours, causing a reduction in retirement contributions. Also, a reduction in employees in accordance with the Strategic Organization Plan.
- * **Expenses:** Maintenance, supplies, and capital expenditures have been reduced.

Enterprise Funds: The Enterprise Funds are made up of Sanitation, Transit, Recreational, and GIS. FY 2011-12 expenditures for the Enterprise Funds decrease by \$0.4 million, or 3.5%. This decrease is primarily due to:

- * **Sanitation Fund:** \$0.1 million increase due to moving contract services from general fund and increased fuel costs budgeted.
- * **Transit Fund:** \$0.4 million decrease primarily due to lower capital spending which fluctuates with level of grant funding.
- * **Recreational Fund:** \$0.1 million decrease due to lower capital expenditures.

Internal Service Funds: The Internal Service Funds are made up of Fleet & Facilities Replacement, Facilities Maintenance, Insurance and Garage Service. FY 2011-12 expenditures for the Internal Service Funds decrease \$0.4 million, or 3.8%. This decrease is primarily due to:

- * **Fleet & Facilities Replacement Fund:** \$0.6 million increase due to lower prior year maintenance on buildings and timing.
- * **Facilities Maintenance:** \$0.3 million decrease due to lower maintenance charges to other departments.
- * **Insurance:** \$0.5 million decrease due to restructuring of rates charged.
- * **Garage:** \$0.2 million decrease primarily due to lower maintenance expenses.

Capital Projects Funds: Capital Projects Funds are made up of Capital Projects, Riverfront Development, Downtown Revitalization and Wellness. FY 2011-12 expenditures for Capital Projects Funds decrease \$38.2 million, or 64.5%. This decrease is primarily due to:

- * **Capital Projects Fund:** Decrease of \$4.2 million due to prior projects of public works building, Southtown Boulevard street expansion, ice rink and energy efficiency grant project.
- * **Riverfront Development Fund:** Decrease of \$10.1 million due to progression of project.
- * **Downtown Revitalization Fund:** Decrease of \$23.8 due to progression of project.

Debt Service Fund: FY 2011-12 expenditures for Debt Service Fund increase \$13.0 million, or 109.2%. This increase is primarily due to:

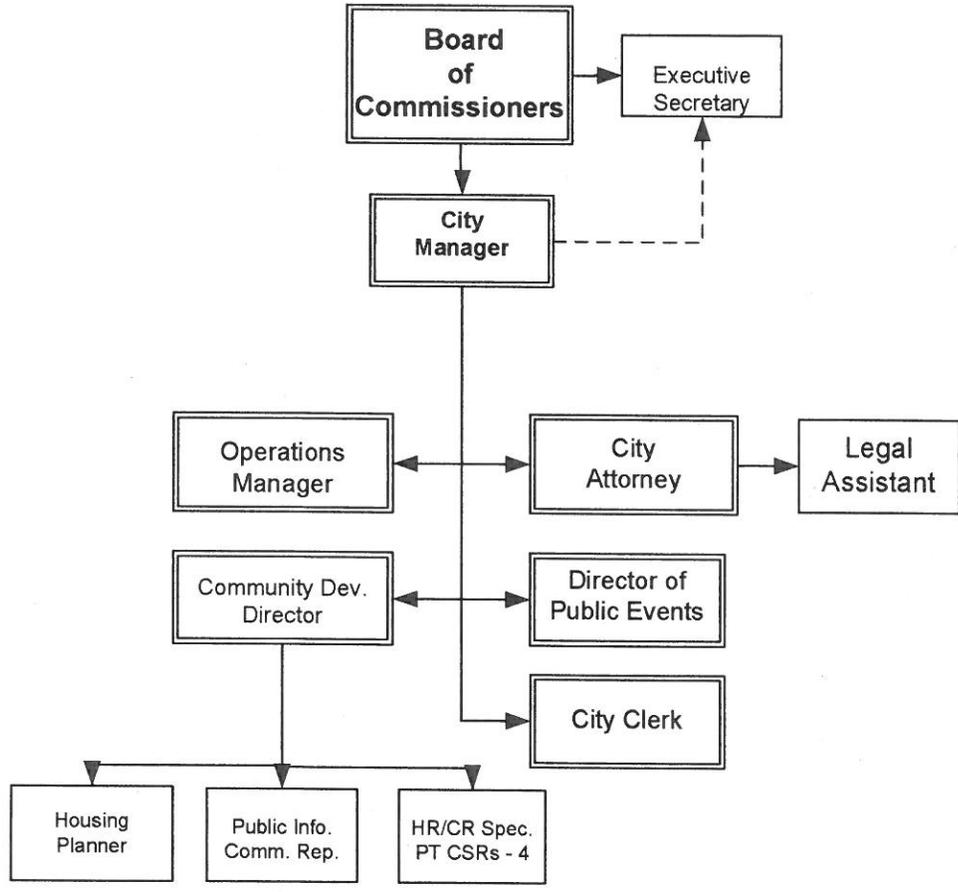
- * Capital Projects debt repayment.

Special Revenue Funds: Special Revenue Funds are made up of Community Development, Drug Funds, Your Community Vision, Greenbelt and Economic Development. FY 2011-12 expenditures for Special Revenue Funds decrease \$39.1 million, or 86.9%. This decrease is primarily due to:

- * **Community Development Fund:** Decrease of \$1.6 million due to progression of projects.
- * **Your Community Vision Fund:** Decrease of \$25.3 million due to prior year stormwater projects completed and lower debt service payments due.
- * **Economic Development:** Decrease of \$12.2 million due to cost of US Bank building in prior year budget.



ADMINISTRATION / COMMUNITY DEVELOPMENT – FY 2011-2012



Re-structuring is currently underway.
This structure is subject to change
during the course of Fiscal Year 2011-
2012.

Program Description

This program includes the City Commission, City Manager, Operations Manager, City Clerk, City Attorney, Legal Assistant, and an Executive Secretary. The Commission is the City's governing body, provides legislative direction, and promulgates policies pertaining to provision of services and direction of City government. The City Manager administers operation of City government in an efficient and effective manner according to City Commission general policy guidelines and recommends strategies and solutions to issues for Commission consideration. The City Clerk provides public information, municipal code codification, centralized records management, and records City Commission meetings. The City Attorney provides legal representation and guidance to the City Commission, reviews and prepares ordinances, resolutions and contracts, writes legal opinions, directs and participates in litigation, and represents the City in court as required.

| Performance Indicators | Actual 2008-2009 | Actual 2009-2010 | Actual 2010-2011 | Estimated 2011-2012 |
|--|---------------------|---------------------|---------------------|------------------------|
| Ordinances, Agreements, Municipal Orders, initiated/reviewed | 78 | 129 | 136 | 140 |
| Claims/lawsuits received/initiated | 70 | 72 | 75 | 80 |
| Acres annexed/contracted to annex | 109.68 | 42.54 | 160 | 70 |

2010-2011 Accomplishments

1. Completed land purchase, lease incentive agreement and construction of a new US Bank facility, resulting in the addition of 250 jobs within the city.
2. Negotiated an annexation agreement with Heartland Crossings that will result in retail and restaurant expansion along the Hwy 54 corridor, resulting in an additional 750 jobs within the city.
3. Negotiated an agreement with a local developer to build a 150 room convention center hotel in the downtown core.
4. Began construction of Riverfront Crossing, a downtown retail and restaurant center.
5. Completed feasibility studies, finalized architectural drawing and hired a construction management firm to build the Downtown Convention and Events Center.
6. Acquired Ben Hawes Park from the Commonwealth of Kentucky. Committed time and funds to beautification, lowered costs, and increased play at the golf course.
7. Hired a Special Events Director to seek out new community events and to attract business to the planned Convention and Events Center.
8. Completed construction of an expanded Public Works Center, allowing for efficiencies by sharing employees and equipment between departments.
9. Annexed an additional 25 homes through the pocket annexation program.
10. Gained an additional \$185,000 in savings through continued staff reorganization.
11. Partnered with the Kentucky Mountain Bike Association to begin construction of biking trails through Ben Hawes Park.
12. Partnered with the Lions Club to allow construction of a Soapbox Derby track at Ben Hawes Park.

2011-2012 Objectives

1. Complete construction of phase II of the US Bank expansion, resulting in an additional 275 jobs within the city.
2. Complete construction and open Riverfront Crossing.
3. Begin construction of the Downtown Convention and Events Center.
4. Coordinate construction of the Downtown Convention and Events Center with the Downtown Convention Center Hotel.
5. Finalize plan for the State Office Building.
6. Complete construction of Smothers Park.
7. Begin Second Street construction improvements.
8. Negotiate with a management firm to operate the Downtown Convention and Events Center.
9. Release a Request For Proposal for private development of the downtown properties.
10. Annex an additional 15 homes through the pocket annexation program.
11. Develop and implement a stormwater detention/retention plan for the current Armory site.
12. Add a dragon boat race to the list of festivals and special events within the city.

2011-2012 Budget

DEPARTMENT: 2101 Administration

Fund 01: General

| | Actual 2008-2009 | Actual 2009-2010 | Amended Budget 2010-2011 | Budget 2011-2012 | % Change |
|---------------------------------------|---------------------|---------------------|--------------------------------|---------------------|-------------|
| Personnel Services | | | | | |
| 1101 Salaries | \$ 730,161 | \$ 843,366 | \$ 658,141 | \$ 681,188 | |
| 1105 Overtime | 3,296 | 2,013 | 4,500 | 1,200 | |
| 1121 Employees Retirement | 85,524 | 127,642 | 103,169 | 115,614 | |
| 1123 Unemployment Expense | 1,966 | 2,344 | 1,988 | 2,047 | |
| 1125 Hospital Insurance | 54,072 | 68,772 | 52,536 | 45,432 | |
| 1126 Life Insurance | 4,003 | 4,995 | 3,882 | 2,610 | |
| 1127 Social Security | 50,851 | 58,464 | 47,955 | 48,896 | |
| 1128 Workers Comp. | 11,236 | 10,302 | 10,558 | 4,071 | |
| 1129 Other Benefits | 38 | 66 | 150 | 50 | |
| Total | 941,147 | 1,117,964 | 882,879 | 901,108 | 2% |
| Maintenance | | | | | |
| 2204 Repairs-Service Agreements | 185 | 114 | 250 | 250 | |
| 2209 Maintenance/Vehicle Wash | 105 | 0 | 113 | 108 | |
| 2211 Maintenance/Vehicles & Equipment | 344 | 961 | 1,694 | 1,503 | |
| Total | 634 | 1,075 | 2,057 | 1,861 | -10% |
| Supplies | | | | | |
| 2401 Non-Capitalized Equipment | 3,283 | 865 | 6,000 | 4,000 | |
| 2402 Postage | 2,576 | 1,953 | 3,800 | 2,500 | |
| 2403 Technical Supplies | 1 | 736 | 1,000 | 1,000 | |
| 2407 Office Supplies | 12,923 | 10,526 | 12,000 | 10,000 | |
| 2409 Dues & Subscriptions | 28,953 | 26,471 | 30,000 | 30,000 | |
| 2412 Motor Fuel | 1,511 | 1,758 | 2,000 | 2,000 | |
| Total | 49,247 | 42,309 | 54,800 | 49,500 | -10% |
| Utilities | | | | | |
| 3301 Utilities/OMU | 9,615 | 10,036 | 17,615 | 18,135 | |
| 3302 Utilities/Non City | 12,983 | 7,340 | 13,550 | 15,950 | |
| 3303 Communications | 7,329 | 7,353 | 7,500 | 10,500 | |
| Total | 29,927 | 24,729 | 38,665 | 44,585 | 15% |
| Other | | | | | |
| 4501 Advertising | 589 | 368 | 1,500 | 750 | |
| 4502 Travel | 8,172 | 2,637 | 18,000 | 15,000 | |
| 4503 Rents & Storages | 0 | 0 | 0 | 210 | |
| 4504 Insurance | 1,087 | 835 | 861 | 945 | |
| 4506 Profess/Technical | 2,250 | 2,009 | 25,000 | 37,000 | |
| 4507 Miscellaneous Expense | 0 | 0 | 9,549 | 0 | |
| 4509 Training | 2,887 | 7,098 | 9,800 | 7,000 | |
| Total | 14,985 | 12,947 | 64,710 | 60,905 | -6% |

2011-2012 Budget

DEPARTMENT: 2101 Administration

Fund 01: General

| | <u>Actual</u> <u>2008-2009</u> | <u>Actual</u> <u>2009-2010</u> | <u>Amended</u> <u>Budget</u> <u>2010-2011</u> | <u>Budget</u> <u>2011-2012</u> | <u>%</u> <u>Change</u> |
|------------------|-----------------------------------|-----------------------------------|---|-----------------------------------|---------------------------|
| Capital | | | | | |
| 5607 Replacement | \$ 3,472 | \$ 3,565 | \$ 3,662 | \$ 4,023 | |
| Total | <u>3,472</u> | <u>3,565</u> | <u>3,662</u> | <u>4,023</u> | 10% |
| Department Total | <u>\$ 1,039,412</u> | <u>\$ 1,202,589</u> | <u>\$ 1,046,773</u> | <u>\$ 1,061,982</u> | <u>1%</u> |

Expenditure Analysis:

No significant changes.

Revenue Analysis:

No revenue is generated by this department.

Program Description

This program provides for the Community Development efforts within the City of Owensboro.

Performance Indicators

| | Actual 2008-2009 | Actual 2009-2010 | Projected 2010-2011 | Estimated 2011-2012 |
|---|-----------------------------|-----------------------------|--------------------------------|--------------------------------|
| Housing Units Renovated or Constructed | 32 | 32 | 33 | 33 |
| Public and Private Funds Expended For Housing | \$1,200,000 | \$800,000 | \$850,000 | \$850,000 |
| Street Improvement Projects Completed | 1 | 1 | 1 | 1 |
| Sidewalk Improvement Projects Completed | 0 | 0 | 2 | 0 |
| Other Community Development Projects Completed | 1 | 1 | 2 | 2 |
| Federal and State Prevailing Wage Compliance Projects | 1 | 1 | 2 | 2 |
| Citizen Service Reps calls received | 20,000 | 23,000 | 23,000 | 23,000 |

2010-2011 Accomplishments

1. Implemented the Mechanicsville Neighborhood Redevelopment Master Plan
2. Constructed eight single family homes
3. Purchased properties on Tenth, Seventh and Omega Streets as related to the Dugan Best Parkview and Omega Street Developments
4. Renovated 25 low to moderate income homes

2011-2012 Objectives

1. Complete ten single family homes
2. Complete Omega Street and Dugan Best Parkview developments as related to the Mechanicsville Neighborhood Redevelopment Master Plan
3. Renovate 25 low to moderate income homes
4. Initiate planned projects for year two of the Mechanicsville Neighborhood Redevelopment Master Plan.

2011-2012 Budget

DEPARTMENT: 3700 Community Development Summary

Fund 01: General

| | Actual 2008-2009 | Actual 2009-2010 | Amended Budget 2010-2011 | Budget 2011-2012 | Percent Change |
|---------------------------------------|---------------------|---------------------|--------------------------------|---------------------|-------------------|
| Personnel Services | | | | | |
| 1101 Salaries | \$ 152,288 | \$ 192,249 | \$ 196,064 | \$ 262,527 | |
| 1102 Salaries-Part-time & Temp | 1,093 | 43,410 | 49,127 | 28,756 | |
| 1105 Overtime | 129 | 387 | 1,250 | 0 | |
| 1121 Employees Retirement | 17,900 | 33,387 | 35,825 | 49,775 | |
| 1123 Unemployment Expense | 461 | 710 | 739 | 874 | |
| 1124 Clothing | 0 | 0 | 650 | 320 | |
| 1125 Hospital Insurance | 15,171 | 29,652 | 29,664 | 33,228 | |
| 1126 Life Insurance | 735 | 1,152 | 1,176 | 1,049 | |
| 1127 Social Security | 10,958 | 16,758 | 18,853 | 22,283 | |
| 1128 Workers Comp. | 2,433 | 2,459 | 1,747 | 1,813 | |
| Total | 201,168 | 320,164 | 335,095 | 400,625 | 20% |
| Maintenance | | | | | |
| 2201 Maintenance/Buildings | 11,102 | 2,794 | 0 | 0 | |
| 2202 Maintenance/Grounds | 3,608 | 0 | 0 | 0 | |
| 2209 Maintenance/Vehicle Wash | 0 | 101 | 71 | 68 | |
| 2211 Maintenance/Vehicles & Equipment | 0 | 1,418 | 752 | 667 | |
| Total | 14,710 | 4,313 | 823 | 735 | -11% |
| Supplies | | | | | |
| 2401 Non-Capitalized Equipment | 2,879 | 1,841 | 1,137 | 0 | |
| 2402 Postage | 230 | 306 | 700 | 500 | |
| 2407 Office Supplies | 1,105 | 2,092 | 2,300 | 1,395 | |
| 2409 Dues & Subscriptions | 1,605 | 876 | 2,550 | 2,100 | |
| 2412 Motor Fuel | 137 | 382 | 1,000 | 550 | |
| Total | 5,956 | 5,497 | 7,687 | 4,545 | -41% |
| Utilities | | | | | |
| 3301 Utilities/OMU | 256 | 0 | 1,820 | 2,100 | |
| 3302 Utilities/Non City | 1,138 | 0 | 1,400 | 1,680 | |
| 3303 Communications | 1,980 | 2,693 | 3,350 | 3,300 | |
| Total | 3,374 | 2,693 | 6,570 | 7,080 | 8% |
| Other | | | | | |
| 4501 Advertising | 1,323 | 1,259 | 1,000 | 950 | |
| 4502 Travel | 624 | 108 | 900 | 40 | |
| 4503 Rents & Storages | 0 | 420 | 210 | 0 | |
| 4504 Insurance | 1,310 | 712 | 734 | 473 | |
| 4506 Profess/Technical | 3,787 | 16,960 | 23,240 | 22,220 | |
| 4509 Training | 2,113 | 1,517 | 3,300 | 2,300 | |
| Total | 9,157 | 20,976 | 29,384 | 25,983 | -12% |

2011-2012 Budget

DEPARTMENT: 3700 Community Development Summary

Fund 01: General

| | <u>Actual</u> <u>2008-2009</u> | <u>Actual</u> <u>2009-2010</u> | <u>Amended</u> <u>Budget</u> <u>2010-2011</u> | <u>Budget</u> <u>2011-2012</u> | <u>Percent</u> <u>Change</u> |
|------------------|-----------------------------------|-----------------------------------|---|-----------------------------------|---------------------------------|
| Capital | | | | | |
| 5605 Equipment | \$ 0 | \$ 0 | \$ 3,536 | \$ 0 | |
| 5607 Replacement | 0 | 890 | 914 | 928 | |
| Total | 0 | 890 | 4,450 | 928 | -79% |
| Department Total | <u>\$ 234,365</u> | <u>\$ 354,533</u> | <u>\$ 384,009</u> | <u>\$ 439,896</u> | 15% |

Expenditure Analysis:

Personnel: Increase is due to moving Community Relations Specialist from Personnel, offset by decrease in CSR's.

Supplies: Decrease primarily due to no equipment expense, lower office supplies, and less motor fuel expense.

Other: Decrease mainly due to deleting Rents & Storages and lowering Travel and Training.

Capital: Decrease due to no capital equipment expense.

Revenue Analysis:

Estimated revenue will be \$101,500 to cover administration costs.

2011-2012 Budget

DEPARTMENT: 3701 Community Development

Fund 01: General

| | Actual 2008-2009 | Actual 2009-2010 | Amended Budget 2010-2011 | Budget 2011-2012 | % Change |
|---------------------------------------|---------------------|---------------------|--------------------------------|---------------------|-------------|
| Personnel Services | | | | | |
| 1101 Salaries | \$ 152,288 | \$ 192,249 | \$ 196,064 | \$ 262,527 | |
| 1105 Overtime | 129 | 387 | 1,250 | 0 | |
| 1121 Employees Retirement | 17,844 | 31,301 | 33,405 | 49,775 | |
| 1123 Unemployment Expense | 458 | 580 | 592 | 788 | |
| 1124 Clothing | 0 | 0 | 150 | 120 | |
| 1125 Hospital Insurance | 15,171 | 29,652 | 29,664 | 33,228 | |
| 1126 Life Insurance | 735 | 1,152 | 1,176 | 1,049 | |
| 1127 Social Security | 10,876 | 13,486 | 15,095 | 20,083 | |
| 1128 Workers Comp. | 2,433 | 2,391 | 1,659 | 1,729 | |
| Total | 199,934 | 271,198 | 279,055 | 369,299 | 32.3% |
| Maintenance | | | | | |
| 2201 Maintenance/Buildings | 11,102 | 2,794 | 0 | 0 | |
| 2202 Maintenance/Grounds | 3,608 | 0 | 0 | 0 | |
| 2209 Maintenance/Vehicle Wash | 0 | 101 | 71 | 68 | |
| 2211 Maintenance/Vehicles & Equipment | 0 | 1,418 | 752 | 667 | |
| Total | 14,710 | 4,313 | 823 | 735 | -10.7% |
| Supplies | | | | | |
| 2401 Non-Capitalized Equipment | 2,879 | 870 | 1,137 | 0 | |
| 2402 Postage | 230 | 306 | 700 | 500 | |
| 2407 Office Supplies | 1,105 | 2,083 | 1,800 | 1,395 | |
| 2409 Dues & Subscriptions | 1,605 | 876 | 2,250 | 2,100 | |
| 2412 Motor Fuel | 137 | 382 | 1,000 | 550 | |
| Total | 5,956 | 4,517 | 6,887 | 4,545 | -34.0% |
| Utilities | | | | | |
| 3301 Utilities/OMU | 256 | 0 | 1,820 | 2,100 | |
| 3302 Utilities/Non City | 1,138 | 0 | 1,400 | 1,680 | |
| 3303 Communications | 1,980 | 1,568 | 1,850 | 1,800 | |
| Total | 3,374 | 1,568 | 5,070 | 5,580 | 10.1% |
| Other | | | | | |
| 4501 Advertising | 1,323 | 1,259 | 1,000 | 950 | |
| 4502 Travel | 624 | 108 | 900 | 40 | |
| 4503 Rents & Storages | 0 | 420 | 210 | 0 | |
| 4504 Insurance | 1,310 | 712 | 734 | 473 | |
| 4506 Profess/Technical | 3,787 | 16,960 | 23,240 | 22,220 | |
| 4509 Training | 2,113 | 1,517 | 3,000 | 2,300 | |
| Total | 9,157 | 20,976 | 29,084 | 25,983 | -10.7% |

2011-2012 Budget

DEPARTMENT: 3701 Community Development

Fund 01: General

| | Actual 2008-2009 | Actual 2009-2010 | Amended Budget 2010-2011 | Budget 2011-2012 | % |
|------------------|---------------------|---------------------|--------------------------------|---------------------|--------|
| | | | | | Change |
| Capital | | | | | |
| 5605 Equipment | \$ 0 | \$ 0 | \$ 3,536 | \$ 0 | |
| 5607 Replacement | 0 | 890 | 914 | 928 | |
| Total | 0 | 890 | 4,450 | 928 | -79.1% |
| Department Total | \$ 233,131 | \$ 303,462 | \$ 325,369 | \$ 407,070 | 25.1% |

Expenditure Analysis:

Personnel: Increase due to Community Relations Specialist transfer from Personnel.

Supplies: Decrease primarily due to cost reduction measures.

Other: Decrease mainly due to elimination of parking fees for departmental vehicle (Rents & Storages) and reduced Travel and Training.

Capital: Shared copier purchase in FY 2010-11.

Revenue Analysis:

Estimated revenue will be \$101,500 to cover administration costs.

2011-2012 Budget

DEPARTMENT: 3702 Community Development Customer Service Representatives Fund 01: General

| | <u>Actual 2008-2009</u> | <u>Actual 2009-2010</u> | <u>Amended Budget 2010-2011</u> | <u>Budget 2011-2012</u> | <u>% Change</u> |
|--------------------------------|-----------------------------|-----------------------------|---|-----------------------------|---------------------|
| Personnel Services | | | | | |
| 1102 Salaries-Part-time & Temp | \$ 1,093 | \$ 43,410 | \$ 49,127 | \$ 28,756 | |
| 1121 Employees Retirement | 56 | 2,086 | 2,420 | 0 | |
| 1123 Unemployment Expense | 3 | 130 | 147 | 86 | |
| 1124 Clothing | 0 | 0 | 500 | 200 | |
| 1127 Social Security | 82 | 3,272 | 3,758 | 2,200 | |
| 1128 Workers Comp. | 0 | 68 | 88 | 84 | |
| Total | <u>1,234</u> | <u>48,966</u> | <u>56,040</u> | <u>31,326</u> | <u>-44.1%</u> |
| Supplies | | | | | |
| 2401 Non-Capitalized Equipment | 0 | 971 | 0 | 0 | |
| 2407 Office Supplies | 0 | 9 | 500 | 0 | |
| 2409 Dues & Subscriptions | 0 | 0 | 300 | 0 | |
| Total | <u>0</u> | <u>980</u> | <u>800</u> | <u>0</u> | <u>-100.0%</u> |
| Utilities | | | | | |
| 3303 Communications | 0 | 1,125 | 1,500 | 1,500 | |
| Total | <u>0</u> | <u>1,125</u> | <u>1,500</u> | <u>1,500</u> | <u>0.0%</u> |
| Other | | | | | |
| 4509 Training | 0 | 0 | 300 | 0 | |
| Total | <u>0</u> | <u>0</u> | <u>300</u> | <u>0</u> | <u>-100.0%</u> |
| Department Total | <u>\$ 1,234</u> | <u>\$ 51,071</u> | <u>\$ 58,640</u> | <u>\$ 32,826</u> | <u>-44.0%</u> |

Expenditure Analysis:

Personnel: Decrease due to CSR hours being cut in half and eliminating two CSR positions.

That will leave one CSR located in the lobby at the front desk (no CSR staff will be located on the 4th floor).

Revenue Analysis:

No revenue is generated by this department.

Program Description

AUDUBON-BON HARBOR APOLLO DOGWOOD AZALEA DUGAN BEST HILLCREST MIDTOWN EAST NORTHWEST OLD OWENSBORO SEVEN HILLS SHIFLEY-YORK SOUTHEAST WESLEYAN-SHAWNEE



This program provides for the development and growth of Neighborhood Alliances. The alliances represent citizens in their area and serve as a vital link between the neighborhoods and City government. The alliances work to combat problems while building on the positives in the City's neighborhoods. The twelve neighborhood boundaries represent the entire incorporated property of the municipality.

The proposed funding for this program is \$18,000 including \$6,000 for alliance operating funds (neighborhood allocations) and \$4,000 for a grant program to fund capital projects. The remaining \$8,000 goes to other expenses, including \$3,000 to produce and distribute a quarterly newsletter, advertising and marketing promotions, \$3,500 for the annual alliance dinner and \$1,500 for the Regional Neighborhood Network Conference.

Performance Indicators

| | Actual 2008-2009 | Actual 2009-2010 | Projected 2010-2011 | Estimated 2011-2012 |
|----------------------|---------------------|---------------------|------------------------|------------------------|
| Neighborhood groups | 12 | 12 | 12 | 12 |
| Community activities | 45 | 45 | 45 | 45 |
| Partnerships | 20 | 20 | 20 | 20 |

2010-2011 Accomplishments

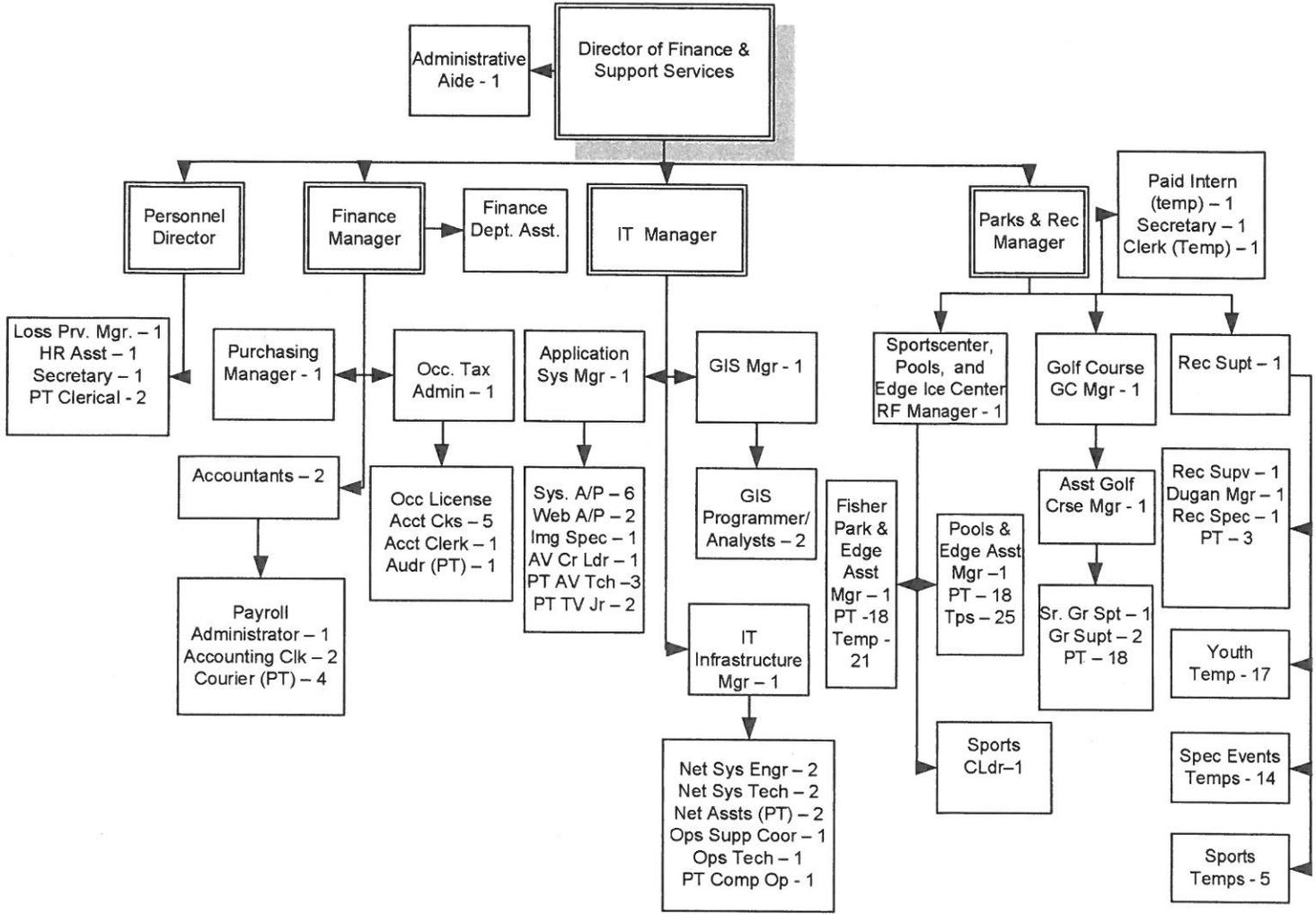
1. Celebrated the eleven year anniversary of the alliances with a dinner and recognition program at Riverpark Center.
2. Worked with City officials to create additional opportunities for citizen input on community issues by hosting several public meetings at neighborhood alliance meetings on drainage, public policy and disaster preparedness.
3. Produced a quarterly newsletter.
4. Worked with local learning partners to implement and expand training opportunities for neighborhood alliance members.
5. Enhanced marketing and public relations for the program to increase membership and citizen awareness by joining Facebook.
6. Continued to work with OPD to address neighborhood issues.
7. Attended the 2010 Regional Neighborhood Network Conference at Dayton, OH to learn about neighborhood organizations around the region.
8. Participated in the selection process of upper-management interviews within the City.
9. Continued to encourage local participation of neighbors through individual projects and gatherings throughout the alliances.
10. Supported development projects within the city through involvement in the planning and decision-making process including, but not limited to the Mechanicsville Redevelopment and Downtown Development initiatives.
11. Hosted a political debate and worked with the We the People groups to further the development of Owensboro.

2011-2012 Objectives

1. Support a scholarship program to involve youth on the boards of the neighborhood alliances.
2. Implement a welcoming process for neighbors within the city.



Finance & Support Services – FY 2011-2012



Restructuring is underway. This structure is subject to change during the course of Fiscal Year 2011-2012.



Program Description

This program provides personnel activities: civil service administration, employee recruitment, training, employee and community relations, employee development, salary/benefit administration, employee-related loss prevention/management, and wellness programs.

Performance Indicators:

| EMPLOYEE INJURY / ILLNESS SUMMARY (in calendar years) | Actual 2006 | Actual 2007 | Actual 2008 | Actual 2009 | Actual 2010 | Projected 2011 |
|---|------------------------|------------------------|------------------------|------------------------|------------------------|---------------------------|
| Based on LPM annual report | 64 | 77 | 67 | 50 | 53 | 50 |
| RECRUITMENT AND MINORITY RECRUITMENT STATISTICS (in calendar years) | Actual 2006 | Actual 2007 | Actual 2008 | Actual 2009 | Actual 2010 | Projected 2011 |
| Number of full-time recruitments (includes promotions) | 57 | 52 | 67 | 48 | 47 | 30 |
| Number of full-time minority recruitments (new full-time employees) | 1 | 0 | 1 | 1 | 0 | 1 |
| Number of full-time minority promotions (e.g., full-time to full time promotion) | 2 | 0 | 2 | 0 | 1 | 0 |
| Number of full-time minority job offers | 5 | 0 | 3 | 1 | 2 | 1 |
| Number of unsuccessful full-time minority job offers (due to prospective employee declining offer or failing post-offers) | 2 | 0 | 0 | 0 | 1 | 0 |
| Number of successful full-time minority job offers | 3 | 0 | 3 | 1 | 1 | 1 |
| Number of part-time recruitments | 9 | 20 | 25 | 40 | 40 | 13 |
| Number of part-time minority recruitments (new part-time employees) | 0 | 3 | 1 | 3 | 5 | 5 |
| Number of part-time minority job offers | 0 | 6 | 1 | 3 | 5 | 5 |
| Number of unsuccessful part-time minority job offers (due to prospective employee declining offer or failing post-offers) | 0 | 3 | 0 | 0 | 0 | 0 |
| Number of successful part-time minority job offers | 0 | 3 | 1 | 3 | 5 | 5 |
| Number of temporary recruitments | 90 | 102 | 91 | 67 | 62 | 85 |
| Number of temporary minority recruitments | 7 | 12 | 6 | 6 | 5 | 5 |
| Number of temporary minority job offers | 11 | 16 | 8 | 6 | 5 | 5 |
| Number of unsuccessful temporary minority job offers (due to prospective employee declining offer or failing post-offers) | 4 | 4 | 2 | 0 | 0 | 0 |
| Number of successful temporary minority job offers | 7 | 12 | 6 | 6 | 5 | 5 |

2010-2011 Accomplishments

1. Submitted significantly reduced departmental budget while maintaining quality service.
2. Continued implementation of city re-organization plan and identification of means of saving taxpayer dollars.
3. Enhanced and streamlined various policies and procedures.
4. In-depth Supervisory, EEO, and Safety training conducted.
5. Continued good faith effort to recruit minorities/females:
 - Print, text, web, and television advertising; print ads depicting diverse workforce
 - AAP mail list and Spanish translated ads
 - Enhanced recruitment/testing processes (flexible testing times/locations, rolling list, agility prep sessions, online preparation materials, online application process, accommodations, etc.)
 - Participation in recruitment fairs/career days

2011-2012 Objectives

1. Reduce departmental budget while maintaining quality, streamlined service.
2. Continue identifying means of saving taxpayer dollars in all city departments.
3. Incorporate HR-related manuals into one user-friendly Employee Handbook; continue to enhance/streamline policies and procedures.
4. Assist in implementation of enterprise system.
5. Continue good faith effort in minority/female recruitment efforts.
6. Audit and inspect all city departments for safety measures and compliance; maintain safe workforce.

2011-2012 Budget

DEPARTMENT: 3601 Personnel

Fund 01: General

| | Actual 2008-2009 | Actual 2009-2010 | Amended Budget 2010-2011 | Budget 2011-2012 | % Change |
|---------------------------------------|---------------------|---------------------|--------------------------------|---------------------|-------------|
| Personnel Services | | | | | |
| 1101 Salaries | \$ 278,900 | \$ 279,224 | \$ 292,277 | \$ 239,777 | |
| 1102 Salaries-Part-time & Temp | 24,523 | 24,323 | 26,583 | 26,849 | |
| 1105 Overtime | 1,259 | 755 | 2,000 | 2,000 | |
| 1121 Employees Retirement | 37,822 | 44,948 | 49,821 | 45,841 | |
| 1123 Unemployment Expense | 921 | 918 | 963 | 806 | |
| 1125 Hospital Insurance | 23,544 | 22,698 | 20,232 | 11,412 | |
| 1126 Life Insurance | 1,638 | 1,692 | 1,725 | 943 | |
| 1127 Social Security | 21,559 | 21,723 | 24,546 | 20,550 | |
| 1128 Workers Comp. | 502 | 497 | 549 | 443 | |
| 1129 Other Benefits | 11 | 4 | 0 | 0 | |
| Total | 390,679 | 396,782 | 418,696 | 348,621 | -17% |
| Maintenance | | | | | |
| 2211 Maintenance/Vehicles & Equipment | 588 | 0 | 0 | 0 | |
| Total | 588 | 0 | 0 | 0 | 0.0% |
| Supplies | | | | | |
| 2401 Non-Capitalized Equipment | 1,024 | 4,123 | 1,541 | 1,500 | |
| 2402 Postage | 5,412 | 2,598 | 6,000 | 6,000 | |
| 2403 Technical Supplies | 2,834 | 3,247 | 3,089 | 3,100 | |
| 2407 Office Supplies | 11,485 | 11,646 | 12,910 | 8,900 | |
| 2409 Dues & Subscriptions | 5,537 | 5,163 | 8,325 | 5,900 | |
| 2412 Motor Fuel | 588 | 0 | 0 | 0 | |
| Total | 26,880 | 26,777 | 31,865 | 25,400 | -20% |
| Utilities | | | | | |
| 3301 Utilities/OMU | 3,730 | 3,893 | 4,485 | 3,660 | |
| 3302 Utilities/Non City | 5,036 | 2,847 | 3,450 | 2,928 | |
| 3303 Communications | 2,521 | 2,383 | 3,300 | 3,300 | |
| Total | 11,287 | 9,123 | 11,235 | 9,888 | -12% |
| Other | | | | | |
| 4502 Travel | 1,307 | 387 | 2,000 | 0 | |
| 4503 Rents & Storages | 210 | 210 | 210 | 0 | |
| 4504 Insurance | 455 | 0 | 0 | 0 | |
| 4506 Profess/Technical | 28,300 | 22,939 | 29,762 | 26,749 | |
| 4508 Safety Costs | 7,728 | 7,449 | 8,630 | 7,500 | |
| 4509 Training | 28,102 | 7,271 | 25,000 | 0 | |
| 4525 Tuition Reimbursement | 26,439 | 21,151 | 31,572 | 23,472 | |
| 4526 Special Employee Activity | 18,013 | 16,500 | 12,500 | 11,000 | |
| 4535 Employee Recognition | 11,134 | 6,316 | 10,000 | 0 | |
| 4544 Employee Recruitment | 106,758 | 63,516 | 95,892 | 97,601 | |
| 4545 Community Relations | 1,245 | 1,431 | 1,025 | 1,325 | |
| Total | 229,691 | 147,170 | 216,591 | 167,647 | -23% |

2011-2012 Budget

DEPARTMENT: 3601 Personnel

Fund 01: General

| | <u>Actual</u> 2008-2009 | <u>Actual</u> 2009-2010 | <u>Amended</u> <u>Budget</u> 2010-2011 | <u>Budget</u> 2011-2012 | <u>%</u> <u>Change</u> |
|------------------|----------------------------|----------------------------|--|----------------------------|---------------------------|
| Capital | | | | | |
| 5605 Equipment | \$ 0 | \$ 0 | \$ 3,536 | \$ 0 | |
| 5607 Replacement | 952 | 978 | 1,005 | 0 | |
| Total | <u>952</u> | <u>978</u> | <u>4,541</u> | <u>0</u> | -100% |
| Department Total | <u>\$ 660,077</u> | <u>\$ 580,830</u> | <u>\$ 682,928</u> | <u>\$ 551,556</u> | -19% |

Expenditure Analysis:

Personnel: Decrease due to transfer of community relation specialist to Community Development.

Supplies: Anticipate less copies due to scanning feature in new copiers and fewer dues and subscriptions.

Other: Pro/Tech decrease due to elimination of Wellness Wednesday program

Safety Cost decrease due to elimination of safety incentive prizes

Training decrease due to elimination of the Leadership program

Tuition Reimbursement decrease due to revised reimbursement policy

Special Employee Activity decrease due to gifting of turkey in place of a Christmas party

Employee Recognition program terminated

Capital: Shared copier purchase in FY 2010-11.

Revenue Analysis:

No revenue is generated by this department.



2011-2012 Budget

DEPARTMENT: 3401 Finance and Purchasing

Fund 01: General

Program Description

This program provides the overall management, organization, planning, and administration of the Finance Department. Program responsibilities include: centralized accounting, financial planning and reporting, payroll, revenue collection, audit, investments, centralized procurement, and budget preparation.

| Performance Indicators | Actual 2008-2009 | Actual 2009-2010 | Projected 2010-2011 | Estimated 2011-2012 |
|---------------------------------|---------------------|---------------------|------------------------|------------------------|
| Property tax collection percent | 99.0 | 99.0 | 99.0 | 99.0 |
| Occupational accounts | 8,233 | 8,282 | 8,644 | 8,653 |
| Budget amendments | 45 | 45 | 41 | 52 |
| Sealed bids and RFPs completed | 47 | 49 | 52 | 58 |
| Number of purchase orders | 570 | 497 | 525 | 540 |

2010-2011 Accomplishments

1. Received GFOA Certificate of Achievement for Excellence in Financial Reporting for the 29th year.
 2. Received GFOA Budget Presentation Award for the 11th consecutive year.
 3. Prepared a balanced budget for FY 2011-12 in accordance with the GFOA budget preparation criteria.
-

2011-2012 Objectives

1. Receive the GFOA Certificate of Achievement for Excellence in Financial Reporting.
 2. Receive the GFOA Distinguished Budget Presentation Award.
 3. Maintain National Certification of Purchasing Personnel.
-

2011-2012 Budget

DEPARTMENT: 3401 Finance

Fund 01: General

| | Actual 2008-2009 | Actual 2009-2010 | Amended Budget 2010-2011 | Budget 2011-2012 | % Change |
|---------------------------------------|---------------------|---------------------|--------------------------------|---------------------|-------------|
| Personnel Services | | | | | |
| 1101 Salaries | \$ 692,183 | \$ 579,434 | \$ 791,910 | \$ 811,296 | |
| 1102 Salaries-Part-time & Temp | 46,575 | 44,824 | 64,158 | 38,108 | |
| 1103 Temporary Help-Outside | 6,863 | 2,762 | 0 | 0 | |
| 1105 Overtime | 1,379 | 683 | 2,500 | 3,000 | |
| 1106 Retirement Contingency | 0 | 0 | 0 | 60,772 | |
| 1121 Employees Retirement | 92,753 | 93,231 | 134,494 | 154,390 | |
| 1123 Unemployment Expense | 2,234 | 1,883 | 2,576 | 2,557 | |
| 1124 Clothing | 215 | 0 | 50 | 0 | |
| 1125 Hospital Insurance | 87,231 | 84,716 | 115,032 | 114,252 | |
| 1126 Life Insurance | 4,207 | 3,482 | 4,655 | 3,180 | |
| 1127 Social Security | 52,072 | 43,718 | 64,896 | 64,166 | |
| 1128 Workers Comp. | 1,246 | 1,038 | 1,218 | 1,459 | |
| 1129 Other Benefits | 677 | 701 | 750 | 695 | |
| Total | 987,635 | 856,472 | 1,182,239 | 1,253,875 | 6% |
| Maintenance | | | | | |
| 2204 Repairs | 10 | 0 | 200 | 242 | |
| 2211 Maintenance/Vehicles & Equipment | 584 | 606 | 454 | 0 | |
| Total | 594 | 606 | 654 | 242 | -63% |
| Supplies | | | | | |
| 2401 Non-Capitalized Equipment | 6,933 | 7,149 | 11,690 | 5,300 | |
| 2402 Postage | 39,456 | 45,451 | 45,350 | 39,500 | |
| 2403 Technical Supplies | 18,354 | 15,460 | 32,628 | 20,030 | |
| 2405 Cleaning Supplies | 3,582 | 3,643 | 4,000 | 4,022 | |
| 2407 Office Supplies | 9,823 | 8,530 | 10,000 | 8,958 | |
| 2409 Dues & Subscriptions | 2,725 | 3,887 | 4,100 | 4,060 | |
| 2412 Motor Fuel | 212 | 339 | 400 | 0 | |
| Total | 81,085 | 84,459 | 108,168 | 81,870 | -24% |
| Utilities | | | | | |
| 3301 Utilities/OMU | 11,189 | 11,678 | 15,340 | 14,160 | |
| 3302 Utilities/Non City | 15,107 | 8,541 | 11,800 | 11,328 | |
| 3303 Communications | 7,156 | 6,943 | 9,000 | 8,530 | |
| Total | 33,452 | 27,162 | 36,140 | 34,018 | -6% |

2011-2012 Budget

DEPARTMENT: 3401 Finance

Fund 01: General

| | <u>Actual</u> <u>2008-2009</u> | <u>Actual</u> <u>2009-2010</u> | <u>Amended</u> <u>Budget</u> <u>2010-2011</u> | <u>Budget</u> <u>2011-2012</u> | <u>%</u> <u>Change</u> |
|-----------------------------------|-----------------------------------|-----------------------------------|---|-----------------------------------|---------------------------|
| Other | | | | | |
| 4501 Advertising | \$ 10,942 | \$ 10,811 | \$ 16,000 | \$ 18,430 | |
| 4503 Rents & Storages | 280 | 210 | 210 | 0 | |
| 4504 Insurance | 556 | 519 | 535 | 112 | |
| 4506 Profess/Technical | 81,955 | 96,043 | 96,300 | 112,500 | |
| 4508 Safety Costs | 0 | 8 | 100 | 25 | |
| 4509 Training | 24,655 | 10,312 | 23,000 | 13,000 | |
| 4513 Bad Debt Expense | (2,780) | 12,513 | 18,000 | 15,000 | |
| 4516 Commission on Tax Collection | 30,273 | 29,568 | 34,800 | 41,000 | |
| Total | <u>145,881</u> | <u>159,984</u> | <u>188,945</u> | <u>200,067</u> | 6% |
| Capital | | | | | |
| 5605 Equipment | 0 | 21,447 | 0 | 0 | |
| 5607 Replacement | 866 | 890 | 914 | 928 | |
| Total | <u>866</u> | <u>22,337</u> | <u>914</u> | <u>928</u> | 2% |
| Department Total | <u>\$ 1,249,513</u> | <u>\$ 1,151,020</u> | <u>\$ 1,517,060</u> | <u>\$ 1,571,000</u> | 4% |

Expenditure Analysis:

Personnel: Salaries increased primarily due to inclusion of retirement contingencies to accommodate two potential retirements; partially offset by reducing part-time salaries for deletion of administrative aide position and reduction of the afternoon courier runs for the City.

Supplies: Decrease is primarily due to fewer scheduled computer replacements in non-capitalized equipment and to new plan on managing postage costs within the technical supplies account.

Utilities: Decrease in communications due to cost savings measure of eliminating air card (used for internet connection on laptop when out of the office).

Other: Increase in professional/technical is primarily due to higher merchant (credit card processing) fees due to increase in payments made to the City via credit card.

Revenue Analysis:

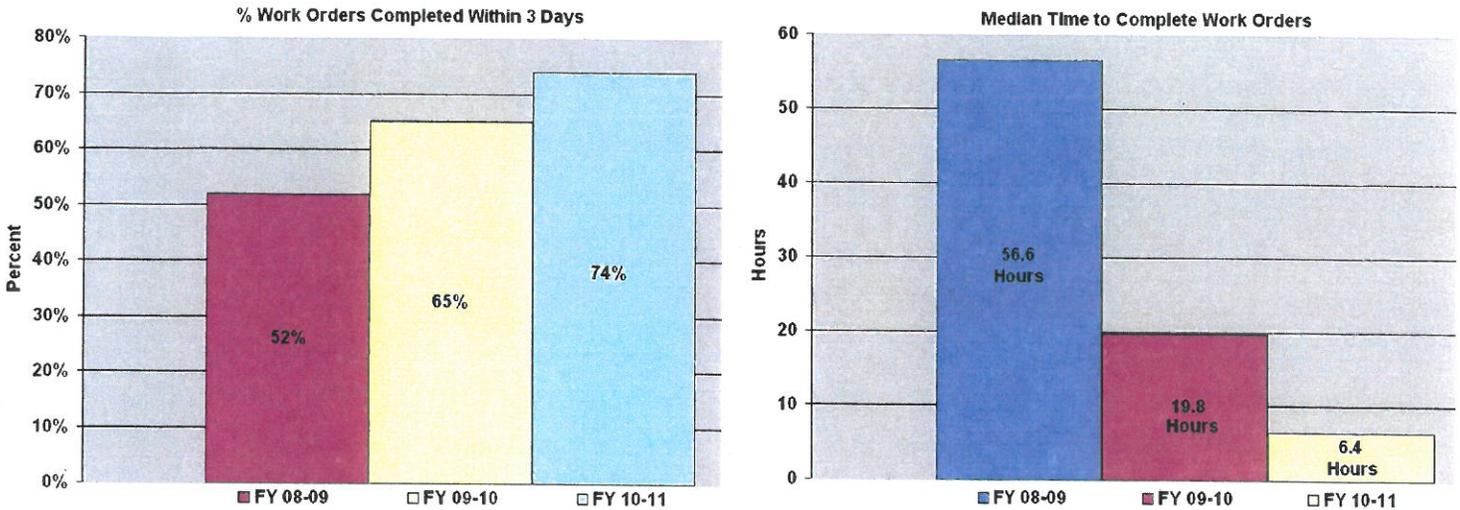
\$138,780 is budgeted to be received from RWRA for accounting, payroll, and purchasing services.

\$90,743 is budgeted to be received from Daviess County Fiscal Court for collection of occupational license fees.



Program Description

This program provides Information Technology services to manage the Municipal Network infrastructure, define technology needs and translate requirements into appropriate hardware, software, or services, administer networked systems hardware and software, provide application support, conduct technology training, provide Help Desk services, manage Data Center operations, provide web services, manage technology in support of Emergency Services, provide audio-visual services, manage government access channel programming, provide geographic information system (GIS) services, image generation of records and documents and oversight of document archives. This program also provides fee-based Information Technology services for the Owensboro Metropolitan Planning Commission, Owensboro Municipal Utilities, and Regional Water Resource Agency.



2010-2011 Accomplishments

1. Expanded the Network Printer Consolidation program to all city Departments. Annualized savings: \$56,100.
2. Established a Disaster Recovery (DR) site to enable continued City operations if primary Network Operations Center becomes non-operational due to natural disaster, fire, or other peril.
3. Migrated IBM mainframe document imaging system to LaserFiche document imaging, consolidating three systems onto one main platform resulting in an 18% reduction in document imaging costs.
4. Conducted research and established requirements for potential new Enterprise Resource Planning (ERP) system.
5. Deployed new aerial photography providing improved information for emergency services, planning, maintenance, and other decisions.
6. Completed the update of the GIS buildings data layer providing improved information for emergency services, planning, maintenance, and other decisions.
7. Developed and published a five-year manning plan for the IT Department, saving \$1.3M over five years.
8. Transparency Initiative – 60% growth in city Text Alert subscribers, 30% for Facebook, and 120% for Twitter.

2011-2012 Objectives

1. Establish, document, and publish standard Municipal Network Policies and Procedures.
2. Develop and document Disaster Recovery (DR) processes and procedures to enable continued city operations if primary Network Operations Center becomes non-operational due to natural disaster, fire, or other peril.
3. Negotiate contract for Enterprise Resource Planning (ERP) system implementation and begin implementation.
4. Transparency Initiative – Continue growth of social networking access and develop mobile versions of city web content.

2011-2012 Budget

DEPARTMENT: 3100 Information Technology Summary

Fund 01: General

| | <u>Actual</u> <u>2008-2009</u> | <u>Actual</u> <u>2009-2010</u> | <u>Amended</u> <u>Budget</u> <u>2010-2011</u> | <u>Budget</u> <u>2011-2012</u> | <u>%</u> <u>Change</u> |
|--------------------------------|-----------------------------------|-----------------------------------|---|-----------------------------------|---------------------------|
| Personnel Services | | | | | |
| 1101 Salaries | \$ 1,321,102 | \$ 1,117,587 | \$ 1,117,197 | \$ 1,136,726 | |
| 1102 Salaries - Part-Time | 221,867 | 163,899 | 143,425 | 112,500 | |
| 1105 Overtime | 4,913 | 7,154 | 7,500 | 3,900 | |
| 1106 Retirement Contingency | 0 | 0 | 25,325 | 27,165 | |
| 1121 Employees Retirement | 182,091 | 208,531 | 203,749 | 235,506 | |
| 1123 Unemployment Expense | 4,668 | 3,879 | 3,804 | 3,759 | |
| 1125 Hospital Insurance | 132,707 | 118,288 | 117,840 | 120,600 | |
| 1126 Life Insurance | 7,057 | 6,548 | 6,355 | 4,383 | |
| 1127 Social Security | 110,131 | 90,698 | 97,011 | 95,864 | |
| 1128 Workers Comp. | 2,361 | 2,321 | 2,270 | 2,031 | |
| 1129 Other Benefits | 324 | 309 | 300 | 300 | |
| Total | 1,987,221 | 1,719,214 | 1,724,776 | 1,742,734 | 1.0% |
| Maintenance | | | | | |
| 2201 Mtc/Buildings and Grounds | 6,725 | 5,127 | 0 | 0 | |
| 2202 Mtc/Grounds | 2,598 | 3,261 | 0 | 0 | |
| 2203 Mtc/Furniture & Fixtures | 0 | 1,548 | 650 | 0 | |
| 2204 Mtc/Repairs to Equipment | (17,156) | (31,598) | 9,650 | 4,700 | |
| 2205 Mtc/Repairs - Radio | 0 | 12,924 | 0 | 0 | |
| 2206 Mtc/Repairs Computers | 74,252 | 41,354 | 188,260 | 43,460 | |
| 2211 Mtc/Vehicles/Equipment | 1,648 | 1,651 | 1,183 | 1,050 | |
| Total | 68,067 | 34,267 | 199,743 | 49,210 | -75.4% |
| Supplies | | | | | |
| 2401 Non-Capitalized Equipment | 100,437 | 83,718 | 93,868 | 24,070 | |
| 2402 Postage | 274 | 202 | 620 | 285 | |
| 2403 Technical Supplies | 22,687 | 18,232 | 33,110 | 16,550 | |
| 2405 Cleaning Supplies | 0 | 153 | 960 | 300 | |
| 2407 Office Supplies | 3,325 | 5,158 | 13,510 | 8,450 | |
| 2409 Dues & Subscriptions | 1,640 | 826 | 1,609 | 1,540 | |
| 2412 Motor Fuel | 524 | 1,604 | 2,000 | 2,000 | |
| Total | 128,887 | 109,893 | 145,677 | 53,195 | -63.5% |
| Utilities | | | | | |
| 3301 Utilities/OMU | 26,511 | 27,483 | 14,950 | 14,040 | |
| 3302 Utilities/Non City | 31,082 | 17,885 | 11,500 | 11,232 | |
| 3303 Communications | 25,291 | 23,423 | 28,150 | 27,440 | |
| Total | 82,884 | 68,791 | 54,600 | 52,712 | -3.5% |

2011-2012 Budget

DEPARTMENT: 3100 Information Technology Summary

Fund 01: General

| | <u>Actual</u> <u>2008-2009</u> | <u>Actual</u> <u>2009-2010</u> | <u>Amended</u> <u>Budget</u> <u>2010-2011</u> | <u>Budget</u> <u>2011-2012</u> | <u>%</u> <u>Change</u> |
|------------------------|-----------------------------------|-----------------------------------|---|-----------------------------------|---------------------------|
| Other | | | | | |
| 4502 Travel | \$ 9,305 | \$ 1,473 | \$ 550 | \$ 525 | |
| 4503 Rents & Storages | 10,374 | 2,919 | 1,630 | 1,840 | |
| 4504 Insurance | 7,209 | 3,769 | 2,333 | 1,565 | |
| 4506 Profess/Technical | 117,592 | 161,736 | 221,780 | 193,412 | |
| 4508 Safety Costs | 12 | 3 | 240 | 210 | |
| 4509 Training Cost | 41,582 | 31,034 | 58,375 | 31,900 | |
| Total | <u>186,074</u> | <u>200,934</u> | <u>284,908</u> | <u>229,452</u> | <u>-19.5%</u> |
| Capital | | | | | |
| 5605 Equipment | 12,273 | 118,125 | 155,321 | 0 | |
| 5607 Replacement | 11,072 | 10,887 | 11,551 | 8,794 | |
| Total | <u>23,345</u> | <u>129,012</u> | <u>166,872</u> | <u>8,794</u> | <u>-94.7%</u> |
| Department Total | <u>\$ 2,476,478</u> | <u>\$ 2,262,111</u> | <u>\$ 2,576,576</u> | <u>\$ 2,136,097</u> | <u>-17.1%</u> |

Expenditure Analysis:

Maintenance: Decrease due to buyout of IBM equipment and maintenance only contract shared by OMU and City.

Supplies: Decrease due to five year pc replacement plan, lower printing costs due to consolidation to a multi function printer, and reduced equipment and office supplies need.

Other: Decrease primarily due to consolidation to one imaging system, elimination of software maintenance contracts, and reduction in training conferences.

Capital: Decrease due to IBM equipment buyout, data storage system purchase, and video camera purchase.

Revenue Analysis:

\$748,395 is budgeted to be received from OMU, Daviess County Fiscal Court, and RWRA for computer services.

2011-2012 Budget

DEPARTMENT: 3101 Information Technology Applications

Fund 01: General

| | Actual 2008-2009 | Actual 2009-2010 | Amended Budget 2010-2011 | Budget 2011-2012 | % Change |
|---------------------------------------|---------------------|---------------------|--------------------------------|---------------------|-------------|
| Personnel Services | | | | | |
| 1101 Salaries | \$ 717,296 | \$ 601,081 | \$ 706,325 | \$ 707,462 | |
| 1102 Salaries-Part-time & Temp | 8,664 | 0 | 31,148 | 0 | |
| 1105 Overtime | 0 | 0 | 3,000 | 1,200 | |
| 1106 Retirement Contingency | 0 | 0 | 23,325 | 27,165 | |
| 1121 Employees Retirement | 87,309 | 95,620 | 125,362 | 134,362 | |
| 1123 Unemployment Expense | 2,194 | 1,810 | 2,161 | 2,126 | |
| 1125 Hospital Insurance | 59,873 | 55,804 | 75,728 | 79,764 | |
| 1126 Life Insurance | 3,676 | 3,557 | 4,074 | 2,735 | |
| 1127 Social Security | 51,352 | 41,992 | 56,646 | 54,213 | |
| 1128 Workers Comp. | 1,343 | 1,306 | 993 | 1,147 | |
| 1129 Other Benefits | 284 | 309 | 300 | 300 | |
| Total | 931,991 | 801,479 | 1,029,062 | 1,010,474 | -2% |
| Maintenance | | | | | |
| 2203 Maintenance/Furniture & Fixtures | 0 | 0 | 300 | 0 | |
| 2204 Repairs-Service Agreements | 0 | 0 | 4,800 | 1,500 | |
| 2206 Maintenance/Repair Computers | 20,722 | 15,751 | 79,050 | 7,300 | |
| Total | 20,722 | 15,762 | 84,150 | 8,800 | -90% |
| Supplies | | | | | |
| 2401 Non-Capitalized Equipment | 17,273 | 2,169 | 9,371 | 0 | |
| 2402 Postage | 99 | 18 | 120 | 120 | |
| 2403 Technical Supplies | 163 | 1,407 | 13,960 | 8,500 | |
| 2407 Office Supplies | 2,019 | 1,170 | 4,000 | 3,500 | |
| 2409 Dues & Subscriptions | 579 | 353 | 1,189 | 970 | |
| 2412 Motor Fuel | 143 | 0 | 0 | 0 | |
| Total | 20,276 | 5,117 | 28,640 | 13,090 | -54% |
| Utilities | | | | | |
| 3301 Utilities/OMU | 8,357 | 8,682 | 4,420 | 6,060 | |
| 3302 Utilities/Non City | 8,970 | 5,071 | 3,400 | 4,848 | |
| 3303 Communications | 2,891 | 2,622 | 4,100 | 4,765 | |
| Total | 20,218 | 16,375 | 11,920 | 15,673 | 31% |
| Other | | | | | |
| 4502 Travel | 2,577 | 640 | 50 | 125 | |
| 4503 Rents & Storages | 420 | 420 | 630 | 840 | |
| 4506 Profess/Technical | 12,688 | 10,090 | 109,930 | 51,640 | |
| 4508 Safety Costs | 12 | 3 | 80 | 80 | |
| 4509 Training | 9,064 | 11,013 | 25,725 | 16,000 | |
| Total | 24,761 | 22,166 | 136,415 | 68,685 | -50% |

2011-2012 Budget

DEPARTMENT: 3101 Information Technology Applications

Fund 01: General

| | Actual 2008-2009 | Actual 2009-2010 | Amended Budget 2010-2011 | Budget 2011-2012 | % Change |
|------------------|---------------------|---------------------|--------------------------------|---------------------|-------------|
| Capital | | | | | |
| 5605 Equipment | \$ 0 | \$ 0 | \$ 67,000 | \$ 0 | |
| Total | 0 | 0 | 67,000 | 0 | -100% |
| Department Total | <u>\$ 1,017,968</u> | <u>\$ 860,899</u> | <u>\$ 1,357,187</u> | <u>\$ 1,116,722</u> | <u>-18%</u> |

Expenditure Analysis:

Maintenance: Decrease due to buyout of IBM equipment and maintenance only contract shared by OMU & City.

Supplies: Decrease due to five year pc replacement plan instead of three year replacement plan, consolidation to a multi-function printer, and reduced IBM equipment needs.

Utilities: Increase primarily due to department reorganization.

Other: Decrease mainly due to consolidation to one imaging system, elimination of software maintenance contracts, and reduction in conferences.

Capital: Decrease due to IBM equipment buyout in previous fiscal year.

Revenue Analysis:

Projected revenue of \$325,158 is expected from OMU, Daviess County Fiscal Court, and RWRA for computer services. Decrease is due to OMU implementing and maintaining their own ERP system.

2011-2012 Budget

DEPARTMENT: 3102 Information Technology Support Services

Fund 01: General

| | Actual 2008-2009 | Actual 2009-2010 | Amended Budget 2010-2011 | Budget 2011-2012 | % Change |
|---------------------------------------|---------------------|---------------------|--------------------------------|---------------------|-------------|
| Personnel Services | | | | | |
| 1101 Salaries | \$ 162,980 | \$ 112,170 | \$ 25,000 | \$ 33,647 | |
| 1102 Salaries-Part-time & Temp | 147,188 | 100,300 | 67,503 | 67,279 | |
| 1105 Overtime | 1,774 | 2,575 | 500 | 200 | |
| 1106 Retirement Contingency | 0 | 0 | 2,000 | 0 | |
| 1121 Employees Retirement | 34,383 | 36,651 | 10,563 | 17,087 | |
| 1123 Unemployment Expense | 938 | 646 | 339 | 303 | |
| 1125 Hospital Insurance | 31,260 | 23,028 | 1,000 | 0 | |
| 1126 Life Insurance | 981 | 672 | 70 | 128 | |
| 1127 Social Security | 22,458 | 15,255 | 7,115 | 7,736 | |
| 1128 Workers Comp. | 268 | 264 | 532 | 167 | |
| 1129 Other Benefits | 40 | 0 | 0 | 0 | |
| Total | 402,270 | 291,561 | 114,622 | 126,547 | 10% |
| Maintenance | | | | | |
| 2203 Maintenance/Furniture & Fixtures | 0 | 0 | 50 | 0 | |
| 2204 Repairs | 5,476 | 702 | 3,450 | 2,950 | |
| 2206 Maintenance/Repair Computers | 1,497 | 227 | 0 | 100 | |
| Total | 6,973 | 929 | 3,500 | 3,050 | -13% |
| Supplies | | | | | |
| 2401 Non-Capitalized Equipment | 23,925 | 25,227 | 8,712 | 0 | |
| 2402 Postage | 155 | 112 | 150 | 150 | |
| 2403 Technical Supplies | 2,928 | 3,068 | 5,600 | 2,400 | |
| 2405 Cleaning Supplies | 0 | 0 | 210 | 100 | |
| 2406 Parts & Supplies | 0 | 0 | 0 | 0 | |
| 2407 Office Supplies | 795 | 561 | 500 | 150 | |
| 2409 Dues & Subscriptions | 692 | 460 | 0 | 400 | |
| Total | 28,495 | 29,428 | 15,172 | 3,200 | -79% |
| Utilities | | | | | |
| 3301 Utilities/OMU | 6,313 | 6,589 | 3,770 | 1,080 | |
| 3302 Utilities/Non City | 8,576 | 4,849 | 2,900 | 864 | |
| 3303 Communications | 3,485 | 2,113 | 700 | 875 | |
| Total | 18,374 | 13,551 | 7,370 | 2,819 | -62% |
| Other | | | | | |
| 4502 Travel | 1,140 | 320 | 200 | 100 | |
| 4503 Rents & Storages | 840 | 210 | 0 | 0 | |
| 4506 Profess/Technical | 19,409 | 22,103 | 3,000 | 0 | |
| 4508 Safety Costs | 0 | 0 | 80 | 50 | |
| 4509 Training | 1,872 | 0 | 0 | 0 | |
| Total | 23,261 | 22,633 | 3,280 | 150 | -95% |

2011-2012 Budget

DEPARTMENT: 3102 Information Technology Support Services

Fund 01: General

| | <u>Actual</u> <u>2008-2009</u> | <u>Actual</u> <u>2009-2010</u> | <u>Amended</u> <u>Budget</u> <u>2010-2011</u> | <u>Budget</u> <u>2011-2012</u> | <u>%</u> <u>Change</u> |
|------------------|-----------------------------------|-----------------------------------|---|-----------------------------------|---------------------------|
| Capital | | | | | |
| 5605 Equipment | \$ 12,273 | \$ 0 | \$ 10,000 | \$ 0 | |
| Total | <u>12,273</u> | <u>0</u> | <u>10,000</u> | <u>0</u> | -100% |
| Department Total | <u>\$ 491,646</u> | <u>\$ 358,102</u> | <u>\$ 153,944</u> | <u>\$ 135,766</u> | <u>-12%</u> |

Expenditure Analysis:

Personnel: Addition of one full-time Audio/Visual crew leader position and elimination of one part-time technician.

Supplies: Decrease due to lower need for technical equipment and supplies due to items purchased in prior fiscal years.

Utilities: Decrease mainly due to department reorganization.

Other: Decrease due to software upgrades purchased in prior fiscal year.

Capital: Decrease due to camera replacement purchased in prior fiscal year.

Revenue Analysis:

No revenue is generated from this department.

2011-2012 Budget

DEPARTMENT: 3103 Information Technology Operations

Fund 01: General

| | Actual 2008-2009 | Actual 2009-2010 | Amended Budget 2010-2011 | Budget 2011-2012 | % Change |
|---------------------------------------|---------------------|---------------------|--------------------------------|---------------------|-------------|
| Personnel Services | | | | | |
| 1101 Salaries | \$ 390,389 | \$ 351,795 | \$ 385,872 | \$ 395,617 | |
| 1102 Salaries-Part-time & Temp | 42,196 | 37,174 | 44,774 | 45,221 | |
| 1105 Overtime | 2,892 | 4,058 | 4,000 | 2,500 | |
| 1121 Employees Retirement | 50,252 | 63,363 | 67,824 | 84,057 | |
| 1123 Unemployment Expense | 1,312 | 1,184 | 1,304 | 1,330 | |
| 1125 Hospital Insurance | 41,574 | 39,456 | 41,112 | 40,836 | |
| 1126 Life Insurance | 2,092 | 1,996 | 2,211 | 1,520 | |
| 1127 Social Security | 30,919 | 27,673 | 33,250 | 33,915 | |
| 1128 Workers Comp. | 660 | 663 | 745 | 717 | |
| Total | 562,286 | 527,362 | 581,092 | 605,713 | 4% |
| Maintenance | | | | | |
| 2203 Maintenance/Furniture & Fixtures | 0 | 1,548 | 300 | 0 | |
| 2204 Repairs | 0 | 0 | 1,400 | 250 | |
| 2206 Maintenance/Repair Computers | 52,033 | 25,376 | 109,210 | 36,060 | |
| 2211 Maintenance/Vehicles & Equipment | 1,648 | 1,640 | 1,183 | 1,050 | |
| Total | 53,681 | 28,564 | 112,093 | 37,360 | -67% |
| Supplies | | | | | |
| 2401 Non-Capitalized Equipment | 21,172 | 45,239 | 54,650 | 24,070 | |
| 2402 Postage | 15 | 15 | 350 | 15 | |
| 2403 Technical Supplies | 17,191 | 13,757 | 13,550 | 5,650 | |
| 2405 Cleaning Supplies | 0 | 153 | 750 | 200 | |
| 2407 Office Supplies | 496 | 3,414 | 9,010 | 4,800 | |
| 2409 Dues & Subscriptions | 213 | 13 | 420 | 170 | |
| 2412 Motor Fuel | 381 | 968 | 2,000 | 2,000 | |
| Total | 39,468 | 63,559 | 80,730 | 36,905 | -54% |
| Utilities | | | | | |
| 3301 Utilities/OMU | 9,864 | 10,276 | 6,760 | 6,900 | |
| 3302 Utilities/Non City | 13,536 | 7,965 | 5,200 | 5,520 | |
| 3303 Communications | 15,468 | 16,838 | 23,350 | 21,800 | |
| Total | 38,868 | 35,079 | 35,310 | 34,220 | -3% |
| Other | | | | | |
| 4502 Travel | 2,428 | 215 | 300 | 300 | |
| 4503 Rents & Storages | 9,009 | 2,289 | 1,000 | 1,000 | |
| 4504 Insurance | 2,819 | 2,265 | 2,333 | 1,565 | |
| 4506 Profess/Technical | 78,649 | 99,519 | 108,850 | 141,772 | |
| 4508 Safety Costs | 0 | 0 | 80 | 80 | |
| 4509 Training | 19,420 | 17,125 | 32,650 | 15,900 | |
| Total | 112,325 | 121,413 | 145,213 | 160,617 | 11% |

2011-2012 Budget

DEPARTMENT: 3103 Information Technology Operations

Fund 01: General

| | <u>Actual</u> <u>2008-2009</u> | <u>Actual</u> <u>2009-2010</u> | <u>Amended</u> <u>Budget</u> <u>2010-2011</u> | <u>Budget</u> <u>2011-2012</u> | <u>%</u> <u>Change</u> |
|------------------|-----------------------------------|-----------------------------------|---|-----------------------------------|---------------------------|
| Capital | | | | | |
| 5605 Equipment | \$ 0 | \$ 62,636 | \$ 78,321 | \$ 0 | |
| 5607 Replacement | 11,072 | 10,887 | 11,551 | 8,794 | |
| Total | <u>11,072</u> | <u>73,523</u> | <u>89,872</u> | <u>8,794</u> | -90% |
| Department Total | <u>\$ 817,700</u> | <u>\$ 849,500</u> | <u>\$ 1,044,310</u> | <u>\$ 883,609</u> | -15% |

Expenditure Analysis:

Maintenance: Decrease due to lower maintenance costs on data storage systems, server, and pc maintenance.

Supplies: Decrease primarily due to lower printing costs with consolidation to multi-functional printer, five year replacement plan instead of three year, and reduced equipment and office supplies need.

Other: Increase due to purchase of additional software licenses.

Capital: Decrease due to data storage system purchased in prior fiscal years.

Revenue Analysis:

Projected revenue of \$423,237 is expected from OMU, Daviess County Fiscal Court, and RWRA for computer services.

2011-2012 Budget

DEPARTMENT: 3105 Information Technology Radio Communications

Fund 01: General

| | Actual 2008-2009 | Actual 2009-2010 | Amended Budget 2010-2011 | Requested 2011-2012 | % Change |
|----------------------------------|---------------------|---------------------|--------------------------------|------------------------|-------------|
| Personnel Services | | | | | |
| 1101 Salaries | \$ 50,437 | \$ 52,541 | \$ 0 | \$ 0 | |
| 1102 Salaries-Part-time & Temp | 23,819 | 26,425 | 0 | 0 | |
| 1105 Overtime | 247 | 521 | 0 | 0 | |
| 1121 Employees Retirement | 10,147 | 12,897 | 0 | 0 | |
| 1123 Unemployment Expense | 224 | 239 | 0 | 0 | |
| 1126 Life Insurance | 308 | 323 | 0 | 0 | |
| 1127 Social Security | 5,402 | 5,778 | 0 | 0 | |
| 1128 Workers Comp. | 90 | 88 | 0 | 0 | |
| Total | 90,674 | 98,812 | 0 | 0 | 0.0% |
| Maintenance | | | | | |
| 2201 Maintenance/Buildings | 6,725 | 5,127 | 0 | 0 | |
| 2202 Maintenance/Grounds | 2,598 | 3,261 | 0 | 0 | |
| 2204 Repairs | (22,632) | (32,300) | 0 | 0 | |
| 2205 Maintenance/Repairs - Radio | 0 | 12,924 | 0 | 0 | |
| Total | (13,309) | (10,988) | 0 | 0 | 0.0% |
| Supplies | | | | | |
| 2401 Non-Capitalized Equipment | 38,067 | 11,083 | 21,135 | 0 | |
| 2402 Postage | 5 | 57 | 0 | 0 | |
| 2403 Technical Supplies | 2,405 | 0 | 0 | 0 | |
| 2407 Office Supplies | 15 | 13 | 0 | 0 | |
| 2409 Dues & Subscriptions | 156 | 0 | 0 | 0 | |
| 2412 Motor Fuel | 0 | 636 | 0 | 0 | |
| Total | 40,648 | 11,789 | 21,135 | 0 | -100% |
| Utilities | | | | | |
| 3301 Utilities/OMU | 1,977 | 1,936 | 0 | 0 | |
| 3303 Communications | 3,447 | 1,850 | 0 | 0 | |
| Total | 5,424 | 3,786 | 0 | 0 | 0.0% |
| Other | | | | | |
| 4502 Travel | 3,160 | 298 | 0 | 0 | |
| 4503 Rents & Storages | 105 | 0 | 0 | 0 | |
| 4504 Insurance | 4,390 | 1,504 | 0 | 0 | |
| 4506 Profess/Technical | 6,846 | 30,024 | 0 | 0 | |
| 4509 Training | 11,226 | 2,896 | 0 | 0 | |
| Total | 25,727 | 34,722 | 0 | 0 | 0.0% |

2011-2012 Budget

DEPARTMENT: 3105 Information Technology Radio Communications

Fund 01: General

| | Actual 2008-2009 | Actual 2009-2010 | Amended Budget 2010-2011 | Requested 2011-2012 | % Change |
|------------------|---------------------|---------------------|--------------------------------|------------------------|-------------|
| Capital | | | | | |
| 5605 Equipment | \$ 0 | \$ 55,489 | \$ 0 | \$ 0 | |
| Total | 0 | 55,489 | 0 | 0 | 0.0% |
| Department Total | \$ 149,164 | \$ 193,610 | \$ 21,135 | \$ 0 | -100% |

Expenditure Analysis:

This department has been moved to 4108.

Revenue Analysis:

2011-2012 Budget

DEPARTMENT: 3104 Information Technology GIS

Fund 21: GIS

| | <u>Actual</u> <u>2008-2009</u> | <u>Actual</u> <u>2009-2010</u> | <u>Amended</u> <u>Budget</u> <u>2010-2011</u> | <u>Budget</u> <u>2011-2012</u> | <u>%</u> <u>Change</u> |
|---------------------------------------|-----------------------------------|-----------------------------------|---|-----------------------------------|---------------------------|
| Personnel Services | | | | | |
| 1101 Salaries | \$ 183,420 | \$ 242,645 | \$ 197,418 | \$ 207,374 | |
| 1121 Employees Retirement | 25,079 | 31,360 | 33,423 | 39,318 | |
| 1123 Unemployment Expense | 554 | 581 | 592 | 622 | |
| 1125 Hospital Insurance | 27,540 | 31,320 | 31,320 | 31,068 | |
| 1126 Life Insurance | 1,101 | 1,137 | 1,157 | 791 | |
| 1127 Social Security | 12,491 | 13,126 | 15,102 | 15,864 | |
| 1128 Workers Comp. | 304 | 299 | 338 | 331 | |
| Total | <u>250,489</u> | <u>320,468</u> | <u>279,350</u> | <u>295,368</u> | 6% |
| Maintenance | | | | | |
| 2203 Maintenance/Furniture & Fixtures | 0 | 0 | 100 | 100 | |
| 2204 Repairs | 0 | 0 | 350 | 350 | |
| 2206 Maintenance/Repair Computers | 0 | 0 | 200 | 200 | |
| Total | <u>0</u> | <u>0</u> | <u>650</u> | <u>650</u> | 0% |
| Supplies | | | | | |
| 2401 Non-Capitalized Equipment | 1,600 | 2,746 | 0 | 2,000 | |
| 2402 Postage | 5 | 4 | 0 | 0 | |
| 2403 Technical Supplies | 927 | 18 | 700 | 700 | |
| 2407 Office Supplies | 66 | 56 | 150 | 80 | |
| 2409 Dues & Subscriptions | 825 | 75 | 75 | 75 | |
| Total | <u>3,423</u> | <u>2,899</u> | <u>1,025</u> | <u>2,855</u> | 179% |
| Utilities | | | | | |
| 3301 Utilities/OMU | 3,115 | 3,627 | 1,755 | 1,740 | |
| 3302 Utilities/Non City | 4,721 | 2,669 | 1,350 | 1,392 | |
| 3303 Communications | 1,224 | 1,249 | 2,000 | 1,400 | |
| Total | <u>9,060</u> | <u>7,545</u> | <u>5,105</u> | <u>4,532</u> | -11% |
| Other | | | | | |
| 4502 Travel | 94 | 0 | 300 | 200 | |
| 4503 Rents & Storages | 630 | 630 | 660 | 660 | |
| 4506 Profess/Technical | 28,057 | 22,973 | 29,800 | 30,500 | |
| 4508 Safety Costs | 0 | 0 | 15 | 15 | |
| 4509 Training | 3,441 | 4,836 | 13,000 | 10,700 | |
| Total | <u>32,222</u> | <u>28,439</u> | <u>43,775</u> | <u>42,075</u> | -4% |

2011-2012 Budget

DEPARTMENT: 3104 Information Technology GIS

Fund 21: GIS

| | <u>Actual 2008-2009</u> | <u>Actual 2009-2010</u> | <u>Amended Budget 2010-2011</u> | <u>Budget 2011-2012</u> | <u>% Change</u> |
|-------------------|-----------------------------|-----------------------------|---|-----------------------------|---------------------|
| Capital | | | | | |
| 5605 Equipment | \$ 0 | \$ 15,476 | \$ 59,524 | \$ 6,000 | |
| 5651 Depreciation | 1,047 | 1,047 | 0 | 0 | |
| Total | <u>1,047</u> | <u>16,523</u> | <u>59,524</u> | <u>6,000</u> | -90% |
| Department Total | <u>\$ 296,241</u> | <u>\$ 375,874</u> | <u>\$ 389,429</u> | <u>\$ 351,480</u> | -10% |

Expenditure Analysis:

Supplies: Increase due to workstation replacement.

Capital: Decrease due to budgeted purchase of aerial photography images in prior fiscal year, offset by budgeted purchase of a plotter this year.

Revenue Analysis:

Projected revenue of \$264,192 (75% of actual costs) is expected from OMU, Daviess County Fiscal Court, and RWRA for participation in the Owensboro/Daviess County GIS Consortium (ODCGIS).



2011-2012 Budget

DEPARTMENT: 7000 Parks - General Fund Summary

Fund 01: General

| | | Actual | Actual | Amended | Budget | % |
|---------------------------|-----------------------------------|------------|------------|------------|------------|--------|
| | | 2008-2009 | 2009-2010 | Budget | 2011-2012 | Change |
| | | | | 2010-2011 | | |
| Personnel Services | | | | | | |
| 1101 | Salaries | \$ 364,709 | \$ 350,660 | \$ 286,344 | \$ 278,625 | |
| 1102 | Salaries-Part-time & Temp | 40,094 | 91,847 | 85,198 | 98,262 | |
| 1103 | Temporary Help-Outside | 15,700 | 3,478 | 2,362 | 0 | |
| 1105 | Overtime | 468 | 465 | 1,350 | 500 | |
| 1121 | Employees Retirement | 52,298 | 54,140 | 51,221 | 54,964 | |
| 1123 | Unemployment Expense | 1,235 | 1,334 | 1,123 | 1,132 | |
| 1124 | Clothing | 25 | 865 | 654 | 714 | |
| 1125 | Hospital Insurance | 63,116 | 57,487 | 53,077 | 44,783 | |
| 1126 | Life Insurance | 2,168 | 1,857 | 6,278 | 1,082 | |
| 1127 | Social Security | 28,639 | 31,636 | 25,863 | 28,870 | |
| 1128 | Workers Comp. | 9,210 | 11,285 | 9,982 | 9,323 | |
| 1129 | Other Benefits | 92 | 104 | 100 | 100 | |
| | Total | 577,754 | 605,158 | 523,552 | 518,355 | -1.0% |
| Maintenance | | | | | | |
| 2201 | Maintenance/Buildings | 273,180 | 42,596 | 279,446 | 307,079 | |
| 2202 | Maintenance/Grounds | 1,231,365 | 13,683 | 1,453,144 | 1,265,464 | |
| 2203 | Maintenance/Furniture & Fixtures | 219 | 440 | 740 | 690 | |
| 2204 | Repairs-Service Agreements/Lights | 3,044 | 2,798 | 3,200 | 3,550 | |
| 2211 | Maintenance/Vehicles & Equipment | 1,007 | 1,141 | 1,183 | 1,050 | |
| | Total | 1,508,815 | 60,658 | 1,737,713 | 1,577,833 | -9.2% |
| Supplies | | | | | | |
| 2401 | Non-Capitalized Equipment | 305 | 5,615 | 10,201 | 7,850 | |
| 2402 | Postage | 629 | 1,379 | 1,946 | 3,291 | |
| 2403 | Technical Supplies | 8,111 | 38,341 | 45,008 | 46,260 | |
| 2405 | Cleaning Supplies | 707 | 1,054 | 950 | 975 | |
| 2407 | Office Supplies | 5,178 | 3,672 | 4,000 | 4,510 | |
| 2409 | Dues & Subscriptions | 370 | 1,199 | 1,555 | 1,231 | |
| 2410 | Concession Supplies | 2,351 | 2,336 | 1,800 | 1,600 | |
| | Total | 17,651 | 53,596 | 65,460 | 65,717 | 0.4% |
| Utilities | | | | | | |
| 3301 | Utilities/OMU | 75,062 | 79,703 | 82,000 | 95,000 | |
| 3302 | Utilities/Non City | 40,526 | 28,371 | 40,000 | 48,000 | |
| 3303 | Communications | 5,325 | 4,874 | 5,350 | 5,710 | |
| | Total | 120,913 | 112,948 | 127,350 | 148,710 | 16.8% |

2011-2012 Budget

DEPARTMENT: 7000 Parks - General Fund Summary

Fund 01: General

| | Actual 2008-2009 | Actual 2009-2010 | Amended Budget 2010-2011 | Budget 2011-2012 | % Change |
|------------------------|---------------------|---------------------|--------------------------------|---------------------|-------------|
| Other | | | | | |
| 4501 Advertising | \$ 49,060 | \$ 55,585 | \$ 33,250 | \$ 25,840 | |
| 4502 Travel | 2,010 | 2,525 | 3,050 | 2,460 | |
| 4503 Rents & Storages | 0 | 4,540 | 6,975 | 5,268 | |
| 4504 Insurance | 14,681 | 5,339 | 5,500 | 7,517 | |
| 4506 Profess/Technical | 18,052 | 49,363 | 55,004 | 58,298 | |
| 4508 Safety Costs | 169 | 1,002 | 723 | 11,692 | |
| 4509 Training | 5,229 | 2,690 | 6,357 | 0 | |
| 4557 Teen Center | 7,216 | 2,850 | 3,850 | 4,000 | |
| Total | 96,417 | 123,894 | 114,709 | 115,075 | 0.3% |
| Capital | | | | | |
| 5602 Land Improvements | 0 | 12,576 | 0 | 0 | |
| 5607 Replacement | 281,822 | 309,373 | 341,678 | 325,602 | |
| Total | 281,822 | 321,949 | 341,678 | 325,602 | -4.7% |
| Department Total | \$ 2,603,372 | \$ 1,278,203 | \$ 2,910,462 | \$ 2,751,292 | -5.5% |

Expenditure Analysis:

Maintenance: Additional maintenance was needed in FY 2010-11 when the City took ownership of Ben Hawes Park.

Utilities: Increase due to increased rates in electricity and gas.

Revenue Analysis

\$205,028 revenue generated from Parks General Fund.

2011-2012 Budget

DEPARTMENT: Parks General Fund Overview

Fund 01: General

| | Actual 2008-2009 | Actual 2009-2010 | Amended Budget 2010-2011 | Budget 2011-2012 | Change From Prior Yr | % Change |
|------------------------------|---------------------|---------------------|--------------------------------|---------------------|----------------------------|-------------|
| Maintenance - 7001 * | | | | | | |
| Revenue | \$ 0 | \$ 0 | \$ 0 | \$ 0 | 0 | 0.0% |
| Expense | 0 | 0 | 2,014,270 | 1,836,127 | (178,143) | -8.8% |
| Excess (Loss) | \$ 0 | \$ 0 | \$ (2,014,270) | \$ (1,836,127) | \$ 178,143 | |
| Admin - 7002 | | | | | | |
| Revenue | \$ 14,549 | \$ 13,665 | \$ 10,350 | \$ 5,000 | (5,350) | -51.7% |
| Expense | 2,603,372 | 1,158,360 | 653,997 | 524,803 | (129,194) | -19.8% |
| Excess (Loss) | \$ (2,588,823) | \$ (1,144,695) | \$ (643,647) | \$ (519,803) | \$ 123,844 | |
| Dugan Best - 7009 | | | | | | |
| Revenue | \$ 8,442 | \$ 6,976 | \$ 5,350 | \$ 5,285 | (65) | -1.2% |
| Expense | 0 | 0 | 0 | 129,420 | 129,420 | 100.0% |
| Excess (Loss) | \$ 8,442 | \$ 6,976 | \$ 5,350 | \$ (124,135) | \$ (129,485) | |
| Youth - 7011 | | | | | | |
| Revenue | \$ 63,098 | \$ 71,702 | \$ 79,150 | \$ 102,910 | 23,760 | 30.0% |
| Expense | 51,420 | 64,159 | 83,792 | 102,896 | 19,104 | 22.8% |
| Excess (Loss) | \$ 11,678 | \$ 7,543 | \$ (4,642) | \$ 14 | \$ 4,656 | |
| Special Events - 7013 | | | | | | |
| Revenue | \$ 49,213 | \$ 17,837 | \$ 21,524 | \$ 19,030 | (2,494) | -11.6% |
| Expense | 60,900 | 17,369 | 61,596 | 80,898 | 19,302 | 31.3% |
| Excess (Loss) | \$ (11,687) | \$ 468 | \$ (40,072) | \$ (61,868) | \$ (21,796) | |
| Sports - 7014 | | | | | | |
| Revenue | \$ 28,148 | \$ 53,036 | \$ 61,884 | \$ 72,803 | 10,919 | 17.6% |
| Expense | 25,767 | 38,315 | 96,807 | 77,148 | (19,659) | -20.3% |
| Excess (Loss) | \$ 2,381 | \$ 14,721 | \$ (34,923) | \$ (4,345) | \$ 30,578 | |
| Total | | | | | | |
| Revenue | \$ 155,008 | \$ 156,240 | \$ 172,908 | \$ 205,028 | 32,120 | 18.6% |
| Expense | 2,741,459 | 1,278,203 | 2,910,462 | 2,751,292 | (159,170) | -5.5% |
| Excess (Loss) | \$ (2,586,451) | \$ (1,121,963) | \$ (2,737,554) | \$ (2,546,264) | \$ 191,290 | |

* Maintenance 7001 previously reported in general government (general fund).

2011-2012 Budget

DEPARTMENT: 7001 Parks Maintenance

Fund 01: General

| | | <u>Actual</u> | <u>Actual</u> | <u>Amended</u> | <u>Budget</u> | <u>%</u> |
|--------------------|-----------------------|------------------|------------------|------------------|------------------|---------------|
| | | <u>2008-2009</u> | <u>2009-2010</u> | <u>Budget</u> | <u>2011-2012</u> | <u>Change</u> |
| | | | | <u>2010-2011</u> | | |
| Maintenance | | | | | | |
| 2201 | Maintenance/Buildings | \$ 0 | \$ 0 | \$ 247,934 | \$ 277,812 | |
| 2202 | Maintenance/Grounds | 0 | 0 | 1,442,344 | 1,255,789 | |
| | Total | 0 | 0 | 1,690,278 | 1,533,601 | -9.3% |
| Capital | | | | | | |
| 5607 | Replacement | 0 | 0 | 323,992 | 302,526 | |
| | Total | 0 | 0 | 323,992 | 302,526 | -6.6% |
| | Department Total | \$ 0 | \$ 0 | \$ 2,014,270 | \$ 1,836,127 | -8.8% |

Expenditure Analysis:

Maintenance: FY 2010-11 is higher due to taking ownership of Ben Hawes State Park during that fiscal year. Upon taking ownership, several areas/items needed repairs.

Revenue Analysis:

No revenue generated from this department.

2011-2012 Budget

DEPARTMENT: 7002 Parks Administration

Fund 01: General

Program Description

This program provides the overall administration and management of the Parks and Recreation Department. Services include: management of 25 parks, 8 recreational facilities and programs, special event planning, the Owensboro Youth Council, Special Events, Dugan Best Recreation Center, and administration of the respective enterprise funds associated with the Sportscenter, Ice Arena, Hillcrest Golf Course, Pools, Softball Complex, and Ben Hawes Golf Course and park.

| Performance Indicators | Actual | Actual | Projected | Estimated |
|-------------------------------|-----------|-----------|-----------|-----------|
| | 2008-2009 | 2009-2010 | 2010-2011 | 2011-2012 |
| Number of participants | 234,629 | 217,265 | 240,643 | 241,000 |
| Number of recreation programs | 311 | 261 | 290 | 290 |
| Amount of sponsorship support | \$27,869 | \$25,398 | \$25,000 | \$25,000 |

2010-2011 Accomplishments

1. Secured GRADD as a major sponsor for the Owensboro Youth Summit.
 2. Celebrated the 25th anniversary of Holiday in the Park.
 3. Received wellness dollars for construction of multi-use, single track, recreational trail system at Ben Hawes.
 4. Revised sports facilities agreements in an effort to increase accountability and build communications with the nine sports user groups: Eastern-Cal Ripken/Chautauqua Park, Western-Cal Ripken/Moreland Park, Southern Little League/Southern Park, Oiler's Baseball/Chautauqua Park, Owensboro Catholic High School/Chautauqua Park, Thompson-Berry Youth Soccer Association/Thompson-Berry Park, United Soccer Association/Thompson-Berry Park, Owensboro-Daviess County Babe Ruth Baseball/Chautauqua Park, Owensboro-Daviess County Youth Football Association/Waymond Morris Park.
 5. Utilized Rivermont Park for the first time by hosting Celebration of the American Spirit.
-

2011-2012 Objectives

1. Create a comprehensive department marketing plan to be used by all staff when promoting the department's facilities and events.
 2. Evaluate department program offerings to decrease possible duplication of services and maximize human resources by reviewing outside groups and organizations in the community and also utilizing the results of the recently conducted Parks Master Plan.
 3. Complete construction of the Ben Hawes multi-use, single track, recreational trail system.
-

2011-2012 Budget

DEPARTMENT: 7002 Parks Administration

Fund 01: General

| | | Actual | Actual | Amended | Budget | % |
|---------------------------|----------------------------|------------|------------|------------|------------|--------|
| | | 2008-2009 | 2009-2010 | Budget | 2011-2012 | Change |
| | | | | 2010-2011 | | |
| Personnel Services | | | | | | |
| 1101 | Salaries | \$ 364,709 | \$ 350,660 | \$ 220,088 | \$ 170,574 | |
| 1102 | Salaries-Part-time & Temp | 40,094 | 42,027 | 30,376 | 19,685 | |
| 1103 | Temporary Help-Outside | 15,700 | 3,135 | 900 | 0 | |
| 1105 | Overtime | 468 | 451 | 1,000 | 500 | |
| 1121 | Employees Retirement | 52,298 | 54,106 | 40,004 | 34,477 | |
| 1123 | Unemployment Expense | 1,235 | 1,184 | 757 | 572 | |
| 1124 | Clothing | 25 | 566 | 230 | 180 | |
| 1125 | Hospital Insurance | 63,116 | 57,487 | 42,564 | 28,819 | |
| 1126 | Life Insurance | 2,168 | 1,857 | 1,483 | 650 | |
| 1127 | Social Security | 28,639 | 27,827 | 19,306 | 14,593 | |
| 1128 | Workers Comp. | 9,210 | 9,201 | 9,628 | 3,924 | |
| 1129 | Other Benefits | 92 | 104 | 100 | 100 | |
| | Total | 577,754 | 548,605 | 366,436 | 274,074 | -25.2% |
| Maintenance | | | | | | |
| 2201 | Maintenance/Buildings | 273,180 | 38,512 | 27,184 | 25,080 | |
| 2202 | Maintenance/Grounds | 1,231,365 | 10,019 | 6,239 | 3,998 | |
| 2203 | Mtc/Furniture & Fixtures | 219 | 440 | 740 | 150 | |
| 2204 | Repairs-Service Agreements | 3,044 | 2,798 | 3,200 | 3,550 | |
| 2211 | Mtc/Vehicles & Equipment | 1,007 | 1,141 | 1,183 | 1,050 | |
| | Total | 1,508,815 | 52,910 | 38,546 | 33,828 | -12.2% |
| Supplies | | | | | | |
| 2401 | Non-Capitalized Equipment | 305 | 5,615 | 10,201 | 5,500 | |
| 2402 | Postage | 629 | 1,167 | 1,000 | 1,950 | |
| 2403 | Technical Supplies | 8,111 | 14,203 | 10,150 | 1,800 | |
| 2405 | Cleaning Supplies | 707 | 1,054 | 850 | 450 | |
| 2407 | Office Supplies | 5,178 | 3,670 | 4,000 | 4,250 | |
| 2409 | Dues & Subscriptions | 370 | 458 | 755 | 450 | |
| 2410 | Concession Supplies | 2,351 | 1,906 | 1,400 | 0 | |
| | Total | 17,651 | 28,073 | 28,356 | 14,400 | -49.2% |
| Utilities | | | | | | |
| 3301 | Utilities/OMU | 75,062 | 79,703 | 82,000 | 95,000 | |
| 3302 | Utilities/Non City | 40,526 | 28,371 | 40,000 | 48,000 | |
| 3303 | Communications | 5,325 | 4,874 | 5,350 | 4,300 | |
| | Total | 120,913 | 112,948 | 127,350 | 147,300 | 15.7% |

2011-2012 Budget

DEPARTMENT: 7002 Parks Administration

Fund 01: General

| | | Actual 2008-2009 | Actual 2009-2010 | Amended Budget 2010-2011 | Budget 2011-2012 | % |
|----------------|-------------------|---------------------|---------------------|--------------------------------|---------------------|--------|
| | | | | | | Change |
| Other | | | | | | |
| 4501 | Advertising | \$ 49,060 | \$ 52,101 | \$ 28,610 | \$ 20,300 | |
| 4502 | Travel | 2,010 | 2,525 | 3,050 | 1,800 | |
| 4504 | Insurance | 14,681 | 5,339 | 5,500 | 6,610 | |
| 4506 | Profess/Technical | 18,052 | 27,826 | 27,915 | 650 | |
| 4508 | Safety Costs | 169 | 544 | 398 | 10,305 | |
| 4509 | Training | 5,229 | 2,690 | 6,300 | 0 | |
| 4557 | Teen Center | 7,216 | 2,850 | 3,850 | 4,000 | |
| | Total | <u>96,417</u> | <u>93,875</u> | <u>75,623</u> | <u>43,665</u> | -42.3% |
| Capital | | | | | | |
| 5602 | Land Improvements | 0 | 12,576 | 0 | 0 | |
| 5607 | Replacement | 281,822 | 309,373 | 17,686 | 11,536 | |
| | Total | <u>281,822</u> | <u>321,949</u> | <u>17,686</u> | <u>11,536</u> | -34.8% |
| | Department Total | <u>\$ 2,603,372</u> | <u>\$ 1,158,360</u> | <u>\$ 653,997</u> | <u>\$ 524,803</u> | -19.8% |

Expenditure Analysis:

Personnel: Regular salaries have decreased due to elimination of the Administrative Aide position and to reallocating two positions to specific areas in which these individuals work.

Supplies: Decrease in non-capitalized equipment is due to fewer computer replacements and decrease in technical supplies is primarily due to shifting charges to specific areas to which it applies.

Utilities: Increase due to increased rates in electricity and gas.

Other: Decrease in advertising is due to eliminating the Fall Activity Guide.

Decrease in professional/technical is due to shifting the special events charges to the Special Events division.

Decrease in training is due to eliminating all training for FY 2011-12.

Revenue Analysis

\$5,000 is budgeted to be received for advertising fees.

2011-2012 Budget

DEPARTMENT: 7009, 7011, 7013, 7014 Parks Programs and Activities

Fund 01: General

Program Description

This program provides recreation programs and activities to include: Dugan Best Recreation Center, Special Events, such as Daddy/Daughter Date Night, Corporate Challenge, July 4th Celebration, and Ghosts and Goblins in the Park; Summer and Break Day Camps; and youth and adult sports programs including tennis, volleyball, and 5K, 10K, and half marathon races.

| Performance Indicators | Actual 2008-2009 | Actual 2009-2010 | Projected 2010-2011 | Estimated 2011-2012 |
|------------------------------|---------------------|---------------------|------------------------|------------------------|
| Dugan Best Recreation Center | 13,315 | 12,856 | 12,560 | 12,600 |
| Teen Participants | 750 | 900 | 925 | 950 |
| Youth Camp Participants | 160 | 0 | 0 | 0 |
| Day Camp Participants | 191 | 241 | 320 | 320 |
| Special Event Participants | 18,803 | 18,395 | 18,400 | 19,000 |
| Adult Sports Programs | 9 | 9 | 13 | 19 |
| Adult Sports Participants | 4,706 | 4,525 | 4,259 | 4,926 |
| Youth Sports Programs | 32 | 32 | 30 | 21 |
| Youth Sports Participants | 565 | 707 | 805 | 770 |

2010-2011 Accomplishments

1. Partnered with Western Kentucky Botanical Gardens to offer a week long nature camp for youth in the community.
 2. Partnered with the Owensboro Daviess County Community Tennis Association to offer the Owensboro City Adult Tennis Championships.
 3. Increased participation in junior tennis lessons by 13% (267 to 302).
 4. Increased business participation in Ghost and Goblins in the Park by 20% (21 to 25).
 5. Increased participation in the Holiday Hustle 5K by 42% (142 to 201) and St. Patrick's Dash by 43% (236 to 337).
 6. Received re-accreditation from the American Camp Association for the day camp program.
-

2011-2012 Objectives

1. Expand and increase activities associated with the family area for July 4th Celebration of the American Spirit.
 2. Expand and increase activities for families in association with the lighting ceremony for Holiday in the Park.
 3. Partner with the YMCA to develop a comprehensive adult fitness plan for programs held outdoors in our parks, to be implemented in 2012-2013.
 4. Increase participation in Memorial Day Race by 50%.
 5. Develop a comprehensive business plan to decrease the deficit of the sports programming area by 10%.
 6. Expand marketing of the Dugan Best Recreation Center in an effort to increase awareness and boost participation.
-

2011-2012 Budget

DEPARTMENT: 7009 Dugan Best

Fund 01: General

| | Actual 2008-2009 | Actual 2009-2010 | Amended Budget 2010-2011 | Budget 2011-2012 | % Change |
|---------------------------------------|---------------------|---------------------|--------------------------------|---------------------|-------------|
| Personnel Services | | | | | |
| 1101 Salaries | \$ 0 | \$ 0 | \$ 0 | \$ 61,183 | |
| 1102 Salaries-Part-time & Temp | 0 | 0 | 0 | 17,094 | |
| 1121 Employees Retirement | 0 | 0 | 0 | 11,600 | |
| 1123 Unemployment Expense | 0 | 0 | 0 | 235 | |
| 1124 Clothing | 0 | 0 | 0 | 60 | |
| 1125 Hospital Insurance | 0 | 0 | 0 | 8,533 | |
| 1126 Life Insurance | 0 | 0 | 0 | 245 | |
| 1127 Social Security | 0 | 0 | 0 | 5,988 | |
| 1128 Workers Comp. | 0 | 0 | 0 | 2,265 | |
| Total | 0 | 0 | 0 | 107,203 | 100.0% |
| Maintenance | | | | | |
| 2203 Maintenance/Furniture & Fixtures | 0 | 0 | 0 | 540 | |
| Total | 0 | 0 | 0 | 540 | 100.0% |
| Supplies | | | | | |
| 2401 Non-Capitalized Equipment | 0 | 0 | 0 | 350 | |
| 2403 Technical Supplies | 0 | 0 | 0 | 3,800 | |
| 2405 Cleaning Supplies | 0 | 0 | 0 | 400 | |
| 2407 Office Supplies | 0 | 0 | 0 | 200 | |
| 2409 Dues & Subscriptions | 0 | 0 | 0 | 80 | |
| 2410 Concession Supplies | 0 | 0 | 0 | 1,400 | |
| Total | 0 | 0 | 0 | 6,230 | 100.0% |
| Utilities | | | | | |
| 3303 Communications | 0 | 0 | 0 | 1,410 | |
| Total | 0 | 0 | 0 | 1,410 | 100.0% |
| Other | | | | | |
| 4501 Advertising | 0 | 0 | 0 | 100 | |
| 4502 Travel | 0 | 0 | 0 | 400 | |
| 4504 Insurance | 0 | 0 | 0 | 907 | |
| 4506 Profess/Technical | 0 | 0 | 0 | 850 | |
| 4508 Safety Costs | 0 | 0 | 0 | 240 | |
| Total | 0 | 0 | 0 | 2,497 | 100.0% |

2011-2012 Budget

DEPARTMENT: 7009 Dugan Best

Fund 01: General

| | | Actual | Actual | Amended | Budget | % |
|----------------|------------------|-----------|-----------|-----------|------------|--------|
| | | 2008-2009 | 2009-2010 | Budget | 2011-2012 | Change |
| | | | | 2010-2011 | | |
| Capital | | | | | | |
| 5607 | Replacement | \$ 0 | \$ 0 | \$ 0 | \$ 11,540 | |
| | Total | 0 | 0 | 0 | 11,540 | 100.0% |
| | Department Total | \$ 0 | \$ 0 | \$ 0 | \$ 129,420 | 100.0% |

Expenditure Analysis:

All previous actual and budgeted expenditures reflected in Administration Division 7002.

Revenue Analysis:

Projected \$5,285 revenue.

2011-2012 Budget

REVENUE

DEPARTMENT: 7009 Parks Dugan Best

Fund 01: General

| Account | Description | Audit 2008-2009 | Audit 2009-2010 | Amended Budget 2010-2011 | Budget 2011-2012 | % Change |
|---------|----------------------|--------------------|--------------------|--------------------------------|---------------------|--------------|
| 7451 | DBRC Programs | \$ 409 | \$ 329 | \$ 300 | \$ 270 | |
| 7455 | DBRC Rentals | 2,609 | 1,957 | 500 | 1,500 | |
| 7456 | DBRC Vending | 488 | 596 | 550 | 515 | |
| 7457 | DBRC Gifts/Donations | 874 | 405 | 1,000 | 0 | |
| 7459 | Concessions | 4,062 | 3,689 | 3,000 | 3,000 | |
| | | <u>\$ 8,442</u> | <u>\$ 6,976</u> | <u>\$ 5,350</u> | <u>\$ 5,285</u> | <u>-1.2%</u> |

2011-2012 Budget

DEPARTMENT: 7011 Parks Youth

Fund 01: General

| | Actual 2008-2009 | Actual 2009-2010 | Amended Budget 2010-2011 | Budget 2011-2012 | % Change |
|--------------------------------|---------------------|---------------------|--------------------------------|---------------------|-------------|
| Personnel Services | | | | | |
| 1101 Salaries | \$ 0 | \$ 0 | \$ 12,110 | \$ 17,082 | |
| 1102 Salaries-Part-time & Temp | 30,523 | 42,230 | 46,326 | 52,553 | |
| 1105 Overtime | 0 | 14 | 0 | 0 | |
| 1121 Employees Retirement | 35 | 34 | 2,050 | 3,239 | |
| 1123 Unemployment Expense | 92 | 127 | 175 | 209 | |
| 1124 Clothing | 0 | 227 | 224 | 224 | |
| 1125 Hospital Insurance | 0 | 0 | 73 | 2,702 | |
| 1126 Life Insurance | 0 | 0 | 4,470 | 68 | |
| 1127 Social Security | 2,334 | 3,231 | 1,704 | 5,327 | |
| 1128 Workers Comp. | 1,194 | 1,508 | 0 | 2,015 | |
| Total | 34,178 | 47,371 | 67,132 | 83,419 | 24.3% |
| Supplies | | | | | |
| 2402 Postage | 500 | 0 | 425 | 276 | |
| 2403 Technical Supplies | 4,233 | 5,524 | 6,510 | 5,660 | |
| 2405 Cleaning Supplies | 0 | 0 | 100 | 100 | |
| 2409 Dues & Subscriptions | 0 | 741 | 800 | 701 | |
| Total | 4,733 | 6,265 | 7,835 | 6,737 | -14.0% |
| Other | | | | | |
| 4501 Advertising | 1,186 | 1,233 | 1,300 | 900 | |
| 4502 Travel | 0 | 0 | 0 | 100 | |
| 4503 Rents & Storages | 1,800 | 0 | 0 | 0 | |
| 4506 Profess/Technical | 9,333 | 8,871 | 7,200 | 11,340 | |
| 4508 Safety Costs | 190 | 419 | 325 | 400 | |
| Total | 12,509 | 10,523 | 8,825 | 12,740 | 44.4% |
| Department Total | 51,420 | 64,159 | 83,792 | 102,896 | 22.8% |

Expenditure Analysis:

Personnel: Increase in salaries is due to higher/more accurate allocation of costs to this division.

Increase in part-time is due to additional part-time employees for additional youth activities.

Other: Increase in professional/technical is primarily due to higher costs associated with the additional youth activities.

Revenue Analysis:

\$102,910 is budgeted to be generated from this program.

2011-2012 Budget

REVENUE

DEPARTMENT: 7011 Parks Youth

Fund 01: General

| Account | Description | Audit 2008-2009 | Audit 2009-2010 | Amended Budget 2010-2011 | Budget 2011-2012 | % Change |
|---------|----------------------|--------------------|--------------------|--------------------------------|---------------------|--------------|
| 7435 | Camps | \$ 994 | \$ 0 | \$ 0 | 0 | |
| 7447 | Summer Day Camp | 58,634 | 67,782 | 73,500 | 93,810 | |
| 7472 | Community Activities | 726 | 361 | 400 | 300 | |
| 7473 | Holiday Camp | 2,744 | 3,559 | 5,250 | 8,800 | |
| | | <u>\$ 63,098</u> | <u>\$ 71,702</u> | <u>\$ 79,150</u> | <u>\$ 102,910</u> | <u>30.0%</u> |

2011-2012 Budget

DEPARTMENT: 7013 Parks Special Events

Fund 01: General

| | <u>Actual 2008-2009</u> | <u>Actual 2009-2010</u> | <u>Amended Budget 2010-2011</u> | <u>Budget 2011-2012</u> | <u>% Change</u> |
|--------------------------------|-----------------------------|-----------------------------|---|-----------------------------|---------------------|
| Personnel Services | | | | | |
| 1101 Salaries | \$ 0 | \$ 0 | \$ 23,385 | \$ 17,082 | |
| 1102 Salaries-Part-time & Temp | 992 | 54 | 830 | 564 | |
| 1105 Overtime | 0 | 0 | 350 | 0 | |
| 1121 Employees Retirement | 40 | 0 | 3,959 | 3,239 | |
| 1123 Unemployment Expense | 3 | 0 | 74 | 53 | |
| 1125 Hospital Insurance | 0 | 0 | 10,440 | 2,702 | |
| 1126 Life Insurance | 0 | 0 | 140 | 68 | |
| 1127 Social Security | 64 | 4 | 1,879 | 1,350 | |
| 1128 Workers Comp. | 77 | 57 | 31 | 511 | |
| Total | <u>1,176</u> | <u>115</u> | <u>41,088</u> | <u>25,569</u> | <u>-37.8%</u> |
| Maintenance | | | | | |
| 2201 Maintenance/Buildings | 6,810 | 4,084 | 4,328 | 4,187 | |
| 2202 Maintenance/Grounds | 3,997 | 3,664 | 4,561 | 5,677 | |
| Total | <u>10,807</u> | <u>7,748</u> | <u>8,889</u> | <u>9,864</u> | <u>11.0%</u> |
| Supplies | | | | | |
| 2401 Non-Capitalized Equipment | 0 | 0 | 0 | 2,000 | |
| 2402 Postage | 182 | 11 | 214 | 215 | |
| 2403 Technical Supplies | 9,733 | 4,785 | 6,899 | 10,000 | |
| 2407 Office Supplies | 272 | 0 | 0 | 0 | |
| 2410 Concession Supplies | 330 | 430 | 400 | 200 | |
| Total | <u>10,517</u> | <u>5,226</u> | <u>7,513</u> | <u>12,415</u> | <u>65.2%</u> |

2011-2012 Budget

DEPARTMENT: 7013 Parks Special Events

Fund 01: General

| | <u>Actual 2008-2009</u> | <u>Actual 2009-2010</u> | <u>Amended Budget 2010-2011</u> | <u>Budget 2011-2012</u> | <u>% Change</u> |
|------------------------|-----------------------------|-----------------------------|---|-----------------------------|---------------------|
| Other | | | | | |
| 4501 Advertising | \$ 1,187 | \$ 1,427 | \$ 1,646 | \$ 2,520 | |
| 4502 Travel | 0 | 0 | 0 | 60 | |
| 4503 Rents & Storages | 3,704 | 360 | 360 | 1,120 | |
| 4506 Profess/Technical | 6,758 | 2,493 | 2,100 | 29,350 | |
| 4562 Sunset Series | 26,751 | 0 | 0 | 0 | |
| Total | <u>38,400</u> | <u>4,280</u> | <u>4,106</u> | <u>33,050</u> | 704.9% |
| Department Total | <u>\$ 60,900</u> | <u>\$ 17,369</u> | <u>\$ 61,596</u> | <u>\$ 80,898</u> | 31.3% |

Expenditure Analysis:

Personnel: Increase in salaries and hospital insurance is due to higher/more accurate allocation of costs to this division.

Supplies: Increase in technical supplies is due to shifting the special events charges from Administration - division 7002.

Other: Increase in professional/technical is due to shifting the special events charges from Administration - division 7002.

Revenue Analysis:

\$19,030 is budgeted to be generated from this program.

2011-2012 Budget

REVENUE

DEPARTMENT: 7013 Parks Special Events

Fund 01: General

| Account | Description | Audit | Audit | Amended | Budget | % |
|---------|------------------------|------------------|------------------|---------------------|------------------|---------------|
| | | 2008-2009 | 2009-2010 | Budget 2010-2011 | 2011-2012 | Change |
| 7432 | Concessions | \$ 528 | \$ 454 | \$ 400 | \$ 400 | |
| 7433 | Special Events | 24,613 | 7,866 | 12,428 | 10,300 | |
| 7442 | Showmobile | 7,157 | 3,542 | 5,000 | 5,000 | |
| 7444 | Halloween Activities | 630 | 367 | 0 | 0 | |
| 7448 | Parade Permits | 56 | 40 | 30 | 30 | |
| 7460 | Sunset Series | 6,229 | 0 | 0 | 0 | |
| 7465 | Gifts/Donations | 0 | 5,568 | 3,666 | 3,300 | |
| 7468 | Sunset Series Sponsors | 10,000 | 0 | 0 | 0 | |
| | | <u>\$ 49,213</u> | <u>\$ 17,837</u> | <u>\$ 21,524</u> | <u>\$ 19,030</u> | <u>-11.6%</u> |

2011-2012 Budget

DEPARTMENT: 7014 Parks Sports

Fund 01: General

| | Actual 2008-2009 | Actual 2009-2010 | Amended Budget 2010-2011 | Budget 2011-2012 | % Change |
|--------------------------------|---------------------|---------------------|--------------------------------|---------------------|-------------|
| Personnel Services | | | | | |
| 1101 Salaries | \$ 0 | \$ 0 | \$ 30,761 | \$ 12,704 | |
| 1102 Salaries-Part-time & Temp | 5,447 | 7,536 | 7,666 | 8,366 | |
| 1103 Temporary Help-Outside | 382 | 343 | 1,462 | 0 | |
| 1121 Employees Retirement | 0 | 0 | 5,208 | 2,409 | |
| 1123 Unemployment Expense | 16 | 23 | 117 | 63 | |
| 1124 Clothing | 0 | 72 | 200 | 250 | |
| 1125 Hospital Insurance | 0 | 0 | 0 | 2,027 | |
| 1126 Life Insurance | 0 | 0 | 185 | 51 | |
| 1127 Social Security | 415 | 574 | 2,974 | 1,612 | |
| 1128 Workers Comp. | 519 | 519 | 323 | 608 | |
| Total | 6,779 | 9,067 | 48,896 | 28,090 | -42.6% |
| Supplies | | | | | |
| 2402 Postage | 148 | 201 | 307 | 850 | |
| 2403 Technical Supplies | 7,753 | 13,829 | 21,449 | 25,000 | |
| 2405 Cleaning Supplies | 0 | 0 | 0 | 25 | |
| 2407 Office Supplies | 0 | 2 | 0 | 60 | |
| Total | 7,901 | 14,032 | 21,756 | 25,935 | 19.2% |
| Other | | | | | |
| 4501 Advertising | 515 | 824 | 1,694 | 2,020 | |
| 4502 Travel | 0 | 0 | 0 | 100 | |
| 4503 Rents & Storages | 0 | 4,180 | 6,615 | 4,148 | |
| 4506 Profess/Technical | 10,557 | 10,173 | 17,789 | 16,108 | |
| 4508 Safety Costs | 15 | 39 | 0 | 747 | |
| 4509 Training | 0 | 0 | 57 | 0 | |
| Total | 11,087 | 15,216 | 26,155 | 23,123 | -11.6% |
| Department Total | \$ 25,767 | \$ 38,315 | \$ 96,807 | \$ 77,148 | -20.3% |

Expenditure Analysis:

Personnel: Decrease in salaries is due to lower/more accurate allocation of costs to this division.

Revenue Analysis:

\$72,803 is budgeted to be generated from this program

2011-2012 Budget

REVENUE

DEPARTMENT: 7014 Parks Sports

Fund 01: General

| Account | Description | Audit 2008-2009 | Audit 2009-2010 | Amended Budget 2010-2011 | Budget 2011-2012 | % Change |
|---------|-------------------------|--------------------|--------------------|--------------------------------|---------------------|--------------|
| 7434 | Adult Basketball | \$ 4,168 | \$ 2,564 | \$ 3,720 | \$ 0 | |
| 7437 | Sports Camps | (58) | 2,320 | 4,678 | 610 | |
| 7438 | Races | 4,719 | 15,514 | 6,610 | 23,755 | |
| 7439 | Tennis Lessons | 6,450 | 7,181 | 6,534 | 9,704 | |
| 7461 | Tennis Tournaments | 3,904 | 1,940 | 4,470 | 4,320 | |
| 7462 | Youth Basketball | 2,296 | 0 | 0 | 0 | |
| 7467 | Adult Volleyball | 2,245 | 3,300 | 4,776 | 3,960 | |
| 7469 | Corporate Challenge | 0 | 14,875 | 16,100 | 13,000 | |
| 7471 | Start Smart | 1,550 | 1,590 | 2,160 | 0 | |
| 7473 | Nature Camps/Activities | 0 | 840 | 2,518 | 0 | |
| 7474 | Fitness Youth | 1,357 | 2,079 | 1,656 | 4,088 | |
| 7475 | Fitness Adult | 0 | 323 | 6,156 | 7,656 | |
| 7476 | Youth Volleyball | (7) | 240 | 576 | 0 | |
| 7479 | Sports Gifts/Donations | 1,500 | 270 | 1,000 | 4,810 | |
| 7482 | Volleyball Open Gym | 24 | 0 | 930 | 900 | |
| | | <u>\$ 28,148</u> | <u>\$ 53,036</u> | <u>\$ 61,884</u> | <u>\$ 72,803</u> | <u>17.6%</u> |

2011-2012 Budget

DEPARTMENT: 7000 Parks - Recreational Summary

Fund 15: Recreational

| | | Actual | Actual | Amended | Budget | % |
|---------------------------|----------------------------------|------------|------------|------------|------------|--------|
| | | 2008-2009 | 2009-2010 | Budget | 2011-2012 | Change |
| | | | | 2010-2011 | | |
| Personnel Services | | | | | | |
| 1101 | Salaries | \$ 193,419 | \$ 240,081 | \$ 361,047 | \$ 410,910 | |
| 1102 | Salaries-Part-time & Temp | 176,599 | 243,461 | 294,481 | 339,305 | |
| 1103 | Temporary Help-Outside | 75,056 | 145,291 | 239,364 | 173,299 | |
| 1105 | Overtime | 11,792 | 14,042 | 13,700 | 16,600 | |
| 1121 | Employees Retirement | 30,314 | 42,582 | 66,877 | 85,434 | |
| 1123 | Unemployment Expense | 1,118 | 1,490 | 2,627 | 2,300 | |
| 1124 | Clothing | 2,938 | 2,624 | 6,912 | 5,365 | |
| 1125 | Hospital Insurance | 24,924 | 32,576 | 71,676 | 49,753 | |
| 1126 | Life Insurance | 1,109 | 1,333 | 2,057 | 1,588 | |
| 1127 | Social Security | 27,336 | 36,034 | 53,860 | 58,662 | |
| 1128 | Workers Comp. | 8,130 | 7,180 | 15,271 | 16,216 | |
| 1129 | Other Benefits | 2 | 0 | 0 | 0 | |
| | Total | 552,737 | 766,694 | 1,127,872 | 1,159,432 | 2.8% |
| Maintenance | | | | | | |
| 2201 | Maintenance/Buildings | 180,110 | 125,608 | 191,934 | 214,110 | |
| 2202 | Maintenance/Grounds | 129,096 | 131,751 | 131,676 | 124,850 | |
| 2203 | Maintenance/Furniture & Fixtures | 0 | 0 | 400 | 800 | |
| 2204 | Repairs-Service Agreements | 3,724 | 8,092 | 26,936 | 12,870 | |
| 2211 | Maintenance/Vehicles & Equipment | 31,589 | 32,172 | 47,122 | 34,878 | |
| | Total | 344,519 | 297,623 | 398,068 | 387,508 | -2.7% |
| Supplies | | | | | | |
| 2401 | Non-Capitalized Equipment | 35,350 | 24,191 | 14,850 | 13,200 | |
| 2402 | Postage | 1,144 | 637 | 1,785 | 1,445 | |
| 2403 | Technical Supplies | 45,701 | 58,580 | 49,908 | 58,817 | |
| 2404 | Agricultural Supplies | 8,561 | 18,513 | 76,508 | 79,691 | |
| 2405 | Cleaning Supplies | 8,457 | 12,729 | 13,850 | 14,150 | |
| 2407 | Office Supplies | 1,502 | 3,587 | 6,155 | 6,560 | |
| 2408 | Small Tools | 310 | 39 | 2,575 | 2,075 | |
| 2409 | Dues & Subscriptions | 988 | 1,040 | 3,460 | 2,680 | |
| 2410 | Concession Supplies | 101,087 | 130,325 | 147,650 | 138,650 | |
| 2411 | Parks Concessions | 2,665 | 8,750 | 24,200 | 24,710 | |
| 2412 | Motor Fuel | 10,605 | 22,441 | 51,500 | 57,325 | |
| | Total | 216,370 | 280,832 | 392,441 | 399,303 | 1.7% |
| Utilities | | | | | | |
| 3301 | Utilities/OMU | 86,924 | 147,808 | 149,000 | 153,000 | |
| 3302 | Utilities/Non City | 34,081 | 42,779 | 80,000 | 67,700 | |
| 3303 | Communications | 4,991 | 5,191 | 24,490 | 12,805 | |
| | Total | 125,996 | 195,778 | 253,490 | 233,505 | -7.9% |

2011-2012 Budget

DEPARTMENT: 7000 Parks - Recreational Summary

Fund 15: Recreational

| | Actual 2008-2009 | Actual 2009-2010 | Amended Budget 2010-2011 | Budget 2011-2012 | % Change |
|-------------------------------|---------------------|---------------------|--------------------------------|---------------------|-------------|
| Other | | | | | |
| 4501 Advertising | \$ 10,663 | \$ 15,624 | \$ 47,914 | \$ 47,800 | |
| 4502 Travel | 0 | 0 | 0 | 1,000 | |
| 4503 Rents & Storages | 5,897 | 22,411 | 50,538 | 72,498 | |
| 4504 Insurance | 20,981 | 11,152 | 15,068 | 14,957 | |
| 4505 Contractual Services | 31,616 | 4,246 | 6,300 | 6,300 | |
| 4506 Profess/Technical | 46,064 | 23,804 | 28,177 | 35,752 | |
| 4508 Safety Costs | 770 | 947 | 2,020 | 3,020 | |
| 4509 Training | 165 | 26 | 1,050 | 1,450 | |
| 4510 Tipping Fees | 0 | 92 | 0 | 0 | |
| 4562 Sunset Series | 26,751 | 0 | 0 | 0 | |
| Total | <u>142,907</u> | <u>78,302</u> | <u>151,067</u> | <u>182,777</u> | 21.0% |
| Capital | | | | | |
| 5604 Vehicles | 0 | (40,277) | 20,390 | 0 | |
| 5605 Equipment | 0 | 40,277 | 151,891 | 0 | |
| 5607 Replacement | 126,860 | 138,553 | 160,164 | 258,288 | |
| 5651 Depreciation | 0 | 3,528 | 0 | 0 | |
| Total | <u>126,860</u> | <u>142,081</u> | <u>332,445</u> | <u>258,288</u> | -22.3% |
| Department Total | <u>\$ 1,509,389</u> | <u>\$ 1,761,310</u> | <u>\$ 2,655,383</u> | <u>\$ 2,620,813</u> | -1.3% |
| 5903 Transfer to Debt Service | 21,432 | 20,998 | 22,346 | 15,926 | |
| Department Total | <u>\$ 1,530,821</u> | <u>\$ 1,782,308</u> | <u>\$ 2,677,729</u> | <u>\$ 2,636,739</u> | -1.5% |

Expenditure Analysis:

Maintenance: Decrease is mainly due to lower projected maintenance costs.

Other: Increase due to adding mileage for travel between different departments and golf cart lease in rents & storages. Professional/technical increase is primarily due to increased umpire fees.

Revenue Analysis

\$1,585,791 is budgeted to be generated by all recreational departments.

2011-2012 Budget

DEPARTMENT: Parks Recreational Fund Overview

Fund 15: Recreational

| | Actual 2008-2009 | Actual 2009-2010 | Amended Budget 2010-2011 | Budget 2011-2012 | Change From Prior Yr | % Change |
|------------------------------|---------------------|---------------------|--------------------------------|---------------------|----------------------------|-------------|
| Ben Hawes-7003 | | | | | | |
| Revenue | \$ 0 | \$ 85,930 | \$ 483,900 | \$ 514,672 | \$ 30,772 | 6.4% |
| Expense | 0 | 136,632 | 838,876 | 788,043 | (50,833) | -6.1% |
| Excess (Loss) | \$ 0 | \$ (50,702) | \$ (354,976) | \$ (273,371) | \$ 81,605 | |
| Hillcrest-7004 | | | | | | |
| Revenue | \$ 229,880 | \$ 303,157 | \$ 252,485 | \$ 246,036 | \$ (6,449) | -2.6% |
| Expense | 312,815 | 345,000 | 363,681 | 357,450 | (6,231) | -1.7% |
| Excess (Loss) | \$ (82,935) | \$ (41,843) | \$ (111,196) | \$ (111,414) | \$ (218) | |
| Ice Arena-7005 | | | | | | |
| Revenue | \$ 140,051 | \$ 359,725 | \$ 453,250 | \$ 384,300 | \$ (68,950) | -15.2% |
| Expense | 184,100 | 422,616 | 526,821 | 538,528 | 11,707 | 2.2% |
| Excess (Loss) | \$ (44,049) | \$ (62,891) | \$ (73,571) | \$ (154,228) | \$ (80,657) | |
| Pools-7006 | | | | | | |
| Revenue | \$ 69,090 | \$ 67,509 | \$ 79,830 | \$ 78,780 | \$ (1,050) | -1.3% |
| Expense | 146,711 | 179,880 | 202,450 | 186,885 | (15,565) | -7.7% |
| Excess (Loss) | \$ (77,621) | \$ (112,371) | \$ (122,620) | \$ (108,105) | \$ 14,515 | |
| Softball Complex-7008 | | | | | | |
| Revenue | \$ 182,690 | \$ 157,091 | \$ 190,625 | \$ 207,003 | \$ 16,378 | 8.6% |
| Expense | 330,950 | 318,369 | 351,531 | 371,141 | 19,610 | 5.6% |
| Excess (Loss) | \$ (148,260) | \$ (161,278) | \$ (160,906) | \$ (164,138) | \$ (3,232) | |
| Sportscenter-7010 | | | | | | |
| Revenue | \$ 237,308 | \$ 234,588 | \$ 180,300 | \$ 155,000 | \$ (25,300) | -14.0% |
| Expense | 418,158 | 379,811 | 394,370 | 394,692 | 322 | 0.1% |
| Excess (Loss) | \$ (180,850) | \$ (145,223) | \$ (214,070) | \$ (239,692) | \$ (25,622) | |
| Total | | | | | | |
| Revenue | \$ 859,019 | \$ 1,208,000 | \$ 1,640,390 | \$ 1,585,791 | \$ (54,599) | -3.3% |
| Expense | 1,392,734 | 1,782,308 | 2,677,729 | 2,636,739 | (40,990) | -1.5% |
| Excess (Loss) | \$ (533,715) | \$ (574,308) | \$ (1,037,339) | \$ (1,050,948) | \$ (13,609) | |
| General Fund Transfer | \$ 546,769 | \$ 681,990 | \$ 968,294 | \$ 1,050,948 | \$ 82,654 | 8.5% |

2011-2012 Budget

DEPARTMENT: 7003, 7004, 7005, 7006, 7008, 7010 Recreational

Fund 15: Recreational

Program Description

This program provides the staffing and services offered at the following facilities: Ben Hawes Golf Course, Hillcrest Golf Course, Sportscenter, Edge Ice Center, Pools, and the Owensboro Softball Complex.

| Performance Indicators | Actual | Actual | Projected | Estimated |
|--|-----------|-----------|-----------|-----------|
| | 2008-2009 | 2009-2010 | 2010-2011 | 2011-2012 |
| Ben Hawes Golf Course – Number of golf rounds | 0 | 0 | 35,000 | 34,100 |
| Ben Hawes Golf Course – Season Passes Sold | 0 | 0 | *325 | * 340 |
| Hillcrest Golf Course – Number of golf rounds | 28,000 | 27,102 | 19,500 | 23,000 |
| Hillcrest Golf Course – Season Passes Sold | 181 | 165 | | |
| Pools – Public Sessions and Group Participants | 12,679 | 15,606 | 17,259 | 18,300 |
| Pools – Lesson participants | 325 | 389 | 300 | 300 |
| Edge Ice Center– Lesson participants | 211 | 322 | 400 | 500 |
| Edge Ice Center – Public Sessions and Group Participants | 11,221 | 32,191 | 34,950 | 39,000 |
| Sportscenter – Sporting events | 69 | 64 | 48 | 44 |
| Softball Complex – Number of League Teams | 92 | 89 | 111 | 162 |
| Softball Complex – Number of Tournaments | 18 | 16 | 24 | 26 |
| T-Ball League – Participants | 475 | 467 | 450 | 450 |
| Baseball League — Participants | 66 | 77 | 168 | 170 |

*Season Passes are honored at both courses.

2010-2011 Accomplishments

1. Successfully began operations of Ben Hawes Golf Course increasing rounds to over 30,000.
2. Implemented tee times at Ben Hawes Golf Course.
3. Partnered with Owensboro Catholic High School to host the Girls' 3rd region Basketball Tournament at the Sportscenter.
4. Negotiated with Brescia University to play their Men's and Women's Basketball games at the Sportscenter to replace usage lost by Owensboro High School moving to their new facility on campus.
5. Increased birthday party revenues by 12% at the Edge Ice Center (\$29,127 to \$33,000).
6. Hosted the 2011 Kentucky High School Hockey League State Tournament at the Edge Ice Center.
7. Increased public skating participation by 6% (27,412 to 29,200).
8. Produced \$8.3 million in economic impact through tournaments held at the Owensboro Softball Complex.
9. Grew our T-ball league participation to over 460 children.
10. Increased our fall baseball league participation at the Owensboro Softball Complex by 118% from 77 to 168 children.

2011-2012 Objectives

1. Increase regional participation and usage of the Edge Ice Center by developing a comprehensive marketing plan for the Western Kentucky and Southern Indiana areas.
2. Secure a major sponsor for the Edge Ice Center.
3. Partner with the Owensboro Figure Skating Club to host an Ice Skating Institute (ISI) Skating Competition.
4. Increase revenues at Hillcrest by increasing business and recreational league play by 50%.
5. Increase Par 3 participation at Ben Hawes by 10%.
6. Add an additional revenue source for Ben Hawes Golf Course by developing and implementing a plan to make the old pro shop available for rental.
7. Partner with KWC and Brescia to offer discounted tickets and promotions to increase attendance at their basketball games in an effort to increase revenues at the Sportscenter.
8. Develop a plan for future renovations to the Sportscenter.
9. Partner with the Owensboro Public Schools to offer a fast pitch softball league for inner city youth.
10. Develop a comprehensive business plan to decrease the deficit of the Owensboro Softball Complex by 15% over the next five years.

2011-2012 Budget

DEPARTMENT: 7003 Parks Ben Hawes Golf Course

Fund 15: Recreational

| | Actual 2008-2009 | Actual 2009-2010 | Amended Budget 2010-2011 | Budget 2011-2012 | % Change |
|---------------------------------|---------------------|---------------------|--------------------------------|---------------------|-------------|
| Personnel Services | | | | | |
| 1101 Salaries | \$ 0 | \$ 11,400 | \$ 122,109 | \$ 125,869 | |
| 1102 Salaries-Part-time & Temp | 0 | 2,540 | 4,936 | 57,067 | |
| 1103 Temporary Help-Outside | 0 | 54,092 | 138,704 | 97,458 | |
| 1105 Overtime | 0 | 4,073 | 5,000 | 10,000 | |
| 1121 Employees Retirement | 0 | 2,488 | 19,121 | 25,761 | |
| 1123 Unemployment Expense | 0 | 54 | 835 | 579 | |
| 1124 Clothing | 0 | 817 | 3,050 | 2,050 | |
| 1125 Hospital Insurance | 0 | 755 | 29,232 | 22,971 | |
| 1126 Life Insurance | 0 | 19 | 679 | 488 | |
| 1127 Social Security | 0 | 1,271 | 12,843 | 14,760 | |
| 1128 Workers Comp. | 0 | 0 | 3,702 | 1,913 | |
| Total | 0 | 77,509 | 340,211 | 358,916 | 5.5% |
| Maintenance | | | | | |
| 2201 Maintenance/Buildings | 0 | 0 | 32,380 | 60,623 | |
| 2202 Maintenance/Grounds | 0 | 0 | 9,360 | 4,534 | |
| 2204 Repairs-Service Agreements | 0 | 3,898 | 18,636 | 3,350 | |
| 2211 Mtc/Vehicles & Equipment | 0 | 0 | 27,330 | 17,314 | |
| Total | 0 | 3,898 | 87,706 | 85,821 | -2.1% |
| Supplies | | | | | |
| 2401 Non-Capitalized Equipment | 0 | 4,995 | 500 | 1,000 | |
| 2402 Postage | 0 | 36 | 500 | 350 | |
| 2403 Technical Supplies | 0 | 26,717 | 13,240 | 10,400 | |
| 2404 Agricultural Supplies | 0 | 9,968 | 64,508 | 62,431 | |
| 2405 Cleaning Supplies | 0 | 355 | 2,000 | 2,500 | |
| 2407 Office Supplies | 0 | 726 | 3,000 | 3,600 | |
| 2408 Small Tools | 0 | 0 | 2,000 | 1,700 | |
| 2409 Dues & Subscriptions | 0 | 0 | 2,300 | 1,520 | |
| 2410 Concession Supplies | 0 | 2,155 | 15,000 | 19,500 | |
| 2411 Parks Concessions | 0 | 289 | 15,000 | 15,000 | |
| 2412 Motor Fuel | 0 | 2,915 | 30,000 | 35,000 | |
| Total | 0 | 48,156 | 148,048 | 153,001 | 3.3% |
| Utilities | | | | | |
| 3302 Utilities/Non City | 0 | 186 | 27,000 | 27,000 | |
| 3303 Communications | 0 | 263 | 18,680 | 7,500 | |
| Total | 0 | 449 | 45,680 | 34,500 | -24.5% |

2011-2012 Budget

DEPARTMENT: 7003 Parks Ben Hawes Golf Course

Fund 15: Recreational

| | Actual 2008-2009 | Actual 2009-2010 | Amended Budget 2010-2011 | Budget 2011-2012 | % Change |
|-----------------------|---------------------|---------------------|--------------------------------|---------------------|-------------|
| Other | | | | | |
| 4501 Advertising | \$ 0 | \$ 0 | \$ 10,000 | \$ 5,000 | |
| 4503 Rents & Storages | 0 | 3,000 | 30,000 | 50,440 | |
| 4504 Insurance | 0 | 0 | 3,500 | 2,151 | |
| 4508 Safety Costs | 0 | 0 | 450 | 1,450 | |
| 4509 Training | 0 | 0 | 1,000 | 1,400 | |
| 4510 Tipping Fees | 0 | 92 | 0 | 0 | |
| Total | 0 | 3,092 | 44,950 | 60,441 | 34.5% |
| Capital | | | | | |
| 5604 Vehicles | 0 | (40,277) | 20,390 | 0 | |
| 5605 Equipment | 0 | 40,277 | 151,891 | 0 | |
| 5607 Replacement | 0 | 0 | 0 | 95,364 | |
| 5651 Depreciation | 0 | 3,528 | 0 | 0 | |
| Total | 0 | 3,528 | 172,281 | 95,364 | -44.6% |
| Department Total | \$ 0 | \$ 136,632 | \$ 838,876 | \$ 788,043 | -6.1% |

Expenditure Analysis:

Personnel: Variance is due to planned increase of part-time employees and overtime costs, partially offset by decrease in outside temporary services.

Maintenance: Decrease is primarily due to lower projected maintenance costs on equipment for FY 2011-12.

There were several pieces of equipment requiring high level of maintenance at time City took Ben Hawes from State.

Communications: Decrease is primarily result of having internet connection installed in prior year.

Other: Increase is primarily due to golf cart lease in rents & storages, partially offset by lower budgeted advertising.

Revenue Analysis:

\$514,672 is budgeted to be generated from this program.

2011-2012 Budget

REVENUE

DEPARTMENT: 7003 Parks Ben Hawes

Fund 15: Recreational Fund

| Account | Description | Audit | | Amended | Budget | % |
|---------|--|-------------|------------------|---------------------|-------------------|---------------|
| | | 2008-2009 | 2009-2010 | Budget 2010-2011 | 2011-2012 | Change |
| 7321 | Greens Fees/9 Hole -- Weekdays | \$ 0 | \$ 7,078 | \$ 29,800 | \$ 15,000 | |
| 7322 | Greens Fees/18 Hole -- Weekdays | 0 | 7,143 | 60,000 | 85,000 | |
| 7323 | Greens Fees/9 Hole -- Weekend/Holiday | 0 | 1,380 | 21,000 | 7,272 | |
| 7324 | Greens Fees/18 Hole -- Weekend/Holiday | 0 | 8,942 | 85,000 | 82,000 | |
| 7325 | Green Fees -- All Day | 0 | 408 | 0 | 0 | |
| 7326 | Memberships/Family | 0 | 500 | 7,600 | 7,600 | |
| 7328 | Memberships/Senior | 0 | (20,225) | 25,500 | 22,700 | |
| 7329 | Memberships/Junior | 0 | 400 | 3,800 | 3,800 | |
| 7330 | Memberships/Single | 0 | 0 | 7,400 | 7,400 | |
| 7331 | Rentals/Pull Carts | 0 | 261 | 2,500 | 2,000 | |
| 7333 | Rentals/Annual Rolling Fee | 0 | 250 | 2,500 | 2,500 | |
| 7334 | Rentals/Clubs | 0 | 70 | 400 | 200 | |
| 7335 | Rentals/Gas Carts -- 9 Holes | 0 | 7,707 | 47,500 | 27,000 | |
| 7336 | Rentals/Gas Carts -- 18 Holes | 0 | 14,250 | 80,000 | 130,000 | |
| 7337 | Concessions | 0 | 2,498 | 25,000 | 30,000 | |
| 7338 | Pro Shop Sales | 0 | 4,682 | 22,000 | 25,000 | |
| 7339 | Tournaments/Outings | 0 | 122 | 30,000 | 20,000 | |
| 7340 | Golf Lessons | 0 | 0 | 4,500 | 4,000 | |
| 7341 | Par 3 | 0 | 2,458 | 15,000 | 24,000 | |
| 7342 | High Schools | 0 | 0 | 6,400 | 3,200 | |
| 7343 | Driving Range | 0 | 2,096 | 8,000 | 16,000 | |
| 8201 | Miscellaneous Revenue | 0 | 45,910 | 0 | 0 | |
| | | <u>\$ 0</u> | <u>\$ 85,930</u> | <u>\$ 483,900</u> | <u>\$ 514,672</u> | <u>100.0%</u> |

2011-2012 Budget

DEPARTMENT: 7004 Parks Hillcrest Golf Course

Fund 15: Recreational

| | | Actual | Actual | Amended | Budget | % |
|---------------------------|----------------------------|-----------|-----------|-----------|-----------|--------|
| | | 2008-2009 | 2009-2010 | Budget | 2011-2012 | Change |
| | | | | 2010-2011 | | |
| Personnel Services | | | | | | |
| 1101 | Salaries | \$ 80,444 | \$ 82,944 | \$ 54,876 | \$ 79,737 | |
| 1102 | Salaries-Part-time & Temp | 25,315 | 28,794 | 36,918 | 23,390 | |
| 1103 | Temporary Help-Outside | 14,490 | 17,217 | 24,578 | 22,841 | |
| 1105 | Overtime | 0 | 1,681 | 2,000 | 1,000 | |
| 1121 | Employees Retirement | 10,716 | 13,455 | 9,459 | 15,308 | |
| 1123 | Unemployment Expense | 318 | 341 | 462 | 312 | |
| 1124 | Clothing | 1,540 | 160 | 1,800 | 1,000 | |
| 1125 | Hospital Insurance | 11,147 | 12,829 | 17,748 | 8,817 | |
| 1126 | Life Insurance | 468 | 464 | 335 | 308 | |
| 1127 | Social Security | 7,598 | 8,088 | 7,098 | 7,966 | |
| 1128 | Workers Comp. | 616 | 991 | 1,989 | 925 | |
| | Total | 152,652 | 166,964 | 157,263 | 161,604 | 2.8% |
| Maintenance | | | | | | |
| 2201 | Maintenance/Buildings | 22,669 | 22,621 | 36,502 | 23,727 | |
| 2202 | Maintenance/Grounds | 10,095 | 11,819 | 17,073 | 8,991 | |
| 2204 | Repairs-Service Agreements | 706 | 567 | 500 | 2,425 | |
| 2211 | Mtc/Vehicles & Equipment | 20,033 | 21,077 | 13,665 | 12,127 | |
| | Total | 53,503 | 56,084 | 67,740 | 47,270 | -30.2% |
| Supplies | | | | | | |
| 2401 | Non-Capitalized Equipment | 18,620 | 0 | 250 | 0 | |
| 2402 | Postage | 61 | 61 | 200 | 70 | |
| 2403 | Technical Supplies | 2,013 | 1,741 | 2,000 | 13,200 | |
| 2404 | Agricultural Supplies | 8,561 | 8,545 | 12,000 | 17,260 | |
| 2405 | Cleaning Supplies | 607 | 614 | 650 | 650 | |
| 2407 | Office Supplies | 492 | 775 | 1,000 | 800 | |
| 2408 | Small Tools | 310 | 0 | 325 | 225 | |
| 2410 | Concession Supplies | 6,528 | 7,689 | 13,000 | 8,000 | |
| 2411 | Parks Concessions | 2,185 | 8,400 | 6,300 | 5,500 | |
| 2412 | Motor Fuel | 10,605 | 16,698 | 17,000 | 18,325 | |
| | Total | 49,982 | 44,523 | 52,725 | 64,030 | 21.4% |
| Utilities | | | | | | |
| 3301 | Utilities/OMU | 1,619 | 1,625 | 2,000 | 2,000 | |
| 3302 | Utilities/Non City | 10,068 | 8,134 | 10,000 | 9,700 | |
| 3303 | Communications | 809 | 733 | 1,430 | 900 | |
| | Total | 12,496 | 10,492 | 13,430 | 12,600 | -6.2% |

2011-2012 Budget

DEPARTMENT: 7004 Parks Hillcrest Golf Course

Fund 15: Recreational

| | Actual 2008-2009 | Actual 2009-2010 | Amended Budget 2010-2011 | Budget 2011-2012 | % Change |
|-------------------------------|---------------------|---------------------|--------------------------------|---------------------|-------------|
| Other | | | | | |
| 4501 Advertising | \$ 99 | \$ 1,100 | \$ 500 | \$ 500 | |
| 4503 Rents & Storages | 200 | 19,073 | 20,000 | 21,720 | |
| 4504 Insurance | 1,654 | 917 | 945 | 1,258 | |
| 4508 Safety Costs | 0 | 38 | 450 | 450 | |
| 4509 Training | 69 | 0 | 50 | 50 | |
| Total | 2,022 | 21,128 | 21,945 | 23,978 | 9.3% |
| Capital | | | | | |
| 5607 Replacement | 20,728 | 24,811 | 28,232 | 32,042 | |
| Total | 20,728 | 24,811 | 28,232 | 32,042 | 13.5% |
| Total | \$ 291,383 | \$ 324,002 | \$ 341,335 | \$ 341,524 | 0.1% |
| 5903 Transfer to Debt Service | 21,432 | 20,998 | 22,346 | 15,926 | |
| Department Total | \$ 312,815 | \$ 345,000 | \$ 363,681 | \$ 357,450 | -1.7% |

Expenditure Analysis:

Personnel: Increase in salaries primarily due to additions of an Asst Golf Manager and also reflects a more accurate allocation/spread of labor spent at Hillcrest
Supplies: Increase is primarily due to planned installation of software for the golf course.

Revenue Analysis:

\$246,036 is budgeted to be generated from this program

2011-2012 Budget

REVENUE

DEPARTMENT: 7004 Parks Hillcrest

Fund 15: Recreational Fund

| Account | Description | Audit | | Amended | Budget | % |
|---------|--|-------------------|-------------------|---------------------|-------------------|--------------|
| | | 2008-2009 | 2009-2010 | Budget 2010-2011 | 2011-2012 | Change |
| 7521 | Greens Fees/9 Hole -- Weekdays | \$ 32,451 | \$ 35,227 | \$ 35,000 | \$ 39,889 | |
| 7522 | Greens Fees/18 Hole -- Weekdays | 14,601 | 15,910 | 16,000 | 12,250 | |
| 7523 | Greens Fees/9 Hole -- Weekend/Holiday | 26,168 | 23,490 | 23,500 | 24,512 | |
| 7524 | Greens Fees/18 Hole -- Weekend/Holiday | 15,549 | 14,028 | 14,000 | 10,744 | |
| 7525 | Greens Fees/All Day | 108 | 705 | 500 | 0 | |
| 7526 | Memberships/Family | 3,438 | 15,250 | 7,600 | 10,718 | |
| 7527 | Memberships/Couple | 2,670 | 500 | 0 | 0 | |
| 7528 | Memberships/Senior | 20,227 | 51,113 | 25,500 | 29,371 | |
| 7529 | Memberships/Junior | 2,418 | 7,595 | 3,800 | 4,560 | |
| 7530 | Memberships/Single | 7,183 | 14,868 | 7,400 | 8,277 | |
| 7531 | Rentals/Pull Carts | 534 | 286 | 300 | 600 | |
| 7532 | Rentals/Daily Rolling Fee | 22 | 135 | 135 | 250 | |
| 7533 | Rentals/Annual Rolling Fee | 2,040 | 3,793 | 1,900 | 3,085 | |
| 7534 | Rentals/Clubs | 444 | 600 | 500 | 280 | |
| 7535 | Rentals/Gas Carts -- 9 Holes | 41,720 | 44,666 | 44,000 | 47,000 | |
| 7536 | Rentals/Gas Carts -- 18 Holes | 34,694 | 45,081 | 45,000 | 29,000 | |
| 7537 | Concessions | 14,138 | 14,254 | 14,250 | 15,000 | |
| 7538 | Pro Shop Sales | 7,624 | 8,179 | 8,100 | 7,200 | |
| 7539 | Tournaments/Outings | 650 | 5,029 | 5,000 | 3,300 | |
| 7540 | Golf Lessons | 3,201 | 2,448 | 0 | 0 | |
| | | <u>\$ 229,880</u> | <u>\$ 303,157</u> | <u>\$ 252,485</u> | <u>\$ 246,036</u> | <u>-2.6%</u> |

2011-2012 Budget

DEPARTMENT: 7005 Parks Ice Arena

Fund 15: Recreational

| | Actual 2008-2009 | Actual 2009-2010 | Amended Budget 2010-2011 | Budget 2011-2012 | % Change |
|---------------------------------|---------------------|---------------------|--------------------------------|---------------------|-------------|
| Personnel Services | | | | | |
| 1101 Salaries | \$ 23,374 | \$ 38,977 | \$ 49,660 | \$ 71,086 | |
| 1102 Salaries-Part-time & Temp | 34,803 | 111,484 | 149,983 | 133,795 | |
| 1103 Temporary Help-Outside | 7,548 | 8,408 | 0 | 0 | |
| 1105 Overtime | 0 | 436 | 0 | 100 | |
| 1121 Employees Retirement | 5,613 | 7,869 | 13,731 | 17,058 | |
| 1123 Unemployment Expense | 174 | 452 | 599 | 615 | |
| 1124 Clothing | 387 | 570 | 600 | 800 | |
| 1125 Hospital Insurance | 4,517 | 7,883 | 10,440 | 9,532 | |
| 1126 Life Insurance | 138 | 217 | 279 | 275 | |
| 1127 Social Security | 4,239 | 11,148 | 15,273 | 15,681 | |
| 1128 Workers Comp. | 1,814 | 1,946 | 3,365 | 5,863 | |
| 1129 Other Benefits | 2 | 0 | 0 | 0 | |
| Total | 82,609 | 189,390 | 243,930 | 254,805 | 4.5% |
| Maintenance | | | | | |
| 2201 Maintenance/Buildings | 19,528 | 9,054 | 33,439 | 33,165 | |
| 2202 Maintenance/Grounds | 3,947 | 5,743 | 8,444 | 9,726 | |
| 2204 Repairs-Service Agreements | 1,720 | 2,439 | 3,000 | 3,000 | |
| 2211 Mtc/Vehicles & Equipment | 11,556 | 11,095 | 6,127 | 5,437 | |
| Total | 36,751 | 28,331 | 51,010 | 51,328 | 0.6% |
| Supplies | | | | | |
| 2401 Non-Capitalized Equipment | 0 | 12,921 | 8,100 | 7,000 | |
| 2402 Postage | 35 | 501 | 700 | 795 | |
| 2403 Technical Supplies | 2,345 | 7,366 | 10,600 | 10,600 | |
| 2405 Cleaning Supplies | 1,224 | 4,474 | 4,000 | 4,000 | |
| 2407 Office Supplies | 97 | 1,465 | 1,480 | 1,480 | |
| 2408 Small Tools | 0 | 0 | 50 | 50 | |
| 2409 Dues & Subscriptions | 583 | 635 | 710 | 710 | |
| 2410 Concession Supplies | 15,753 | 41,876 | 45,000 | 40,000 | |
| 2411 Parks Concessions | 0 | 61 | 1,000 | 1,000 | |
| 2412 Motor Fuel | 0 | 2,828 | 4,500 | 4,000 | |
| Total | 20,037 | 72,127 | 76,140 | 69,635 | -8.5% |
| Utilities | | | | | |
| 3301 Utilities/OMU | 16,667 | 76,159 | 75,000 | 85,000 | |
| 3302 Utilities/Non City | 1,517 | 20,701 | 23,000 | 15,000 | |
| 3303 Communications | 766 | 1,726 | 1,830 | 1,700 | |
| Total | 18,950 | 98,586 | 99,830 | 101,700 | 1.9% |

2011-2012 Budget

DEPARTMENT: 7005 Parks Ice Arena

Fund 15: Recreational

| | <u>Actual</u> | <u>Actual</u> | <u>Amended</u> | <u>Budget</u> | <u>%</u> |
|------------------------|-------------------|-------------------|-------------------|-------------------|---------------|
| | <u>2008-2009</u> | <u>2009-2010</u> | <u>2010-2011</u> | <u>2011-2012</u> | <u>Change</u> |
| Other | | | | | |
| 4501 Advertising | \$ 7,475 | \$ 14,404 | \$ 35,000 | \$ 40,000 | |
| 4502 Travel | 0 | 0 | 0 | 300 | |
| 4503 Rents & Storages | 0 | 0 | 200 | 0 | |
| 4504 Insurance | 5,807 | 4,426 | 4,640 | 4,984 | |
| 4506 Profess/Technical | 264 | 2,514 | 2,300 | 2,300 | |
| 4508 Safety Costs | 65 | 132 | 200 | 200 | |
| Total | <u>13,611</u> | <u>21,476</u> | <u>42,340</u> | <u>47,784</u> | 12.9% |
| Capital | | | | | |
| 5607 Replacement | <u>12,142</u> | <u>12,706</u> | <u>13,571</u> | <u>13,276</u> | |
| Total | <u>12,142</u> | <u>12,706</u> | <u>13,571</u> | <u>13,276</u> | -2.2% |
| Department Total | <u>\$ 184,100</u> | <u>\$ 422,616</u> | <u>\$ 526,821</u> | <u>\$ 538,528</u> | 2.2% |

Expenditure Analysis:

Supplies: Decrease due to less equipment needed and concessions are lower based on prior usage.

Other: Increase mainly due to additional advertising to help raise revenues.

Revenue Analysis:

\$384,300 is budgeted to be generated from this program.

2011-2012 Budget

REVENUE

DEPARTMENT: 7005 Parks Ice Arena

Fund 15: Recreational Fund

| Account | Description | Audit | Audit | Amended | Budget | % |
|---------|----------------------------------|-------------------|-------------------|-------------------|-------------------|---------------|
| | | 2008-2009 | 2009-2010 | Budget | 2011-2012 | Change |
| 7351 | Skate Card | \$ 425 | \$ 621 | \$ 1,000 | \$ 100 | |
| 7352 | Weekday Sessions | 5,821 | 4,469 | 5,000 | 6,000 | |
| 7353 | Weekend Sessions | 20,735 | 46,420 | 62,000 | 50,000 | |
| 7354 | Daily Fees - Groups | 1,535 | 5,204 | 12,000 | 9,000 | |
| 7355 | Concessions | 23,910 | 97,044 | 125,000 | 98,000 | |
| 7356 | Services - Lockers | 38 | 484 | 1,000 | 900 | |
| 7357 | Services - Skate Sharpening | 703 | 1,099 | 1,500 | 1,000 | |
| 7358 | Services - Skate Rental | 14,483 | 33,855 | 51,000 | 37,000 | |
| 7359 | Rentals - Figure Skaters | 10,775 | 17,776 | 19,500 | 20,000 | |
| 7360 | Rentals - Birthday Parties | 7,035 | 29,127 | 40,000 | 34,000 | |
| 7361 | Rentals - Private Parties | 2,195 | 6,553 | 7,000 | 6,000 | |
| 7362 | Rentals - Youth and Men's Hockey | 37,309 | 62,835 | 64,000 | 63,000 | |
| 7363 | Lessons - Badges | 0 | 0 | 50 | 100 | |
| 7364 | Lessons - Classes | 8,735 | 16,211 | 18,000 | 14,000 | |
| 7365 | Lessons - Private | 0 | 133 | 200 | 200 | |
| 7366 | P.E. Classes | 4,345 | 6,729 | 8,000 | 7,000 | |
| 7367 | Vending Machine | 2,007 | 4,031 | 7,000 | 4,500 | |
| 7368 | Advertising | 0 | 26,142 | 30,000 | 30,000 | |
| 7369 | Cheapskate Club | 0 | 992 | 1,000 | 1,500 | |
| 7370 | Gift Cards | 0 | 0 | 0 | 2,000 | |
| | | <u>\$ 140,051</u> | <u>\$ 359,725</u> | <u>\$ 453,250</u> | <u>\$ 384,300</u> | <u>-15.2%</u> |

2011-2012 Budget

DEPARTMENT: 7006 Parks Pools

Fund 15: Recreational

| | Actual 2008-2009 | Actual 2009-2010 | Amended Budget 2010-2011 | Budget 2011-2012 | % Change |
|---------------------------------|---------------------|---------------------|--------------------------------|---------------------|-------------|
| Personnel Services | | | | | |
| 1101 Salaries | \$ 0 | \$ 12,363 | \$ 21,664 | \$ 15,342 | |
| 1102 Salaries-Part-time & Temp | 47,237 | 56,962 | 63,369 | 60,795 | |
| 1105 Overtime | 0 | 1 | 0 | 0 | |
| 1121 Employees Retirement | 0 | 2,306 | 4,345 | 3,725 | |
| 1123 Unemployment Expense | 142 | 208 | 255 | 228 | |
| 1124 Clothing | 789 | 637 | 830 | 830 | |
| 1125 Hospital Insurance | 0 | 2,517 | 0 | 3,107 | |
| 1126 Life Insurance | 0 | 67 | 111 | 61 | |
| 1127 Social Security | 3,614 | 5,175 | 6,505 | 5,824 | |
| 1128 Workers Comp. | 1,566 | 1,839 | 2,068 | 2,203 | |
| Total | 53,348 | 82,075 | 99,147 | 92,115 | -7.1% |
| Maintenance | | | | | |
| 2201 Maintenance/Buildings | 32,071 | 34,723 | 34,924 | 32,469 | |
| 2202 Maintenance/Grounds | 8,829 | 7,795 | 10,163 | 8,489 | |
| 2204 Repairs-Service Agreements | 82 | 10 | 1,000 | 995 | |
| Total | 40,982 | 42,528 | 46,087 | 41,953 | -9.0% |
| Supplies | | | | | |
| 2402 Postage | 86 | 32 | 175 | 50 | |
| 2403 Technical Supplies | 8,090 | 10,141 | 10,150 | 10,150 | |
| 2405 Cleaning Supplies | 868 | 1,178 | 1,000 | 1,000 | |
| 2407 Office Supplies | 89 | 55 | 50 | 50 | |
| 2410 Concession Supplies | 13,916 | 10,310 | 12,250 | 12,250 | |
| Total | 23,049 | 21,716 | 23,625 | 23,500 | -0.5% |
| Utilities | | | | | |
| 3301 Utilities/OMU | 15,828 | 20,327 | 19,000 | 15,000 | |
| 3303 Communications | 700 | 703 | 700 | 700 | |
| Total | 16,528 | 21,030 | 19,700 | 15,700 | -20.3% |
| Other | | | | | |
| 4501 Advertising | 0 | 0 | 500 | 500 | |
| 4502 Travel | 0 | 0 | 0 | 200 | |
| 4504 Insurance | 1,995 | 896 | 923 | 1,011 | |
| 4506 Profess/Technical | 1,109 | 1,507 | 1,514 | 1,514 | |
| 4508 Safety Costs | 100 | 447 | 374 | 374 | |
| 4509 Training | 96 | 26 | 0 | 0 | |
| Total | 3,300 | 2,876 | 3,311 | 3,599 | 8.7% |

2011-2012 Budget

DEPARTMENT: 7006 Parks Pools

Fund 15: Recreational

| | | <u>Actual</u> | <u>Actual</u> | <u>Amended</u> | <u>Budget</u> | <u>%</u> |
|----------------|------------------|------------------|------------------|------------------|------------------|---------------|
| | | <u>2008-2009</u> | <u>2009-2010</u> | <u>Budget</u> | <u>2011-2012</u> | <u>Change</u> |
| | | | | <u>2010-2011</u> | | |
| Capital | | | | | | |
| 5607 | Replacement | \$ 9,504 | \$ 9,655 | \$ 10,580 | \$ 10,018 | |
| | Total | 9,504 | 9,655 | 10,580 | 10,018 | -5.3% |
| | Department Total | \$ 146,711 | \$ 179,880 | \$ 202,450 | \$ 186,885 | -7.7% |

Expenditure Analysis:

Personnel: Decrease due to reallocating salaries between pools and ice arena.

Utilities: Decrease based on prior usage amounts.

Other: Increase in travel is due to mileage driven between pools and ice arena.

Revenue Analysis:

\$78,780 is budgeted to be generated from this program.

2011-2012 Budget

REVENUE

DEPARTMENT: 7006 Parks Pools

Fund 15: Recreational Fund

| Account | Description | Audit | Audit | Amended | Budget | % |
|---------|-----------------------|------------------|------------------|------------------|------------------|--------------|
| | | 2008-2009 | 2009-2010 | Budget | 2011-2012 | Change |
| 7381 | Special Events | \$ 653 | \$ 708 | \$ 700 | \$ 700 | |
| 7382 | Swim Card | 270 | 365 | 585 | 585 | |
| 7383 | Cravens - Daily | 7,186 | 5,199 | 7,500 | 7,500 | |
| 7384 | Cravens - Concessions | 3,704 | 4,632 | 4,500 | 5,500 | |
| 7385 | Cravens - Rentals | 2,065 | 1,725 | 2,000 | 2,000 | |
| 7386 | Cravens - Lessons | 3 | 0 | 0 | 0 | |
| 7387 | Combest - Daily | 19,796 | 20,795 | 22,440 | 22,500 | |
| 7388 | Combest - Group | 7,481 | 6,471 | 9,435 | 7,600 | |
| 7389 | Combest - Concessions | 13,995 | 14,991 | 17,250 | 17,250 | |
| 7390 | Combest - Rentals | 3,594 | 3,095 | 3,800 | 3,800 | |
| 7391 | Swim Lessons | 9,255 | 6,980 | 9,800 | 8,000 | |
| 7392 | Combest - Lockers | 221 | 277 | 225 | 325 | |
| 7395 | Cravens - Lockers | 14 | 10 | 15 | 20 | |
| 7397 | Cravens - Group | 853 | 2,261 | 1,580 | 3,000 | |
| | | <u>\$ 69,090</u> | <u>\$ 67,509</u> | <u>\$ 79,830</u> | <u>\$ 78,780</u> | <u>-1.3%</u> |

2011-2012 Budget

DEPARTMENT: 7008 Softball Complex

Fund 15: Recreational

| | | Actual | Actual | Amended | Budget | % |
|---------------------------|----------------------------------|-----------|-----------|-----------|-----------|--------|
| | | 2008-2009 | 2009-2010 | Budget | 2011-2012 | Change |
| | | | | 2010-2011 | | |
| Personnel Services | | | | | | |
| 1101 | Salaries | \$ 24,842 | \$ 27,428 | \$ 27,493 | \$ 33,643 | |
| 1102 | Salaries-Part-time & Temp | 32,282 | 42,439 | 39,275 | 64,258 | |
| 1103 | Temporary Help-Outside | 16 | 513 | 26,082 | 3,000 | |
| 1105 | Overtime | 1,087 | 1,557 | 700 | 500 | |
| 1121 | Employees Retirement | 3,523 | 4,641 | 4,773 | 6,474 | |
| 1123 | Unemployment Expense | 160 | 213 | 202 | 295 | |
| 1124 | Clothing | 0 | 132 | 132 | 185 | |
| 1125 | Hospital Insurance | 5,684 | 6,525 | 10,440 | 2,663 | |
| 1126 | Life Insurance | 138 | 164 | 165 | 135 | |
| 1127 | Social Security | 4,190 | 5,167 | 5,161 | 7,528 | |
| 1128 | Workers Comp. | 1,153 | 1,265 | 1,987 | 2,847 | |
| | Total | 73,075 | 90,044 | 116,410 | 121,528 | 4.4% |
| Maintenance | | | | | | |
| 2201 | Maintenance/Buildings | 13,790 | 13,090 | 13,711 | 13,365 | |
| 2202 | Maintenance/Grounds | 99,489 | 103,559 | 82,638 | 88,177 | |
| 2203 | Maintenance/Furniture & Fixtures | 0 | 0 | 400 | 800 | |
| 2204 | Repairs-Service Agreements | 206 | 338 | 1,000 | 300 | |
| | Total | 113,485 | 116,987 | 97,749 | 102,642 | 5.0% |
| Supplies | | | | | | |
| 2401 | Non-Capitalized Equipment | 12,852 | 700 | 1,000 | 1,000 | |
| 2402 | Postage | 132 | 3 | 160 | 160 | |
| 2403 | Technical Supplies | 10,380 | 11,398 | 12,318 | 13,117 | |
| 2405 | Cleaning Supplies | 1,933 | 1,661 | 2,000 | 1,800 | |
| 2407 | Office Supplies | 64 | 45 | 75 | 80 | |
| 2410 | Concession Supplies | 37,375 | 37,884 | 42,600 | 43,400 | |
| 2411 | Parks Concessions | 480 | 0 | 1,900 | 3,210 | |
| | Total | 63,216 | 51,691 | 60,053 | 62,767 | 4.5% |
| Utilities | | | | | | |
| 3301 | Utilities/OMU | 11,469 | 11,286 | 13,000 | 13,000 | |
| 3303 | Communications | 1,474 | 518 | 500 | 655 | |
| | Total | 12,943 | 11,804 | 13,500 | 13,655 | 1.1% |

2011-2012 Budget

DEPARTMENT: 7008 Softball Complex

Fund 15: Recreational

| | Actual 2008-2009 | Actual 2009-2010 | Amended Budget 2010-2011 | Budget 2011-2012 | % Change |
|---------------------------|---------------------|---------------------|--------------------------------|---------------------|-------------|
| Other | | | | | |
| 4501 Advertising | \$ 201 | \$ 120 | \$ 220 | \$ 200 | |
| 4502 Travel | 0 | 0 | 0 | 500 | |
| 4503 Rents & Storages | 193 | 338 | 338 | 338 | |
| 4504 Insurance | 737 | 308 | 317 | 354 | |
| 4505 Contractual Services | 26,780 | 780 | 0 | 0 | |
| 4506 Profess/Technical | 18,043 | 19,783 | 24,363 | 31,938 | |
| 4508 Safety Costs | 18 | 131 | 196 | 196 | |
| Total | 45,972 | 21,460 | 25,434 | 33,526 | 31.8% |
| Capital | | | | | |
| 5607 Replacement | 22,259 | 26,383 | 38,385 | 37,023 | |
| Total | 22,259 | 26,383 | 38,385 | 37,023 | -3.5% |
| Department Total | \$ 330,950 | \$ 318,369 | \$ 351,531 | \$ 371,141 | 5.6% |

Expenditure Analysis:

Personnel: Increase in salaries due to a pay grade change. Part-time salaries are higher due to ground laborers on payroll as opposed to using temporary service (decrease reflected in 1103 account).

Supplies: Increase in technical supplies due to increased shirts/awards/equipment needed. Concession supplies increased based on prior usage. Parks concessions include increased items to be sold.

Other: Increase is primarily due to professional/technical by umpire fees increasing.

Revenue Analysis:

\$207,003 is budgeted to be generated from this program.

2011-2012 Budget

REVENUE

DEPARTMENT: 7008 Parks Fisher Park

Fund 15: Recreational Fund

| Account | Description | Audit | | Amended | Budget | % |
|---------|---------------------------|-------------------|-------------------|---------------------|-------------------|--------|
| | | 2008-2009 | 2009-2010 | Budget 2010-2011 | 2011-2012 | Change |
| 7411 | League Registration | \$ 29,524 | \$ 29,925 | \$ 37,967 | \$ 41,000 | |
| 7412 | Tournament Registration | 1,299 | 869 | 0 | 6,125 | |
| 7414 | Tournament Rental | 7,190 | 6,561 | 9,070 | 9,070 | |
| 7415 | Concessions | 102,445 | 88,315 | 105,808 | 105,808 | |
| 7417 | Other Revenue | 2,010 | 754 | 2,000 | 2,000 | |
| 7418 | Sponsorships | 14,747 | 1,187 | 3,000 | 4,500 | |
| 7419 | Miscellaneous Revenues | 5,076 | 6,228 | 5,050 | 7,500 | |
| 7422 | T-Ball | 17,090 | 16,482 | 16,480 | 18,000 | |
| 7423 | Kickball | 802 | 1,532 | 1,030 | 1,050 | |
| 7432 | Concessions | 124 | 0 | 0 | 0 | |
| 7488 | Tournament Vendors | 0 | 956 | 4,660 | 2,500 | |
| 7487 | Tournament Team Surcharge | 0 | 1,280 | 2,140 | 2,140 | |
| 7486 | Fall Baseball League | 2,383 | 3,002 | 3,420 | 7,310 | |
| | | <u>\$ 182,690</u> | <u>\$ 157,091</u> | <u>\$ 190,625</u> | <u>\$ 207,003</u> | 8.6% |

2011-2012 Budget

DEPARTMENT: 7010 Parks Sportscenter

Fund 15: Recreational

| | Actual 2008-2009 | Actual 2009-2010 | Amended Budget 2010-2011 | Budget 2011-2012 | % Change |
|---------------------------------|---------------------|---------------------|--------------------------------|---------------------|-------------|
| Personnel Services | | | | | |
| 1101 Salaries | \$ 64,759 | \$ 66,969 | \$ 85,245 | \$ 85,233 | |
| 1102 Salaries-Part-time & Temp | 0 | 1,242 | 0 | 0 | |
| 1103 Temporary Help-Outside | 52,620 | 65,061 | 50,000 | 50,000 | |
| 1105 Overtime | 10,705 | 6,294 | 6,000 | 5,000 | |
| 1121 Employees Retirement | 10,387 | 11,823 | 15,448 | 17,108 | |
| 1123 Unemployment Expense | 213 | 222 | 274 | 271 | |
| 1124 Clothing | 222 | 308 | 500 | 500 | |
| 1125 Hospital Insurance | 3,576 | 2,067 | 3,816 | 2,663 | |
| 1126 Life Insurance | 365 | 402 | 488 | 321 | |
| 1127 Social Security | 4,882 | 5,185 | 6,980 | 6,903 | |
| 1128 Workers Comp. | 1,191 | 1,139 | 2,160 | 2,465 | |
| Total | 148,920 | 160,712 | 170,911 | 170,464 | -0.3% |
| Maintenance | | | | | |
| 2201 Maintenance/Buildings | 85,242 | 46,120 | 40,978 | 50,761 | |
| 2202 Maintenance/Grounds | 2,739 | 2,835 | 3,998 | 4,933 | |
| 2204 Repairs-Service Agreements | 1,010 | 840 | 2,800 | 2,800 | |
| Total | 88,991 | 49,795 | 47,776 | 58,494 | 22.4% |
| Supplies | | | | | |
| 2401 Non-Capitalized Equipment | 3,878 | 5,575 | 5,000 | 4,200 | |
| 2402 Postage | 0 | 4 | 50 | 20 | |
| 2403 Technical Supplies | 1,154 | 1,217 | 1,600 | 1,350 | |
| 2405 Cleaning Supplies | 3,825 | 4,447 | 4,200 | 4,200 | |
| 2407 Office Supplies | 488 | 521 | 550 | 550 | |
| 2408 Small Tools | 0 | 39 | 200 | 100 | |
| 2409 Dues & Subscriptions | 405 | 405 | 450 | 450 | |
| 2410 Concession Supplies | 27,185 | 30,411 | 19,800 | 15,500 | |
| Total | 36,935 | 42,619 | 31,850 | 26,370 | -17.2% |
| Utilities | | | | | |
| 3301 Utilities/OMU | 41,341 | 38,411 | 40,000 | 38,000 | |
| 3302 Utilities/Non City | 22,496 | 13,758 | 20,000 | 16,000 | |
| 3303 Communications | 1,242 | 1,248 | 1,350 | 1,350 | |
| Total | 65,079 | 53,417 | 61,350 | 55,350 | -9.8% |
| Other | | | | | |
| 4501 Advertising | 0 | 0 | 1,694 | 1,600 | |
| 4504 Insurance | 10,788 | 4,605 | 4,743 | 5,199 | |
| 4505 Contractual Services | 4,836 | 3,466 | 6,300 | 6,300 | |
| 4508 Safety Costs | 382 | 199 | 350 | 350 | |
| Total | 16,006 | 8,270 | 13,087 | 13,449 | 2.8% |

2011-2012 Budget

DEPARTMENT: 7010 Parks Sportscenter

Fund 15: Recreational

| | | <u>Actual</u> | <u>Actual</u> | <u>Amended</u> | <u>Budget</u> | <u>%</u> |
|----------------|------------------|------------------|------------------|------------------|------------------|---------------|
| | | <u>2008-2009</u> | <u>2009-2010</u> | <u>Budget</u> | <u>2011-2012</u> | <u>Change</u> |
| | | | | <u>2010-2011</u> | | |
| Capital | | | | | | |
| 5607 | Replacement | \$ 62,227 | \$ 64,998 | \$ 69,396 | \$ 70,565 | |
| | Total | 62,227 | 64,998 | 69,396 | 70,565 | 1.7% |
| | Department Total | \$ 418,158 | \$ 379,811 | \$ 394,370 | \$ 394,692 | 0.1% |

Expenditure Analysis:

Maintenance: Increase due to reallocating maintenance expenses.

Supplies: Decrease primarily due to adjusting budget to prior use amounts.

Revenue Analysis:

\$155,000 is budgeted to be generated from this program.

2011-2012 Budget

REVENUE

DEPARTMENT: 7010 Parks Sportscenter

Fund 15: Recreational Fund

| Account | Description | Audit | Audit | Amended | Budget | % |
|---------|------------------------|-------------------|-------------------|---------------------|-------------------|---------------|
| | | 2008-2009 | 2009-2010 | Budget 2010-2011 | 2011-2012 | Change |
| 7309 | Catering Fees | \$ 7,679 | \$ 2,452 | \$ 5,000 | \$ 5,000 | |
| 7311 | High School Basketball | 9,621 | 8,555 | 4,500 | 3,500 | |
| 7312 | College Basketball | 21,194 | 19,749 | 19,000 | 19,000 | |
| 7313 | Tournaments | 4,816 | 7,828 | 2,300 | 0 | |
| 7314 | Concessions | 79,628 | 91,718 | 56,000 | 41,000 | |
| 7315 | Group Rentals | 58,588 | 43,893 | 42,500 | 43,000 | |
| 7317 | Vending Machines | 30 | 0 | 0 | 0 | |
| 7318 | Advertising | 22,000 | 20,750 | 25,000 | 19,500 | |
| 7319 | Ticket Surcharge | 33,752 | 39,643 | 26,000 | 24,000 | |
| | | <u>\$ 237,308</u> | <u>\$ 234,588</u> | <u>\$ 180,300</u> | <u>\$ 155,000</u> | <u>-14.0%</u> |

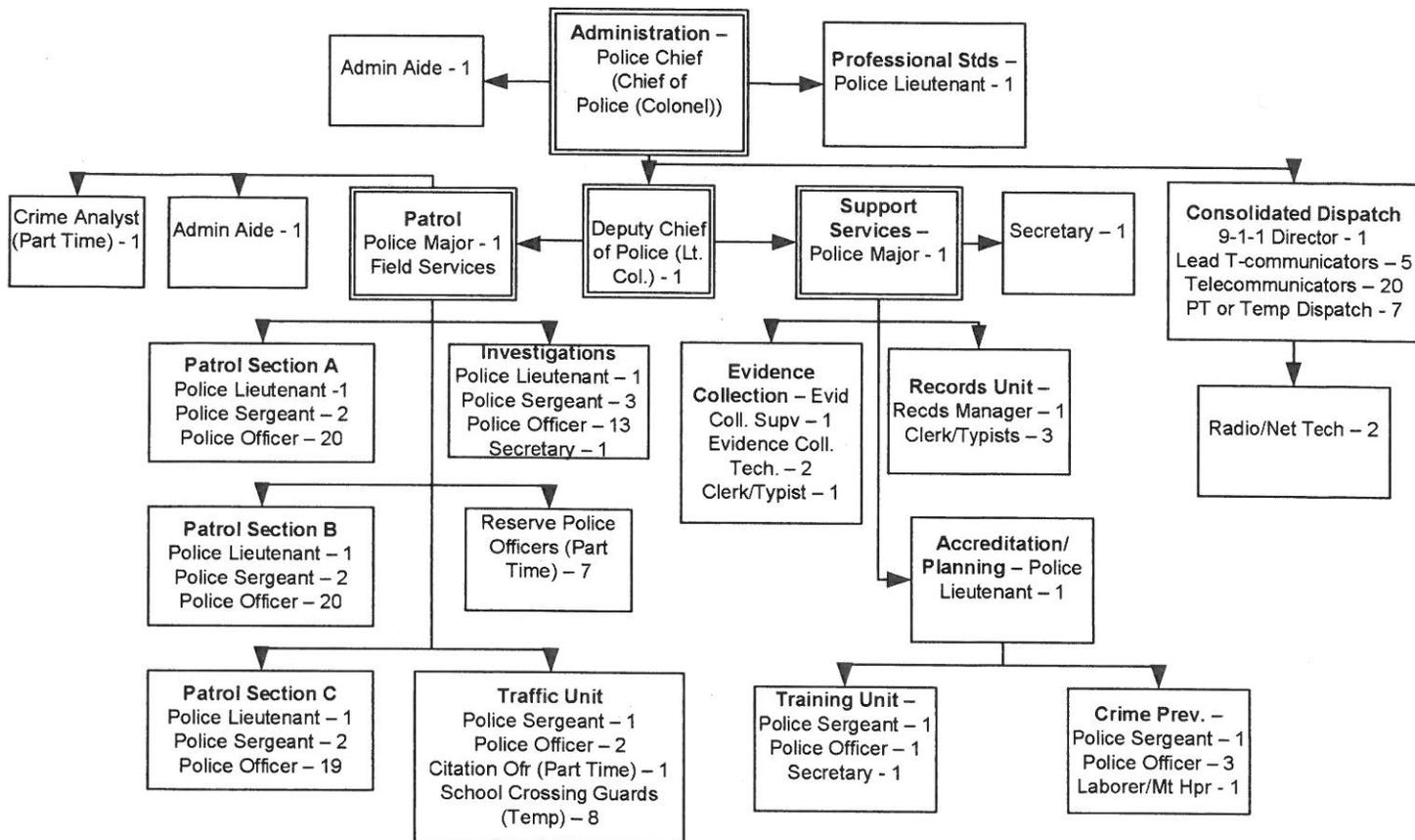
Program Description

This program, through individual sponsorships and awards, provides opportunities that allow everyone in the Owensboro community to participate in the recreational program.

| Account Description | Audit 2008-2009 | Audit 2009-2010 | Amended Budget 2010-2011 | Budget 2011-2012 | % Change |
|----------------------|--------------------|--------------------|--------------------------------|---------------------|-------------|
| Revenue | | | | | |
| 7301 Scholarships | \$ 3,145 | \$ 1,149 | \$ 4,000 | \$ 2,500 | |
| 7302 Sponsors | 10,239 | 3,538 | 25,000 | 2,000 | |
| Total Revenue | \$ 13,384 | \$ 4,687 | \$ 29,000 | \$ 4,500 | -84.5% |
| Expenditures: | | | | | |
| 4553 Scholarships | \$ 656 | \$ (1,089) | \$ 4,000 | \$ 3,000 | |
| 4554 Sponsorship | 14,090 | 25,647 | 2,000 | 3,500 | |
| Total Expenditures | \$ 14,746 | \$ 24,558 | \$ 6,000 | \$ 6,500 | 8.3% |



POLICE DEPARTMENT – FY 2011-2012



This structure is subject to change during the course of Fiscal Year 2011-2012.

IMPORTANT: Hazardous duty titles must remain same as titles previously approved by Ky Retirement Systems; if any changes, seek approval.

2011-2012 Budget

DEPARTMENT: 4100 Police Summary

Fund 01: General

| | Actual 2008-2009 | Actual 2009-2010 | Amended Budget 2010-2011 | Budget 2011-2012 | Percent Change |
|---------------------------------------|---------------------|---------------------|--------------------------------|---------------------|-------------------|
| Personnel Services | | | | | |
| 1101 Salaries | \$ 5,307,993 | \$ 5,378,009 | \$ 5,128,825 | \$ 5,234,519 | |
| 1102 Salaries-Part-time & Temp | 237,237 | 247,040 | 365,123 | 241,896 | |
| 1103 Temporary Help-Outside | 12,494 | 7,198 | 4,000 | 0 | |
| 1105 Overtime | 362,169 | 304,097 | 287,345 | 271,045 | |
| 1106 Retirement Contingency | 0 | 0 | 105,850 | 73,063 | |
| 1121 Employees Retirement | 1,468,218 | 1,670,143 | 1,713,096 | 1,866,891 | |
| 1123 Unemployment Expense | 17,735 | 17,870 | 17,355 | 17,243 | |
| 1124 Clothing | 74,377 | 83,942 | 80,650 | 74,400 | |
| 1125 Hospital Insurance | 696,516 | 769,476 | 698,256 | 750,552 | |
| 1126 Life Insurance | 30,056 | 30,693 | 29,832 | 18,762 | |
| 1127 Social Security | 156,299 | 155,673 | 155,717 | 135,132 | |
| 1128 Workers Comp. | 105,364 | 98,106 | 91,426 | 96,829 | |
| 1129 Other Benefits | 1,515 | 1,816 | 2,250 | 1,750 | |
| Total | 8,469,973 | 8,764,063 | 8,679,725 | 8,782,082 | 1% |
| Maintenance | | | | | |
| 2201 Maintenance/Buildings | 105,755 | 61,311 | 100,410 | 97,972 | |
| 2202 Maintenance/Grounds | 13,742 | 13,600 | 21,227 | 20,681 | |
| 2204 Repairs-Service Agreements | 48,718 | 63,815 | 57,852 | 29,840 | |
| 2205 Maintenance/Repairs - Radio | 0 | 0 | 95,008 | 20,800 | |
| 2206 Maintenance/Repair Computers | 0 | 0 | 1,500 | 1,200 | |
| 2211 Maintenance/Vehicles & Equipment | 230,906 | 238,217 | 241,447 | 214,270 | |
| Total | 399,121 | 376,943 | 517,444 | 384,763 | -26% |
| Supplies | | | | | |
| 2401 Non-Capitalized Equipment | 39,993 | 64,806 | 93,373 | 93,480 | |
| 2402 Postage | 2,123 | 2,233 | 2,997 | 2,658 | |
| 2403 Technical Supplies | 98,155 | 102,999 | 113,005 | 120,647 | |
| 2405 Cleaning Supplies | 7,668 | 10,100 | 12,020 | 11,700 | |
| 2407 Office Supplies | 43,740 | 43,558 | 58,818 | 36,575 | |
| 2409 Dues & Subscriptions | 4,716 | 5,442 | 5,875 | 3,665 | |
| 2412 Motor Fuel | 219,312 | 230,997 | 264,700 | 329,000 | |
| Total | 415,707 | 460,135 | 550,788 | 597,725 | 9% |
| Utilities | | | | | |
| 3301 Utilities/OMU | 38,507 | 37,711 | 41,845 | 40,800 | |
| 3302 Utilities/Non City | 964 | 698 | 1,650 | 1,550 | |
| 3303 Communications | 145,650 | 196,722 | 47,362 | 43,030 | |
| Total | 185,121 | 235,131 | 90,857 | 85,380 | -6% |

2011-2012 Budget

DEPARTMENT: 4100 Police Summary

Fund 01: General

| | Actual 2008-2009 | Actual 2009-2010 | Amended Budget 2010-2011 | Budget 2011-2012 | Percent Change |
|------------------------|---------------------|---------------------|--------------------------------|---------------------|-------------------|
| Other | | | | | |
| 4501 Advertising | \$ 0 | \$ 0 | \$ 500 | \$ 0 | |
| 4502 Travel | 13,690 | 11,290 | 17,400 | 14,645 | |
| 4504 Insurance | 137,969 | 115,572 | 121,176 | 139,086 | |
| 4506 Profess/Technical | 15,785 | 14,030 | 52,815 | 20,075 | |
| 4508 Safety Costs | 4,563 | 2,343 | 6,905 | 4,330 | |
| 4509 Training | 42,051 | 43,709 | 64,174 | 60,335 | |
| Total | 214,058 | 186,944 | 262,970 | 238,471 | -9% |
| Capital | | | | | |
| 5605 Equipment | 19,702 | 24,250 | 0 | 0 | |
| 5607 Replacement | 208,836 | 185,093 | 197,760 | 208,794 | |
| Total | 228,538 | 209,343 | 197,760 | 208,794 | 6% |
| Department Total | \$ 9,912,518 | \$ 10,232,559 | \$ 10,299,544 | \$ 10,297,215 | 0% |

Expenditure Analysis:

Personnel: Decrease in Salaries part-time due to elimination of three part-time reserve officer positions and five crossing guards. Decrease in clothing account due to reduction in the uniform allowance.

Maintenance: Increase in maintenance/service agreements is largely due to reworking of maintenance/repair agreements dealing with radio maintenance and Central Dispatch equipment.

Supplies: Increase due in part in technical supplies due to an increase in price of body armor bid and ammunition. Also, with rising cost of fuel, the inflation guidelines suggested a 25% increase in fuel budget.

Other: Decrease in professional technical is due to decrease in needs of the radio technician budget for next year.

Revenue Analysis

No revenues are generated by this department.

2011-2012 Budget

DEPARTMENT: 4101 Police Patrol Division

Fund 01: General

Program Description

The Patrol Division provides continual 24-hour police service throughout the City of Owensboro. Our mission is to reduce the fear of crime while providing prompt, courteous, and equitable service to all persons who visit, reside, or work in our community. Our goal is to provide these services while being as efficient with taxpayer dollars as possible.

| Performance Indicators | Actual 2008-2009 | Actual 2009-2010 | Projected 2010-2011 | Estimated 2011-2012 |
|--|---------------------|---------------------|------------------------|------------------------|
| Emergency response time (minutes) | 3.37 | 3.22 | 3.13 | 3.30 |
| Accidents investigated | 2,809 | 2,927 | 2,876 | 2,905 |
| Driving Under Influence (DUI) arrests | 479 | 542 | 531 | 525 |
| Moving violation citations/courtesy notices issued | 13,166 | 12,902 | 14,457 | 12,472 |
| Service escorts | 760 | 797 | 826 | 750 |

2010-2011 Accomplishments

1. Delivered professional first responder services and targeted high crime areas to meet the community's needs.
 2. Replaced 12 complete light bar systems in our fleet which enhanced officer safety and public safety.
 3. Implemented Crisis Intervention Training, resulting in improved officer related response to emotionally distraught citizens.
 4. Participated in Governor's Highway Safety Program.
 5. Continued the Criminal Investigations Division (CID) Shadow Program for patrol officers to learn investigative skills from veteran detectives.
 6. Completed state mandated Mobile Data Terminal (MDT) training utilizing on-line training from the Department of Criminal Justice Training.
 7. Maintained strong relations with the Neighborhood Alliance groups.
-

2011-2012 Objectives

1. Continue to implement Crisis Intervention Training to patrol officers, enhancing services provided to emotionally distraught citizens.
 2. Incorporate training sessions for Patrol Evidence Technicians in efforts to learn and refine evidence collection skills from the Evidence Collection Unit.
 3. Patrol officers will increase the clearance rate of misdemeanor theft related index crimes by investigating cases utilizing National Incident Based Reporting System (NIBRS) investigative case management tools on Kentucky Operating Portal System (KYOPS).
 4. Reduce injury related accidents by participating in the Governor's Highway Safety Program.
 5. Implement the Premier MDT program at the front desk work station to enhance officers' ability to field reports from the public.
 6. Continue Leadership Development for all officers.
 7. Continue to maintain strong relationships with the Neighborhood Alliance Groups.
 8. Incorporate defensive driving training.
 9. To deliver professional first-responder services and target high crime areas to meet community needs.
-

2011-2012 Budget

DEPARTMENT: 4101 Police Patrol Division

Fund 01: General

| | Actual 2008-2009 | Actual 2009-2010 | Amended Budget 2010-2011 | Budget 2011-2012 | % Change |
|---------------------------------|---------------------|---------------------|--------------------------------|---------------------|-------------|
| Personnel Services | | | | | |
| 1101 Salaries | \$ 2,949,040 | \$ 3,031,363 | \$ 3,185,114 | \$ 3,264,059 | |
| 1102 Salaries-Part-time & Temp | 196,917 | 201,393 | 335,049 | 241,896 | |
| 1105 Overtime | 215,843 | 170,455 | 194,300 | 194,000 | |
| 1106 Retirement Contingency | 0 | 0 | 75,321 | 68,933 | |
| 1121 Employees Retirement | 914,251 | 1,041,860 | 1,115,993 | 1,228,639 | |
| 1123 Unemployment Expense | 10,087 | 10,283 | 11,143 | 11,100 | |
| 1124 Clothing | 42,553 | 45,096 | 48,950 | 44,700 | |
| 1125 Hospital Insurance | 412,444 | 477,182 | 475,344 | 517,848 | |
| 1126 Life Insurance | 16,606 | 17,041 | 18,390 | 11,437 | |
| 1127 Social Security | 57,258 | 58,719 | 88,046 | 70,777 | |
| 1128 Workers Comp. | 67,910 | 63,090 | 62,451 | 66,588 | |
| 1129 Other Benefits | 82 | 213 | 500 | 500 | |
| Total | 4,882,991 | 5,116,695 | 5,610,601 | 5,720,477 | 2% |
| Maintenance | | | | | |
| 2204 Repairs-Service Agreements | 8,144 | 13,090 | 14,010 | 4,995 | |
| Total | 8,144 | 13,090 | 14,010 | 4,995 | -64% |
| Supplies | | | | | |
| 2401 Non-Capitalized Equipment | 21,073 | 41,109 | 44,980 | 5,400 | |
| 2402 Postage | 375 | 135 | 550 | 350 | |
| 2403 Technical Supplies | 7,440 | 6,921 | 9,580 | 6,860 | |
| 2407 Office Supplies | 8,277 | 7,741 | 22,040 | 8,800 | |
| Total | 37,165 | 55,906 | 77,150 | 21,410 | -72% |
| Utilities | | | | | |
| 3303 Communications | 8,766 | 9,736 | 10,300 | 10,450 | |
| Total | 8,766 | 9,736 | 10,300 | 10,450 | 1% |

2011-2012 Budget

DEPARTMENT: 4101 Police Patrol Division

Fund 01: General

| | <u>Actual</u> <u>2008-2009</u> | <u>Actual</u> <u>2009-2010</u> | <u>Amended</u> <u>Budget</u> <u>2010-2011</u> | <u>Budget</u> <u>2011-2012</u> | <u>%</u> <u>Change</u> |
|------------------------|-----------------------------------|-----------------------------------|---|-----------------------------------|---------------------------|
| Other | | | | | |
| 4502 Travel | \$ 2,742 | \$ 2,009 | \$ 4,000 | \$ 2,400 | |
| 4506 Profess/Technical | 8,472 | 8,158 | 10,415 | 8,415 | |
| 4508 Safety Costs | 3,463 | 1,442 | 4,000 | 2,500 | |
| 4509 Training | 11,146 | 11,444 | 16,100 | 15,082 | |
| Total | <u>25,823</u> | <u>23,053</u> | <u>34,515</u> | <u>28,397</u> | -18% |
| Department Total | <u>\$ 4,962,889</u> | <u>\$ 5,218,480</u> | <u>\$ 5,746,576</u> | <u>\$ 5,785,729</u> | 1% |

Expenditure Analysis:

Personnel: There is a reduction of three reserve officer positions and five crossing guards in part-time salary account.

Maintenance: Decrease in maintenance account due to moving all items related to fleet from patrol budget to support services budget.

Supplies: Decrease in supplies account due to moving items related to fleet to the 4103 division budget.

Other: Decrease in accounts due to budgeting more closely to actual prior expenditures.

Revenue Analysis:

No revenues are generated by this department.

2011-2012 Budget

DEPARTMENT: 4102 Police Investigation Division

Fund 01: General

Program Description

This program provides for investigation of crimes against persons and property, fraud, narcotics, and juvenile offenses in order to arrest and convict suspects and recover stolen property. Close liaison is maintained with the courts and prosecuting officials.

| Performance Indicators | Actual 2008-2009 | Actual 2009-2010 | Projected 2010-2011 | Estimated 2011-2012 |
|--|---------------------|---------------------|------------------------|------------------------|
| These are all new indicators being tracked. | | | | |
| General Investigations | 1,062 | 1,340 | 1,400 | 1,450 |
| Juvenile | 286 | 241 | 290 | 300 |
| Street Crimes Unit | 286 | 439 | 450 | 500 |
| Fraud | 171 | 207 | 210 | 215 |
| Performance Indicators (Misdemeanor) | | | | |
| New performance indicators reports | | | | |
| Theft | n/a | n/a | 717 | 725 |

2010-2011 Accomplishments

1. Obtained quality convictions through detailed investigative analysis for prosecution.
 2. Full implementation of web-based pawn data entry solution.
 3. Reduced overtime through proper case management.
 4. Three detectives completed Criminal Investigations I training course at the Department of Criminal Justice Training.
 5. Five detectives attended the John E. Reid Interview and Interrogation School.
 6. Two detectives attended the Southern Police Institute Sex Crimes Investigations School.
 7. Added a Reserve Officer to focus on misdemeanor thefts; with the addition, 717 misdemeanor cases were investigated; 65 cases cleared by arrest, 74 cases exceptionally cleared, 41 warrants were obtained for suspects, and 72 cases were unfounded.
-

2011-2012 Objectives

1. New detectives will utilize the Career Path Developmental Course at the Department of Criminal Justice Training by attending Criminal Investigations I.
 2. Review and revise, if necessary, the web-based pawn entry solution and ordinances.
 3. Complete quality investigations while reducing overtime by 5%.
 4. Have two detectives attend the John E. Reid Interview and Interrogation School.
 5. Have two detectives attend the Southern Police Institute Sex Crimes Investigations school.
-

2011-2012 Budget

DEPARTMENT: 4102 Police Investigation Division

Fund 01: General

| | Actual 2008-2009 | Actual 2009-2010 | Amended Budget 2010-2011 | Budget 2011-2012 | % Change |
|---------------------------------|---------------------|---------------------|--------------------------------|---------------------|-------------|
| Personnel Services | | | | | |
| 1101 Salaries | \$ 723,516 | \$ 761,509 | \$ 792,365 | \$ 788,736 | |
| 1105 Overtime | 51,794 | 50,920 | 53,045 | 53,045 | |
| 1121 Employees Retirement | 219,583 | 258,048 | 275,198 | 294,808 | |
| 1123 Unemployment Expense | 2,328 | 2,439 | 2,536 | 2,525 | |
| 1124 Clothing | 11,108 | 10,714 | 11,050 | 10,200 | |
| 1125 Hospital Insurance | 104,764 | 115,524 | 117,504 | 133,260 | |
| 1126 Life Insurance | 4,224 | 4,531 | 4,682 | 2,874 | |
| 1127 Social Security | 11,969 | 12,691 | 17,789 | 14,498 | |
| 1128 Workers Comp. | 17,805 | 16,334 | 13,105 | 14,277 | |
| 1129 Other Benefits | 391 | 353 | 400 | 400 | |
| Total | 1,147,482 | 1,233,063 | 1,287,674 | 1,314,623 | 2% |
| Maintenance | | | | | |
| 2204 Repairs-Service Agreements | 1,173 | 2,034 | 3,097 | 45 | |
| Total | 1,173 | 2,034 | 3,097 | 45 | -99% |
| Supplies | | | | | |
| 2401 Non-Capitalized Equipment | 8,400 | 11,903 | 9,530 | 8,558 | |
| 2402 Postage | 144 | 211 | 158 | 158 | |
| 2403 Technical Supplies | 2,189 | 2,619 | 2,900 | 2,850 | |
| 2407 Office Supplies | 4,815 | 5,203 | 4,629 | 5,695 | |
| Total | 15,548 | 19,936 | 17,217 | 17,261 | 0% |
| Utilities | | | | | |
| 3303 Communications | 15,136 | 19,768 | 20,562 | 18,530 | |
| Total | 15,136 | 19,768 | 20,562 | 18,530 | -10% |

2011-2012 Budget

DEPARTMENT: 4102 Police Investigation Division

Fund 01: General

| | <u>Actual</u> <u>2008-2009</u> | <u>Actual</u> <u>2009-2010</u> | <u>Amended</u> <u>Budget</u> <u>2010-2011</u> | <u>Budget</u> <u>2011-2012</u> | <u>%</u> <u>Change</u> |
|------------------------|-----------------------------------|-----------------------------------|---|-----------------------------------|---------------------------|
| Other | | | | | |
| 4502 Travel | \$ 1,739 | \$ 1,097 | \$ 3,000 | \$ 3,945 | |
| 4506 Profess/Technical | 706 | 96 | 1,000 | 2,900 | |
| 4508 Safety Costs | 9 | 0 | 100 | 30 | |
| 4509 Training | 5,940 | 6,759 | 11,813 | 9,899 | |
| Total | 8,394 | 7,952 | 15,913 | 16,774 | 5% |
| Department Total | \$ <u>1,187,733</u> | \$ <u>1,282,753</u> | \$ <u>1,344,463</u> | \$ <u>1,367,233.00</u> | 2% |

Expenditure Analysis:

Maintenance: Decrease in maintenance is due to fewer possible repairs in budget.

Other: Increase in travel is due to addition of ROCIC conference on homicide for new officers to attend to develop their skills in investigating homicides. There is also an increase in professional technical due to the elimination of Intersect program, which was unoperational majority of the time, and the decision to use CLEAR for background investigative purposes.

Revenue Analysis:

No revenues are generated by this department.

Program Description

This program provides evidence, property processing and management; public records; facility and fleet vehicle maintenance, assignments, and cleanliness; computer software application design and implementation; public counter service; and directs department training programs while complying with the Peace Officers Professional Standards Act. Support Services provides crime prevention programs, Drug Abuse Resistance Education (DARE), and directs recruiting programs. Support Services also manages the job application process, coordinates interviews, applicant testing, Police Officer Professional Standards (POPS) certification and hiring. Support Services also manages the radio technicians which maintain all radio systems and infrastructure within the City of Owensboro.

| Performance Indicators | Actual | Actual | Projected | Estimated |
|----------------------------------|-----------|-----------|-----------|-----------|
| | 2008-2009 | 2009-2010 | 2010-2011 | 2011-2012 |
| DARE courses/students | 772/2,940 | 800/3,000 | 700/3,000 | 708/3200 |
| Prevention public presentations | 67 | 74 | 80 | 90 |
| Neighborhood Watch participants | 60 | 40 | 45 | 50 |
| Reports copied for the public | 10,748 | 9,712 | 9,800 | 10,000 |
| Cases involving property custody | 2,678 | 2,590 | 3,000 | 3,000 |

2010-2011 Accomplishments

1. Implemented the electronic reporting of offenses into National Incident Based Reporting System (NIBRS) on Kentucky Operating Portal System (KYOPS) in May 2010.
2. Obtained Justice Assistance Grant of \$19,426 for Body Cameras and Cruiser Light Bars.
3. Obtained Highway Safety Grant Mini-Grant of \$15,000.
4. Obtained Bureau of Justice Assistance Grant \$7,248 for bulletproof vests.
5. Records started transferring narratives from Premier Mobile Data Communications (PMDC) in February 2010.
6. Obtained Law Enforcement Program Grant of \$12,509 for Tasers.
7. Obtained Department of Homeland Security Grant of \$365,288 for purchase of Digital Switch for Combined 911 Dispatch Center.
8. Provided Request for Qualifications (RFQ) for the development of Owensboro Police Department Firing/Training Facility.
9. Hired 1 new Police Officer (Lateral) and are in the process of hiring 4 new officers.
10. Hired 2 Dispatchers.
11. Started the consolidated Dispatch Center at the Owensboro Police Department.
12. Obtained approval for the destruction of records and maintenance of records in accordance with state guidelines.
13. Support Services took over the responsibility of Fleet Maintenance for the department.
14. Instituted an inventory tracking system for all department equipment through the Training Unit.
15. Integrated the Radio Techs into the Police Department from Information Services.
16. Implemented plan to integrate the Barcode Evidence Analysis Statistics and Tracking System (BEAST) into the District/Circuit Court System for more efficiency in case preparation.
17. Raised \$12,341 for the DARE Program through the 2010 golf scramble.
18. Graduated five (5) Junior Police Explorers through the Explorer Academy in Louisville, Ky.
19. Graduated fifty (50) kids through the Camp KOPS (Kids Obtaining Positive Structure) Program.
20. Graduated three hundred fifty (350) kids through the DARE Program.

2011-2012 Objectives

1. Obtain the Highway Safety Grant for Traffic Enforcement mobilizations such as drunk driving and seatbelts. As part of that grant, attempting to acquire funds for replacement or purchase of In-Car Cameras.
2. Obtain Bureau of Justice Grant for bulletproof vests.
3. Obtain Law Enforcement Service Fee Grant to purchase In-Car camera Equipment.
4. Refine and improve the inventory tracking system throughout the department to ensure accountability of equipment.
5. Attempt to find funding to modernize the fleet with Mobile Data Terminals (MDT) and In-Car camera Systems.
6. Implement plans to develop and build the police range/training facility.
7. Raise \$19,000 for the DARE Program through the 2011 golf scramble.
8. Graduate 8 Junior Police Explorers through the Explorer Academy in Louisville, Ky.
9. Graduate 55 kids through the Camp KOPS Program.
10. Graduate 360 kids through the DARE program.

2011-2012 Budget

DEPARTMENT: 4103 Police Support Services Division

Fund 01: General

| | Actual 2008-2009 | Actual 2009-2010 | Amended Budget 2010-2011 | Budget 2011-2012 | % Change |
|---------------------------------|---------------------|---------------------|--------------------------------|---------------------|-------------|
| Personnel Services | | | | | |
| 1101 Salaries | \$ 747,857 | \$ 778,040 | \$ 810,312 | \$ 792,233 | |
| 1102 Salaries-Part-time & Temp | 2,086 | 19,230 | 0 | 0 | |
| 1103 Temporary Help-Outside | 12,494 | 7,198 | 4,000 | 0 | |
| 1105 Overtime | 14,853 | 16,766 | 35,000 | 22,000 | |
| 1106 Retirement Contingency | 0 | 0 | 0 | 4,130 | |
| 1121 Employees Retirement | 163,743 | 190,838 | 216,571 | 226,347 | |
| 1123 Unemployment Expense | 2,298 | 2,445 | 2,548 | 2,443 | |
| 1124 Clothing | 17,310 | 25,417 | 18,500 | 17,700 | |
| 1125 Hospital Insurance | 84,536 | 79,326 | 80,712 | 78,528 | |
| 1126 Life Insurance | 4,472 | 4,516 | 4,773 | 2,997 | |
| 1127 Social Security | 31,730 | 34,790 | 36,626 | 35,729 | |
| 1128 Workers Comp. | 11,188 | 10,596 | 11,613 | 11,319 | |
| 1129 Other Benefits | 587 | 729 | 800 | 500 | |
| Total | 1,093,154 | 1,169,891 | 1,221,455 | 1,193,926 | -2% |
| Maintenance | | | | | |
| 2204 Repairs-Service Agreements | 6,391 | 12,650 | 16,745 | 18,500 | |
| Total | 6,391 | 12,650 | 16,745 | 18,500 | 10% |
| Supplies | | | | | |
| 2401 Non-Capitalized Equipment | 9,441 | 8,152 | 11,313 | 56,322 | |
| 2402 Postage | 899 | 761 | 1,500 | 1,500 | |
| 2403 Technical Supplies | 61,364 | 72,410 | 69,125 | 78,415 | |
| 2405 Cleaning Supplies | 512 | 677 | 770 | 750 | |
| 2407 Office Supplies | 17,837 | 14,226 | 21,409 | 14,355 | |
| Total | 90,053 | 96,226 | 104,117 | 151,342 | 45% |
| Utilities | | | | | |
| 3303 Communications | 8,636 | 8,781 | 8,700 | 8,700 | |
| Total | 8,636 | 8,781 | 8,700 | 8,700 | 0% |
| Other | | | | | |
| 4502 Travel | 4,678 | 2,935 | 4,700 | 4,500 | |
| 4506 Profess/Technical | 3,117 | 3,608 | 4,150 | 4,550 | |
| 4508 Safety Costs | 276 | 145 | 1,525 | 500 | |
| 4509 Training | 17,886 | 16,419 | 16,571 | 20,104 | |
| Total | 25,957 | 23,107 | 26,946 | 29,654 | 10% |

2011-2012 Budget

DEPARTMENT: 4103 Police Support Services Division

Fund 01: General

| | Actual 2008-2009 | Actual 2009-2010 | Amended Budget 2010-2011 | Budget 2011-2012 | % Change |
|------------------|---------------------|---------------------|--------------------------------|---------------------|-------------|
| Capital | | | | | |
| 5605 Equipment | \$ 0 | \$ 10,108 | \$ 0 | \$ 0 | |
| Total | 0 | 10,108 | 0 | 0 | 0.0% |
| Department Total | \$ 1,224,191 | \$ 1,320,763 | \$ 1,377,963 | \$ 1,402,122 | 2% |

Expenditure Analysis:

Personnel: Ability to decrease overtime due to patrol shift techs doing more evidence collecting to alleviate some of the callouts for the evidence collection unit. Decrease in other employee benefits to be more in line with usage of current budget.

Maintenance: Increase in this account is result of moving issued equipment and fleet maintenance issues from patrol budget to support services budget, including in-car camera, video repairs, and portable radio batteries.

Supplies: Increase will be offset by decrease in patrol budget due to issued equipment and fleet purchases being moved to support services. Non-capitalized equipment needs include replacement of nine obsolete in-car camera systems and two low profile light systems for the fleet and purchase of additional evidence collection filing cabinets within the vault, bay area, and Daviess St. storage unit. Five computers are out of warranty and need to be replaced. Technical supplies increase is mostly due to ammunition price increases from the manufacturers. Office supplies decrease is due to elimination of copier lease.

Other: Increase in training is due to need to add four new firearms instructors, due to promotions and position changes. Also budgeting for remaining evidence collection technician to attend KY Criminalistics Academy and for PIO/hiring officer to attend specialized training in 'Hiring & Diversity' to enable officer to increase minority recruiting.

Revenue Analysis:

No revenues are generated by this department.

Program Description

This program provides for the planning, direction, and control of the Police Department, the professional standards and internal investigation functions, and assures that the standards of the accreditation program are observed. The newly-certified regional bomb squad (Hazardous Device Unit) operates under the Administration Division of the Police Department. Other divisions within the department are as follows: the Field Services Division oversees the Investigation Division (CID) and the Patrol Division, which provides patrol and traffic enforcement services, including the Crossing Guard Program; the Support Services Division oversees the Records Division, Evidence Collection Unit, coordinates departmental training, police/community relations, Drug Abuse Resistance Education (DARE), and crime prevention. The consolidated 911 Public Safety Communications Division, which provides dispatch and other forms of communication services for city and county public safety agencies is housed at the Owensboro Police Department.

| Performance Indicators | Actual 2008-2009 | Actual 2009-2010 | Projected 2010-2011 | Estimated 2011-2012 |
|---|---------------------|---------------------|------------------------|------------------------|
| Senior command staff meetings | 22 | 16 | 18 | 18 |
| Community meetings (Crime Stoppers, Alumni, Advisory) | 22 | 28 | 40 | 36 |
| Internal Investigations | 32 | 29 | 30 | 30 |

2010-2011 Accomplishments

1. The Owensboro Police Department and the Daviess County Sheriff's Office successfully implemented the consolidated 911 Dispatch Center.
2. The Owensboro Police Department successfully developed and implemented a Sergeant and Lieutenant Assessment Center.
3. The Owensboro Police Department partnered with the Henderson Police Department to co-host Crisis Intervention training to certify every field officer and supervisor by Fall of 2011.
4. The Owensboro Police Department applied for and received \$565,264 in grant monies.
5. Four members of the Owensboro Police Department were certified as Law Enforcement Instructors by the Kentucky Law Enforcement Council (KLEC).
6. The Owensboro Police Department returned \$455,111 in budgeted funds to the general fund for fiscal year 2009-2010.

2011-2012 Objectives

1. Continue to develop and implement plans for improvements to the Owensboro Police Department's firing range and implement a driver training program through use of a driving simulator.
2. Continue to foster continuous training, education, and career development for all sworn staff.
3. Compile data for a new Staffing and Allocation Study to be based on three years of data.
4. Research Records Management Systems alternatives to replace obsolete system.

2011-2012 Budget

DEPARTMENT: 4104 Police Administration

Fund 01: General

| | Actual 2007-2008 | Actual 2008-2009 | Amended Budget 2009-2010 | Budget 2010-2011 | % Change |
|---------------------------------------|---------------------|---------------------|--------------------------------|---------------------|-------------|
| Personnel Services | | | | | |
| 1101 Salaries | \$ 256,541 | \$ 269,713 | \$ 284,411 | \$ 288,601 | |
| 1105 Overtime | 931 | 1,251 | 5,000 | 2,000 | |
| 1106 Retirement Contingency | 0 | 0 | 30,529 | 0 | |
| 1121 Employees Retirement | 69,368 | 80,754 | 90,656 | 97,968 | |
| 1123 Unemployment Expense | 775 | 815 | 868 | 872 | |
| 1124 Clothing | 2,119 | 2,066 | 2,150 | 1,800 | |
| 1125 Hospital Insurance | 16,896 | 21,141 | 24,696 | 20,916 | |
| 1126 Life Insurance | 1,476 | 1,546 | 1,647 | 1,073 | |
| 1127 Social Security | 5,278 | 5,496 | 6,624 | 6,410 | |
| 1128 Workers Comp. | 6,373 | 6,001 | 4,106 | 4,484 | |
| 1129 Other Benefits | 308 | 278 | 550 | 350 | |
| Total | 360,065 | 389,061 | 451,237 | 424,474 | -6% |
| Maintenance | | | | | |
| 2201 Maintenance/Buildings | 105,755 | 61,311 | 95,870 | 92,957 | |
| 2202 Maintenance/Grounds | 13,742 | 13,600 | 16,791 | 16,378 | |
| 2204 Repairs-Service Agreements | 1,856 | 6,520 | 7,000 | 6,300 | |
| 2211 Maintenance/Vehicles & Equipment | 230,906 | 238,217 | 241,447 | 214,270 | |
| Total | 352,259 | 319,648 | 361,108 | 329,905 | -9% |
| Supplies | | | | | |
| 2401 Non-Capitalized Equipment | 1,079 | 1,555 | 3,600 | 0 | |
| 2402 Postage | 424 | 535 | 689 | 500 | |
| 2403 Technical Supplies | 25,374 | 18,311 | 31,400 | 32,522 | |
| 2405 Cleaning Supplies | 7,156 | 9,423 | 10,600 | 10,600 | |
| 2407 Office Supplies | 9,213 | 10,344 | 10,740 | 7,725 | |
| 2409 Dues & Subscriptions | 4,716 | 5,442 | 5,475 | 3,565 | |
| 2412 Motor Fuel | 219,312 | 230,997 | 263,200 | 329,000 | |
| Total | 267,274 | 276,607 | 325,704 | 383,912 | 18% |
| Utilities | | | | | |
| 3301 Utilities/OMU | 38,507 | 37,711 | 41,000 | 39,000 | |
| 3302 Utilities/Non City | 964 | 698 | 1,000 | 900 | |
| 3303 Communications | 4,240 | 6,450 | 7,200 | 4,550 | |
| Total | 43,711 | 44,859 | 49,200 | 44,450 | -10% |
| Other | | | | | |
| 4501 Advertising | 0 | 0 | 500 | 0 | |
| 4502 Travel | 4,456 | 5,177 | 5,200 | 3,800 | |
| 4504 Insurance | 137,969 | 115,572 | 119,627 | 138,463 | |
| 4506 Profess/Technical | 3,490 | 2,168 | 5,300 | 4,210 | |
| 4508 Safety Costs | 815 | 731 | 1,200 | 1,200 | |
| 4509 Training | 5,734 | 6,454 | 6,740 | 15,250 | |
| Total | 152,464 | 130,102 | 138,567 | 162,923 | 18% |

2011-2012 Budget

DEPARTMENT: 4104 Police Administration

Fund 01: General

| | <u>Actual</u> <u>2007-2008</u> | <u>Actual</u> <u>2008-2009</u> | <u>Amended</u> <u>Budget</u> <u>2009-2010</u> | <u>Budget</u> <u>2010-2011</u> | <u>%</u> <u>Change</u> |
|------------------|-----------------------------------|-----------------------------------|---|-----------------------------------|---------------------------|
| Capital | | | | | |
| 5605 Equipment | \$ 0 | \$ 14,142 | \$ 0 | \$ 0 | |
| 5607 Replacement | 208,836 | 185,093 | 197,760 | 208,794 | |
| Total | <u>208,836</u> | <u>199,235</u> | <u>197,760</u> | <u>208,794</u> | 6% |
| Department Total | <u>\$ 1,384,609</u> | <u>\$ 1,359,512</u> | <u>\$ 1,523,576</u> | <u>\$ 1,554,458</u> | 2% |

Expenditure Analysis:

Personnel: Decrease in overtime due to budgeting closer to prior actual expenses.

Supplies: Increase in technical supplies is due to increased cost of body armor with newest bid; budgeting for 28 sets, including four for new officers. Decrease in office supplies is due to the elimination of prior copier lease. Increase in motor fuel due to current projections.

Utilities: Decrease is based on budgeting closer to actual prior expenses.

Other: Training is increased due to adding Polygraph Examiner School to replace one of the department's examiners who retired last year, and also due to moving a training seminar from travel to training account. This is offset by decrease in travel account.

Revenue Analysis:

No revenues are generated by this department.

2011-2012 Budget

DEPARTMENT: 4106 Police Dispatch

Fund 01: General

| | Actual 2008-2009 | Actual 2009-2010 | Amended Budget 2010-2011 | Requested 2011-2012 | % Change |
|--|---------------------|---------------------|--------------------------------|------------------------|-------------|
| Personnel Services | | | | | |
| 1101 Salaries | \$ 631,039 | \$ 537,384 | \$ 0 | \$ 0 | |
| 1102 Salaries-Part-time & Temp | 38,234 | 26,417 | 0 | 0 | |
| 1105 Overtime | 78,748 | 64,705 | 0 | 0 | |
| 1121 Employees Retirement | 101,273 | 98,643 | 0 | 0 | |
| 1123 Unemployment Expense | 2,247 | 1,888 | 0 | 0 | |
| 1124 Clothing | 1,287 | 649 | 0 | 0 | |
| 1125 Hospital Insurance | 77,876 | 76,303 | 0 | 0 | |
| 1126 Life Insurance | 3,278 | 3,059 | 0 | 0 | |
| 1127 Social Security | 50,064 | 43,977 | 0 | 0 | |
| 1128 Workers Comp. | 2,088 | 2,085 | 0 | 0 | |
| 1129 Other Benefits | 147 | 243 | 0 | 0 | |
| Total | 986,281 | 855,353 | 0 | 0 | 0.0% |
| Maintenance | | | | | |
| 2204 Repairs-Service Agreements/Lights | 31,154 | 29,521 | 0 | 0 | |
| Total | 31,154 | 29,521 | 0 | 0 | 0.0% |
| Supplies | | | | | |
| 2401 Non-Capitalized Equipment | 0 | 2,087 | 0 | 0 | |
| 2402 Postage | 281 | 591 | 0 | 0 | |
| 2403 Technical Supplies | 1,788 | 2,738 | 0 | 0 | |
| 2407 Office Supplies | 3,598 | 6,044 | 0 | 0 | |
| Total | 5,667 | 11,460 | 0 | 0 | 0.0% |
| Utilities | | | | | |
| 3303 Communications | 108,872 | 151,987 | 0 | 0 | |
| Total | 108,872 | 151,987 | 0 | 0 | 0.0% |
| Other | | | | | |
| 4502 Travel | 75 | 72 | 0 | 0 | |
| 4508 Safety Costs | 0 | 25 | 0 | 0 | |
| 4509 Training | 1,345 | 2,633 | 0 | 0 | |
| Total | 1,420 | 2,730 | 0 | 0 | 0.0% |

2011-2012 Budget

DEPARTMENT: 4106 Police Dispatch

Fund 01: General

| | <u>Actual</u> <u>2008-2009</u> | <u>Actual</u> <u>2009-2010</u> | <u>Amended</u> <u>Budget</u> <u>2010-2011</u> | <u>Requested</u> <u>2011-2012</u> | <u>%</u> <u>Change</u> |
|------------------|-----------------------------------|-----------------------------------|---|--------------------------------------|---------------------------|
| Capital | | | | | |
| 5605 Equipment | \$ 19,702 | \$ 0 | \$ 0 | \$ 0 | |
| Total | 19,702 | 0 | 0 | 0 | 0.0% |
| Department Total | <u>\$ 1,153,096</u> | <u>\$ 1,051,051</u> | <u>\$ 0</u> | <u>\$ 0</u> | <u>0.0%</u> |

Expenditure Analysis:

This department was moved to Fund 31, Central Dispatch.

Revenue Analysis:

No revenues are generated by this department.

2011-2012 Budget

DEPARTMENT: 4108 Police Radio Communications

Fund 01: General

| | Actual 2008-2009 | Actual 2009-2010 | Amended Budget 2010-2011 | Budget 2011-2012 | % Change |
|---------------------------------|---------------------|---------------------|--------------------------------|---------------------|-------------|
| Personnel Services | | | | | |
| 1101 Salaries | \$ 0 | \$ 0 | \$ 56,623 | \$ 100,890 | |
| 1102 Salaries-Part-Time | 0 | 0 | 30,074 | 0 | |
| 1121 Employees Retirement | 0 | 0 | 14,678 | 19,129 | |
| 1123 Unemployment Expense | 0 | 0 | 260 | 303 | |
| 1126 Life Insurance | 0 | 0 | 340 | 381 | |
| 1127 Social Security | 0 | 0 | 6,632 | 7,718 | |
| 1128 Workers Comp. | 0 | 0 | 151 | 161 | |
| Total | 0 | 0 | 108,758 | 128,582 | 18.2% |
| Maintenance | | | | | |
| 2201 Mtc/Buildings | 0 | 0 | 4,540 | 5,015 | |
| 2202 Mtc/Grounds | 0 | 0 | 4,436 | 4,303 | |
| 2204 Repairs-Service Agreements | 0 | 0 | 17,000 | 0 | |
| 2205 Mtc/Repairs - Radio | 0 | 0 | 95,008 | 20,800 | |
| 2206 Mtc/Repair Computers | 0 | 0 | 1,500 | 1,200 | |
| Total | 0 | 0 | 122,484 | 31,318 | -74.4% |
| Supplies | | | | | |
| 2401 Non-Capitalized Equipment | 0 | 0 | 23,950 | 23,200 | |
| 2402 Postage | 0 | 0 | 100 | 150 | |
| 2405 Cleaning Supplies | 0 | 0 | 650 | 350 | |
| 2409 Dues & Subscriptions | 0 | 0 | 400 | 100 | |
| 2412 Motor Fuel | 0 | 0 | 1,500 | 0 | |
| Total | 0 | 0 | 26,600 | 23,800 | -10.5% |
| Utilities | | | | | |
| 3301 Utilities/OMU | 0 | 0 | 845 | 1,800 | |
| 3302 Utilities/Non City | 0 | 0 | 650 | 650 | |
| 3303 Communications | 0 | 0 | 600 | 800 | |
| Total | 0 | 0 | 2,095 | 3,250 | 55.1% |

2011-2012 Budget

DEPARTMENT: 4108 Police Radio Communications

Fund 01: General

| | <u>Actual</u> <u>2008-2009</u> | <u>Actual</u> <u>2009-2010</u> | <u>Amended</u> <u>Budget</u> <u>2010-2011</u> | <u>Budget</u> <u>2011-2012</u> | <u>%</u> <u>Change</u> |
|------------------------|-----------------------------------|-----------------------------------|---|-----------------------------------|---------------------------|
| Other | | | | | |
| 4502 Travel | \$ 0 | \$ 0 | \$ 500 | \$ 0 | |
| 4504 Insurance | 0 | 0 | 1,549 | 623 | |
| 4506 Profess/Technical | 0 | 0 | 31,950 | 0 | |
| 4508 Safety Costs | 0 | 0 | 80 | 100 | |
| 4509 Training | 0 | 0 | 12,950 | 0 | |
| Total | <u>0</u> | <u>0</u> | <u>47,029</u> | <u>723</u> | <u>-98.5%</u> |
| Department Total | <u>\$ 0</u> | <u>\$ 0</u> | <u>\$ 306,966</u> | <u>\$ 187,673</u> | <u>-38.9%</u> |

Expenditure Analysis:

Personnel: Increase in salary account is offset by decrease in part-time salary, as part-time radio technician was given full-time status in 2010.

Maintenance: Decrease in maintenance is due to moving several maintenance contracts that involved 4107 central dispatch to their budget and negotiated decrease in Ohio Valley maintenance agreement.

Utilities: Increase is to add cell phones for two radio technicians for call out purposes.

Other: Decrease in professional technical due to moving items concerning Central Dispatch to their 4107 Central Dispatch budget. Decrease in training due to timing of training accomplished in current year budget.

Revenue Analysis

No revenues are generated by this department.

Program Description

This program provides 24-hour a day, 365 days a year response to emergency and non-emergency calls. On July 1, 2010 Owensboro-Daviess County Communications (Central Dispatch) consolidated forming a joint city county project for the citizens of Owensboro- Daviess County. Central Dispatch Communications provides emergency and non-emergency communications to the Owensboro Police Department (OPD), Daviess County Sheriff's Office (DCSO), Owensboro Fire Department (OFD), two Daviess County Fire Departments (DCFD), ten (10) Volunteer stations, Coroners Office, Animal Control call out after hours and city and county road departments call out after hours. Central Dispatch is governed under the 9-1-1 board; however the budgeted in this separate document within City of Owensboro and Daviess County Fiscal Court. The budget is allocated roughly 70% city and 30% county.

| Performance Indicators | Actual 2008-09 | Projected 2009-10 | Projected 2010-11 | Estimated 2011-12 |
|-------------------------------------|-------------------|----------------------|----------------------|----------------------|
| Calls handled | 220,000 | 220,000 | 223,094 | 228,000 |
| CAD entries | 80,700 | 88,800 | 116,218 | 117,000 |
| 911 calls received (including cell) | 33,000 | 34,000 | 59,814 | 61,000 |
| LINK and NCIC transactions | 130,000 | 130,000 | 154,370 | 154,000 |
| Local Warrants: | | | | |
| Files maintained | 4,650 | 4,750 | 10,905 | 11,000 |
| Warrants entered | 4,083 | 4,183 | 6,652 | 6,700 |
| Warrants processed to serve | 2,700 | 2,800 | 4,373 | 4,500 |

2010-2011 Accomplishments

1. Consolidated 9-1-1 dispatch. Encompassed OPD, DCSO, OFD, DCFD, 10 volunteer stations, merging 10 years of Computer Automated Dispatch (CAD) data.
2. Procured Emergency Notification System (ENS).
3. Completed training for Lead Telecommunicators.
4. Developed the Standard Operation Procedures (SOP) for Central Dispatch.
5. Developed procedures to improve the National Crime Information Center (NCIC) Audit; our audit rate was .65% and the KY average is 3%
6. Worked with the City and County fire department in developing a medical response system to improve ambulance and fire response notification.

2011-2012 Objectives

1. Continue to work with the City and County fire department in developing a medical response system to improve ambulance and fire response notification.
2. Continue to improve customer relations.
3. Work with OPD, DCSO in refining SOP for Central Dispatch Consolidation.
4. Work with Neighborhood Alliance organization in educating community on ENS and 9-1-1.
5. Bring NCIC audits to a near zero error rate.
6. Increase training for supervisors and first line Telecommunicators.

2011-2012 Budget

DEPARTMENT: 4107 Police Owensboro Dav Co Central Dispatch

Fund 31: Central Dispatch

| | Actual 2008-2009 | Actual 2009-2010 | Amended Budget 2010-2011 | Budget 2011-2012 | % Change |
|---------------------------------------|---------------------|---------------------|--------------------------------|---------------------|-------------|
| Personnel Services | | | | | |
| 1101 Salaries | \$ 0 | \$ 0 | \$ 953,675 | \$ 961,117 | |
| 1102 Salaries-Part-time & Temp | 0 | 0 | 63,641 | 79,601 | |
| 1105 Overtime | 0 | 0 | 50,000 | 50,000 | |
| 1121 Employees Retirement | 0 | 0 | 171,359 | 194,759 | |
| 1123 Unemployment Expense | 0 | 0 | 3,202 | 3,272 | |
| 1124 Clothing | 0 | 0 | 4,200 | 4,200 | |
| 1125 Hospital Insurance | 0 | 0 | 178,032 | 160,428 | |
| 1126 Life Insurance | 0 | 0 | 5,344 | 3,573 | |
| 1127 Social Security | 0 | 0 | 81,650 | 83,440 | |
| 1128 Workers Comp. | 0 | 0 | 1,204 | 1,813 | |
| Total | 0 | 0 | 1,512,307 | 1,542,203 | 2% |
| Maintenance | | | | | |
| 2204 Repairs-Service Agreements | 0 | 0 | 70,220 | 102,049 | |
| 2205 Maintenance/Repairs - Radio | 0 | 0 | 0 | 25,450 | |
| 2211 Maintenance/Vehicles & Equipment | 0 | 0 | 3,500 | 0 | |
| Total | 0 | 0 | 73,720 | 127,499 | 73% |
| Supplies | | | | | |
| 2401 Non-Capitalized Equipment | 0 | 0 | 10,244 | 8,000 | |
| 2402 Postage | 0 | 0 | 1,000 | 700 | |
| 2403 Technical Supplies | 0 | 0 | 5,000 | 4,900 | |
| 2407 Office Supplies | 0 | 0 | 9,285 | 8,785 | |
| 2409 Dues & Subscriptions | 0 | 0 | 600 | 425 | |
| Total | 0 | 0 | 26,129 | 22,810 | -13% |
| Utilities | | | | | |
| 3301 Utilities/OMU | 0 | 0 | 200 | 0 | |
| 3303 Communications | 0 | 0 | 153,279 | 159,810 | |
| Total | 0 | 0 | 153,479 | 159,810 | 4% |
| Other | | | | | |
| 4504 Insurance | 0 | 0 | 0 | 2,185 | |
| 4507 Miscellaneous Expense | 0 | 0 | 32,569 | 0 | |
| 4508 Safety Costs | 0 | 0 | 75 | 75 | |
| 4509 Training | 0 | 0 | 10,360 | 8,970 | |
| Total | 0 | 0 | 43,004 | 11,230 | -74% |

2011-2012 Budget

DEPARTMENT: 4107 Police Owensboro Dav Co Central Dispatch **Fund 31: Central Dispatch**

| | <u>Actual</u> <u>2008-2009</u> | <u>Actual</u> <u>2009-2010</u> | <u>Amended</u> <u>Budget</u> <u>2010-2011</u> | <u>Budget</u> <u>2011-2012</u> | <u>%</u> <u>Change</u> |
|------------------|-----------------------------------|-----------------------------------|---|-----------------------------------|---------------------------|
| Capital | | | | | |
| 5605 Equipment | \$ 0 | \$ 211,973 | \$ 20,940 | \$ 37,000 | |
| Total | 0 | 211,973 | 20,940 | 37,000 | 77% |
| Department Total | <u>\$ 0</u> | <u>\$ 211,973</u> | <u>\$ 1,829,579</u> | <u>\$ 1,900,552</u> | <u>4%</u> |

Expenditure Analysis:

Maintenance: Addition of account to this budget is reallocation from 4108 radio budget for maintenance/repairs for equipment that is directly associated with Central Dispatch. Repairs/Service agreements increased with addition of FX software agreement for dispatch.

Supplies: Minimal decreases in supplies as a result of purchases of new equipment in 2010 with establishment of the new Central Dispatch. Combining of supplies with County results in adequate amount of supplies in storage. Reduction in dues/subscriptions due to no longer paying dues for TAC positions in APCO.

Communications: Increase due to providing services to backup dispatch site. Also, with addition of Language Line contract, which is telephone interpreter service that translates emergency calls received at 9-1-1. Addition of Smartnex Gen 911 allows Central Dispatch to communicate with hearing impaired and the community with text messaging services.

Other: Decrease in training in a result of ability to participate in more on-line training for telecommunicators, thereby eliminating the need to travel to DOCJT for certain mandatory classes.

Revenue Analysis

No revenues are generated by this department.

2011-2012 Budget

DEPARTMENT: Police

Fund 29: Property Recovery Fund

Program Description

This program provides for the acquisition of specialized equipment and services financed from the sale of property involved in criminal activity as allowed by KRS 95.845. Auction proceeds from lost/unclaimed property must be forwarded to the pension fund, as mandated by KRS 95.435.

| | <u>Actual</u> | <u>Actual</u> | <u>Amended</u> | <u>Budget</u> | <u>%</u> |
|------------------------------|-------------------|-------------------|-------------------|-------------------|---------------|
| | <u>2008-2009</u> | <u>2009-2010</u> | <u>Budget</u> | <u>2011-2012</u> | <u>Change</u> |
| Revenue | | | | | |
| 6401 Interest on Investments | \$ 1,215 | \$ 1,758 | \$ 575 | \$ 650 | |
| 8152 Sale of Fixed Assets | 1,418 | 1,166 | 500 | 500 | |
| 8206 Restitution, Etc. | 9,687 | 54,715 | 2,000 | 2,000 | |
| | <u> </u> | <u> </u> | <u> </u> | <u> </u> | |
| Total Revenue | \$ <u>12,320</u> | \$ <u>57,639</u> | \$ <u>3,075</u> | \$ <u>3,150</u> | 2% |
| Expenditures | | | | | |
| 2401 Non-Capitalized Equip | 12,638 | 6,650 | 0 | 0 | |
| 4502 Travel | 0 | 6,205 | 0 | 0 | |
| | <u> </u> | <u> </u> | <u> </u> | <u> </u> | |
| Total Expenditures | \$ <u>12,638</u> | \$ <u>12,855</u> | \$ <u>0</u> | \$ <u>0</u> | 0.0% |

2011-2012 Budget

DEPARTMENT: Police

Fund 33: State Drug Fund

Program Description

This program provides for the acquisition of specialized equipment or services financed from assets seizure efforts.

| | | Actual | Actual | Amended | Budget | % |
|--|---------------------------------|-------------------|-------------------|-------------------|-------------------|-------------|
| | | 2008-2009 | 2009-2010 | Budget | 2011-2012 | Change |
| | | | | 2010-2011 | | |
| Revenue - State Drug Fund 33 | | | | | | |
| 6401 | Interest on Investments | \$ 10,147 | \$ 7,419 | \$ 5,000 | \$ 5,000 | |
| 8152 | Sale of Fixed Assets | 12,218 | 15,256 | 3,000 | 3,000 | |
| 8206 | Restitution, Etc. | 230,304 | 101,293 | 52,000 | 54,000 | |
| | Total Revenue | \$ 252,669 | \$ 123,968 | \$ 60,000 | \$ 62,000 | 3.3% |
| Expenditures - State Drug Fund 33 | | | | | | |
| 1105 | Overtime | 512 | 0 | 2,500 | 2,500 | |
| 1124 | Clothing | 0 | 585 | 1,250 | 0 | |
| 2204 | Maintenance/Repairs | 4,903 | 6,665 | 8,255 | 10,630 | |
| 2401 | Non-Capitalized Equipment | 0 | 7,509 | 8,714 | 4,402 | |
| 2402 | Postage | 6 | 0 | 25 | 25 | |
| 2403 | Technical Supplies | 18,358 | 23,017 | 21,872 | 19,700 | |
| 2405 | Cleaning Supplies | 0 | 0 | 100 | 100 | |
| 2409 | Dues and Subscriptions | 375 | 1 | 485 | 485 | |
| 3303 | Communications | 5,729 | 166 | 300 | 2,340 | |
| 4502 | Travel | 132 | 38 | 600 | 750 | |
| 4506 | Professional/Technical Services | 7,171 | 18,152 | 13,377 | 14,792 | |
| 4507 | Miscellaneous Expense | 25,000 | 25,000 | 25,000 | 30,000 | |
| 4508 | Safety Costs | 1,268 | 0 | 400 | 300 | |
| 4509 | Training Cost | 13,072 | 4,864 | 15,522 | 14,833 | |
| 4525 | Tuition Reimbursements | 42,116 | 57,590 | 53,802 | 53,802 | |
| 5605 | Capital Equipment | 0 | 0 | 0 | 11,995 | |
| 5830 | Transfer to Grant Funds | 0 | 0 | 25,000 | 25,000 | |
| | Total Expenditures | \$ 118,642 | \$ 143,587 | \$ 177,202 | \$ 191,654 | 8.2% |

2011-2012 Budget

DEPARTMENT: Police

Fund 35: Federal Drug Fund

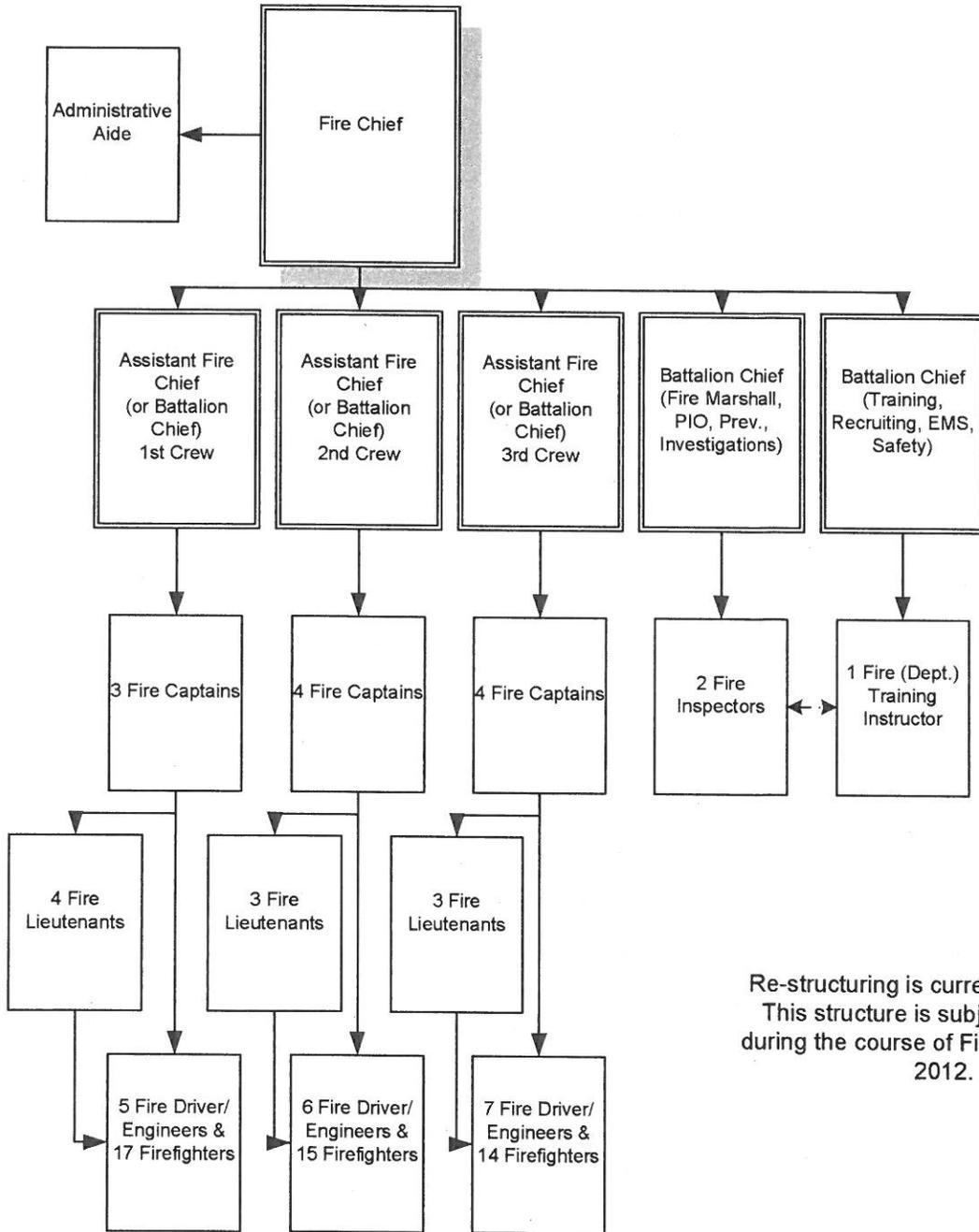
Program Description

This program provides for the acquisition of specialized equipment or services financed from assets seizure efforts.

| | | Actual | Actual | Amended | Budget | % |
|--|---------------------------|-----------|-----------|-----------|-----------|---------|
| | | 2008-2009 | 2009-2010 | Budget | 2011-2012 | Change |
| | | | | 2010-2011 | | |
| Revenue - Federal Drug Fund 35 | | | | | | |
| 6401 | Interest on Investments | \$ 2,289 | \$ 695 | \$ 1,100 | \$ 350 | |
| 8206 | Restitution, Etc. | 7,372 | 6,241 | 300 | 500 | |
| | Total Revenue | \$ 9,661 | \$ 6,936 | \$ 1,400 | \$ 850 | -39.3% |
| Expenditures - Federal Drug Fund 35 | | | | | | |
| 1103 | Temporary Help - Outside | \$ 4,000 | \$ 9,000 | \$ 4,500 | \$ 0 | |
| 2401 | Non-Capitalized Equipment | 15,274 | 2,236 | 9,200 | 0 | |
| 2403 | Technical Supplies | 0 | 2,450 | 3,800 | 0 | |
| 4509 | Training Cost | 0 | 13,875 | 0 | 0 | |
| | Total Expenditures | \$ 19,274 | \$ 27,561 | \$ 17,500 | \$ 0 | -100.0% |



FIRE DEPARTMENT
(FISCAL YEAR 2011-2012)



Re-structuring is currently underway.
This structure is subject to change
during the course of Fiscal Year 2011-
2012.

IMPORTANT: Hazardous duty titles must remain same as titles previously approved by Ky Retirement Systems; if any changes, seek approval.

Program Description

This department provides emergency response for fire suppression, rescues, medical emergencies, and hazardous materials incidents, fire prevention programs, including business inspection and public presentations, and training programs for firefighters to insure a safe environment for those who live, visit, work or invest in Owensboro.

| Performance Indicators (as of January 1) | Actual 2008-2009 | Actual 2009-2010 | Projected 2010-2011 | Estimated 2011-2012 |
|--|---------------------|---------------------|------------------------|------------------------|
| Response time (minutes) | 4.00 | 4.01 | 4.19 | 4.19 |
| Total calls for service | 2,163 | 2,540 | 4,285 | 4,635 |
| Structure fires | 58 | 54 | 56 | 56 |
| False alarms | 435 | 433 | 428 | 432 |
| Hazardous Incidents | 138 | 308 | 162 | 203 |
| Medical Assistance | 882 | 1,092 | 2,953 | 3,200 |
| Inspections | 3,445 | 1,899 | 1,873 | 2,000 |

2010-2011 Accomplishments

- Finalized equipment and training, and implemented Ohio River Water Rescue and Fire Suppression response program. In 2010 OFD received an additional Homeland Security/Port Security Grant of \$43,000 that will help in completing this objective. Although training will continue throughout 2011, equipment purchases will be complete by July 1, 2011.
- Implemented improvements in Fire, Rescue and EMS response in coordination with the 911 Dispatch consolidation. Worked closely with all agencies to quickly solve any problems that may arise. The updated Emergency Medical Response program is going well and very well received in the Community. Lives have literally been saved and quality of life improved through this program. OFD continues to work with the 911 Oversight Committee and the Dispatch Central for continuous improvement efforts.
- Worked with Emergency Management to improve emergency planning for area retirement homes, assisted living and long term care facilities. This was a need that was determined during the 2009 Ice Storm and has resulted in regular meetings of the entire Green River area. This process has been very successful thanks to the efforts of Daviess County EMA, OFD and DCFD.
- Implemented response plan to new hospital site when construction began.
- Continued implementation of professional development program. This program is very important not only to current operations, but that of the future of the Department and succession planning. The 2010 Company Officer Development program went very well and we now have several personnel trained and ready to take on supervisory roles in the future.
- Implemented Phase II and III of the firefighter recruitment plan. Although recruitment has gone well, due to recent court cases certain portions of the recruitment plan must be revisited and revised.
- Continued implementation of the City and OFD Strategic Plans, including the use of the multi-year budget planning. Implementation of these plans continues to go well.
- Prepared OFD for an ISO Insurance rating audit. We have been working closely with OMU water in this preparation.

2011 – 2012 Objectives

- Maintain the high quality core services provided to the citizens and visitors of the City of Owensboro.
- Working with ODCGIS, complete a mapping project of all apartment complexes to help reduce response times to exact apartment locations within a large complex.
- Continue the next phase of the Fire Rescue Boat and Water Rescue Training program.
- Work closely with Central Dispatch and the Daviess County Fire Department in the implementation of the mutual aid agreement and other efficiencies that is mutually beneficial.
- Continue to work closely with Central Dispatch and OMU Water on ISO insurance rating criteria and compliance issues.
- Work with GIS, Parks and Public Works to complete the emergency marking for the Greenbelt and trail systems.
- Complete compliance requirements for live fire training to include the certification of several live fire instructors within OFD.

2011-2012 Budget

DEPARTMENT: 4201 Fire

Fund 01: General

| | Actual 2008-2009 | Actual 2009-2010 | Amended Budget 2010-2011 | Budget 2011-2012 | % Change |
|---------------------------------------|---------------------|---------------------|--------------------------------|---------------------|-------------|
| Personnel Services | | | | | |
| 1101 Salaries | \$ 3,735,241 | \$ 3,072,392 | \$ 3,100,615 | \$ 2,984,535 | |
| 1105 Overtime | 1,711,299 | 1,438,600 | 1,567,939 | 1,655,934 | |
| 1106 Retirement Contingency | 0 | 0 | 93,748 | 68,825 | |
| 1121 Employees Retirement | 1,498,709 | 1,422,399 | 1,548,238 | 1,651,664 | |
| 1123 Unemployment Expense | 14,362 | 13,548 | 14,036 | 13,921 | |
| 1124 Clothing | 71,127 | 37,211 | 40,000 | 35,900 | |
| 1125 Hospital Insurance | 620,253 | 678,693 | 697,752 | 703,584 | |
| 1126 Life Insurance | 24,370 | 24,984 | 26,313 | 16,282 | |
| 1127 Social Security | 66,279 | 57,039 | 67,728 | 67,284 | |
| 1128 Workers Comp. | 111,709 | 107,833 | 117,003 | 122,370 | |
| 1129 Other Benefits | 2,770 | 2,628 | 5,650 | 4,500 | |
| Total | 7,856,119 | 6,855,327 | 7,279,022 | 7,324,799 | 0.6% |
| Maintenance | | | | | |
| 2201 Maintenance/Buildings | 101,841 | 82,059 | 75,260 | 58,763 | |
| 2202 Maintenance/Grounds | 16,007 | 15,869 | 18,706 | 20,871 | |
| 2203 Maintenance/Furniture & Fixtures | 0 | 400 | 400 | 100 | |
| 2204 Repairs-Service Agreements | 7,157 | 9,111 | 15,900 | 13,350 | |
| 2211 Maintenance/Vehicles & Equipment | 118,616 | 102,819 | 126,572 | 112,325 | |
| Total | 243,621 | 210,258 | 236,838 | 205,409 | -13.3% |
| Supplies | | | | | |
| 2401 Non-Capitalized Equipment | 45,759 | 39,876 | 103,925 | 62,000 | |
| 2402 Postage | 601 | 419 | 875 | 700 | |
| 2403 Technical Supplies | 25,151 | 23,370 | 26,848 | 28,375 | |
| 2405 Cleaning Supplies | 13,557 | 14,462 | 14,050 | 14,000 | |
| 2407 Office Supplies | 12,199 | 10,341 | 14,275 | 14,500 | |
| 2408 Small Tools | 400 | 399 | 400 | 400 | |
| 2409 Dues & Subscriptions | 4,512 | 3,782 | 4,651 | 4,675 | |
| 2412 Motor Fuel | 40,166 | 39,031 | 46,995 | 57,525 | |
| 2416 EMS Supplies | 0 | 7,286 | 23,600 | 15,000 | |
| Total | 142,345 | 138,966 | 235,619 | 197,175 | -16.3% |
| Utilities | | | | | |
| 3301 Utilities/OMU | 23,484 | 22,170 | 24,000 | 24,000 | |
| 3302 Utilities/Non City | 21,596 | 14,344 | 22,000 | 18,000 | |
| 3303 Communications | 9,811 | 9,273 | 11,230 | 13,030 | |
| 3304 Utilities/Fire Hydrants | 71,775 | 72,215 | 75,000 | 75,390 | |
| Total | 126,666 | 118,002 | 132,230 | 130,420 | -1.4% |

2011-2012 Budget

DEPARTMENT: 4201 Fire

Fund 01: General

| | <u>Actual</u> <u>2008-2009</u> | <u>Actual</u> <u>2009-2010</u> | <u>Amended</u> <u>Budget</u> <u>2010-2011</u> | <u>Budget</u> <u>2011-2012</u> | <u>%</u> <u>Change</u> |
|------------------------|-----------------------------------|-----------------------------------|---|-----------------------------------|---------------------------|
| Other | | | | | |
| 4502 Travel | \$ 2,905 | \$ 2,232 | \$ 7,789 | \$ 7,750 | |
| 4504 Insurance | 35,444 | 17,493 | 18,399 | 20,880 | |
| 4506 Profess/Technical | 34,999 | 22,489 | 38,740 | 34,750 | |
| 4508 Safety Costs | 17,884 | 13,984 | 14,525 | 17,930 | |
| 4509 Training | 11,307 | 29,182 | 28,550 | 26,250 | |
| Total | <u>102,539</u> | <u>85,380</u> | <u>108,003</u> | <u>107,560</u> | -0.4% |
| Capital | | | | | |
| 5605 Equipment | 2,085 | 11,563 | 0 | 0 | |
| 5607 Replacement | <u>276,090</u> | <u>272,885</u> | <u>282,448</u> | <u>451,126</u> | |
| Total | <u>278,175</u> | <u>284,448</u> | <u>282,448</u> | <u>451,126</u> | 59.7% |
| Department Total | <u>\$ 8,749,465</u> | <u>\$ 7,692,381</u> | <u>\$ 8,274,160</u> | <u>\$ 8,416,489</u> | 1.7% |

Expenditure Analysis:

Personnel: Three anticipated retirements and five replacement hirings.

Maintenance: Decrease due to lower maintenance costs.

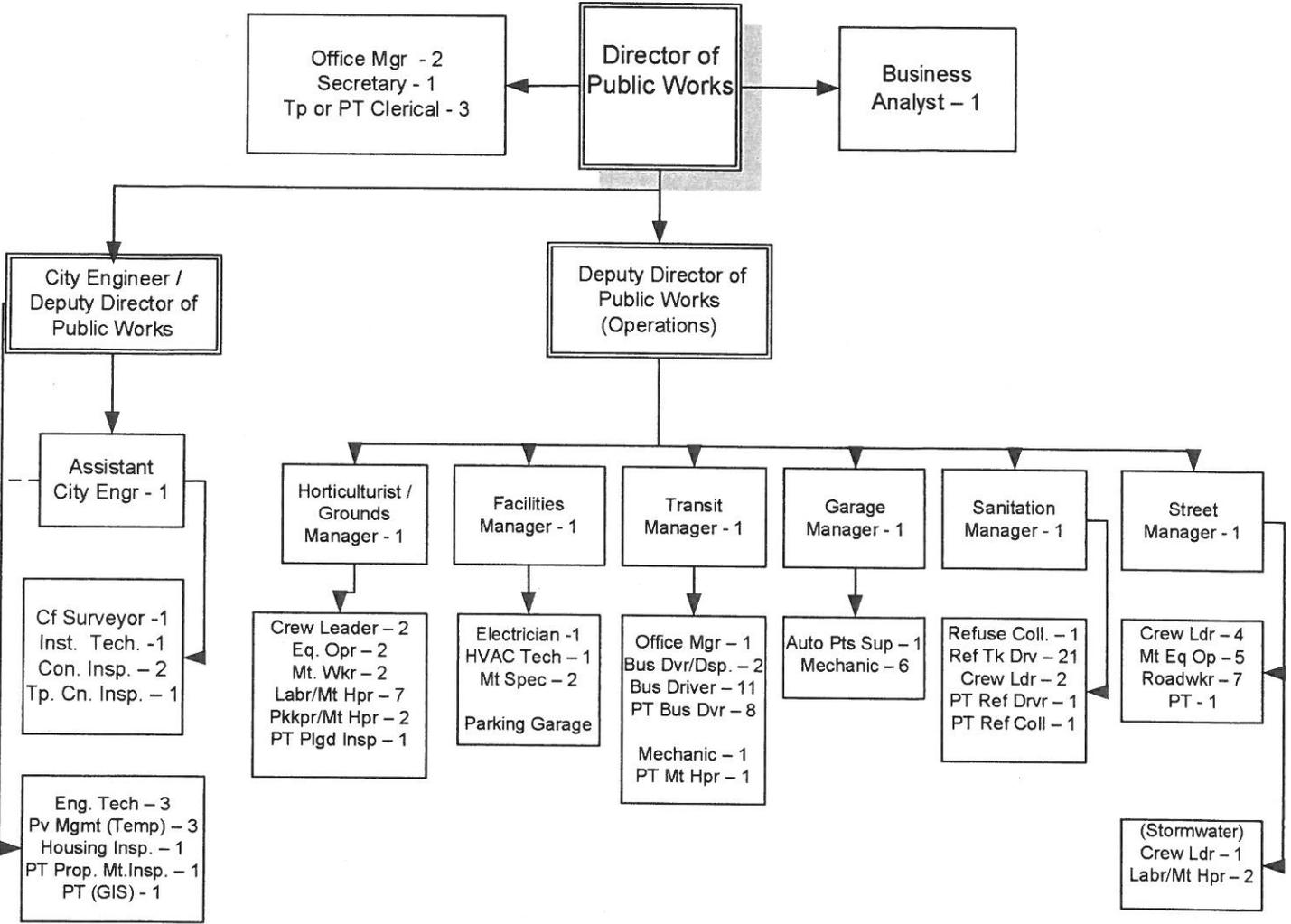
Supplies: Decrease primarily due to lower equipment and EMS supplies.

Capital: Increase due to adding new fire trucks to replacement plan.

Revenue Analysis:

No revenue generated by this department.

Public Works – FY 2011-2012



Restructuring is underway. This structure is subject to change during the course of Fiscal Year 2011-2012.



Program Description

This program provides for land development design and construction, traffic, and storm drainage engineering programs. Subdivision and public improvement plans are reviewed for approval; a capital projects program is administered; and traffic improvements are administered and constructed.

Performance Indicators

| | Actual 2008-2009 | Actual 2009-2010 | Projected 2010-2011 | Estimated 2011-2012 |
|---|---------------------|---------------------|------------------------|------------------------|
| Projects designed | 8 | 7 | 10 | 10 |
| Subdivision plans reviewed (residential) | 8 | 8 | 10 | 10 |
| Development plans reviewed (commercial) | 25 | 25 | 30 | 30 |
| Permits issued | 70 | 70 | 25 | 25 |
| Site plans reviewed (commercial) | 25 | 25 | 25 | 25 |
| Plats reviewed (commercial and residential) | 50 | 55 | 40 | 40 |
| Inquiries and requests addressed | 3,000 | 3,000 | 3,000 | 3,000 |
| Right-of-way closures processed | 2 | 2 | 10 | 10 |
| Annexations processed | 13 | 15 | 15 | 15 |

2010-2011 Accomplishments:

1. Completed R/W acquisition on final property owner on Southtown Boulevard.
2. Administered the Harsh Phase 2 Construction Project
3. Completed design and bid work on Harsh Phase 2a
4. Completed the Scherm Phase 1 Construction Project
5. Administer the Scherm Phase 3 Construction Project
6. Administer the Devins Construction Project
7. Completed the Devins Construction Project
8. Completed the Downtown Traffic Study and transfer ownership of the downtown streets to the City of Owensboro
9. Completed demolition of the former Executive Inn structure
10. Completed demolition on the Riverfront Crossing structures
11. Completed design and bid the Smothers Park Plan
12. Completed design and bid of Riverfront Crossing and incorporated into the Smothers Park Plan
13. Completed the Sidewalk Program in the Midtown NAB and Hillcrest NAB
14. Bid the Old Hartford Road Paved Shoulder Project (CMAQ Funded)
15. Completed design and bid of Recycle Center Lot.

2011-2012 Objectives

1. Complete the Harsh Ditch Phase 2a
2. Complete the Scherm Ditch Phase 3 Construction Project
3. Complete design on the Scherm Ditch Phase 4
4. Complete Riverwall Project
5. Improve the city-wide Erosion Program
6. Administer construction of the Smothers Park Project
7. Administer construction of the Riverfront Crossing Project
8. Complete design and bid the Omega Street Project
9. Complete the Sidewalk program in the Old Owensboro NAB
10. Complete the Safe Routes to School Booth Avenue walk Project
11. Complete the Wendell Foster Center Walk Project (ARRA Funded)
12. Complete construction of the Old Hartford Road Paved Shoulder Project (CMAQ Funded)
13. Complete construction of the Recycle Center Lot
14. Bid and complete construction of the Salt Storage Facility

2011-2012 Budget

DEPARTMENT: 5100 Engineering Summary

Fund 01: General

| | Actual 2008-2009 | Actual 2009-2010 | Amended Budget 2010-2011 | Budget 2011-2012 | Percent Change |
|---------------------------------------|---------------------|---------------------|--------------------------------|---------------------|-------------------|
| Personnel Services | | | | | |
| 1101 Salaries | \$ 506,555 | \$ 502,797 | \$ 547,335 | \$ 591,266 | |
| 1102 Salaries-Part-time & Temp | 38,056 | 51,050 | 90,212 | 73,332 | |
| 1103 Temporary Help-Outside | 22,115 | 42,902 | 45,669 | 38,948 | |
| 1105 Overtime | 29,465 | 29,076 | 33,500 | 32,700 | |
| 1121 Employees Retirement | 71,441 | 94,781 | 102,881 | 128,165 | |
| 1123 Unemployment Expense | 1,736 | 1,761 | 1,823 | 2,092 | |
| 1124 Clothing | 1,946 | 2,590 | 3,000 | 2,825 | |
| 1125 Hospital Insurance | 73,796 | 69,041 | 72,096 | 86,930 | |
| 1126 Life Insurance | 2,893 | 2,924 | 3,165 | 2,306 | |
| 1127 Social Security | 40,923 | 41,231 | 46,488 | 53,344 | |
| 1128 Workers Comp. | 16,370 | 18,156 | 20,009 | 16,542 | |
| 1129 Other Benefits | 27 | 0 | 200 | 175 | |
| Total | 805,323 | 856,309 | 966,378 | 1,028,625 | 6.4% |
| Maintenance | | | | | |
| 2204 Repairs-Service Agreements | 1,280 | 0 | 3,100 | 750 | |
| 2209 Maintenance/Vehicle Wash | 654 | 506 | 471 | 669 | |
| 2211 Maintenance/Vehicles & Equipment | 9,517 | 12,724 | 15,782 | 14,006 | |
| 2215 Maintenance/Resurfacing | 221,362 | 609,227 | 1,126,672 | 620,000 | |
| Total | 232,813 | 622,457 | 1,146,025 | 635,425 | -44.6% |
| Supplies | | | | | |
| 2401 Non-Capitalized Equipment | 5,412 | 3,240 | 29,300 | 6,200 | |
| 2402 Postage | 3,521 | 6,917 | 8,000 | 7,000 | |
| 2403 Technical Supplies | 8,703 | 8,840 | 17,900 | 10,100 | |
| 2405 Cleaning Supplies | 0 | 0 | 0 | 160 | |
| 2407 Office Supplies | 7,828 | 6,165 | 8,200 | 7,050 | |
| 2409 Dues & Subscriptions | 3,006 | 2,766 | 1,790 | 2,050 | |
| 2412 Motor Fuel | 12,733 | 14,347 | 17,500 | 19,375 | |
| Total | 41,203 | 42,275 | 82,690 | 51,935 | -37.2% |
| Utilities | | | | | |
| 3301 Utilities/OMU | 7,343 | 7,664 | 8,190 | 13,942 | |
| 3302 Utilities/Non City | 9,939 | 5,605 | 6,300 | 9,247 | |
| 3303 Communications | 4,686 | 5,937 | 5,720 | 6,220 | |
| Total | 21,968 | 19,206 | 20,210 | 29,409 | 45.5% |

2011-2012 Budget

DEPARTMENT: 5100 Engineering Summary

Fund 01: General

| | Actual 2008-2009 | Actual 2009-2010 | Amended Budget 2010-2011 | Budget 2011-2012 | Percent Change |
|------------------------|---------------------|---------------------|--------------------------------|---------------------|-------------------|
| Other | | | | | |
| 4501 Advertising | \$ 0 | \$ 0 | \$ 250 | \$ 250 | |
| 4502 Travel | 0 | (353) | 500 | 0 | |
| 4503 Rents & Storages | 1,457 | 1,470 | 1,000 | 0 | |
| 4504 Insurance | 3,173 | 2,801 | 3,012 | 3,308 | |
| 4506 Profess/Technical | 8,501 | 5,928 | 22,880 | 14,000 | |
| 4508 Safety Costs | 0 | 207 | 900 | 1,050 | |
| 4509 Training | 9,251 | 9,008 | 12,400 | 7,650 | |
| 4510 Tipping Fees | 0 | 0 | 1,500 | 0 | |
| 4519 Demolition Fund | 2,318 | 35,050 | 85,000 | 75,000 | |
| 4520 Mowing Fund | 21,784 | 30,593 | 40,000 | 50,000 | |
| Total | 46,484 | 84,704 | 167,442 | 151,258 | -9.7% |
| Capital | | | | | |
| 5605 Equipment | 0 | 0 | 30,000 | 0 | |
| 5607 Replacement | 14,911 | 12,644 | 11,472 | 11,644 | |
| Total | 14,911 | 12,644 | 41,472 | 11,644 | -71.9% |
| Department Total | \$ 1,162,702 | \$ 1,637,595 | \$ 2,424,217 | \$ 1,908,296 | -21.3% |

Expenditure Analysis:

Personnel: Decrease due to decreasing part-time hours and people, eliminating temporary clerk, and decrease in overtime. Increase in salary and benefits due to normal cost of living.

Maintenance: Decrease primarily due to less resurfacing.

Supplies: Decrease mainly due to furniture needed last year for new building and prior usage.

Other: Decrease due to adjusting to prior usage, lower profession/technical, and less training.

Capital: Decrease due to equipment purchased last year for new building.

Revenue Analysis:

No revenues are generated by this department.

2011-2012 Budget

DEPARTMENT: 5101 Engineering

Fund 01: General

| | Actual 2008-2009 | Actual 2009-2010 | Amended Budget 2010-2011 | Budget 2011-2012 | % Change |
|---------------------------------|---------------------|---------------------|--------------------------------|---------------------|-------------|
| Personnel Services | | | | | |
| 1101 Salaries | \$ 459,915 | \$ 466,864 | \$ 510,349 | \$ 552,284 | |
| 1102 Salaries-Part-time | 37,961 | 49,387 | 77,412 | 64,810 | |
| 1103 Temporary Help-Outside | 22,115 | 32,573 | 40,669 | 32,448 | |
| 1105 Overtime | 25,849 | 26,426 | 30,000 | 30,000 | |
| 1121 Employees Retirement | 64,581 | 88,531 | 96,027 | 120,262 | |
| 1123 Unemployment Expense | 1,584 | 1,640 | 1,702 | 1,941 | |
| 1124 Clothing | 1,946 | 2,390 | 2,650 | 2,450 | |
| 1125 Hospital Insurance | 64,644 | 60,269 | 63,312 | 78,218 | |
| 1126 Life Insurance | 2,616 | 2,708 | 2,946 | 2,159 | |
| 1127 Social Security | 37,387 | 38,435 | 43,391 | 49,503 | |
| 1128 Workers Comp. | 15,131 | 16,943 | 18,205 | 14,447 | |
| 1129 Other Benefits | 27 | 0 | 200 | 150 | |
| Total | 733,756 | 786,166 | 886,863 | 948,672 | 7.0% |
| Maintenance | | | | | |
| 2204 Repairs-Service Agreements | 1,280 | 0 | 3,100 | 750 | |
| 2209 Mtc/Vehicle Wash | 436 | 288 | 471 | 451 | |
| 2211 Mtc/Vehicles & Equipment | 7,982 | 11,610 | 14,827 | 13,158 | |
| 2215 Mtc/Resurfacing | 221,362 | 609,227 | 1,126,672 | 620,000 | |
| Total | 231,060 | 621,125 | 1,145,070 | 634,359 | -44.6% |
| Supplies | | | | | |
| 2401 Non-Capitalized Equipment | 5,127 | 3,240 | 29,000 | 6,000 | |
| 2402 Postage | 895 | 960 | 2,000 | 1,000 | |
| 2403 Technical Supplies | 8,700 | 8,840 | 17,900 | 8,600 | |
| 2405 Cleaning Supplies | 0 | 0 | 0 | 160 | |
| 2407 Office Supplies | 7,268 | 5,965 | 6,350 | 6,350 | |
| 2409 Dues & Subscriptions | 3,006 | 2,766 | 1,540 | 1,850 | |
| 2412 Motor Fuel | 11,935 | 13,425 | 13,500 | 16,875 | |
| Total | 36,931 | 35,196 | 70,290 | 40,835 | -41.9% |
| Utilities | | | | | |
| 3301 Utilities/OMU | 7,343 | 7,664 | 8,190 | 13,942 | |
| 3302 Utilities/Non City | 9,914 | 5,605 | 6,300 | 9,247 | |
| 3303 Communications | 3,729 | 4,807 | 5,000 | 5,500 | |
| Total | 20,986 | 18,076 | 19,490 | 28,689 | 47.2% |

2011-2012 Budget

DEPARTMENT: 5101 Engineering

Fund 01: General

| | Actual 2008-2009 | Actual 2009-2010 | Amended Budget 2010-2011 | Budget 2011-2012 | % Change |
|------------------------|---------------------|---------------------|--------------------------------|---------------------|-------------|
| Other | | | | | |
| 4502 Travel | \$ 0 | \$ (353) | \$ 0 | 0 | |
| 4503 Rents & Storages | 1,457 | 1,470 | 1,000 | 0 | |
| 4504 Insurance | 2,718 | 2,383 | 2,582 | 2,835 | |
| 4506 Profess/Technical | 7,246 | 4,763 | 17,880 | 9,000 | |
| 4508 Safety Costs | 0 | 178 | 750 | 750 | |
| 4509 Training | 9,251 | 9,008 | 11,150 | 7,050 | |
| Total | 20,672 | 17,449 | 33,362 | 19,635 | -41.1% |
| Capital | | | | | |
| 5605 Equipment | 0 | 0 | 30,000 | 0 | |
| 5607 Replacement | 11,445 | 11,754 | 10,558 | 10,716 | |
| Total | 11,445 | 11,754 | 40,558 | 10,716 | -73.6% |
| Department Total | \$ 1,054,850 | \$ 1,489,766 | \$ 2,195,633 | \$ 1,682,906 | -23.4% |

Expenditure Analysis:

Personnel: Decreased two summer interns and temporary clerk.

Maintenance: Decrease primarily due to less resurfacing.

Supplies: Decrease in non-capitalized equipment primarily due to furniture for new building purchased last year.

Utilities: Increase mainly due to move from City Hall to Public Works Building.

Other: Decrease primarily due to lower professional/technical and training.

Capital: Decrease due to equipment purchased last year not needed this year.

Revenue Analysis:

No revenues are generated by this Department.

2011-2012 Budget

DEPARTMENT: 5102 Engineering Property Maintenance

Fund 01: General

| | from 3702 Actual 2008-2009 | from 3702 Actual 2009-2010 | Amended Budget 2010-2011 | Budget 2011-2012 | % Change |
|--------------------------------|----------------------------------|----------------------------------|--------------------------------|---------------------|-------------|
| Personnel Services | | | | | |
| 1101 Salaries | \$ 46,640 | \$ 35,933 | \$ 36,986 | \$ 38,982 | |
| 1102 Salaries-Part-time & Temp | 95 | 1,663 | 12,800 | 8,522 | |
| 1103 Temporary Help-Outside | 0 | 10,329 | 5,000 | 6,500 | |
| 1105 Overtime | 3,616 | 2,650 | 3,500 | 2,700 | |
| 1121 Employees Retirement | 6,860 | 6,250 | 6,854 | 7,903 | |
| 1123 Unemployment Expense | 152 | 121 | 121 | 151 | |
| 1124 Clothing | 0 | 200 | 350 | 375 | |
| 1125 Hospital Insurance | 9,152 | 8,772 | 8,784 | 8,712 | |
| 1126 Life Insurance | 277 | 216 | 219 | 147 | |
| 1127 Social Security | 3,536 | 2,796 | 3,097 | 3,841 | |
| 1128 Workers Comp. | 1,239 | 1,213 | 1,804 | 2,095 | |
| 1129 Other Benefits | 0 | 0 | 0 | 25 | |
| Total | 71,567 | 70,143 | 79,515 | 79,953 | 0.6% |
| Maintenance | | | | | |
| 2209 Mtc/Vehicle Wash | 218 | 218 | 0 | 218 | |
| 2211 Mtc/Vehicles & Equipment | 1,535 | 1,114 | 955 | 848 | |
| Total | 1,753 | 1,332 | 955 | 1,066 | 11.6% |
| Supplies | | | | | |
| 2401 Non-Capitalized Equipment | 285 | 0 | 300 | 200 | |
| 2402 Postage | 2,626 | 5,957 | 6,000 | 6,000 | |
| 2403 Technical Supplies | 3 | 0 | 0 | 1,500 | |
| 2407 Office Supplies | 560 | 200 | 1,850 | 700 | |
| 2409 Dues & Subscriptions | 0 | 0 | 250 | 200 | |
| 2412 Motor Fuel | 798 | 922 | 4,000 | 2,500 | |
| Total | 4,272 | 7,079 | 12,400 | 11,100 | -10.5% |
| Utilities | | | | | |
| 3302 Utilities/Non City | 25 | 0 | 0 | 0 | |
| 3303 Communications | 957 | 1,130 | 720 | 720 | |
| Total | 982 | 1,130 | 720 | 720 | 0.0% |

2011-2012 Budget

DEPARTMENT: 5102 Engineering Property Maintenance

Fund 01: General

| | from 3702 Actual 2008-2009 | from 3702 Actual 2009-2010 | Amended Budget 2010-2011 | Budget 2011-2012 | % Change |
|------------------------|----------------------------------|----------------------------------|--------------------------------|---------------------|-------------|
| Other | | | | | |
| 4501 Advertising | \$ 0 | \$ 0 | \$ 250 | \$ 250 | |
| 4502 Travel | 0 | 0 | 500 | 0 | |
| 4504 Insurance | 455 | 418 | 430 | 473 | |
| 4506 Profess/Technical | 1,255 | 1,165 | 5,000 | 5,000 | |
| 4508 Safety Costs | 0 | 29 | 150 | 300 | |
| 4509 Training | 0 | 0 | 1,250 | 600 | |
| 4510 Tipping Fees | 0 | 0 | 1,500 | 0 | |
| 4519 Demolition Fund | 2,318 | 35,050 | 85,000 | 75,000 | |
| 4520 Mowing Fund | 21,784 | 30,593 | 40,000 | 50,000 | |
| Total | 25,812 | 67,255 | 134,080 | 131,623 | -1.8% |
| Capital | | | | | |
| 5607 Replacement | 3,466 | 890 | 914 | 928 | |
| Total | 3,466 | 890 | 914 | 928 | 1.5% |
| Department Total | \$ 107,852 | \$ 147,829 | \$ 228,584 | \$ 225,390 | -1.4% |

Expenditure Analysis:

Personnel: Part-time hours and overtime were decreased.

Supplies: Supplies and fuel decreased based on prior usage. Technical supplies increased due to adding yard flags and door notices.

Other: Decreased primarily due to lowering based on prior usage. Tipping fees were deleted.

Revenue Analysis:

No revenues are generated by this Department.



2011-2012 Budget

DEPARTMENT: 3500 Facilities Maintenance

Fund 12: Facilities Maintenance

Program Description

This department provides cost efficient maintenance and design of City facilities to ensure they are safe, functional and attractive for the public and for City employees. All maintenance and repair is conducted in an efficient, cost-effective manner by performing routine inspections and through the design of low-maintenance buildings, parks, recreational areas, and beautification plots. When feasible, facilities are consolidated and buildings or properties are eliminated once deemed non-essential to City operations or where proper maintenance is unfunded. Facilities Maintenance utilizes the full-time employees of two divisions, plus part-time and temporary seasonal personnel, as well as contractors, for the most cost-effective operation possible.

Performance Indicators

| | Actual 2008-2009 | Actual 2009-2010 | Projected 2010-2011 | Estimated 2011-2012 |
|---|---------------------|---------------------|------------------------|------------------------|
| Square feet of buildings maintained per employee | 138,775 | 149,665 | 149,665 | 227,863 |
| Work orders completed | 6,038 | 6,121 | 5,016 | 6012 |
| Athletic facilities maintained | 72 | 72 | 71 | 73 |
| Acres maintained per employee | 38.3 | 41.1 | 46.63 | 65.63 |
| Square feet flower beds planted and maintained (per employee) | 1,437 | 1,562 | 1,505 | 1,505 |
| Square feet landscape areas maintained (per employee) | 22,878 | 27,709 | 26,523 | 28,523 |

2010-2011 Accomplishments

1. Completed the bus fueling station at the Public Works Complex.
2. Installed a 10-ton climate conditioning system in the computer room at City Hall.
3. Installed HVAC/DDC controls on the 3rd floor of City Hall
4. Upgraded all plumbing fixtures at the #4 Fire Station.
5. Installed a 25 Kw generator at the Transit Office.
6. Installed a 100 Kw generator at the Transit Garage.
7. Installed a 100 Kw generator at the #1 Fire Station.
8. Installed a 25 Kw generator at the #2 Fire Station.
9. Razed the old open air shelter at Ben Hawes Park.
10. Completed renovation of five offices on the 3rd floor of City Hall.
11. Elizabeth Munday Center: HVAC pumps, masonry repairs, seal/stripe parking lot.
12. Completed renovations to the Public Works Complex.

2011-2012 Objectives

1. Replace City Hall windows with a more energy-efficient system.
2. Replace the Allen Street elevator Jack at the downtown Parking garage.
3. Employ and acclimate a new HVAC Technician.
4. Change City Hall interior lighting to more energy efficient T-8 fixtures.
5. Seal and stripe noted parking lots, walking trails and sport courts.
6. Complete negotiations and establish a long term maintenance plan for Center for Business & Research.
7. Replace lamps and troubleshoot electrical system on top of Ohio River Bridge.
8. Replace caulking throughout the five floors of the parking garage.

2011-2012 Budget

DEPARTMENT: 3500 Facilities Maintenance Summary

Fund 12: Facilities Maintenance

| | Actual 2008-2009 | Actual 2009-2010 | Amended Budget 2010-2011 | Budget 2011-2012 | Percent Change |
|---|---------------------|---------------------|--------------------------------|---------------------|-------------------|
| Personnel Services | | | | | |
| 1101 Salaries | \$ 825,119 | \$ 743,950 | \$ 858,187 | \$ 871,102 | |
| 1102 Salaries-Part-time & Temp | 27,451 | 19,121 | 8,232 | 8,148 | |
| 1103 Temporary Help-Outside | 291,975 | 370,706 | 302,297 | 122,351 | |
| 1105 Overtime | 98,996 | 75,498 | 63,853 | 45,139 | |
| 1121 Employees Retirement | 123,010 | 130,069 | 156,101 | 173,719 | |
| 1123 Unemployment Expense | 2,861 | 2,524 | 2,790 | 2,773 | |
| 1124 Clothing | 8,335 | 7,933 | 8,100 | 6,750 | |
| 1125 Hospital Insurance | 147,828 | 138,615 | 137,400 | 168,802 | |
| 1126 Life Insurance | 4,865 | 4,342 | 5,052 | 3,432 | |
| 1127 Social Security | 66,228 | 58,034 | 71,166 | 70,715 | |
| 1128 Workers Comp. | 19,597 | 23,304 | 22,616 | 21,915 | |
| 1129 Other Benefits | 454 | 459 | 800 | 550 | |
| Total | 1,616,719 | 1,574,555 | 1,636,594 | 1,495,396 | -8.6% |
| Maintenance | | | | | |
| 2204 Repairs | 142,726 | 570,332 | 425,456 | 176,907 | |
| 2205 Maintenance/Repairs - Radio | 0 | 4,200 | 3,525 | 4,700 | |
| 2206 Maintenance/Repair Computers | 638 | 0 | 1,000 | 0 | |
| 2207 Maintenance/Facilities Maintenance | 7,245 | 4,526 | 0 | 0 | |
| 2209 Maintenance/Vehicle Wash | 4,797 | 1,518 | 1,412 | 1,352 | |
| 2211 Maintenance/Vehicles & Equipment | 99,620 | 141,784 | 157,626 | 157,626 | |
| 2225 Maintenance/Tree Trimming | 16,709 | 63,031 | 40,000 | 20,000 | |
| 2226 Maintenance/Tree Parks | 7,898 | 5,728 | 40,000 | 20,000 | |
| Total | 279,633 | 791,119 | 669,019 | 380,585 | -43.1% |
| Supplies | | | | | |
| 2401 Non-Capitalized Equipment | 8,866 | 10,820 | 18,653 | 3,830 | |
| 2402 Postage | 170 | 18 | 200 | 70 | |
| 2403 Technical Supplies | 54,790 | 53,752 | 49,115 | 57,245 | |
| 2404 Agricultural Supplies | 69,699 | 91,397 | 104,585 | 91,940 | |
| 2405 Cleaning Supplies | 4,504 | 3,493 | 4,315 | 4,650 | |
| 2407 Office Supplies | 2,776 | 3,078 | 3,800 | 2,860 | |
| 2408 Small Tools | 4,743 | 3,681 | 4,100 | 3,060 | |
| 2409 Dues & Subscriptions | 1,802 | 4,769 | 9,215 | 8,855 | |
| 2412 Motor Fuel | 70,059 | 64,309 | 94,502 | 93,335 | |
| Total | 217,409 | 235,317 | 288,485 | 265,845 | -7.8% |
| Utilities | | | | | |
| 3301 Utilities/OMU | 6,651 | 6,780 | 7,100 | 7,100 | |
| 3302 Utilities/Non City | 11,191 | 7,751 | 10,000 | 10,000 | |
| 3303 Communications | 4,693 | 5,195 | 5,505 | 5,200 | |
| Total | 22,535 | 19,726 | 22,605 | 22,300 | -1.3% |

2011-2012 Budget

DEPARTMENT: 3500 Facilities Maintenance Summary

Fund 12: Facilities Maintenance

| | Actual 2008-2009 | Actual 2009-2010 | Amended Budget 2010-2011 | Budget 2011-2012 | Percent Change |
|---------------------------|---------------------|---------------------|--------------------------------|---------------------|-------------------|
| Other | | | | | |
| 4502 Travel | \$ 1,007 | \$ 0 | \$ 0 | \$ 0 | |
| 4503 Rents & Storages | 9,646 | 6,636 | 8,200 | 1,700 | |
| 4504 Insurance | 17,053 | 11,103 | 11,420 | 13,563 | |
| 4505 Contractual Services | 230,993 | 330,302 | 517,101 | 554,614 | |
| 4508 Safety Costs | 6,716 | 9,173 | 9,775 | 7,829 | |
| 4509 Training | 8,457 | 4,066 | 5,660 | 2,960 | |
| 4510 Tipping Fees | 7,428 | 7,167 | 9,500 | 6,180 | |
| Total | <u>281,300</u> | <u>368,447</u> | <u>561,656</u> | <u>586,846</u> | 4.5% |
| Capital | | | | | |
| 5602 Land Improvements | 0 | 2,115 | 0 | 0 | |
| 5603 Buildings | 98,776 | 79,399 | 142,430 | 306,200 | |
| 5605 Equipment | 29,447 | 0 | 0 | 0 | |
| 5607 Replacement | 96,174 | 106,088 | 117,884 | 114,821 | |
| 5651 Depreciation | 2,126 | 2,833 | 0 | 0 | |
| Total | <u>226,523</u> | <u>190,435</u> | <u>260,314</u> | <u>421,021</u> | 61.7% |
| Department Total | <u>\$ 2,644,119</u> | <u>\$ 3,179,599</u> | <u>\$ 3,438,673</u> | <u>\$ 3,171,993</u> | -7.8% |

Expenditure Analysis:

Personnel: Decrease due to fewer hours scheduled for temporary help.

Maintenance: Decrease due to reallocating maintenance expenses.

Other: Increase due to more contractual services.

Capital: Increase due to higher building capital requested.

Revenue Analysis:

This is an internal service fund. Revenues are generated by charging each department within the City for services performed.

2011-2012 Budget

DEPARTMENT: 3501 Facilities Maintenance Building Maintenance

Fund 12: Facilities Maintenance

| | <u>Actual</u> <u>2008-2009</u> | <u>Actual</u> <u>2009-2010</u> | <u>Amended</u> <u>Budget</u> <u>2010-2011</u> | <u>Budget</u> <u>2011-2012</u> | <u>%</u> <u>Change</u> |
|---------------------------------|-----------------------------------|-----------------------------------|---|-----------------------------------|---------------------------|
| Personnel Services | | | | | |
| 1101 Salaries | \$ 286,517 | \$ 226,790 | \$ 270,158 | \$ 271,783 | |
| 1102 Salaries-Part-time & Temp | 4,805 | 8,838 | 0 | 0 | |
| 1103 Temporary Help-Outside | 0 | 0 | 7,800 | 0 | |
| 1105 Overtime | 6,263 | 6,669 | 3,972 | 3,972 | |
| 1121 Employees Retirement | 39,103 | 36,708 | 46,410 | 52,283 | |
| 1123 Unemployment Expense | 895 | 729 | 822 | 827 | |
| 1124 Clothing | 2,106 | 2,065 | 1,925 | 1,900 | |
| 1125 Hospital Insurance | 47,733 | 39,402 | 47,400 | 42,671 | |
| 1126 Life Insurance | 1,692 | 1,314 | 1,569 | 1,053 | |
| 1127 Social Security | 20,730 | 16,852 | 20,971 | 21,095 | |
| 1128 Workers Comp. | 4,820 | 4,883 | 5,521 | 6,964 | |
| 1129 Other Benefits | 288 | 256 | 400 | 250 | |
| Total | 414,952 | 344,506 | 406,948 | 402,798 | -1.0% |
| Maintenance | | | | | |
| 2204 Repairs-Service Agreements | 105,054 | 500,440 | 308,030 | 135,254 | |
| 2205 Mtc/Repairs - Radio | 0 | 600 | 900 | 1,200 | |
| 2206 Mtc/Repair Computers | 310 | 0 | 500 | 0 | |
| 2207 Mtc/Facilities Mtc | 4,089 | 2,263 | 0 | 0 | |
| 2209 Mtc/Vehicle Wash | 1,199 | 506 | 471 | 451 | |
| 2211 Mtc/Vehicles & Equipment | 6,952 | 7,105 | 6,080 | 6,080 | |
| Total | 117,604 | 510,914 | 315,981 | 142,985 | -54.7% |
| Supplies | | | | | |
| 2401 Non-Capitalized Equipment | 4,343 | 2,222 | 10,313 | 0 | |
| 2402 Postage | 77 | 18 | 100 | 25 | |
| 2407 Office Supplies | 1,282 | 1,460 | 1,800 | 1,800 | |
| 2408 Small Tools | 2,775 | 1,410 | 2,100 | 1,460 | |
| 2409 Dues & Subscriptions | 1,347 | 3,722 | 3,550 | 3,550 | |
| 2412 Motor Fuel | 12,439 | 12,770 | 15,752 | 14,585 | |
| Total | 22,263 | 21,602 | 33,615 | 21,420 | -36.3% |
| Utilities | | | | | |
| 3301 Utilities/OMU | 3,093 | 3,153 | 3,300 | 3,300 | |
| 3302 Utilities/Non City | 5,360 | 3,656 | 5,000 | 5,000 | |
| 3303 Communications | 2,416 | 2,841 | 3,005 | 2,780 | |
| Total | 10,869 | 9,650 | 11,305 | 11,080 | -2.0% |

2011-2012 Budget

DEPARTMENT: 3501 Facilities Maintenance Building Maintenance

Fund 12: Facilities Maintenance

| | <u>Actual</u> <u>2008-2009</u> | <u>Actual</u> <u>2009-2010</u> | <u>Amended</u> <u>Budget</u> <u>2010-2011</u> | <u>Budget</u> <u>2011-2012</u> | <u>%</u> <u>Change</u> |
|---------------------------|-----------------------------------|-----------------------------------|---|-----------------------------------|---------------------------|
| Other | | | | | |
| 4502 Travel | \$ 915 | \$ 0 | \$ 0 | \$ 0 | |
| 4503 Rents & Storages | 0 | 0 | 200 | 0 | |
| 4504 Insurance | 5,506 | 2,908 | 3,123 | 3,429 | |
| 4505 Contractual Services | 176,756 | 196,265 | 232,249 | 207,552 | |
| 4508 Safety Costs | 427 | 1,342 | 2,000 | 900 | |
| 4509 Training | 4,079 | 1,750 | 2,250 | 300 | |
| 4510 Tipping Fees | 1,055 | 1,038 | 1,500 | 1,100 | |
| Total | <u>188,738</u> | <u>203,303</u> | <u>241,322</u> | <u>213,281</u> | <u>-11.6%</u> |
| Capital | | | | | |
| 5603 Buildings | 98,776 | 79,399 | 142,430 | 306,200 | |
| 5605 Equipment | 10,947 | 0 | 0 | 0 | |
| 5607 Replacement | 14,802 | 18,619 | 19,147 | 16,783 | |
| 5651 Depreciation | 0 | 707 | 0 | 0 | |
| Total | <u>124,525</u> | <u>98,725</u> | <u>161,577</u> | <u>322,983</u> | <u>99.9%</u> |
| Department Total | <u>\$ 878,951</u> | <u>\$ 1,188,700</u> | <u>\$ 1,170,748</u> | <u>\$ 1,114,547</u> | <u>-4.8%</u> |

Expenditure Analysis:

Maintenance: Decrease due to reallocating maintenance expenses.

Supplies: Decrease due to no equipment purchases requested.

Other: Decrease due to lower contractual services.

Capital: Increase due to higher building capital requested.

Revenue Analysis

This is an internal service fund. Revenues are generated by charging each department within the City for services performed.

2011-2012 Budget

DEPARTMENT: 3502 Facilities Maintenance Grounds Maintenance

Fund 12: Facilities Maintenance

| | Actual 2008-2009 | Actual 2009-2010 | Amended Budget 2010-2011 | Budget 2011-2012 | % Change |
|-----------------------------------|---------------------|---------------------|--------------------------------|---------------------|-------------|
| Personnel Services | | | | | |
| 1101 Salaries | \$ 538,602 | \$ 517,160 | \$ 588,029 | \$ 599,319 | |
| 1102 Salaries-Part-time & Temp | 22,646 | 10,283 | 8,232 | 8,148 | |
| 1103 Temporary Help-Outside | 291,975 | 370,706 | 294,497 | 122,351 | |
| 1105 Overtime | 92,733 | 68,829 | 59,881 | 41,167 | |
| 1121 Employees Retirement | 83,907 | 93,361 | 109,691 | 121,436 | |
| 1123 Unemployment Expense | 1,966 | 1,795 | 1,968 | 1,946 | |
| 1124 Clothing | 6,229 | 5,868 | 6,175 | 4,850 | |
| 1125 Hospital Insurance | 100,095 | 99,213 | 90,000 | 126,131 | |
| 1126 Life Insurance | 3,173 | 3,028 | 3,483 | 2,379 | |
| 1127 Social Security | 45,498 | 41,182 | 50,195 | 49,620 | |
| 1128 Workers Comp. | 14,777 | 18,421 | 17,095 | 14,951 | |
| 1129 Other Benefits | 166 | 203 | 400 | 300 | |
| Total | 1,201,767 | 1,230,049 | 1,229,646 | 1,092,598 | -11.1% |
| Maintenance | | | | | |
| 2204 Repairs - Service Agreements | 37,672 | 69,892 | 117,426 | 41,653 | |
| 2205 Mtc/Repairs - Radio | 0 | 3,600 | 2,625 | 3,500 | |
| 2206 Mtc/Repair - Computers | 328 | 0 | 500 | 0 | |
| 2207 Mtc/Facilities Mtc | 3,156 | 2,263 | 0 | 0 | |
| 2209 Mtc/Vehicle Wash | 3,598 | 1,012 | 941 | 901 | |
| 2211 Mtc/Vehicles & Equipment | 92,668 | 134,679 | 151,546 | 151,546 | |
| 2225 Mtc/Tree Trimming | 16,709 | 63,031 | 40,000 | 20,000 | |
| 2226 Mtc/Tree Parks | 7,898 | 5,728 | 40,000 | 20,000 | |
| Total | 162,029 | 280,205 | 353,038 | 237,600 | -32.7% |
| Supplies | | | | | |
| 2401 Non-Capitalized Equipment | 4,523 | 8,598 | 8,340 | 3,830 | |
| 2402 Postage | 93 | 0 | 100 | 45 | |
| 2403 Technical Supplies | 54,790 | 53,752 | 49,115 | 57,245 | |
| 2404 Agricultural Supplies | 69,699 | 91,397 | 104,585 | 91,940 | |
| 2405 Cleaning Supplies | 4,504 | 3,493 | 4,315 | 4,650 | |
| 2407 Office Supplies | 1,494 | 1,618 | 2,000 | 1,060 | |
| 2408 Small Tools | 1,968 | 2,271 | 2,000 | 1,600 | |
| 2409 Dues & Subscriptions | 455 | 1,047 | 5,665 | 5,305 | |
| 2412 Motor Fuel | 57,620 | 51,539 | 78,750 | 78,750 | |
| Total | 195,146 | 213,715 | 254,870 | 244,425 | -4.1% |
| Utilities | | | | | |
| 3301 Utilities/OMU | 3,558 | 3,627 | 3,800 | 3,800 | |
| 3302 Utilities/Non City | 5,831 | 4,095 | 5,000 | 5,000 | |
| 3303 Communications | 2,277 | 2,354 | 2,500 | 2,420 | |
| Total | 11,666 | 10,076 | 11,300 | 11,220 | -0.7% |

2011-2012 Budget

| DEPARTMENT: 3502 Facilities Maintenance Grounds Maintenance | | Fund 12: Facilities Maintenance | | | | |
|--|----------------------|--|---------------------|---------------------|---------------------|---------------|
| | | Actual | Actual | Amended | Budget | % |
| | | 2008-2009 | 2009-2010 | Budget | 2011-2012 | Change |
| | | | | 2010-2011 | | |
| Other | | | | | | |
| 4502 | Travel | \$ 92 | \$ 0 | \$ 0 | \$ 0 | |
| 4503 | Rents & Storages | 9,646 | 6,636 | 8,000 | 1,700 | |
| 4504 | Insurance | 11,547 | 8,195 | 8,297 | 10,134 | |
| 4505 | Contractual Services | 54,237 | 134,037 | 284,852 | 347,062 | |
| 4508 | Safety Costs | 6,289 | 7,831 | 7,775 | 6,929 | |
| 4509 | Training | 4,378 | 2,316 | 3,410 | 2,660 | |
| 4510 | Tipping Fees | 6,373 | 6,129 | 8,000 | 5,080 | |
| | Total | <u>92,562</u> | <u>165,144</u> | <u>320,334</u> | <u>373,565</u> | 16.6% |
| Capital | | | | | | |
| 5602 | Land Improvements | 0 | 2,115 | 0 | 0 | |
| 5605 | Equipment | 18,500 | 0 | 0 | 0 | |
| 5607 | Replacement | 81,372 | 87,469 | 98,737 | 98,038 | |
| 5651 | Depreciation | 2,126 | 2,126 | 0 | 0 | |
| | Total | <u>101,998</u> | <u>91,710</u> | <u>98,737</u> | <u>98,038</u> | -0.7% |
| | Department Total | <u>\$ 1,765,168</u> | <u>\$ 1,990,899</u> | <u>\$ 2,267,925</u> | <u>\$ 2,057,446</u> | -9.3% |

Expenditure Analysis:

Personnel: Decrease due to fewer hours scheduled for temporary help.

Maintenance: Decrease due to reallocating maintenance expenses.

Other: Increase primarily due to more contractual services.

Revenue Analysis:

This is an internal service fund. Revenues are generated by charging each department for services performed.

2011-2012 Budget

| DEPARTMENT: 3500 Facilities Maintenance | | Fund 12: Facilities Maintenance | | |
|--|------------------------|--|---------------------|---------------------|
| | | <u>Facilities</u> | <u>Park</u> | <u>Total</u> |
| | | <u>Maintenance</u> | <u>Maintenance</u> | |
| Revenue Detail | | | | |
| Description | | | | |
| 01-1501-5824 | General Government | \$ 48,633 | \$ 403,732 | \$ 452,365 |
| 01-1501-5824 | City Hall | 131,080 | 25,277 | 156,357 |
| 7001 | Parks Maintenance | 224,881 | 1,255,789 | 1,480,670 |
| 3105 | Information Services | 5,015 | 4,303 | 9,318 |
| 3701 | Community Development | 743 | 0 | 743 |
| 4104 | Police | 92,957 | 16,378 | 109,335 |
| 4201 | Fire | 58,763 | 20,871 | 79,634 |
| 5301 | Street | 8,829 | 4,209 | 13,038 |
| 5401 | Garage | 14,003 | 1,974 | 15,977 |
| 5501 | Sanitation | 42,900 | 2,564 | 45,464 |
| 7002 | Parks Administration | 25,080 | 3,998 | 29,078 |
| 01-7203-5892 | Festivals | 17,357 | 95,487 | 112,844 |
| 7502 | Transit | 38,384 | 12,206 | 50,590 |
| 5801 | Parking Garage | 172,995 | 9,205 | 182,200 |
| 7003 | Ben Hawes Golf Course | 60,623 | 4,534 | 65,157 |
| 7004 | Hillcrest Golf Course | 23,727 | 8,991 | 32,718 |
| 7005 | Ice Arena | 33,165 | 9,726 | 42,891 |
| 7006 | Pools | 32,469 | 8,489 | 40,958 |
| 7008 | Fisher Park Complex | 13,365 | 88,177 | 101,542 |
| 7010 | Sportscenter | 50,761 | 4,933 | 55,694 |
| 7013 | Special Events | 4,187 | 5,677 | 9,864 |
| 01-7201-5893 | Agencies | 13,422 | 0 | 13,422 |
| 01-1501-5826 | Facilities Maintenance | 1,208 | 0 | 1,208 |
| 5600 | Stormwater | 0 | 70,926 | 70,926 |
| Total Revenue | | \$ 1,114,547 | \$ 2,057,446 | \$ 3,171,993 |

2011-2012 Budget

DEPARTMENT: 5801 Parking Garage

Fund 01: General

| | | Actual | Actual | Amended | Budget | % |
|---------------------------|----------------------------|-----------|-----------|-----------|-----------|--------|
| | | 2008-2009 | 2009-2010 | Budget | 2011-2012 | Change |
| | | | | 2010-2011 | | |
| Personnel Services | | | | | | |
| 1101 | Salaries | \$ 26,957 | \$ 29,740 | \$ 0 | \$ 0 | |
| 1121 | Employees Retirement | 3,891 | 4,847 | 0 | 0 | |
| 1123 | Unemployment Expense | 94 | 90 | 0 | 0 | |
| 1125 | Hospital Insurance | 1,788 | 1,749 | 0 | 0 | |
| 1126 | Life Insurance | 158 | 145 | 0 | 0 | |
| 1127 | Social Security | 2,278 | 2,049 | 0 | 0 | |
| 1128 | Workers Comp. | 44 | 44 | 0 | 0 | |
| | Total | 35,210 | 38,664 | 0 | 0 | 0.0% |
| Maintenance | | | | | | |
| 2201 | Maintenance/Buildings | 74,904 | 24,464 | 58,668 | 172,995 | |
| 2202 | Maintenance/Grounds | 4,587 | 5,278 | 8,642 | 9,205 | |
| 2204 | Repairs-Service Agreements | 0 | 0 | 1,500 | 1,500 | |
| | Total | 79,491 | 29,742 | 68,810 | 183,700 | 167.0% |
| Supplies | | | | | | |
| 2403 | Technical Supplies | 0 | 10 | 300 | 100 | |
| 2407 | Office Supplies | 6 | 6 | 50 | 0 | |
| | Total | 6 | 16 | 350 | 100 | -71.4% |
| Utilities | | | | | | |
| 3301 | Utilities/OMU | 9,282 | 9,099 | 9,500 | 9,000 | |
| 3303 | Communications | 700 | 703 | 750 | 750 | |
| | Total | 9,982 | 9,802 | 10,250 | 9,750 | -4.9% |
| Other | | | | | | |
| 4504 | Insurance | 5,216 | 2,657 | 2,736 | 2,999 | |
| | Total | 5,216 | 2,657 | 2,736 | 2,999 | 9.6% |

2011-2012 Budget

DEPARTMENT: 5801 Parking Garage

Fund 01: General

| | | Actual | Actual | Amended | Budget | % |
|----------------|------------------|------------|-----------|-----------|------------|--------|
| | | 2008-2009 | 2009-2010 | Budget | 2011-2012 | Change |
| | | | | 2010-2011 | | |
| Capital | | | | | | |
| 5607 | Replacement | \$ 537 | \$ 563 | \$ 583 | \$ 560 | |
| | Total | 537 | 563 | 583 | 560 | -3.9% |
| | Department Total | \$ 130,442 | \$ 81,444 | \$ 82,729 | \$ 197,109 | 138.3% |

Expenditure Analysis:

Maintenance: Increase due to reallocating maintenance expenses.

Revenue Analysis:

\$60,300 revenue projected from monthly parking and events at RiverPark.

2011-2012 Budget

REVENUE

DEPARTMENT: 5801 Parking Garage

Fund 01: General

| Acct | Description | Audit | | Amended | Budget | | % Change |
|------|----------------------------|------------|-----------|---------------------|-----------|--|----------|
| | | 2008-2009 | 2009-2010 | Budget 2010-2011 | 2011-2012 | | |
| 7086 | Monthly Parking | \$ 52,820 | \$ 50,598 | \$ 52,000 | \$ 55,800 | | |
| 7087 | RiverPark Center Events | 4,252 | 5,546 | 4,300 | 4,500 | | |
| | Total | 57,072 | 56,144 | 56,300 | 60,300 | | 7.1% |
| 8111 | Transfer from General Fund | 73,369 | 30,805 | 0 | 0 | | |
| | Total Revenue | \$ 130,441 | \$ 86,949 | \$ 56,300 | \$ 60,300 | | 7.1% |



2011-2012 Budget

DEPARTMENT: 7500 Transit

Fund 18: Transit

Program Description

This program provides public transportation to the Owensboro community. Buses traverse six routes 6:00 a.m. to 7:00 p.m. Monday through Friday and 8:00 a.m. to 4:00 p.m. on Saturday.

| Performance Indicators | Actual 2008-2009 | Actual 2009-2010 | Projected 2010-2011 | Estimated 2011-2012 |
|---------------------------------|---------------------|---------------------|------------------------|------------------------|
| Number of bus riders | 307,912 | 309,505 | 315,695 | 315,696 |
| Number of trolley riders | 290,368 | 291,477 | 297,306 | 297,306 |
| Number of paratransit riders | 17,544 | 18,028 | 18,389 | 18,389 |
| Average cost per rider per trip | 3.21 | 3.27 | 3.27 | 3.27 |
| General fund subsidy percentage | 27% | 29% | 30% | 30% |

2010-2011 Accomplishments

1. Designed and replaced bus stop signage on the entire bus route system.
 2. Expanded the bus shelter program by purchasing three additional shelters.
 3. Upgraded bus fleet with the purchase of four 2010 Gillig Busses.
 4. Purchased GBA Bus Fleet Maintenance Software.
-

2011-2012 Objectives

1. Install Solar Lighting Panels in all bus shelters.
 2. Explore the use of GPS and AVL (Automatic Vehicle Locator) equipment for the transit fleet.
 3. Continue to expand the bus shelter program with the purchase of three additional shelters.
 4. Increase ridership by visiting potential riders at Roosevelt House, Lee Manor, One Park Place, etc.
-

2011-2012 Budget

DEPARTMENT: 7500 Transit Summary

Fund 18: Transit

| | Actual 2008-2009 | Actual 2009-2010 | Amended Budget 2010-2011 | Budget 2011-2012 | % Change |
|---------------------------------------|---------------------|---------------------|--------------------------------|---------------------|-------------|
| Personnel Services | | | | | |
| 1101 Salaries | \$ 472,198 | \$ 490,814 | \$ 531,708 | \$ 516,638 | |
| 1102 Salaries-Part-time & Temp | 71,164 | 82,467 | 103,781 | 117,285 | |
| 1103 Temporary Help-Outside | 28,409 | 21,923 | 0 | 0 | |
| 1105 Overtime | 18,746 | 19,760 | 12,500 | 12,500 | |
| 1106 Retirement Contingency | 0 | 0 | 15,926 | 9,706 | |
| 1121 Employees Retirement | 79,590 | 90,136 | 97,180 | 110,038 | |
| 1123 Unemployment Expense | 1,692 | 1,769 | 1,943 | 1,939 | |
| 1124 Clothing | 3,271 | 3,792 | 4,700 | 4,750 | |
| 1125 Hospital Insurance | 92,077 | 83,940 | 75,264 | 84,492 | |
| 1126 Life Insurance | 2,869 | 2,957 | 3,153 | 2,039 | |
| 1127 Social Security | 39,424 | 41,408 | 49,571 | 49,451 | |
| 1128 Workers Comp. | 17,127 | 17,213 | 14,529 | 11,560 | |
| 1129 Other Benefits | 248 | 235 | 900 | 309 | |
| Total | 826,815 | 856,414 | 911,155 | 920,707 | 1.0% |
| Maintenance | | | | | |
| 2201 Maintenance/Buildings | 40,441 | 39,251 | 37,261 | 38,384 | |
| 2202 Maintenance/Grounds | 13,862 | 14,484 | 19,596 | 12,206 | |
| 2203 Maintenance/Furniture & Fixtures | 0 | 0 | 1,000 | 650 | |
| 2204 Repairs-Service Agreements | 156,688 | 159,414 | 156,141 | 159,264 | |
| 2205 Maintenance/Repairs - Radio | 1,300 | 1,300 | 1,300 | 2,600 | |
| 2209 Maintenance/Vehicle Wash | 2,267 | 0 | 0 | 0 | |
| 2211 Maintenance/Vehicles & Equipment | 2,761 | 550 | 2,000 | 2,000 | |
| Total | 217,319 | 214,999 | 217,298 | 215,104 | -1.0% |
| Supplies | | | | | |
| 2401 Non-Capitalized Equipment | 4,182 | 7,559 | 2,200 | 2,000 | |
| 2402 Postage | 109 | 79 | 630 | 130 | |
| 2403 Technical Supplies | 2,762 | 3,158 | 15,306 | 4,300 | |
| 2405 Cleaning Supplies | 742 | 1,341 | 2,123 | 5,711 | |
| 2407 Office Supplies | 2,943 | 1,629 | 4,139 | 2,250 | |
| 2408 Small Tools | 279 | 900 | 2,000 | 2,551 | |
| 2409 Dues & Subscriptions | 2,630 | 2,839 | 3,203 | 3,203 | |
| 2412 Motor Fuel | 148,470 | 132,265 | 163,400 | 204,250 | |
| Total | 162,117 | 149,770 | 193,001 | 224,395 | 16.3% |
| Utilities | | | | | |
| 3301 Utilities/OMU | 9,475 | 10,041 | 10,000 | 10,000 | |
| 3302 Utilities/Non City | 11,641 | 6,721 | 10,000 | 8,000 | |
| 3303 Communications | 2,508 | 2,173 | 2,036 | 2,100 | |
| Total | 23,624 | 18,935 | 22,036 | 20,100 | -8.8% |

2011-2012 Budget

DEPARTMENT: 7500 Transit Summary

Fund 18: Transit

| | Actual 2008-2009 | Actual 2009-2010 | Amended Budget 2010-2011 | Budget 2011-2012 | % Change |
|----------------------------|---------------------|---------------------|--------------------------------|---------------------|-------------|
| Other | | | | | |
| 4501 Advertising | \$ 279 | \$ 3,777 | \$ 4,467 | \$ 4,367 | |
| 4502 Travel | 539 | 1,021 | 1,400 | 1,400 | |
| 4504 Insurance | 36,766 | 7,347 | 10,758 | 12,081 | |
| 4506 Profess/Technical | 18,000 | 27,600 | 27,600 | 27,600 | |
| 4508 Safety Costs | 1,547 | 2,282 | 2,100 | 2,261 | |
| 4509 Training | 3,824 | 3,153 | 4,900 | 2,150 | |
| 4511 Transportation Costs | 90,000 | 90,000 | 90,000 | 90,000 | |
| 4512 Indirect Costs - City | 52,000 | 52,000 | 52,000 | 52,000 | |
| Total | 202,955 | 187,180 | 193,225 | 191,859 | -0.7% |
| Capital | | | | | |
| 5602 Land Improvements | 0 | 0 | 60,000 | 0 | |
| 5603 Buildings | 31,728 | 0 | 39,920 | 39,920 | |
| 5604 Vehicles | 0 | 0 | 298,000 | 0 | |
| 5605 Equipment | 0 | 25,911 | 157,020 | 56,675 | |
| 5607 Replacement | 21,423 | 0 | 0 | 0 | |
| 5651 Depreciation | 154,814 | 298,438 | 0 | 0 | |
| Total | 207,965 | 324,349 | 554,940 | 96,595 | -82.6% |
| Department Total | \$ 1,640,795 | \$ 1,751,647 | \$ 2,091,655 | \$ 1,668,760 | -20.2% |

Expenditure Analysis:

Supplies: Increase due to motor fuel projections.

Capital: Decrease due to no vehicle or land improvement requests and ARRA grant expiration.

Revenue Analysis:

Revenue of \$1,668,760 projected.

2011-2012 Budget

DEPARTMENT: 7501 Transit Operations

Fund 18: Transit

| | Actual 2008-2009 | Actual 2009-2010 | Amended Budget 2010-2011 | Budget 2011-2012 | % Change |
|---------------------------------------|---------------------|---------------------|--------------------------------|---------------------|-------------|
| Personnel Services | | | | | |
| 1101 Salaries | \$ 438,598 | \$ 454,757 | \$ 496,527 | \$ 480,573 | |
| 1102 Salaries-Part-time & Temp | 56,317 | 68,608 | 86,472 | 101,638 | |
| 1103 Temporary Help-Outside | 28,409 | 21,923 | 0 | 0 | |
| 1105 Overtime | 16,188 | 16,451 | 9,500 | 9,500 | |
| 1106 Retirement Contingency | 0 | 0 | 15,926 | 9,706 | |
| 1121 Employees Retirement | 74,602 | 78,667 | 87,786 | 102,631 | |
| 1123 Unemployment Expense | 1,539 | 1,610 | 1,777 | 1,775 | |
| 1124 Clothing | 2,584 | 3,230 | 4,000 | 4,200 | |
| 1125 Hospital Insurance | 83,881 | 75,168 | 66,480 | 75,780 | |
| 1126 Life Insurance | 2,668 | 2,750 | 2,942 | 1,895 | |
| 1127 Social Security | 35,855 | 37,782 | 45,326 | 45,266 | |
| 1128 Workers Comp. | 16,562 | 16,517 | 13,090 | 10,611 | |
| 1129 Other Benefits | 248 | 235 | 900 | 309 | |
| Total | 757,451 | 777,698 | 830,726 | 843,884 | 1.6% |
| Maintenance | | | | | |
| 2203 Maintenance/Furniture & Fixtures | 0 | 0 | 0 | 650 | |
| Total | 0 | 0 | 0 | 650 | 100.0% |
| Supplies | | | | | |
| 2401 Non-Capitalized Equipment | 4,182 | 1,508 | 2,200 | 2,000 | |
| 2402 Postage | 109 | 79 | 630 | 130 | |
| 2403 Technical Supplies | 2,762 | 3,158 | 5,306 | 4,300 | |
| 2405 Cleaning Supplies | 742 | 1,341 | 2,123 | 764 | |
| 2407 Office Supplies | 2,943 | 1,629 | 4,139 | 2,250 | |
| 2408 Small Tools | 279 | 900 | 0 | 0 | |
| 2409 Dues & Subscriptions | 2,630 | 2,839 | 3,203 | 3,203 | |
| 2412 Motor Fuel | 148,470 | 132,265 | 163,400 | 204,250 | |
| Total | 162,117 | 143,719 | 181,001 | 216,897 | 19.8% |
| Utilities | | | | | |
| 3301 Utilities/OMU | 9,475 | 10,041 | 10,000 | 10,000 | |
| 3302 Utilities/Non City | 11,641 | 6,721 | 10,000 | 8,000 | |
| 3303 Communications | 2,508 | 2,173 | 2,036 | 2,100 | |
| Total | 23,624 | 18,935 | 22,036 | 20,100 | -8.8% |

2011-2012 Budget

DEPARTMENT: 7501 Transit Operations

Fund 18: Transit

| | Actual 2008-2009 | Actual 2009-2010 | Amended Budget 2010-2011 | Budget 2011-2012 | % Change |
|----------------------------|---------------------|---------------------|--------------------------------|---------------------|-------------|
| Other | | | | | |
| 4501 Advertising | \$ 279 | \$ 3,777 | \$ 4,467 | \$ 4,367 | |
| 4502 Travel | 539 | 1,021 | 1,400 | 1,400 | |
| 4504 Insurance | 36,766 | 7,347 | 10,758 | 12,081 | |
| 4506 Profess/Technical | 18,000 | 18,000 | 18,000 | 18,000 | |
| 4508 Safety Costs | 1,547 | 2,282 | 2,100 | 2,261 | |
| 4509 Training | 3,824 | 3,153 | 4,900 | 2,150 | |
| 4512 Indirect Costs - City | 52,000 | 52,000 | 52,000 | 52,000 | |
| Total | 112,955 | 87,580 | 93,625 | 92,259 | -1.5% |
| Capital | | | | | |
| 5651 Depreciation | 99,859 | 95,769 | 0 | 0 | |
| Total | 99,859 | 95,769 | 0 | 0 | 0.0% |
| Department Total | \$ 1,156,006 | \$ 1,123,701 | \$ 1,127,388 | \$ 1,173,790 | 4.1% |

Expenditure Analysis:

Maintenance: Increase due to maintenance needed for furniture and fixtures.

Supplies: Increase primarily due to motor fuel projections.

Revenue Analysis:

Revenue of \$1,668,760 projected.

2011-2012 Budget

DEPARTMENT: 7502 Transit Garage

Fund 18: Transit

| | Actual 2008-2009 | Actual 2009-2010 | Amended Budget 2010-2011 | Budget 2011-2012 | % Change |
|---------------------------------------|---------------------|---------------------|--------------------------------|---------------------|-------------|
| Personnel Services | | | | | |
| 1101 Salaries | \$ 33,600 | \$ 36,057 | \$ 35,181 | \$ 36,065 | |
| 1102 Salaries-Part-time & Temp | 14,847 | 13,859 | 17,309 | 15,647 | |
| 1105 Overtime | 2,558 | 3,309 | 3,000 | 3,000 | |
| 1121 Employees Retirement | 4,988 | 11,469 | 9,394 | 7,407 | |
| 1123 Unemployment Expense | 153 | 159 | 166 | 164 | |
| 1124 Clothing | 687 | 562 | 700 | 550 | |
| 1125 Hospital Insurance | 8,196 | 8,772 | 8,784 | 8,712 | |
| 1126 Life Insurance | 201 | 207 | 211 | 144 | |
| 1127 Social Security | 3,569 | 3,626 | 4,245 | 4,185 | |
| 1128 Workers Comp. | 565 | 696 | 1,439 | 949 | |
| Total | 69,364 | 78,716 | 80,429 | 76,823 | -4.5% |
| Maintenance | | | | | |
| 2201 Maintenance/Buildings | 40,441 | 39,251 | 37,261 | 38,384 | |
| 2202 Maintenance/Grounds | 13,862 | 14,484 | 19,596 | 12,206 | |
| 2203 Maintenance/Furniture & Fixtures | 0 | 0 | 1,000 | 0 | |
| 2204 Repairs-Service Agreements | 156,688 | 159,414 | 156,141 | 159,264 | |
| 2205 Maintenance/Repairs - Radio | 1,300 | 1,300 | 1,300 | 2,600 | |
| 2209 Maintenance/Vehicle Wash | 2,267 | 0 | 0 | 0 | |
| 2211 Maintenance/Vehicles & Equipment | 2,761 | 550 | 2,000 | 2,000 | |
| Total | 217,319 | 214,999 | 217,298 | 214,454 | -1.3% |
| Supplies | | | | | |
| 2401 Non-Capitalized Equipment | 0 | 6,051 | 0 | 0 | |
| 2403 Technical Supplies | 0 | 0 | 10,000 | 0 | |
| 2405 Cleaning Supplies | 0 | 0 | 0 | 4,947 | |
| 2408 Small Tools | 0 | 0 | 2,000 | 2,551 | |
| Total | 0 | 6,051 | 12,000 | 7,498 | -37.5% |
| Other | | | | | |
| 4506 Profess/Technical | 0 | 9,600 | 9,600 | 9,600 | |
| 4511 Transportation Costs | 90,000 | 90,000 | 90,000 | 90,000 | |
| Total | 90,000 | 99,600 | 99,600 | 99,600 | 0.0% |

2011-2012 Budget

DEPARTMENT: 7502 Transit Garage

Fund 18: Transit

| | <u>Actual</u> <u>2008-2009</u> | <u>Actual</u> <u>2009-2010</u> | <u>Amended</u> <u>Budget</u> <u>2010-2011</u> | <u>Budget</u> <u>2011-2012</u> | <u>%</u> <u>Change</u> |
|------------------------|-----------------------------------|-----------------------------------|---|-----------------------------------|---------------------------|
| Capital | | | | | |
| 5602 Land Improvements | \$ 0 | \$ 0 | \$ 60,000 | \$ 0 | |
| 5603 Buildings | 31,728 | 0 | 39,920 | 39,920 | |
| 5604 Vehicles | 0 | 0 | 298,000 | 0 | |
| 5605 Equipment | 0 | 0 | 119,495 | 56,675 | |
| 5607 Replacement | 21,423 | 0 | 0 | 0 | |
| 5651 Depreciation | 54,955 | 202,669 | 0 | 0 | |
| Total | <u>108,106</u> | <u>202,669</u> | <u>517,415</u> | <u>96,595</u> | <u>-81.3%</u> |
| Department Total | <u>\$ 484,789</u> | <u>\$ 602,035</u> | <u>\$ 926,742</u> | <u>\$ 494,970</u> | <u>-46.6%</u> |

Expenditure Analysis:

Supplies: Decrease primarily due to no technical supplies requested, offset by cleaning supplies requested.

Capital: Decrease due to no vehicle or land improvement requests.

Revenue Analysis:

No revenues generated by this department.

2011-2012 Budget

DEPARTMENT: 7503 Transit Jarc Grant

Fund 18: Transit

| | <u>Actual</u> <u>2008-2009</u> | <u>Actual</u> <u>2009-2010</u> | <u>Amended</u> <u>Budget</u> <u>2010-2011</u> | <u>Budget</u> <u>2011-2012</u> | <u>%</u> <u>Change</u> |
|------------------|-----------------------------------|-----------------------------------|---|-----------------------------------|---------------------------|
| Capital | | | | | |
| 5605 Equipment | \$ 0 | \$ 25,911 | \$ 37,525 | \$ 0 | |
| Total | <u>0</u> | <u>25,911</u> | <u>37,525</u> | <u>0</u> | <u>-100.0%</u> |
| Department Total | <u>\$ 0</u> | <u>\$ 25,911</u> | <u>\$ 37,525</u> | <u>\$ 0</u> | <u>-100.0%</u> |

Expenditure Analysis:

Capital: Decrease is due to ARRA grant expiration.

Revenue Analysis:

No revenue generated by this department.

2011-2012 Budget

DEPARTMENT: 7500 Transit

Fund 18: Transit

| | | Actual | Actual | Amended | Budget |
|------------------------|-------------------------------|---------------------|---------------------|---------------------|---------------------|
| | | 2008-2009 | 2009-2010 | Budget | 2011-2012 |
| | | | | 2010-2011 | |
| Revenue Summary | | | | | |
| 7003 | Transit Revenue | \$ 55,964 | \$ 59,986 | \$ 61,000 | \$ 63,000 |
| 7004 | Transit/Gas Tax Refund | 5,182 | 2,075 | 6,200 | 6,500 |
| 7010 | Transit Revenue - Tokens | 40,654 | 43,198 | 36,000 | 36,500 |
| 7033 | Transit Revenue - Advertising | 11,075 | 6,375 | 10,500 | 10,200 |
| 8103 | Transit - Federal Grant | 854,254 | 1,878,066 | 1,416,394 | 912,271 |
| 8104 | Transit - State Grant | 251,401 | 49,600 | 130,478 | 49,497 |
| 8152 | Sale of Capital Assets | 860 | 3,653 | 4,000 | 4,000 |
| 8201 | Miscellaneous Revenue | 24,593 | 20,757 | 21,000 | 21,000 |
| | Total | <u>1,243,983</u> | <u>2,063,710</u> | <u>1,685,572</u> | <u>1,102,968</u> |
| 8111 | Transfer from General Fund | <u>601,848</u> | <u>617,103</u> | <u>585,913</u> | <u>565,792</u> |
| | Total Revenue | <u>\$ 1,845,831</u> | <u>\$ 2,680,813</u> | <u>\$ 2,271,485</u> | <u>\$ 1,668,760</u> |



2011-2012 Budget

DEPARTMENT: 5400 Garage

Fund 27: Garage

Program Description

This program provides fleet management for the City and maintenance of all vehicles, field equipment, etc. In addition, this program provides vehicle and equipment maintenance for RWRA.

| Performance Indicators | Actual 2008-2009 | Actual 2009-2010 | Projected 2010-2011 | Estimated 2011-2012 |
|-----------------------------|---------------------|---------------------|------------------------|------------------------|
| Completed repair orders | 636 | 678 | 655 | 660 |
| Direct services | 1,900 | 1,800 | 1,950 | 2,000 |
| Units maintained | 658 | 660 | 660 | 664 |
| New units placed in service | 31 | 32 | 29 | 27 |

2010-2011 Accomplishments

1. Started restructuring of parts and inventory to work with the GBA system, which will increase efficiency.
 2. New software purchased has increased internet training for mechanics.
 3. The purchases of the new vehicles, with the new updates of emission controls, will help with the green solution.
 4. The Garage has maintained the level of productivity at or above its present level.
-

2011-2012 Objectives

1. Make four used transit buses DOT ready.
 2. Begin transition from Ford Crown Victoria to Ford Taurus in the Police fleet cars.
 3. Implement a maintenance schedule for the new generators installed at the Fire stations and Transit building.
 4. To adjust personnel to changes made in management restructuring.
-

2011-2012 Budget

DEPARTMENT: 5401 Garage

Fund 27: Garage

| | | Actual | Actual | Amended | Budget | % |
|---------------------------|----------------------------------|------------|------------|------------|------------|--------|
| | | 2008-2009 | 2009-2010 | Budget | 2011-2012 | Change |
| | | | | 2010-2011 | | |
| Personnel Services | | | | | | |
| 1101 | Salaries | \$ 407,583 | \$ 417,823 | \$ 423,911 | \$ 332,825 | |
| 1102 | Salaries-Part-time & Temp | 0 | 0 | 0 | 12,408 | |
| 1105 | Overtime | 3,672 | 2,589 | 3,000 | 2,750 | |
| 1106 | Retirement Contingency | 0 | 0 | 23,162 | 19,561 | |
| 1121 | Employees Retirement | 56,869 | 66,875 | 72,276 | 63,625 | |
| 1123 | Unemployment Expense | 1,238 | 1,268 | 1,281 | 1,044 | |
| 1124 | Clothing | 3,024 | 3,150 | 3,250 | 2,400 | |
| 1125 | Hospital Insurance | 51,937 | 56,004 | 56,040 | 43,200 | |
| 1126 | Life Insurance | 2,324 | 2,441 | 2,479 | 1,304 | |
| 1127 | Social Security | 29,061 | 29,697 | 32,659 | 26,621 | |
| 1128 | Workers Comp. | 5,303 | 5,755 | 7,488 | 8,581 | |
| 1129 | Other Benefits | 161 | 204 | 250 | 185 | |
| | Total | 561,172 | 585,806 | 625,796 | 514,504 | -17.8% |
| Maintenance | | | | | | |
| 2201 | Maintenance/Buildings | 55,345 | 14,930 | 24,080 | 14,003 | |
| 2202 | Maintenance/Grounds | 2,114 | 2,209 | 2,751 | 1,974 | |
| 2203 | Maintenance/Furniture & Fixtures | 76 | 75 | 200 | 0 | |
| 2204 | Repairs-Service Agreements | 2,671 | 2,629 | 3,600 | 3,300 | |
| 2205 | Maintenance/Repairs - Radio | 0 | 0 | 0 | 400 | |
| 2208 | Maintenance/Garage | 1,107 | 0 | 2,200 | 2,050 | |
| 2209 | Maintenance/Vehicle Wash | 454 | 526 | 490 | 469 | |
| | Total | 61,767 | 20,369 | 33,321 | 22,196 | -33.4% |
| Supplies | | | | | | |
| 2401 | Non-Capitalized Equipment | 3,667 | 1,800 | 4,742 | 4,000 | |
| 2402 | Postage | 0 | 1 | 20 | 0 | |
| 2403 | Technical Supplies | 19,425 | 18,714 | 19,400 | 13,850 | |
| 2405 | Cleaning Supplies | 10,198 | 10,596 | 13,500 | 13,060 | |
| 2406 | Parts & Supplies | 483,109 | 530,495 | 536,941 | 536,495 | |
| 2407 | Office Supplies | 1,727 | 1,996 | 2,000 | 1,650 | |
| 2408 | Small Tools | 2,717 | 2,746 | 2,800 | 2,500 | |
| 2409 | Dues & Subscriptions | 5,230 | 5,450 | 9,017 | 12,830 | |
| 2412 | Motor Fuel | 2,990 | 3,154 | 3,835 | 4,794 | |
| | Total | 529,063 | 574,952 | 592,255 | 589,179 | -0.5% |
| Utilities | | | | | | |
| 3301 | Utilities/OMU | 4,568 | 4,544 | 4,800 | 4,500 | |
| 3302 | Utilities/Non City | 8,097 | 5,231 | 6,000 | 6,000 | |
| 3303 | Communications | 1,945 | 2,006 | 2,000 | 1,640 | |
| | Total | 14,610 | 11,781 | 12,800 | 12,140 | -5.2% |

2011-2012 Budget

DEPARTMENT: 5401 Garage

Fund 27: Garage

| | | Actual 2008-2009 | Actual 2009-2010 | Amended Budget 2010-2011 | Budget 2011-2012 | % |
|----------------|--------------------------|---------------------|---------------------|--------------------------------|---------------------|--------|
| | | | | | | Change |
| Other | | | | | | |
| 4502 | Travel | \$ 2,434 | \$ 0 | \$ 4,000 | \$ 2,000 | |
| 4504 | Insurance | 2,869 | 1,653 | 1,679 | 1,864 | |
| 4506 | Profess/Technical | 462 | 342 | 500 | 350 | |
| 4508 | Safety Costs | 848 | 907 | 1,000 | 1,000 | |
| 4509 | Training | 1,500 | 1,068 | 6,000 | 5,155 | |
| | Total | <u>8,113</u> | <u>3,970</u> | <u>13,179</u> | <u>10,369</u> | -21.3% |
| Capital | | | | | | |
| 5607 | Replacement | 12,838 | 13,501 | 14,236 | 13,675 | |
| 5651 | Depreciation | 6,516 | 5,757 | 0 | 0 | |
| | Total | <u>19,354</u> | <u>19,258</u> | <u>14,236</u> | <u>13,675</u> | -3.9% |
| | Total | <u>\$ 1,194,079</u> | <u>\$ 1,216,136</u> | <u>\$ 1,291,587</u> | <u>\$ 1,162,063</u> | -10.0% |
| 5877 | Transfer to General Fund | 50,000 | 0 | 100,000 | 0 | |
| | Department Total | <u>\$ 1,244,079</u> | <u>\$ 1,216,136</u> | <u>\$ 1,391,587</u> | <u>\$ 1,162,063</u> | -16.5% |

Expenditure Analysis:

Personnel: Decrease primarily due to one mechanic and one secretary position eliminated.

Maintenance: Decrease due to reallocating maintenance expenses.

Other: Decrease due to lower travel and training.

Revenue Analysis:

This is an internal service fund. Revenues are generated by charging each department for services performed.

2011-2012 Budget

DEPARTMENT: 5401 GARAGE

Fund 27: Garage

| | | <u>Actual</u> | <u>Actual</u> | <u>Amended</u> | <u>Budget</u> |
|------------------------|-----------------------|---------------------|---------------------|---------------------|---------------------|
| | | <u>2008-2009</u> | <u>2009-2010</u> | <u>Budget</u> | <u>Budget</u> |
| | | | | <u>2010-2011</u> | <u>2011-2012</u> |
| Revenue Summary | | | | | |
| 7015 | Charges for Service | \$ 1,274,718 | \$ 1,331,335 | \$ 1,290,845 | \$ 1,162,063 |
| 8201 | Miscellaneous Revenue | <u>0</u> | <u>10,581</u> | <u>0</u> | <u>0</u> |
| | Total Revenue | <u>\$ 1,274,718</u> | <u>\$ 1,341,916</u> | <u>\$ 1,290,845</u> | <u>\$ 1,162,063</u> |

Program Description

This program provides for future replacement of vehicles, equipment, and building appurtenances. The program was approved by the City Commission in 1997-98.

| Account | Description | Audit 2008-2009 | Audit 2009-2010 | Amended Budget 2010-2011 | Budget 2011-2012 | % Change |
|----------------------|---------------------------|---------------------|---------------------|--------------------------------|---------------------|-------------|
| Revenue | | | | | | |
| 6401 | Interest on Investments | \$ 91,917 | \$ 58,919 | \$ 0 | \$ 0 | |
| 8011 | Replacement | 1,258,951 | 1,274,109 | 1,404,721 | 1,667,324 | |
| 8152 | Sale of Capital Assets | 144,204 | 80,217 | 138,060 | 147,330 | |
| | Total Revenue | <u>\$ 1,495,072</u> | <u>\$ 1,413,245</u> | <u>\$ 1,542,781</u> | <u>\$ 1,814,654</u> | 17.6% |
| Expenditures: | | | | | | |
| 5602 | Land Improvements | \$ 83,496 | \$ 370,006 | \$ 110,670 | \$ 323,044 | |
| 5603 | Buildings | 203,239 | 11,755 | 178,310 | 7,558 | |
| 5604 | Vehicles | 29,599 | 42,053 | 514,149 | 1,071,023 | |
| 5605 | Equipment | 0 | 189,985 | 10,480 | 0 | |
| 5651 | Depreciation | 592,188 | 641,253 | 0 | 0 | |
| | Total | <u>908,522</u> | <u>1,255,052</u> | <u>813,609</u> | <u>1,401,625</u> | 72.3% |
| 5877 | Transfer to General Fund | 0 | 0 | 36,000 | 0 | |
| | Total Expenditures | <u>\$ 908,522</u> | <u>\$ 1,255,052</u> | <u>\$ 849,609</u> | <u>\$ 1,401,625</u> | 65.0% |



Program Description

This program provides refuse pickup and disposal to all residential and commercial customers, drop off recycling, household bulky item service, yard waste, and leaf and limb collection.

| Performance Indicators | Actual 2008-2009 | Actual 2009-2010 | Projected 2010-2011 | Estimated 2011-2012 |
|--|---------------------|---------------------|------------------------|------------------------|
| Residential/Commercial customers (carts) | 21,755 | 21,800 | 22,270 | 22,000 |
| Commercial customers (dumpsters) | 3,565 | 3,560 | 3,595 | 3,576 |
| Residential refuse (1,000 tons) (carts) | 25.7 | 25.3 | 26.5 | 25.0 |
| Yard Waste (1,000 tons) | 12.6 | 2.8 | 2.9 | 2.8 |
| Commercial refuse (1,000 tons) (dumpsters) | 18.9 | 17.8 | 18.5 | 18.0 |
| Employees per 1,000 residential customers (carts) | .645 | .642 | .629 | .636 |
| Employees per 1,000 commercial customers (dumpsters) | 1.54 | 1.69 | 1.67 | 1.68 |
| Employees per 1,000 yard waste customers | .42 | .41 | .40 | .40 |
| Tons Recycled per Year from the Recycling Center | 380 | 390 | 450 | 455 |

2010-2011 Accomplishments

1. Recycle Drop-Off Center witnessed largest overall tonnage collected since inception.
2. Reviewed the commercial rate structure for call-in and compactor service, with recommendations.
3. Continued to pursue State funding for landfill remediation
4. Conducted public outreach programs, including: Neighborhood Cleanups, equipment demos, "Trail of Treats", school recycling presentations, numerous interviews/updates/press releases
5. Collected 2,740,000 pounds of leaves during Leaf Season.
6. Increased number of households served while still maintaining positive cash flow and the \$12/month basic sanitation fee
7. Implemented improvements to OPD Firing Range at City's closed Landfill Site to include installation and repair of fence lines, enhancing both safety and security of internal and external perimeters.
8. Cooperative efforts with other Public Works Departments resulted in efficient cleanup of newly City-acquired Ben Hawes Park.
9. Sanitation Crew-Leader Ronnie Ferguson selected as recipient of 2010 Cap Gardner Award.

2011-2012 Objectives

1. Continue to monitor emerging technologies for affordable and efficient alternatives to current equipment and operations
2. Continue to pursue State funding for landfill remediation
3. Continue cooperative efforts with Daviess County Solid Waste Management to investigate practicable improvements of area recycling programs
4. Continue ongoing comparison of the current rate structure and operating costs with rate evaluations/recommendations for commercial and residential services
5. Continue cooperative personnel cross-training between the various Public Works Departments
6. Fund much needed expansion/improvement of City's Recycling Drop-Off Site.
7. Assume funding/management of City street-sweeping contract.
8. Continue providing solid waste disposal solutions in support of ongoing downtown and riverfront development projects.

2011-2012 Budget

DEPARTMENT: 5500 Sanitation Summary

Fund 02: Sanitation

| | Actual 2008-2009 | Actual 2009-2010 | Amended Budget 2010-2011 | Requested 2011-2012 | Percent Change |
|---------------------------------------|---------------------|---------------------|--------------------------------|------------------------|-------------------|
| Personnel Services | | | | | |
| 1101 Salaries | \$ 923,112 | \$ 911,986 | \$ 997,617 | \$ 1,049,371 | |
| 1102 Salaries-Part-time & Temp | 57,349 | 24,179 | 36,392 | 145,356 | |
| 1103 Temporary Help-Outside | 44,503 | 88,855 | 93,760 | 18,000 | |
| 1105 Overtime | 70,088 | 25,926 | 80,820 | 80,820 | |
| 1106 Retirement Contingency | 0 | 0 | 7,091 | 0 | |
| 1121 Employees Retirement | 132,796 | 150,585 | 185,516 | 223,429 | |
| 1123 Unemployment Expense | 3,125 | 2,845 | 3,577 | 3,827 | |
| 1124 Clothing | 8,950 | 8,582 | 12,250 | 10,725 | |
| 1125 Hospital Insurance | 132,938 | 153,108 | 171,552 | 171,978 | |
| 1126 Life Insurance | 5,236 | 5,247 | 5,901 | 4,154 | |
| 1127 Social Security | 72,737 | 65,365 | 91,233 | 97,579 | |
| 1128 Workers Comp. | 56,345 | 59,058 | 54,334 | 51,644 | |
| 1129 Other Benefits | 1,531 | 1,709 | 2,920 | 3,038 | |
| Total | 1,508,710 | 1,497,445 | 1,742,963 | 1,859,921 | 6.7% |
| Maintenance | | | | | |
| 2201 Maintenance/Buildings | 15,171 | 14,861 | 32,603 | 42,900 | |
| 2202 Maintenance/Grounds | 3,238 | 3,357 | 3,542 | 2,564 | |
| 2204 Repairs-Service Agreements | 2,348 | 2,158 | 6,053 | 6,354 | |
| 2209 Maintenance/Vehicle Wash | 11,899 | 13,797 | 12,841 | 12,292 | |
| 2211 Maintenance/Vehicles & Equipment | 586,468 | 569,656 | 510,137 | 452,717 | |
| 2212 Maintenance Dumpsters | 1,608 | 5,958 | 5,000 | 5,500 | |
| Total | 620,732 | 609,787 | 570,176 | 522,327 | -8.4% |
| Supplies | | | | | |
| 2401 Non-Capitalized Equipment | 63,760 | 115,210 | 209,050 | 188,851 | |
| 2402 Postage | 3,923 | 4,158 | 10,515 | 10,515 | |
| 2403 Technical Supplies | 4,065 | 3,370 | 6,692 | 6,332 | |
| 2405 Cleaning Supplies | 1,927 | 2,458 | 4,032 | 4,399 | |
| 2407 Office Supplies | 1,602 | 1,919 | 3,224 | 3,224 | |
| 2408 Small Tools | 3,838 | 2,535 | 4,286 | 4,372 | |
| 2409 Dues & Subscriptions | 390 | 491 | 1,340 | 1,348 | |
| 2412 Motor Fuel | 196,218 | 188,291 | 262,500 | 328,125 | |
| 2413 Dumpsters | 20,076 | 3,221 | 17,000 | 17,000 | |
| Total | 295,799 | 321,653 | 518,639 | 564,166 | 8.8% |
| Utilities | | | | | |
| 3301 Utilities/OMU | 5,353 | 5,352 | 7,000 | 7,000 | |
| 3302 Utilities/Non City | 1,622 | 1,064 | 2,300 | 2,300 | |
| 3303 Communications | 5,191 | 5,034 | 6,620 | 6,620 | |
| Total | 12,166 | 11,450 | 15,920 | 15,920 | 0.0% |

2011-2012 Budget

DEPARTMENT: 5500 Sanitation Summary

Fund 02: Sanitation

| | Actual 2008-2009 | Actual 2009-2010 | Amended Budget 2010-2011 | Requested 2011-2012 | Percent Change |
|-----------------------------------|---------------------|---------------------|--------------------------------|------------------------|-------------------|
| Other | | | | | |
| 4501 Advertising | \$ 6,574 | \$ 6,420 | \$ 13,100 | \$ 13,100 | |
| 4502 Travel | 259 | 172 | 600 | 600 | |
| 4504 Insurance | 51,912 | 19,416 | 16,761 | 22,483 | |
| 4505 Contractual Services | 3,000 | 7,533 | 39,750 | 239,750 | |
| 4506 Profess/Technical | 7,949 | 7,423 | 24,740 | 11,240 | |
| 4508 Safety Costs | 12,111 | 8,151 | 13,577 | 13,850 | |
| 4509 Training | 2,271 | 361 | 5,000 | 5,000 | |
| 4510 Tipping Fees | 1,255,102 | 1,307,751 | 1,575,623 | 1,615,328 | |
| 4512 Indirect Costs - City | 300,000 | 375,000 | 375,000 | 390,000 | |
| 4527 Landfill Closure Cost | 4,740 | 11,993 | 54,500 | 54,500 | |
| 4550 OMU Billing | 63,041 | 63,246 | 76,500 | 76,500 | |
| Total | 1,706,959 | 1,807,466 | 2,195,151 | 2,442,351 | 11.3% |
| Capital | | | | | |
| 5602 Land Improvements | 0 | 0 | 320,000 | 0 | |
| 5604 Vehicles | 0 | 0 | 683,692 | 724,000 | |
| 5605 Equipment | 0 | 0 | 100,000 | 96,000 | |
| 5607 Replacement | 11,838 | 12,986 | 15,100 | 14,800 | |
| 5651 Depreciation | 354,540 | 421,381 | 0 | 0 | |
| Total | 366,378 | 434,367 | 1,118,792 | 834,800 | -25.4% |
| Total | \$ 4,510,744 | \$ 4,682,168 | \$ 6,161,641 | \$ 6,239,485 | 1.3% |
| Transfer to Capital Projects Fund | 200,000 | 800,000 | 0 | 0 | |
| Department Total | \$ 4,710,744 | \$ 5,482,168 | \$ 6,161,641 | \$ 6,239,485 | 1.3% |

Expenditure Analysis:

Personnel: Increase primarily due to change in hiring leaf rakers and vacant clerical assistant positions.

Maintenance: Decrease mainly due to lower vehicle maintenance cost.

Supplies: Increase primarily due to higher projected fuel costs.

Other: Increase due to switching street sweeping to Sanitation from Street department.

Capital: Decrease mainly due to improvements done last year.

Revenue Analysis:

Estimated revenue \$5,320,350.

2011-2012 Budget

DEPARTMENT: 5501 Sanitation Administration

Fund 02: Sanitation

| | Actual 2008-2009 | Actual 2009-2010 | Amended Budget 2010-2011 | Budget 2011-2012 | % Change |
|---------------------------------------|---------------------|---------------------|--------------------------------|---------------------|-------------|
| Personnel Services | | | | | |
| 1101 Salaries | \$ 181,503 | \$ 183,346 | \$ 205,683 | \$ 254,893 | |
| 1102 Salaries-Part-time & Temp | 11,323 | 12,054 | 17,343 | 26,340 | |
| 1103 Temporary Help-Outside | 1,073 | 0 | 0 | 0 | |
| 1105 Overtime | 11,132 | 6,078 | 12,000 | 12,000 | |
| 1121 Employees Retirement | 27,385 | 32,230 | 39,790 | 52,315 | |
| 1123 Unemployment Expense | 608 | 598 | 705 | 880 | |
| 1124 Clothing | 752 | 872 | 1,750 | 1,500 | |
| 1125 Hospital Insurance | 11,868 | 8,022 | 19,392 | 15,894 | |
| 1126 Life Insurance | 942 | 921 | 1,218 | 1,010 | |
| 1127 Social Security | 14,309 | 14,104 | 17,979 | 22,432 | |
| 1128 Workers Comp. | 9,356 | 7,652 | 7,830 | 9,741 | |
| 1129 Other Benefits | 1,531 | 1,709 | 2,920 | 3,038 | |
| Total | 271,782 | 267,586 | 326,610 | 400,043 | 22.5% |
| Maintenance | | | | | |
| 2201 Maintenance/Buildings | 15,171 | 14,861 | 32,603 | 42,900 | |
| 2202 Maintenance/Grounds | 3,238 | 3,357 | 3,542 | 2,564 | |
| 2204 Repairs-Service Agreements | 2,113 | 2,158 | 6,053 | 6,354 | |
| 2209 Maintenance/Vehicle Wash | 157 | 182 | 169 | 162 | |
| 2211 Maintenance/Vehicles & Equipment | 1,123 | 1,251 | 2,078 | 1,844 | |
| Total | 21,802 | 21,809 | 44,445 | 53,824 | 21.1% |
| Supplies | | | | | |
| 2401 Non-Capitalized Equipment | 4,394 | 4,350 | 36,799 | 14,800 | |
| 2402 Postage | 94 | 124 | 515 | 515 | |
| 2403 Technical Supplies | 607 | 435 | 904 | 921 | |
| 2405 Cleaning Supplies | 1,183 | 1,802 | 2,241 | 2,572 | |
| 2407 Office Supplies | 1,602 | 1,919 | 3,224 | 3,224 | |
| 2408 Small Tools | 690 | 941 | 1,324 | 1,356 | |
| 2409 Dues & Subscriptions | 390 | 491 | 1,340 | 1,348 | |
| 2412 Motor Fuel | 2,592 | 2,301 | 3,081 | 3,851 | |
| Total | 11,552 | 12,363 | 49,428 | 28,587 | -42.2% |
| Utilities | | | | | |
| 3301 Utilities/OMU | 5,353 | 5,352 | 7,000 | 7,000 | |
| 3302 Utilities/Non City | 1,622 | 1,064 | 2,300 | 2,300 | |
| 3303 Communications | 4,775 | 4,620 | 5,900 | 5,900 | |
| Total | 11,750 | 11,036 | 15,200 | 15,200 | 0.0% |

2011-2012 Budget

DEPARTMENT: 5501 Sanitation Administration

Fund 02: Sanitation

| | Actual 2008-2009 | Actual 2009-2010 | Amended Budget 2010-2011 | Budget 2011-2012 | % Change |
|-----------------------------------|---------------------|---------------------|--------------------------------|---------------------|-------------|
| Other | | | | | |
| 4501 Advertising | \$ 2,573 | \$ 2,065 | \$ 2,600 | \$ 2,600 | |
| 4502 Travel | 259 | 172 | 600 | 600 | |
| 4504 Insurance | 2,172 | 4,105 | 1,326 | 3,028 | |
| 4505 Contractual Services | 3,000 | 7,533 | 24,750 | 224,750 | |
| 4506 Profess/Technical | 2,250 | 2,046 | 9,740 | 9,740 | |
| 4508 Safety Costs | 6,995 | 5,524 | 5,602 | 6,003 | |
| 4509 Training | 2,271 | 361 | 5,000 | 5,000 | |
| 4512 Indirect Costs - City | 300,000 | 375,000 | 375,000 | 390,000 | |
| 4550 OMU Billing | 63,041 | 63,246 | 76,500 | 76,500 | |
| Total | 382,561 | 460,052 | 501,118 | 718,221 | 43.3% |
| Capital | | | | | |
| 5602 Land Improvements | 0 | 0 | 45,000 | 0 | |
| 5604 Vehicles | 0 | 0 | 66,200 | 64,000 | |
| 5605 Equipment | 0 | 0 | 30,000 | 0 | |
| 5607 Replacement | 11,838 | 12,986 | 15,100 | 14,800 | |
| 5651 Depreciation | 4,149 | 4,856 | 0 | 0 | |
| Total | 15,987 | 17,842 | 156,300 | 78,800 | -49.6% |
| Department Total | \$ 715,434 | \$ 790,688 | \$ 1,093,101 | \$ 1,294,675 | 18.4% |
| | | | | | |
| 5878 Transfer to Capital Projects | 200,000 | 800,000 | 0 | 0 | |
| Department Total | \$ 915,434 | \$ 1,590,688 | \$ 1,093,101 | \$ 1,294,675 | 18.4% |

Expenditure Analysis:

Personnel: Increase due to two vacant clerical assistant positions.

Maintenance: Increase due to higher maintenance costs.

Supplies: Decrease mainly to equipment purchased last year for new building.

Other: Increase due to switching street sweeping to Sanitation from Street department.

Capital: Decrease mainly due to improvements and equipment needed last year.

Revenue Analysis:

Estimated revenue \$5,320,350.

2011-2012 Budget

DEPARTMENT: 5502 Sanitation Toters

Fund 02: Sanitation

| | <u>Actual</u> <u>2008-2009</u> | <u>Actual</u> <u>2009-2010</u> | <u>Amended</u> <u>Budget</u> <u>2010-2011</u> | <u>Budget</u> <u>2011-2012</u> | <u>%</u> <u>Change</u> |
|--------------------------------|-----------------------------------|-----------------------------------|---|-----------------------------------|---------------------------|
| Personnel Services | | | | | |
| 1101 Salaries | \$ 391,166 | \$ 391,648 | \$ 468,855 | \$ 445,982 | |
| 1102 Salaries-Part-Time | 4,986 | 2,733 | 3,569 | 3,634 | |
| 1103 Temporary Help-Outside | 0 | 2,961 | 0 | 0 | |
| 1105 Overtime | 18,034 | 6,559 | 30,500 | 30,500 | |
| 1121 Employees Retirement | 53,465 | 62,910 | 84,541 | 90,341 | |
| 1123 Unemployment Expense | 1,230 | 1,184 | 1,509 | 1,440 | |
| 1124 Clothing | 4,884 | 4,961 | 6,300 | 5,625 | |
| 1125 Hospital Insurance | 61,276 | 81,076 | 91,992 | 87,576 | |
| 1126 Life Insurance | 2,236 | 2,361 | 2,793 | 1,765 | |
| 1127 Social Security | 28,498 | 26,977 | 38,474 | 36,729 | |
| 1128 Workers Comp. | 18,577 | 25,925 | 23,956 | 23,253 | |
| Total | 584,352 | 609,295 | 752,489 | 726,845 | -3.4% |
| Maintenance | | | | | |
| 2209 Mtc/Vehicle Wash | 7,450 | 8,638 | 8,040 | 7,696 | |
| 2211 Mtc/Vehicles & Equipment | 291,598 | 298,130 | 245,545 | 217,907 | |
| Total | 299,048 | 306,768 | 253,585 | 225,603 | -11.0% |
| Supplies | | | | | |
| 2401 Non-Capitalized Equipment | 59,301 | 110,860 | 171,051 | 171,051 | |
| 2402 Postage | 3,829 | 4,034 | 5,000 | 5,000 | |
| 2403 Technical Supplies | 1,838 | 1,267 | 2,742 | 2,802 | |
| 2405 Cleaning Supplies | 493 | 511 | 726 | 741 | |
| 2408 Small Tools | 320 | 337 | 332 | 338 | |
| 2412 Motor Fuel | 115,338 | 97,957 | 141,084 | 176,355 | |
| Total | 181,119 | 214,966 | 320,935 | 356,287 | 11.0% |
| Utilities | | | | | |
| 3303 Communications | 141 | 140 | 240 | 240 | |
| Total | 141 | 140 | 240 | 240 | 0.0% |
| Other | | | | | |
| 4501 Advertising | 3,201 | 2,839 | 8,600 | 8,600 | |
| 4504 Insurance | 29,815 | 9,802 | 9,324 | 9,202 | |
| 4508 Safety Costs | 1,871 | 1,058 | 2,956 | 2,903 | |
| 4510 Tipping Fees | 690,110 | 738,391 | 824,952 | 845,741 | |
| Total | 724,997 | 752,090 | 845,832 | 866,446 | 2.4% |

2011-2012 Budget

DEPARTMENT: 5502 Sanitation Toters

Fund 02: Sanitation

| | <u>Actual</u> <u>2008-2009</u> | <u>Actual</u> <u>2009-2010</u> | <u>Amended</u> <u>Budget</u> <u>2010-2011</u> | <u>Budget</u> <u>2011-2012</u> | <u>%</u> <u>Change</u> |
|-----------------------------|-----------------------------------|-----------------------------------|---|-----------------------------------|---------------------------|
| Capital | | | | | |
| 5604 Vehicles | \$ 0 | \$ 0 | \$ 407,492 | \$ 660,000 | |
| 5651 Depreciation | 216,714 | 221,932 | 0 | 0 | |
| Total | <u>216,714</u> | <u>221,932</u> | <u>407,492</u> | <u>660,000</u> | <u>62.0%</u> |
| Department Total | <u>\$ 2,006,371</u> | <u>\$ 2,105,191</u> | <u>\$ 2,580,573</u> | <u>\$ 2,835,421</u> | <u>9.9%</u> |

Expenditure Analysis:

Supplies: Increase due to projected costs of motor fuel.

Capital: Increase due to new vehicles needed.

Revenue Analysis:

No revenue generated by this department.

2011-2012 Budget

DEPARTMENT: 5503 Sanitation Dumpsters

Fund 02: Sanitation

| | Actual 2008-2009 | Actual 2009-2010 | Amended Budget 2010-2011 | Budget 2011-2012 | % Change |
|---------------------------------------|---------------------|---------------------|--------------------------------|---------------------|-------------|
| Personnel Services | | | | | |
| 1101 Salaries | \$ 122,843 | \$ 133,253 | \$ 113,977 | \$ 114,847 | |
| 1102 Salaries-Part-time & Temp | 0 | 0 | 4,800 | 4,800 | |
| 1105 Overtime | 12,633 | 8,866 | 12,000 | 12,000 | |
| 1121 Employees Retirement | 18,029 | 22,243 | 21,328 | 24,050 | |
| 1123 Unemployment Expense | 403 | 420 | 392 | 395 | |
| 1124 Clothing | 970 | 1,012 | 1,400 | 1,200 | |
| 1125 Hospital Insurance | 16,712 | 18,162 | 14,424 | 14,364 | |
| 1126 Life Insurance | 730 | 766 | 652 | 445 | |
| 1127 Social Security | 9,454 | 9,801 | 10,004 | 10,071 | |
| 1128 Workers Comp. | 6,136 | 6,532 | 6,238 | 5,846 | |
| Total | 187,910 | 201,055 | 185,215 | 188,018 | 1.5% |
| Maintenance | | | | | |
| 2209 Maintenance/Vehicle Wash | 3,559 | 4,127 | 3,841 | 3,677 | |
| 2211 Maintenance/Vehicles & Equipment | 161,670 | 153,112 | 148,964 | 132,197 | |
| 2212 Maintenance Dumpsters | 1,608 | 5,958 | 5,000 | 5,500 | |
| Total | 166,837 | 163,197 | 157,805 | 141,374 | -10.4% |
| Supplies | | | | | |
| 2403 Technical Supplies | 516 | 418 | 787 | 808 | |
| 2405 Cleaning Supplies | 97 | 51 | 405 | 413 | |
| 2408 Small Tools | 0 | 150 | 330 | 335 | |
| 2412 Motor Fuel | 38,032 | 49,919 | 56,658 | 70,823 | |
| 2413 Dumpsters | 20,076 | 3,221 | 17,000 | 17,000 | |
| Total | 58,721 | 53,759 | 75,180 | 89,379 | 18.9% |
| Other | | | | | |
| 4504 Insurance | 16,784 | 2,520 | 3,114 | 5,384 | |
| 4508 Safety Costs | 582 | 418 | 1,182 | 1,161 | |
| 4510 Tipping Fees | 475,961 | 491,026 | 589,074 | 603,918 | |
| Total | 493,327 | 493,964 | 593,370 | 610,463 | 2.9% |

2011-2012 Budget

DEPARTMENT: 5503 Sanitation Dumpsters

Fund 02: Sanitation

| | <u>Actual</u> <u>2008-2009</u> | <u>Actual</u> <u>2009-2010</u> | <u>Amended</u> <u>Budget</u> <u>2010-2011</u> | <u>Budget</u> <u>2011-2012</u> | <u>%</u> <u>Change</u> |
|-------------------|-----------------------------------|-----------------------------------|---|-----------------------------------|---------------------------|
| Capital | | | | | |
| 5651 Depreciation | \$ 48,344 | \$ 101,696 | \$ 0 | \$ 0 | |
| Total | 48,344 | 101,696 | 0 | 0 | 0.0% |
| Department Total | <u>\$ 955,139</u> | <u>\$ 1,013,671</u> | <u>\$ 1,011,570</u> | <u>\$ 1,029,234</u> | <u>1.7%</u> |

Expenditure Analysis:

Supplies: Increase due to projected motor fuel costs.

Revenue Analysis:

No revenue generated by this department.

2011-2012 Budget

DEPARTMENT: 5504 Sanitation Landfill

Fund 02: Sanitation

| | <u>Actual 2008-2009</u> | <u>Actual 2009-2010</u> | <u>Amended Budget 2010-2011</u> | <u>Budget 2011-2012</u> | <u>% Change</u> |
|----------------------------|-----------------------------|-----------------------------|---|-----------------------------|----------------------|
| Personnel Services | | | | | |
| 1101 Salaries | \$ 3,242 | \$ 3,096 | \$ 7,694 | \$ 0 | |
| 1105 Overtime | 1,043 | 664 | 1,000 | 1,000 | |
| 1121 Employees Retirement | 573 | 601 | 1,472 | 190 | |
| 1123 Unemployment Expense | 13 | 11 | 26 | 3 | |
| 1125 Hospital Insurance | 940 | 769 | 0 | 0 | |
| 1126 Life Insurance | 21 | 16 | 33 | 0 | |
| 1127 Social Security | 289 | 250 | 665 | 77 | |
| 1128 Workers Comp. | 310 | 330 | 306 | 0 | |
| Total | <u>6,431</u> | <u>5,737</u> | <u>11,196</u> | <u>1,270</u> | <u>-88.7%</u> |
| Other | | | | | |
| 4506 Profess/Technical | 5,699 | 5,377 | 15,000 | 1,500 | |
| 4527 Landfill Closure Cost | 4,740 | 11,993 | 54,500 | 54,500 | |
| Total | <u>10,439</u> | <u>17,370</u> | <u>69,500</u> | <u>56,000</u> | <u>-19.4%</u> |
| Capital | | | | | |
| 5651 Depreciation | <u>0</u> | <u>949</u> | <u>0</u> | <u>0</u> | |
| Total | <u>0</u> | <u>949</u> | <u>0</u> | <u>0</u> | <u>0.0%</u> |
| Department Total | <u><u>16,870</u></u> | <u><u>24,056</u></u> | <u><u>80,696</u></u> | <u><u>57,270</u></u> | <u><u>-29.0%</u></u> |

Expenditure Analysis:

Personnel: Decrease due to salaries and benefits budgeted in another department.

Other: Decrease due to lower professional/technical costs.

Revenue Analysis:

No revenue generated by this department.

2011-2012 Budget

DEPARTMENT: 5505 Sanitation Recycling

Fund 02: Sanitation

| | Actual 2008-2009 | Actual 2009-2010 | Amended Budget 2010-2011 | Budget 2011-2012 | % Change |
|---------------------------------|---------------------|---------------------|--------------------------------|---------------------|-------------|
| Personnel Services | | | | | |
| 1102 Salaries-Part-time & Temp | \$ 10,067 | \$ 9,392 | \$ 10,680 | \$ 10,902 | |
| 1105 Overtime | 0 | 0 | 1,000 | 1,000 | |
| 1121 Employees Retirement | 0 | 0 | 169 | 190 | |
| 1123 Unemployment Expense | 30 | 28 | 35 | 36 | |
| 1127 Social Security | 770 | 718 | 894 | 910 | |
| 1128 Workers Comp. | 633 | 622 | 589 | 551 | |
| Total | 11,500 | 10,760 | 13,367 | 13,589 | 1.7% |
| Maintenance | | | | | |
| 2204 Repairs-Service Agreements | 235 | 0 | 0 | 0 | |
| Total | 235 | 0 | 0 | 0 | 0.0% |
| Supplies | | | | | |
| 2401 Non-Capitalized Equipment | 65 | 0 | 1,200 | 3,000 | |
| 2405 Cleaning Supplies | 0 | 0 | 80 | 82 | |
| 2408 Small Tools | 55 | 20 | 120 | 121 | |
| Total | 120 | 20 | 1,400 | 3,203 | 128.8% |
| Utilities | | | | | |
| 3303 Communications | 140 | 142 | 240 | 240 | |
| Total | 140 | 142 | 240 | 240 | 0.0% |
| Other | | | | | |
| 4501 Advertising | 0 | 716 | 1,100 | 1,100 | |
| 4508 Safety Costs | 0 | 0 | 296 | 290 | |
| Total | 0 | 716 | 1,396 | 1,390 | -0.4% |

2011-2012 Budget

DEPARTMENT: 5505 Sanitation Recycling

Fund 02: Sanitation

| | <u>Actual 2008-2009</u> | <u>Actual 2009-2010</u> | <u>Amended Budget 2010-2011</u> | <u>Budget 2011-2012</u> | <u>% Change</u> |
|------------------------|-----------------------------|-----------------------------|---|-----------------------------|---------------------|
| Capital | | | | | |
| 5602 Land Improvements | \$ 0 | \$ 0 | \$ 275,000 | \$ 0 | |
| Total | 0 | 0 | 275,000 | 0 | -100.0% |
| Department Total | <u>\$ 11,995</u> | <u>\$ 11,638</u> | <u>\$ 291,403</u> | <u>\$ 18,422</u> | <u>-93.7%</u> |

Expenditure Analysis:

Supplies: Increase due to non-capitalized equipment needed.

Capital: Decrease due to land improvements completed last year.

Revenue Analysis:

No revenue generated from this department.

2011-2012 Budget

DEPARTMENT: 5506 Sanitation Leaf/Waste Collection

Fund 02: Sanitation

| | Actual 2008-2009 | Actual 2009-2010 | Amended Budget 2010-2011 | Budget 2011-2012 | % Change |
|--------------------------------|---------------------|---------------------|--------------------------------|---------------------|-------------|
| Personnel Services | | | | | |
| 1101 Salaries | \$ 224,358 | \$ 200,643 | \$ 201,408 | \$ 233,649 | |
| 1102 Salaries-Part-time & Temp | 30,973 | 0 | 0 | 99,680 | |
| 1103 Temporary Help-Outside | 43,430 | 85,894 | 93,760 | 18,000 | |
| 1105 Overtime | 27,246 | 3,759 | 24,320 | 24,320 | |
| 1106 Retirement Contingency | 0 | 0 | 7,091 | 0 | |
| 1121 Employees Retirement | 33,344 | 32,601 | 38,216 | 56,343 | |
| 1123 Unemployment Expense | 841 | 604 | 910 | 1,073 | |
| 1124 Clothing | 2,344 | 1,737 | 2,800 | 2,400 | |
| 1125 Hospital Insurance | 42,142 | 45,079 | 45,744 | 54,144 | |
| 1126 Life Insurance | 1,307 | 1,183 | 1,205 | 934 | |
| 1127 Social Security | 19,417 | 13,515 | 23,217 | 27,360 | |
| 1128 Workers Comp. | 21,333 | 17,997 | 15,415 | 12,253 | |
| Total | 446,735 | 403,012 | 454,086 | 530,156 | 16.8% |
| Maintenance | | | | | |
| 2209 Mtc/Vehicle Wash | 733 | 850 | 791 | 757 | |
| 2211 Mtc/Vehicles & Equipment | 132,077 | 117,163 | 113,550 | 100,769 | |
| Total | 132,810 | 118,013 | 114,341 | 101,526 | -11.2% |
| Supplies | | | | | |
| 2402 Postage | 0 | 0 | 5,000 | 5,000 | |
| 2403 Technical Supplies | 1,104 | 1,250 | 2,259 | 1,801 | |
| 2405 Cleaning Supplies | 154 | 94 | 580 | 591 | |
| 2408 Small Tools | 2,773 | 1,087 | 2,180 | 2,222 | |
| 2412 Motor Fuel | 40,256 | 38,114 | 61,677 | 77,096 | |
| Total | 44,287 | 40,545 | 71,696 | 86,710 | 20.9% |
| Utilities | | | | | |
| 3303 Communications | 135 | 132 | 240 | 240 | |
| Total | 135 | 132 | 240 | 240 | 0.0% |
| Other | | | | | |
| 4501 Advertising | 800 | 800 | 800 | 800 | |
| 4504 Insurance | 3,141 | 2,989 | 2,997 | 4,869 | |
| 4505 Contractual Services | 0 | 0 | 15,000 | 15,000 | |
| 4508 Safety Costs | 2,663 | 1,151 | 3,541 | 3,493 | |
| 4510 Tipping Fees | 89,031 | 78,334 | 161,597 | 165,669 | |
| Total | 95,635 | 83,274 | 183,935 | 189,831 | 3.2% |

2011-2012 Budget

DEPARTMENT: 5506 Sanitation Leaf/Waste Collection

Fund 02: Sanitation

| | <u>Actual</u> <u>2008-2009</u> | <u>Actual</u> <u>2009-2010</u> | <u>Amended</u> <u>Budget</u> <u>2010-2011</u> | <u>Budget</u> <u>2011-2012</u> | <u>%</u> <u>Change</u> |
|-------------------|-----------------------------------|-----------------------------------|---|-----------------------------------|---------------------------|
| Capital | | | | | |
| 5604 Vehicles | \$ 0 | \$ 0 | \$ 210,000 | \$ 0 | |
| 5605 Equipment | 0 | 0 | 70,000 | 96,000 | |
| 5651 Depreciation | 85,333 | 91,948 | 0 | 0 | |
| Total | <u>85,333</u> | <u>91,948</u> | <u>280,000</u> | <u>96,000</u> | <u>-65.7%</u> |
| Department Total | <u>\$ 804,935</u> | <u>\$ 736,924</u> | <u>\$ 1,104,298</u> | <u>\$ 1,004,463</u> | <u>-9.0%</u> |

Expenditure Analysis:

Personnel: Increase due to change in hiring leaf rakers.

Supplies: Increase mainly due to projected motor fuel costs.

Capital: Decrease due to vehicles that were purchased last year.

Revenue Analysis:

No revenue generated by this department.

2011-2012 Budget

DEPARTMENT: 5500 Sanitation

Fund 02: Sanitation

| | Actual 2008-2009 | Actual 2009-2010 | Amended Budget 2010-2011 | Budget 2011-2012 |
|---------------------------------------|---------------------|---------------------|--------------------------------|---------------------|
| Revenue Summary | | | | |
| 6401 Investment Earnings | \$ 453,749 | \$ 236,584 | \$ 186,000 | \$ 175,000 |
| 7001 Collection Charges - Residential | 3,264,794 | 3,291,546 | 3,214,000 | 3,220,000 |
| 7002 Collection Charges - Commercial | 1,884,175 | 1,844,013 | 1,808,000 | 1,810,000 |
| 7009 Special Loads | 7,887 | 7,242 | 9,000 | 7,000 |
| 7016 Toter Revenue | 200 | 165 | 500 | 500 |
| 7025 Collection - Grass Stickers | 499 | 646 | 500 | 500 |
| 7027 Trash Bag Revenues | 440 | 330 | 400 | 350 |
| 7029 Recycling Revenue | 10,180 | 15,287 | 12,000 | 12,000 |
| 8152 Sale of Capital Assets | 87,988 | 177,260 | 65,000 | 88,000 |
| 8201 Miscellaneous Revenue | 7,898 | 7,420 | 7,000 | 7,000 |
| 8222 Litter Abatement Funding | 28,307 | 28,011 | 0 | 0 |
| | <u>5,746,117</u> | <u>5,608,504</u> | <u>5,302,400</u> | <u>5,320,350</u> |
| Total Revenue | \$ <u>5,746,117</u> | \$ <u>5,608,504</u> | \$ <u>5,302,400</u> | \$ <u>5,320,350</u> |



Program Description

This program provides regular and emergency street maintenance, including repairs for streets, sidewalks, striping, pavement markings, signing, snow removal, storm response and contract street sweeping.

| Performance Indicators | Actual 2008-2009 | Actual 2009-2010 | Projected 2010-2011 | Estimated 2011-2012 |
|-------------------------------|-----------------------------|-----------------------------|--------------------------------|--------------------------------|
| Street miles maintained | 237 | 239 | 239 | 239 |
| Number of asphalt repairs | 1,300 | 1,950 | 2,300 | 2,000 |
| Miles of striping | 30 | 32 | 32 | 32 |
| Signs-installations/repairs | 700/2,200 | 700/1,200 | 1,000/1,200 | 1,000/1,200 |

2010-2011 Accomplishments

1. Facilitated operations for the consolidated Public Works structure to be efficient and effective to complement the centrally located facility and meet the daily needs of the Citizens.
2. Continued integration of GBA program into daily operations reporting to include new Crew Leaders to promote efficiency and effectiveness of operations of the PWD
3. Conducted annual snow & ice training and orientation to include cross-training of other PWD division drivers
4. Reviewed disaster preparedness and participated in annual disaster training exercise.
5. Began utilizing the Utility Crew; migrating other PWD division employees to introduce cross-training and coordinate common functions.
6. Continued the incorporation of the field inventory, FHWA retroreflectometer required program for the sign data computer-based program for disaster response recovery; maintenance and budget estimating.
7. Completed the Sharrow and sign installation for the new bike routes.

2011-2012 Objectives

1. Continue to facilitate operations for the consolidated Public Works structure to be efficient and effective to complement the centrally located facility and meet the daily needs of the Citizens.
2. Conduct annual snow & ice training and orientation to include cross-training of other PWD division drivers
3. Complete Community Development plan with street project in "Mechanicsville" area as directed
4. Cross train PWD employees on backhoe, front end loader, snow removal equipment chippers, knuckle boom, to facilitate and to support employee development.
5. Recertify employees First Aid/CPR/AED/Flagger/Work zone technician training requirements.
6. Review disaster preparedness and participate in annual disaster training exercise
7. Continue integration of GBA program into daily operations reporting to include new Crew Leaders to promote efficiency and effectiveness of operations of the PWD.
8. Cross-train employees on equipment utilized in disaster response
9. Continued the incorporation of the field inventory, retroreflectometer program for the sign data computer-based program for disaster response recovery; maintenance and budget estimating.

2011-2012 Budget

DEPARTMENT: 5300 Street Summary

Fund 01: General

| | Actual 2008-2009 | Actual 2009-2010 | Amended Budget 2010-2011 | Budget 2011-2012 | % Change |
|---------------------------------------|---------------------|---------------------|--------------------------------|---------------------|-------------|
| Personnel Services | | | | | |
| 1101 Salaries | \$ 532,448 | \$ 525,502 | \$ 620,305 | \$ 641,669 | |
| 1102 Salaries-Part-time & Temp | 0 | 6,603 | 2,484 | 16,818 | |
| 1103 Temporary Help-Outside | 14,027 | 10,402 | 19,966 | 0 | |
| 1105 Overtime | 63,593 | 19,304 | 25,000 | 22,250 | |
| 1121 Employees Retirement | 102,048 | 87,244 | 109,671 | 126,307 | |
| 1123 Unemployment Expense | 1,792 | 1,657 | 1,944 | 2,042 | |
| 1124 Clothing | 6,036 | 5,951 | 6,150 | 5,600 | |
| 1125 Hospital Insurance | 111,514 | 121,595 | 127,776 | 131,573 | |
| 1126 Life Insurance | 3,203 | 3,280 | 3,660 | 2,526 | |
| 1127 Social Security | 41,222 | 37,693 | 49,556 | 52,077 | |
| 1128 Workers Comp. | 28,339 | 30,719 | 28,122 | 28,504 | |
| 1129 Other Benefits | 955 | 610 | 1,116 | 650 | |
| Total | 905,177 | 850,560 | 995,750 | 1,030,016 | 3.4% |
| Maintenance | | | | | |
| 2201 Maintenance/Buildings | 24,354 | 23,492 | 9,567 | 8,829 | |
| 2202 Maintenance/Grounds | 3,868 | 4,011 | 4,264 | 4,209 | |
| 2204 Repairs-Service Agreements | 870 | 1,347 | 1,850 | 1,550 | |
| 2209 Maintenance/Vehicle Wash | 1,858 | 2,155 | 2,371 | 1,919 | |
| 2211 Maintenance/Vehicles & Equipment | 106,450 | 115,754 | 129,687 | 115,090 | |
| 2217 Maintenance/Concrete Streets | 151,505 | 88,399 | 127,851 | 155,000 | |
| 2223 Maintenance/Streets | 117,308 | 185,325 | 204,867 | 250,000 | |
| Total | 406,213 | 420,483 | 480,457 | 536,597 | 11.7% |
| Supplies | | | | | |
| 2401 Non-Capitalized Equipment | 11,262 | 14,030 | 21,671 | 7,600 | |
| 2402 Postage | 28 | 51 | 55 | 25 | |
| 2403 Technical Supplies | 120,826 | 141,492 | 186,585 | 172,500 | |
| 2405 Cleaning Supplies | 792 | 914 | 1,100 | 1,050 | |
| 2407 Office Supplies | 1,350 | 1,066 | 1,275 | 1,275 | |
| 2408 Small Tools | 1,135 | 1,343 | 1,350 | 1,250 | |
| 2409 Dues & Subscriptions | 145 | 141 | 425 | 75 | |
| 2412 Motor Fuel | 46,259 | 39,168 | 42,100 | 52,625 | |
| Total | 181,797 | 198,205 | 254,561 | 236,400 | -7.1% |
| Utilities | | | | | |
| 3301 Utilities/OMU | 9,869 | 10,252 | 13,942 | 13,942 | |
| 3302 Utilities/Non City | 6,454 | 5,177 | 9,247 | 9,247 | |
| 3303 Communications | 1,706 | 1,966 | 3,250 | 2,600 | |
| Total | 18,029 | 17,395 | 26,439 | 25,789 | -2.5% |

2011-2012 Budget

DEPARTMENT: 5300 Street Summary

Fund 01: General

| | <u>Actual</u> <u>2008-2009</u> | <u>Actual</u> <u>2009-2010</u> | <u>Amended</u> <u>Budget</u> <u>2010-2011</u> | <u>Budget</u> <u>2011-2012</u> | <u>%</u> <u>Change</u> |
|---------------------------|-----------------------------------|-----------------------------------|---|-----------------------------------|---------------------------|
| Other | | | | | |
| 4502 Travel | \$ 74 | \$ 674 | \$ 1,000 | \$ 400 | |
| 4503 Rents & Storages | 6,757 | 11,574 | 15,000 | 14,250 | |
| 4504 Insurance | 16,223 | 8,842 | 9,345 | 11,447 | |
| 4505 Contractual Services | 186,978 | 220,572 | 224,265 | 39,178 | |
| 4506 Profess/Technical | 900 | 2,659 | 3,100 | 3,050 | |
| 4508 Safety Costs | 4,949 | 5,951 | 8,380 | 4,315 | |
| 4509 Training | 3,140 | 3,609 | 4,220 | 3,750 | |
| 4510 Tipping Fees | 1,280 | 2,349 | 3,500 | 3,500 | |
| Total | <u>220,301</u> | <u>256,230</u> | <u>268,810</u> | <u>79,890</u> | <u>-70.3%</u> |
| Capital | | | | | |
| 5605 Equipment | 24,510 | 0 | 25,000 | 0 | |
| 5606 New Streets | 24,548 | 0 | 0 | 0 | |
| 5607 Replacement | 101,078 | 132,348 | 138,685 | 146,294 | |
| Total | <u>150,136</u> | <u>132,348</u> | <u>163,685</u> | <u>146,294</u> | <u>-10.6%</u> |
| Department Total | <u>\$ 1,881,653</u> | <u>\$ 1,875,221</u> | <u>\$ 2,189,702</u> | <u>\$ 2,054,986</u> | <u>-6.2%</u> |

Expenditure Analysis:

Maintenance: Increase mainly due to additional street maintenance needed.

Other: Decrease due to street sweeping being moved to Sanitation.

Capital: Decrease due to no capital equipment requested.

Revenue Analysis:

No revenues are generated by this department.

2011-2012 Budget

DEPARTMENT: 5301 Street Administration

Fund 01: General

| | Actual 2008-2009 | Actual 2009-2010 | Amended Budget 2010-2011 | Budget 2011-2012 | % Change |
|---------------------------------|---------------------|---------------------|--------------------------------|---------------------|-------------|
| Personnel Services | | | | | |
| 1101 Salaries | \$ 443,901 | \$ 444,148 | \$ 532,038 | \$ 551,753 | |
| 1102 Salaries-Part-Time | 0 | 0 | 2,484 | 2,258 | |
| 1103 Temporary Help-Outside | 414 | 3,418 | 600 | 0 | |
| 1105 Overtime | 53,629 | 16,252 | 20,000 | 18,000 | |
| 1121 Employees Retirement | 88,883 | 73,610 | 93,881 | 108,453 | |
| 1123 Unemployment Expense | 1,496 | 1,384 | 1,664 | 1,716 | |
| 1124 Clothing | 5,045 | 4,906 | 4,650 | 4,550 | |
| 1125 Hospital Insurance | 89,096 | 97,855 | 101,760 | 102,149 | |
| 1126 Life Insurance | 2,688 | 2,796 | 3,130 | 2,166 | |
| 1127 Social Security | 34,600 | 31,636 | 42,421 | 43,759 | |
| 1128 Workers Comp. | 22,825 | 25,609 | 23,530 | 24,002 | |
| 1129 Other Benefits | 955 | 610 | 900 | 500 | |
| Total | 743,532 | 702,224 | 827,058 | 859,306 | 3.9% |
| Maintenance | | | | | |
| 2201 Mtc/Buildings | 24,354 | 23,492 | 9,567 | 8,829 | |
| 2202 Mtc/Grounds | 3,868 | 4,011 | 4,264 | 4,209 | |
| 2204 Repairs-Service Agreements | 870 | 1,347 | 1,850 | 1,550 | |
| 2209 Mtc/Vehicle Wash | 1,492 | 2,155 | 2,005 | 1,919 | |
| 2211 Mtc/Vehicles & Equipment | 85,592 | 91,165 | 84,116 | 74,648 | |
| 2217 Mtc/Concrete Streets | 151,505 | 88,399 | 127,851 | 155,000 | |
| 2223 Mtc/Streets | 117,308 | 185,325 | 203,367 | 250,000 | |
| Total | 384,989 | 395,894 | 433,020 | 496,155 | 14.6% |
| Supplies | | | | | |
| 2401 Non-Capitalized Equipment | 10,398 | 13,513 | 18,671 | 6,875 | |
| 2402 Postage | 28 | 51 | 55 | 25 | |
| 2403 Technical Supplies | 76,521 | 111,154 | 134,815 | 125,000 | |
| 2405 Cleaning Supplies | 792 | 914 | 1,100 | 1,050 | |
| 2407 Office Supplies | 1,350 | 1,066 | 1,275 | 1,275 | |
| 2408 Small Tools | 815 | 979 | 1,000 | 900 | |
| 2409 Dues & Subscriptions | 145 | 141 | 425 | 75 | |
| 2412 Motor Fuel | 38,683 | 38,654 | 31,600 | 39,500 | |
| Total | 128,732 | 166,472 | 188,941 | 174,700 | -7.5% |
| Utilities | | | | | |
| 3301 Utilities/OMU | 9,869 | 10,252 | 13,942 | 13,942 | |
| 3302 Utilities/Non City | 6,454 | 5,177 | 9,247 | 9,247 | |
| 3303 Communications | 1,399 | 1,757 | 2,600 | 2,600 | |
| Total | 17,722 | 17,186 | 25,789 | 25,789 | 0.0% |

2011-2012 Budget

DEPARTMENT: 5301 Street Administration

Fund 01: General

| | <u>Actual</u> <u>2008-2009</u> | <u>Actual</u> <u>2009-2010</u> | <u>Amended</u> <u>Budget</u> <u>2010-2011</u> | <u>Budget</u> <u>2011-2012</u> | <u>%</u> <u>Change</u> |
|---------------------------|-----------------------------------|-----------------------------------|---|-----------------------------------|---------------------------|
| Other | | | | | |
| 4502 Travel | \$ 74 | \$ 674 | \$ 1,000 | \$ 400 | |
| 4503 Rents & Storages | 6,757 | 11,574 | 15,000 | 14,250 | |
| 4504 Insurance | 15,996 | 8,701 | 9,345 | 11,447 | |
| 4505 Contractual Services | 186,978 | 220,572 | 224,265 | 39,178 | |
| 4506 Profess/Technical | 900 | 2,659 | 3,100 | 3,050 | |
| 4508 Safety Costs | 4,949 | 5,951 | 8,380 | 4,315 | |
| 4509 Training | 3,140 | 3,609 | 4,220 | 3,750 | |
| 4510 Tipping Fees | 1,280 | 2,349 | 3,500 | 3,500 | |
| Total | <u>220,074</u> | <u>256,089</u> | <u>268,810</u> | <u>79,890</u> | <u>-70.3%</u> |
| Capital | | | | | |
| 5605 Equipment | 13,560 | 0 | 25,000 | 0 | |
| 5606 New Streets | 24,548 | 0 | 0 | 0 | |
| 5607 Replacement | <u>79,167</u> | <u>110,128</u> | <u>114,315</u> | <u>121,561</u> | |
| Total | <u>117,275</u> | <u>110,128</u> | <u>139,315</u> | <u>121,561</u> | <u>-12.7%</u> |
| Department Total | <u>\$ 1,612,324</u> | <u>\$ 1,647,993</u> | <u>\$ 1,882,933</u> | <u>\$ 1,757,401</u> | <u>-6.7%</u> |

Expenditure Analysis:

Maintenance: Increase due to additional street maintenance needed.

Other: Decrease due to street sweeping being moved to Sanitation.

Capital: Decrease due to no capital equipment requested.

Revenue Analysis:

No revenues are generated by this department.

2011-2012 Budget

DEPARTMENT: 5303 Street Traffic

Fund 01: General

| | Actual 2008-2009 | Actual 2009-2010 | Amended Budget 2010-2011 | Budget 2011-2012 | % Change |
|--------------------------------|---------------------|---------------------|--------------------------------|---------------------|-------------|
| Personnel Services | | | | | |
| 1101 Salaries | \$ 88,547 | \$ 81,354 | \$ 88,267 | \$ 89,916 | |
| 1102 Salaries-Part-time & Temp | 0 | 6,603 | 0 | 14,560 | |
| 1103 Temporary Help-Outside | 13,613 | 6,984 | 19,366 | 0 | |
| 1105 Overtime | 9,964 | 3,052 | 5,000 | 4,250 | |
| 1121 Employees Retirement | 13,165 | 13,634 | 15,790 | 17,854 | |
| 1123 Unemployment Expense | 296 | 273 | 280 | 326 | |
| 1124 Clothing | 991 | 1,045 | 1,500 | 1,050 | |
| 1125 Hospital Insurance | 22,418 | 23,740 | 26,016 | 29,424 | |
| 1126 Life Insurance | 515 | 484 | 530 | 360 | |
| 1127 Social Security | 6,622 | 6,057 | 7,135 | 8,318 | |
| 1128 Workers Comp. | 5,514 | 5,110 | 4,592 | 4,502 | |
| 1129 Other Benefits | 0 | 0 | 216 | 150 | |
| Total | 161,645 | 148,336 | 168,692 | 170,710 | 1.2% |
| Maintenance | | | | | |
| 2209 Mtc/Vehicle Wash | 366 | 0 | 366 | 0 | |
| 2211 Mtc/Vehicles & Equipment | 20,858 | 24,589 | 45,571 | 40,442 | |
| 2223 Mtc/Streets | 0 | 0 | 1,500 | 0 | |
| Total | 21,224 | 24,589 | 47,437 | 40,442 | -14.7% |
| Supplies | | | | | |
| 2401 Non-Capitalized Equipment | 864 | 517 | 3,000 | 725 | |
| 2403 Technical Supplies | 44,305 | 30,338 | 51,770 | 47,500 | |
| 2408 Small Tools | 320 | 364 | 350 | 350 | |
| 2412 Motor Fuel | 7,576 | 514 | 10,500 | 13,125 | |
| Total | 53,065 | 31,733 | 65,620 | 61,700 | -6.0% |
| Utilities | | | | | |
| 3303 Communications | 307 | 209 | 650 | 0 | |
| Total | 307 | 209 | 650 | 0 | -100.0% |
| Other | | | | | |
| 4504 Insurance | 227 | 141 | 0 | 0 | |
| Total | 227 | 141 | 0 | 0 | 0.0% |

2011-2012 Budget

DEPARTMENT: 5303 Street Traffic

Fund 01: General

| | <u>Actual</u> <u>2008-2009</u> | <u>Actual</u> <u>2009-2010</u> | <u>Amended</u> <u>Budget</u> <u>2010-2011</u> | <u>Budget</u> <u>2011-2012</u> | <u>%</u> <u>Change</u> |
|------------------|-----------------------------------|-----------------------------------|---|-----------------------------------|---------------------------|
| Capital | | | | | |
| 5605 Equipment | \$ 10,950 | \$ 0 | \$ 0 | \$ 0 | |
| 5607 Replacement | 21,911 | 22,220 | 24,370 | 24,733 | |
| Total | <u>32,861</u> | <u>22,220</u> | <u>24,370</u> | <u>24,733</u> | 1.5% |
| Department Total | <u>\$ 269,329</u> | <u>\$ 227,228</u> | <u>\$ 306,769</u> | <u>\$ 297,585</u> | -3.0% |

Expenditure Analysis:

Maintenance: Decrease due to reallocating maintenance expenses.

Utilities: Decrease due to eliminating cell phone from this department.

Revenue Analysis:

No revenues are generated by this department.

Program Description

This program provides for regular stormwater system maintenance. This includes work done on the pipe network by Regional Water Resource Agency (RWRA) as well as work done on ditches by the City Stormwater Maintenance Crew.

| Performance Indicators | Actual 2008-2009 | Actual 2009-2010 | Projected 2010-2011 | Estimated 2011-2012 |
|--|---------------------|---------------------|------------------------|------------------------|
| Miles of ditches inspected, cleaned and/or cut | 57 | 57 | 57.5 | 57.5 |
| Miles of paved ditches mucked | 10.5 | 11 | 11.5 | 11.5 |
| Number of ditches repaved/regraded | 5 | 5 | 5 | 5 |
| Number of detention basins repaired | 1 | 1 | 1 | 1 |
| Number of detention basins constructed | 6 | 1 | 6 | 1 |
| Number of sectors cleaned - RWRA | 30 | 30 | 40 | 40 |
| Number of inlets reconstructed/repared - RWRA | 60 | 30 | 50 | 40 |
| Number of call-out cleanings - RWRA | 20 | 40 | 70 | 60 |
| Number of sinkholes repaired - RWRA | 50 | 50 | 50 | 50 |

2010-2011 Accomplishments

1. Maintained ditches according to planned maintenance schedule.
2. Continued spraying program, eradication efforts aimed at reducing the impacts of Johnson grass.
3. Cross-trained employees on equipment utilized in disaster response.
4. Obtained needed CEU's to maintain applicators license.
5. Completed weekly and bi-weekly ditch inspections and checks
6. Facilitated operations for the consolidated Public Works structure to be efficient and effective to complement the centrally located facility and meet the daily needs of the Citizens.

2011-2012 Objectives

1. Maintain ditches according to planned maintenance schedule.
2. Continue spraying program, eradication efforts aimed at reducing the impacts of Johnson grass.
3. Cross-train employees on equipment utilized in disaster response
4. Obtain needed CEU's to maintain applicators license.
5. Complete weekly and bi-weekly ditch inspections and checks
6. Recertify employees First Aid/CPR/AED/Flagger/Work zone technician training requirements.
7. Continue to facilitate operations for the consolidated Public Works structure to be efficient and effective to compliment the centrally located facility and meet the daily needs of the Citizens.

2011-2012 Budget

DEPARTMENT: 5601 Stormwater

Fund 07: Your Community Vision

| | Actual 2008-2009 | Actual 2009-2010 | Amended Budget 2010-2011 | Budget 2011-2012 | % Change |
|---------------------------------------|---------------------|---------------------|--------------------------------|---------------------|-------------|
| Personnel Services | | | | | |
| 1101 Salaries | \$ 57,325 | \$ 63,012 | \$ 84,218 | \$ 87,425 | |
| 1103 Temporary Help-Outside | 23,876 | 20,576 | 21,728 | 27,140 | |
| 1105 Overtime | 7,170 | 2,054 | 5,000 | 4,000 | |
| 1121 Employees Retirement | 8,757 | 10,565 | 15,105 | 17,524 | |
| 1123 Unemployment Expense | 194 | 196 | 268 | 277 | |
| 1124 Clothing | 1,050 | 1,148 | 1,050 | 1,050 | |
| 1125 Hospital Insurance | 16,676 | 14,676 | 14,424 | 17,316 | |
| 1126 Life Insurance | 384 | 420 | 500 | 340 | |
| 1127 Social Security | 4,329 | 4,350 | 6,825 | 7,071 | |
| 1128 Workers Comp. | 4,380 | 4,431 | 4,148 | 4,555 | |
| 1129 Other Benefits | 0 | 0 | 290 | 100 | |
| Total | 124,141 | 121,428 | 153,556 | 166,798 | 8.6% |
| Maintenance | | | | | |
| 2202 Maintenance/Grounds | 0 | 0 | 0 | 70,926 | |
| 2204 Repairs-Service Agreements | 1,517 | 568 | 1,350 | 675 | |
| 2205 Maintenance/Repairs - Radio | 0 | 0 | 750 | 1,200 | |
| 2209 Maintenance/Vehicle Wash | 183 | 212 | 198 | 189 | |
| 2211 Maintenance/Vehicles & Equipment | 25,639 | 25,131 | 26,894 | 23,867 | |
| Total | 27,339 | 25,911 | 29,192 | 96,857 | 231.8% |
| Supplies | | | | | |
| 2401 Non-Capitalized Equipment | 1,749 | 1,987 | 1,375 | 950 | |
| 2403 Technical Supplies | 2,212 | 1,483 | 4,500 | 5,250 | |
| 2407 Office Supplies | 4 | 31 | 55 | 40 | |
| 2408 Small Tools | 0 | 0 | 0 | 600 | |
| 2412 Motor Fuel | 12,733 | 11,038 | 14,225 | 17,780 | |
| Total | 16,698 | 14,539 | 20,155 | 24,620 | 22.2% |
| Utilities | | | | | |
| 3303 Communications | 169 | 218 | 300 | 325 | |
| Total | 169 | 218 | 300 | 325 | 8.3% |
| Other | | | | | |
| 4502 Travel | 0 | 0 | 100 | 0 | |
| 4504 Insurance | 1,746 | 1,037 | 1,068 | 1,343 | |
| 4505 Contractual Services | 0 | 0 | 6,000 | 5,000 | |
| 4506 Profess/Technical | 86 | 179 | 250 | 250 | |
| 4508 Safety Costs | 192 | 227 | 1,450 | 900 | |
| 4509 Training | 0 | 371 | 400 | 400 | |
| 4510 Tipping Fees | 7,016 | 10,599 | 11,500 | 10,750 | |
| Total | 9,040 | 12,413 | 20,768 | 18,643 | -10.2% |

2011-2012 Budget

DEPARTMENT: 5601 Stormwater

Fund 07: Your Community Vision

| | <u>Actual</u> <u>2008-2009</u> | <u>Actual</u> <u>2009-2010</u> | <u>Amended</u> <u>Budget</u> <u>2010-2011</u> | <u>Budget</u> <u>2011-2012</u> | <u>%</u> <u>Change</u> |
|------------------|-----------------------------------|-----------------------------------|---|-----------------------------------|---------------------------|
| Capital | | | | | |
| 5607 Replacement | \$ 22,118 | \$ 22,224 | \$ 24,007 | \$ 24,366 | |
| Total | <u>22,118</u> | <u>22,224</u> | <u>24,007</u> | <u>24,366</u> | 1.5% |
| Department Total | <u>\$ 199,505</u> | <u>\$ 196,733</u> | <u>\$ 247,978</u> | <u>\$ 331,609</u> | <u>33.7%</u> |

Expenditure Analysis:

Personnel: Increase due to shifting basin mowing from General Fund to Stormwater Fund.

Maintenance: Increase due to reallocating maintenance expenses.

Supplies: Increase primarily due to motor fuel projections.

Revenue Analysis:

No revenues generated by this department.

2011-2012 Budget

DEPARTMENT: 1501 General Government

Fund 01: General

Program Description

This program provides for the cost of general fund services that are not attributable to any specific department. Fund transfers needed to balance other funds subsidized by the General Fund, e.g. Transit, Recreation, etc. are also included in this program.

| Account | Description | Actual 2008-2009 | Actual 2009-2010 | Amended Budget 2010-2011 | Budget 2011-2012 | % Change |
|------------------|----------------------------------|---------------------|---------------------|--------------------------------|---------------------|-------------|
| 2209 | Maintenance - Bus Wash - Pool | \$ 419 | \$ 607 | \$ 339 | \$ 324 | |
| 2211 | Maintenance/Vehicles - Pool | 5,217 | 11,166 | 11,468 | 10,580 | |
| 2412 | Fuel - Pool Cars | 4,808 | 3,607 | 5,000 | 6,000 | |
| 4501 | Advertising | 13,666 | 10,406 | 30,000 | 30,000 | |
| 4503 | Rents & Storage | 925 | 825 | 1,000 | 0 | |
| 4530 | Property Maint Assistance | 0 | 0 | 7,500 | 5,000 | |
| 5607 | Replacement | 35,498 | 39,505 | 45,895 | 46,269 | |
| 5802 | Liability Insurance | 242,058 | 250,603 | 254,394 | 306,641 | |
| 5804 | Contingencies/Mayor | 50,294 | 50,030 | 50,000 | 38,500 | |
| 5805 | Advisory Boards | 0 | 0 | 1,000 | 0 | |
| 5806 | Street Lighting | 1,273,534 | 1,286,636 | 1,280,000 | 1,290,000 | |
| 5807 | Annexation Incentives | 20,200 | 5,800 | 35,000 | 30,000 | |
| 5809 | Clean and Serene | 3,360 | 3,360 | 3,360 | 3,360 | |
| 5810 | Illegal Dumping | 0 | 0 | 2,000 | 2,000 | |
| 5814 | Public Events | 4,956 | 4,288 | 8,000 | 100,000 | |
| 5815 | Pension - Hospital Insurance | 159,353 | 161,368 | 180,000 | 170,000 | |
| 5817 | Mosquito Spraying | 9,500 | 13,100 | 13,100 | 13,500 | |
| 5818 | Bird Control | 30,000 | 37,500 | 27,500 | 16,750 | |
| 5824 | Mtc. Buildings & Grounds | 835,307 | 552,803 | 622,913 | 609,465 | |
| 5825 | Unallocated Utilities | 8,573 | 8,588 | 10,000 | 24,000 | |
| 5826 | Parks Buildings & Grounds | 0 | 1,569,880 | 0 | 1,208 | |
| 5827 | Fridays After Five | 8,000 | 8,000 | 8,000 | 8,000 | |
| 5834 | Emergency Shelters | 0 | 0 | 32,937 | 0 | |
| 5837 | Downtown Master Plan | 300 | 0 | 0 | 0 | |
| 5842 | Downtown Design Administration | 0 | 36,029 | 65,000 | 65,000 | |
| 5843 | Downtown Maintenance | 0 | 0 | 0 | 70,000 | |
| 5855 | Professional/Technical | 228,740 | 177,337 | 226,000 | 250,000 | |
| 5858 | Cablecast Services | 7,391 | 6,188 | 10,000 | 7,000 | |
| 5870 | Contingencies - Budget | 0 | 0 | (850,000) | (750,000) | |
| 5874 | Miscellaneous Expenses | 5,620 | 3,393 | 25,000 | 39,805 | |
| 5879 | Neighborhood Advisory Boards | 13,298 | 28,866 | 27,405 | 20,000 | |
| 5883 | Property Maint Code Enforcement | 0 | 0 | 0 | 5,000 | |
| 5887 | Contribution Owensboro Schools | 8,896 | 160,624 | 0 | 0 | |
| 5889 | St. Benedict's Shelter | 0 | 0 | 15,000 | 0 | |
| 5894 | Contribution to PFPF | 200,000 | 0 | 0 | 0 | |
| | Subtotal | 3,169,913 | 4,430,509 | 2,147,811 | 2,418,402 | 12.6% |
| Transfers: | | | | | | |
| 5867 | Transfer - Transit | 601,848 | 617,103 | 585,913 | 565,792 | |
| 5869 | Transfer - Parking Garage | 73,369 | 30,805 | 0 | 0 | |
| 5873 | Transfer - Recreation Fund | 546,769 | 681,990 | 968,294 | 1,050,948 | |
| 5878 | Transfer - Capital Projects | 470,000 | 230,000 | 605,246 | 324,250 | |
| 5884 | Transfer - GIS | 87,733 | 88,280 | 82,495 | 87,870 | |
| 5880 | Transfer - Central Dispatch | 0 | 0 | 1,259,416 | 1,349,392 | |
| 5896 | Transfer - Your Community Vision | 100,000 | 0 | 0 | 0 | |
| 5898 | Transfer - Riverfront | 75,000 | 0 | 187,500 | 0 | |
| | Subtotal | 1,954,719 | 1,648,178 | 3,688,864 | 3,378,252 | -8.4% |
| Department Total | | \$ 5,124,632 | \$ 6,078,687 | \$ 5,836,675 | \$ 5,796,654 | -0.7% |

2011-2012 Budget

DEPARTMENTS: 6061, 6062, 6063

Funds 03 & 13: Community Development

Program Description

This program provides for capital projects and programs using Community Development Block Grant (CDBG) and Federal HOME grant funds.

| Description | Audit 2008-2009 | Audit 2009-2010 | Amended Budget 2010-2011 | Budget 2011-2012 | % Change |
|---|---------------------|---------------------|--------------------------------|---------------------|---------------|
| Revenues - Fund 03 | | | | | |
| 6061 Community Development Program: | | | | | |
| 6451 Rental on City Property | \$ 20,265 | \$ 21,665 | \$ 20,000 | \$ 20,000 | |
| 8201 Miscellaneous Revenue | 2,000 | 11,146 | 0 | 0 | |
| 8211 Prior Year Community Development Grant | 70,444 | 340,205 | 689,279 | 0 | |
| 8212 Current Year Community Development Grant | 171,394 | 0 | 588,736 | 294,000 | |
| | <u>264,103</u> | <u>373,016</u> | <u>1,298,015</u> | <u>314,000</u> | <u>-75.8%</u> |
| Fund 13 | | | | | |
| 6062 HOME Rehab Grants: | | | | | |
| 8106 HOME Grants | 0 | 0 | 365,182 | 295,000 | |
| 8107 HOME Grant - Prior Year | 542,173 | 637,185 | 305,721 | 0 | |
| 8152 Sale of Capital Assets | 169,644 | 169,697 | 0 | 0 | |
| 8201 Miscellaneous Revenue | 0 | 109,855 | 136,095 | 0 | |
| 8211 Prior Year CD Grant | 10,000 | 0 | 0 | 0 | |
| 6063 KHC - Home Grants | | | | | |
| 8114 HOME Grants - KY Housing | 69,992 | 35,000 | 76,611 | 0 | |
| | <u>791,809</u> | <u>951,737</u> | <u>883,609</u> | <u>295,000</u> | <u>-66.6%</u> |
| Total Revenues | <u>\$ 1,055,912</u> | <u>\$ 1,324,753</u> | <u>\$ 2,181,624</u> | <u>\$ 609,000</u> | <u>-72.1%</u> |
| Expenditures - Fund 03 | | | | | |
| 6061 Community Development Program: | | | | | |
| 5702 Old Germantown District Redevelopment | \$ 25,650 | \$ 32,227 | \$ 11,075 | \$ 0 | |
| 5706 CD Planning/Administration | 104,000 | 104,000 | 116,266 | 62,000 | |
| 5707 Home Improvement Administration | 14,200 | 15,000 | 10,000 | 3,000 | |
| 5725 Omega Street Improvement | 0 | 0 | 663,973 | 204,000 | |
| 5710 Bluff Avenue Extension (19th-20th) Phase I | 3,446 | 0 | 0 | 0 | |
| 5711 Bluff Ave Extension Phase 3 | 88,248 | 80,915 | 0 | 0 | |
| 5712 Home Improvement L/M | 20,558 | 57,982 | 197,748 | 45,000 | |
| 5715 Bluff Avenue Extension Phase I Admin | 8,000 | 0 | 0 | 0 | |
| 5726 Omega Street Direct Admin | 0 | 10,000 | 10,000 | 0 | |
| 5727 CDBG Gtown Handicap Park | 0 | 17,545 | 31,800 | 0 | |
| 5728 CDBG Home Improv | 0 | 48,347 | 36,653 | 0 | |
| 5729 CDBG Direct Admin | 0 | 7,000 | 0 | 0 | |
| 5730 Mechanicsville Neighborhood Redevelopment | 0 | 0 | 220,500 | 0 | |
| | <u>264,102</u> | <u>373,016</u> | <u>1,298,015</u> | <u>314,000</u> | <u>-75.8%</u> |
| Fund 13 | | | | | |
| 6062 HOME Rehab Grants: | | | | | |
| 4522 HOME Homebuyer/Homeowner Program | 383,186 | 496,835 | 715,699 | 221,250 | |
| 4523 HOME Administration | 33,084 | 36,784 | 36,522 | 29,500 | |
| 4528 CHDO Set-Aside | 0 | 140,669 | 54,777 | 44,250 | |
| 5626 New Home Construction | 340,000 | 204,599 | 0 | 0 | |
| 6063 KHC - Home Grants: | | | | | |
| 4561 KHC AHTF | 35,539 | 72,850 | 76,611 | 0 | |
| | <u>791,809</u> | <u>951,737</u> | <u>883,609</u> | <u>295,000</u> | <u>-66.6%</u> |
| Total Expenditures | <u>\$ 1,055,911</u> | <u>\$ 1,324,753</u> | <u>\$ 2,181,624</u> | <u>\$ 609,000</u> | <u>-72.1%</u> |

Program Description

This program provides incentives for companies to locate in Owensboro. Funding is shared by the City, Greater Owensboro Economic Development Corporation, Daviess County, and the Commonwealth of KY. Incentives are in the form of job incentives or off-site improvements.

| Account Description | | Audit 2008-2009 | Audit 2009-2010 | Amended Budget 2010-2011 | Budget 2011-2012 | % Change |
|----------------------------|---------------------------------|----------------------------|----------------------------|---|-----------------------------|---------------------|
| 40-7202 Revenue | | | | | | |
| 6001 | Realized Property Tax Revenue | \$ 217,471 | \$ 269,646 | \$ 211,574 | \$ 134,104 | -36.6% |
| 6101 | 1% Occupational License | 147,233 | 113,919 | 174,621 | 110,682 | -36.6% |
| 6102 | 1% Net Profit License | 23,704 | 6,622 | 62,458 | 39,589 | -36.6% |
| 6401 | Interest on Investments | 12,451 | 6,151 | 10,000 | 10,000 | 0.0% |
| 8160 | Issuance of Debt | 0 | 0 | 12,470,205 | 0 | -100.0% |
| 8203 | Franchise - Atmos Energy | 281,455 | 181,653 | 162,000 | 180,000 | 11.1% |
| 8252 | Dana Corp - License Fees | 30,462 | 44,127 | 47,500 | 0 | -100.0% |
| 8254 | W.I.D.C. - License Fees | 30,517 | 0 | 0 | 0 | 0.0% |
| 8257 | The Hines Group | 9,505 | 5,341 | 4,900 | 5,394 | 10.1% |
| 8258 | Unifirst - License Fees | 121,538 | 110,969 | 96,000 | 106,281 | 10.7% |
| 8259 | KY Bioprocessing - License Fees | 21,123 | 8,634 | 8,200 | 10,432 | 27.2% |
| 8260 | Toyotetsu | 189,319 | 181,238 | 170,000 | 174,478 | 2.6% |
| 8261 | Metalsa | 0 | 0 | 0 | 48,012 | 100.0% |
| 8262 | U S Bank | 0 | 0 | 0 | 432,863 | 100.0% |
| 8265 | The Centre-Rental Income | 0 | 0 | 0 | 35,919 | 100.0% |
| Total Revenues | | \$ 1,084,778 | \$ 928,300 | \$ 13,417,458 | \$ 1,287,754 | -90.4% |

Program Description

This program provides incentives for companies to locate in Owensboro. Funding is shared by the City, Greater Owensboro Economic Development Corporation, Daviess County, and the Commonwealth of KY. Incentives are in the form of job incentives or off-site improvements.

| Account Description | | Audit | | Amended | | % Change |
|---------------------|--|---------------------|-------------------|----------------------|---------------------|---------------|
| | | 2008-2009 | 2009-2010 | Budget 2010-2011 | Budget 2011-2012 | |
| 40-7202 | Developer Incentives | | | | | |
| 5751 | Centre for Business & Research | \$ 36,765 | \$ 90,908 | \$ 240,000 | \$ 292,930 | 22.1% |
| 5760 | Keenland Trace | 0 | 0 | 0 | 1,652 | 100.0% |
| 5764 | Heritage Park Annexation | 9,024 | 71 | 0 | 0 | 0.0% |
| 5766 | Turtle Creek and Doe Ridge | 52,015 | 4,080 | 2,200 | 3,522 | 60.1% |
| 5772 | Gulfstream | 0 | 0 | 3,200 | 3,200 | 0.0% |
| 5777 | The Springs Centre | 4,804 | 24 | 0 | 0 | 0.0% |
| 5781 | Woodlands Plaza | 8,629 | 99,827 | 86,000 | 99,826 | 16.1% |
| 5783 | Goetz Development | 34,524 | 0 | 0 | 0 | 0.0% |
| 5784 | Home Depot | 62,359 | 25,631 | 0 | 0 | 0.0% |
| 5785 | Jones Development | 9,769 | 0 | 0 | 0 | 0.0% |
| 5786 | Brooks | 24,375 | 25,485 | 24,014 | 17,543 | -26.9% |
| 5787 | Plantation Pointe | 16,644 | 26,238 | 27,000 | 11,051 | -59.1% |
| 5788 | Mount Moriah | 41,992 | 30,721 | 30,000 | 20,317 | -32.3% |
| 5789 | Walmart | 127,048 | 24,323 | 124,000 | 0 | -100.0% |
| 5790 | Sam's Club | 55,451 | 49,437 | 45,000 | 20,498 | -54.4% |
| 5791 | Hunters Ridge | 12,533 | 12,523 | 12,500 | 12,524 | 0.2% |
| 5792 | Grow The Future | 100,000 | 100,000 | 100,000 | 0 | -100.0% |
| 5793 | Downtown Development | 50,000 | 50,000 | 56,240 | 0 | -100.0% |
| 5794 | Woodlands Investment | 25,798 | 26,315 | 25,000 | 26,315 | 5.3% |
| 5796 | Mallard Creek | 0 | 0 | 9,000 | 5,007 | -44.4% |
| 5797 | Highland Pointe | 0 | 0 | 42,038 | 42,038 | 0.0% |
| 5798 | Fiddlesticks | 0 | 0 | 18,701 | 18,701 | 0.0% |
| 5795 | Downtown Study | 348,108 | 1,892 | 0 | 0 | 0.0% |
| 5872 | Greater O'boro Economic Development | 174,080 | 181,043 | 184,664 | 205,500 | 11.3% |
| 5876 | Economic Development | 19 | 31 | 0 | 0 | 0.0% |
| 5882 | SMB Properties | 0 | 0 | 0 | 823 | 100.0% |
| 5887 | Westgate Plaza | 0 | 0 | 0 | 1,358 | 100.0% |
| 5918 | Issue Cost | 0 | 0 | 158,205 | 0 | -100.0% |
| 9618 | U S Bank Building | 0 | 0 | 12,312,000 | 0 | -100.0% |
| | Total Developer Incentives | <u>1,193,937</u> | <u>748,549</u> | <u>13,499,762</u> | <u>782,805</u> | <u>-94.2%</u> |
| 5877 | Transfer to General Fund | 250,000 | 0 | 0 | 44,823 | 100.0% |
| 5903 | Transfer to Debt Service | 0 | 0 | 0 | 432,863 | 100.0% |
| | Total Developer Incentives and Transfers | <u>\$ 1,443,937</u> | <u>\$ 748,549</u> | <u>\$ 13,499,762</u> | <u>\$ 1,260,491</u> | <u>-90.7%</u> |

| Account Description | Audit | Audit | Amended | Budget | % |
|-----------------------------|---------------------|---------------------|---------------------|---------------------|--------|
| | 2008-2009 | 2009-2010 | Budget | 2011-2012 | Change |
| | | | 2010-2011 | | |
| Revenue | | | | | |
| 6401 Interest | \$ 63,064 | \$ 41,279 | \$ 35,000 | \$ 30,000 | |
| 8162 Health - City | 2,532,891 | 2,693,807 | 3,406,159 | 3,033,174 | |
| 8163 Health - Employee | 603,588 | 622,056 | 851,540 | 758,293 | |
| 8171 Workers Compensation | 400,000 | 400,000 | 400,000 | 400,000 | |
| 8172 Unemployment | 68,891 | 67,020 | 58,200 | 63,000 | |
| Total Revenues | \$ <u>3,668,434</u> | \$ <u>3,824,162</u> | \$ <u>4,750,899</u> | \$ <u>4,284,467</u> | -9.8% |
| Expenditures | | | | | |
| 1123 Unemployment Expense | \$ 6,836 | \$ 12,187 | \$ 58,200 | \$ 63,000 | |
| 1125 Health Expense | 2,193,761 | 2,325,130 | 3,297,699 | 2,867,667 | |
| 1128 Workers Compensation | 106,120 | 139,396 | 264,000 | 296,000 | |
| 4504 Insurance | 536,781 | 616,676 | 629,000 | 490,000 | |
| 4506 Professional/Technical | 226,912 | 205,600 | 232,000 | 263,500 | |
| 4542 Wellness Benefit | 166,731 | 160,038 | 235,000 | 235,000 | |
| Total Expenditures | \$ <u>3,237,141</u> | \$ <u>3,459,027</u> | \$ <u>4,715,899</u> | \$ <u>4,215,167</u> | -10.6% |
| Excess/(Deficiency) | \$ <u>431,293</u> | \$ <u>365,135</u> | \$ <u>35,000</u> | \$ <u>69,300</u> | |

Program Description

Established as an unreserved fund to account for capital projects related to wellness.

| Account Description | Audit | Audit | Amended | Budget | % |
|-------------------------------|------------------|------------------|------------------|------------------|----------------|
| | 2008-2009 | 2009-2010 | Budget | 2011-2012 | Change |
| Revenue | | | | | |
| 6401 Interest on Investments | \$ 9,849 | \$ 4,505 | \$ 0 | \$ 0 | 0.0% |
| Expenditures | | | | | |
| 5622 Nursing Scholarships | \$ 32,500 | \$ 0 | \$ 0 | \$ 0 | |
| 5623 Greenbelt Park | 7,365 | 0 | 0 | 0 | |
| 5625 Bike Routes | 0 | 10,080 | 44,920 | 0 | |
| 5627 Ben Hawes Bike Trail | 0 | 0 | 25,000 | 0 | |
| | <u>39,865</u> | <u>10,080</u> | <u>69,920</u> | <u>0</u> | <u>-100.0%</u> |
| 5877 Transfer to General Fund | 0 | 0 | 0 | 20,000 | |
| 5830 Transfer to Grant Fund | 7,214 | 0 | 0 | 0 | |
| | <u>7,214</u> | <u>0</u> | <u>0</u> | <u>0</u> | |
| Total Expenditures | \$ <u>47,079</u> | \$ <u>10,080</u> | \$ <u>69,920</u> | \$ <u>20,000</u> | <u>-71.4%</u> |

MUNICIPAL DEBT DISCUSSION

The City of Owensboro, Kentucky, issues and incurs debt in order to fund capital improvement projects, purchase major capital equipment & facilities, and respond to other special funding needs. Total municipal debt outstanding at June 30, 2010, is \$62,128,353, with maturities extending through the year 2031. The City has a very low amount of general obligation debt, which explains our large legal debt margin.

The City of Owensboro's long-term bonds and other long-term obligations amounted to \$58,843,448 at June 30, 2010. Changes in the City's general long-term debt are as follows:

**Summary of Changes in General Long-Term Debt and
Revenue Bonds Payable for the Year Ended June 30, 2010**

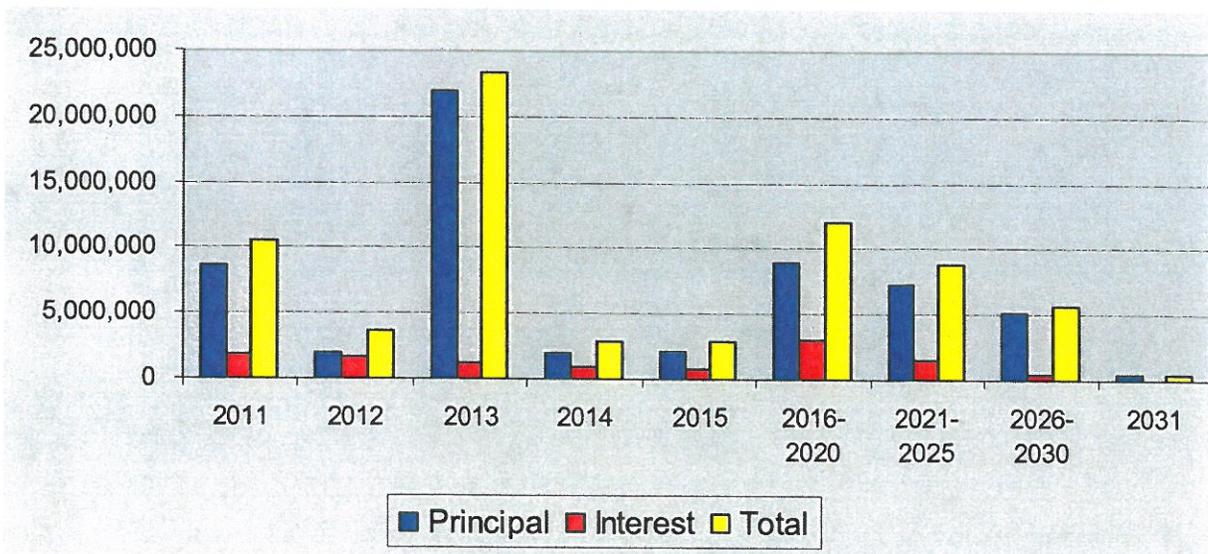
| | Balance 6/30/2009 | Additions | Reductions | Balance 6/30/2010 | Due Within One Year |
|-------------------------------|----------------------|----------------------|-----------------------|----------------------|------------------------|
| Governmental activities: | | | | | |
| Bonds and loans payable: | | | | | |
| Lease revenue bonds: | | | | | |
| Series 1989 | \$ 465,000 | \$ 0 | \$ (60,000) | \$ 405,000 | \$ 60,000 |
| Floating indebtedness bonds: | | | | | |
| Series 2005 | 42,700 | 0 | (4,300) | 38,400 | 4,300 |
| General obligation bonds: | | | | | |
| Series 1999 | 225,000 | 0 | (70,000) | 155,000 | 75,000 |
| Series 2002A | 2,455,000 | 0 | (140,000) | 2,310,000 | 150,000 |
| Series 2002B | 5,250,000 | 0 | (305,000) | 4,945,000 | 320,000 |
| Series 2003A | 2,132,000 | 0 | (229,000) | 1,903,000 | 239,000 |
| Series 2006 | 3,665,000 | 0 | (160,000) | 3,505,000 | 165,000 |
| Series 2006 Refunding | 1,640,000 | 0 | (250,000) | 1,390,000 | 260,000 |
| Series 2007 | 7,095,000 | 0 | 0 | 7,095,000 | 7,095,000 |
| Series 2008 | 2,605,000 | 0 | (95,000) | 2,510,000 | 100,000 |
| Series 2009 | 20,000,000 | 0 | 0 | 20,000,000 | 0 |
| Series 2009 BABs | 0 | 5,070,000 | 0 | 5,070,000 | 150,000 |
| Loans payable: | | | | | |
| KIA A07-04 | 5,344,343 | 4,335,051 | 0 | 5,344,343 | 0 |
| | <u>50,919,043</u> | <u>9,242,705</u> | <u>(1,318,300)</u> | <u>58,843,448</u> | <u>8,618,300</u> |
| Less deferred amounts: | | | | | |
| For issuance discounts | (202,007) | (25,350) | 61,038 | (166,319) | 0 |
| On refunding | (348,409) | 0 | 73,072 | (275,337) | 0 |
| Total bonds and loans payable | <u>50,368,627</u> | <u>9,217,355</u> | <u>(1,184,190)</u> | <u>58,401,792</u> | <u>8,618,300</u> |
| Compensated absences | <u>3,548,604</u> | <u>1,811,994</u> | <u>(1,634,037)</u> | <u>3,726,561</u> | <u>266,607</u> |
| Total Governmental | <u>\$ 53,917,231</u> | <u>\$ 11,029,349</u> | <u>\$ (2,818,227)</u> | <u>\$ 62,128,353</u> | <u>\$ 8,884,907</u> |
| Business-type activities: | | | | | |
| Compensated absences | <u>\$ 261,088</u> | <u>\$ 255,387</u> | <u>\$ (179,448)</u> | <u>\$ 337,027</u> | <u>\$ 5,863</u> |

Internal service funds predominantly serve the governmental funds. Accordingly, long-term liabilities for them are included as part of the above totals for governmental activities. For governmental activities, compensated absences are generally liquidated by the general fund.

Annual Debt Requirements

The annual requirements to amortize long-term debt (excluding compensated absences obligations of \$3,726,561 which have indefinite maturity) as of June 30, 2010, are as follows:

| Year Ending | Principal | Interest | Total |
|-------------|----------------------|----------------------|----------------------|
| 2011 | \$ 8,618,300 | \$ 1,834,224 | \$ 10,452,524 |
| 2012 | 1,985,415 | 1,684,998 | 3,670,413 |
| 2013 | 21,970,747 | 1,293,090 | 23,263,837 |
| 2014 | 2,045,122 | 898,663 | 2,943,785 |
| 2015 | 2,109,541 | 825,388 | 2,934,929 |
| 2016-2020 | 9,035,960 | 3,080,602 | 12,116,562 |
| 2021-2025 | 7,361,379 | 1,503,282 | 8,864,661 |
| 2026-2030 | 5,194,697 | 440,166 | 5,634,863 |
| 2031 | 522,287 | 4,704 | 526,991 |
| | <u>\$ 58,843,448</u> | <u>\$ 11,565,117</u> | <u>\$ 70,408,565</u> |



Types of Municipal Debt

Lease Revenue Bonds/Floating Indebtedness Bonds

The lease revenue bonds were issued to provide funds for 1) the acquisition of the Airport property and improvements thereto, 2) improvements at Hillcrest Golf course and Morris Park, and 3) Symphony building renovations. The Airport bonds are secured by the acquired Airport property and are subject to optional redemption.

2011-2012 Budget

General Obligation Bonds

The City issues general obligation bonds to provide funds for the acquisition and construction of various public projects in the City. These bonds are direct obligations and pledge the full faith and credit of the government. Certain of the issues are subject to optional redemption prior to maturity.

In prior years, the City defeased certain general obligation and other bonds by placing the proceeds of new bonds in an irrevocable trust to provide for all future debt service payments on the old bonds. Accordingly, the trust account assets and the liability for the defeased bonds are not included in the City's financial statements. On June 30, 2010, \$4,278,942 of outstanding bonds was considered defeased.

The general obligation bonds were issued to provide funds for the following projects:

| | |
|-----------------------|--|
| Series 1999 Refunding | Fine Art Museum and Library project |
| Series 2002A | Various City projects/improvements (including, but not limited to Fire Station, stormwater improvements, right-of way) |
| Series 2002B | Construct River Park Center, debt service reimbursed by River Park Center |
| Series 2003A | Supplement Police & Firefighters Retirement Fund |
| Series 2006 | Road, public park and stormwater system improvements |
| Series 2006 Refunding | Airport improvements |
| Series 2007 | Stormwater system improvement projects |
| Series 2008 | Construction of ice arena |
| Series 2009 | Downtown redevelopment and revitalization |
| Series 2009 BABs | Supplement riverwall and public works building construction costs |

Loans Payable

Loans are payable to Kentucky Infrastructure Authority for Federally Assisted Wastewater Revolving loans.

Financial Impact of Municipal Debt on the Operating Budget

All future debt service payments must come from operating funds. As a result, debt service requirements are an important consideration when preparing the annual operating budget. Less than 3% of the General Fund budget is expended for debt service. This currently has no impact on the City's operating budget, and it should have little effect in the future.

Legal Debt Margin Determination

The following table shows the City's legal debt limit pursuant to Section 128 of the Commonwealth of Kentucky Constitution for the year ended June 30, 2010.

Legal Debt Margin Calculation for Fiscal Year 2009-2010

| | |
|--|-----------------------|
| Net assessed value | \$3,001,761,950 |
| Add back: exempt real property | <u>171,634,100</u> |
| Total assessed value | \$3,173,396,050 |
| Debt limit - 10% of total assessed value ¹ | \$ 317,339,605 |
| Amount of debt applicable to debt limit: | |
| Total general bonded debt | \$ 58,401,792 |
| Less: Revenue Bonds | (405,000) |
| Notes Payable | (9,517,048) |
| Amount set aside for repayment of general obligation bonds | <u>(1,379,461)</u> |
| Total debt applicable to limitation | \$ 47,100,283 |
| Legal debt margin | <u>\$ 270,239,322</u> |

¹Section 158 of the Commonwealth of Kentucky Constitution states:

"Cities, towns, counties, and taxing districts shall not incur indebtedness to an amount exceeding the following maximum percentages on the value of the taxable property therein, to be estimated by the last assessment previous to the incurring of the indebtedness: Cities having a population of fifteen thousand or more, ten percent (10%); cities having a population of less than fifteen thousand but not less than three thousand, five percent (5%); cities having a population of less than three thousand, three percent (3%); and counties and taxing districts, two percent (2%), unless in case of emergency, the public health or safety should so require. Nothing shall prevent the issue of renewal bonds, or bonds to fund the floating indebtedness of any city, county, or taxing district. Subject to the limits and conditions set forth in this section and elsewhere in this Constitution, the General Assembly shall have the power to establish additional limits on indebtedness and conditions under which debt may be incurred by cities, counties, and taxing districts."

2011-2012 Budget

DEPARTMENT: 1101 Debt Service

Fund 01: General

| | | <u>Actual</u> | <u>Audit</u> | <u>Amended</u> | <u>Budget</u> | <u>%</u> |
|----------------|-------------------------------|---------------------|-------------------|-------------------|-------------------|---------------|
| | | <u>2008-2009</u> | <u>2009-2010</u> | <u>Budget</u> | <u>2011-2012</u> | <u>Change</u> |
| | | | | <u>2010-2011</u> | | |
| Debt 11 | Debt Service | | | | | |
| 5903 | Transfer to Debt Service Fund | \$ 1,462,076 | \$ 812,888 | \$ 876,711 | \$ 855,163 | |
| | | <u>\$ 1,462,076</u> | <u>\$ 812,888</u> | <u>\$ 876,711</u> | <u>\$ 855,163</u> | -2.5% |

Detail:

| | | | | | |
|------|----------------------------|--|--|-------------------|-------------------|
| 5904 | Airpark/FAA | | | \$ 180,312 | \$ 177,719 |
| 5930 | Public Works | | | 82,223 | 82,750 |
| 5912 | Public Works Projects - 02 | | | 259,064 | 257,877 |
| 5922 | Morris Park Acquisition | | | 52,579 | 37,472 |
| 5921 | Bank Fees | | | 2,000 | 0 |
| 5915 | PFRF - closed | | | 300,533 | 299,345 |
| | | | | <u>\$ 876,711</u> | <u>\$ 855,163</u> |

Program Description

This program provides for annual debt and interest payments toward the City's outstanding debt of approximately \$25.8 million. Lease payments (operating transfers) from the General Fund and various civic organizations finance this program. The City's legal Constitutional debt limit is in excess of \$268 million. The City's latest bond rating from Moody's Investor Services is A2.

| | | Actual | Actual | Amended | Budget | % |
|---------------------|---------------------------------------|--------------|--------------|---------------|---------------|--------|
| | | 2008-2009 | 2009-2010 | Budget | 2011-2012 | Change |
| | | | | 2010-2011 | | |
| Revenue | | | | | | |
| 8111 | Transfer from General Fund | \$ 1,462,076 | \$ 812,888 | \$ 876,711 | \$ 855,163 | |
| 8123 | Transfer from Community Vision Fund | 428,076 | 560,966 | 9,230,616 | 1,980,606 | |
| 8129 | Transfer from Recreation Fund | 21,432 | 20,998 | 22,346 | 15,926 | |
| 8115 | Transfer from Economic Development | 0 | 0 | 0 | 432,863 | |
| 8140 | Transfer from Downtown Revitalization | 0 | 772,778 | 650,000 | 20,650,000 | |
| | Total Transfers | 1,911,584 | 2,167,630 | 10,779,673 | 23,934,558 | 122.0% |
| 6401 | Interest on Investments | 11,375 | (1,968) | 0 | 0 | |
| 6406 | Gain (Loss) Unrealized | 0 | 3,141 | 0 | 0 | |
| 8112 | County FAA Payment | 130,815 | 131,440 | 131,863 | 129,966 | |
| 8118 | Transfer from PFRF | 310,759 | 309,157 | 311,456 | 312,727 | |
| 8128 | Transfer from RiverPark | 541,025 | 539,394 | 541,894 | 538,482 | |
| 8138 | Transfer from Symphony | 5,222 | 5,326 | 5,662 | 5,592 | |
| | Total Lease Payments | 999,196 | 986,490 | 990,875 | 986,767 | -0.4% |
| | Total Revenues | \$ 2,910,780 | \$ 3,154,120 | \$ 11,770,548 | \$ 24,921,325 | 111.7% |
| Expenditures | | | | | | |
| 5904 | Airpark/FAA | \$ 309,695 | \$ 311,175 | \$ 312,175 | \$ 307,685 | |
| 5907 | CERS - PFRF | 310,759 | 309,157 | 311,456 | 312,727 | |
| 5908 | Hillcrest Pro Shop | 21,432 | 20,998 | 22,346 | 15,926 | |
| 5909 | G.O. Refunding - 01 | 525,200 | 0 | 0 | 0 | |
| 5912 | Public Works Projects - 02 | 260,464 | 259,864 | 259,064 | 257,877 | |
| 5913 | Fine Arts Museum | 81,153 | 78,213 | 0 | 0 | |
| 5914 | RiverPark Center Bonds | 541,025 | 539,394 | 541,894 | 538,482 | |
| 5915 | PFRF - closed | 297,158 | 301,533 | 300,533 | 299,345 | |
| 5920 | Public Works Projects - 99 | 156,928 | 47 | 0 | 0 | |
| 5921 | Bank Fees | 0 | 0 | 2,000 | 0 | |
| 5922 | Morris Park Acquisition | 50,428 | 49,407 | 52,579 | 37,472 | |
| 5923 | Symphony Renovation KLC | 5,222 | 5,326 | 5,662 | 5,592 | |
| 5924 | KIA Projects | 19,207 | 55,935 | 1,234,541 | 1,447,391 | |
| 5925 | Ice Rink | 196,019 | 202,780 | 205,215 | 202,215 | |
| 5926 | KIA Projects S.T. Debt | 212,850 | 212,850 | 7,201,425 | 0 | |
| 5927 | Capital Projects - YCV | 0 | 0 | 260,545 | 0 | |
| 5928 | Downtown Revitalization | 0 | 772,778 | 650,000 | 20,650,000 | |
| 5929 | Riverwall | 0 | 89,401 | 328,890 | 331,000 | |
| 5930 | Public Works Building | 0 | 22,350 | 82,223 | 82,750 | |
| 5931 | US Bank Building | 0 | 0 | 103,345 | 432,863 | |
| | Total Expenditures | \$ 2,987,540 | \$ 3,231,208 | \$ 11,873,893 | \$ 24,921,325 | 109.9% |

CITY OF OWENSBORO



2011-2016 CAPITAL IMPROVEMENT PROGRAM

June 1, 2011

Issued by:
Jim Tony Fulkerson
Director of Finance & Support Services



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City of Owensboro Kentucky

P.O. BOX 10003
OWENSBORO, KENTUCKY 42302-9003

June 1, 2011

Honorable Mayor and Members of the Board of Commissioners:

I am pleased to present to you the recommended 2011-2016 Capital Improvements Program (CIP) for the City of Owensboro. The 2011-2012 portion of the CIP budgeted for all capital improvements is \$3,788,755. The .33% in occupational and net profit license fees is the source of funding for continuation of stormwater maintenance, street improvements, public safety projects, and recreation projects. This is completely dedicated to capital projects and stormwater maintenance through the Your Community Vision program. This CIP reflects your stated desire to continue work on the Stormwater Master Plan, the Parks Master Plan, and move forward with transportation and sidewalk improvements.

City revenue has been adequate to cover the cost of providing basic governmental services but little more. For the last 30 years we had these other sources of revenue for capital projects: 1970's - revenue sharing; 1980's - state and federal grants; 1990's - Decision 2002. In the 21st century, revenue sharing is ancient history. State and federal grants are drying up. The City needed a dedicated source of capital funds to continue to grow and improve the quality of life in our city and remain competitive with other communities.

The Fleet and Facilities Maintenance Fund makes it possible for us to make major vehicle purchases and conduct timely maintenance replacements and updates without including those projects in the CIP program. This allows the City to direct attention to projects that formerly took a back seat to yearly department capital expenditures.

The City continues to help itself by becoming more efficient while maximizing revenues. Some examples are becoming self-insured, better revenue collection methods, aggressive review and reduction of department budgets, and review of personnel as positions become vacant. The City has better equipment City-wide which allowed and continues to allow us to reduce employees through attrition, and an increase in efficiencies has allowed Facilities Maintenance to maintain more property and buildings without increasing employees.

As we continue to define long and short-term capital goals for the City and the means by which the City finances those projects, this document will change. In the meantime, we present to you a Capital Improvement Program that continues to meet the needs of the City of Owensboro.

Sincerely,

William E. Parrish
City Manager

INTRODUCTION

The proposed 2011-2016 Capital Improvement Program (CIP) totals \$4,113,005. In 2011-2012, \$3,788,755 is budgeted through Fund 7 Your Community Vision and \$324,250 is budgeted through Fund 19 Capital Projects. To ensure capital projects funding, the City Commission instituted a program entitled "Your Community Vision" dedicated to funding present and future capital projects.

BACKGROUND – YOUR COMMUNITY VISION

Your Community Vision is a program designed by City staff to create a permanent source of capital funding. Funding for this program is created by a .33% increase in the occupational and net profit taxes that will generate approximately \$4 million annually. Combined with the Annexation and Economic Development funds, this revenue will allow the City to continue to address stormwater and street needs, as well as provide funding for future necessary capital projects.

Your Community Vision continues to address four continuing vital areas, as well as other necessary projects. Those areas are:

- 1) Stormwater maintenance and stormwater capital projects;
- 2) Sidewalk and median programs;
- 3) Public safety, i.e., police take-home fleet, mobile data terminals, Homeland Security, a fire station generator; and
- 4) Transportation.

STORMWATER

Stormwater and street improvements are a high priority for City staff and the community. This CIP focuses on pressing stormwater needs and addresses stormwater capital projects in order of necessity.

PUBLIC SAFETY

Take-Home Fleet

The community benefits from a police vehicle take-home fleet in two ways. The fleet helps the City recruit and retain qualified law enforcement officers as it competes with other state law enforcement agencies for quality personnel. The take-home fleet also provides high police visibility in our community, a proven crime deterrent.

It is important to our citizens that Police Department officers respond in a timely manner. During past critical emergencies, officers had to first respond to the police facility, be assigned a police vehicle, and be dispatched to a specific location. It took valuable hours for some officers to get where they were needed. Even then the Police Department did not have enough vehicles for officers to respond to our community's needs. In the future, police officers will be asked to take on added responsibilities facing Homeland Security issues. Officers will become members of Rapid Emergency Deployment (RED) teams, to respond to crisis situations that would involve weapons of mass destruction. RED teams would be assigned Personal Protection Equipment that would stay with that officer, the RED team member, in a take-home vehicle, available for quick response.

PARKS, YOUTH ATHLETICS AND RECREATION IMPROVEMENT

The Parks Master Plan reflects the parks and recreation needs of your community. Through this public process, the citizens felt strongly that "Communities are enhanced by its people, parks, and programs that create a sense of place." The Parks Master Plan identified deficiencies in open space throughout our community and calls for five neighborhood parks, one community park, expansion of existing parks where and when opportunities arise, and a 16-acre retention basin that can be used as a practice field for football, soccer, and baseball.

The Ice Arena was completed in 2008-2009 and provides year round entertainment for our community. Also, new shelters were constructed at Legion Park and work done on the Eastern Little League field. Major Recreation projects in 2010-2011 were renovation of Moreland Park restrooms and shelter and the purchase of the Armory. Owensboro wants to make sure that tournament visitors to our City enjoy a state-of-the-art sports complex.

RIVERFRONT DEVELOPMENT

The community said through the Riverfront Development Master Plan that it wants to:

- Re-orient downtown toward the Ohio River.
- Provide public and visual access to the Riverfront.
- Provide pedestrian connections between the RiverPark Center and English Park.
- Expand the area between the former Executive Inn and the RiverPark Center.
- Increase activity in English Park.
- Prevent riverbank erosion along Smothers Park.

This Community Vision Capital Projects Initiative can provide matching dollars to leverage state, federal and private funding to accomplish these objectives over time.

DOWNTOWN REVITALIZATION

Through a series of "We the People" public forums and town hall meetings, the community expressed their desire to develop and revitalize the downtown. Public involvement is the centerpiece of this initiative. Projects identified include:

- Multi-Purpose Events center
- New Downtown Hotel
- Market Square Public Plaza
- Smothers Park
- Transform Veterans Boulevard
- Cultural Arts District
- Pedestrian-friendly shopping and entertainment

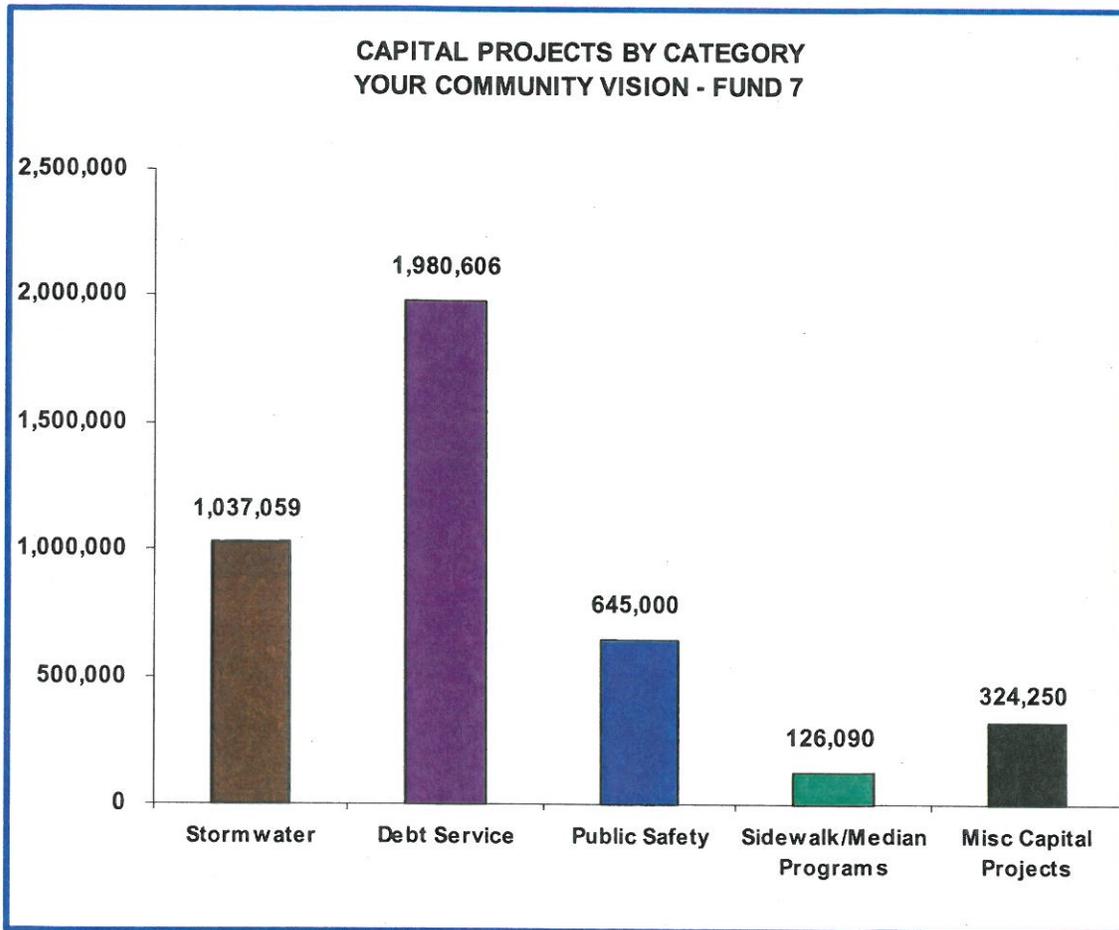
Funding for this project is created by a two-step increase to the Insurance Premium License Fee; 2% increase effective July 1, 2009 and an additional 2% increase effective July 1, 2010.

BACKGROUND – FLEET AND FACILITIES REPLACEMENT PLAN

Implementation in 1998-99 of an all-City Fleet and Facilities Replacement Plan relieved individual City departments of the need to place vehicular capital items and large maintenance items (such as air conditioning replacement, boiler replacement, window replacement, etc.) in their yearly budgets. It also relieved the City Commission from the need to budget unexpected high-ticket items on an as-needed basis by scheduling those items in advance. Departments are charged yearly an amount that is based on a 20-year projection of replacement and maintenance costs, and those revenues are credited to the Fleet and Facilities Replacement Fund. Under this plan, high maintenance items are projected and planned. Vehicles are replaced on a constantly-evolving schedule, decreasing vehicle maintenance costs and increasing monies received from the sale of those vehicles.

2011-2016 CAPITAL IMPROVEMENT PROGRAM

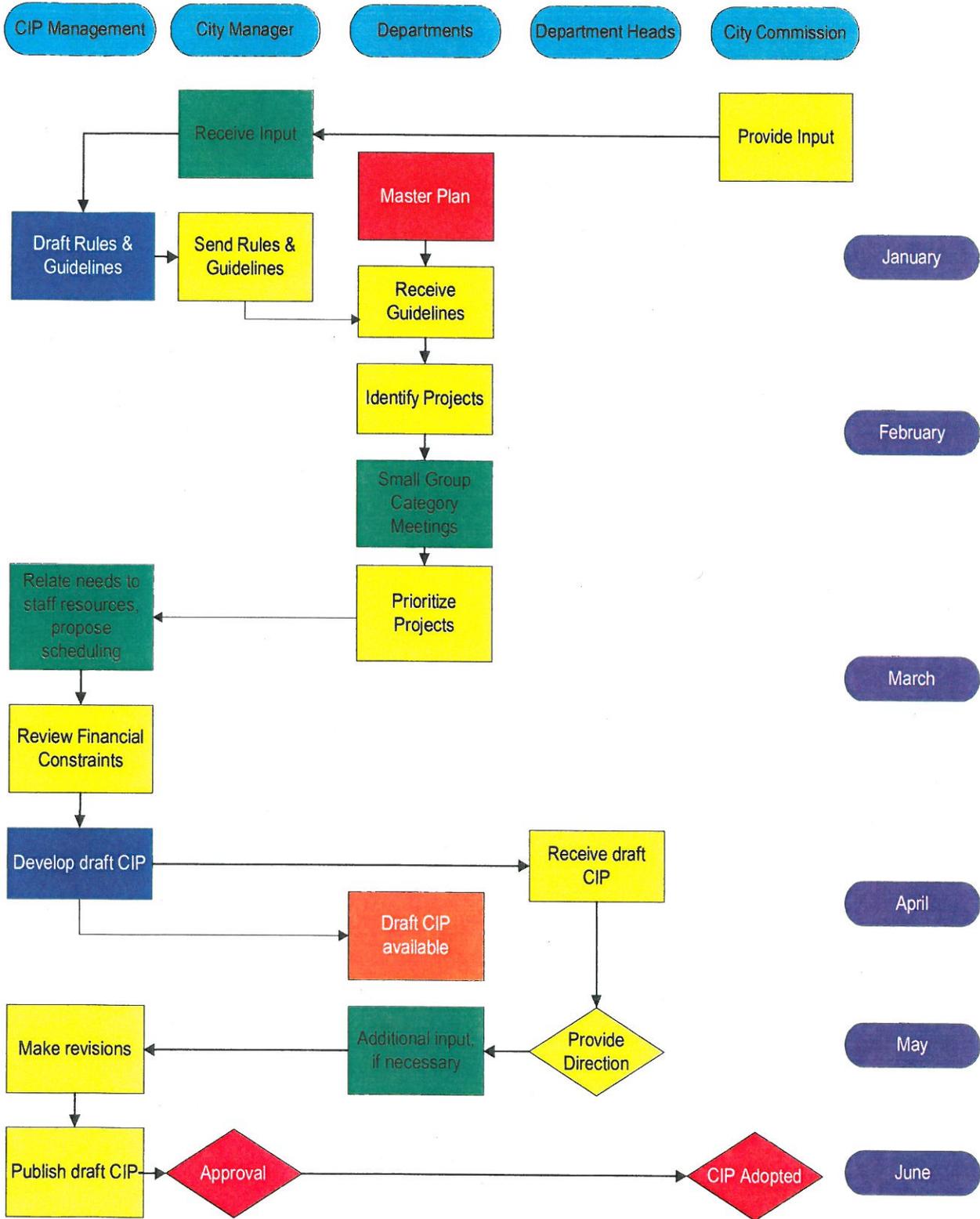
The Your Community Vision Fund is the major source of funding for the current five-year CIP program. The following chart shows the allocation of 2011-2012 CIP revenue by category. This CIP concentrates on areas most important to our citizens and the City Commission – stormwater maintenance, streets, public safety, transportation, and recreation. The Commission remains committed to maintenance and improvement in both of these areas. With the additional .33% occupational and net profit tax increase as a funding source, the City is able to maintain its commitment to these projects, while judiciously committing to a wider range of capital projects in the near future.



GUIDELINES FOR PROJECT SELECTION

This chart illustrates the normal CIP preparation process, designed to achieve maximum department participation and to reflect the capital investment priorities of the community.

2011-2016 CAPITAL IMPROVEMENT PROGRAM



DEFINITIONS

A CIP is a comprehensive five-year plan of proposed capital improvement projects. Proposed capital improvements or projects are purchases or construction of capital assets. For a project to be considered, it must fall within the following definition of a CIP project:

- ◇ projects or deliverables that are either furnished, designed or constructed;
- ◇ projects that substantially extend the life of existing capital items or infrastructure;
- ◇ studies or analyses that could lead to the design and construction of CIP projects; and
- ◇ have a minimum cost of \$10,000.

Capital improvements include street improvements, park development and acquisition of land, major construction of public facilities, and major repair or renovation projects of City infrastructure facilities.

PROJECT CATEGORIES

Capital projects fall within one of four categories. The categories are conducive to small group meetings with project sponsors, and staff members from any department with project involvement, and assist in the development of a CIP. The categories are as follows:

| | |
|-----------------------------------|--|
| <u>General Improvements</u> | This category provides the most variety of highly visible CIP projects. It includes those projects that are not included in the other four categories. |
| <u>Public Safety Improvements</u> | This category provides funding for projects related to the public safety arena, in particular, the Police and Fire Departments. |
| <u>Street Improvements</u> | This category provides for projects related to street improvements. They involve such improvements as construction of roadway, reconstruction, widening, signalization, and right-of-way acquisition. |
| <u>Park Improvements</u> | This category provides for projects related to the provision of parks and recreation facilities, such as Sportscenter, community center, golf course or park land improvements. |
| <u>Stormwater Improvements</u> | This category provides for projects related to the improvement of the storm water system. These include a Stormwater Drainage Master Plan, water inlet and pipeline reconstruction, and concentrated and significant efforts to clean and improve pipelines and drainage ditches in the community. |

PRIORITIZATION

To assist in the review of various projects for funding, typically all CIP projects should be prioritized according to need. This year the priorities were determined by stormwater improvement needs, adherence to the Parks Master Plan, continuation of the Police fleet, and projects to be constructed to leverage federal and state grant monies. These projects adhere to the following need categories (listed in priority order) that are normally used:

1. Mandatory or Committed Projects

Mandatory projects are those the City is legally required to undertake and include federal or state mandated activities or projects that the City has contracted or partially completed. This can also include projects that have received grants with time restrictions. A funded project that has not yet started does not necessarily mean that the project is "committed", since the project is still subject to review. If this project is no longer necessary, it can be delayed, or deleted and defunded.

2. Health and Safety Projects

Health and safety projects are those infrastructure improvements or capital assets needed for health and/or safety reasons. Examples include stormwater improvements, installation of traffic signals, or modification of park playground equipment to eliminate a hazardous situation.

3. Maintenance of Existing Capital Assets or Systems

These projects are required to maintain the City's investment in infrastructure and capital equipment. This includes projects ranging from street reconstruction to building renovations.

4. Major Service Equipment Replacement

These projects involve replacement of equipment required in the operations of City services. This would include replacement of a fire pumper, dump truck, or swimming pool pumps.

5. Projects which Avoid Future Additional Costs

These are projects that assist the City in reducing or eliminating future operating or capital costs. Examples would include replacing existing high maintenance landscaping with low maintenance plantings, automation of maintenance or data gathering activities, etc.

6. Studies and Analyses

These are projects that allow the City to examine new approaches for improvements to service delivery, cost savings, capital improvement projects and/or ways to enhance the financial stability of the City. Examples include the Stormwater Drainage Master Plan or the Parks Master Plan.

7. Enhance Economic Development

These are projects that will attract new businesses, retain existing businesses, and/or facilitate annexations. Examples include the installation of utilities or street improvements for future development.

8. Improve the Quality of Life

These are projects that allow the City to enhance quality of life in Owensboro, such as landscaping projects, Sportscenter improvements, and remodeling/replacing parks facilities.

Inevitably, some projects will fall under two or more of the above categories. Assigning a point system to these categories allows a "weighted" value system to rank projects. If there are still several projects with the same priority, the "method of paired comparisons" may be used. Each of the projects listed in this document has been assigned a priority according to the above need categories.

PROJECT COST ESTIMATES

The accuracy of estimated project costs contained in a CIP will vary depending on the degree of detail given to project proposals. Estimates range from educated guesses for funding of conceptually desirable projects to precise design estimates for projects ready to bid. Three categories of estimate levels are used in determining project cost estimates. Detailed descriptions for each of the three estimate levels used are set out below.

Estimate Level 1 – Conceptual Estimate

This level of estimating is the least accurate and is used when the conceptual idea or plan has been prepared without precise details. Examples of such would be a new police or fire building prior to completion of any plans (and estimates based thereon) and projects where final location is unknown and right-of-way or land costs are involved.

Estimate Level 2 – Detailed Estimate

This level of estimating is based on an approved design plan or conceptual plan which has some level of assurance that the items contained within are complete and acceptable to the City. Examples of this category are most street projects where City staff has prepared estimates based on typical street structural and geometric details using experienced bid prices. Other examples include improvements that have been proposed and identified with estimates in consultant reports.

Estimate Level 3 – Design Estimate

This is the highest level of estimating and is based on a completed set of design drawings and specifications that are ready for bidding. This level could also be called a bid or engineer's estimate.

PROJECT FINANCING

The CIP should reflect the priority plan for implementation of capital projects approved by the Commission. A CIP is a comprehensive five-year plan of implementing proposed capital projects which identifies priorities as to need, timing, cost, and method of financing during the next five years. The first year of a five-year CIP is typically adopted as the current year Capital Budget. The five-year plan is updated each year.

Need, timing, and financing are critical elements of a five-year capital improvement program. Needs are established through the process of developing a comprehensive plan that involves professional staff members representing each department and the public benefit. Small group meetings are used to discuss, properly scope out and prioritize projects, fostering teambuilding, improved communications, and coordination between departments. Each project has a designated Project Sponsor. The City Engineer and Finance Director provide overall CIP Project Management and facilitate establishing project priority setting, project scheduling, and project financing. The CIP Project Management Team will develop a monthly CIP project status meeting with all project managers to provide a mechanism for keeping projects on schedule and within budget. This is the point in the process that would normally occur in February-March of a typical year, as shown on the previous flow chart. Once the projects were identified following Your Community Vision, small group category meetings, e.g. street improvements, storm drain improvements, general improvements, and park improvements, were convened to prioritize, schedule and determine funding for the five-year program. These meetings continue to meet as necessary to update priorities, scheduling and funding needs.

The *Summary of Capital Projects* summarizes City's capital projects. The *Capital Projects Funding Summary* highlights the financing available to fund the 2011-2016 CIP. A description of each project follows the *Summary*. The description includes the following information: the estimate level, the project sponsor, the project description, comments, any impacts on the operating budget, major project milestones, the estimated schedule of completion, and project financing. Project costs may be further broken down into categories of expenditures, e.g. design, land costs, cost of improvements.

Program Description

This program provides for financing capital projects.

| Account | Capital Project Description | Audit 2008-2009 | Audit 2009-2010 | Amended Budget 2010-2011 | Budget 2011-2012 | % Change |
|-------------------------------|-------------------------------------|--------------------|--------------------|--------------------------------|---------------------|-------------|
| Revenue and Transfers: | | | | | | |
| 8111 | Transfer from General Fund | \$ 470,000 | \$ 230,000 | \$ 605,246 | \$ 324,250 | |
| 8122 | Transfer from Sanitation | 200,000 | 800,000 | 0 | 0 | |
| 8123 | Transfer from Your Community Vision | 0 | 0 | 57,846 | 0 | |
| | Total Transfers | 670,000 | 1,030,000 | 663,092 | 324,250 | -51.1% |
| 6401 | Interest Earnings | 166,264 | 44,380 | 0 | 0 | |
| 8101 | Grant - Federal | 0 | 166,072 | 1,752,323 | 0 | |
| 8102 | Grant - State | 588,303 | 0 | 0 | 0 | |
| 8112 | Transfer from Daviess County | 1,000,000 | 104,273 | 495,727 | 0 | |
| 8126 | FEMA | 2,803,351 | 106,684 | 0 | 0 | |
| 8160 | Issuance of Debt | 2,700,000 | 1,014,000 | 0 | 0 | |
| | Total Revenue | 7,257,918 | 1,435,409 | 2,248,050 | 0 | -100.0% |
| | Total Revenue and Transfers | \$ 7,927,918 | \$ 2,465,409 | \$ 2,911,142 | \$ 324,250 | -88.9% |
| Expenditures: | | | | | | |
| 5918 | Issue Cost | \$ 81,438 | \$ 13,931 | \$ 0 | \$ 0 | |
| 9614 | Harsh Ditch II | 0 | 99,253 | 0 | 0 | |
| 9692 | Brownfield Grant | 0 | 0 | 400,000 | 0 | |
| 9834 | ERP Software | 0 | 0 | 775,246 | 250,000 | |
| 9808 | Public Works Building | 0 | 842,335 | 1,157,666 | 0 | |
| 9804 | City Connections | 18,083 | 143,828 | 74,502 | 0 | |
| 9810 | CBR Equipment Grant | 0 | 8,435 | 984,965 | 0 | |
| 9814 | Concrete Street Rehab | 290,937 | 0 | 0 | 0 | |
| 9818 | Street Projects | 279,283 | 0 | 0 | 0 | |
| 9819 | 9-14-08 Storm Clean-Up | 872,689 | 0 | 0 | 0 | |
| 9820 | 1-28-09 Storm Clean-Up | 1,124,143 | 4,700 | 0 | 0 | |
| 9825 | Southtown Boulevard Land | 347,700 | 708,826 | 238,990 | 0 | |
| 9833 | Ice Rink Construction | 5,363,533 | 828,627 | 0 | 0 | |
| 9837 | Energy Efficiency Grant | 0 | 0 | 557,200 | 0 | |
| 9855 | Miscellaneous Capital Projects | 24,237 | 53,753 | 76,083 | 74,250 | |
| 9857 | Old Hartford Bike/Ped Program | 0 | 0 | 289,229 | 0 | |
| 9870 | Mall Connector | 0 | 10,271 | 729 | 0 | |
| 9871 | Storm Water | 395,277 | 0 | 0 | 0 | |
| | Total Expenditures | \$ 8,797,320 | \$ 2,713,959 | \$ 4,554,610 | \$ 324,250 | -92.9% |

Program Description

This program provides for financing for Your Community Vision capital projects.

| Account | Capital Project Description | Audit 2008-2009 | Audit 2009-2010 | Amended Budget 2010-2011 | Budget 2011-2012 | % Change |
|----------------------|-------------------------------------|---------------------|---------------------|--------------------------------|---------------------|---------------|
| Revenue | | | | | | |
| 6101 | .33% Occupational License | \$ 3,389,481 | \$ 3,435,285 | \$ 3,378,213 | \$ 3,479,559 | |
| 6102 | .33% Net Profit License | 849,119 | 808,115 | 642,600 | 655,452 | |
| 6084 | Penalty and Interest | 40,086 | 35,003 | 20,000 | 20,000 | |
| 6401 | Interest on Investments | 468,814 | 296,841 | 0 | 0 | |
| 8101 | Federal Grants | 22,978 | 207,638 | 521,669 | 0 | |
| 8111 | Transfer from General Fund | 100,000 | 0 | 0 | 0 | |
| 8112 | County Contribution | 0 | 115,000 | 0 | 0 | |
| 8124 | Transfer from RWRA Operating Fund | 713,412 | 181,471 | 0 | 0 | |
| 8160 | Issuance of Debt | 4,335,051 | 4,172,705 | 12,876,836 | 0 | |
| 8233 | BABS Federal Credit | 0 | 31,290 | 0 | 71,050 | |
| | Total Revenue and Transfers | \$ 9,918,941 | \$ 9,283,348 | \$ 17,439,318 | \$ 4,226,061 | -75.8% |
| Expenditures: | | | | | | |
| 5601 | Stormwater Maintenance | \$ 199,505 | \$ 196,733 | \$ 247,978 | \$ 331,609 | |
| 5903 | Transfer to Debt Service | 428,076 | 560,966 | 9,230,616 | 1,980,606 | |
| 5878 | Transfer to Capital Projects | 0 | 0 | 57,846 | 0 | |
| 9607 | Goetz Ditch III | 1,232,369 | 15,000 | 0 | 0 | |
| 9608 | Stormwater Projects | 58,636 | 33,116 | 469,511 | 320,450 | |
| 9610 | Harsh Ditch IC | 2,207,707 | 7,000 | 275 | 0 | |
| 9613 | Stormwater Projects RWRA | 580,635 | 649,460 | 385,305 | 385,000 | |
| 9614 | Harsh Ditch Phase II | 1,857,134 | 2,495,220 | 5,032,821 | 0 | |
| 9615 | Devins Ditch Phase I | 227,247 | 1,168,609 | 1,145,165 | 0 | |
| 9616 | Scherm Ditch Phase I | 476,369 | 1,911,407 | 8,265,597 | 0 | |
| 9619 | Salt Storage | 0 | 0 | 150,000 | 0 | |
| 9626 | Transfer to Greenbelt - grant match | 50,678 | 76,448 | 22,874 | 0 | |
| 9631 | Chautauqua Park field and restrooms | 108,873 | 0 | 26,641 | 0 | |
| 9634 | Legion Park Restroom | 2,397 | 0 | 0 | 0 | |
| 9636 | Moreland Park Restrooms | 2,397 | 12,141 | 457,859 | 0 | |
| 9637 | Legion Park Shelter | 468,473 | 0 | 15,548 | 0 | |
| 9638 | Demolish old Ice Arena | 0 | 49,094 | 0 | 0 | |
| 9639 | Eastern Little League | 89,277 | 0 | 27,723 | 0 | |
| 9640 | Sidewalk Program | 108,458 | 59,281 | 154,056 | 106,090 | |
| 9641 | Median Program | 684 | 20,702 | 67,919 | 20,000 | |
| 9644 | West Fifth Street Road | 5,500 | 0 | 0 | 0 | |
| 9650 | Parkview Avenue | 26,250 | 0 | 0 | 0 | |
| 9651 | Armory | 0 | 0 | 1,000,000 | 0 | |
| 9652 | Ben Hawes House | 0 | 0 | 160,000 | 0 | |
| 9680 | Police Vehicles | 0 | 64,839 | 214,675 | 84,375 | |
| 9681 | Police Record System | 0 | 0 | 6,180 | 0 | |
| 9682 | Police MDT's | 0 | 0 | 20,100 | 60,000 | |
| 9683 | Police Training Center | 67,082 | 160,910 | 1,053,000 | 415,625 | |
| 9685 | Fire Station Generator | 0 | 63,640 | 22,349 | 0 | |
| 9689 | Police MDT's Maintenance | 233,095 | 54,033 | 58,200 | 85,000 | |
| 9690 | Police Brownfield Grant | 0 | 55,353 | 643,329 | 0 | |
| 9691 | Firefighter Boat | 0 | 153,000 | 95,829 | 0 | |
| 9833 | Ice Rink Construction | 0 | 7,875 | 22,125 | 0 | |
| | Total Expenditures | \$ 8,430,842 | \$ 7,814,827 | \$ 29,053,521 | \$ 3,788,755 | -87.0% |

Program Description

This program provides for the development of the Greenbelt Park, utilizing Federal and State grant funding.

| Account Description | Audit 2008-2009 | Audit 2009-2010 | Amended Budget 2010-2011 | Budget 2011-2012 | % Change |
|--------------------------------|--------------------|--------------------|--------------------------------|---------------------|----------------|
| Revenue | | | | | |
| 6401 Interest | \$ 345 | \$ 1,161 | \$ 0 | \$ 0 | |
| 7440 Gifts/Donations | 500 | 0 | 0 | 0 | |
| 8101 Federal Grants | 0 | 149,634 | 62,807 | 0 | |
| 8102 State Grants | 498,090 | 0 | 0 | 0 | |
| 8123 Transfer/Community Vision | 50,678 | 76,448 | 0 | 0 | |
| 8136 Transfer /Wellness | 7,214 | 0 | 0 | 0 | |
| Total Revenue | <u>\$ 556,827</u> | <u>\$ 227,243</u> | <u>\$ 62,807</u> | <u>\$ 0</u> | <u>-100.0%</u> |
| Expenditures: | | | | | |
| 5602 Land Improvements | \$ 555,982 | \$ 226,082 | \$ 22,033 | \$ 0 | |
| Total Expenditures | <u>\$ 555,982</u> | <u>\$ 226,082</u> | <u>\$ 22,033</u> | <u>\$ 0</u> | <u>-100.0%</u> |

Program Description

This program provides for funding of riverfront development projects.

| Account Description | Audit 2008-2009 | Audit 2009-2010 | Amended Budget 2010-2011 | Budget 2011-2012 | % Change |
|--|----------------------|----------------------|--------------------------------|---------------------|-------------|
| Revenue | | | | | |
| 6401 Interest on Investments | \$ 0 | \$ 1,156 | \$ 0 | \$ 0 | |
| 8101 Federal Grants | 14,513,789 | 13,866,464 | 6,681,163 | 0 | |
| 8111 Transfer from General Fund | 75,000 | 0 | 187,500 | 0 | |
| 8124 Transfer from RWRA Operating | 122,588 | 0 | 0 | 0 | |
| 8160 Issuance of Debt | 0 | 4,056,000 | 0 | 0 | |
| Total Riverfront Projects Revenues | <u>\$ 14,711,377</u> | <u>\$ 17,923,620</u> | <u>\$ 6,868,663</u> | <u>\$ 0</u> | -100.0% |
| Expenditures | | | | | |
| 4506 Professional/Technical Service | \$ 0 | \$ 0 | \$ 4,992 | \$ 0 | |
| 5602 Land Improvements | 14,513,789 | 13,866,464 | 7,016,029 | 0 | |
| 5610 Land Improvements (non reimburs) | 125,304 | 782,625 | 3,082,912 | 0 | |
| 5918 Issue Cost | 0 | 55,725 | 0 | 0 | |
| Total Riverfront Projects Expenditures | <u>\$ 14,639,093</u> | <u>\$ 14,704,814</u> | <u>\$ 10,103,933</u> | <u>\$ 0</u> | -100.0% |

Program Description

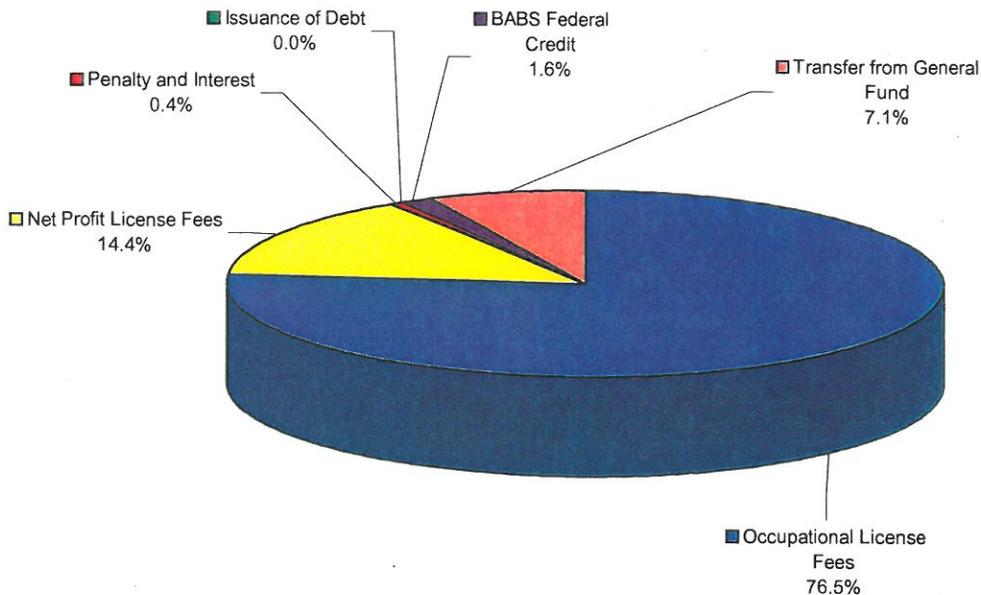
This program provides for funding of downtown revitalization.

| Account Description | Audit | Audit | Amended | Budget | % |
|--|----------------------|---------------------|----------------------|----------------------|---------------|
| | 2008-2009 | 2009-2010 | Budget | 2011-2012 | Change |
| Revenue | | | | | |
| 6105 Insurance Licenses | \$ 0 | \$ 1,134,981 | \$ 2,673,317 | \$ 2,726,783 | |
| 6401 Interest on Investments | 86,009 | 321,216 | 0 | 50,000 | |
| 8160 Issuance of Debt | 20,000,000 | 0 | 31,350,000 | 20,000,000 | |
| 8201 Miscellaneous Revenue | 395,525 | 31,708 | 0 | 0 | |
| Total Downtown Revitalization Revenues | <u>\$ 20,481,534</u> | <u>\$ 1,487,905</u> | <u>\$ 34,023,317</u> | <u>\$ 22,776,783</u> | <u>-33.1%</u> |
| Expenditures | | | | | |
| 5918 Issue Cost | \$ 176,335 | \$ 0 | \$ 0 | \$ 0 | |
| 9760 Executive Inn Property | 5,215,604 | 318,562 | 4,116,813 | 0 | |
| 9761 Smothers Park/Riverfront Crossing | 0 | 2,324,117 | 28,181,938 | 0 | |
| 9762 Transportation Plan Improvements | 0 | 353,708 | 5,900,000 | 0 | |
| 9763 Misc Other/Contingency | 0 | 1,121,615 | 989,675 | 0 | |
| 9765 State Office Building | 0 | 1,115,218 | 4,592,000 | 0 | |
| 6768 International Blue Grass Center | 0 | 0 | 50,000 | 0 | |
| 9770 Hotel | 0 | 0 | 5,000 | 0 | |
| | 5,391,939 | 5,233,220 | 43,835,426 | 0 | -100.0% |
| 5903 Transfer to Debt Service | 0 | 772,778 | 650,000 | 20,650,000 | |
| Total Downtown Revitalization Expenditures | <u>\$ 5,391,939</u> | <u>\$ 6,005,998</u> | <u>\$ 44,485,426</u> | <u>\$ 20,650,000</u> | <u>-53.6%</u> |

CAPITAL PROJECTS FUNDING SUMMARY

| | 2011-2012 | 2012-2013 | 2013-2014 | 2014-2015 | 2015-2016 |
|--------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| Capital Carryover | \$ 2,004,988 | \$ 2,442,294 | \$ - | \$ - | \$ - |
| TOTAL CARRYOVER | \$ 2,004,988 | \$ 2,442,294 | \$ - | \$ - | \$ - |
| AVAILABLE FINANCING | | | | | |
| | 2011-2012 | 2012-2013 | 2013-2014 | 2014-2015 | 2015-2016 |
| Occupational License Fees | 3,479,559 | 3,479,559 | 3,479,559 | 3,479,559 | 3,479,559 |
| Net Profit License Fees | 655,452 | 655,452 | 655,452 | 655,452 | 655,452 |
| Penalty and Interest | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| Issuance of Debt | 0 | 305,400 | 1,539,917 | 231,361 | 0 |
| BABS Federal Credit | 71,050 | 41,050 | 41,050 | 41,050 | 41,050 |
| Transfer from General Fund | 324,250 | 30,000 | 30,000 | 30,000 | 30,000 |
| TOTAL CURRENT YEAR | \$ 4,550,311 | \$ 4,531,461 | \$ 5,765,978 | \$ 4,457,422 | \$ 4,226,061 |
| TOTAL AVAILABLE FUNDING | 6,555,299 | 6,973,755 | 5,765,978 | 4,457,422 | 4,226,061 |
| Less Debt Service | 1,980,606 | 1,980,606 | 1,980,606 | 1,980,606 | 1,958,391 |
| Less Capital Improvements | 2,132,399 | 4,993,149 | 3,785,372 | 2,476,816 | 1,654,816 |
| Surplus (Deficit) | \$ 2,442,294 | \$ - | \$ - | \$ - | \$ 612,854 |

2011-2012 Capital Projects Funding by Source



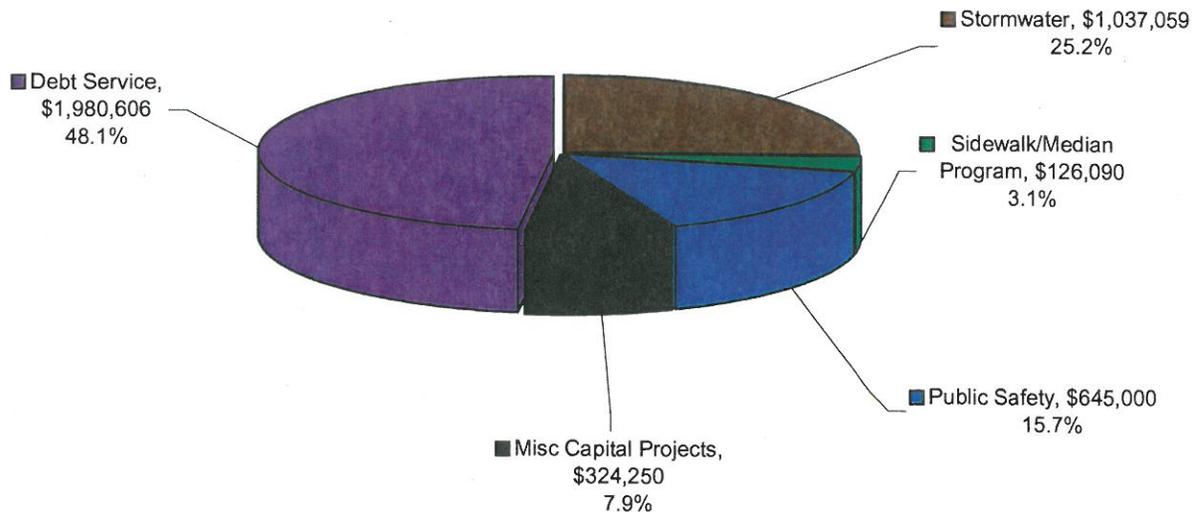
2011-2016 Capital Improvement Program

SUMMARY OF CAPITAL PROJECTS
(includes Your Community Vision and Capital Projects)

There was a \$125,000 capital carryover from Fiscal Year 2010-2011

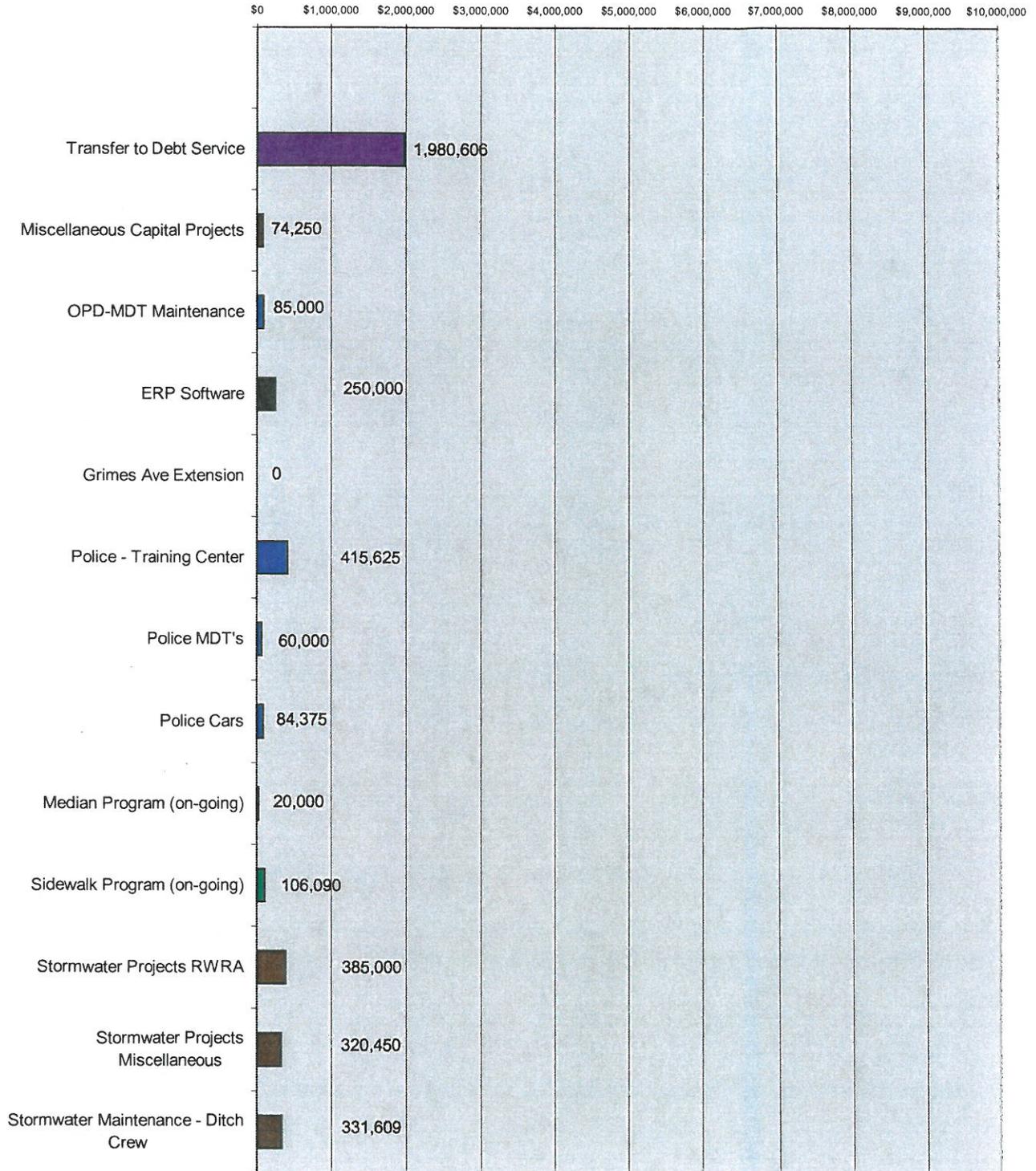
| CIP PROJECTS | PRIOR YEARS | 2011-2012 | 2012-2013 | 2013-2014 | 2014-2015 | 2015-2016 | Total |
|-------------------------------------|-------------|---------------------|---------------------|---------------------|---------------------|---------------------|----------------------|
| 5601 Stormwater Maint. Ditch Crew | On-going | \$ 331,609 | \$ 331,609 | \$ 331,609 | \$ 331,609 | \$ 331,609 | \$ 1,658,045 |
| 9608 Stormwater Projects Misc | On-going | 320,450 | 320,450 | 320,450 | 320,450 | 320,450 | 1,602,250 |
| 9613 Stormwater Projects RWRA | On-going | 385,000 | 535,000 | 535,000 | 535,000 | 535,000 | 2,525,000 |
| 9640 Sidewalk Program (on-going) | On-going | 106,090 | 106,090 | 106,090 | 106,090 | 106,090 | 530,450 |
| 9641 Median Program (on-going) | On-going | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 100,000 |
| 9680 Police - Vehicles | On-going | 84,375 | 194,444 | 166,667 | 166,667 | 166,667 | 778,820 |
| 9682 Police - Mobile Data Terminals | On-going | 60,000 | 60,000 | 60,000 | 60,000 | 60,000 | 300,000 |
| 9683 Police - Training Center | On-going | 415,625 | 330,556 | 330,556 | 0 | 0 | 1,076,737 |
| Grimes Avenue Extension | New | 0 | 0 | 1,800,000 | 0 | 0 | 1,800,000 |
| 9834 ERP Software | New | 250,000 | 0 | 0 | 0 | 0 | 250,000 |
| 9689 OPD-MDT Maintenance | New | 85,000 | 85,000 | 85,000 | 85,000 | 85,000 | 425,000 |
| Fire Dept - Breathing Apparatus | New | 0 | 0 | 0 | 295,000 | 0 | 295,000 |
| MS4 Consulting | New | 0 | 150,000 | 0 | 0 | 0 | 150,000 |
| Radio System | New | 0 | 800,000 | 0 | 527,000 | 0 | 1,327,000 |
| Southtown Blvd | New | 0 | 1,125,000 | 0 | 0 | 0 | 1,125,000 |
| Rinaldo | New | 0 | 905,000 | 0 | 0 | 0 | 905,000 |
| 9855 Miscellaneous Capital Projects | On-going | 74,250 | 30,000 | 30,000 | 30,000 | 30,000 | 194,250 |
| 1101 Transfer to Debt Service | On-going | 1,980,606 | 1,980,606 | 1,980,606 | 1,980,606 | 1,958,391 | 9,880,815 |
| TOTAL CAPITAL PROJECTS | | \$ 4,113,005 | \$ 6,973,755 | \$ 5,765,978 | \$ 4,457,422 | \$ 3,613,207 | \$ 24,923,367 |

Capital Projects by Expenditure Category
Fiscal Year 2011-2012 - \$4,113,005



CAPITAL PROJECTS - INDIVIDUAL ALLOCATIONS

TOTAL CAPITAL PROJECTS FUNDED 2011-2012 - \$4,113,005



2011-2016 CAPITAL IMPROVEMENT PROGRAM

| CATEGORY | PROJECT | PROJECT NUMBER |
|------------|--------------------------------------|----------------|
| Stormwater | Stormwater Maintenance Ditch Crew | 5601 |

CONTACT: Lelan Hancock, Deputy Director of Public Works

PRIORITY: 1

DESCRIPTION - LOCATION:

This project involves continuing maintenance, cleanouts and repairs to the Stormwater System, specifically, cleaning 75,000 feet of ditch several times a year and spot cleaning an additional 46 miles.

COMMENTS:

The Stormwater Drainage Master Plan (SDMP) should provide further direction and priority for funding major repairs to the system.

IMPACT ON OPERATING BUDGET:

Project funding comes from the .33% increase in occupational and net profit license fee taxes dedicated to Your Community Vision for capital projects. This project will not impact the General Fund during this or future years because it will continue to be funded from Your Community Vision. As the system is updated, repaired, and maintained, future maintenance and repair costs are expected to decrease significantly.

2011-2016 CAPITAL IMPROVEMENT PROGRAM

| CATEGORY | PROJECT | PROJECT NUMBER |
|--------------------|--|----------------|
| Stormwater Capital | Stormwater Projects – Miscellaneous Projects | 9608 |

CONTACT: Joe Schepers, City Engineer/Deputy Director of Public Works

PRIORITY: 1

DESCRIPTION - LOCATION:

These projects involve making various improvements to the stormwater drainage system and development of a Stormwater Drainage Master Plan for long-range improvements to the system. This is an on-going program, with major improvement planned each year of the project.

COMMENTS:

These projects are stormwater projects recommended by the Stormwater Master Plan as completed by Quest Engineers in 1999. The completion of these projects will bring the trunk lines in the City up to a 25-year storm capacity.

IMPACT ON OPERATING BUDGET:

The initial funding for this project came from Decision 2002 funding, creating no significant impact on the General Fund budget. Project funding now comes from the .33% increase in the occupational and net profit license taxes dedicated by Your Community Vision to capital projects. This project will impact the General Fund during future fiscal years as ditch cleaning, repairs and maintenance costs will decline.

2011-2016 CAPITAL IMPROVEMENT PROGRAM

| CATEGORY | PROJECT | PROJECT NUMBER |
|--------------------|---|-----------------------|
| Stormwater Capital | Stormwater Projects – Regional Water Resource Agency | 9613 |

CONTACT: Joe Schepers, City Engineer/Deputy Director of Public Works

PRIORITY: 1

DESCRIPTION - LOCATION:

This project involves making various improvements to the stormwater drainage system and development of a Stormwater Drainage Master Plan for long-range improvements to the system. This is an on-going program, with major improvement planned each year of the project.

COMMENTS:

The City contracts with the Regional Water Resource Agency (RWRA) for continuous inspection, repair and replacement of pipelines, as well as inlet maintenance and repair. City forces provide improvements to the open drainage ditch system. The Stormwater Drainage Master Plan (SDMP) provides further direction and priority for funding major repairs to the system.

IMPACT ON OPERATING BUDGET:

Project funding comes from the .33% increase in the occupational and net profit license taxes dedicated by Your Community Vision to capital projects. This project will positively impact the General Fund during future fiscal years as ditch cleaning, repairs and maintenance costs will decline.

2011-2016 CAPITAL IMPROVEMENT PROGRAM

| CATEGORY | PROJECT | PROJECT NUMBER |
|--------------------------------------|------------------|-----------------------|
| Public Safety Street Improvements | Sidewalk Program | 9640 |

CONTACT: Joe Schepers, City Engineer/Deputy Director of Public Works

PRIORITY: 1

DESCRIPTION - LOCATION:

This project involves various sidewalk repair projects, construction projects and improvements to existing sidewalks throughout the City.

COMMENTS:

This is an on-going project that will enhance the appearance of the City and make repairs to existing sidewalks to increase public safety.

IMPACT ON OPERATING BUDGET:

The funding for this project comes from the .33% increase in the occupational and net profit license taxes dedicated to capital projects and will not affect the General Fund budget during this or future fiscal years.

2011-2016 CAPITAL IMPROVEMENT PROGRAM

| CATEGORY | PROJECT | PROJECT NUMBER |
|--------------------------------------|----------------|-----------------------|
| Public Safety Street Improvements | Median Program | 9641 |

CONTACT: Lelan Hancock, Deputy Director of Public Works (Operations)

PRIORITY: 1

DESCRIPTION - LOCATION:

This project involves various median repair projects, construction projects and improvements to existing medians throughout the City.

COMMENTS:

This is an on-going project that will enhance the appearance of the City and make repairs to existing medians to increase public safety, lower maintenance costs, and improve the overall aesthetics of the city's medians.

IMPACT ON OPERATING BUDGET:

The funding for this project comes from the .33% increase in the occupational and net profit license taxes dedicated to capital projects and will not affect the General Fund budget during this or future fiscal years.

2011-2016 CAPITAL IMPROVEMENT PROGRAM

| CATEGORY | PROJECT | ACCOUNT NUMBER |
|---------------|-------------------|----------------|
| Public Safety | Police - Vehicles | 9680 |

CONTACT: Glenn Skeens, Police Chief

PRIORITY: 1

DESCRIPTION - LOCATION:

This project involves purchase of additional vehicles for the Police Department fleet.

COMMENTS:

This purchase will allow the City to continue implementing the take-home fleet program. This program aids the City in its ongoing efforts to recruit and retain qualified law enforcement officers while competing with other state law enforcement agencies. The take-home fleet will have the benefit of greatly increasing police visibility in the community. It will also benefit the community by offering a rapid response to possible breaches of Homeland Security and in the event of natural disasters.

IMPACT ON OPERATING BUDGET:

The additional vehicles needed to complete a take-home fleet were to be purchased over a six year period. As capital priorities have changed, the purchase period has been extended. The funding for this project comes from the .33% increase in the occupational and net profit license taxes that is dedicated to capital projects from Your Community Vision. The impact on the General Fund operating budget will be limited to fuel and maintenance costs. The Fleet and Facilities Maintenance Plan identifies future maintenance costs for these vehicles. Both fuel and maintenance costs are expected to be less than 1% of the General Fund Police operating budget.

2011-2016 CAPITAL IMPROVEMENT PROGRAM

| CATEGORY | PROJECT | PROJECT NUMBER |
|---------------|--------------------------------|----------------|
| Public Safety | Police - Mobile Data Terminals | 9682 |

CONTACT: Chief Glenn Skeens

PRIORITY: 1

DESCRIPTION - LOCATION:

This project involves purchase of mobile data terminals for the Police Department fleet.

COMMENTS:

The Police Department has a current inventory of 67 mobile data terminals in its fleet. The department is still short 11 mobile data terminals to complete the entire patrol fleet. This purchase will allow officers in fleet vehicles access to a statewide computer information network and computerized Owensboro and Daviess County warrant program. This program will continue until all fleet vehicles are equipped. Officers can make local, state and national Crime Information Center inquiries while in vehicles, and officers are now required to complete reports using computer programs rather than hard copy to comply with KYOPS reporting.

IMPACT ON OPERATING BUDGET:

Over the next several years, the department plans to replace/upgrade the mobile data terminal fleet. The current mobile data terminals are 4-6 years old and are at their end of life cycle. The funding for this project comes from the .33% increase in the occupational and net profit license taxes that is dedicated to capital projects. It has no impact on the General Fund operating budget in this or future fiscal years. The efficiencies that will result from purchasing new mobile data terminals is that new equipment is under warranty and the city will see a savings on maintenance contracts which are figured at per unit rates. The use of the mobile data terminals has allowed the department to reduce staffing in the Records Unit by one clerk position.

2011-2016 CAPITAL IMPROVEMENT PROGRAM

| CATEGORY | PROJECT | PROJECT NUMBER |
|---------------|--------------------------|----------------|
| Public Safety | Police - Training Center | 9683 |

CONTACT: Glenn Skeens, Police Chief

PRIORITY: 1

DESCRIPTION - LOCATION:

This project involves design, development and construction of a multi-functional Regional Law Enforcement Training Center in Daviess County, Kentucky, to conduct classroom and practical training exercises that serve to decrease liability and improve law enforcement skill in critical situations. The City of Owensboro landfill property provides excellent land resources on the fringe of Owensboro in a sparsely populated, limited residential growth property.

COMMENTS:

This project will be funded with Community Visions funds. The project will be bid out as a turn key operation, where the contractor will design, plan, and construct range facilities to include installation of automated target systems, weapons ranges, shoot house, classrooms and storage facilities.

The Owensboro Police Department has created a plan that will enable the training center to become active as quickly as possible and that will accommodate future expansion if needed.

IMPACT ON OPERATING BUDGET:

This project will be funded with Community Visions funds and will be done as a turn key operation for the range improvements.

2011-2016 CAPITAL IMPROVEMENT PROGRAM

| CATEGORY | PROJECT | PROJECT NUMBER |
|-----------------|--|-----------------------|
| Public Safety | Police - Mobile Data Terminals Maintenance | 9689 |

CONTACT: Chief Glenn Skeens

PRIORITY: 1

DESCRIPTION - LOCATION:

This project is covers maintenance contracts for the mobile data terminals for the Police Department fleet.

COMMENTS:

The Police Department has a current inventory of 67 mobile data terminals in its fleet. The department has local and manufacturer maintenance contracts for the mobile data terminal hardware. The department also has maintenance contracts for the software loaded on the mobile data terminals. All of the mobile data terminals hardware and software are out of warranty.

IMPACT ON OPERATING BUDGET:

The current mobile data terminals are 4-6 years old and are at their end of life cycle. The age of the equipment causes more maintenance issues and downtime. The rationale for the maintenance contracts is to alleviate the cost per incident of equipment failures. The funding for this project comes from the .33% increase in the occupational and net profit license taxes that is dedicated to capital projects. It has no impact on the General Fund operating budget in this or future fiscal years. The efficiencies that will result from this program are anticipated that the cost per incident will be higher than the cost of the maintenance contracts.

2011-2016 CAPITAL IMPROVEMENT PROGRAM

| CATEGORY | PROJECT | PROJECT NUMBER |
|----------------------|---|----------------|
| General Improvements | Enterprise Resource Planning (ERP) Software | 9834 |

CONTACT: Angela Bruner, Project Manager

PRIORITY: 1

DESCRIPTION - LOCATION:

This project includes selection and implementation of a new city-wide ERP software system to include financials, human resources, payroll, permitting, and code inspections and enforcement modules.

COMMENTS:

The new ERP system will be on current technology providing for increased efficiencies in reporting, planning and business processes; on-line automated analyses; eliminate duplicate data entry; electronic workflow processing of purchase orders, check requests, timesheets, property violations, etc.; elimination of legacy systems including iSeries hardware and software; electronic retrieval of information; reduction in printed reports and forms; and opportunities for employee self-service of benefits and payroll information;

IMPACT ON OPERATING BUDGET:

The increased efficiencies contribute toward staffing reductions which support the strategic plan.

2011-2016 CAPITAL IMPROVEMENT PROGRAM

| CATEGORY | PROJECT | PROJECT NUMBER |
|----------------------|--------------------------------|----------------|
| General Improvements | Miscellaneous Capital Projects | 9855 |

CONTACT: Tony Cecil, Operations Manager

PRIORITY: 1

DESCRIPTION - LOCATION:

This project includes small capital projects that may occur during the fiscal year.

COMMENTS:

This funding will allow the City to conduct small capital projects which are not otherwise funded under the Capital Improvement Program.

IMPACT ON OPERATING BUDGET:

This funding affects the General Fund by 1.4%.



Program Description

This program provides for agency funding of community service providers, e.g. recreational, cultural arts opportunities, and social services, etc., and government agents who provide municipal services, including the Human Relations Commission, Owensboro Metropolitan Planning Commission, GRADD, etc.

| Account Description | Audit 2008-2009 | Audit 2009-2010 | Amended Budget 2010-2011 | Budget 2011-2012 | Change From Prior Year | Change % |
|------------------------------------|--------------------|--------------------|--------------------------------|---------------------|------------------------------|-------------|
| ARTS - 7201 | | | | | | |
| 5893 Agency Maintenance | \$ 60,501 | \$ 20,962 | \$ 40,078 | \$ 13,422 | \$ (26,656) | -66.5% |
| 5846 Museum of Science and History | 157,089 | 160,231 | 162,234 | 163,856 | 1,622 | 1.0% |
| 5890 Museum of Fine Art Capital | 0 | 0 | 70,494 | 29,335 | (41,159) | -58.4% |
| 5881 Bluegrass Museum | 25,000 | 25,000 | 25,000 | 75,000 | 50,000 | 200.0% |
| 5835 Black Expo | 2,558 | 2,609 | 2,642 | 2,668 | 26 | 1.0% |
| 5848 Botanical Gardens | 25,000 | 0 | 25,000 | 25,000 | 0 | 0.0% |
| 5864 Dance Theatre | 10,196 | 10,400 | 10,530 | 23,635 | 13,105 | 124.5% |
| 5853 Museum of Fine Art Operations | 247,232 | 250,177 | 52,054 | 152,575 | 100,521 | 193.1% |
| 5822 RiverPark Center/Operations | 163,884 | 166,994 | 169,081 | 170,772 | 1,691 | 1.0% |
| 5882 Street Legends | 9,000 | 0 | 0 | 0 | 0 | 0.0% |
| 5854 Symphony Orchestra | 114,224 | 116,508 | 117,964 | 119,144 | 1,180 | 1.0% |
| 5861 Theater Workshop | 32,870 | 33,527 | 33,946 | 34,285 | 339 | 1.0% |
| 5834 Young Musicians Institute | 2,500 | 0 | 0 | 0 | 0 | 0.0% |
| Total Arts | \$ 850,054 | \$ 786,408 | \$ 709,023 | \$ 809,692 | \$ 100,669 | 14.2% |
| SOCIAL SERVICES - 7205 | | | | | | |
| 5819 Boulware Center | \$ 20,000 | \$ 20,000 | \$ 20,000 | \$ 0 | \$ (20,000) | -100.0% |
| 5816 Hager Foundation | 4,000 | 4,000 | 4,000 | 0 | (4,000) | -100.0% |
| 5852 Imagination Library | 15,000 | 15,000 | 0 | 0 | 0 | 0.0% |
| 5820 Pitino, Daniel Shelter | 50,000 | 50,000 | 0 | 20,000 | 20,000 | 100.0% |
| 5897 United Way | 183,103 | 186,765 | 189,100 | 190,991 | 1,891 | 1.0% |
| Total Social Services | \$ 272,103 | \$ 275,765 | \$ 213,100 | \$ 210,991 | \$ (2,109) | -1.0% |

The City and United Way entered into an agreement whereby monies paid to social services agencies previously funded by the City will be paid to United Way. United Way will determine allocation of funding to those social service agencies. The Boulware Center was awarded three-year funding of \$20,000, after which United Way will take over the agency funding.

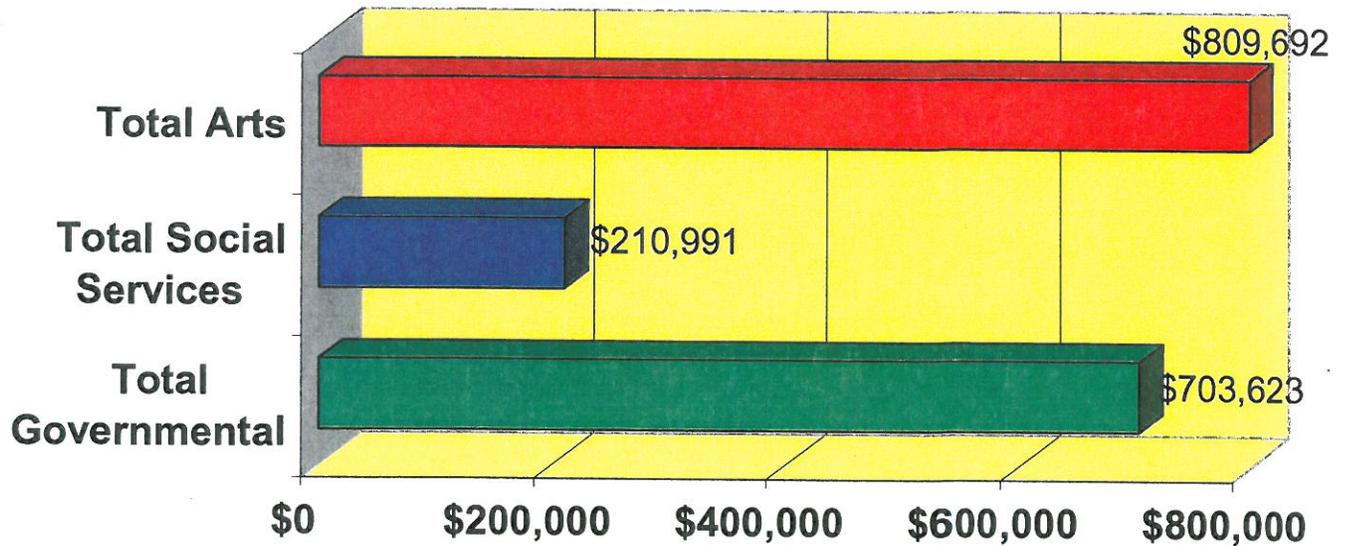
Program Description

This program provides for agency funding of community service providers, e.g. recreational, cultural arts opportunities, and social services, etc., and government agents who provide municipal services, including the Human Relations Commission, Owensboro Metropolitan Planning Commission, GRADD, etc.

| Account Description | Audit 2008-2009 | Audit 2009-2010 | Amended Budget 2010-2011 | Budget 2011-2012 | Change From Prior Year | Change % |
|-----------------------------------|--------------------|--------------------|--------------------------------|---------------------|------------------------------|-------------|
| GOVERNMENT SERVICES - 7203 | | | | | | |
| 5849 Airport * | \$ 81,963 | \$ 83,602 | \$ 130,316 | \$ 130,316 | 0 | 0.0% |
| 5607 Capital Replacement | 8,018 | 11,136 | 12,447 | 12,290 | (157) | -1.3% |
| 5892 City Festivals | 75,048 | 87,274 | 107,363 | 112,844 | 5,481 | 5.1% |
| 5803 Elizabeth Munday Center | 71,023 | 72,443 | 73,349 | 74,082 | 733 | 1.0% |
| 5808 GRADD | 49,658 | 76,691 | 76,691 | 77,917 | 1,226 | 1.6% |
| 5840 Human Relations | 68,693 | 70,067 | 70,943 | 71,652 | 709 | 1.0% |
| 5812 OMPC | 214,750 | 214,750 | 214,750 | 216,898 | 2,148 | 1.0% |
| 5832 Sister Cities | 5,270 | 5,375 | 5,442 | 5,496 | 54 | 1.0% |
| 5833 Sister Cities - Japanese | 2,040 | 2,081 | 2,107 | 2,128 | 21 | 1.0% |
| Total Governmental | \$ 576,463 | \$ 623,419 | \$ 693,408 | \$ 703,623 | 10,215 | 1.5% |
| AGENCIES TOTAL | \$ 1,698,620 | \$ 1,685,592 | \$ 1,615,531 | \$ 1,724,306 | 108,775 | 6.7% |

* FY 2011-2012 Budget, \$44,823 transferred from Economic Development Fund

Agency Funding By Category



GLOSSARY OF BUDGET TERMS

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|-----------------------------|--|
| <u>Accomplishment</u> | Programs and activities successfully completed in the prior fiscal year. |
| <u>Accrual Basis</u> | Transactions and events are recognized as revenues/gains or as expenses/losses when they occur, regardless of the timing of the related cash flows. |
| <u>Ad Valorem Taxes</u> | General property taxes levied on the assessed valuation of real and personal property. |
| <u>ADA</u> | American with Disabilities Act. |
| <u>Appropriation</u> | Authorization made by the City Commission that permits officials to incur obligations against and make expenditures of resources. Appropriations are usually made for fixed amounts and are typically granted for a one-year period. |
| <u>ASA</u> | Amateur Softball Association, www.softball.org . |
| <u>Assessed Valuation</u> | The value of real property and improvements, as determined by the County Assessor, against which the property tax levy is assessed. |
| <u>Balanced Budget</u> | All estimated sources of revenues, including uses of fund balances, equal all appropriations for the fiscal year. Sometimes a budget for which expenditures are less than income is also considered balanced. An entity has a budget surplus if expenditures are less than revenues. |
| <u>Bonded Debt</u> | A form of borrowing (debt financing) which reflects a written promise from the City to repay a sum of money on a specific date at a specified interest rate. Bonds are used to finance large capital projects such as construction or repair of buildings, streets, or purchase high cost machinery and equipment. |
| <u>Budget</u> | A financial operation plan that is an estimate of proposed expenditures for a given period of time and the proposed means of financing them. |
| <u>Budget Message</u> | The letter of transmittal from the City Manager that provides the City Commission and the public with a general summary of the most important aspects of the budget, changes from previous fiscal years, and his views and recommendations. |
| <u>Budgetary Control</u> | Control or management of a governmental unit or enterprise in accordance with an approved budget for the purpose of keeping expenditures within authorized appropriations limitations and available revenues. |
| <u>Budgetary Units</u> | Formal cost centers including programs, departments, and funds used for fiscal oversight, compliance, and control. |
| <u>CAD</u> | Computer aided design. |
| <u>CAFR</u> | Comprehensive Annual Financial Report. |
| <u>Capital</u> | Assets of significant value and having a useful life of several years (the term capital assets is also used). |
| <u>Capital Expenditures</u> | Money spent to add or expand property, plant, and equipment assets, with the expectation that those assets will benefit the City over a long period of time (more than one year); also called capital outlay. |

GLOSSARY OF BUDGET TERMS

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| <u>Capital Improvement</u> | Projects which purchase or construct capital assets. Typically, capital improvements include new street improvements, park development, land acquisition, major public facilities construction, and major maintenance/repair projects such as street resurfacing or public facilities modifications. |
| <u>Capital Improvement Program (CIP)</u> | A comprehensive five-year plan of implementing proposed capital projects which identifies priorities as to need, cost, and method of financing. The first year of the CIP is adopted as the current capital budget. |
| <u>Capital Outlay</u> | See "Capital Expenditures". |
| <u>Capital Projects Funds</u> | Governmental-type fund used to account for current financial resources and expenditures related to acquisition, construction, or repair of capital projects other than those financed by proprietary type (enterprise) funds. |
| <u>CDBG</u> | Community Development Block Grant. |
| <u>CERS</u> | County Employees Retirement System. |
| <u>CHDO</u> | Community Housing Development Organization, www.kyhousing.org . |
| <u>CIP</u> | Capital Improvement Program. |
| <u>CJED</u> | Criminal Justice Executive Development, a training program. |
| <u>COBRA</u> | Consolidated Omnibus Budget Reconciliation Act passed by Congress in 1986. |
| <u>Community Development Block Grant (CDBG)</u> | A federal grant awarded to the City through the United States Department of Housing and Urban Development (HUD), whose objective is to provide decent housing, a suitable living environment and expanding economic opportunities for low to moderate income persons. |
| <u>Contingency Reserve</u> | A specific line item appropriation from which to distribute additional funds to decision units for salary increases resulting from employee contract negotiations and to pay for emergencies or unanticipated expenditures that from time to time arise during the course of a fiscal year. |
| <u>CPR</u> | Cardiopulmonary resuscitation. |
| <u>CSD</u> | Communications Systems Director. |
| <u>DARE Program</u> | Drug Abuse Resistance Education, www.dare.org . |
| <u>Debt Service</u> | Payment of interest and repayment of principal to holders of the City's debt instruments. |
| <u>Debt Service Fund</u> | Governmental-type fund used to account for current resources and expenditures associated with meeting annual debt service obligations. |

GLOSSARY OF BUDGET TERMS

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|----------------------------|--|
| <u>Decision 2002</u> | In 1997, the City Commission approved a 5-year increase to Occupational License and Net Profit License fees. The decision for the increase received support of City residents after a poll was conducted. The incremental increase in fees was used solely to finance specific Decision 2002 projects. This dedicated revenue source lapsed in 2002 |
| <u>Department</u> | A major budgetary unit of organization in the City that has been assigned overall management responsibility for an operation or a group of related operations and activities within a functional area. Departments are often comprised of one or more program reporting entities, or divisions, in one or more funds. |
| <u>Depreciation</u> | A systematic adjustment to book value of a capital asset to recognize the decline in value of an asset due to usage, passage of time, or other similar factors. Depreciation, while required for generally accepted accounting purposes, is not a budgetary type of expenditure since it does not involve commitments for future expenditures of monies. |
| <u>EDC</u> | Economic Development Corporation, also known as Greater Owensboro Economic Development Corporation, http://edc.owensboro.com . |
| <u>EEO</u> | Equal Employment Opportunity. |
| <u>EMS</u> | Emergency Medical Services. |
| <u>Enterprise</u> | Used to account for specific services, e.g., sanitation, transit, recreation, funded directly by fees and charges to users. |
| <u>Equipment Charges</u> | Charges or "rental fees" charged to user departments to defray the cost of maintaining the equipment used and to replace the equipment when it exceeds its useful life. |
| <u>Equity</u> | The difference between assets and liabilities in a proprietary fund. In a governmental fund, this difference is referred to as "fund balance". |
| <u>ESN</u> | Emergency Service Number |
| <u>Expenditure Detail</u> | Line item total for each expenditure/expense account within a department and/or program. |
| <u>Expenditure/Expense</u> | Outflow of funds paid or to be paid for acquisition of goods or services. |
| <u>FAA</u> | Federal Aviation Administration, www.faa.gov . |
| <u>FBI</u> | Federal Bureau of Investigation, www.fbi.org . |
| <u>Fiscal Year</u> | The financial year for the City of Owensboro is July 1 through June 30 of the subsequent year. |
| <u>FMLA</u> | Family Medical Leave Act. |
| <u>Franchise Fees</u> | A fee assessed major utility companies for the privilege of using public rights-of-way and property within the City limits, e.g. Kenergy, Atmos Energy, and TimeWarner. |
| <u>FTA</u> | Federal Transit Association, www.fta.dot.gov . |

GLOSSARY OF BUDGET TERMS

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|---|--|
| <u>Fund</u> | A major budgetary unit with revenues and expenditures segregated for specific activities. |
| <u>Fund Accounting</u> | The accounts of the City are organized on the basis of funds, departments, and programs (budgetary units) and are used to demonstrate legal compliance and to aid in financial management by segregating financial transactions of various City functions and activities. |
| <u>Fund Balance</u> | The difference between assets and liabilities accounted for in a governmental unit. The fund balance itself is divided into "reserved" and "unreserved" portions. The "unreserved fund balance" is a measure of a government's net available financial resources. |
| <u>GAAP</u> | Generally Accepted Accounting Principles |
| <u>GANTT chart</u> | A horizontal bar chart frequently used in project management, a Gantt chart provides a graphical illustration of a schedule that helps plan, coordinate and track specific project tasks, using project management applications. |
| <u>General Fund</u> | Governmental-type fund through which all revenues and expenditures are accounted if not specifically allocated by law or contractual agreement to another specific fund. The General Fund is the main operating fund of the City. |
| <u>GFOA</u> | See Government Finance Officers Association. |
| <u>GIS</u> | Geographical Information System. |
| <u>Government Finance Officers Association (GFOA)</u> | A professional association of state, provincial and local finance officers in the United States and Canada. The GFOA was founded in 1906. For further information, visit the GFOA website at www.gfoa.org . |
| <u>Governmental Type Fund</u> | Fund having a measurement focus on current financial resources, thereby eliminating the need for revenue and expenditure accruals. The City has four categories of Governmental Type Funds: General Fund, Special Revenue Funds, Debt Service Fund, and Capital Projects Fund. |
| <u>GPS</u> | Global positioning system. |
| <u>GUI</u> | Graphic User Interface. |
| <u>HIPAA</u> | Health Insurance Portability and Accountability Act. |
| <u>HOME Grant</u> | Home Investment Partnerships Program, Department of Housing and Urban Development under authority of the National Affordable Housing Act, Title II, 1990, as amended - formula grant for use for housing rehabilitation, tenant-based rental assistance, assistance to homebuyers, and acquisition and new construction of housing. Funding may be used for necessary and reasonable activities related to the development of non-luxury housing, i.e., site acquisition and/or improvements, demolition and relocation. Only 10% of the jurisdiction's allocation may be used for administrative costs. Funds may not be used for public housing modernization, matching funds for other Federal programs, reserve accounts or operating subsidies for rental housing, annual contributions contracts, or activities under the Low Income Housing Preservation Act, except for priority purchasers. |

GLOSSARY OF BUDGET TERMS

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|----------------------------------|---|
| <u>ICAC</u> | International Crimes Against Children. |
| <u>Interest</u> | Income resulting from the prudent investment of idle cash. |
| <u>Interfund Transfers</u> | Amounts transferred from one fund to another. |
| <u>IRS</u> | Internal Revenue Service www.irs.gov . |
| <u>KCTCS</u> | Kentucky Community and Technical College System, www.kctcs.org . |
| <u>KHSAA</u> | Kentucky High School Athletic Association, www.khsaa.org . |
| <u>KIA</u> | Kentucky Infrastructure Authority, www.kia.ky.gov |
| <u>KLC</u> | Kentucky League of Cities, www.klc.org . |
| <u>KRS</u> | Kentucky Revised Statutes. |
| <u>KTC</u> | Kentucky Transportation Cabinet, www.kytc.state.ky.us . |
| <u>Level of Service</u> | A description of the services provided, or activities performed, and the cost and personnel requirements. |
| <u>Line Item</u> | The description of an object of expenditure, e.g., salaries, supplies, contract services, etc. |
| <u>MDT</u> | Mobile data terminal. |
| <u>Modified Accrual Basis</u> | Financial resource increases and decreases are recognized only to the extent they reflect near-term inflows or outflows of cash. Amounts are recognized as revenue when earned only so long as they are collectible within the period or soon enough thereafter to be used to pay liabilities of the current period. Similarly, debt service payments and a number of specific accrued liabilities are recognized as expenditures only when payment is due because it is only at that time that they are normally liquidated with expendable available resources. |
| <u>MUDTC</u> | Manual on Uniform Traffic Control Devices. |
| <u>NCIC</u> | National Crime Information Center, www.fas.org/irp/agency/doj/fbi/is/ncic.htm . |
| <u>NFPA</u> | National Fire Protection Association, www.nfpa.org . |
| <u>Non-Capitalized Equipment</u> | Expenditure for acquisition of equipment for direct services that is not depreciated. |
| <u>NPDES</u> | National Pollution Discharge Elimination System |
| <u>NSA</u> | National Softball Association, Inc., www.playnsa.com . |
| <u>Objective</u> | Program or activity intended to be implemented in the ensuing fiscal year. |
| <u>OMHS</u> | Owensboro Medical Health System, www.omhs.org . |
| <u>OMU</u> | Owensboro Municipal Utilities is City-owned and provides water and electricity to the community, www.omu.org . |

GLOSSARY OF BUDGET TERMS

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|--|---|
| <u>OPD</u> | Owensboro Police Department. |
| <u>Operating Budget</u> | The portion of the budget that pertains to basic operations of the various municipal funds, departments, and programs. |
| <u>OSHA</u> | Occupational Safety and Health Association, www.osha.gov . |
| <u>Performance Indicator</u> | Quantitative measures of accomplishments and objectives, sometimes known as workload/performance measures. |
| <u>Personnel Analysis</u> | Changes to personnel allotment from the previous fiscal year. Reorganizations, reclassifications and reallocation of resources are highlighted in this section. |
| <u>Personnel Costs</u> | Costs of wages, salaries, retirement, and other employee benefits for all City employees. |
| <u>PFRR</u> | Police & Firefighters' Retirement Fund |
| <u>POPS</u> | Persistent organic pollutants. |
| <u>PRIDE</u> | PRIDE is a grassroots, non-profit organization who seeks to improve the appearance of Owensboro Daviess County through public involvement. |
| <u>Property Tax</u> | A tax imposed on real property (land and permanently attached improvements) based upon the assessed value of the property. |
| <u>Proprietary Type Fund</u> | Fund having a measurement focus on the flow of economic resources and determination of net income including current and non-current financial resources. Since non-current economic resources must be considered, revenue and expenditure accruals are considered. The City budgets for one category of Proprietary Type Fund, which is Enterprise Funds, e.g., Sanitation Fund, Transit Fund, and Recreation Fund. |
| <u>Recreation Fees</u> | Charges for services provided to participants of Parks and Recreation Department classes, activities, and recreational sports. |
| <u>RED</u> | Rapid Emergency Deployment. |
| <u>Regional Water Resource Agency (RWRA)</u> | City-county sewer agency, www.rwra.org . |
| <u>Reserves</u> | A savings account maintained for restricted use, e.g., self-insurance programs or capital improvement projects, or for unrestricted use to protect the City from emergencies or unanticipated expenditures. |
| <u>Revenue</u> | Amounts the City receives and/or earns as income, including but not limited to items such as taxes, user fees, franchise fees, licenses, issuance of debt, rents, grants, fines, and interest earnings. |
| <u>Revenue Analysis</u> | Departmental revenue sources are described. Revenue increases, decreases and strategies are highlighted in this section. |
| <u>RWRA</u> | See Regional Water Resource Agency. |
| <u>SAN</u> | Storage Access Network. |

GLOSSARY OF BUDGET TERMS

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|--------------------------------|--|
| <u>Services & Supplies</u> | Category of line items that describe non-salary and non-capital outlay expenditures. |
| <u>SOP</u> | Standard operating procedure. |
| <u>Special Revenue Fund</u> | Governmental-type fund used to account for proceeds from specific revenue sources (other than from trusts or capital improvement projects), the expenditures of which are legally restricted for specific purposes, e.g. Community Development (CDBG) Fund. |
| <u>Subvention</u> | Revenues collected by the State or other government entity which are allocated to the City on a formula basis. |
| <u>SWOT Analysis</u> | Strengths, Weaknesses, Opportunities and Threats analysis for neighborhood groups. |
| <u>User Fees</u> | Receipt of a fee for providing a direct and specifically identifiable service to a particular customer, e.g. building permit fee. |
| <u>USSSA</u> | United States Specialty Sports Association, www.USSSA.com . |
| <u>USTA</u> | United States Tennis Association, www.USTA.com . |
| <u>W.I.D.C.</u> | West Irving Diecast. |
| <u>Working Capital</u> | The excess of current assets over current liabilities. |
| <u>WMD</u> | Weapons of mass destruction. |
| <u>Your Community Vision</u> | In Fiscal Year 2002-2003, the City Commission approved an increase to the Occupational License and Net Profit License fees. The incremental increase in fees is set aside solely to finance specific Your Community Vision capital projects and cannot be used for operating expenses. |

