

CITY OF OWENSBORO



2007-2008 ANNUAL BUDGET



Smothers Park Rendering



English Park Scenic Overlook and Boat Ramp

City of Owensboro – 2007-2008 Annual Budget Table of Contents

<p>Letter of Transmittali-ix</p> <p>Distinguished Budget Presentation Award x</p> <p>Supplemental Data</p> <ul style="list-style-type: none"> • City Organization Chart..... 1 • Directory of Public Officials 2 Appointed Boards and Commissions 3 • Historical Staffing by Program 4 • Budget Adoption Ordinance No. 19-20055-6 • Miscellaneous Demographic Data 7 • General Information (narrative).....8-14 <p>Budget Overview</p> <ul style="list-style-type: none"> • Budget Overview..... 15 • Revenue and Expenditure Comparison - – All Appropriated Funds (chart) 16 • What is the City Budget? 17-18 • Budgets and Budgetary Accounting..... 19 • Fiscal Policies 20-22 • Fund Accounts Discussion..... 23-25 • General Fund Revenue and Expenditures - 10-Year Historical Projection (chart) 26 <p>Summary of Revenues</p> <ul style="list-style-type: none"> • Where the Money Comes From..... 27 • General Fund Revenue Comparison (chart)..... 28 • All Funds – Revenue Summary 29-33 • Revenue Discussion 34-37 <p>Summary of Expenditures</p> <ul style="list-style-type: none"> • Where the Money Goes 38 • Budget Appropriation Comparisons (table and chart) 39 • All Funds - Appropriations Summary 40-41 • General Fund by Appropriation Category (table and chart) 42 • 10-Year Historical Expenditure Trend – General Fund (chart) 43 <p>Department Narratives and Budgets</p> <ul style="list-style-type: none"> • Administration44-46 • Information Services47-59 • Finance60-62 • Personnel63-66 • Police67-84 <ul style="list-style-type: none"> ▪ Police – All Divisions 67 ▪ Patrol Division68-70 ▪ Investigation Division71-72 ▪ Support Services Division73-75 ▪ Administration.....76-78 ▪ Dispatch79-81 ▪ Property Recovery Fund82 ▪ Drug Fund83-84 • Fire85-87 • Public Works88-132 <ul style="list-style-type: none"> ▪ <u>Internal Service Funds</u> Facilities Maintenance Organization Chart 88 	<ul style="list-style-type: none"> Facilities Maintenance 89-93 Garage Organization Chart.....94 Garage 95-98 Fleet and Facilities Replacement.....99 ▪ <u>Enterprise Funds</u> Transit Organization Chart.....100 Transit 101-104 Sanitation Organization Chart.....105 Sanitation 106-111 ▪ <u>General Fund and Stormwater Maintenance</u> Community Development Organization Chart .112 Community Development..... 113-118 Engineering Organization Chart119 Engineering..... 120-122 Street Organization Chart123 Street.....124-128 Stormwater Organization Chart129 Stormwater..... 130-132 <ul style="list-style-type: none"> • Recreation 133-145 <ul style="list-style-type: none"> ▪ Administration 133-135 ▪ Facilities and Parking Garage..... 136-138 ▪ Programs and Activities 139-141 ▪ Division Totals..... 142-143 ▪ Recreation Enterprise Fund Summary144 ▪ Sponsors and Scholarships Fund..... 145 <p>Non-Departmental</p> <ul style="list-style-type: none"> • General Government.....146 • Neighborhood Advisory Boards 147-160 • Community Development Block Grant and Federal HOME Grant161 • Economic Development162 • Insurance Fund163 • Wellness Fund164 <p>Debt</p> <ul style="list-style-type: none"> • Municipal Debt Discussion 165-168 • Debt Service 11169 • Debt Service 20.....170 <p>Agencies..... 171-173</p> <p>Department Capital and Chart..... 174-176</p> <p>Capital Improvement Program</p> <ul style="list-style-type: none"> • Fund 19 Capital Projects.....177 • Fund 7 Your Community Vision 178-179 • Fund 19 and Fund 7 graphs by category180 • Riverfront Development181 • Greenbelt.....182 <p>2006-2011 Capital Improvement Program</p> <ul style="list-style-type: none"> Table of Contents Transmittal Letter CIP 1-23 (detailed in CIP table of contents) <p>Glossary G1-G6</p>
--	--



City of Owensboro Kentucky

P.O. BOX 10003
OWENSBORO, KENTUCKY 42302-9003

May 15, 2007

Honorable Mayor and Commissioners:

I am pleased to present the 2007-2008 Annual Budget. Recommended budget appropriations total \$75,746,861, a 13.7% decrease when compared to the 2006-2007 amended budget. Much of this decrease is due to the Riverfront Development project and the Wellness Fund.

INTRODUCTION

The 2007-2008 Budget was developed using the following budget guidelines that summarize financial policies and goals:

- Focus on Commission priorities, which include maintenance of City facilities and infrastructure, and continuing high standards of public safety. Examples of carrying this focus throughout the City are shown in department narratives and in our Capital Improvement Program.
- Identify additional revenue sources and methods to enable City programs and activities to become increasingly self-supporting.
- Analyze methods and implement procedures with the objective of increasing productivity and generating savings. Examples can be seen in department narratives.
- Generally maintain existing service levels and service commitments. Service levels have been maintained; service commitments have not only been maintained, but have increased. This has been possible by use of these budget guidelines. One example is staff reduction through attrition to reduce personnel costs. Resulting staff reductions have not reduced or diminished services because the City is constantly analyzing methods of operation and productivity and has made prudent use of new technology to keep its service standards high.
- Balance and insure that adequate General Fund reserves are maintained.
- Identify cost savings to attain balance between projected revenues and expenditures.

All budget financial policies are listed in this letter under "Fiscal Policies". This document reflects those guidelines. The 2007-2008 budget is essentially a maintenance budget, although modest service level enhancements consistent with Commission priorities and mandated programs are recommended.

The budget and financial plan is an important document for several reasons:

- It offers a clear-cut statement and rationalization of overall management activities and objectives.
- It ties department objectives to the expectations and standards mandated by the City Commission and the citizens of Owensboro.
- Approval of the budget is a positive act by the City Commission to incur obligations and to make allocations among competing resources in order to efficiently operate the City.
- It determines the emphasis to be placed on different programs and activities carried out by the City.
- It emphasizes our responsibilities to citizens and sets our values as follows:

We promote an enthusiastic partnership with the community, elected officials and city employees to achieve our vision and our goals;

We care about those served;

We pursue excellence; and

We encourage creativity and innovation.

The results of our mission statement are evident in the City's 2006-2007 accomplishments and in its 2007-2008 objectives. Many of the following listed accomplishments and objectives are achieved through interdepartmental cooperation. City staff and elected officials are in a partnership with the community. This is shown through various programs: Neighborhood Alliances, where citizens make decisions regarding their neighborhoods; Citizens Academies, where citizens have a chance to learn how City services work; and the City's cooperation with outside community groups and other government agencies to accomplish mutual goals. The City continues to serve and listen to its citizens through its customer-oriented Citizens Action Line. Many departments list their goal as further interaction with the public through teaching, understanding and increased availability, and future partnerships in all areas. These accomplishments and goals are expressed below and in individual department narratives.

2006-2007 ACCOMPLISHMENTS

The accomplishments by each department in Fiscal Year 2006-2007 embody each of the characteristics set forth in the City's mission statement, as set out above. The City continues to form partnerships with other departments, outside state, federal, and local departments, and with the citizenry itself, to meet its goals and spend its tax dollars wisely. The City's response to emergency situations such as tornados, damaging windstorms, etc., and the successful aftermath of those situations confirms that the goals of each department work together to contribute to the higher mission statement of the City.

Individual department programs contain narrative statements of 2006-2007 accomplishments and set forth objectives for 2007-2008. The City had much to be proud of in 2006-2007. The City's commitment to public safety, stormwater management, and street repair was emphasized in the previous fiscal year, as it is in the current budget. Each of the accomplishments and objectives listed below and in the department narratives contributes to the City's mission 1) to increase economic development, 2) spend public monies wisely and prudently to benefit and enhance existing City programs and develop new programs, and 3) to involve not only our elected officials and City staff in the decision-making process, but invite and encourage community, county and state participation.

In 2006-2007 the City:

1. Broke ground on third phase of Riverfront Development at English Park - the Scenic Overlook and Boat Ramp.
2. Secured agreement with National Guard for 99-year lease of 1.73 acres of Armory property located adjacent to the Owensboro Sportscenter; appropriated \$3,300,000 in City funds and secured a \$1,000,000 commitment from Daviess County Fiscal Court to fund construction of a new Ice Arena.
3. Implemented financial modeling program to assist in determining the value of property annexations.
4. Cooperated with Kentucky League of Cities, Mayors, City Managers and State legislators to develop legislation for consolidating local governments and solidifying support for revamping the Kentucky Retirement System.
5. Annexed 134 acres.
6. Received both the Government Finance Officers Association (GFOA) Certificate of Achievement for Excellence in Financial Reporting and the GFOA Distinguished Budget Presentation Award.
7. Prepared 2007-2008 balanced budget, despite confronting 145% increase in retirement system employer contributions over the last 5 years, in accordance with GFOA budget preparation criteria.
8. Community Development completed 18 Single-Family Homes that will be sold to low to moderate income individuals under the Housing and Urban Development HOME program.
9. Delivered professional first responder services/targeted high crime areas to meet community needs.

10. Developed a stronger working relationship with the Federal Drug Enforcement Agency, Kentucky State Police and the Kentucky National Guard utilizing their assets and resources to assist narcotics investigation within the City.
11. Joined the Kentucky State Police-sponsored program Internet Crimes Against Children (ICAC) in reference to cyber crimes; upgraded juvenile interview room with DVD recording capabilities for better clarification of interviews.
12. Developed an emergency plan to inform the public about where to go and how to obtain assistance in the event of an extreme emergency where all communication is interrupted in the community.
13. Medical training for EMTs has been expanded. We have added 8 CPR instructors and 2 EMT instructors. The EMS curriculum has been expanded to focus on medical emergencies in addition to traumatic injuries.
14. Completed Phase II of the Goetz Ditch Drainage Project; completed design of Phase III of Goetz Ditch and Phase 1(c) of the Harsh Ditch Project; completed reconstruction of West Fifth Street Road and the Jack Fisher Park Entrance; completed design and construction of Frederica Street Widening Project; began right-of-way acquisition for Southtown Boulevard Widening Project; completed design/construction of Allen Street Sidewalk Project; completed 2nd stage of Dugan Best Sidewalk Project; started the conceptual design of the Fourth Street/Castlen Street Realignment Project.
15. Purchased salt brine and began pre-treating streets as an aid to snow clearing; installed 510 snow emergency route signs throughout the City.
16. Participated in a table-top disaster exercise to test disaster preparedness.
17. Completed a full ditch reconnaissance and photographed all ditches within the city.
18. Sanitation reviewed and estimated longevity of current \$12.00 rate structure -- potential solvency until 2013-14.
19. Investigated timber harvesting at the landfill to supplement fund revenue.
20. Computer modeled subdivisions under construction and ascertained that the system is able to absorb new customers without changes to organization or equipment.
21. Owensboro Youth Council: implemented three Community-Wide Service Projects for youth 12–18; planned, implemented and hosted Kid's Fest, partnering with local agencies.
22. Worked with the Youth Sports Council to provide CPR/ First Aid Training for every coach.
23. Received National Recreation Parks and Recreation "Sticks for Kids" Grant for Hillcrest Golf Course.
24. Developed a comprehensive plan for becoming ACA accredited for our Summer Day Camp.
25. Researched feasibility of implementing a Holiday and Spring Break Camp.
26. Implemented an Adult Flag Football League.
27. Hosted successful Mixed Double State Tennis Tournament by increasing team numbers by 10%; bid on hosting the 2008 and 2009 USA League Tennis State Senior Tournament.
28. Offered a Youth Basketball League for children 12 and under at Brister Court in Legion Park.
29. Developed a Comprehensive Plan for a Pre-school Program.

2007-2008 OBJECTIVES

We look forward to accomplishing the following objectives for 2007-2008:

1. Secure an agreement with the State to pre-fund \$17,000,000 of future federal riverfront appropriations by August 2007, allowing continuity and cost savings as we proceed with riverfront development projects.
2. Complete the design of the river wall/inlet area and bid the project by March 30, 2008; complete the construction and open to the public the Scenic Overlook and Boat Ramp by October 31, 2007.
3. Implement an action plan for the design, location and construction timeline for the ice rink.
4. Conduct an operational audit of the Owensboro Fire Department.
5. Conduct Strategic Planning Program to establish community priorities, goals, and strategies.
6. Work with State legislators and Kentucky League of Cities to promote tax increment financing, retirement system reform, local tax options, and other legislation affecting Kentucky municipalities.
7. Develop plan for the funding and construction of a Convention Center/Arena.
8. Secure approval of \$23 million Kentucky Infrastructure loan for 5 significant sewage/stormwater master plan projects.
9. Develop and initiate plan for Centralized Dispatch.

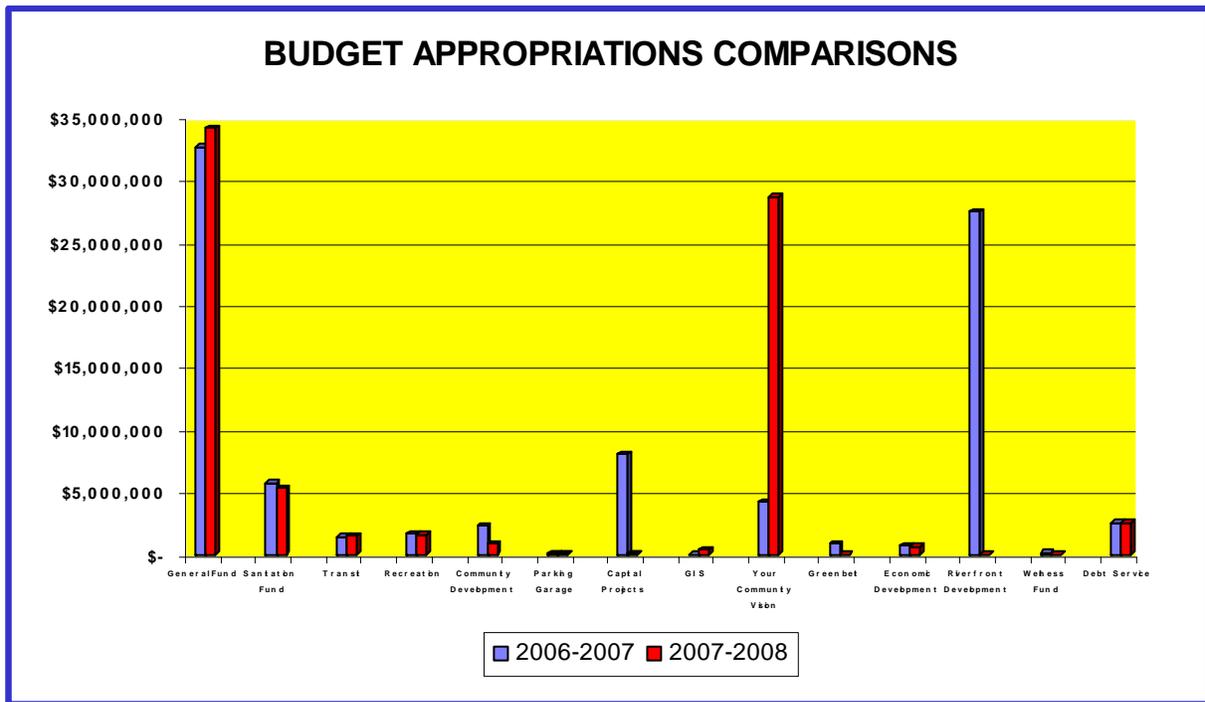
10. Refine internal data processing to maximize collections and improve delinquent tax collections.
11. Continue to demolish all vacant and dilapidated structures within the community to significantly improve the general cleanliness and appearance of the City.
12. Community Development will complete 13 Single-Family Homes that will be sold to low-to-moderate income individuals under the Housing and Urban Development HOME program.
13. Continue to deliver professional first responder services and targeted high crime areas to meet the community's needs.
14. Build stronger working relationship with Kentucky Social Services and Daviess County Multidisciplinary Team to increase quality of child sexual abuse investigations and facilitate efficient and appropriate disposition of cases through the criminal justice system.
15. Solve minimum of 100 crimes with Crime Stoppers.
16. Implement new emergency medical protocols which include addition of several weapons of mass destruction (WMD) responses, triage, and assisted administration of patient medications.
17. Complete the Greenbelt along West Fifth Street Road; complete the right-of-way acquisition along Southtown Boulevard; complete final stage of Dugan Best Sidewalk Program.
18. Administer the Second Municipal Aid Grant (\$700,000) from KTC for paving.
19. Administer the Kentucky Infrastructure Authority (KIA) loans; begin Scherm Ditch Project, Devins Ditch Project and Harsh Main Ditch Project (all contingent upon KIA).
20. Start construction on Goetz Ditch, Phase 3; start construction on Harsh Ditch, Phase 1C.
21. Start design on the remaining Goetz and Harsh Ditch phases; design/construct Goetz Ditch Bridge.
22. Design/construct Medley Road Culvert Repair Project; design/construct Phase 1 of Bluff Avenue Project; design/construct OMU Outfall Project.
23. Continue to explore benefits associated with fleet use of alternate fuel vehicles and hybrid vehicles.
24. Develop a Transit Summer Youth Ridership program.

FINANCIAL OVERVIEW

The overall proposed budget for fiscal year 2007-2008 totals \$75,746,861 recommended appropriations, representing a 13.7% decrease when compared to 2006-2007 amended budget appropriations. The most notable decreases are in the Riverfront Development Fund and the Wellness Fund. The most notable increase is in Your Community Vision, a fund devoted to funding certain categories of capital improvements. This is the result of borrowing over \$25,000,000 from the Kentucky Infrastructure Authority to improve the City's combined sewer overflow. All other notable changes were due to fluctuations in grants and carryovers from prior years. Changes from fiscal 2006-2007 appropriations are summarized below:

BUDGET APPROPRIATIONS COMPARISONS

Fund	FY 2006-2007	FY 2007-2008	% Change
General Fund	\$32,647,541	\$34,107,948	4.5%
Sanitation Fund	5,700,668	5,338,745	-6.3%
Transit	1,407,515	1,463,235	4.0%
Recreation	1,603,038	1,594,893	-0.5%
Community Development	2,307,262	893,919	-61.3%
Parking Garage	74,028	81,599	10.2%
Capital Projects	8,073,178	60,000	-99.3%
GIS	0	364,886	100.0%
Your Community Vision	4,201,940	28,666,808	582.2%
Greenbelt	886,000	0	-100.0%
Economic Development	746,404	629,696	-15.6%
Riverfront Development	27,456,867	0	-100.0%
Wellness Fund	131,643	0	-100.0%
Debt Service	2,543,332	2,545,132	0.1%
Total	\$87,779,416	\$75,746,861	-13.7%



BUDGETARY PROCESS AND FINANCING ISSUES

Department directors were requested to submit budgets that cut any unnecessary expenses. Instead of a status quo budget, the departments were required to reduce total department spending. Any additional budget requests (operating, capital) required additional justification and were reviewed item by item. The review included evaluation and analysis of each service program. The following criteria were used to evaluate programs: conformity to resident expectations, conformity to Commission expectations, conformity to department mission statements, and program cost versus community benefit received. This process focused on the expenditure side rather than the revenue side of the equation in our attempt to do “more with less.”

Once the Finance Director reviewed the submitted department budgets, a preliminary proposed budget was prepared. I then met with each department director, along with Finance staff. Changes made to the requested department budgets were subject to limited negotiation within available resources. Department directors were given the greatest possible latitude on how expenditures were to be made within their respective area(s) of responsibility. Inclusion is good; however, department directors will be held more accountable for their budgets, particularly in the area of mid-year budget amendments and requests for additional funding. Each will be reviewed critically and only significant requirements or opportunities will be recommended to the City Commission.

This year I recommend a surplus budget for the General Fund of \$3,282,103, 9% of total General Fund expenditures. We are fortunate to have found solutions to nearly flat revenue sources that allow us to sustain the high service levels to which the community is accustomed. The budget process and responsible financial planning call for allocation of limited resources among competing demands based upon the best information available at the time.

SHORT-TERM CONCERNS, ISSUES AND INITIATIVES

There are two short-term concerns and issues, and one initiative to solve one of those issues:

1. State of Kentucky Retirement Board.

In April 2007, the State of Kentucky Retirement Board passed a phased-in plan to increase contribution rates by 60%. This will increase the City's contribution by \$3,100,000 annually.

	<u>2007-08</u>	<u>2011-2012</u>
CERS non-hazardous	16.17	27.49
CERS hazardous	33.87	54.53

2. Anticipated Retirements.

The City has 37 department heads and assistant department heads. At this time, 21 of those 37 people have or soon will have enough years to retire. The City is preparing for these retirements by adding resumes to its personnel pool and adopting a leadership program to prepare current employees to have the chance to move into these supervisory positions. Nearly 60% of the City's top management is eligible to retire within the next 5 years.

3. Leadership Program.

The Owensboro Municipal Leadership training and development program, known as the "Very Good to Great" program, is a progressive, three-year, three-level process whereby employees volunteer to partake in a variety of learning experiences to enhance five core competencies - leadership, communication, reasoning, efficiency, and job knowledge/skills/abilities. Currently we have close to 20% of our workforce participating. Learning experiences include, but are not limited to, guest speakers, a management panel discussion, a variety of workshops, leadership/personality assessment, assessment center exercises (i.e., leaderless team activity, public speaking, in-basket), a mentoring program, reading/video/audio cassette assignments, and college courses. Employees completing their mandatory programs progress to the next level and receive a certificate of completion. This program does more than enhance the five core competencies - it also enables employees and management to better understand each other and thus reduce the "us vs. them" attitude, it opens up lines of communication, and it better equips tomorrow's leaders to be effective leaders, especially as our aging workforce enters retirement. This program is designed to be cost and time effective to ensure we appropriately use taxpayer funding

There are no staffing changes from the 2006-2007 budget in this 2007-2008 budget. This is an area where the City has and continues to monitor on a yearly basis the need for creation of new staff or replacing retiring staff member. Personnel numbers have decreased for the last four years. During the 2007-2008 budget year, two departments will experiment with reducing staff by one employee each, but the budget compliments do not yet show these reductions. The one-person increase shown on the historical staffing page is the result of replacing two part-time web programmers.

LONG-TERM CONCERNS, ISSUES AND INITIATIVES

Revenue, infrastructure and adherence to our Parks, Stormwater, and Riverfront Master Plans are among the City's main long-term concerns, issues and initiatives. The City has been proactive in reviewing both revenue and expenditures, as explained below and in the Capital Improvement Program ("CIP") at the end of this budget. A large part of the City's proactive revenue production in the future is its aggressive annexation plan. The City continues to look to the future with its current and future work on the above master plans.

Capital expenditures are monies spent by the City to add or expand property, plant, and equipment assets, with the expectation that they will benefit the City over a long period of time (more than one year). The term “capital expenditures” is also called capital outlay. The City’s major long-term concern has always been capital projects revenue.

I am confident that with our incentive investments in annexation and economic development, our revenue will increase significantly over the next 2-4 years. The City will also continue to limit expenditure growth and seek cost savings opportunities as they arise. This, when combined with our new dedicated revenue source for capital projects, will insure that funds are available for future operations and capital projects.

In fiscal year 2002-2003, City staff presented the Commission with “Your Community Vision”, a proposal to increase occupational taxes and net profit license fees by .33% to fund current and future capital projects. “Your Community Vision” is discussed more fully in the Capital Improvement Projects portion of this budget. The current Capital Improvement Plan (CIP) concentrates on those areas outlined by Your Community Vision. Perhaps most important to the citizens of Owensboro and the City Commission are stormwater improvements. The Commission remains committed to maintenance and improvement in this area. Future capital projects decisions will be based upon long-range planning and opportunities.

For example, over the past two fiscal years, the Capital Projects Fund has provided for deployment mobile computers in our Police, Fire Inspectors and Code Enforcement vehicles to enhance the productivity of our employees while simultaneously reducing cycle times for daily work. A major use of field reporting software for police road patrol officers will be in entering all types of reports in the field. Not only does this reduce cycle time, but it also relieves the cost and potential errors of transcribing hand written reports.

The GPS program encompassed the purchase and installation of the software and hardware for a pilot Automatic Vehicle Locator/Global Positioning System (AVL/GPS). In addition to receiving data from the Dispatch System, the AVL/GPS portion of the program will provide a real-time location of Police and Fire Rescue vehicles within the City. A map of the City with the locations of public safety equipment will be available to supervisors and dispatchers for improved field logistics. An added benefit of this program is the ability to locate the approximate locations of emergency calls made from cellular phones when the 911 service provides the tower coordinates.

The 2007-2008 Your Community Vision capital projects and allocations are set out below:

Stormwater Maintenance	Stormwater Capital	Parks	Public Safety	Sidewalks and Medians	Transportation
\$208,996 ditch crew \$175,000 miscellaneous stormwater maintenance \$515,000 contract projects	\$3,410,000 Goetz Ditch Phase III \$2,820,000 Harsh Ditch Phase IC \$9,558,801 Harsh Ditch Phase II \$1,254,000 Devins Ditch Phase I \$8,941,000 Scherm Ditch Phase I \$461,011 KIA Debt Service	\$117,000 Replace Legion Park restrooms \$157,000 Replace Chautauqua Park restrooms \$117,000 Replace Moreland Park restrooms \$103,000 Replace 1 Legion Park shelter \$105,500 Re-plumb Chautauqua Park \$110,500 Demolish old Ice Arena \$ 80,000 Debt Service Ice Arena	\$225,000 8 police cars \$ 30,000 fire station generators \$155,000 police training center	\$103,000 Sidewalks \$20,000 Medians	None

Another advantage for the City capital projects program was implementation eight years ago of the all-City Fleet and Facilities Replacement Plan. This plan has removed the burden from individual City departments to place vehicular capital items and large maintenance items (such as air conditioning replacement, boiler replacement, window replacement, etc.) in their yearly budgets. It also relieved the City Commission from the need to budget unexpected high-ticket items on an as-needed basis by scheduling those items in advance. Departments are charged yearly an amount that is based on a 20-year projection of replacement and maintenance costs, and those revenues are credited to the Fleet and Facilities Replacement Fund. Under this plan, high cost items are projected and planned. Vehicles are monitored and replaced on schedules based on life-cycle costing, decreasing vehicle maintenance costs and increasing monies received from the sale of those vehicles. The plan allows the City to make long-range plans for facility maintenance and replace vehicles at the optimal time to avoid high maintenance costs and take advantage of a higher resale value.

KEY 2007-2008 RECOMMENDATIONS

I would describe this budget as maintaining basic services. Major programs that continue through fiscal 2007-2008, as well as recommended key revisions, are noted below:

✓ *Employee Compensation and Benefit Provisions*

Contributions to fund the maximum risk of the self-insured medical coverage program and contributions from employees will be increased by 10%. Funds have been allocated to continue the phased approach that started four years ago to ensure employee salaries are maintaining parity with the labor market. It is important to maintain employee compensation competitive with the labor market to reduce employee turnover.

✓ *Capital Projects*

A new, permanent source of revenue for capital projects was created when the City Commission implemented an increase of .33% in occupational tax and net profit license fees. The following capital expenditure projects are budgeted for fiscal year 2007-2008. A detailed project description is included under the Capital Improvement Program tab.

Stormwater Maintenance	\$ 208,996
Transfer to Debt Service	541,011
Goetz Ditch III	3,410,000
Stormwater Projects	175,000
Harsh Ditch IC	2,820,000
Stormwater Projects RWRA	515,000
Harsh Ditch Phase II	9,558,801
Devins Ditch Phase I	1,254,000
Scherm Ditch Phase 1	8,941,000
Chautauqua Park field and restrooms	262,500
Legion Park Restrooms	117,000
Moreland Park Restrooms	117,000
Legion Park Shelter	103,000
Demolish old Ice Arena	110,500
Sidewalk Program	103,000
Median Program	20,000
Police Vehicles	225,000
Police Training Center	155,000
Fire Station Generator	30,000

✓ *Staffing Levels*

There are no changes from 2006-2007 staffing levels in this 2007-2008 budget.

✓ *Fiscal Health*

Our strategy is to continue to limit and reduce expenditure growth, particularly recurring expenditures, and seek cost savings opportunities to insure that funds are available for needed capital projects in the future. The City has been helped in this regard by our implementation of the Fleet and Facilities Maintenance Plan, discussed above. At this time, the capital projects plan will concentrate on the Stormwater Master Plan, the Riverfront Development Plan, the Parks Master Plan, recreation projects, and transportation needs, in line with the expressed desires of the citizens of Owensboro and this Commission. The master plans allow the City to phase in recommended changes and/or upgrades.

✓ *Fiscal Opportunities*

The City will continue to aggressively pursue its annexation efforts. Annexation is vitally important to growth in revenues, as annexation efforts will insure long-term financial stability for the City in terms of increased property taxes, occupational license fees, and occupational net profit fees through mixed commercial, industrial, and residential development. Our policy will continue to provide annexation and economic development incentives that will pay for themselves within five years of implementation and serve as incentive investments in future revenues to offset the cost of providing services to the newly annexed areas. The policy of balanced and controlled growth will be the City's greatest challenge in the next five to ten years.

ACKNOWLEDGMENTS

Owensboro is in an enviable position compared to many other cities when looking at the future. The City has sufficient reserves. Long-term debt is low. Economic development holds promise for improving existing services. But, most important of all, the public is well served by the men and women of this organization who are dedicated professionals and who provide excellent service for our citizens and our community.

I want to thank the Department Heads, Division Managers, and in particular the Finance Department staff, for the many long hours of work they contributed to make this document possible. I also thank the Commission members for your integrity in directing the financial affairs of the City in a responsible and progressive manner during a demanding budget process.

Respectfully submitted,



Robert L. Whitmer
City Manager



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

City of Owensboro
Kentucky

For the Fiscal Year Beginning

July 1, 2006


President


Executive Director

City of Owensboro

Organization Chart



Our Values

- ★ We promote an enthusiastic partnership with the community, elected officials, and City employees to achieve our vision and our goals.
 - ★ We care about those served.
 - ★ We pursue excellence.
 - ★ We encourage creativity and innovation.
-

**DIRECTORY OF PUBLIC OFFICIALS
FISCAL YEAR 2007-2008**

ELECTED OFFICIALS

BOARD OF COMMISSIONERS

Mayor Tom Watson	Commissioner Al Mattingly, Jr (Mayor Pro Tem)
Commissioner Candance Brake	Commissioner David L. Johnson
Commissioner Cathy Armour	

APPOINTED OFFICIALS AND DEPARTMENT HEADS

City Manager	Bob Whitmer
Operations Manager	Tony Cecil
City Attorney	David Fowler
City Clerk	Carol Blake
City Engineer	Joe Schepers
Community Coordinator	Abby Shelton
Community Development	Keith Free
Facilities Maintenance Superintendent	Lelan Hancock
Director of Finance/Treasurer	Jim Tony Fulkerson
Fire Chief	Ronnie Heep
Garage Superintendent	Eddie Buchanan
Information Services Director	Harvey Sopher
Parks & Recreation Director	Cyndi Sturgeon
Personnel Director	Danielle Woodward
Police Chief	John Kazlauskas
Purchasing Manager	Joey Beatty
Sanitation/Street Superintendent	Bill Parrish
Transit System Manager	Louis Lindsay

APPOINTED BOARDS AND COMMISSIONS

Adjustment & Appeals Boards

Building Code Appeals Board:

Harry Roberts Don Bryant
Sandra Thomas Terry Blake
Ted Lolley (Joint City/County Appointment)
Jim Mischel, Secretary

Property-Maintenance Code Enforcement Board:

Dan Lanham Glenn Morrison
Aaron Anderson

Metro Planning Appeals Board:

Clay Taylor C.A. Pantle, Jr.
Ruth Ann Mason Marty Warren
Judy Dixon Ward Pedley
Sean Patrick-Dysinger

Airport – Owensboro-Daviess County

Sr. Vivian M. Bowles Dr. Andrew Ward
David Gates Joe Lowe
John Medley Robert Gilles, Chair
Frank Schadler, III Ray Assmar
Paul Puckett Brenda Clayton
Tim Bradshaw, Manager

Civil Service Commission

Roger Adams Keith Ellis
Scott Miler Steven Englehardt
Naomi Sutton Danielle Woodward, Clerk

County Board of Assessment Appeals

Robert Hood Bill O'Bryan Carroll Hayden

Historic Preservation Board

Ted Lolley Jack Braden
Ed Allen Terry Blake
Gary Adams Sue Fowler

Housing Authority of Owensboro

Martel Wightman Tommy Covington
Linda Kincaid Alvirta Taylor
Jean Maddox David Condon, Director

Owensboro-Daviess County Board of Ethics

John Bickel Roy Stoops R. Scott Plain, Sr.

Owensboro-Daviess County Industrial Development Authority

Dean Stanley Harold Baggett
Bob Whitmer Jiten Shah
Reid Haire (vacancy)

Owensboro Medical Health Systems, Inc.

City appointees:

Stuart Augenstein
Billy Joe Miles, Chair
Janet Reid

County Appointees:

Robert Carper
J. Alan Braden
Ann Kincheloe

Joint City/County appointee:

Dr. Tom Maddox

Physicians:

Dr. D.S. Prajapati
Dr. Bernard Buchanan
Dr. Robert Schell

Community Directors:

George Henderson, Jr. Gerald Poynter
Dr. Bill Chandler G. Ted Smith

Owensboro Metropolitan Planning Commission

Scott Jagoe Martin Hayden
Drew Kirkland Irvin Rogers
Tim Miller Jimmy Gilles
Judy Dixon David Appleby
Keith Evans Wally Taylor

Owensboro Riverport Authority

Max N. Rhoads, Chairman Jennifer Wright
Whaylon Coleman William M. Kuegel
Eric Anderson Fred Reeves

PENSION PLANS – BOARDS OF TRUSTEES

City Employees' Pension Fund

Tom Watson, Chair James R. Grise
Al Mattingly, Jr. Donnie Brey
Candance C. Brake Danielle Woodward
Jim Tony Fulkerson

Police & Fire Fighters' Retirement Fund

Tom Watson Robert Whitaker
Jim Tony Fulkerson Charles Hayden

Regional Water Resource Agency

Kevin Schwartz George Stuart
Matt Hayden John Stevenson
Harry Roberts Imelda Madison
Tom Dixon

Utility Commission

Louis Johnson, Chair Grant Talbott
Jeffrey Oldham Robert T. Robinson
Leslie E. "Buzz" Van Meter, II Lewis Rouse

HISTORICAL STAFFING BY PROGRAM

PROGRAM	2004-05 BUDGET			2005-06 BUDGET			2006-2007 BUDGET			2007-2008 BUDGET		
	Full	Part	Temp	Full	Part	Temp	Full	Part	Temp	Full	Part	Temp
21 Commissioner/Manager/Legal	8	5	0	8	5	0	8	5	0	8	5	0
31 Information Services (includes Fund 21 GIS)	24	9	11	26	15	1	26	18	1	27	15	0
34 Finance and Purchasing	16	5	0	17	6	0	18	6	0	18	5	0
34 Personnel	6	0	0	6	0	0	6	0	0	6	0	0
4104 Police Administration	5	0	0	5	0	0	5	0	0	5	0	0
4101 Patrol Division	77	2	25	77	2	20	77	2	17	77	2	18
4102 Investigation Division	20	0	0	20	0	0	20	0	0	20	0	0
4103 Support Services Division	21	0	8	19	0	0	19	0	0	19	0	0
4106 Public Safety Communications <i>Police Department</i>	25	2	0	23	2	0	19	2	0	19	2	0
	148	4	33	144	4	20	140	4	17	140	4	18
42 Fire Department	98	0	0	95	0	0	95	0	0	95	0	0
35 Facilities Maintenance	25	2	21	25	2	21	25	3	20	25	3	20
37 Community Development	7	0	0	7	0	0	7	0	0	7	0	0
51 Engineering Services	10	0	4	9	0	5	9	0	5	9	0	5
53 Street Division	19	0	1	18	0	2	17.7	0	1	17.7	1	2
54 City Garage	11	0	0	10	0	0	10	0	0	11	0	0
55 Sanitation	37	0	20	34	1	18	33.3	2	18	33.3	2	18
56 Stormwater	3	0	0	3	0	0	3	0	1	3	0	1
75 Transit <i>Public Works Department</i>	16	6	0	15	7	0	15	7	0	14	7	0
	128	8	46	121	10	46	120	12	45	120	13	46
70 Parks/Recreation Administration	11.5	2	2	10.5	3	3	10.5	3	3	10	4	8
Park/Recreation Facilities	5.5	8	73	4.5	6	71	4.5	6	71	5	5	73
Recreation Programs/Activities	0	0	52	0	0	93	0	0	63	0	0	63
<i>Parks/Recreation Department</i>	17	10	127	15	9	167	15	9	137	15	9	144
DEPARTMENT TOTALS	445	41	217	432	49	234	428	54	200	429	51	208

Note: Temporary employee figures are estimates since these figures may adjust given varying department workloads. Some figures may include temporary contract labor through an outside temporary agency.

Note: Approximately 259 people are employed on a part-time or temporary basis for recreational programs and facilities.

ORDINANCE NO. 21-2007

AN ORDINANCE ADOPTING AND APPROVING THE ANNUAL BUDGET OF THE CITY OF OWENSBORO, KENTUCKY, FOR THE FISCAL YEAR BEGINNING JULY 1, 2007, AND ENDING JUNE 30, 2008, AND APPROPRIATING THE REVENUES TO THE VARIOUS DEPARTMENTS OF THE CITY AS SET FORTH HEREIN.

WHEREAS, in accordance with the provisions of KRS 91A.030, the 2007-2008 Annual Budget for the City of Owensboro, Kentucky, for the fiscal year beginning July 1, 2007, and ending June 30, 2008, has been prepared and is incorporated hereto by reference; and

WHEREAS, said Budget was submitted to the Board of Commissioners and examined by said Board; and

WHEREAS, pursuant to said statute, the Board of Commissioners fixed the date of May 15, 2007, at 4:30 p.m., CDT, in the Commission Chambers at City Hall for a public hearing on the proposed Budget prior to its official adoption; and

WHEREAS, KRS 91A.030 requires the passage of an annual appropriation ordinance based on the annual Budget;

NOW, THEREFORE, BE IT ORDAINED BY THE CITY OF OWENSBORO, KENTUCKY, AS FOLLOWS:

SECTION 1. The estimated revenues and fund balances set forth in the 2007-2008 Budget of the City of Owensboro are hereby appropriated to the various departments of the City of Owensboro for the fiscal year beginning July 1, 2007, and ending June 30, 2008, in the amount of \$88,711,505, inclusive of Internal Service Funds, for the various purposes designated in the 2007-2008 Annual Budget.

SECTION 2. The 2007-2008 Annual Budget is hereby approved and adopted by the Board of Commissioners. Copies of said Budget will be available when published from the office of the Director of Finance.

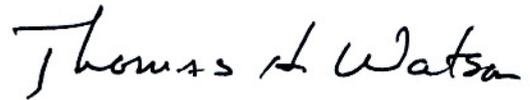
SECTION 3. All appropriations will lapse at June 30, 2008, with the exception of outstanding encumbrances, which will automatically be adjusted to current year and prior year budgets, and incomplete multiple-year capital project balances, which will automatically be re-appropriated.

SECTION 4. Appropriations to the Fleet and Facilities Replacement Fund shall not be directed for any use other than the replacement of vehicles, equipment, and building appurtenances.

SECTION 5. This ordinance shall take effect and be in full force immediately upon its final passage, approval and publication as required by law.

INTRODUCED AND PUBLICLY READ ON FIRST READING, this the 1st day of May, 2007.

PUBLICLY READ AND FINALLY APPROVED ON SECOND READING, this the 15th day of May, 2007.



Mayor

ATTEST:



City Clerk

NOTICE: Details of the annual Budget are on file in the office of the City Clerk at City Hall, 101 East Fourth Street, Owensboro, KY.

**CITY OF OWENSBORO, KENTUCKY
MISCELLANEOUS DATA**

Date of Incorporation: 1817
 Form of Government: City Manager/Commission
 Land Area (Square Miles) 18.51
 Miles of Streets 236.96
 Miles of Sidewalks 204.57

Population 55,000+
 Households 31,867
 Families 41,333

Female/Male ratio 53.3%/47.7%
 Median full-time earnings (as of 1999):
 Men \$33,429
 Women \$21,457

Caucasian 90.6%
 Black or African American 6.9%
 American Indian and Alaska Native .1%
 Asian .5%
 Hispanic or Latino 1.0%
 Persons reporting some other race .5%
 Persons reporting two or more races 1.3%

Police Protection

Number of Stations 1
 Number of Substations 2
 Number of Officers 109
 Number of Crossing Guard Posts 20

Fire Protection

Number of Stations 5
 Training Center 1
 Number of Firefighters 94

Employees

Full-time 429
 Part-time and Temporary 259

City Public Schools

Elementary Schools 5
 Middle Schools 1
 High Schools 1
 Alternative Schools 1
 5-6 Center 1

Parks & Recreation

Number of Parks 19
 Acres of Parkland 378
 Number of Swimming Pools 2
 Number of Tennis Courts 25
 Number of Golf Courses 1

Other Recreational Facilities

Sports Arena 1
 Ice Arena 1
 Performing Arts Center 1
 Senior Center 1
 Recreation Center 1
 Softball Complex 1
 Ball Diamonds 16
 Youth Football Fields 4
 Youth Soccer Fields 13
 Skate Park 1
 Number of Basketball Courts 9
 Number of Museums 3

Water Utility

Number of Users 24,526
 Annual Consumption (mil) 4,333
 Miles of Distribution 285

Sewer Utility

Westside Treatment Capacity (mgd) 15
 Eastside Treatment Capacity (mgd) 6.8

Electric Utility

Number of Street Lights 10,876
 Number of Traffic Signals 111



CITY OF OWENSBORO GENERAL INFORMATION

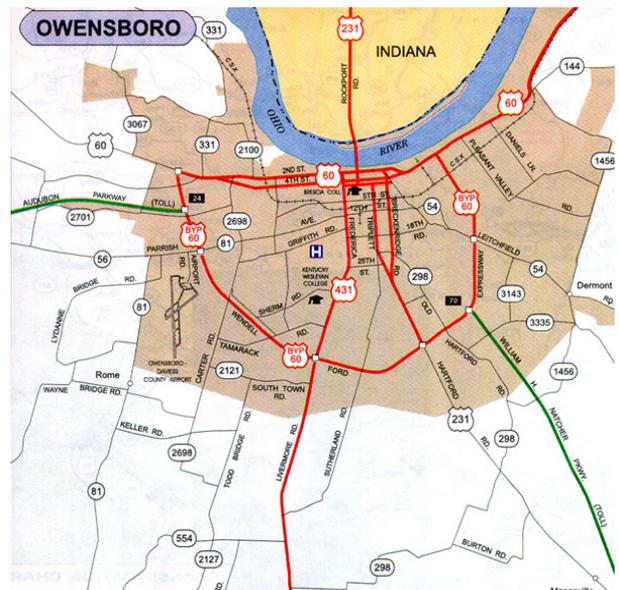
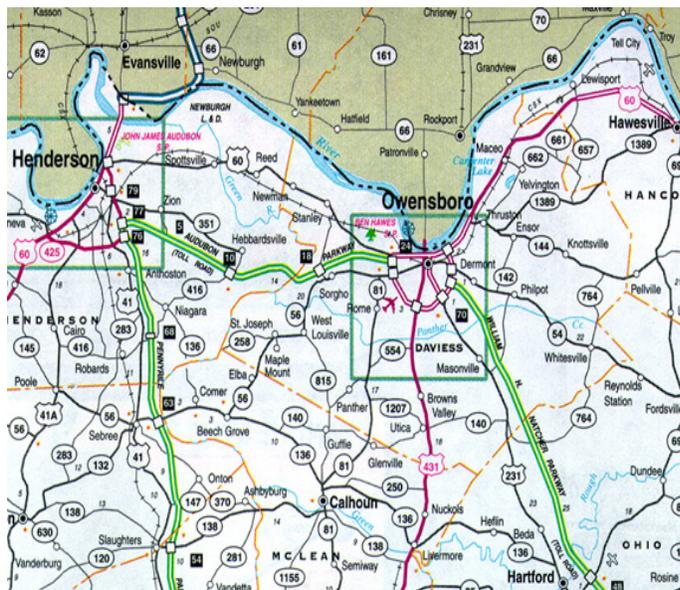
The City

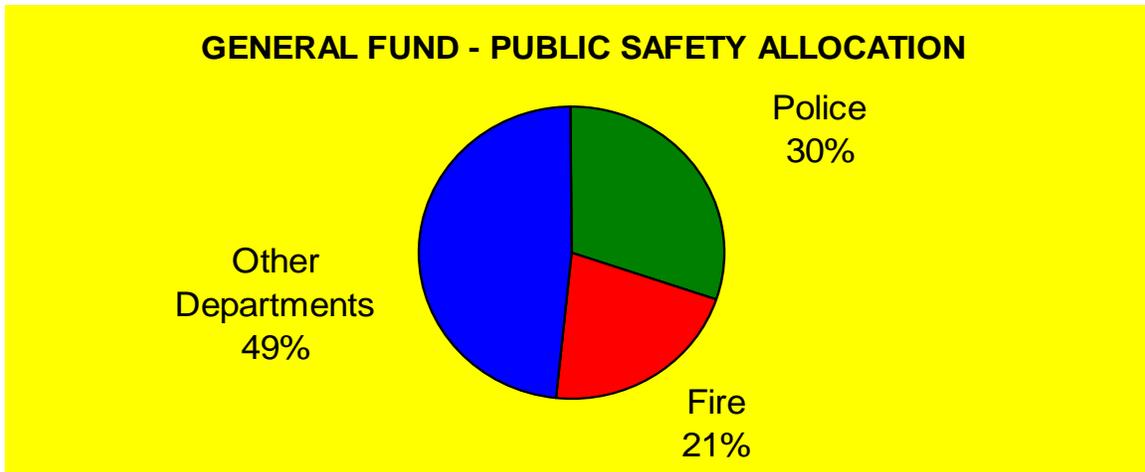
Owensboro, originally known as “Yellowbanks” in reference to the color of the soil along the Ohio River banks, was first settled in 1797. By 1810, David Morton had opened a general store and population of the settlement grew to 100 by 1815. An 1817 Act of the Kentucky Legislature incorporated the town as “Owensborough”, later shortened to “Owensboro”.

The Owensboro area has grown steadily, while retaining the “small town quality” of a friendly city of warm-hearted and hospitable people. Owensboro ranks as Kentucky’s third largest city in terms of population and is the industrial and cultural capital of western Kentucky.

Location

Owensboro is the county seat of Daviess County, Kentucky, and lies on the southern banks of the mighty Ohio River, one of the nation’s major waterways, in the western Kentucky coal field region. Owensboro is located 32 miles southeast of Evansville, Indiana, 123 miles north of Nashville, Tennessee, and 109 miles southwest of Louisville, Kentucky. A bridge from Owensboro into southern Indiana affords a direct route to Interstate 64 in Indiana, providing a link from St. Louis to Louisville.





Public Safety

The City of Owensboro is committed to excellence from its Police and Fire Departments. The Police Department maintains a 3.5-minute emergency response time. The Fire Department maintains a 3.73-minute emergency response time, in accordance with the National Fire Protection and United States Insurance Service Offices recommendation.

The majority of General Fund expenditures, approximately 51%, are budgeted for public safety (police and fire). The above chart illustrates General Fund percentages for public safety and all other departments. The chart does not include capital projects funding.

Education

Quality education is a priority for the City of Owensboro. Education facilities in the area abound. The city, county and parochial school systems provide elementary, middle and secondary school students with quality education. The average student-teacher ratio for these systems is 25:1.

Vocational education is available at the Owensboro Community and Technical College.

Brescia University and Kentucky Wesleyan College are four-year education institutions offering Bachelor of Science and Arts degrees. Owensboro Community College, another institute of higher learning, offers two-year Associate of Arts and Science degrees, and several doctoral degree programs via telecommunications. The Owensboro Community and Technical College is a private two-year accredited school. Post-secondary educational opportunities in Owensboro are graduate programs offered through Brescia and Wesleyan by Western Kentucky University and Murray State University. These programs provide area residents with the opportunity to earn post-graduate degrees without leaving the city. Each year more than 1,500 students participate in graduate programs for credit hours. Another 500 per year take short courses at adult education workshops.



Owensboro is proud of The Wendell H. Ford Government Education Center located at the Area Museum of Science and History. Retired Senator Wendell H. Ford, a local resident, donated memorabilia from his long political career to the Center. The Center includes a replica of his Senate office, a rotunda, and a 70 seat "Senate chamber" used for community, school meetings and lectures. It is equipped with computer and television connections to Washington, D.C. and Frankfort, KY.

Industry and Economic Development

Owensboro has emerged as an industrial hub of western Kentucky, attracting major manufacturing processors in aluminum, distilling, steel, coal mining, and natural gas transmission corporations. Locally produced goods include electrical products, chewing tobacco, plastic, wire, spaghetti sauce, paper products, office furniture, plastic, tubes, small electric motors, truck frames, and many others.



The City is active in promoting economic development, as new developmental job growth is necessary to ensure the continued stability of the City's revenue base. Economic indicators and trends reflect stabilization in the area's economy compared to the previous year. As of April, 2007, area employment averaged approximately 45,198, a 2.98% increase. The April 2007 unemployment rate was 5.11%, approximately the same as the United States rate. Active electric meters rose to 25,274 and water meters rose to 27,486. Construction of single-family units was 139 units, lower than the previous year. The City's continuing recovery from severe tornado damage had lifted the numbers for the past 4 years. Construction of multi-family units increased by 25%.



An aggressive annexation policy is being pursued to insure continued growth and development for the City of Owensboro. Much of the City's long-term growth potential lies in the Carter Road/Airport Corridor, anchored by the 400-acre Mid-America Airpark. The City has coordinated with the Greater Owensboro Economic Development Corporation to complete Mid-America AirPark, which includes AirPark, Tamarack, and Unifirst Drives. The Mid-America AirPark is a valuable tool for attracting new industry to Owensboro. The overall outlook for the area's economy continues to remain bright.

Communications

The Owensboro [Messenger-Inquirer](#) provides daily newspaper service to the citizens of Owensboro and surrounding counties, and sponsors a website at www.messenger-inquirer.com. Nine radio stations serve the Owensboro area. The area is also served by the four major television networks (WEHT, WTVW, WFIE, and WEVV). Cable television service is provided by Time Warner. Owensboro is home to a United States Post Office, with branch offices throughout the City.

Medical Facilities

Owensboro is home to an excellent, well-staffed hospital - Owensboro Medical Health System (OMHS) that serves eight counties in Kentucky and southern Indiana, licensed for 469 beds. Approximately 130 physicians and 50 dentists serve our citizens.

OMHS has partnered with Jewish Heart and Lung Institute and University Cardiothoracic Surgical Associates. Jewish Hospital provides the OMHS heart program with management and medical oversight for cardiac surgery. The University Cardiothoracic Surgical Associates recruits and places surgeons in Owensboro.



OMHS is committed to leadership in heart care and will continue to offer comprehensive cardiovascular diagnosis, treatment and surgery, with a 15-bed coronary care unit, three cardiac catheterization labs, an open heart surgical suite, an intensive care unit with dedicated cardiac surgery beds and two cardiac units with monitoring capabilities.

Available diagnostic services include: EKG, echocardiography, Holter monitoring, lipid profiles, cardiac catheterization, ambulatory blood pressure monitoring and vascular lab. Treatment options include thrombolytic drug therapy, angioplasty, athrectomy, stent electrophysiology and open heart surgery.

Many other facilities serve community medical needs. These include an EmergiCenter, multiple Convenient Care facilities, an Ambulatory Surgical Center, a Wound Healing Center, a Breast and Diagnostic Center, and Outpatient Addiction Services. McAuley Clinic provides care for those not covered by health insurance, Medicaid or Medicare, with no charge for services. RiverValley Behavioral Health helps children and adults with emotional, mental and behavioral problems. The City has a state-maintained county health department.

The Owensboro HealthPark Center sponsors wellness programs to enrich City residents in development, maintenance and integration of overall health in mind, body and spirit. The health resource center is available to all residents. The HealthPark makes wellness affordable, available and effective with outpatient diagnostic capabilities, rehabilitation therapy, and a health and fitness center. Health screenings, classes and other program offerings are open to the community to help our citizens improve their lives with preventative wellness opportunities.

Recreation and Culture

The Owensboro-Daviess County Library serves the community well, with a collection of over 150,000 books and 13,000 audiovisual items. Interest in the natural sciences and area history is maintained by the Owensboro Area Museum. Art lovers are enjoying the recent expansion of the Owensboro Museum of Fine Art, which now features an Atrium Sculpture Court, a restored Civil War-era mansion, the Kentucky Spirit Galleries, and a priceless collection of German stained glass windows. These institutions are recognized as among the finest in western Kentucky.



Owensboro offers wide ranges of recreational and cultural activities to its citizens. Our citizens enjoy everything from fishing on nearby lakes to live performances of the Owensboro Symphony Orchestra, one of the finest in the state. Municipal parks provide areas for picnicking, golf, hiking, tennis, softball, football and just plain relaxing. State-maintained Carpenter and Kingfisher lakes offer a fine arena for the fisherman. Other water sports may be enjoyed on the Ohio River.

Whether walking, running or biking for fun or exercise, the City's Greenbelt offers a safe route for its residents.

During the summer months, the City maintains two swimming pools and the Kendall Perkins Spraypark, a shallow water play area specially built for small children. Legion Park's sprayground is an enhancement to a beautiful park located in the center of Owensboro that already features basketball courts, a walking trail, playground equipment, and covered shelters.



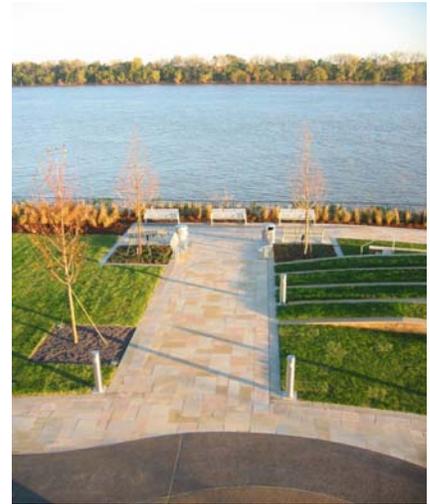
Owensboro RiverPark Center, a performing arts and civic center, boasts a 1,500 seat multi-purpose auditorium, and experimental theatre, a riverfront plaza, an open-air courtyard, meeting/reception rooms, and the International Bluegrass Music Museum. Each year the RiverPark Center hosts over 150 performance events and 900 civic events. This year the RiverPark Center is offering a Mystery Writers Festival. Other community activities include music, theatre and art. Cultural activities play a major role in the everyday lives of Owensboro's residents. Many cultural agencies are funded in part by the City of Owensboro.



Fridays After 5 is a weekly series of free outdoor concerts held on the riverfront beginning at the RiverPark Center patio and continuing for nearly 4 city blocks. The festival, created by Downtown Owensboro, Inc., began in 1996 with 10 concert weekends. It has grown to a summer-long signature event for the tri-state area hosting more than 35,000 visitors. Fridays After 5 continues through September 2007. The festival includes live bands, interactive events for families, entertainment and crafts each Friday after 5:00 p.m. until 10:00 p.m.



Mitch McConnell Plaza and Walkway is the City's most recent waterfront addition. Owensboro is indebted to Senator McConnell for his loyalty and dedication to the City and its ambitious riverfront projects. The City dedicated the plaza and walkway in his honor.



Owensboro hosts three major summer festivals. Each festival is unique and designed for the whole family. The International Bar-B-Q Festival is hosted on the Ohio River front each year. Daviess County has over 150 years of barbecuing experience and boasts of being the Bar-B-Q Capital of the World. The Bar-B-Q Festival is packed with food, music, dance, and more food.

The Fourth of July weekend ushers in the next Owensboro celebration -- the Owensboro Summer Festival, billed as the July 4th extravaganza. This festival is filled with countywide competition in softball, soccer, volleyball, running and much more. Musical entertainment and a major fireworks display are a big part of the festival.

A third festival is held each year in Owensboro's beautiful English Park overlooking the Ohio River.

Owensboro has been awarded the designation of *Sports Illustrated* "Sportstown" as the state's top location for community sports and recreation. As Cyndi Sturgeon, Parks and Recreation Department Director, was quoted as saying in the *Sports Illustrated* article: "Sports are a huge focus here in Owensboro and we try to appeal to everyone at all stages of life — from tee-ball to adult softball and activities for seniors. It's our goal to help our residents have a positive, lifelong relationship with sports."



The Owensboro Sportscenter, a 5,000-seat, air-conditioned auditorium/arena, is home to local high school and college basketball. The City has several times hosted the NCAA Division II Men's "March Madness" Basketball Tournaments at this site. In past years, the Sportscenter has hosted the Kenny Rogers Christmas Show and the Kentucky-Indiana Boys' and Girls' High School Basketball Series.

Owensboro high schools participate in all major team sports offered by the Kentucky High School Athletic Association, and often at least one of these schools is in serious contention for state champion for various sports.

The Kentucky Wesleyan College basketball team has been referred to as the "UCLA of Small College Basketball". The Panthers are a perennial powerhouse in NCAA's small college basketball ranks, and have won eight NCAA II National Tournaments.

City facilities allow Owensboro to host to several national baseball and softball tournaments. The City has hosted four national championship tourneys and was awarded the James Farrell Award for hosting one of the highest rated national tournaments in the country. The City successfully hosted the 2004 NSA Men's Class D World Series, the 2004 USSSA "AA" National Championships, the 2004-2005 BPA Youth World Series, and the 2005 ASA Girls 14 & Under Fast Pitch National Championship.

Jack C. Fisher Park and the Owensboro Recreation Department hosted the 2005 Kentucky Fast-Pitch Softball State Tournament. The Owensboro Catholic Lady Aces captured the 2005 Kentucky Fast-Pitch Softball State Championship in front of a huge hometown crowd and finished second in 2006. Lady Aces have earned 4 state titles since 1998.

Owensboro residents, children, teens, adults, and seniors have many recreational options, including golf, tennis, softball, volleyball, ice-skating, soccer, football, baseball and basketball. The Parks department hosts many special events throughout the year, which includes "Ghosts and Goblins" and "Daddy-Daughter Date Night". There are also developmental and instructional programs in t-ball, soccer, cheerleading, tennis, golf, tae-kwon do, baseball, softball, volleyball, ice-skating, swimming, tumbling and fishing. The Owensboro Youth Hockey Association, Inc., is open to youth ages 5-18 from November to the end of March. The Owensboro Youth Soccer League involves youth ages 6-19 during spring and fall seasons. Owensboro Youth Baseball develops young people ages 6-18 in baseball.

The Government

Owensboro operates under a City Manager form of government. The Mayor and four Commissioners constitute the Board of Commissioners. The citizens elect the Commissioners at large on a non-partisan ballot. The Mayor is elected for a four-year term and the Commissioners for two-year terms. The Mayor and Commissioners have equal voting power. The Commission sets the policies that govern the City. It appoints citizen advisory groups that help in the decision-making process. The City Manager is appointed by the Board and is responsible for the day-to-day operations of City employees. Department managers are responsible for their various departments and report to the City Manager.

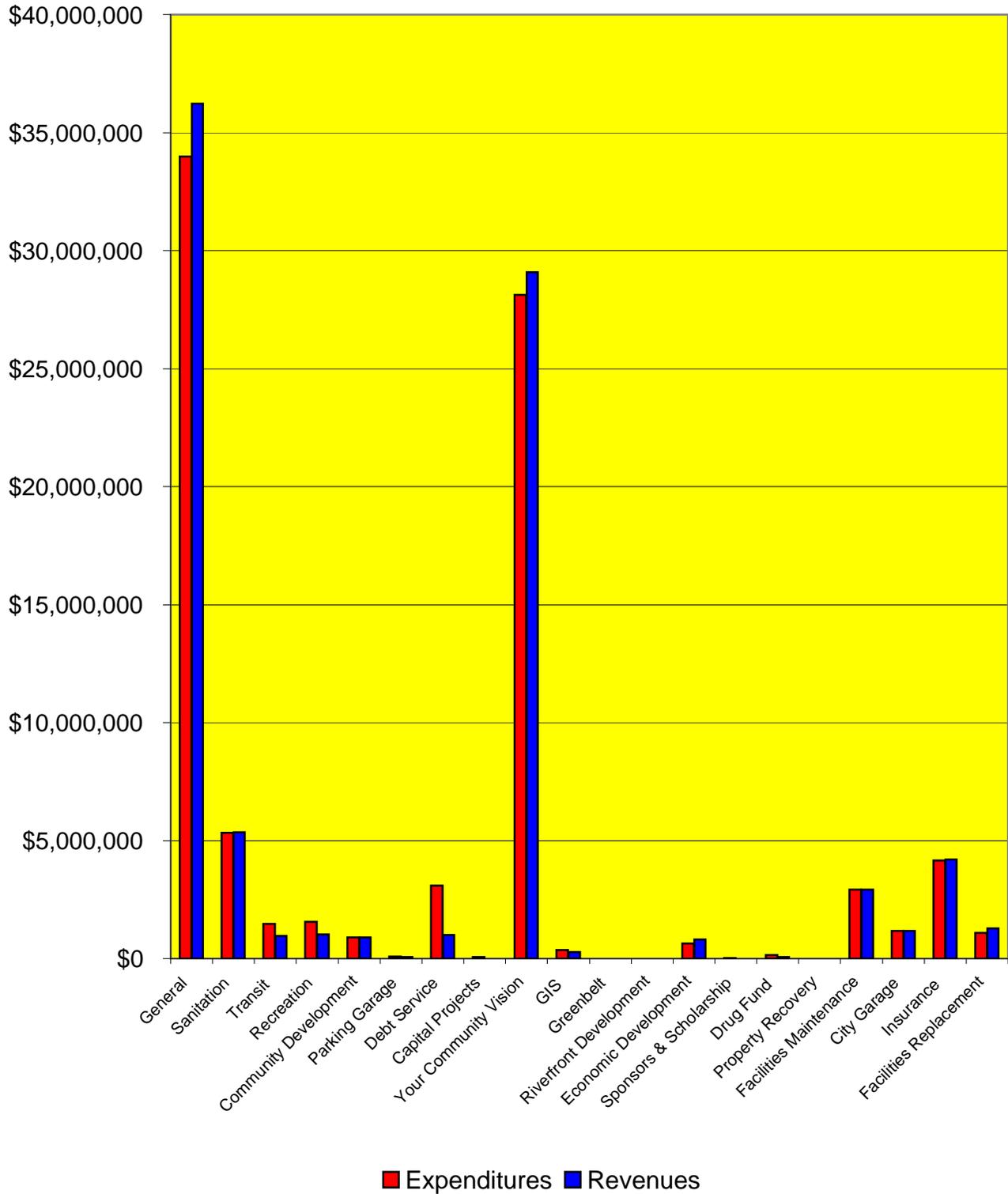
2007-2008 Budget

BUDGET OVERVIEW

All Appropriated Funds and Internal Service Fund Information

Budgeted Funds	Revenue	Expenditure	Operating Transfers In/(Out)	Net Excess/ (Deficiency)	Estimate Beginning Fund Balance	Capital Transfers In/(Out)	Estimated Ending Fund Balance
General	\$36,220,961	\$33,990,661	\$ (2,763,571)	(\$533,271)	\$3,315,374	\$500,000	\$3,282,103
Sanitation	5,355,300	5,338,745	0	16,555	5,591,462	0	5,608,017
Transit	955,075	1,463,235	508,160	0	0	0	0
Recreation	1,016,575	1,549,886	533,311	0	0	0	0
Community Development	893,919	893,919	0	0	0	0	0
Parking Garage	57,000	81,599	24,599	0	0	0	0
Debt Service	998,517	3,086,143	2,087,626	0	0	0	0
Capital Projects	0	60,000	60,000	0	0	0	0
Your Community Vision	29,085,364	28,125,797	(541,011)	418,556	0	0	418,556
GIS	274,000	364,886	90,886	0	0	0	0
Greenbelt	0	0	0	0	13,435	0	13,435
Riverfront Development	0	0	0	0	0	0	0
Economic Development	815,000	629,696	0	185,304	108,490	(285,000)	8,794
Sponsors & Scholarship	5,000	20,000	0	(15,000)	15,224	0	224
Drug Fund	64,320	142,294	0	(77,974)	139,000	0	61,026
Property Recovery	2,300	0	0	2,300	6,100	0	8,400
Total Appropriations	\$75,743,331	\$75,746,861	\$ 0	(\$3,530)	\$9,189,085	\$215,000	\$9,400,555
Internal Service Funds							
Facilities Maintenance	\$ 2,926,329	\$ 2,926,329	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
City Garage	1,166,433	1,166,433	0	0	50,000	(50,000)	0
Insurance	4,195,891	4,160,891	0	35,000	800,000	0	835,000
Facilities Replacement	1,281,346	1,096,402	0	184,944	710,185	(165,000)	730,129
Total Internal Service	\$ 9,569,999	\$ 9,350,055	\$ 0	\$ 219,944	\$ 1,560,185	(\$215,000)	\$ 1,565,129

2007-2008 Revenue and Expenditure Comparisons for All Appropriated Funds



WHAT IS THE CITY BUDGET?

Every year the City Commission adopts a Budget for the next fiscal year (the City's fiscal year runs from July 1 of one year through June 30 of the next year). The Budget is the City's business and financial plan for the year.

The two purposes of the Budget are as follows:

1. to set goals, objectives, and service levels for the City to meet during the next year, insuring the provision of City services to Owensboro residents; and
2. to estimate and allocate the money the City will take in and spend during the year.

In many ways the City's budget is like a household budget. Every year we sit down and estimate what we think our income will be for the coming year, and we make plans on how to spend and save this income.

There are some key differences, however, between the City and a household budget. Our income (called revenue) can fluctuate substantially within a given year or from year to year. It is not like having a known paycheck to spend or save. There are very few sources of income over which the City has direct control. For example, we have no control over property tax revenue; it can fluctuate depending on the number of homes sold in the community and the amount of building activity. The level of building activity also impacts other sources of revenue such as building permit fees. These are revenues that have a somewhat direct relationship with the general state of our economy, or in the case of occupational/net profit fees, the number of good paying jobs available in the community.

We have a little more certainty and control over how much money we spend, but even that has some impacts and restrictions that reduce our flexibility. The federal government and state government require that we incur additional expenses, such as Medicare contributions and required methods of compensating for overtime mandated by federal law. In addition, we do not, in most cases, have the

ability to stop doing things simply because we do not have the income. Police and fire protection are good examples. Even if revenue decreases substantially, we still need to be able to staff the fire stations and provide a minimum level of police patrol services.

It is important to remember that the numbers in the budget are estimates. Many things happen during the year that impact our income and spending. However, we try to budget as best we can. We estimate revenues realistically to insure that there are adequate funds to meet our needs. We maintain adequate reserves to protect us from future unknowns.

WHAT ARE "FUNDS"?

The City's Budget is financed by the use of different "funds." A fund can be thought of as a separate bank account used for specific purposes. The **General Fund** is the City's main operating fund used to pay for traditional City services such as police and fire protection, administration, and street maintenance. These activities utilize most tax dollars, such as property tax and occupational/net profit fees, but are also supported by licenses and permits, user fees, and investment earnings. Some activities in the General Fund, such as building inspection or photo copying, are intended to be substantially self-supporting through fees for services provided for and charged to individuals.

Another major group of City funds are called **Enterprise Funds**. These funds are used to account for specific services that are funded directly by fees and charges to users. In Owensboro, these funds include most recreation activities, e.g. Hillcrest Golf Course, the Sportscenter, etc., Sanitation, and Transit. The intent is that the funds be completely self-supporting and not be subsidized by general revenue or taxes. These funds are accounted for as if each activity were a separate, independent non-profit business of the City.

The City also maintains a **Capital Improvement Fund**. A capital improvement is usually a large construction project such as reconstruction of a roadway, the development of parkland, or the construction of a building.

2007-2008 Budget

Finally, the City maintains **Debt Service, Special Revenue, Internal Service, and Economic Development Funds**. Debt Service funds are used to pay the principal and interest payments associated with retiring bonds issued by the City. Special Service funds set aside special revenue, such as Community Development Block Grant (CDBG) federal revenue, which is restricted in its use. Internal Service funds, such as the City Garage Fund or the Facilities Maintenance Fund, capture revenue received from user departments as user charges. The Economic Development Fund was set up to capture anticipated incremental increases in revenue as a result of occupational taxes, along with grants, and to track the cost of incentives against the revenue generated.

HOW IS THE BUDGET PREPARED?

Staff prepares the budget each year, detailing what is necessary to provide City services for the next year, identifying various department objectives and significant policy issue for Commission direction. After delivery of the proposed budget to the Commission, the Commission holds public budget hearings in late April or early May to provide the public the opportunity to make any comments or suggestions regarding the budget. The Commission then adopts the budget as it may be amended during the budget hearings. An Annual Budget is subsequently adopted, formally incorporating in a single document the changes that were directed during the budget hearings.

Staff prepares a budget document for the City Manager to insure that the spending authority proposed by the City Manager carries with it an anticipated level of service. The budget process is designed to integrate the managerial task of planning with the quantitative task of presenting expenditure requests for approval. It is inherent in the budget preparation process that individual department managers have the most insight into their own operations and should be the ones to identify and support the programs they are able to provide, as well as benefits and costs of those programs. The budget document follows the format of presenting discrete programs (groupings of interrelated functions within a department, such as a division) for analysis and approval by the City Commission.

City of Owensboro 2007-2008 Budget Calendar

DATE	RESPONSIBILITY	ACTION
January 29	Finance	Discuss budget process at staff meeting
February 1	Finance	Mail agency funding request letters
February-March	Finance All Departments	Review budget structure and allocations
March 9	Finance/Agency	Agency Funding requests due
March 15	All Departments	Submit budget requests to Finance
March 20	Finance	Advertise budget work sessions
March 20	City Manager/Finance	Estimate revenues and expenditures
March 20	City Manager Finance/Personnel	Review personnel data
March 20-22	City Manager Finance Departments	Review requests with department managers (individual times will be scheduled)
April 13	Finance	Distribute draft budget to Mayor and Commissioners
April 18-19	Mayor Commissioners	Public hearing and work session
May 1	Mayor Commissioners	First reading
May 15	Mayor Commissioners	Second reading
June	Finance	Prepare adopted budget in final form
June	City Clerk	Publish ordinance adopting budget

BUDGETS AND BUDGETARY ACCOUNTING

The City follows these procedures in adopting its budget and establishing the budgetary data reflected in its financial statements:

1. Proposed use hearings are conducted to obtain public input prior to preparation of the proposed operating budget.
2. Prior to May 1, the City Manager obtains estimates from department heads to prepare the proposed operating budget.
3. Prior to June 1, the City Manager submits to the City Commission a proposed operating budget and 5-year Capital Improvement Program (CIP) for the fiscal year beginning July 1. The operating budget includes proposed operating expenditures, fund transfers, the 1st year of the proposed 5-year CIP, and the means for financing them.
4. The proposed budget is discussed in work sessions open to the public, and a public hearing is conducted to obtain taxpayer comments prior to approval of the budget.
5. Prior to the 4th day before the beginning of the fiscal year, the budget is legally enacted through passage of an ordinance.
6. The City Manager is authorized to transfer budgeted fund amounts within departments. The City Commission must approve any revisions that alter the total expenditures of any department or fund. Therefore, the control level on budgetary items is maintained at the department level.
7. Annual budgets are adopted on a basis consistent with generally accepted accounting principles for all governmental funds, except for the Capital Projects Funds and the Debt Service Fund because effective budgetary control is alternately achieved through project budgets, bond indenture provisions and City ordinances, respectively.
8. Government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are proprietary fund and fiduciary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.
9. Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose the government considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. As under accrual accounting, expenditures are generally recorded when a liability is incurred. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.
10. Property taxes, franchise taxes, licenses, and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. All other revenue items are considered to be measurable and available only when cash is received by the government.
11. Encumbrance accounting, under which purchase orders, contracts, and other commitments for the expenditure of monies are recorded in order to reserve that portion of the applicable appropriation, is employed as an extension of formal budgetary integration in the General Fund and Special Revenue Funds for which annual budgets have been adopted. Encumbrances outstanding at year-end are reported as reservations of fund balances since they do not constitute expenditures or liabilities.

Budgets for the General and Special Revenue Funds are adopted on the modified accrual basis. Encumbrance accounting, under which purchase orders, contracts and other commitments for the use of resources are reflected in order to reserve that portion of the applicable appropriation, is employed as an extension of formal budgetary integration in the General Fund and Special Revenue Funds for which annual budgets have been adopted.

FISCAL POLICIES

GENERAL FINANCIAL GOALS

The City will maintain a financially viable City that can maintain an adequate level of municipal services, maintain the financial flexibility necessary to continually adapt to local and regional economic change, and maintain and enhance the sound fiscal condition of the City.

OPERATING BUDGET POLICIES

The City Manager will prepare a budget calendar at the beginning of the budget preparation process. A balanced budget is achieved when the total sum a government collects in a year is equal to the amount it spends on goods, services, and debt interest. The City will adopt a balanced budget by June 30th of each year in which revenues will equal expenditures unless the use of reserves is expressly authorized by the City Commission.

An annual base operating budget will be developed by accurately and realistically projecting revenues and expenditures for the current and forthcoming fiscal year. Annual operating budgets will provide for the cost of operations of new capital projects.

The existing base budget will be thoroughly examined during the budget development process to assure removal or reduction of any services or programs that could be eliminated or reduced in cost.

The City will avoid budgetary and accounting procedures which balance the current budget at the expense of future budgets unless the use of reserves is expressly authorized by the City Commission.

The City will forecast its General Fund expenditures and revenues for each of the next five years and will update this forecast at least annually.

REVENUE POLICIES

The City will strive to maintain a diversified and stable revenue system to shelter it from short-term fluctuations in any one revenue source. Revenue estimates will be accurate and realistic, sensitive to local and regional economic conditions.

An objective, analytical process, using trend, judgmental, and statistical analyses, as appropriate, will estimate annual revenues.

One-time revenues will only be used for one-time expenditures, including capital and reserves.

USER FEES AND RATES

Customer rates and fees will be reviewed annually for potential adjustments to recover the full cost, direct and indirect, of services provided. The City will set fees and user charges at levels that fully support or reimburse the total direct and indirect cost of an activity, except when the Commission determines that a subsidy is in the public interest.

EXPENDITURE POLICIES

The City will maintain levels of service, as determined by the Commission, to provide for the public well being and safety of the residents of the community. Capital assets will be maintained and replaced as necessary, minimizing deferred maintenance.

Employee benefits and salaries will be maintained at competitive levels. The City will develop and use technology and productivity enhancements that are cost effective in reducing or avoiding increased personnel costs.

CAPITAL BUDGET POLICIES

The City will make all capital improvements in accordance with an adopted and funded capital budget.

The annual five-year Capital Improvement Program (CIP) includes design, development, implementation, and operating and maintenance costs. The CIP will identify the estimated full cost and potential funding sources for each proposed capital project, including annual operating cost estimates associated with the project, prior to submitting proposed projects for approval.

DEBT POLICIES

The City will limit long-term debt solely to those capital improvements that cannot be financed from current revenue sources. The City may use inter-fund loans rather than outside debt to meet short-term cash flow needs.

The City will use debt financing for projects with a useful life that can reasonably be expected to exceed the period of debt service and will minimize costs and liabilities to the City when sponsoring debt financing.

2007-2008 Budget

RESERVE POLICIES

The City will develop and annually review reserve guidelines to protect the City in emergencies and from future uncertainties and to finance unforeseen opportunities and/or requirements. The City reserve shall equal 10% of General Fund expenditures.

Unreserved, undesignated fund balances will be maintained in the general fund in accordance with reserve guidelines established by the Commission, to provide for revenue and expenditure budget fluctuations, unanticipated emergencies, economic uncertainties, economic development opportunities, and future capital projects.

Restricted reserves will be maintained as required for bond security, and designated reserves and liability accounts for liability claims, workers' compensation claims, accrued vacation, vested accrued sick leave, and other lawfully imposed liabilities of the City.

The City will maintain working capital in the Facilities Maintenance Fund, set up as an internal service fund, to enable the timely maintenance of buildings and facilities.

The City will maintain working capital in the Fleet and Facilities Replacement Fund, set up as an internal service fund, to enable the timely replacement of roofs, vehicles and equipment.

INVESTMENT POLICIES

The Finance Director is responsible for management of the City's investment program and has authority to establish specific written procedures for operation of the investment program which are consistent with the City's investment policy. Procedures will include explicit delegation of authority, if any, to persons responsible for investment transactions. No person may engage in an investment transaction except as provided in the Investment Policy and the procedures established by the Finance Director. The Finance Director is ultimately responsible for all transactions undertaken and has established a system of controls to regulate activities of subordinate officials and employees. Controls are designed to prevent and control losses of funds arising from fraud, employee error, third party misrepresentation, unanticipated changes in financial markets, or imprudent actions by officers and employees.

Interest Rate Risk

The City recognizes that some level of risk is inherent in any investment transaction. Losses may be incurred due to issuer default, market price changes, or closing investments prior to maturity due to unanticipated cash flow needs. Diversification of the City's investment portfolio by institution, type of investment instrument, and term to maturity is the primary method to minimize investment risk.

With the exception of fully insured or fully collateralized investments, and except for authorized investment pools, no more than twenty-five percent of the City's total investment portfolio shall be invested in a single security type or with a single financial institution. Unless matched to a specific cash flow need, no more than fifty percent of the funds shall be invested in securities maturing more than ten years from the date of purchase.

Credit Risk

The City's investment policy limits investments to obligations of the U.S. and of its agencies and instrumentalities, obligations backed by the full faith and credit of the U.S. or a U.S. government agency, obligations of any corporation of the U.S. government, certificates of deposit issued by FDIC insured or similarly collateralized institutions, and bonds and securities of states, local governments, or related agencies in the U.S. rated in one of the three highest categories by a nationally recognized rating agency. The City's investments in U.S. government agencies listed above were rated AAA by Moody's.

Custodial Credit Risk

For an investment, custodial credit risk is the risk that, in the event of the failure of the counterparty, the City will not be able to recover the value of its investments that are in the possession of an outside party. All of the City's investments in U.S. government agencies were held by the counterparty and carry the explicit guarantee of the U.S. government. It is the City's policy that all cash and investments maintained in any financial institution named as a depository be collateralized. In order to anticipate market changes and provide a level of security for all funds, the collateralization level shall be 110% of the market value of principal, plus accrued interest. Collateral shall always be held by an independent third-party custodian with whom the City has a current custodial agreement.

2007-2008 Budget

The City Treasurer will annually review the City's Investment Policy and recommend revisions, as appropriate.

The City will invest funds in a manner that provides the highest investment return with the maximum security of principal while meeting the daily cash flow demands of the City and conforming to all state statutes and City regulations governing investment of public funds.

The following are the City's primary investment objectives, in order of priority:

Safety. The foremost objective of the investment program is safety of principal. Investments will be undertaken in a manner that seeks to ensure the preservation of capital in the overall portfolio. To attain this objective, diversification is required in order that potential losses on individual securities do not exceed the income generated from the remainder of the portfolio.

Liquidity. The investment portfolio shall remain sufficiently liquid to meet all operating requirements that might be reasonably anticipated.

Return on Investment. The investment portfolio shall be designed with the objective of attaining a market rate of return throughout the budgetary and economic cycles, taking into account the City's investment risk constraints and the cash flow characteristics of the portfolio.

ACCOUNTING, AUDITING, AND FINANCIAL REPORTING POLICIES

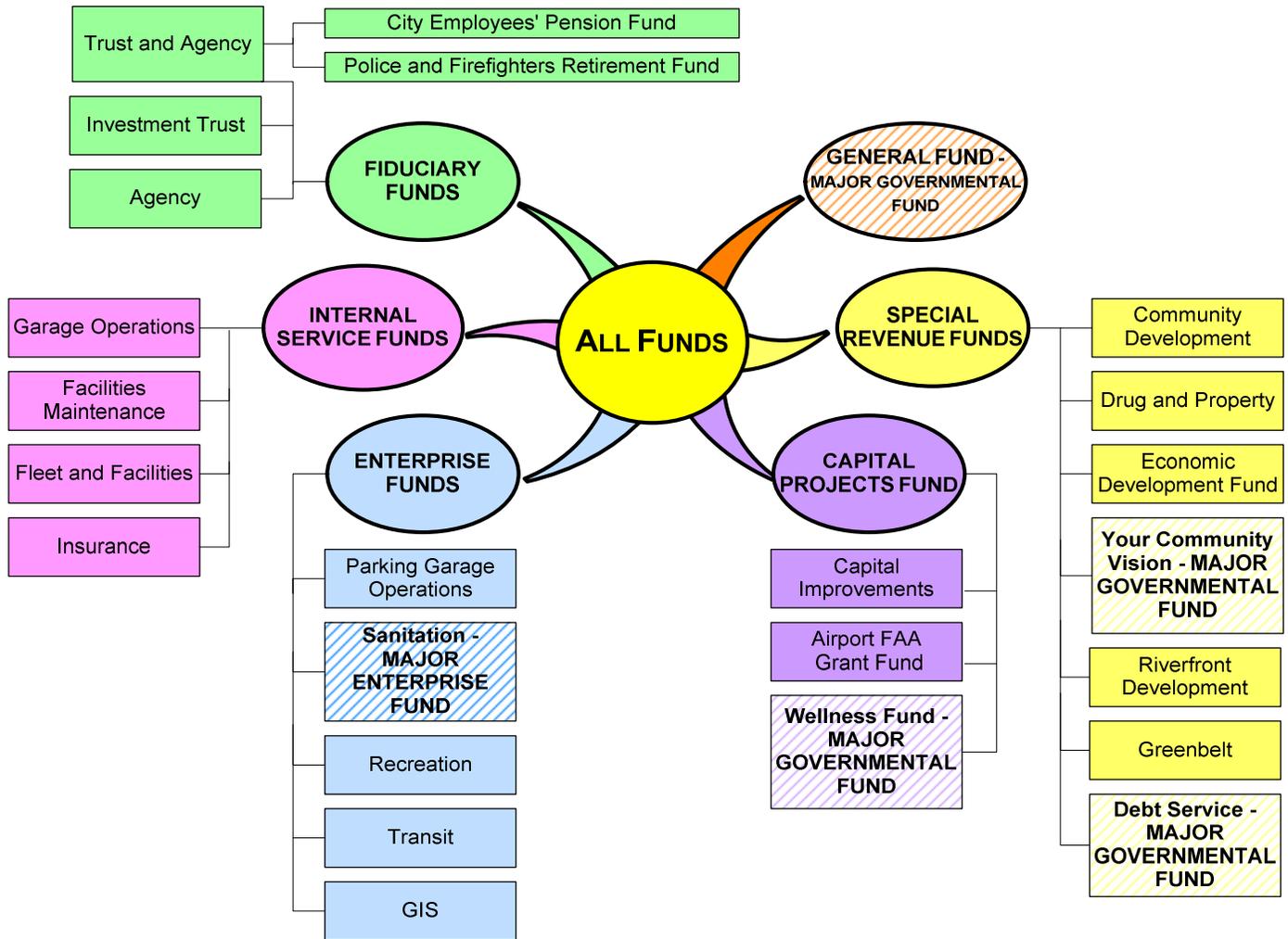
The City's accounting and financial reporting systems will be maintained in conformance with generally accepted accounting principles as they apply to governmental accounting.

Periodic financial reports and status reports will be submitted to the Commission, distributed to departments, and made available to the public. Full disclosure will be provided in general financial statements and bond representations.

An independent public accounting firm will perform an annual audit with the subsequent issuance of a Comprehensive Annual Financial Report.

FUND ACCOUNTS DISCUSSION

City accounts are organized and operated on the basis of funds and account groups. All City of Owensboro funds are appropriated. A fund is an independent fiscal and accounting entity with a self-balancing set of accounts. Fund accounting segregates funds according to the intended purpose and is used to aid management in demonstrating compliance with finance-related legal and contractual provisions. The City maintains a minimum number of funds consistent with legal and managerial requirements. Account groups are a reporting device to account for certain assets and liabilities of governmental funds not recorded directly in those funds. Major funds are designated; all funds are described. There are four major governmental funds and one major enterprise fund.



GENERAL FUND (MAJOR FUND)

General operating fund of the City – accounts for all general tax revenues and other receipts not allocated by law, ordinance or contractual agreement to other funds. General operating expenditures, fixed charges and capital improvement costs not paid through other funds are paid from this fund.

SPECIAL REVENUE FUNDS

Established to account for revenue from specific taxes, governmental grants or other revenue sources designated to finance particular City functions and/or activities. Special Revenue Funds of the City are:

- **Community Development Fund.** Established to account for grants awarded to the City for community development. Resources are restricted to activities directed toward satisfying the primary objective of developing viable urban communities and expanding economic opportunities, principally for individuals or families of low and moderate income.
- **Drug and Property Recovery Fund.** Established to account for funds obtained through drug law enforcement efforts.
- **Riverfront Development Fund.** Established to account for revenues and expenditures for funding of riverfront development projects.

2007-2008 Budget

- **Economic Development Fund.** Established to monitor incentives disbursed for economic development of the City and the increased revenues resulting from that development. The City's intent is to provide incentives that result in increased revenue to offset the incentives within a 5-year period.
- **Your Community Vision Fund (MAJOR FUND).** Established to account for revenues derived from a .33% occupational license tax increase; revenues are used to fund expenditures of Your Community Vision capital projects (no operating expenditures).
- **Greenbelt Fund.** Established to account for federal grant funds received for constructing recreational area.
- **Debt Service Fund (MAJOR FUND).** Established to account for accumulation of resources and payment of general obligation bond principal and interest from government resources.

CAPITAL PROJECTS FUNDS

Accounts for capital improvements, except those accounted for in proprietary funds:

- **Capital Improvements Fund.** Established to account for acquisition, issuance of debt, or construction of major capital projects purchased with funds from long-term borrowings.
- **Airport FAA Grant Fund.** Established to account for the City and County's grant matching funds for development and improvement of the airport.
- **Wellness Fund (MAJOR FUND).** Established as an unreserved fund to account for capital projects related to wellness; fund balance is \$3.33 million.

ENTERPRISE FUNDS

Used for operations (a) that are financed and operated in a manner similar to private business enterprises - where the City's intent is that costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or (b) where the governing body has decided that periodic determinations of revenues earned, expenses incurred and/or net income is appropriate for capital maintenance, public policy, management control, accountability or other purposes.

- **Parking Garage Operations Fund.** Established to manage and account for operations of the parking garage facility.
- **Sanitation Fund (MAJOR FUND).** Established to more effectively manage and account for the operations of the Sanitation Department.
- **Recreation Fund.** Established to manage and account for operations of the swimming pools, golf course, ice arena and Sportscenter.

- **Transit Fund.** Established to manage and account for operations of the Transit Department.

INTERNAL SERVICE FUNDS

Used to account for financing of goods and services provided by one department or agency to other departments or agencies of the City on a user charge basis. Internal Service Funds include:

- **Garage Operations Fund.** Established to account for garage maintenance provided to City departments.
- **Facilities Maintenance Fund.** Established to account for maintenance provided to departments within the City.
- **Fleet and Facilities Fund.** Established to account for foreseeable capital expenditures and to straight-line that cost over 30 years.
- **Insurance Fund.** Established to account for City health and workers' compensations insurance programs.

FIDUCIARY FUND TYPE

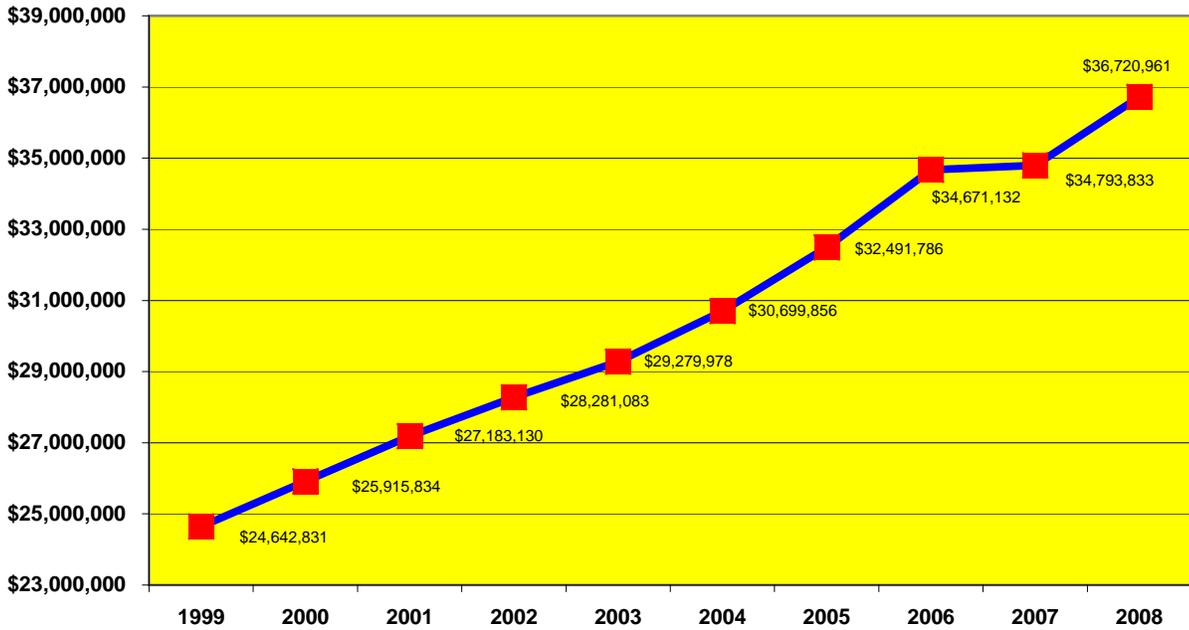
- **Trust and Agency Funds.** Used to account for assets held by the City in a trustee capacity or as an agent for individuals, private organizations, other governments and/or other funds. Pension Trust Funds are accounted for essentially as Enterprise Funds are since capital maintenance is critical. Agency Funds are custodial in nature (assets equal liabilities) and do not involve measurement of results of operations. The Pension Trust and Agency Funds of the City are as follows:
 - **City Employees' Pension Fund.** The City Employees' Pension Fund (a contributory defined benefit plan) was created by ordinance on August 13, 1946, under Kentucky Revised Statutes Sections 90.310 to 90.410. It covers all employees of the City and Owensboro Municipal Utilities, except for the Owensboro Riverport Authority, City's police and firefighters, and those employees who elected to transfer into the CERS.
 - **Police and Fire Fighters Retirement Fund.** The Police and Fire Fighters Retirement Fund (a contributory defined benefit plan) was created by ordinance, March 26, 1928, under KRS Sections 95.851 to 95.991. It covers City of Owensboro employees in the police and fire departments who elected not to transfer into the CERS.
- **Investment Trust Fund.** Established to account for monies of legally separated entities that participate in the City-sponsored external investment pool. This fund is classified as a fiduciary fund.
- **Agency Fund.** This fund is custodial in nature and does not present results of operations or have a measurement focus. This fund is used to account for assets that the government holds for others in an agency capacity.

2007-2008 Budget

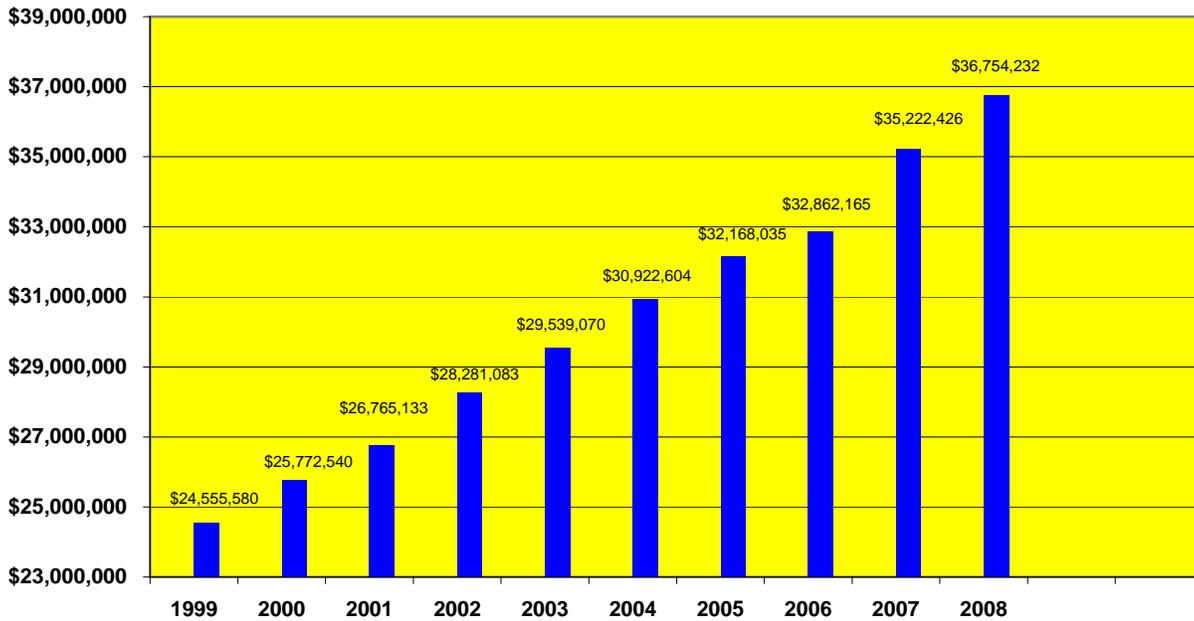
The City's agency fund accounts for school district tax collection and payment to the Owensboro Board of Education, and deferred compensation assets held for employees (according to IRS §457).

2007-2008 Budget

10-Year Historical Revenue Trend - General Fund



10-Year Historical Expenditure Trend - General Fund

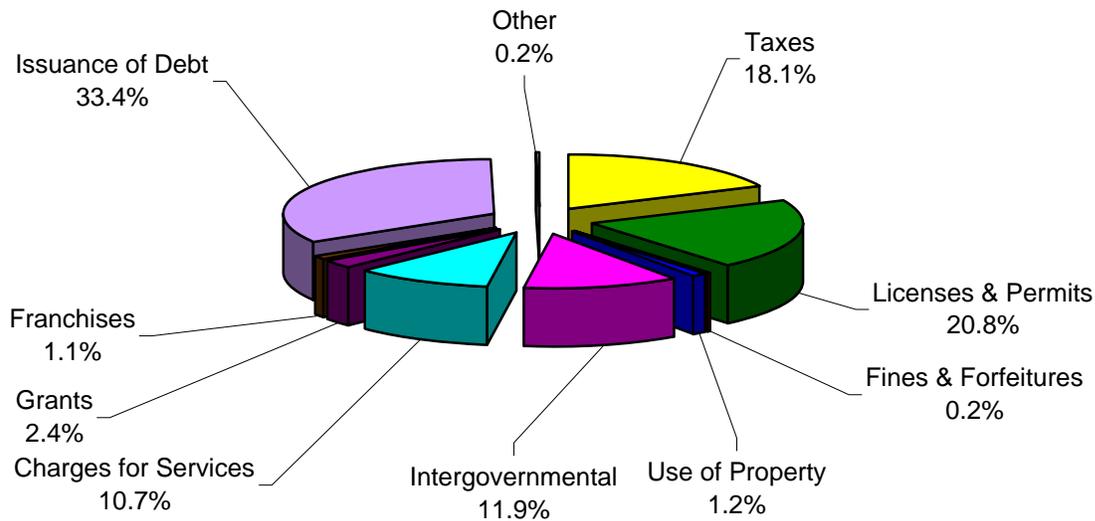


2007-2008 Budget

WHERE THE MONEY COMES FROM

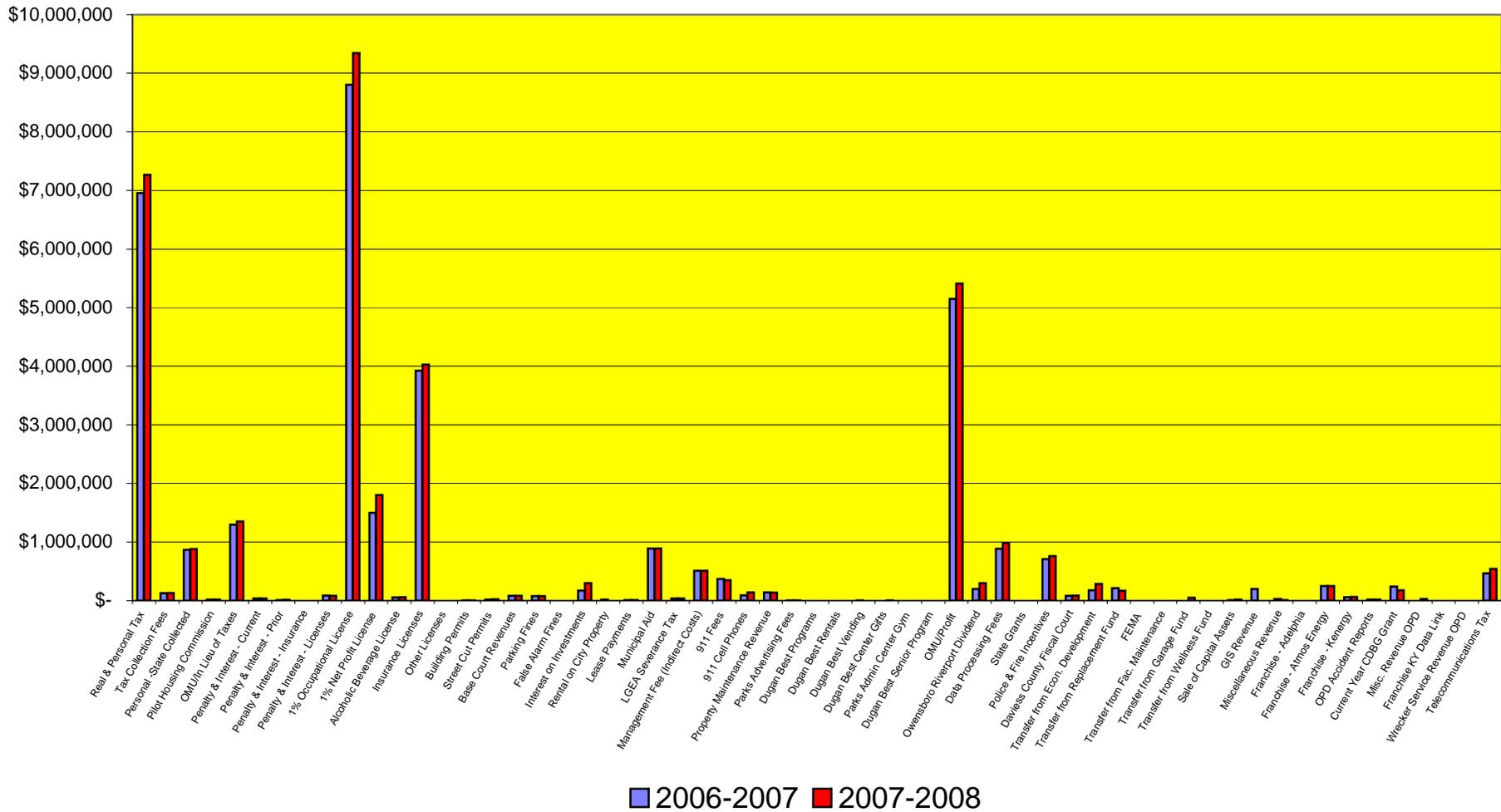
Operating Revenue	Actual 2004-2005	Actual 2005-2006	Estimated 2006-2007	Recommended 2007-2008	% Change
Taxes	\$12,681,516	\$13,087,724	\$13,042,000	\$13,702,563	5.1%
Licenses & Permits	14,070,816	14,835,292	14,815,700	15,770,700	6.4%
Fines & Forfeitures	120,197	161,279	155,550	155,828	0.2%
Use of Property	592,453	1,031,319	872,439	872,920	0.1%
Intergovernmental	7,161,261	8,644,466	9,746,997	8,991,527	-7.8%
Charges for Services	7,518,331	7,843,349	7,929,584	8,124,760	2.5%
Grants	5,270,560	4,535,516	34,260,521	1,855,532	-94.6%
Franchises	742,687	948,111	773,000	856,000	10.7%
Issuance of Debt	357,000	4,100,000	819,484	25,273,801	2984.1%
Other	658,692	499,298	175,694	139,700	-20.5%
Total	\$49,173,513	\$55,686,354	\$82,590,969	\$75,743,331	-8.3%
From (To) Fund Balance:	2,491,825	(1,849,136)	5,188,447	3,530	-99.9%
Grand Total Sources	\$51,665,338	\$53,837,218	\$87,779,416	\$75,746,861	-13.7%

REVENUES



General Fund Revenue Comparison

Fiscal Year 2006-2007 to Fiscal Year 2007-2008



ALL FUNDS - REVENUE SUMMARY

Description	Audit 2004-2005	Audit 2005-2006	Amended Budget 2006-2007	Proposed Budget 2007-2008	Change From Prior Year	Percent Change
01 General Fund						
6001 Real & Personal Tax	\$ 6,456,195	\$ 6,718,629	\$ 6,955,000	\$ 7,266,000	\$ 311,000	4%
6002 Tax Collection Fees	113,488	115,446	126,000	131,000	5,000	4%
6006 Personal -State Collected	786,516	812,891	865,000	879,000	14,000	2%
6051 Pilot Housing Commission	16,327	16,867	17,000	17,000	0	0%
6052 OMU/In Lieu of Taxes	1,627,979	1,480,187	1,295,000	1,350,000	55,000	4%
6081 Penalty & Interest - Current	31,056	44,142	35,000	35,000	0	0%
6082 Penalty & Interest - Prior	28,050	10,872	10,000	12,000	2,000	20%
6083 Penalty & Interest - Insurance	253	427	1,000	1,000	0	0%
6084 Penalty & Interest - Licenses	41,978	57,233	85,000	80,000	(5,000)	-6%
6101 1% Occupational License	8,131,616	8,556,159	8,805,000	9,343,000	538,000	6%
6102 1% Net Profit License	1,584,871	1,774,148	1,500,000	1,800,000	300,000	20%
6104 Alcoholic Beverage License	63,045	60,192	55,000	60,000	5,000	9%
6105 Insurance Licenses	3,700,353	3,798,730	3,927,000	4,030,000	103,000	3%
6108 Other Licenses	939	745	0	0	0	0%
6151 Building Permits	6,215	6,065	6,700	6,700	0	0%
6152 Street Cut Permits	23,108	24,070	20,000	24,000	4,000	20%
6181 Base Court Revenues	60,984	80,828	80,000	80,828	828	1%
6182 Parking Fines	57,963	80,701	75,550	75,000	(550)	-1%
6183 False Alarm Fines	1,250	(250)	0	0	0	0%
6401 Interest on Investments	128,495	148,415	170,000	300,000	130,000	76%
6451 Rental on City Property	18,577	25,233	20,000	0	(20,000)	-100%
6452 Lease Payments	10,500	10,501	10,500	10,500	0	0%
7006 Municipal Aid	864,991	875,115	890,000	890,000	0	0%
7007 LGEA Severance Tax	23,801	32,834	36,000	36,000	0	0%
7011 Management Fee (Indirect Costs)	468,399	460,912	512,000	512,000	0	0%
7017 911 Fees	392,372	384,962	370,000	350,000	(20,000)	-5%
7028 911 Cell Phones	85,783	96,021	90,000	140,000	50,000	56%
7030 Property Maintenance Revenue	14,461	27,504	139,900	137,400	(2,500)	-2%
7303 Parks Advertising Fees	0	7,914	4,000	4,000	0	0%
7451 Dugan Best Programs	1,996	1,228	900	0	(900)	-100%
7455 Dugan Best Rentals	2,389	1,615	1,390	1,235	(155)	-11%
7456 Dugan Best Vending	5,563	4,001	5,200	1,000	(4,200)	-81%
7457 Dugan Best Center Gifts	0	50	100	3,850	3,750	3750%
7458 Parks Admin Center Gym	0	0	0	200	200	100%
7478 Dugan Best Senior Program	196	350	1,320	0	(1,320)	-100%
8001 OMU/Profit	3,805,576	4,945,855	5,151,200	5,410,010	258,810	5%
8002 Owensboro Riverport Dividend	200,000	150,000	200,000	300,000	100,000	50%
8009 Data Processing Fees	733,387	908,447	885,000	987,200	102,200	12%
8102 State Grants	14,069	2,636	0	0	0	0%
8110 Police & Fire Incentives	771,603	760,327	710,000	760,000	50,000	7%
8112 Daviess County Fiscal Court	17,538	78,390	82,400	85,000	2,600	3%
8115 Transfer from Econ. Development	0	200,000	175,000	285,000	110,000	63%
8117 Transfer from Replacement Fund	250,053	240,000	214,000	165,000	(49,000)	-23%
8126 FEMA	0	222,629	0	0	0	0%
8127 Transfer from Fac. Maintenance	285,000	0	0	0	0	0%
8131 Transfer from Garage Fund	132,957	45,000	0	50,000	50,000	100%
8136 Transfer from Wellness Fund	75,000	0	0	0	0	0%
8152 Sale of Capital Assets	32,698	28,639	10,000	20,000	10,000	100%
8180 GIS Revenue	207,914	191,825	200,000	Moved - Fund 2	(200,000)	-100%
8201 Miscellaneous Revenue	30,149	14,093	28,500	10,000	(18,500)	-65%
8202 Franchise - Adelphia	482,224	365,257	0	0	0	0%
8203 Franchise - Atmos Energy	213,527	267,761	250,000	250,000	0	0%
8204 Franchise - Kenergy	46,936	62,879	60,000	63,000	3,000	5%
8208 OPD Accident Reports	59,912	16,772	16,000	17,000	1,000	6%
8212 Current Year CDBG Grant	383,534	264,230	239,173	174,038	(65,135)	-27%
8221 Misc. Revenue OPD	0	21,225	0	25,000	25,000	100%
8225 Franchise KY Data Link	0	10,000	0	0	0	0%
8227 Wrecker Service Revenue OPD	0	3,216	0	0	0	0%
8228 Telecommunications Tax	0	157,214	463,000	543,000	80,000	17%
Total General Fund	\$ 32,491,786	\$ 34,671,132	\$ 34,793,833	\$ 36,720,961	\$ 1,927,128	6%

ALL FUNDS - REVENUE SUMMARY

Description	Audit 2004-2005	Audit 2005-2006	Amended Budget 2006-2007	Proposed Budget 2007-2008	Change From Prior Year	Percent Change
02 Sanitation Fund						
6401 Investment Earnings	\$ 159,369	\$ 166,231	\$ 228,000	\$ 264,000	\$ 36,000	16%
7001 Collection Charges - Residential	3,142,872	3,178,335	3,200,000	3,204,000	4,000	0%
7002 Collection Charges - Commercial	1,747,581	1,791,398	1,750,000	1,800,000	50,000	3%
7009 Special Loads	12,233	11,642	11,000	10,000	(1,000)	-9%
7016 Toter Revenue	642	1,091	500	500	0	0%
7025 Collection - Grass Stickers	1,310	1,780	1,100	1,200	100	9%
7027 Trash Bag Revenue	475	413	500	500	0	0%
7029 Recycling Revenue	11,947	10,026	10,200	9,600	(600)	-6%
8152 Sale of Capital Assets	(31,101)	142,099	99,000	60,000	(39,000)	-39%
8201 Miscellaneous Revenue	6,971	5,904	6,000	5,500	(500)	-8%
8222 Litter Abatement Funding	26,878	29,563	0	0	0	0%
7002 Collection-Dumpsters	0	21	0	0	0	0%
Total Sanitation Fund	\$ 5,079,177	\$ 5,338,503	\$ 5,306,300	\$ 5,355,300	\$ 49,000	1%
18 Transit Fund						
7003 Transit Revenue	\$ 70,312	\$ 61,975	\$ 72,000	\$ 68,000	\$ (4,000)	-6%
7004 Transit/Gas Tax Refund	5,302	3,256	4,500	4,500	0	0%
7005 Transit Revenue-Charter	12,770	10,130	8,000	8,000	0	0%
7010 Transit Revenue-Tokens	37,072	37,605	37,500	31,000	(6,500)	-17%
7033 Transit Revenue - Advertising	0	17,250	15,000	15,000	0	0%
8103 Transit-Federal Grant	588,807	649,076	743,015	778,095	35,080	5%
8104 Transit-State Grant	0	0	11,240	29,480	18,240	162%
8152 Sale of Capital Assets	16,814	0	0	0	0	0%
8201 Miscellaneous	22,700	21,461	21,000	21,000	0	0%
	753,777	800,753	912,255	955,075	42,820	5%
8111 City Contribution	438,144	450,010	495,260	508,160	12,900	3%
Total Transit Fund	\$ 1,191,921	\$ 1,250,763	\$ 1,407,515	\$ 1,463,235	\$ 55,720	4%
15 Recreation						
7004 Hillcrest Golf Course	\$ 263,613	\$ 257,121	\$ 264,484	\$ 259,175	\$ (5,309)	-2%
7005 Ice Rink	114,424	138,026	123,640	153,660	30,020	24%
7006 Swimming Pools	64,708	65,413	67,485	68,425	940	1%
7007 English Park	17,838	9,061	8,320	4,420	(3,900)	-47%
7008 Fisher Park	171,661	177,949	183,158	187,631	4,473	2%
7010 Sportscenter	242,872	252,144	227,800	160,400	(67,400)	-30%
7011 Youth	38,061	52,895	67,084	67,865	781	1%
7013 Special Events	40,426	52,324	70,815	65,085	(5,730)	-8%
7014 Sports	24,727	33,021	46,688	49,914	3,226	7%
	978,330	1,037,954	1,059,474	1,016,575	(42,899)	-4%
8111 City Contribution	438,336	440,712	541,049	558,318	17,269	3%
	438,336	440,712	541,049	558,318	17,269	3%
Total Recreation Fund	\$ 1,416,666	\$ 1,478,666	\$ 1,600,523	\$ 1,574,893	\$ (25,630)	-2%
Sponsors and Scholarships Fund						
7301 Sponsors	\$ 10,022	\$ 3,540	\$ 2,700	\$ 5,000	\$ 2,300	85%
7302 Scholarships	20,180	13,758	0	0	0	0%
Total Sponsors/Scholarships	\$ 30,202	\$ 17,298	\$ 2,700	\$ 5,000	\$ 2,300	85%
45 Fleet and Facilities Replacement Fund						
6401 Interest on Investments	\$ 29,459	\$ 28,858	\$ 0	\$ 0	\$ 0	0%
8011 Replacement	1,061,767	1,141,611	1,120,158	1,205,646	85,488	8%
8152 Sale of Capital Assets	270,446	141,092	111,300	75,700	(35,600)	-32%
Total Replacement Fund	\$ 1,361,672	\$ 1,311,561	\$ 1,231,458	\$ 1,281,346	\$ 49,888	4%

ALL FUNDS - REVENUE SUMMARY

Description	Audit 2004-2005	Audit 2005-2006	Amended Budget 2006-2007	Proposed Budget 2007-2008	Change From Prior Year	Percent Change
03 Community Development						
6451 Rental on City Property	\$ 21,884	\$ 20,715	\$ 20,000	\$ 20,000	\$ 0	0%
8102 State Grants	7,000	0	0	0	0	0%
8152 Sale of Capital Assets	0	9,575	0	0	0	0%
8201 Miscellaneous Revenue	5,034	36,228	0	0	0	0%
8211 Prior Year CD Grant	1,049,985	450,994	874,565	0	(874,565)	-100%
8212 Current Year CD Grant	0	0	540,630	536,468	(4,162)	-1%
	<u>1,083,903</u>	<u>517,512</u>	<u>1,435,195</u>	<u>556,468</u>	<u>(878,727)</u>	<u>-61%</u>
13						
8106 HOME Grant	0	0	340,476	337,451	(3,025)	-1%
8107 HOME Grant Prior Year	376,356	348,074	426,590	0	(426,590)	-100%
8114 Home Grant - KY Hsg.	0	315,000	105,000	0	(105,000)	-100%
	<u>376,356</u>	<u>663,074</u>	<u>872,066</u>	<u>337,451</u>	<u>(534,615)</u>	<u>-61%</u>
Total Community Development	<u>\$ 1,460,259</u>	<u>\$ 1,180,586</u>	<u>\$ 2,307,261</u>	<u>\$ 893,919</u>	<u>\$ (1,413,342)</u>	<u>-61%</u>
12 Facilities Maintenance Fund						
7019 Facilities Maintenance Charges	\$ 783,496	\$ 844,214	\$ 952,343	\$ 997,180	\$ 44,837	5%
7020 Park Maintenance Charges	1,670,349	1,716,001	1,819,759	1,929,149	109,390	6%
8101 Federal Grants	5,356	0	0	0	0	0%
8102 State Grants	0	2,575	0	0	0	0%
8152 Sale of Capital Assets	102	462	0	0	0	0%
8201 Miscellaneous Revenue	1,660	1,777	0	0	0	0%
Total Facilities Maintenance	<u>\$ 2,460,963</u>	<u>\$ 2,565,029</u>	<u>\$ 2,772,102</u>	<u>\$ 2,926,329</u>	<u>\$ 154,227</u>	<u>6%</u>
21 Geographic Information System						
8180 GIS Charges	\$ 0	\$ 0	\$ 0	\$ 274,000	\$ 274,000	100%
8111 Transfer from General Fund	0	0	0	90,886	90,886	100%
Total GIS	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 364,886</u>	<u>\$ 364,886</u>	<u>100%</u>
24 Parking Garage Fund						
7086 Monthly Parking	\$ 45,620	\$ 52,857	\$ 55,000	\$ 54,000	\$ (1,000)	-2%
7087 RiverPark Events	7,804	3,699	7,000	3,000	(4,000)	-57%
Sub-total	<u>53,424</u>	<u>56,556</u>	<u>62,000</u>	<u>57,000</u>	<u>(5,000)</u>	<u>-8%</u>
8111 Transfer from General Fund	4,763	20,511	12,028	24,599	12,571	105%
Total Parking Garage Fund	<u>\$ 58,187</u>	<u>\$ 77,067</u>	<u>\$ 74,028</u>	<u>\$ 81,599</u>	<u>\$ 7,571</u>	<u>10%</u>
25 Insurance Fund						
6401 Interest	\$ 29,015	\$ 41,190	\$ 35,000	\$ 35,000	\$ 0	0%
8162 Health Premium City	2,620,115	2,686,694	2,695,194	2,964,713	269,519	10%
8163 Health Premium Employee	683,016	658,719	673,798	741,178	67,380	10%
8171 Workers Comp Premium	337,153	400,000	400,000	400,000	0	0%
8172 Unemployment Ins. Premium	48,736	65,787	55,000	55,000	0	0%
Total Insurance Fund	<u>\$ 3,718,035</u>	<u>\$ 3,852,390</u>	<u>\$ 3,858,992</u>	<u>\$ 4,195,891</u>	<u>\$ 336,899</u>	<u>9%</u>
33/35 Drug Funds						
33						
6401 Interest on Investments	\$ 4,119	\$ 3,357	\$ 5,000	\$ 5,000	\$ 0	0%
8152 Sale of Capital Assets	2,370	19,176	3,000	3,000	0	0%
8206 Restitution, Etc.	78,884	80,871	56,000	55,000	(1,000)	-2%
Total Drug Fund 33	<u>85,373</u>	<u>103,404</u>	<u>64,000</u>	<u>63,000</u>	<u>(1,000)</u>	<u>-2%</u>

ALL FUNDS - REVENUE SUMMARY

Description	Audit 2004-2005	Audit 2005-2006	Amended Budget 2006-2007	Proposed Budget 2007-2008	Change From Prior Year	Percent Change
35						
6401 Interest on Investments	2,488	1,249	1,000	1,320	320	32%
8206 Restitution, Etc.	0	215	0	0	0	0%
Total Drug Fund 35	2,488	1,464	1,000	1,320	320	32%
Total All Drug Funds	\$ 87,861	\$ 104,868	\$ 65,000	\$ 64,320	\$ (680)	-1%
29 Property Recovery Fund						
6401 Interest on Investments	\$ 258	\$ 433	\$ 600	\$ 600	\$ 0	0%
7440 Gifts/Donations.	1,000	0	0	0	0	0%
8152 Sale of Capital Assets	14	1,031	500	500	0	0%
8206 Restitution, Etc.	9,303	1,299	1,200	1,200	0	0%
Total Property Recovery Fund	\$ 10,575	\$ 2,763	\$ 2,300	\$ 2,300	\$ 0	0%
20 Debt Service Fund						
8111 Transfer from General Fund	\$ 1,210,098	\$ 1,198,583	\$ 1,516,367	\$ 1,521,608	\$ 5,241	0%
8123 Transfer from Community Vision	0	6,138	0	541,011	541,011	100%
8129 Transfer from Recreation Fund	16,443	22,247	24,068	25,007	939	4%
Total Transfers	1,226,541	1,226,968	1,540,435	2,087,626	547,191	36%
6401 Interest on Investments	23,566	5,944	0	0	0	0%
8112 County FAA Payment	152,877	121,885	131,340	129,991	(1,349)	-1%
8118 Transfer from PFFP	307,891	312,339	312,080	311,357	(723)	0%
8119 Transfer from AirPark FAA	8,844	19,065	0	0	0	0%
8128 Transfer from RiverPark	537,239	539,444	541,001	541,544	543	0%
8138 Transfer from Symphony	2,502	125,671	18,476	15,625	(2,851)	-15%
Total Lease Payments	1,032,919	1,124,348	1,002,897	998,517	(4,380)	0%
Total Debt Service Fund	\$ 2,259,460	\$ 2,351,316	\$ 2,543,332	\$ 3,086,143	\$ 542,811	21%
19 Capital Projects Fund						
8111 Transfer from General Fund	\$ 225,000	\$ 375,000	\$ 204,368	\$ 60,000	\$ (144,368)	-71%
8123 Transfer from YCV	0	0	30,000	0	(30,000)	-100%
8136 Transfer from Wellness Fund	100,000	0	3,200,000	0	(3,200,000)	-100%
8139 Transfer from Greenbelt	0	0	6,794	0	(6,794)	-100%
Total Transfers	325,000	375,000	3,441,162	60,000	(3,381,162)	-98%
6401 Interest Earnings	4,528	(8,480)	52,909	0	(52,909)	-100%
7440 Gifts/Donations	131,459	248,868	37,500	0	(37,500)	-100%
8101 Grant - Federal	(1,126)	0	0	0	0	0%
8102 Grant - State	922,926	1,925,211	2,839,301	0	(2,839,301)	-100%
8112 Transfer from Daviess County	0	0	1,162,500	0	(1,162,500)	-100%
8126 FEMA	0	78,070	71,930	0	(71,930)	-100%
8152 Sale of Capital Assets	0	132,140	0	0	0	0%
8160 Issuance of Debt	357,000	0	0	0	0	0%
8202 Franchise CATV	0	85,000	0	0	0	0%
Total Revenue	1,414,787	2,460,809	4,164,140	0	(4,164,140)	-100%
Total Capital Projects Fund	\$ 1,739,787	\$ 2,835,809	\$ 7,605,302	\$ 60,000	\$ (7,545,302)	-99%

ALL FUNDS - REVENUE SUMMARY

Description	Audit 2004-2005	Audit 2005-2006	Amended Budget 2006-2007	Proposed Budget 2007-2008	Change From Prior Year	Percent Change
7 Capital Projects Fund						
Your Community Vision						
6101 .33% Occupational License	\$ 2,878,699	\$ 3,047,455	\$ 2,988,550	\$ 3,169,353	\$ 180,803	6%
6102 .33% Net Profit License	492,917	613,796	530,450	632,210	101,760	19%
6084 Penalty/Interest - Licenses	10,333	17,677	0	10,000	10,000	100%
6401 Interest on Investments	27,188	8,321	0	0	0	0%
7440 Gifts/Donations	50,000	0	0	0	0	0%
8101 Federal Grants	0	142,164	83,664	0	(83,664)	-100%
8111 Transfer from General Fund	20,000	0	0	0	0	0%
8124 Transfer from RWRA Operating Fund	377,570	642,430	0	0	0	0%
8160 Issuance of Debt	0	4,100,000	819,484	25,273,801	24,454,317	2984%
Total Capital Projects Fund 7	\$ 3,856,707	\$ 8,571,843	\$ 4,422,148	\$ 29,085,364	\$ 24,663,216	558%
11 Riverfront Development Fund						
7440 Gifts/Donations	\$ 206,000	\$ 0	\$ 0	\$ 0	\$ 0	0%
8101 Federal Grants	0	0	21,285,000	0	(21,285,000)	-100%
8102 State Grants	1,672,213	354,015	6,171,867	0	(6,171,867)	-100%
Total Riverfront Development	\$ 1,878,213	\$ 354,015	\$ 27,456,867	\$ 0	\$ (27,456,867)	-100%
37 Greenbelt Project Fund						
6401 Interest	\$ 1,269	\$ 576	\$ 0	\$ 0	\$ 0	0%
7440 Gifts/Donations	200	2,500	6,794	0	(6,794)	-100%
8102 State Grants	256,796	84,116	600,000	0	(600,000)	-100%
8123 Transfer to Community Vision	50,000	35,200	150,000	0	(150,000)	-100%
Total Greenbelt Project Fund	\$ 308,265	\$ 122,392	\$ 756,794	\$ 0	\$ (756,794)	-100%
27 Garage Service Fund						
7015 Charges for Service	\$ 1,053,718	\$ 1,098,712	\$ 1,163,956	\$ 1,166,433	\$ 2,477	0%
8152 Sale of Capital Assets	1,019	113	0	0	0	0%
Total Garage Service Fund	\$ 1,054,737	\$ 1,098,825	\$ 1,163,956	\$ 1,166,433	\$ 2,477	0%
40 Economic Development Fund						
6001 Realized Property Tax Revenue	\$ 250,036	\$ 227,012	\$ 219,000	\$ 210,000	\$ (9,000)	-4%
6101 1% Occupational License	164,317	195,435	210,000	210,000	0	0%
6102 1% Net Profit License	24,200	47,915	25,000	25,000	0	0%
6401 Interest on Investments	4,666	4,470	0	0	0	0%
8252 Dana Corp-License Fee	122,372	124,897	120,000	125,000	5,000	4%
8254 W.I.D.C.-License Fee	45,429	53,571	46,000	52,000	6,000	13%
8257 Owensboro Manuf.-License Fees	20,885	16,399	16,000	5,000	(11,000)	-69%
8258 Unifirst - License Fees	623	159	0	0	0	0%
8259 Biosource-License Fees	9,200	4,817	0	0	0	0%
8260 Toyotetsu	169,417	237,879	180,000	188,000	8,000	4%
Total Economic Development	\$ 811,145	\$ 912,554	\$ 816,000	\$ 815,000	\$ (1,000)	0%
55 Wellness Fund						
6401 Interest on Investments	\$ 116,666	\$ 92,610	\$ 0	\$ 0	\$ 0	0%
Total Wellness Fund	\$ 116,666	\$ 92,610	\$ 0	\$ 0	\$ 0	0%
TOTAL ALL FUNDS	\$ 61,392,284	\$ 68,189,990	\$ 98,186,411	\$ 89,142,919	\$ (9,043,492)	-9%

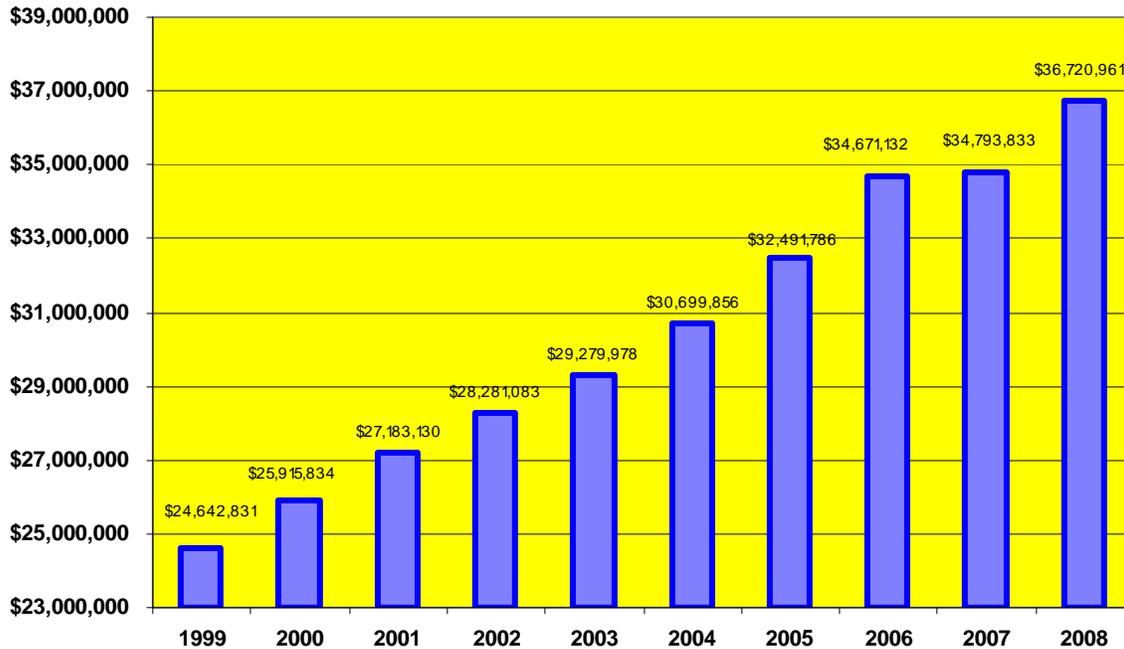
REVENUE DISCUSSION

The City of Owensboro, Kentucky derives revenue from various sources including property taxes, user fees, government grants and subventions, licenses and permits, fines and forfeitures, issuance of debt, investment earnings, and other less significant types of revenue including sales of fixed assets, insurance recoveries, and donations. Due to the varying types of revenue, many different methods must be employed to project revenues. The projection methods selected depend on the nature and materiality of the revenue item and the period of time over which the revenue is projected. The specific revenue projection techniques employed are discussed below.

Revenue Projection Techniques

- **Historical Data** – This method predicts future revenue based on historical movements over time and assumes that historical trends will continue in the future. Finance staff compiles a history of revenue for up to ten previous years, determines average rate of change, and applies this rate of change to the previous year's annual revenue amount.

10-Year Historical Revenue Trend - General Fund



The chart below depicts a 10-year history of general fund revenue and Fiscal Year 2007-2008 revenue projections. An increase in occupational tax revenues is expected due to the current and anticipated continuing strength of the local economy. Property tax revenue projections continue to increase slightly as property values rise with new construction.

- **Facts and Circumstances** – This method predicts future revenue on facts and circumstances uniquely affecting the revenue item, including actions promulgated by or undertaken with third parties. This method is often supported by certain documentation in the form of lease/rental agreements, grant agreements, service contracts, legislative records, property appraisals, consultant reports, government statistical reports, etc. And finally, Finance staff may adjust projections to reflect the probable impact on revenues of anticipated changes in the economy, legislation, inflation, and/or demographics.

2007-2008 Budget

- **Judgment Estimates** – This method relies on a person knowledgeable in the field, often a department director, who prepares a revenue projection based on awareness of past and present conditions including fee changes, development plans, marketing campaigns, usage activity, frequency, volume, weight, and similar determinations. Examples include sanitation, transit, or recreation fees.
- **Current Data** – This method predicts future revenue based on actual or annualized current year revenues and is often used when historical data and trends are not available or, if used, would result in an inaccurate revenue projection.

Who Prepares Revenue Projections?

Revenue projections are prepared by department directors and finance staff and are approved by the City Manager as part of the annual budgeting process. Prior to submitting revenue projections to the City Manager, finance staff compares and reconciles its revenue projections with those prepared by department directors.

The major revenue sources to the General Fund include Property Tax, Occupational License and Net Profit Fees, Insurance License Fees, and Profit Sharing and In-Lieu Taxes with Owensboro Municipal Utilities (OMU). These revenue sources combined make up 81.9% of all General Fund revenue.

- **Property Taxes**

Property taxes attach as an enforceable lien on property. Property values are assessed as of January each year at a prescribed tax rate per \$100 of assessed value that is determined by a combination of the State and the County Property Valuation Administrator (PVA). These taxes are levied annually by ordinance, usually in September, and are payable on or before November 1. The tax rate and assessed valuation, a County government function, are not known until September of the year. The City bills and collects its own property taxes as well as the taxes for the Owensboro Board of Education. Collections of the school taxes are remitted to the Board each month based upon collections in the previous month.

The City is permitted by Section 157 of the Constitution of Kentucky to levy taxes up to \$1.50 per \$100 of assessed valuation for general governmental services other than school purposes. The real property tax rate to finance general governmental services other than school purposes for the year ended June 30, 2007, was \$.2608 per \$100, which means that the City has a tax margin of \$1.2392 per \$100, on the assessed valuation of \$2,274,490,694. Although this tax margin would indicate significantly higher potential tax revenues, the City is subject to a recall petition if it levies a tax rate that will produce revenue 4% greater, exclusive of revenue from net assessment growth, than would be produced by application of the tax rate that was levied in the preceding year to the preceding year's assessment. The effect of this legislation has been to limit increases in property tax revenues to minimal levels. This year we have projected an additional 4% increase due to the City's success with its annexation program. The City's personal property tax rate is \$.2744 per \$100 assessed value.

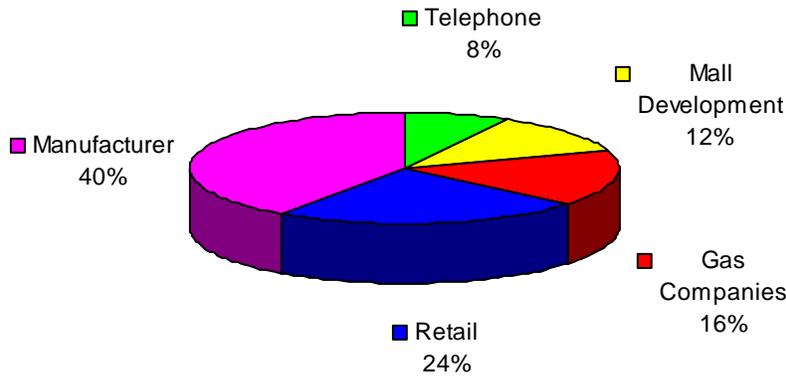
Principal taxpayers for the year ended June 30, 2007, the type of business, the assessed valuation, and the percentage of the total assessed valuation (\$2,651,138,862), are charted below:

2007-2008 Budget

TAXPAYER	TYPE OF BUSINESS	ASSESSED VALUATION	PERCENTAGE OF ASSESSED VALUATION
Wal-Mart Real Estate	Retail	\$ 36,111,965	1.36%
Toyotetsu Mid America	Manufacturer	30,171,969	1.14%
Towne Square Mall LLC	Mall Development	26,021,000	0.98%
Ragu/Unilever/Lipton	Manufacturer	22,856,674	0.86%
Unifirst Corporation	Manufacturer	19,152,893	0.72%
Atmos Energy	Gas Company	18,441,794	0.70%
Bellsouth	Telephone	17,330,401	0.65%
Texas Gas Transmission	Gas Company	17,168,749	0.65%
Field Packing	Manufacturer	16,068,000	0.61%
Lowe's	Retail	15,375,737	0.58%
		<u>\$218,699,182</u>	<u>8.20%</u>

Total Assessed Value = \$2,651,138,862

Top 10 Principal Taxpayers - Business Type Percentages



- Occupational License Fees** – A 1% occupational license fee is charged to anyone employed within the City. Annual growth in occupational license fees for the past five years has fluctuated due to growth at 2-7.0%. The City has seen an increase in new construction and related activities. Accordingly, Fiscal Year 2007-2008 budgeted occupational license fees reflect an increase of 6%. In fiscal year 2003-2004, the occupational license fee rate was increased by .33% and that increase was dedicated to Your Community Vision. This increase is dedicated to capital projects and stormwater maintenance and may not be used for operating expenses.
- Insurance License Fees** – Insurance license fees include assessments of 4% against the premiums for property, auto, and portions of life insurance policies. Although the City collects these fees, the fees are regulated and audited by the State, leaving the City no control over the collection of insurance license fees. The Kentucky GFOA has asked for additional state audits to insure compliance with local ordinances. Annual growth in insurance license fees has fluctuated due to changes in state law between 0%-5%. After a survey of local insurance companies regarding coming trends, the City's fiscal year 2007-2008 budgeted insurance license fees reflect an increase of 3%.

2007-2008 Budget

- **Owensboro Municipal Utilities**

Owensboro Municipal Utilities (OMU) is managed, controlled and operated by the City Utility Commission, established by the City in 1940. OMU consists of the Electric Light and Power System and the Water Works System. Owensboro Municipal Utilities is subject to regulation, including establishment of rates charged for utility services, by the City, or as set forth in applicable City ordinance. City officials select the Board of Directors. The City is contingently responsible for the bonded debt of OMU since the debt is in the City's name as required by Kentucky statutes.

- **OMU/Profit**

The City of Owensboro has negotiated a profit sharing agreement with Owensboro Municipal Utilities (OMU) to share its profit with a negotiated growth factor of 5% annually

- **OMU/In-Lieu Fee**

A fee in lieu of taxes is charged to OMU that is equal to the amount of electric and water usage of the City. Annual growth in the in-lieu fee for the past five years has fluctuated due to growth between 1%-7%. Accordingly, Fiscal Year 2007-2008 budgeted OMU/In-Lieu fees reflect an increase of 4%, which should reflect the cost-of-living increase and the amount of additional electric and water usage.

- **Net Profit Fee** – A 1% fee is charged against the net profit of businesses operating within the City. Annual growth in the net profit fee for the past five years has fluctuated between 2.0%-20.0%. We expect continued growth to result from our aggressive annexation program. Fiscal year 2006-2007 had an actual increase of 20%. Fiscal year 2007-2008 budgeted net profit fees reflect this increase of 20% over the 2006-2007 budget.

As with the occupational license fee, the City increased the net profit fee rate by .33% and dedicated that increase to Your Community Vision. This increase is also dedicated solely to capital projects and stormwater maintenance and may not be used for operating expenses.

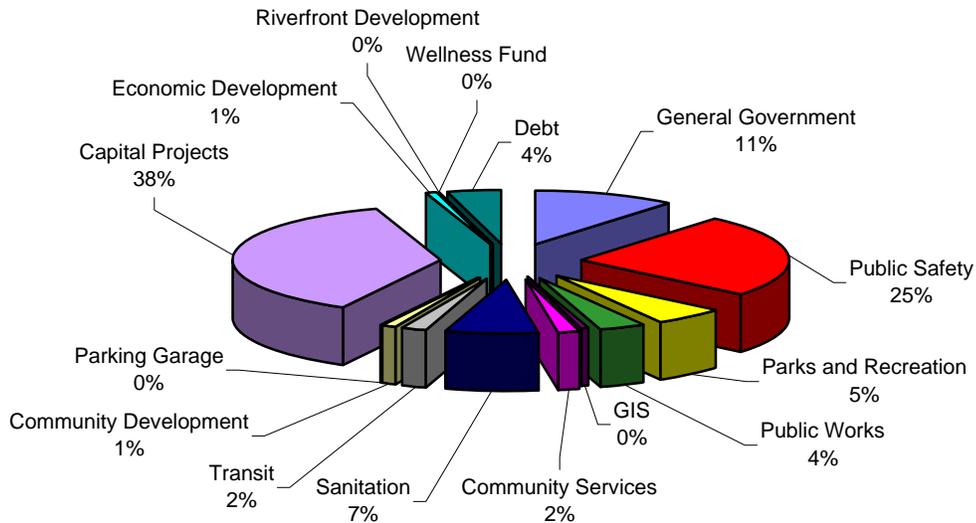
- **Grants** - Grant revenue consists primarily of federal Community Development Block Grant (CDBG) funds for programs designed to assist low and moderate income families and community needs, Federal Transit Administration (FTA) operating and capital outlay assistance for the City's transit system, and State grants for road improvements. Historical revenue patterns and trends are only marginally useful when projecting future grant revenues. Grant funding is based on funding applications pending and/or approved for specific projects and program activities. Fiscal Year 2007-2008 grant revenue is determined and supported by various individual grant agreements.
- **Issuance of Debt** – Bond sales occur intermittently, responsive to funding requirements of capital projects and capital outlay initiatives. Bond sales most often occur in response to individual capital projects and capital outlay funding initiatives, with little or no relationship to prior year bond sales. The City anticipates issuance of debt in the Your Community Vision Fund for capital projects.
- **Other** – Various revenue items, such as investment earnings, fees charged to other agencies for services rendered, sale of capital assets, cable television franchise fees, and other fees associated with Community Development, are not easily anticipated and are contingent in nature. Investment earnings, franchise fees, and building and electrical permits, are somewhat related to the economy. On the other hand, revenue derived from the sale of assets depends entirely on the accumulation of surplus property. In each case judgment estimates have been made with regard to revenue growth, ranging from 0%-3%.

WHERE THE MONEY GOES

	Actual 2004-2005	Actual 2005-2006	Amended Budget 2006-2007	Requested 2007-2008	% Change From Prior FY
General Government	\$ 6,679,861	\$ 7,836,586	\$ 8,408,345	\$ 8,331,626	-0.9%
Public Safety	15,977,595	17,771,499	17,771,499	19,075,230	7.3%
Parks and Recreation	3,424,011	3,585,751	4,007,597	4,138,933	3.3%
Public Works	3,728,146	2,238,211	2,717,919	2,747,428	1.1%
GIS	0	0	0	364,886	100.0%
Community Services	1,468,227	1,299,805	1,345,219	1,409,625	4.8%
Sanitation	3,975,679	3,973,727	5,700,668	5,338,745	-6.3%
Transit	1,351,481	1,359,041	1,407,515	1,463,235	4.0%
Community Development	1,460,259	1,180,586	2,307,262	893,919	-61.3%
Parking Garage	59,603	74,613	74,028	81,599	10.2%
Capital Projects	7,921,335	11,054,323	13,161,118	28,185,797	114.2%
Economic Development	628,026	623,314	746,404	629,696	-15.6%
Riverfront Development	1,878,211	354,822	27,456,867	0	-100.0%
Wellness Fund	795,455	66,552	131,643	0	-100.0%
Debt	2,317,449	2,418,388	2,543,332	3,086,143	21.3%
Total	\$ 51,665,338	\$53,837,218	\$ 87,779,416	\$75,746,861	-13.7%

Less transfers and internal services funds.

EXPENDITURES

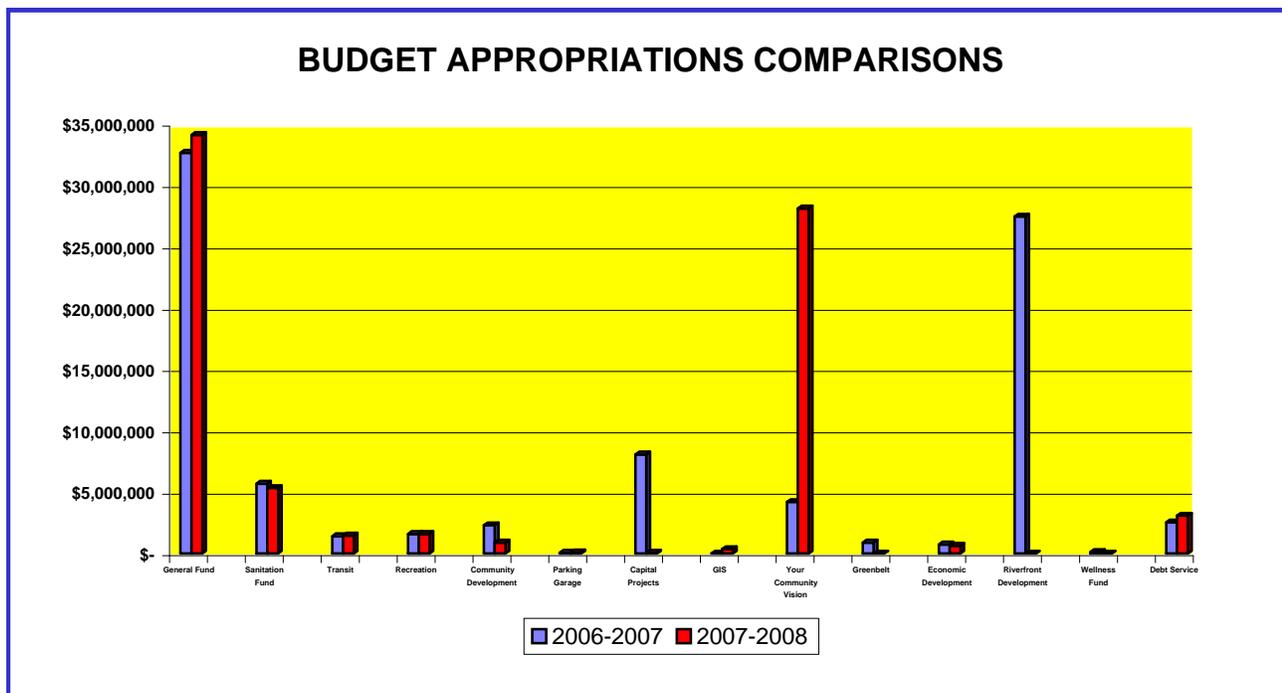


2007-2008 Budget

**Budget Appropriation Comparisons
Fiscal 2006-2007 to Fiscal 2007-2008**

Fund	FY 2006-2007	FY 2007-2008	% Change
General Fund	\$ 32,647,541	\$ 34,107,973	4.5%
Sanitation Fund	5,700,668	5,338,745	-6.3%
Transit	1,407,515	1,463,235	4.0%
Recreation	1,603,038	1,594,893	-0.5%
Community Development	2,307,262	893,919	-61.3%
Parking Garage	74,028	81,599	10.2%
Capital Projects	8,073,178	60,000	-99.3%
GIS	0	364,886	100.0%
Your Community Vision	4,201,940	28,125,797	569.4%
Greenbelt	886,000	0	-100.0%
Economic Development	746,404	629,696	-15.6%
Riverfront Development	27,456,867	0	-100.0%
Wellness Fund	131,643	0	-100.0%
Debt Service	2,543,332	3,086,143	21.3%
Total	\$ 87,779,416	\$ 75,746,886	-13.7%

General Fund appropriations include property/drug funds; Recreation Fund includes scholarship/sponsorship fund; does not include trans



2007-2008 Budget

ALL FUNDS - APPROPRIATIONS SUMMARY

Department	Audit 2004-2005	Audit 2005-2006	Amended Budget 2006-2007	Proposed 2007-2008	Change From Prior Year	% Change
General Fund						
11 Debt Service	\$ 1,210,098	\$ 1,198,583	\$ 1,516,367	\$ 1,521,608	\$ 5,241	0%
15 General Government	2,485,097	3,672,600	3,064,250	3,047,951	(16,299)	-1%
21 Administration	925,071	949,274	1,047,224	1,133,293	86,069	8%
31 Information Services	2,372,023	2,491,390	3,090,851	2,859,482	(231,369)	-7%
34 Finance	1,085,933	1,109,468	1,349,960	1,407,760	57,800	4%
36 Personnel	605,124	533,088	616,013	654,710	38,697	6%
37 Community Development	332,856	366,999	489,799	470,393	(19,406)	-4%
41 Police	9,255,376	9,585,257	10,347,974	11,097,760	749,786	7%
42 Fire	6,665,813	7,218,396	7,232,291	7,835,176	602,885	8%
51 Engineering	661,373	694,638	878,921	917,229	38,308	4%
53 Street	3,066,773	1,543,573	1,838,998	1,830,199	(8,799)	0%
70 Parks & Recreation	2,034,271	2,199,094	2,404,559	2,569,047	164,488	7%
72 Community Services	1,468,227	1,299,805	1,345,219	1,409,625	64,406	5%
Total General Fund	\$ 32,168,035	\$ 32,862,165	\$ 35,222,426	\$ 36,754,232	\$ 1,531,806	4%
Sanitation Fund						
55 Sanitation Fund	\$ 3,975,679	\$ 3,973,727	\$ 5,700,668	\$ 5,338,745	\$ (361,923)	-6%
Transit Fund						
75 Transit	\$ 1,351,481	\$ 1,359,041	\$ 1,407,515	\$ 1,463,235	\$ 55,720	4%
Recreation Fund						
7004 Hillcrest Golf Course	\$ 299,190	\$ 303,249	\$ 331,485	\$ 330,327	\$ (1,158)	0%
7005 Ice Rink	157,326	164,655	184,502	189,127	4,625	3%
7006 Pools	143,358	131,218	160,711	147,988	(12,723)	-8%
7007 English Park Center	51,366	41,815	44,195	43,782	(413)	-1%
7008 Fisher Park	264,705	280,374	332,814	337,950	5,136	2%
7010 Sportscenter	382,670	352,737	363,812	342,855	(20,957)	-6%
7011 Youth	37,396	38,412	67,084	67,865	781	1%
7013 Special Events	40,188	50,589	70,815	65,085	(5,730)	-8%
7014 Sports	19,127	29,370	46,688	49,914	3,226	7%
Total Recreation Fund	\$ 1,395,326	\$ 1,398,429	\$ 1,602,106	\$ 1,574,893	\$ (27,213)	-2%
Sponsors and Scholarships Fund						
7301 Scholarships	\$ 7,117	\$ 2,350	\$ 10,000	\$ 5,000	\$ (5,000)	-50%
7302 Sponsors	3,740	8,125	15,000	15,000	0	0%
Total Sponsors/Scholarships	\$ 10,857	\$ 10,475	\$ 25,000	\$ 20,000	\$ (5,000)	-20%
Fleet and Facilities Replacement Fund						
8011 Replacement Charges	\$ 1,191,588	\$ 1,146,376	\$ 1,689,468	\$ 1,096,402	\$ (593,066)	-35%
Community Development Fund						
60 Community Development	\$ 1,083,903	\$ 517,512	\$ 1,435,196	\$ 556,468	\$ (878,728)	-61%
60 Home Rehab. Grant	376,356	663,074	872,066	337,451	(534,615)	-61%
Total CD Fund	\$ 1,460,259	\$ 1,180,586	\$ 2,307,262	\$ 893,919	\$ (1,413,343)	-61%
Facilities Maintenance Fund						
35 City Maintenance	\$ 2,623,135	\$ 2,594,300	\$ 2,800,507	\$ 2,926,329	\$ 125,822	4%
Parking Garage						
58 Parking Garage Operatio	\$ 59,603	\$ 74,613	\$ 74,028	\$ 81,599	\$ 7,571	10%
Insurance Fund						
25 Insurance Expenditures	\$ 3,183,145	\$ 4,173,259	\$ 3,823,992	\$ 4,160,891	\$ 336,899	9%
Drug Fund						
33 Drug Fund Expenditures	\$ 54,688	\$ 69,273	\$ 161,234	\$ 142,294	\$ (18,940)	-12%
35 Federal Fund Expenditur	0	17,876	30,000	0	(30,000)	-100%

2007-2008 Budget

ALL FUNDS - APPROPRIATIONS SUMMARY

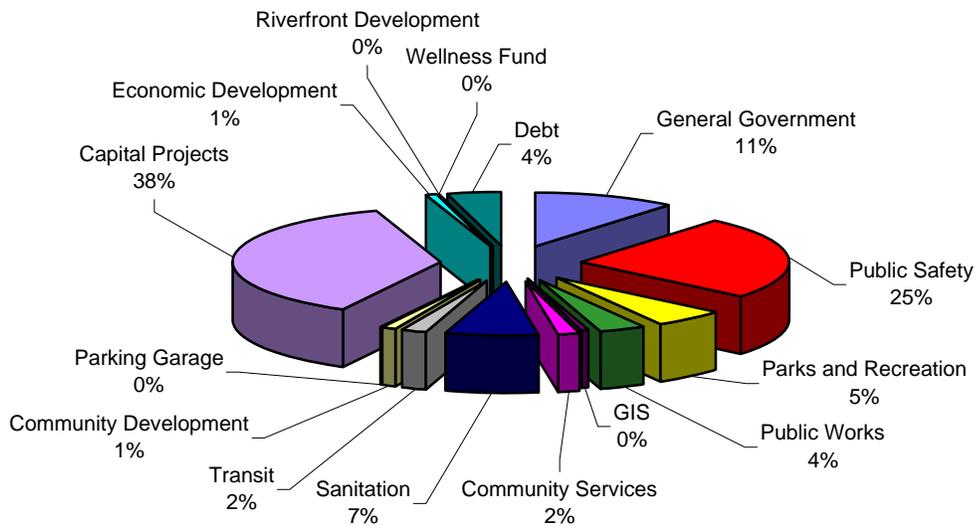
Department	Audit 2004-2005	Audit 2005-2006	Amended Budget 2006-2007	Proposed 2007-2008	Change From Prior Year	% Change
Total Drug Funds	\$ 54,688	\$ 87,149	\$ 191,234	\$ 142,294	\$ (48,940)	-26%
Property Recovery Fund						
29 Property Fund Expenditu	\$ 1,718	\$ 5,000	\$ 0	\$ 0	\$ 0	0%
Debt Service Fund						
20 Debt Service	\$ 2,317,449	\$ 2,418,388	\$ 2,543,332	\$ 3,086,143	\$ 542,811	21%
GIS						
21 GIS Expenditures	\$ 0	\$ 0	\$ 0	\$ 364,886	\$ 364,886	100%
Capital Projects Fund						
19 Capital Projects	\$ 2,734,479	\$ 2,175,174	\$ 8,073,178	\$ 60,000	\$ (8,013,178)	-99%
Capital Projects Fund						
7 Your Community Vision	\$ 4,846,432	\$ 8,761,781	\$ 4,381,940	\$ 28,666,808	\$ 24,284,868	554%
Riverfront Development Fund						
11 Riverfront Development	\$ 1,878,211	\$ 354,822	\$ 27,456,867	\$ 0	\$ (27,456,867)	-100%
Greenbelt Park Fund						
70 Parks Department	\$ 340,424	\$ 117,368	\$ 892,794	\$ 0	\$ (892,794)	-100%
Garage Service Fund						
54 Garage	\$ 1,140,958	\$ 1,079,876	\$ 1,163,956	\$ 1,166,433	\$ 2,477	0%
Economic Development Fund						
40 Economic Development	\$ 628,026	\$ 823,314	\$ 921,404	\$ 914,696	\$ (6,708)	-1%
Wellness Fund						
55 Wellness Fund	\$ 795,455	\$ 66,552	\$ 3,331,643	\$ 0	\$ (3,331,643)	-100%
Total Appropriations	\$ 62,156,948	\$ 64,662,395	\$ 103,609,320	\$ 88,711,505	\$ (14,897,815)	-14%

WHERE THE MONEY GOES

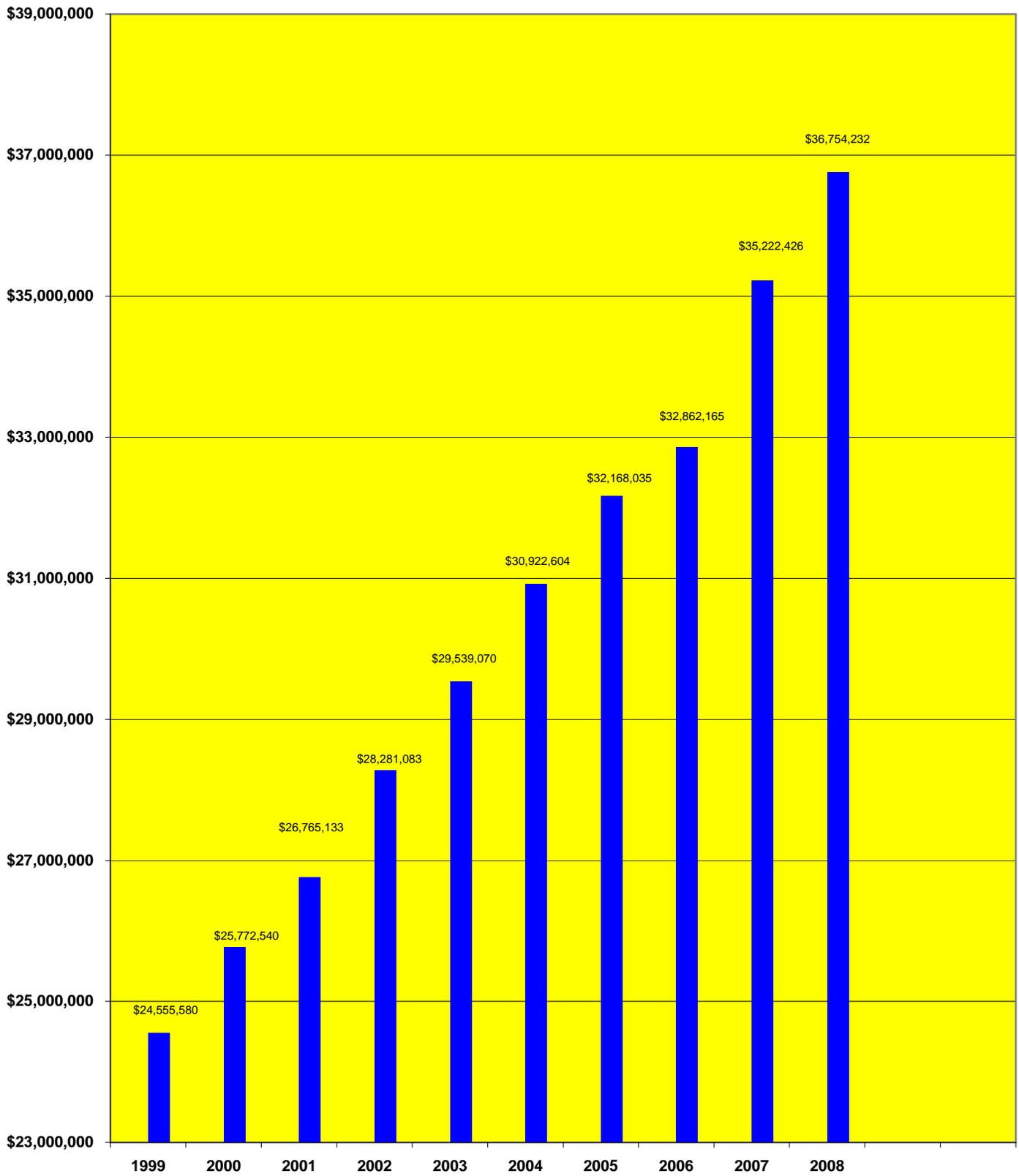
	Actual 2004-2005	Actual 2005-2006	Amended Budget 2006-2007	Requested 2007-2008	% Change From Prior FY
General Government	\$ 6,679,861	\$ 7,836,586	\$ 8,408,345	\$ 8,331,626	-0.9%
Public Safety	15,977,595	17,771,499	17,771,499	19,075,230	7.3%
Parks and Recreation	3,424,011	3,585,751	4,007,597	4,138,933	3.3%
Public Works	3,728,146	2,238,211	2,717,919	2,747,428	1.1%
GIS	0	0	0	364,886	100.0%
Community Services	1,468,227	1,299,805	1,345,219	1,409,625	4.8%
Sanitation	3,975,679	3,973,727	5,700,668	5,338,745	-6.3%
Transit	1,351,481	1,359,041	1,407,515	1,463,235	4.0%
Community Development	1,460,259	1,180,586	2,307,262	893,919	-61.3%
Parking Garage	59,603	74,613	74,028	81,599	10.2%
Capital Projects	7,921,335	11,054,323	13,161,118	28,185,797	114.2%
Economic Development	628,026	623,314	746,404	629,696	-15.6%
Riverfront Development	1,878,211	354,822	27,456,867	0	-100.0%
Wellness Fund	795,455	66,552	131,643	0	-100.0%
Debt	2,317,449	2,418,388	2,543,332	3,086,143	21.3%
Total	\$ 51,665,338	\$53,837,218	\$ 87,779,416	\$75,746,861	-13.7%

Less transfers and internal services funds.

EXPENDITURES



10-Year Historical Expenditure Trend - General Fund



ADMINISTRATION ORGANIZATION CHART

Board of Commissioners
Mayor and (4) Commissioners

City Manager

Operations Manager

Administrative Aide

Assistant to the City Manager/
Community Coordinator

Executive Secretary

City Attorney

Legal Assistant

City Clerk

MISSION STATEMENT

The Board of Commissioners serves as the governing body of the City of Owensboro. The Board assesses community needs and develops programs and policies to meet those needs. The City Manager, as the chief administrative officer of the City, is responsible to the Board for implementing their programs and policies. He supervises all City departments and promulgates policies and procedures, subject to Board approval, to ensure the orderly administration of City government functions. The City Manager is responsible for the enforcement of the City Manager plan, City ordinances, all applicable statutes, and administration of the budget after adoption by the Board of Commissions.

2006-2007 Budget

DEPARTMENT: Administration
PROGRAM: 21 Administration

FUND: General

Program Description

This program includes the City Commission, the City Manager's office, and the City Attorney. The Commission is the governing body of the City, provides legislative direction, and promulgates policies pertaining to the provision of services and direction of City government. The City Manager administers the operation of City government in an efficient and effective manner according to the general policy guidelines of the City Commission and recommends strategies and solutions to issues for Commission consideration. The City Clerk provides public information, municipal code codification, centralized records management, and records City Commission meetings. The City Attorney provides legal representation and guidance to the City Commission, reviews and prepares ordinances, resolutions and contracts, writes legal opinions, directs and participates in litigation, and represents the City in court as required.

Performance Indicators	Actual	Actual	Projected	Estimated
	2003-2004	2004-2005	2005-2006	2006-2007
Ordinances, Agreements, Municipal Orders, initiated/reviewed	84	83	107	109
Claims/lawsuits received/initiated	68	54	80	75
Acres annexed/contracted to annex	92.51	77.23	240.68	100

2005-2006 Accomplishments

1. Secured \$40,000,000 federal appropriation for riverfront development with Sen. Mitch McConnell's assistance.
2. Ceased the practice of authorizing agencies to receive utility service at City's rate.
3. Completed and partially funded a feasibility study for construction of a downtown arena and a baseball stadium.
4. Completed the design of a new boat ramp and selected English Park as its new location.
5. Sold excess property located at Griffith Station Road, 18th Street and three locations on Fifth Street.
6. Developed a program to prosecute delinquent occupational and net profit taxpayers.
7. Secured an agreement with Daviess County Fiscal Court and the State of Kentucky to commit funding towards the widening of Southtown Boulevard.
8. Formed a "Riverfront Steering Committee" to assist in decision-making regarding riverfront development design.
9. Secured additional \$400,000 revenue from OMU to use for operations and capital projects.
10. Restructured the Economic Development Corporation and created the Commerce Center.
11. Began initiatives to rebuild the General Fund reserve; recent budgets have depleted it to unacceptable levels.

2006-2007 Objectives

1. Secure an agreement with Daviess County Fiscal Court to share in the cost of constructing an Ice Arena.
2. Create a development authority between the City, Daviess County Fiscal Court and the Economic Development Corporation to purchase, own and manage downtown properties.
3. Implement and support a City-wide leadership development program for City employees.
4. Begin construction of the new boat ramp at English Park.
5. Complete the design and bidding for the river wall project.
6. Secure an agreement with the federal government for exchanging property located at the airport for the National Guard Armory property located on Parrish Avenue.
7. Work with the RecPlex Committee to complete a design for a future recreational facility.
8. Continue to search for additional revenue sources.
9. Create a riverfront maintenance district to fund future riverfront maintenance and replacement cost.
10. Develop a financial model for analyzing projected revenues and expenditures for proposed annexations of residential areas.
11. Actively pursue State legislation which benefits Owensboro by working with the Kentucky League of Cities and the mayors of Class 2 city designations.

Personnel Allotment

This program is staffed by: (1) Mayor, (4) Commissioners, (1) City Manager, (1) Operations Manager, (1) City Attorney, (1) City Clerk, (1) Administrative Aide, (1) Executive Secretary, (1) Legal Assistant and (1) Assistant to the City Manager/Community Coordinator.

2007-2008 Budget

DEPARTMENT: Administration

PROGRAM: 21 Administration

FUND: General

		Actual	Actual	Amended	Requested	Percent
		2004-2005	2005-2006	Budget	2007-2008	Change
				2006-2007		
Personnel Services						
1101	Salaries	\$ 645,822	\$ 642,005	\$ 670,738	\$ 693,977	
1102	Salaries-Part-time & Temp	0	1,624	0	0	
1105	Overtime	1,292	913	3,000	3,000	
1106	Retirement Contingency	0	0	24,266	40,725	
1121	Employees Retirement	46,669	60,974	79,387	100,202	
1123	Unemployment Expense	1,318	1,678	2,013	2,081	
1125	Hospital Insurance	57,039	55,176	55,176	69,516	
1126	Life Insurance	3,758	3,772	4,179	4,314	
1127	Social Security	43,081	43,676	46,985	49,172	
1128	Workers Comp.	4,858	8,245	10,248	11,260	
1129	Other Benefits	55	112	200	200	
	Total	803,892	818,175	896,192	974,447	9%
Maintenance						
2204	Repairs-Service Agreements/Lights	332	196	500	500	
2209	Bus Wash	0	91	104	94	
2211	Maintenance/Vehicles & Equip.	837	854	315	399	
	Total	1,169	1,141	919	993	8%
Supplies						
2401	Non-Capitalized Equipment	2,341	2,796	6,500	6,500	
2402	Postage	3,303	3,142	3,500	4,000	
2403	Technical Supplies	1,221	660	1,500	1,500	
2407	Office Supplies	10,751	7,476	10,250	10,000	
2409	Dues & Subscriptions	30,083	27,441	28,000	32,500	
2412	Motor Fuel	1,193	1,422	1,200	1,400	
	Total	48,892	42,937	50,950	55,900	10%
Utilities						
3301	Utilities/OMU	4,534	5,885	4,966	4,966	
3302	Utilities/Non City	10,116	12,384	11,950	12,000	
3303	Communications	4,835	5,757	7,000	6,500	
	Total	19,485	24,026	23,916	23,466	-2%
Other						
4501	Advertising	20,263	1,939	1,200	1,700	
4502	Travel	10,510	8,803	17,250	18,250	
4504	Insurance	1,054	1,119	1,500	1,400	
4506	Profess/Technical	13,744	39,769	44,250	45,250	
4509	Training	2,083	7,462	8,750	8,550	
	Total	47,654	59,092	72,950	75,150	3%

2007-2008 Budget

DEPARTMENT: Administration
PROGRAM: 21 Administration

FUND: General

		Actual	Actual	Amended	Requested	Percent
		2004-2005	2005-2006	Budget	2007-2008	Change
				2006-2007		
Capital						
5607	Replacement	\$ 3,979	\$ 3,903	\$ 2,297	\$ 3,337	
	Total	<u>3,979</u>	<u>3,903</u>	<u>2,297</u>	<u>3,337</u>	45%
	Department Total	<u>\$ 925,071</u>	<u>\$ 949,274</u>	<u>\$ 1,047,224</u>	<u>\$ 1,133,293</u>	8%

Major Expenditure Variances

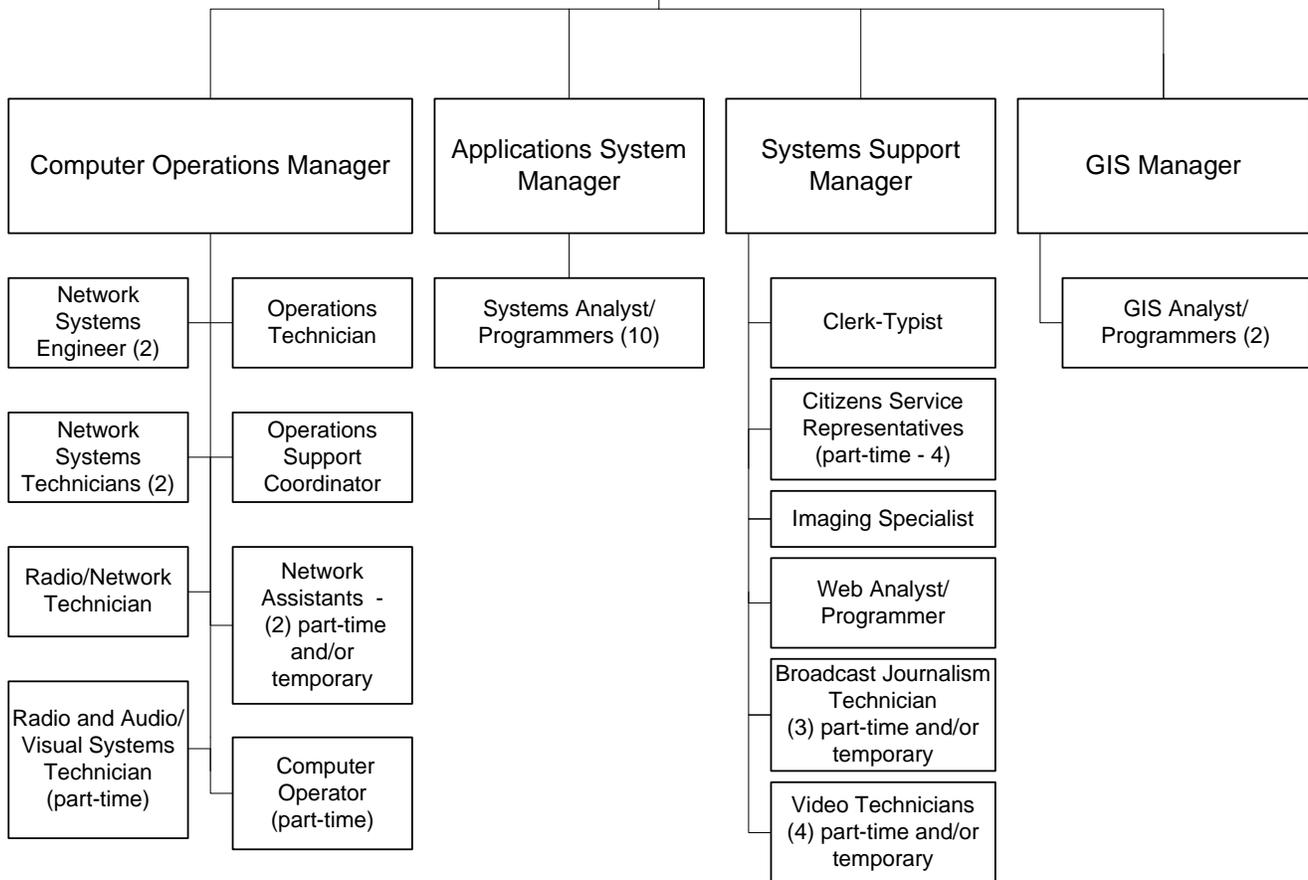
Personnel Services: Increase due to salaries and benefits, which increased across the board. A \$40,725 retirement contingency is also budgeted.
Services & Supplies: Maintenance charges which fluctuate yearly increased; dues and subscriptions.
Capital Projects: Replacement allocation increased significantly.

Revenue Analysis

No revenue is generated by this program.

INFORMATION SERVICES ORGANIZATION CHART

INFORMATION SERVICES DIRECTOR



MISSION STATEMENT

Information Services provides comprehensive computer services that include defining informational needs and translating those need requirements into computer programs, administering networked systems hardware and software, and computer room operations. Information Services also provides a help desk service, together with application support and a wide range of training programs, a citizens action line, a geographic information system, and imaging of records and documents.

2007-2008 Budget

DEPARTMENT: Information Services
PROGRAM: 31 Information Services

FUND: General

Program Description

This program provides computer services that include defining informational needs and translating requirements into computer programs, administering networked systems hardware and software, providing applications support, including training and a help desk, computer room operations, a citizens' action line, geographic information system (GIS), and imaging of records and documents. This program also provides fee-based service for the Owensboro Metropolitan Planning Commission, Owensboro Municipal Utilities, and Regional Water Resource Agency.

Performance Indicators

	Actual 2004-2005	Actual 2005-2006	Projected 2006-2007	Estimated 2007-2008
Help desk requests completed	980	985	990	1,000
Programming projects completed	40	60	50	40
Number of sites/users supported	25/604	27/620	28/625	29/650
Internet Home Page accesses	68,000	69,694	71,000	132,000
Citizen Service Representative calls received	29,200	24,079	25,000	24,000
GIS Layers (added to database)	25	20	15	10
Features entered in GIS	500,000	300,000	200,000	100,000
Attributes entered in GIS	2,200,000	1,500,000	1,000,000	1,000,000

2006-2007 Accomplishments

1. Installed a Disk-to-Disk network backup solution to enhance the reliability of the network infrastructure.
2. Replaced the imaging system to allow for easier data access which results in decreased employee time searching records and increases productivity.
3. Rebuilt the audio/video control room for cable Channel 44 in the commission chambers with new cameras, microphones, and presentation systems to deliver digital quality programming to the viewing public.
4. Managed the creation and deployment of a GIS web application to provide interactive information to our citizens.
5. The design of the payroll timesheets that will track FMLA, Non-FMLA, TLD, TTD and other leave hours to comply with either City policy and/or Federal guidelines.
6. Implemented a system for the Sanitation Department to track sanitation service charge exemptions to provide for accurate billing of the customer.

2007-2008 Objectives

1. Replace the SAN (Storage Access Network) to ensure continued reliability of the network system and provide increased data storage for the networking community increasing user productivity.
2. Convert the remaining imaging documents to the new imaging system which will allow full-text search thus increasing employee productivity by ease of use.
3. To enhance the City's Internet Property Tax Web site to improve ease of use by the citizens of Owensboro when looking up or paying tax bills.
4. To create the data required and program the 9-1-1 emergency dispatching system to reflect changes to the ESN boundaries to provide more efficient response times to citizens.
5. Install and promote the use of a photo server as a central repository for departmental photographs which will reduce the space requirements on the high speed network disks.
6. Install a Virtual Private Network (VPN) which will allow access to the city's network in a secure manner which will reduce the risk of outside intruders gaining access to proprietary information.

Personnel Allotment

This program is staffed by: (1) Director of Information Services, (1) Computer Operations Manager, (2) Network Systems Engineers, (2) Network Systems Technicians, (1) Radio/Network Technician, (1) Operations Technician, (1) Operations Support Coordinator, (2) Part-time and/or temporary Network Assistants, (1) Part-time Radio and Audio/Visual System Technician, (1) Part-time Computer Operator, (1) Applications Systems Manager, (10) Systems Analyst/ Programmer, (1) Systems Support Manager, (1) Clerk-Typist, (4) Part-time Citizens' Service Representative, (1) Imaging Specialist, (1) Web Analyst/Programmer, (3) Part-time and/or temporary Broadcast Journalism Technicians, (4) Part-time and/or temporary Video Technicians, (1) Geographic Information Systems Manager, and (2) GIS Analyst/Programmers.

2007-2008 Budget

3100 Information Services

PROGRAM: Division Totals

Acct. Num. Description	3101 Applications	3102 Support	3103 Operations	3104 GIS	3105 Radio	Total
Personnel Services						
1101 Salaries	\$ 780,534	\$ 155,844	\$ 383,595	\$ 176,757	\$ 51,894	\$ 1,548,624
1102 Salaries - Part-Time	0	169,044	37,579	0	26,000	232,623
1105 Overtime	0	2,000	1,000	0	500	3,500
1121 Employees Retirement	126,211	25,523	62,189	25,581	8,391	247,895
1123 Unemployment Expense	2,341	974	1,264	557	234	5,370
1125 Hospital Insurance	78,144	26,952	44,616	23,928	0	173,640
1126 Life Insurance	4,854	970	2,381	1,105	321	9,631
1127 Social Security	59,277	24,977	32,296	14,214	5,997	136,761
1128 Workers Comp.	1,334	487	701	309	131	2,962
1129 Other Benefits	215	195	185	75	30	700
Total	1,052,910	406,966	565,806	242,526	93,498	2,361,706
Maintenance						
2201 Maintenance/Buildings and Ground	0	0	0	0	4,004	4,004
2202 Maintenance/Grounds	0	0	0	0	2,125	2,125
2203 Maintenance/Furniture & Fixtures	0	100	0	200	0	300
2204 Maintenance/Repairs to Equipment	0	16,455	2,825	350	46,500	66,130
2206 Maintenance/Repairs Computers	30,000	1,250	97,700	200	0	129,150
2211 Maintenance/Vehicles/Equipment	0	0	1,648	0	0	1,648
Total	30,000	17,805	102,173	750	52,629	203,357
Supplies						
2401 Non-Capitalized Equipment	500	26,800	24,275	8,500	44,550	104,625
2402 Postage	50	50	400	50	50	600
2403 Technical Supplies	500	8,700	26,225	700	0	36,125
2405 Cleaning Supplies	0	210	285	10	300	805
2407 Office Supplies	500	3,200	4,075	400	250	8,425
2409 Dues & Subscriptions	890	1,175	185	150	180	2,580
2412 Motor Fuel	0	0	750	100	0	850
Total	2,440	40,135	56,195	9,910	45,330	154,010
Utilities						
3301 Utilities/OMU	2,920	2,805	4,380	1,535	1,165	12,805
3302 Utilities/Non City	4,745	4,555	7,120	2,495	1,610	20,525
3303 Communications	3,585	3,550	17,850	1,200	1,610	27,795
Total	11,250	10,910	29,350	5,230	4,385	61,125
Other						
4502 Travel	7,780	1,500	7,600	300	4,900	22,080
4503 Rents & Storage	210	1,050	12,810	210	210	14,490
4504 Insurance	0	0	6,500	0	1,000	7,500
4506 Profess/Technical	1,500	17,465	101,110	35,450	4,150	159,675
4508 Safety Costs	25	25	25	10	10	95
4509 Training Cost	20,130	7,350	18,750	13,000	2,600	61,830
Total	29,645	27,390	146,795	48,970	12,870	265,670

2007-2008 Budget

3100 Information Services

PROGRAM: Division Totals

Acct.		3101	3102	3103	3104	3105	
Num. Description		Applications	Support	Operations	GIS	Radio	Total
Capital							
5605	Equipment	\$ 0	\$ 0	\$ 36,000	\$ 57,500	\$ 74,000	\$ 167,500
5607	Replacement	0	0	11,000	0	0	11,000
	Total	0	0	47,000	57,500	74,000	178,500
	Department Total	\$ 1,126,245	\$ 503,206	\$ 947,319	\$ 364,886	\$ 282,712	\$ 3,224,368

2007-2008 Budget

Department: 31 Information Services

Program: 3101 Applications

Fund: General

		Actual	Actual	Amended	Requested	Percent
		2004-2005	2005-2006	Budget	2007-2008	Change
				2006-2007		
Personal Services						
1101	Salaries	\$ 621,628	\$ 712,265	\$ 749,946	\$ 780,534	
1102	Salaries - Part-time	0	-165	0	0	
1121	Employee's Retirement	52,710	76,318	98,915	126,211	
1123	Unemployment Expense	1,507	2,153	2,250	2,341	
1125	Hospital Insurance	65,422	77,652	77,652	78,144	
1126	Life Insurance	3,707	4,155	4,682	4,854	
1127	Social Security	42,897	49,541	56,663	59,277	
1128	Worker's Comp	1,614	1,502	1,197	1,334	
1129	Other Employee Benefits	319	366	215	215	
	Total	789,804	923,787	991,520	1,052,910	6%
Maintenance						
2206	Maintenance/Repair Computers	26,597	9,867	30,000	30,000	
2211	Maintenance/Vehicles & Equipment	9,494	9,690	0	0	
	Totals	36,091	19,557	30,000	30,000	0%
Supplies						
2401	Non-Capitalized Equipment	2,235	346	0	500	
2402	Postage	115	117	50	50	
2403	Technical Supplies	920	220	500	500	
2407	Office Supplies	2,036	1,387	1,135	500	
2409	Dues & Subscriptions	400	720	390	890	
2412	Motor Fuel	737	752	0	0	
	Totals	6,443	3,542	2,075	2,440	18%
Utilities						
3301	Utilities/OMU	9,387	10,696	3,570	2,920	
3302	Utilities/Non-OMU	17,436	20,542	6,095	4,745	
3303	Communications	9,293	3,347	3,585	3,585	
	Totals	36,116	34,585	13,250	11,250	-15%
Other						
4502	Travel	7,007	9,562	7,030	7,780	
4503	Rents & Storages	8,971	9,114	220	210	
4504	Insurance	2,842	6,605	0	0	
4506	Professional/Technical	2,873	1,552	225	1,500	
4508	Safety Costs	0	12	10	25	
4509	Training	31,730	13,184	27,700	20,130	
	Totals	53,423	40,029	35,185	29,645	-16%

Department: 31 Information Services

Program: 3101 Applications

Fund: General

	Actual 2004-2005	Actual 2005-2006	Amended Budget 2006-2007	Requested 2007-2008	Percent Change
Capital:					
5607 Replacement	\$ 13,705	\$ 10,583	\$ 0	\$ 0	
Totals					
TOTALS	<u>\$ 921,877</u>	<u>\$ 1,021,500</u>	<u>\$ 1,072,030</u>	<u>\$ 1,126,245</u>	5%

Expenditure Analysis

Salaries: No change.

Services and Supplies: Decrease in utilities and training accounts.

Capital: No capital items requested.

Revenue Analysis

Approximately \$550,000 will be received from OMU and RWRA for data processing services

2007-2008 Budget

Department: 31 Information Services

Program: 3102 Support Services

Fund: General

		Actual	Actual	Amended	Requested	Percent
		2004-2005	2005-2006	Budget	2007-2008	Change
				2006-2007		
<u>Personal Services</u>						
1101	Salaries	\$ 105,940	\$ 105,332	\$ 122,660	\$ 155,844	
1102	Salaries - Part-time	128,183	128,447	178,104	169,044	
1105	Overtime	508	71	500	2,000	
1121	Employee's Retirement	13,322	24,376	15,125	25,523	
1123	Unemployment Expense	566	704	846	974	
1125	Hospital Insurance	25,380	25,380	25,380	26,952	
1126	Life Insurance	658	653	702	970	
1127	Social Security	16,807	16,671	21,208	24,977	
1128	Worker's Comp	145	229	181	487	
1129	Other Employee Benefits	0	0	195	195	
Total		291,509	301,863	364,901	406,966	12%
<u>Maintenance</u>						
2203	Maintenance/Furniture & Fixtures	0	0	0	100	
2204	Maintenance/Repairs	4,920	4,376	16,455	16,455	
2206	Maintenance/Repair Computers	10,094	13,475	12,250	1,250	
Totals		15,014	17,851	28,705	17,805	-38%
<u>Supplies</u>						
2401	Non-Capitalized Equipment	25,393	10,512	11,726	26,800	
2402	Postage	201	129	50	50	
2403	Technical Supplies	3,700	1,364	6,850	8,700	
2405	Cleaning Supplies	0	0	0	210	
2407	Office Supplies	461	497	850	3,200	
2409	Dues & Subscriptions	0	300	575	1,175	
Totals		29,755	12,802	20,051	40,135	100%
<u>Utilities</u>						
3301	Utilities/OMU	0	0	3,215	2,805	
3302	Utilities/Non-OMU	0	0	5,485	4,555	
3303	Communications	3,224	2,892	3,550	3,550	
Totals		3,224	2,892	12,250	10,910	-11%
<u>Other</u>						
4502	Travel	1,022	3,131	1,500	1,500	
4503	Rents & Storages	0	0	6,300	1,050	
4506	Professional/Technical	9,579	6,616	38,927	17,465	
4508	Safety Costs	0	0	10	25	
4509	Training	6,139	2,772	12,600	7,350	
Totals		15,718	9,388	51,537	27,390	-47%

2007-2008 Budget

Department: 31 Information Services

Program: 3102 Support Services

Fund: General

		Actual	Actual	Amended	Requested	Percent
		2004-2005	2005-2006	Budget	2007-2008	Change
				2006-2007		
Capital:						
5603	Buildings	\$ 15,085	\$ 0	\$ 88,233	\$ 0	
5605	Equipment	22,144	27,309	0	0	
	Totals	<u>37,229</u>	<u>27,309</u>	<u>88,233</u>	<u>0</u>	
	TOTALS	<u>\$ 392,449</u>	<u>\$ 372,105</u>	<u>\$ 565,677</u>	<u>\$ 503,206</u>	-11%

Expenditure Analysis

Personnel Services: In December 2006, the commission approved changing a part-time web technician to a full-time web analyst/programmer;

Maintenance: Decrease is the result of purchasing the imaging equipment.

Supplies: The majority of the increase is for new computer equipment for the Learning Resource Center which is required to meet the teaching/learning requirements for new software.

Capital: No capital items requested.

Revenue Analysis

Approximately \$70,000 will be received from OMU and RWRA for data processing services

2007-2008 Budget

Department: 31 Information Services

Program: 3103 Operations

Fund: General

		Actual	Actual	Amended	Requested	Percent
		2004-2005	2005-2006	Budget	2007-2008	Change
				2006-2007		
Personal Services						
1101	Salaries	\$ 386,752	\$ 379,587	\$ 367,692	\$ 383,595	
1102	Salaries - Part-time	46,320	48,033	37,579	37,579	
1105	Overtime	988	404	1,500	1,000	
1121	Employee's Retirement	35,880	43,078	48,762	62,189	
1123	Unemployment Expense	1,041	1,289	1,216	1,264	
1125	Hospital Insurance	40,134	39,714	36,516	44,616	
1126	Life Insurance	2,346	2,250	2,283	2,381	
1127	Social Security	30,688	30,476	31,157	32,296	
1128	Worker's Comp	96	832	588	701	
1129	Other Employee Benefits	0	0	185	185	
Total		544,245	545,663	527,478	565,806	7%
Maintenance						
2203	Maintenance/Furniture & Fixtures	175	0	300	0	
2204	Maintenance/Repairs	3,123	1,066	1,825	2,825	
2206	Maintenance/Repair Computers	42,831	57,117	102,350	97,700	
2211	Maintenance/Vehicles & Equipme	0	0	1,631	1,648	
Totals		46,129	58,183	106,106	102,173	-4%
Supplies						
2401	Non-Capitalized Equipment	45,176	56,692	19,726	24,275	
2402	Postage	37	313	720	400	
2403	Technical Supplies	45,892	28,754	26,775	26,225	
2405	Cleaning Supplies	0	0	360	285	
2407	Office Supplies	2,474	4,371	4,850	4,075	
2409	Dues & Subscriptions	179	119	750	185	
2412	Motor Fuel	0	0	750	750	
Totals		93,758	90,249	53,931	56,195	4%
Utilities						
3301	Utilities/OMU	0	0	3,035	4,380	
3302	Utilities/Non-OMU	0	0	5,180	7,120	
3303	Communications	5,739	14,698	18,160	17,850	
Totals		5,739	14,698	26,375	29,350	11%
Other						
4502	Travel	2,928	4,160	5,090	7,600	
4503	Rents & Storages	0	0	6,520	12,810	
4504	Insurance	0	0	6,500	6,500	
4506	Professional/Technical	56,807	59,690	85,865	101,110	
4508	Safety Costs	735	0	10	25	
4509	Training	21,762	18,275	29,750	18,750	
Totals		82,232	82,125	133,735	146,795	10%

Department: 31 Information Services

Program: 3103 Operations

Fund: General

	Actual 2004-2005	Actual 2005-2006	Amended Budget 2006-2007	Requested 2007-2008	Percent Change
Capital:					
5605 Equipment	\$ 6,200	\$ 0	\$ 14,500	\$ 36,000	
5607 Replacement	0	0	10,465	11,000	
Totals	6,200	0	24,965	47,000	88%
TOTALS	\$ 778,303	\$ 790,918	\$ 872,590	\$ 947,319	9%

Expenditure Analysis

Salaries: No change.

Services and Supplies: Maintenance costs show an increase; professional technical costs rose, while training decreased significantly

Capital: Core switch for backbone replacement (\$30,000); burster replacement (\$6,000).

Revenue Analysis

Approximately \$250,000 will be received from OMU for data processing services.

2007-2008 Budget

Department: 31 Information Services

Program: 3104 GIS

Fund: 21 GIS

	Actual 2004-2005	Actual 2005-2006	Amended Budget 2006-2007	Requested 2007-2008	Percent Change
<u>Personal Services</u>					
1101 Salaries	\$ 158,928	\$ 162,681	\$ 169,504	\$ 176,757	
1121 Employee's Retirement	13,804	17,963	22,358	25,581	
1123 Unemployment Expense	399	497	536	557	
1125 Hospital Insurance	22,476	22,476	22,476	23,928	
1126 Life Insurance	983	980	1,057	1,105	
1127 Social Security	11,345	11,394	13,660	14,214	
1128 Worker's Comp	227	343	271	309	
1129 Other Employee Benefits	0	0	75	75	
Total	208,162	216,334	229,937	242,526	5%
<u>Maintenance</u>					
2203 Maintenance/Furniture & Fixtures	0	0	0	200	
2204 Maintenance/Repairs	0	0	350	350	
2206 Maintenance/Repair Computers	0	0	100	200	
Totals	0	0	450	750	67%
<u>Supplies</u>					
2401 Non-Capitalized Equipment	2,994	501	0	8,500	
2402 Postage	24	11	40	50	
2403 Technical Supplies	2,321	523	675	700	
2405 Cleaning Supplies	5	0	10	10	
2407 Office Supplies	183	444	300	400	
2409 Dues & Subscriptions	525	0	200	150	
2412 Motor Fuel	0	0	100	100	
Totals	6,052	1,479	1,325	9,910	648%
<u>Utilities</u>					
3301 Utilities/OMU	0	1,000	1,250	1,535	
3302 Utilities/Non-OMU	0	750	2,135	2,495	
3303 Communications	779	766	850	1,200	
Totals	779	2,516	4,235	5,230	23%
<u>Other</u>					
4502 Travel	58	74	300	300	
4503 Rents & Storages	206	0	175	210	
4506 Professional/Technical	22,530	13,519	28,445	35,450	
4508 Safety Costs	0	0	5	10	
4509 Training	14,791	9,777	12,000	13,000	
Totals	37,585	23,370	40,925	48,970	20%

Department: 31 Information Services

Program: 3104 GIS

Fund: 21 GIS

	Actual 2004-2005	Actual 2005-2006	Amended Budget 2006-2007	Requested 2007-2008	Percent Change
Capital:					
5605 Equipment	\$ 0	\$ 0	\$ 0	\$ 57,500	
Totals	0	0	0	57,500	
TOTALS	<u>\$ 252,578</u>	<u>\$ 243,699</u>	<u>\$ 276,872</u>	<u>\$ 364,886</u>	32%

Personal Services: Increase due to pay plan adjustment

Services & Supplies: \$3,000 for replacement of oldest workstation; \$4,000 laptop for field work; \$1,500 for manager's conference table and chairs.

Utilities: \$1,000 added additional phone line for Americore employees.

Other: \$17,000 software maintenance for GIS core group; \$10,000 AmeriCore services; \$8,200 software.

Capital Outlay: \$7,500 GIS web server to deliver basic map information to the Internet; \$50,000 as the first installment approximately \$120,000 to update the aerial photography.

Revenue Analysis

Approximately \$274,000 will be received from OMU, RWRA and Daviess County for their participation in the GIS Consortium.

2007-2008 Budget

Department: 31 Information Services

Program: 3105 Radio Communications

Fund: 01 General

	Actual 2004-2005	Actual 2005-2006	Amended Budget 2006-2007	Requested 2007-2008	Percent Change
<u>Personal Services</u>					
1101 Salaries	\$ 0	\$ 19,177	\$ 49,519	\$ 51,894	
1102 Salaries - Part-time	0	6,139	26,000	26,000	
1105 Overtime	0	0	500	500	
1121 Employee's Retirement	0	2,124	6,532	8,391	
1123 Unemployment Expense	0	76	227	234	
1126 Life Insurance	0	95	309	321	
1127 Social Security	0	1,875	5,815	5,997	
1128 Worker's Comp	0	0	79	131	
1129 Other Employee Benefits	0	0	30	30	
Total	0	29,486	89,011	93,498	5%
<u>Maintenance</u>					
2201 Maintenance/Buildings	0	4,188	2,828	4,004	
2202 Maintenance/Grounds	0	878	1,712	2,125	
2204 Maintenance/Repairs	2,340	7,793	46,890	46,500	
2211 Maintenance/Vehicles & Equipment	3,879	0	0	0	
Totals	6,219	12,859	51,430	52,629	2%
<u>Supplies</u>					
2401 Non-Capitalized Equipment	749	7,366	37,361	44,550	
2402 Postage	0	90	40	50	
2403 Technical Supplies	46	1,376	160	0	
2405 Cleaning Supplies	0	0	0	300	
2407 Office Supplies	0	3	75	250	
2409 Dues & Subscriptions	0	62	180	180	
Totals	795	8,897	37,816	45,330	20%
<u>Utilities</u>					
3301 Utilities/OMU	681	836	1,135	1,165	
3302 Utilities/Non-OMU	0	0	1,015	1,610	
3303 Communications	0	352	1,610	1,610	
Totals	681	1,188	3,760	4,385	17%
<u>Other</u>					
4502 Travel	0	369	10,960	4,900	
4503 Rents & Storages	0	0	0	210	
4504 Insurance	0	0	1,000	1,000	
4506 Professional/Technical	5,284	(10,767)	4,650	4,150	
4508 Safety Costs	0	0	5	10	
4509 Training	1,952	5,406	3,250	2,600	
Totals	7,236	(4,992)	19,865	12,870	-35%

Department: 31 Information Services
 Program: 3105 Radio Communications

Fund: 01 General

	Actual 2004-2005	Actual 2005-2006	Amended Budget 2006-2007	Requested 2007-2008	Percent Change
5605 Equipment	\$ 2,366	\$ 0	\$ 94,000	\$ 74,000	
Totals	2,366	0	94,000	74,000	-21%
TOTALS	<u>\$ 17,297</u>	<u>\$ 47,438</u>	<u>\$ 295,882</u>	<u>\$ 282,712</u>	-4%

Expenditure Analysis

Personal Services: Salary adjustments.

Maintenance: Maintenance and repairs of weather warning sirens \$21,000; 800 MHz central radio system \$20,100; portable/mobile radios and miscellaneous equipment \$5,400.

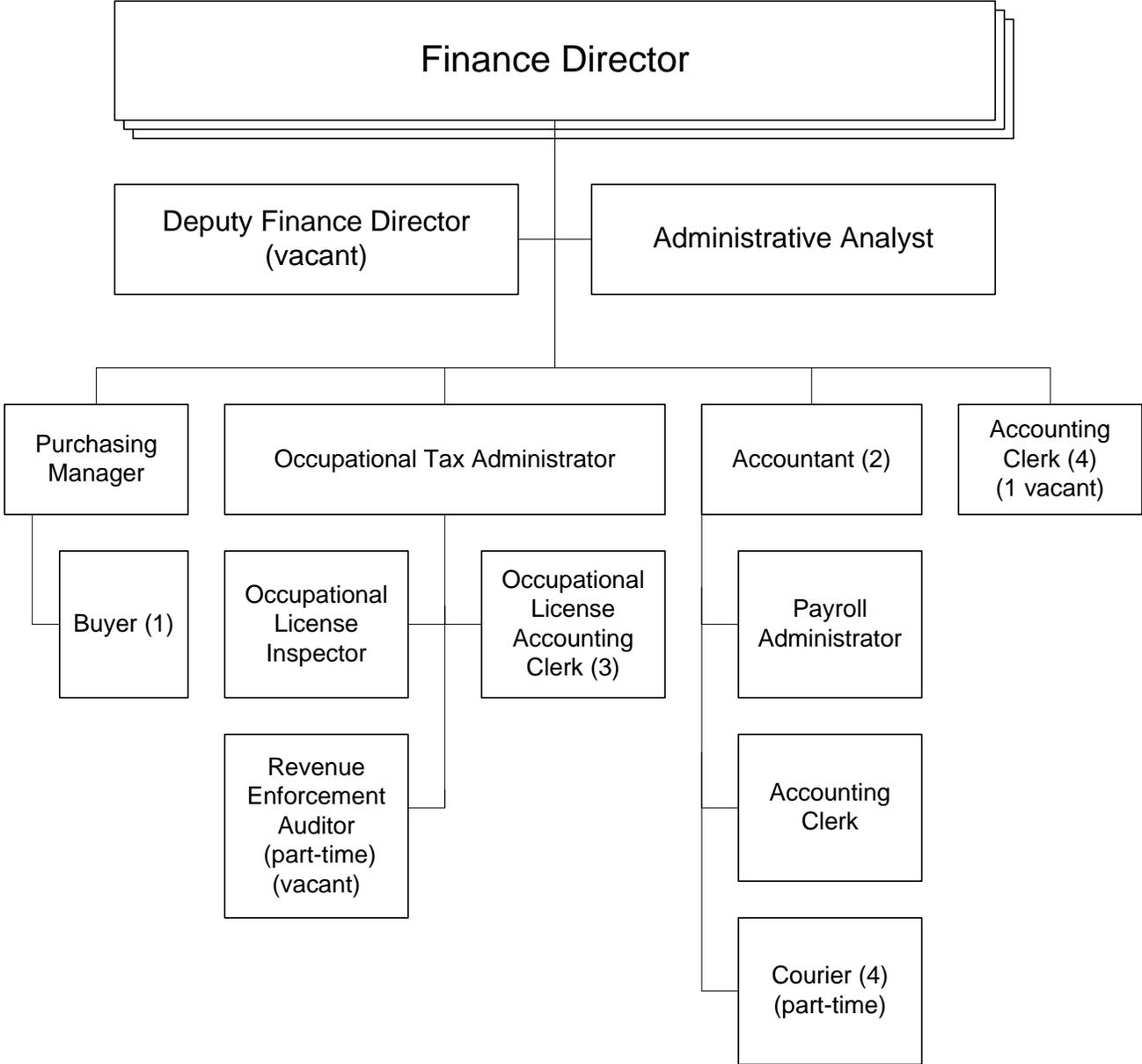
Supplies: Replacement siren equipment including sirens, battery analyzer, Wheelen base station, U directional antenna and receiver \$11,400; replacement radio equipment including transmit combiner \$15,000, audio cards \$4,500, controller cards \$4,500, TX & RCV antennas \$4,000, work bench \$1,000, misc equipment & tools \$5,900.

Utilities: Increase in natural gas costs.

Other: Decreases in Travel, Professional Services and Training.

Capital: Site replacement for main radio controller \$64,000 and SIM module installation \$10,000.

FINANCE DEPARTMENT ORGANIZATION CHART



MISSION STATEMENT

The Finance Department is dedicated to providing accurate, credible and timely financial information and service to the taxpayers and for our fellow employees. Financial activities include purchasing, centralized accounting, financial planning and reporting, payroll, revenue collection, audit, investments, and budget preparation. Finance now collects net profit and occupational license fee revenue for the Daviess County Fiscal Court.

2007-2008 Budget

DEPARTMENT: 34 Finance
PROGRAMS: Finance and Purchasing

FUND: General

Program Description

This program provides the overall management, organization, planning, and administration of the Finance Department. Program responsibilities include: centralized accounting, financial planning and reporting, payroll, revenue collection, audit, investments, centralized procurement, and budget preparation.

Performance Indicators	Actual 2004-2005	Actual 2005-2006	Projected 2006-2007	Estimated 2007-2008
Property tax collection percent	99.8	98.5	99.0	99.0
Total occupational accounts	5,500	5,796	6,500	4,464
Budget amendments	42	39	40	35
Sealed bids and RFPs completed	43	52	40	45
Number of purchase orders	659	632	645	650

2006-2007 Accomplishments

1. Received Government Finance Officers Association Certificate of Achievement for Excellence in Financial Reporting for the 26th year.
2. Received Government Finance Officers Association Distinguished Budget Presentation Award for the 7th year.
3. Prepared a balanced budget for 2007-2008 in accordance with the Government Finance Officers Association budget preparation criteria.
4. Completed review of internal controls. No major weaknesses were found.
5. Grant recovery time improved by an average of 32 days.

2007-2008 Objectives

1. Receive the Government Finance Officers Association Certificate of Achievement for Excellence in Financial Reporting and the Distinguished Budget Presentation Award.
2. Maintain National Certification of Purchasing personnel.
3. Refine internal data processing to maximize collections and improve delinquent tax collections by working with City Attorney.
4. Train City departments in standardized purchasing procedures to facilitate the procurement process and save additional monies for the City.
5. Update General Procedures Manual.
6. Update 5-year General Fund budget.

Personnel Allotment

This program is staffed by: (1) Director of Finance, (1) Deputy Finance Director (vacant), (1) Administrative Analyst, (1) Purchasing Manager, (2) Accountants, (1) Buyer, (1) Occupational Tax Administrator, (1) Occupational License Inspector, (3) Occupational License Accounting Clerks, (5) Accounting Clerks (1 vacant), (1) Payroll Administrator, 4 part-time Couriers, 1 part-time Revenue Enforcement Auditor (vacant).

2007-2008 Budget

DEPARTMENT: Finance
PROGRAM: 34 Finance/Purchasing

FUND: General

		Actual	Actual	Amended	Requested	Percent
		2004-2005	2005-2006	Budget	2007-2008	Change
				2006-2007		
Personnel Services						
1101	Salaries	\$ 594,881	\$ 603,063	\$ 697,006	\$ 724,698	
1102	Salaries - Part-time	37,591	44,782	49,500	49,500	
1105	Overtime	1,028	577	3,000	3,000	
1121	Employees Retirement	51,395	66,217	94,970	117,668	
1123	Unemployment Expense	1,529	1,955	2,300	2,323	
1124	Clothing	251	153	500	0	
1125	Hospital Insurance	78,252	85,448	103,044	101,736	
1126	Life Insurance	3,604	3,258	4,392	4,512	
1127	Social Security	44,242	45,573	58,372	59,248	
1128	Workers' Compensation	940	1,284	1,083	1,327	
1129	Other Benefits	642	774	1,800	1,800	
	Total	814,355	853,084	1,015,967	1,065,812	5%
Maintenance						
2204	Repairs-Service Agreements/Lights	317	176	1,000	1,000	
2211	Maintenance/Vehicles & Equipment	1,631	1,664	809	584	
	Total	1,948	1,840	1,809	1,584	-12%
Supplies						
2401	Non-Capitalized Equipment	20,281	11,645	27,900	25,800	
2402	Postage	29,868	33,446	40,000	44,000	
2403	Technical Supplies	1,529	2,206	41,080	42,000	
2405	Cleaning Supplies	3,142	3,894	3,600	3,900	
2407	Office Supplies	6,095	4,916	13,000	13,000	
2409	Dues & Subscriptions	3,154	2,752	3,600	3,600	
2412	Motor Fuel	390	529	585	505	
	Total	64,459	59,388	129,765	132,805	2%
Utilities						
3301	Utilities/OMU	5,197	6,745	6,000	6,180	
3302	Utilities/Non-City	11,595	14,195	14,850	14,850	
3303	Communications	5,933	6,460	8,800	9,100	
	Total	22,725	27,400	29,650	30,130	2%
Other						
4501	Advertising	36,433	10,314	15,000	16,000	
4502	Travel	1,200	1,200	1,200	0	
4503	Rents & Storage	206	210	210	210	
4504	Insurance	902	585	642	642	
4506	Professional/Technical	82,217	79,352	85,000	85,000	
4508	Safety Costs	530	9	150	150	
4509	Training Costs	20,420	19,924	11,158	13,000	
4513	Bad Debt Expense	10,452	26,008	25,000	28,000	
4516	Commission on Tax Collection	27,770	28,309	32,760	32,760	
	Total	180,130	165,911	171,120	175,762	3%

2007-2008 Budget

DEPARTMENT: Finance
PROGRAM: 34 Finance/Purchasing

FUND: General

Capital

5607	Replacement	\$	2,316	\$	1,845	\$	1,649	\$	1,667	
	Total		<u>2,316</u>		<u>1,845</u>		<u>1,649</u>		<u>1,667</u>	0%
	Department Total		<u>\$ 1,085,933</u>		<u>\$ 1,109,468</u>		<u>\$ 1,349,960</u>		<u>\$ 1,407,760</u>	4%

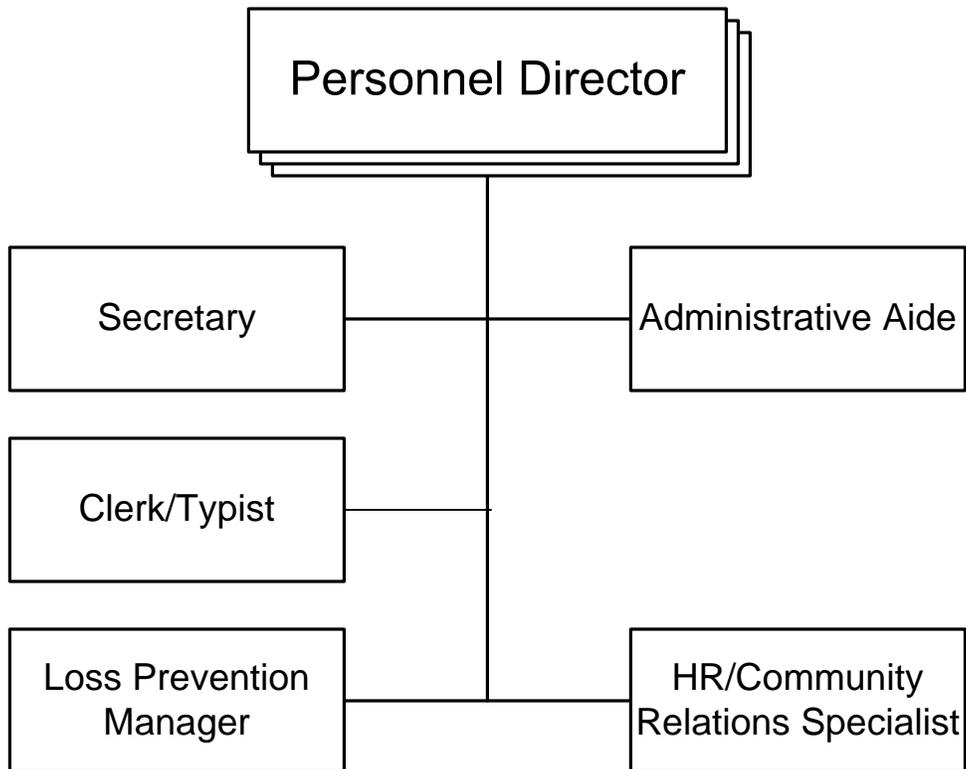
Major Expenditure Variances

Personnel Services: Reflects increase due to new field auditor.
Services & Supplies: Garage maintenance costs decreased.
Capital Outlay: No capital requested.

Revenue Analysis

Sale of surplus property generates approximately \$20,000 for General Fund and over \$70,000 for the Fleet and Facilities Replacement Fund. The City will be reimbursed an estimated \$150,000 from RWRA for accounting roll, and purchasing services. The City will receive approximately \$85,000 from the Daviess County Fiscal Commission collection of net profit and occupational license fees.

PERSONNEL DEPARTMENT ORGANIZATION CHART



MISSION STATEMENT

The Personnel Department is dedicated to recruitment of qualified and suitable applicants for employment by the City of Owensboro, the hiring, training, development, and retention of City personnel, and for implementation, provision, administration and on-going evaluation of comprehensive human resource programs for City employees. Personnel Department activities also include civil service administration, employee and community relations, compensation and benefit administration, loss prevention and risk management, and wellness programs.

2007-2008 Budget

DEPARTMENT: Personnel
PROGRAM: 36 Personnel

FUND: General

Program Description

This program provides personnel activities: civil service administration, employee recruitment, training, employee and community relations, employee development, salary/benefit administration, loss prevention/management, and wellness programs.

Performance Indicators (in calendar years)	Actual 2004	Actual 2005	Actual 2006	Projected 2007
Sensitivity Training program (several sessions each) – now every other year	1	1	0	1
Leadership Programs (may be more than one session each)	N/A	N/A	7	5
Number of health and safety programs (several sessions each)	20	20	20	20
Work-Related Employee Injuries	76	72	58	58
Vehicle Incidents (not all “wrecks,” and not all City fault)	90	95	98	98
Incidents (No claims filed or not a City issue)	34	82	97	97
Citizen Claims	49	36	53	53
City Property Damage	16	20	34	34

RECRUITMENT AND MINORITY RECRUITMENT STATISTICS (in calendar years)	Actual 2002	Actual 2003	Actual 2004	Actual 2005	Actual 2006	Projected 2007
Number of full-time recruitments	67	73	41	47	57	57
Number of full-time minority recruitments (new employees)	1	1	0	0	1	*
Number of full-time minority internal job placements from recruitment processes (e.g., promotions)	3	1	1	0	2	*
Number of full-time minority job offers (new and internal)	4	2	2	2	5	*
Number of full-time minority job offers made (but fell through due to individual declining offer or failing post-offer requirements) - (would have been new employees)	0	0	1	2	2	-
Number of full-time minority job offers that were successful	4	2	1	0	3	*
Number of part-time recruitments	15	12	14	9	9	9
Number of part-time minority recruitments	3	1	1	0	0	*
Number of part-time minority job offers	3	1	1	0	0	*
Number of part-time minority job offers made (but fell through due to individual declining offer or failing post-offer requirements)	0	0	0	0	0	-
Number of part-time minority job offers that were successful	3	1	1	0	0	*
Number of temporary recruitments	147	132	110	98	90	104
Number of temporary minority recruitments	14	14	7	4	7	*
Number of temporary minority job offers	16	25	10	4	11	*
Number of temporary minority job offers made (but fell through due to individual declining offer or failing post-offer requirements)	2	11	3	0	4	-
Number of temporary minority job offers that were successful	14	14	7	4	7	*

2006-2007 Accomplishments

1. Completed annual pay survey on Administrative Services and Professional/Technical pay groups.
2. Completed Level I of Leadership Program with an estimated 70 applicants completing the program.
3. Implemented new recruitment ad design, recruitment billboards, and enhanced website recruitment mechanisms; enhanced our police/fire recruitment process and implemented video testing format; continued fair testing practices.
4. Continued work with management/employees, safety committees, insurance committee, policies/procedures, and various health safety/risk management programs.
5. Implemented enhanced benefits (e.g., smoking cessation, weight loss programs, voluntary portable life insurance, long term disability) and educated employees on City's costs toward benefits.

2007-2008 Objectives

1. To maintain a competitive pay/benefit program *in an effort* to maintain and/or eliminate turnover due to employee dissatisfaction with pay/benefits, as well as to ensure a productive workforce through recruitment and retention.
2. To maintain and/or increase our efforts toward recruitment, in general, and also *in an effort* to increase our minority recruitment in accordance with the goals, if applicable, determined by our Affirmative Action plan.

2007-2008 Budget

DEPARTMENT:

Personnel

PROGRAM:

36

Personnel

FUND: General

3. To maintain and/or increase our efforts toward employee health and safety, and risk management overall, *in an effort* to minimize preventable incidents, and for departments to reach their departmental goals as set by the management safety committee.
 4. To maintain and/or increase our communication efforts with employees to *in an effort* to maintain and/or eliminate questions and/or complaints, through practices such as our intranet, employee newsletter, benefit meetings, benefit education, leadership program, orientation/training programs, policies/procedures, etc..
 5. To maintain our efforts toward record retention and record processing (in the areas of recruitment, personnel/payroll, discipline, background screenings/investigations, motor vehicle reviews, compensation, benefits, wellness, COBRA, civil service administration, police/fire administration, separations, pre and post employment medical evaluations and surveillance, EEO/ADA, safety/OSHA/NFPA/POPS, light duty, fitness for duty, accommodations, health, liability, workers comp, vehicle, property, supplemental, life, unemployment, leaves of absence, HIPAA-regulated, drug/alcohol, etc.), in an effort to reduce and/or eliminate misfiled or inaccurate documents, as well as to ensure an organized paper and/or paperless retention system.
-

Personnel Allotment

This program is staffed by: (1) Personnel Director, (1) Loss Prevention Manager (and Occupational Health Nurse), (1) Human Resources/Community Relations Specialist, (1) Administrative Aide, (1) Secretary and (1) Clerk/Typist.

2007-2008 Budget

DEPARTMENT Personnel
PROGRAM: 36 Personnel

FUND: General

		Actual	Actual	Amended	Requested	Percent
		2004-2005	2005-2006	Budget	2007-2008	Change
				2006-2007		
Personnel Services						
1101	Salaries	\$ 258,915	\$ 268,573	\$ 279,247	\$ 291,660	
1102	Salaries - Part-time	384	0	0	0	
1105	Overtime	878	546	2,000	2,000	
1121	Employees Retirement	22,256	29,359	37,097	47,486	
1123	Unemployment Expense	625	812	838	874	
1125	Hospital Insurance	22,716	23,400	23,400	26,100	
1126	Life Insurance	1,585	1,596	1,748	1,816	
1127	Social Security	17,920	18,639	21,516	22,465	
1128	Workers' Compensation	389	518	452	483	
1129	Other Benefits	104	115	0	0	
	Total	325,772	343,558	366,298	392,884	7%
Maintenance						
2203	Maintenance/Furniture-Fixtures	0	0	100	100	
2204	Repairs	165	0	100	200	
2211	Maintenance/Vehicles & Equipment	452	461	890	588	
	Total	617	461	1,090	888	-19%
Supplies						
2401	Non-Capitalized Equipment	7,487	2,359	4,500	4,500	
2402	Postage	3,680	2,846	5,150	6,000	
2403	Technical Supplies	321	6,131	3,300	3,500	
2407	Office Supplies	13,464	10,781	22,380	17,025	
2409	Dues & Subscriptions	6,182	4,096	5,094	4,259	
2412	Motor Fuel	418	583	619	600	
	Total	31,552	26,796	41,043	35,884	-13%
Utilities						
3301	Utilities/OMU	2,094	2,719	2,280	2,280	
3302	Utilities/Non-City	4,673	5,721	6,000	6,000	
3303	Communications	2,612	2,400	3,300	3,300	
	Total	9,379	10,840	11,580	11,580	0%
Other						
4502	Travel	3,499	82	8,450	6,500	
4503	Rents and Storage	206	210	210	210	
4504	Insurance	480	509	560	560	
4506	Professional/Technical	37,301	35,093	30,840	33,000	
4508	Safety Costs	2,863	664	11,890	32,296	
4509	Training Costs	483	240	500	10,000	
4525	Tuition Reimbursement	87,905	36,029	44,882	30,000	
4526	Special Employee Activity	18,983	3,339	18,000	18,000	
4535	Employee Recognition	5,361	8,150	7,000	7,000	
4544	Employee Recruitment	77,718	63,153	70,000	73,000	
4545	Community Relations	1,157	2,151	2,375	1,600	
	Total	235,956	149,620	194,707	212,166	9%

2007-2008 Budget

DEPARTMENT Personnel
PROGRAM: 36 Personnel

FUND: General

		Actual	Actual	Amended	Requested	Percent
		2004-2005	2005-2006	Budget	2007-2008	Change
				2006-2007		
Capital						
5607	Replacement	\$ 1,848	\$ 1,813	\$ 1,295	\$ 1,308	
	Total	1,848	1,813	1,295	1,308	1%
	Department Total	<u>\$ 605,124</u>	<u>\$ 533,088</u>	<u>\$ 616,013</u>	<u>\$ 654,710</u>	<u>6%</u>

Expenditure Analysis

Personnel Services: No change.

Services & Supplies: Vehicle maintenance decreased, a yearly fluctuation. \$4,500 is budgeted for 2 computer office supplies decreased significantly; \$15,000 is budgeted for the Christmas party. \$ is requested for the leadership programs. Safety costs increased dramatically for emergency operations supplies.

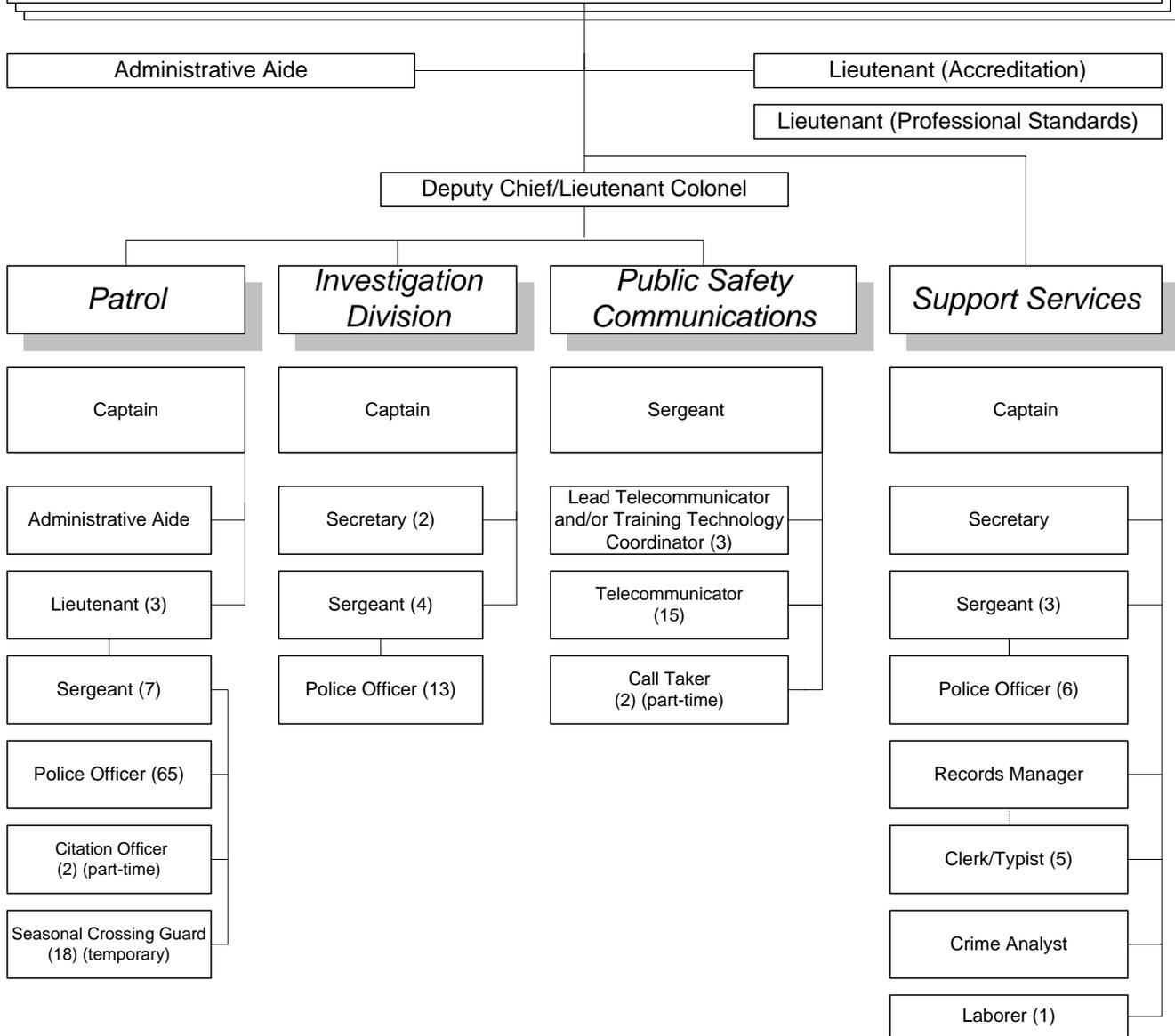
Capital Outlay: Slight increase because of fluctuating replacement plan costs.

Revenue Analysis

No revenue is generated by this program.

POLICE DEPARTMENT ORGANIZATION CHART

Chief of Police



MISSION STATEMENT

The Owensboro Police Department is committed to the protection of lives and property by working with our community and providing professional and responsible police services. Services include: patrol, investigation, planning and research, records, crime prevention, a DARE program, K-9's, bicycle patrol, vehicle maintenance, adult crossing guards, evidence collection and property storage. Public Safety Communications provides receipt and dispatch of incoming radio communications to the Police and Fire Departments, handles 911 calls, and receives non-emergency calls, determining the kind and degree of action needed and relaying the call to the appropriate party.

2007-2008 Budget

DEPARTMENT: 41 Police
PROGRAM: Division Totals

FUND: General

Description	4103					Total
	4101 Patrol	4102 Investigation	Support Services	4104 Administration	4106 Dispatch	
Personnel Services						
1101 Salaries	\$ 3,046,425	\$ 842,664	\$ 700,532	\$ 310,932	\$ 632,661	\$ 5,533,214
1102 Salaries - Part-Time	79,900	0	0	0	20,830	100,730
1105 Overtime	424,360	51,500	55,000	10,500	41,200	582,560
1106 Retirement Contingency	38,187	53,932	1,652	56,654	16,525	166,950
1121 Employees Retirement	1,167,508	292,326	210,932	103,309	117,423	1,891,498
1123 Unemployment Expense	9,380	2,528	2,101	933	1,960	16,902
1124 Clothing	51,200	13,500	24,850	2,800	650	93,000
1125 Hospital Insurance	460,464	143,112	105,744	24,048	90,372	823,740
1126 Life Insurance	18,982	5,255	4,361	1,935	3,952	34,485
1127 Social Security	57,012	15,923	24,976	5,150	48,888	151,949
1128 Workers Comp.	68,736	17,267	10,420	6,134	2,049	104,606
1129 Other Benefits	500	500	800	425	600	2,825
Total	5,422,654	1,438,507	1,141,368	522,820	977,110	9,502,459
Maintenance						
2201 Maintenance/Buildings	0	0	0	96,824	0	96,824
2202 Maintenance/Grounds	0	0	0	14,257	0	14,257
2204 Maintenance/Repairs	22,640	3,098	16,816	6,635	32,140	81,329
2211 Maintenance/Vehicles/Equipmer	0	0	0	219,589	0	219,589
Total	22,640	3,098	16,816	337,305	32,140	411,999
Supplies						
2401 Non-Capitalized Equipment	30,224	9,350	9,800	7,000	3,000	59,374
2402 Postage	550	150	3,850	656	150	5,356
2403 Technical Supplies	12,641	4,500	39,570	42,190	6,100	105,001
2405 Cleaning Supplies	0	0	774	10,400	0	11,174
2407 Office Supplies	23,040	5,110	25,873	10,605	8,285	72,913
2409 Dues & Subscriptions	0	0	0	5,739	0	5,739
2412 Motor Fuel	0	0	0	233,684	0	233,684
Total	66,455	19,110	79,867	310,274	17,535	493,241
Utilities						
3301 Utilities/OMU	0	0	0	24,200	0	24,200
3302 Utilities/Non City	0	0	0	2,200	0	2,200
3303 Communications	11,548	20,562	8,320	7,540	112,195	160,165
Total	11,548	20,562	8,320	33,940	112,195	186,565
Other						
4501 Advertising	0	0	0	500	0	500
4502 Travel	3,100	4,000	7,086	5,200	2,000	21,386
4504 Insurance	0	0	0	151,734	0	151,734
4506 Profess/Technical	10,415	1,575	5,450	9,750	0	27,190
4508 Safety Costs	4,650	100	2,325	1,200	75	8,350
4509 Training Cost	1,600	10,133	648	3,540	3,570	19,491
Total	19,765	15,808	15,509	171,924	5,645	228,651
Capital						
5605 Equipment	0	0	0	0	69,300	69,300
5607 Replacement	0	0	0	205,545	0	205,545
Total	0	0	0	205,545	69,300	274,845
Department Total	\$ 5,543,062	\$ 1,497,085	\$ 1,261,880	\$ 1,581,808	\$ 1,213,925	\$ 11,097,760

2007-2008 Budget

DEPARTMENT: 41 Police
PROGRAM: 4101 Patrol Division

FUND: General

Program Description

This program provides 24-hour a day, 365 days a year vehicular patrol throughout the City, safeguarding the community from crime in a fair, prompt and courteous manner, instilling a feeling of security among citizens through crime deterrence, response to emergency and non-emergency calls, apprehension of offenders, and traffic enforcement.

Performance Indicators	Actual 2004-2005	Actual 2005-2006	Projected 2006-2007	Estimated 2007-2008
Emergency response time (minutes)	3.9	2.48	3.17	3.23
Accidents investigated	3,045	2,896	2,962	3,021
DUI arrests	726	720	714	728
Moving violation citations/courtesy notices issued	29,315	23,655	20,600	21,012
Service escorts	348	411	472	481

2006-2007 Accomplishments

1. Delivered professional first responder services and targeted high crime areas to meet the community's needs.
 2. Participated in the Governor's Highway Safety Program.
 3. Implemented the take-home fleet.
 4. Maintained strong relations with the Neighborhood Alliance groups.
 5. Continued the implementation and training for the MDT program.
 6. Successfully integrated new supervisors into the Patrol Division management team to build efficient working relationships.
-

2007-2008 Objectives

1. To deliver professional first responder services and target high crime areas to meet community needs.
 2. To participate in the Governor's Highway Safety Program.
 3. Continue to implement the take-home fleet.
 4. Continue and maintain strong relationships with the Neighborhood Alliance groups.
 5. Continue the implementation and training for the MDT program.
 6. Incorporate defensive driving training.
-

Personnel Allotment

This program is staffed by: (1) Captain, (3) Lieutenants, (7) Sergeants, (65) Police Officers, (1) Administrative Aide, (18) Temporary School Crossing Guards, and (2) Part-time Citation Officers.

2007-2008 Budget

DEPARTMENT: Police
PROGRAM: 4101 Patrol Division

FUND: General

	Actual 2004-2005	Actual 2005-2006	Amended Budget 2006-2007	Requested 2007-2008	Percent Change
Personnel Services					
1101 Salaries	\$ 2,765,786	\$ 2,846,682	\$ 2,984,340	\$ 3,046,425	
1102 Salaries - Part-Time	73,622	80,686	79,900	79,900	
1105 Overtime	384,110	336,504	424,360	424,360	
1106 Retirement Contingency	0	0	50,240	38,187	
1121 Employees Retirement	692,537	794,977	955,197	1,167,508	
1123 Unemployment Expense	7,824	9,860	9,190	9,380	
1124 Clothing	45,719	44,811	51,520	51,200	
1125 Hospital Insurance	386,365	413,880	421,140	460,464	
1126 Life Insurance	16,344	16,599	18,590	18,982	
1127 Social Security	44,613	46,708	55,073	57,012	
1128 Workers Comp.	41,102	59,883	67,116	68,736	
1129 Other Benefits	105	147	500	500	
Total	4,458,127	4,650,737	5,117,166	5,422,654	6%
Maintenance					
2204 Maintenance/Repairs to Equipment	15,862	8,932	20,640	22,640	
Total	15,862	8,932	20,640	22,640	10%
Supplies					
2401 Non-Capitalized Equipment	15,832	21,511	22,592	30,224	
2402 Postage	341	337	500	550	
2403 Technical Supplies	6,352	6,780	12,766	12,641	
2407 Office Supplies	8,461	5,190	20,170	23,040	
2409 Dues & Subscriptions	300	0	0	0	
Total	31,286	33,818	56,028	66,455	19%
Utilities					
3303 Communications	10,011	7,897	10,540	11,548	
Total	10,011	7,897	10,540	11,548	10%
Other					
4502 Travel	2,942	1,144	3,100	3,100	
4506 Profess/Technical	9,639	7,264	10,415	10,415	
4508 Safety Costs	1,444	970	4,000	4,650	
4509 Training Cost	6,499	10,321	17,600	1,600	
Total	20,524	19,699	35,115	19,765	-44%
Department Total	\$ 4,535,810	\$ 4,721,083	\$ 5,239,489	\$ 5,543,062	6%

2007-2008 Budget

DEPARTMENT: Police
PROGRAM: 4101 Patrol Division

FUND: General

Expenditure Analysis

Personnel Services: retirement contingencies for Richard Carter, Scott Norris, and Tim Mitchell.

Maintenance: Increase from last year because patrol division is submitting one car weekly on average for repair and typical repair bill is approximately \$150.

Non-Capitalized Equipment: Request for 4 Liberty light bars to replace obsolete light kits on patrol vehicles and need 3 In-Car Video camera systems to replace equipment originally purchased that has become obsolete & expensive to maintain.

Services & Supplies:

Increase in Communications as the Emergency Response Team's monthly charge for pagers has become part of the Patrol Division budget.

Capital:

No capital equipment has been requested for this budget year.

Revenue Analysis

No revenue is generated by this program.

2007-2008 Budget

DEPARTMENT: 41 Police
PROGRAM: 4102 Investigation Division

FUND: General

Program Description

This program provides for investigation of crimes against persons and property, fraud, narcotics, and juvenile offenses in order to arrest and convict suspects and recover stolen property. Close liaison is maintained with the courts and prosecuting officials.

	Actual 2004-2005	Actual 2005-2006	Projected 2006-2007	Estimated 2007-2008
Performance Indicators				
Cases investigated	1,850	1,650	2,000	2,100
Clearance rate (NEW)	50%	66%	65%	60%
Juvenile cases	150	150	180	180

2006-2007 Accomplishments

1. Increased 2006 division clearance rates.
 2. Developed a stronger working relationship with the Federal Drug Enforcement Agency, Kentucky State Police and the Kentucky National Guard utilizing their assets and resources to assist us in narcotics investigation within the City of Owensboro.
 3. Upgraded juvenile interview room with DVD recording capabilities for better clarification of interviews.
 4. Joined the Kentucky State Police-sponsored program Internet Crimes Against Children (ICAC) in reference to cyber crimes.
 5. Joined the Justice Exchange Program allowing access to Corrections information nation-wide.
 6. Purchased Accurint Nexus Lexus for Law Enforcement.
-

2007-2008 Objectives

1. Begin a computer replacement plan; purchasing four computers a year within CID.
 2. Build a stronger working relationship with Kentucky Social Services and the Daviess County Multidisciplinary Team to increase the quality of child sexual abuse investigations and facilitate efficient and appropriate disposition of cases through the criminal justice system.
 3. Have two detectives attend Southern Police Institute Sex Crimes Investigation school.
 4. Have two detectives attend the John E. Reid Interview and Interrogations School.
 5. Conduct thorough background investigations for new hires utilizing Accurint information and conducting face to face interviews.
-

Personnel Allotment

This program is staffed by: (1) Captain, (4) Sergeants, (13) Police Officers, and (2) Secretaries.

2007-2008 Budget

DEPARTMENT: Police
PROGRAM: 4102 Investigation Division

FUND: General

		Actual	Actual	Amended	Requested	Percent
		2004-2005	2005-2006	Budget	2007-2008	Change
				2006-2007		
Personnel Services						
1101	Salaries	\$ 779,343	\$ 780,650	\$ 814,188	\$ 842,664	
1105	Overtime	73,831	79,131	51,500	51,500	
1106	Retirement Contingency	0	0	0	53,932	
1121	Employees Retirement	179,883	203,843	208,262	292,326	
1123	Unemployment Expense	2,043	2,582	2,440	2,528	
1124	Clothing	13,499	13,337	13,500	13,500	
1125	Hospital Insurance	122,345	128,987	127,548	143,112	
1126	Life Insurance	4,752	4,613	5,064	5,255	
1127	Social Security	13,407	13,648	15,495	15,923	
1128	Workers Comp.	5,215	14,406	17,576	17,267	
1129	Other Benefits	303	258	500	500	
	Total	<u>1,194,621</u>	<u>1,241,455</u>	<u>1,256,073</u>	<u>1,438,507</u>	15%
Maintenance						
2204	Maintenance/Repairs to Equipme	772	1,023	3,623	3,098	
	Total	<u>772</u>	<u>1,023</u>	<u>3,623</u>	<u>3,098</u>	-14%
Supplies						
2401	Non-Capitalized Equipment	4,732	3,383	4,500	9,350	
2402	Postage	83	52	150	150	
2403	Technical Supplies	3,214	2,962	4,500	4,500	
2407	Office Supplies	3,914	4,126	5,040	5,110	
2409	Dues & Subscriptions	438	0	0	0	
	Total	<u>12,381</u>	<u>10,523</u>	<u>14,190</u>	<u>19,110</u>	35%
Utilities						
3303	Communications	17,419	16,958	20,562	20,562	
	Total	<u>17,419</u>	<u>16,958</u>	<u>20,562</u>	<u>20,562</u>	0%
Other						
4502	Travel	4,008	2,926	4,000	4,000	
4506	Profess/Technical	1,609	950	1,120	1,575	
4508	Safety Costs	16	21	100	100	
4509	Training Cost	9,341	10,028	9,180	10,133	
	Total	<u>14,974</u>	<u>13,925</u>	<u>14,400</u>	<u>15,808</u>	10%
	Department Total	<u>\$ 1,240,167</u>	<u>\$ 1,283,884</u>	<u>\$ 1,308,848</u>	<u>\$ 1,497,085</u>	14%

Expenditure Analysis

Personnel Services: retirement contingencies Bruce Burns, Mark Saffran, and Robert Duvall.

Services and Supplies:

A reduction in 2204 of \$526 for portable batteries due to recent purchase that has stocked supply.

Increase in 2401 for purchase of 4 Dell computers. There are currently 10 computers in CID that are out of warranty and t an attempt to begin a phase-in replacement process to get computers that will become out of warranty this year replaced.

Increase in 4509 is to enhance training of recently promoted detectives into division and enhance their interviewing skills.

Increase in 4506 to provide haz mat physical for detective that is required by law for dismantling of methamphetamine labs

Capital: No capital requested.

Revenue Analysis: No revenue is generated by this program.

2007-2008 Budget

DEPARTMENT: 41 Police
PROGRAM: 4103 Support Services Division

FUND: General

Program Description

This program provides evidence and property processing and management; cleanliness of facility and vehicle fleet; computer software application design and implementation; records; public counter service; and directs the training programs within the department while complying with the Peace Officers Professional Standards Act. The program also provides crime prevention programs, Drug Abuse Resistance Education (DARE), and directs the crime analysis, video unit, and recruiting programs.

Performance Indicators

	Actual 2004-2005	Actual 2005-2006	Projected 2006-2007	Estimated 2007-2008
DARE courses/students	896/3,050	589/2,662	622/2,779	640/2,900
Prevention public presentations	87	100	120	130
Neighborhood Watch participants	50	50	60	65
Reports copied for the public	12,500	10,943	11,052	11,152
Cases involving property custody	4,000	3,818	3,900	4,000
Fingerprint cards processed - civilian	800	575	575	560

2006-2007 Accomplishments

1. Received training for minority and female recruitment.
2. Formed recruiting teams to recruit diversified new police officers.
3. Supplied and trained six (6) patrol evidence shift technicians.
4. Successfully completed the Police Appreciation Day and tours.
5. Successfully completed the Juvenile Services Golf Scramble, generating enough funds to support the Explorer Post program, the Juvenile Diversion program and the DARE program.
6. Hired two (2) new police officers to bring the department to full staffing strength.
7. Hired a new records clerk.

2007-2008 Objectives

1. Set up files and begin scanning Accident and Offense reports for future potential use with providing on-line reports.
2. Solve a minimum of 100 crimes with Crime Stoppers, and start the affiliation money from fiscal court.
3. Create an OPD newsletter to be distributed monthly.
4. Re-vamp the Daviess Street storage facility to make better use of the space for evidence collection.
5. Enhance the appearance of the website to include additional information to keep the citizens informed.
6. Streamline the hiring process.
7. Develop a joint communications mobile command post.
8. Obtain additional Homeland Security grants to further enhance the Ohio Valley interoperable Communications Consortium mobile Data Terminal project.
9. Continue development on interoperable voice communications through the Safe Com project.

Personnel Allotment

This program is staffed by: (1) Captain, (3) Sergeants, (6) Police Officers, (1) Records Manager, (1) Secretary, (5) Clerk/Typists, (1) Crime Analyst, and (1) Laborer.

2007-2008 Budget

DEPARTMENT: Police

PROGRAM: 4103 Support Services Division

FUND: General

	Actual 2004-2005	Actual 2005-2006	Amended Budget 2006-2007	Requested 2007-2008	Percent Change
Personnel Services					
1101 Salaries	\$ 685,638	\$ 629,542	\$ 660,681	\$ 700,532	
1103 Temporary Outside Help	0	18,817	0	0	
1105 Overtime	32,726	59,148	55,000	55,000	
1106 Retirement Contingency	0	0	32,823	1,652	
1121 Employees Retirement	121,986	146,796	168,828	210,932	
1123 Unemployment Expense	1,767	2,124	1,982	2,101	
1124 Clothing	15,253	14,269	25,724	24,850	
1125 Hospital Insurance	114,921	114,863	106,212	105,744	
1126 Life Insurance	4,175	3,611	4,113	4,361	
1127 Social Security	24,300	20,417	21,999	24,976	
1128 Workers Comp.	6,025	10,804	11,829	10,420	
1129 Other Benefits	421	191	800	800	
Total	1,007,212	1,020,582	1,089,991	1,141,368	5%
Maintenance					
2204 Maintenance/Repairs to Equipment	2,627	5,811	15,000	16,816	
Total	2,627	5,811	15,000	16,816	12%
Supplies					
2401 Non-Capitalized Equipment	8,544	17,264	14,120	9,800	
2402 Postage	2,594	2,901	3,500	3,850	
2403 Technical Supplies	22,825	22,365	33,490	39,570	
2405 Cleaning Supplies	226	177	773	774	
2407 Office Supplies	17,486	13,809	26,088	25,873	
Total	51,675	56,516	77,971	79,867	2%
Utilities					
3303 Communications	8,130	8,693	8,320	8,320	
Total	8,130	8,693	8,320	8,320	0%
Other					
4502 Travel	5,222	6,330	6,386	7,086	
4506 Professional/Technical	2,443	2,867	5,350	5,450	
4508 Safety Costs	714	1,168	2,325	2,325	
4509 Training Cost	21,052	18,693	18,551	648	
Total	29,431	29,058	32,612	15,509	-52%
Department Total	\$ 1,099,075	\$ 1,120,660	\$ 1,223,894	\$ 1,261,880	3%

2007-2008 Budget

DEPARTMENT: Police

PROGRAM: 4103 Support Services Division

FUND: General

Expenditure Analysis

Personnel Services: retirement contingency James Greenland.

Services and Supplies:

Maintenance/Repairs to Equipment is up because current version of dBase Plus being used by Crime Analysis is old version and needs to be upgraded, primarily due to upgrades with ARC 9 map software and other computer software upgrades.

Non-capitalized equipment increase request for four (4) computers that are currently out of warranty and need to be upgraded. Employees in Records need new desk chairs because ones they have now are hard and uncomfortable.

Need to purchase another dependable DVD video camera for ECU as the one they have may only last another year at best. Technical Supplies have gone up due to the rising cost of ammunition, and need for training weapons for Krav Maga training, and need for more promotional items for Police Awareness day, recruiting fairs, etc. as our supply has depleted.

Travel will increase because of need to attend more job recruiting fairs to hire more qualified applicants. Training needs are increased because of need for an additional two Rifle instructors since department switched to patrol rifles.

Capital Outlay: No capital projects scheduled for this budget year.

Revenue Analysis

Approximately \$36,000 is generated annually by copy fees to offset the cost of printing reports for the general public.

2007-2008 Budget

DEPARTMENT: 41 Police
PROGRAMS: 4104 Police Administration

FUND: General

Program Description

This program provides for the planning, direction, and control of the Police Department, the professional standards and internal investigation functions, and assures that the standards of the accreditation program are observed. The newly-certified regional bomb squad (Hazardous Device Unit) operates under the Administration Division of the Police Department. Other divisions within the department are as follows: the Patrol Division, which provides patrol and traffic enforcement services, including the Crossing Guard Program; the Support Services Division, which provides training, police/community relations, DARE, and crime prevention, crime analysis, records, and property and evidence storage; the Investigation Division (CID), which provides investigative services for the Police Department; and the Public Safety Communications Division, which provides dispatch and other forms of communication services.

	Actual 2004-2005	Actual 2005-2006	Projected 2006-2007	Estimated 2007-2008
Performance Indicators				
Senior command staff meetings	22	18	20	24
Community meetings (Crime Stoppers, Alumni, Advisory)	24	24	22	24
Internal Investigations	45	44	46	46

2006-2007 Accomplishments

1. Certified all sworn officers through National Incident Management System in order for the department to move forward with the mobile data terminal project.
 2. Purchased, developed policy for, and conducted training on new patrol rifles for our department.
 3. Developed an emergency plan to inform the public about where to go and how to obtain assistance in the event of an extreme emergency where all communication is interrupted in the community.
 4. Assigned individual officers to serve as members on the Neighborhood Alliance Boards in order to move toward a neighborhood-driven policing concept.
 5. Continuing to work towards full functionality of the voice interoperability portion of the mobile data terminals.
-

2007-2008 Objectives

1. Reorganize the department's Table of Organization at the Command Staff/Administration level to improve continuity and information exchange.
 2. Initiate a computer link with the Kentucky State Police to begin using the KY OPS Recordkeeping computer program.
 3. Integrate the department's computer systems so OPD officers can use the state's E-Crash and E-Citation computer programs.
 4. Upgrade the department's Computer Aided Dispatch System.
 5. Continue to work to develop a training facility to meet the needs of law enforcement and first responders in our region of Kentucky.
-

Personnel Allotment

This program is staffed by: (1) Police Chief, (1) Lieutenant Colonel/Deputy Chief, (2) Lieutenants and (1) Administrative Aide.

2007-2008 Budget

DEPARTMENT: Police
PROGRAM: 4104 Administration

FUND: General

		Actual	Actual	Amended	Requested	Percent
		2004-2005	2005-2006	Budget	2007-2008	Change
				2006-2007		
Personnel Services						
1101	Salaries	\$ 295,591	\$ 288,968	\$ 298,213	\$ 310,932	
1105	Overtime	15,210	13,216	10,500	10,500	
1106	Retirement Contingency	0	0	19,876	56,654	
1121	Employees Retirement	59,243	69,477	84,116	103,309	
1123	Unemployment Expense	738	910	895	933	
1124	Clothing	2,796	2,512	2,800	2,800	
1125	Hospital Insurance	19,571	24,302	25,704	24,048	
1126	Life Insurance	1,664	1,660	1,862	1,935	
1127	Social Security	5,242	4,364	5,058	5,150	
1128	Workers Comp.	4,208	4,579	6,131	6,134	
1129	Other Benefits	160	114	425	425	
	Total	404,423	410,102	455,580	522,820	15%
Maintenance						
2201	Maintenance/Buildings	78,648	83,032	104,899	96,824	
2202	Maintenance/Grounds	11,095	10,397	11,546	14,257	
2204	Maintenance/Repairs Equipment	1,127	1,272	5,926	6,635	
2211	Maintenance Vehicles/Equipmen	199,227	201,753	217,372	219,589	
	Total	290,097	296,454	339,743	337,305	-1%
Supplies						
2401	Non-Capitalized Equipment	4,491	2,917	1,800	7,000	
2402	Postage	520	497	656	656	
2403	Technical Supplies	12,754	15,206	33,298	42,190	
2405	Cleaning Supplies	8,507	6,302	10,240	10,400	
2407	Office Supplies	8,077	8,652	11,822	10,605	
2409	Dues & Subscriptions	1,455	1,593	4,565	5,739	
2412	Motor Fuel	154,052	210,979	233,684	233,684	
	Total	189,856	246,146	296,065	310,274	5%
Utilities						
3301	Utilities/OMU	21,420	25,440	22,000	24,200	
3302	Utilities/Non City	916	928	2,000	2,200	
3303	Communications	3,453	3,757	7,540	7,540	
	Total	25,789	30,125	31,540	33,940	8%
Other						
4501	Advertising	0	0	500	500	
4502	Travel	3,134	5,828	5,200	5,200	
4504	Insurance	116,377	130,154	128,000	151,734	
4506	Profess/Technical	1,926	343	4,750	9,750	
4508	Safety Costs	236	314	800	1,200	
4509	Training Cost	1,824	3,610	2,740	3,540	
	Total	123,497	140,249	141,990	171,924	21%

2007-2008 Budget

DEPARTMENT: Police
PROGRAM: 4104 Administration

FUND: General

Capital

5605	Equipment	\$	0	\$	0	\$	6,445	\$	0	
5607	Replacement		210,417		220,213		201,048		205,545	
	Total		<u>210,417</u>		<u>220,213</u>		<u>207,493</u>		<u>205,545</u>	-1%
	Department Total		<u>\$ 1,244,079</u>		<u>\$ 1,343,289</u>		<u>\$ 1,472,411</u>		<u>\$ 1,581,808</u>	7%

Expenditure Analysis

Personnel Services: retirement contingency Ken Bennett and John Kazlauskas.

Service & Supplies:

Maintenance/Repairs to Equipment is up due to increase in vehicle registration fees for fleet vehicles.

Non-capitalized equipment up because of need to purchase 2 computers out of warranty, a new office chair, a digital camera and software package for PSU and a laminating machine to replace one that quit working this budget year.

Technical Supplies increased because of body armor replacements of 37 @ \$670 each because we have so many that are due to expire in 2007-2008 and must be replaced.

Increase of 19% in insurance due to rising costs that are out of the department's control

Dues & Subscriptions are up due to increases in several membership dues and addition of Accurant reporting for CID.

Training increased because not enough funds were budgeted for present year and we were not able to take advantage of beneficial training and seminars.

Safety Costs increased because amount set aside for Safety Incentive was too low to meet needs this year.

Capital Outlay:

No capital equipment is planned to be purchased this year.

Capital replacement up due to purchase of new fleet vehicles.

Revenue Analysis

No revenue is generated by this program.

2007-2008 Budget

DEPARTMENT: 41 Police
PROGRAM: 4106 Dispatch

FUND: General

Program Description

This program provides 24-hour a day, 365 days a year response to emergency and non-emergency calls. In 2001 the Public Safety Communications (PSC) Unit was assigned to the patrol division. Public Safety Communications provides emergency and non-emergency communications to the Owensboro Police and Fire Departments and the ambulance service. Dispatch remains under the supervision of the Patrol Division, but is budgeted in this separate document.

Performance Indicators	Actual 2004-2005	Actual 2005-2006	Projected 2006-2007	Estimated 2007-2008
Calls handled:	230,983	232,015	240,000	245,000
CAD entries:	80,081	86,518	90,000	94,000
911 calls received (including cell):	31,610	32,070	33,000	34,000
LINK and NCIC input transactions:	171,258	205,842	210,000	210,000
LINK and NCIC output transactions:	351,515	421,628	430,000	430,000
Local Warrants: files maintained	5,799	4,852	5,000	5,300
warrants entered	3,390	4,475	4,500	4,700
warrants processed to serve	2,570	3,155	3,500	3,900

2006-2007 Accomplishments

1. Integration of MDT software with CAD. Officers can receive CAD information on their MDT and enter their narratives on the CAD complaint through MDT.
 2. CAD reporting to assist Patrol with officer activity. Itemized dispositions on each CAD complaint to assist with Officer Activity.
 3. CAD reporting to assist Crime Analysis. CAD totals are sent to Jim Greenland on a weekly basis for Crime Analysis.
 4. Implementation and training of new LINK/NCIC software. All Telecommunicators have been trained and are implementing the new software mandated by KSP.
-

2007-2008 Objectives

1. Coordinate training with specialized police units: bomb squad, hostage negotiations, etc.
 2. Establish Policy and Procedures for dispatching with MDT's.
 3. Continue to hire and train new personnel to complete a full compliment of Telecommunicators.
 4. Continue to work with and share technology with the Daviess County Sheriff's Office Dispatch.
-

Personnel Allotment

This program is staffed by: (1) Sergeant, (3) Lead Telecommunicators and/or Training Technology Coordinators, (15) Telecommunicators, and (2) part-time Call Takers.

2007-2008 Budget

DEPARTMENT: Police
PROGRAM: 4106 Dispatch

FUND: General

**PSC continues to be supervised by Division 4101 - Patrol.
 However, to better monitor costs of this activity, PSC costs are shown separately as Division 4106.**

	Actual 2004-2005	Actual 2005-2006	Amended Budget 2006-2007	Requested 2007-2008	Percent Change
Personnel Services					
1101 Salaries	\$ 714,508	\$ 652,915	\$ 618,061	\$ 632,661	
1102 Salaries - Part-Time and Temp	8,983	9,674	20,830	20,830	
1105 Overtime	34,237	57,534	41,200	41,200	
1106 Retirement Contingency	0	0	0	16,525	
1121 Employees Retirement	71,530	82,400	99,899	117,423	
1123 Unemployment Expense	1,814	2,163	1,914	1,960	
1124 Clothing	10,412	657	2,600	650	
1125 Hospital Insurance	106,353	105,615	82,464	90,372	
1126 Life Insurance	4,295	3,835	3,850	3,952	
1127 Social Security	49,873	47,983	45,391	48,888	
1128 Workers Comp.	1,246	2,250	2,114	2,049	
1129 Other Benefits	264	242	600	600	
Total	1,003,515	965,268	918,923	977,110	6%
Maintenance					
2204 Maintenance/Repairs to Equipment	9,857	22,826	31,800	32,140	
Total	9,857	22,826	31,800	32,140	1%
Supplies					
2401 Non-Capitalized Equipment	18,362	12,873	10,900	3,000	
2402 Postage	7	15	150	150	
2403 Technical Supplies	833	751	6,100	6,100	
2407 Office Supplies	2,235	3,958	8,250	8,285	
2409 Dues & Subscriptions	320	0	0	0	
Total	21,757	17,597	25,400	17,535	-31%
Utilities					
3303 Communications	96,523	110,419	112,195	112,195	
Total	96,523	110,419	112,195	112,195	0%
Other					
4502 Travel	1,641	40	2,000	2,000	
4508 Safety Costs	0	6	75	75	
4509 Training Cost	2,952	185	6,939	3,570	
Total	4,593	231	9,014	5,645	-37%
Capital					
5605 Equipment	0	0	6,000	69,300	
Total	0	0	6,000	69,300	100%
Department Total	\$ 1,136,245	\$ 1,116,341	\$ 1,103,332	\$ 1,213,925	10%

Expenditure Analysis

Personnel Services: retirement contingencies Alana Esther and Janice Turner.

Maintenance: Increase for upgrade on digital recording system. Company is eliminating current recorder we have and cost of maintenance on obsolete equipment would be almost as high as cost of new lease on upgraded equipment.

2007-2008 Budget

DEPARTMENT: Police
PROGRAM: 4106 Dispatch

FUND: General

Capital Outlay:

Replace outdated and out of warranty CAD computers and monitors as well as purchase of InterAct Upgrade for the CAD/GEO software, which will speed up call entering and dispatching. Also request purchase of portable Raytheon TRP communications interconnect system, which will allow different radio systems and telephones to communicate with one another.

Request of \$6,000 is to purchase 52" Mobile Data Terminal/Automatic Vehicle Locator monitor to be placed in Dispatch and hooked to a computer with GEO mapping software, allowing Dispatch to better monitor units in daily routine and outside the county.

Revenue Analysis

Approximately \$440,000 is generated annually by 911 user fees to offset the cost of 911 service.

2007-2008 Budget**DEPARTMENT:** Police**PROGRAM:** Property Recovery Fund**FUND 29:** Property**Program Description**

This program provides for the acquisition of specialized equipment and services financed from the sale of unclaim property or evidence.

	Actual	Actual	Amended	Requested
	2004-2005	2005-2006	Budget	2007-2008
			2006-2007	
Revenue				
6401 Interest on Investments	\$ 258	\$ 433	\$ 600	\$ 600
7440 Gifts/Donations	1,000	0	0	0
8152 Sale of Capital Assets	14	1,031	500	500
8206 Restitution, Etc.	9,303	1,299	1,200	1,200
	<hr/>			
Total Revenue	\$ 10,575	\$ 2,763	\$ 2,300	\$ 2,300
	<hr/>			
Expenditures				
2401 Non-Capitalized Equipment	\$ 427	\$ 0	\$ 0	\$ 0
2403 Technical Supplies	1,291	0	0	0
5603 Buildings	0	5,000	0	0
	<hr/>			
Total Expenditures	\$ 1,718	\$ 5,000	\$ 0	\$ 0
	<hr/>			

2007-2008 Budget

DEPARTMENT: Police
PROGRAM: Drug Funds

FUND 33: Drug
FUND 35: Federal Drug

Program Description

This program provides for the acquisition of specialized equipment or services financed from assets seizure of

	Actual 2004-2005	Actual 2005-2006	Amended Budget 2006-2007	Requested 2007-2008
Revenue - Drug Fund 33				
6401 Interest on Investments	\$ 4,119	\$ 3,357	\$ 5,000	\$ 5,000
8152 Sale of Capital Assets	2,370	19,176	3,000	3,000
8206 Restitution, Etc.	78,884	80,871	56,000	55,000
Total Revenue	<u>\$ 85,373</u>	<u>\$ 103,404</u>	<u>\$ 64,000</u>	<u>\$ 63,000</u>

Expenditures - Drug Fund 33

1105 Overtime	\$ 0	\$ 0	\$ 4,000	\$ 2,000
1124 Clothing	1,591	275	986	0
2204 Maintenance/Repairs	658	919	3,450	6,530
2211 Maintenance/Vehicles	1,767	0	0	0
2401 Non-Capitalized Equipment	4,441	6,803	32,478	7,900
2402 Postage	0	0	500	250
2403 Technical Supplies	12,889	10,537	51,500	25,617
2405 Cleaning Supplies	0	0	450	250
2409 Dues and Subscriptions	40	150	150	340
2412 Motor Fuel	0	38	0	0
3303 Communications	0	1,056	1,344	300
4502 Travel	0	0	3,000	2,000
4506 Professional/Technical Services	1,521	3,802	7,768	5,608
4507 Miscellaneous Expense	20,000	28,086	25,000	25,000
4508 Safety Costs	0	0	1,100	625
4509 Training Cost	4,975	17,607	4,508	40,874
5605 Capital Equipment	6,250	0	0	0
5830 Transfer to Grant Funds	556	0	25,000	25,000
Total Expenditures	<u>\$ 54,688</u>	<u>\$ 69,273</u>	<u>\$ 161,234</u>	<u>\$ 142,294</u>

Revenue - Federal Drug Fund 35

6401 Interest on Investments	\$ 2,488	\$ 1,249	\$ 1,000	\$ 1,320
8206 Restitution, Etc.	0	215	0	0
Total Revenue	<u>\$ 2,488</u>	<u>\$ 1,464</u>	<u>\$ 1,000</u>	<u>\$ 1,320</u>

Expenditures - Federal Drug Fund 35

2204 Maintenance/Repairs	\$ 0	\$ 1,800	\$ 0	\$ 0
2401 Non-Capitalized Equipment	0	3,000	30,000	0
5605 Equipment	0	13,076	0	0
Total Expenditures	<u>\$ 0</u>	<u>\$ 17,876</u>	<u>\$ 30,000</u>	<u>\$ 0</u>

2007-2008 Budget

Fund 33 Explanations:

There are no capital projects budgeted by ERT or Street Crimes this fiscal year.

Maintenance on asset forfeiture vehicles is higher because of the increase in the vehicle registration fees and increase in fees for titles.

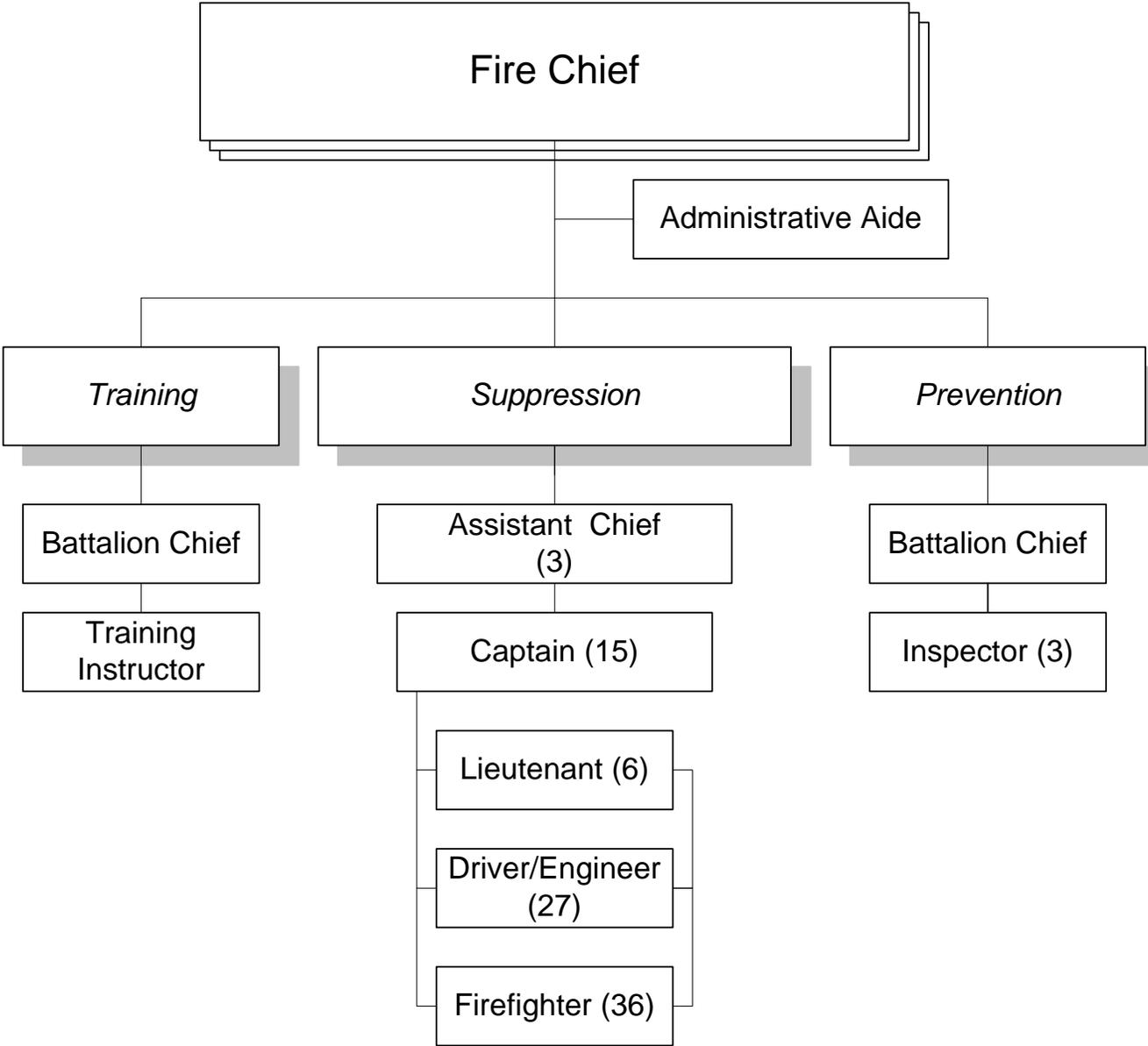
Increase in Dues & subscriptions due to annual dues being included for membership in K-9 Unit in IPWDA and annual dues for Bomb unit being added.

Training has increased due to addition of specialized training that funds were not available for in prior year budget.

Fund 35 Explanations:

No change.

FIRE DEPARTMENT ORGANIZATION CHART



MISSION STATEMENT

The Fire Department is dedicated to providing a range of programs designed to protect the lives and property of the Owensboro community through fire prevention, fire suppression, public fire education, and special services.

2007-2008 Budget

DEPARTMENT: 42 Fire
PROGRAM: Fire

FUND: General

Program Description

This department provides emergency response for fire suppression, rescues, medical emergencies, and hazardous materials incidents, fire prevention programs, including business inspection and public presentations, and training programs for firefighters to insure a safe environment for those who live, visit, work or invest in Owensboro.

	Actual 2004-2005	Actual 2005-2006	Projected 2006-2007	Estimated 2007-2008
Performance Indicators (as of January 1)				
Response time (minutes)	3.83	3.82	3.82	3.85
Total calls for service	1,442	1,575	2,375	2,300
Structure fires	80	95	87	85
False alarms	338	350	334	330
Hazardous Incidents	137	133	150	154
Medical Assistance	373	368	1,100	1,038
Inspections	3,417	3,601	3,650	3,281

2006-2007 Accomplishments

1. A report will be submitted to the City Manager in May of 2007 with an outline of performance Standards that the Owensboro Fire Department will begin working toward.
2. A proposal has been put together and presented to the Finance Director and City Manager for the fire department to begin ambulance service. This proposal is in review.
3. Medical training for EMT's has been expanded. We have added 8 CPR instructors and 2 EMT instructors. The EMS curriculum has been expanded to focus on medical emergencies in addition to traumatic injuries.
4. The rescue truck will arrive sometime in March and should be in service by mid-April.
5. The new fire trucks are now in service.

2007-2008 Objectives

1. Come into compliance with the American Heart Association updated guidelines as to how it is administered in the field.
2. Implement new emergency medical protocols which include the addition of several WMD (weapons of mass destruction) responses, triage, and assisted administration of patient medications.
3. Update records and assets management and personnel software. (State is going to begin using new FireHouse Software.)
4. Revise and expand department Standard Operating Guidelines with focus on accountability, communication and firefighter safety.

Personnel Allotment

(1) Fire Chief, (1) Administrative Aide, (3) Assistant Fire Chiefs, (2) Battalion Chiefs, (15) Captains, (6) Lieutenants, (3) Inspectors, (1) Training Instructor, (27) Drivers/Engineers, and (36) Firefighters.

2007-2008 Budget

DEPARTMENT: Fire
PROGRAM: 42 Fire

FUND: General

	Actual 2004-2005	Actual 2005-2006	Amended Budget 2006-2007	Requested 2007-2008	Percent Change
Personnel Services					
1101 Salaries	\$ 2,979,401	\$ 3,083,449	\$ 2,903,024	\$ 3,015,257	
1105 Overtime	1,274,171	1,404,193	1,379,479	1,467,583	
1106 Retirement Contingency	0	0	36,421	39,474	
1121 Employees Retirement	892,513	1,056,519	1,181,281	1,509,332	
1123 Unemployment Expense	10,156	13,475	12,628	13,049	
1124 Clothing	45,412	48,726	54,113	53,800	
1125 Hospital Insurance	654,254	656,323	621,228	681,612	
1126 Life Insurance	24,350	23,594	26,178	27,081	
1127 Social Security	40,274	46,117	50,445	58,830	
1128 Workers Comp.	87,983	123,693	105,412	108,725	
1129 Other Benefits	1,987	3,018	5,800	5,950	
Total	6,010,501	6,459,107	6,376,009	6,980,693	9%
Maintenance					
2201 Maintenance/Buildings	46,730	84,836	79,518	80,754	
2202 Maintenance/Grounds	4,818	13,056	13,906	13,909	
2203 Maintenance/Furniture	0	0	400	400	
2204 Maintenance/Repair of Equipmen	2,689	4,937	11,730	12,080	
2211 Maintenance/Vehicles/Equipment	93,827	95,760	97,775	98,772	
Total	148,064	198,589	203,329	205,915	1%
Supplies					
2401 Non-Capitalized Equipment	32,036	36,882	40,000	32,000	
2402 Postage	496	477	700	800	
2403 Technical Supplies	23,181	21,512	29,550	27,000	
2405 Cleaning Supplies	10,705	11,588	13,560	12,000	
2407 Office Supplies	8,036	6,881	10,065	9,000	
2408 Small Tools	242	316	400	400	
2409 Dues & Subscriptions	3,007	3,567	4,270	4,741	
2412 Motor Fuel	20,197	27,958	22,733	28,000	
Total	97,900	109,181	121,278	113,941	-6%
Utilities					
3301 Utilities/OMU	13,117	16,221	15,308	14,200	
3302 Utilities/Non City	15,322	18,958	17,973	17,530	
3303 Communications	9,213	8,668	11,866	11,760	
3304 Utilities/Fire Hydrants	67,160	70,192	66,000	67,500	
Total	104,812	114,039	111,147	110,990	0%
Other					
4502 Travel	1,625	14,552	2,600	5,900	
4504 Insurance	27,666	29,222	33,066	35,050	
4506 Profess/Technical	21,162	21,400	29,100	19,944	
4508 Safety Costs	22,140	11,725	20,083	18,633	
4509 Training Costs	10,218	14893	24,468	24,875	
Total	82,811	91,792	109,317	104,402	-4%

2007-2008 Budget

DEPARTMENT: Fire
PROGRAM: 42 Fire

FUND: General

	Actual 2004-2005	Actual 2005-2006	Amended Budget 2006-2007	Requested 2007-2008	Percent Change
Capital					
5605 Equipment	\$ 0	\$ 26,127	\$ 72,700	\$ 71,160	
5607 Replacement	221,725	219,561	238,511	248,075	
Total	221,725	245,688	311,211	319,235	3%
Department Total	\$ 6,665,813	\$ 7,218,396	\$ 7,232,291	\$ 7,835,176	8%

Expenditure Analysis

Salaries: Unscheduled overtime for department (\$100,000) general unscheduled overtime, \$12,500 Haz-N team, \$2,500 fire investigator call-backs, and \$15,000 for officer training.

Services and Supplies: 2 defibrillators for EMS program (\$4,400); 6 stations chairs (\$3,150); training props (propane, co space, survival/rescue, roof) (\$4,500); and \$7,105 increase in training - schools and EMT trainin

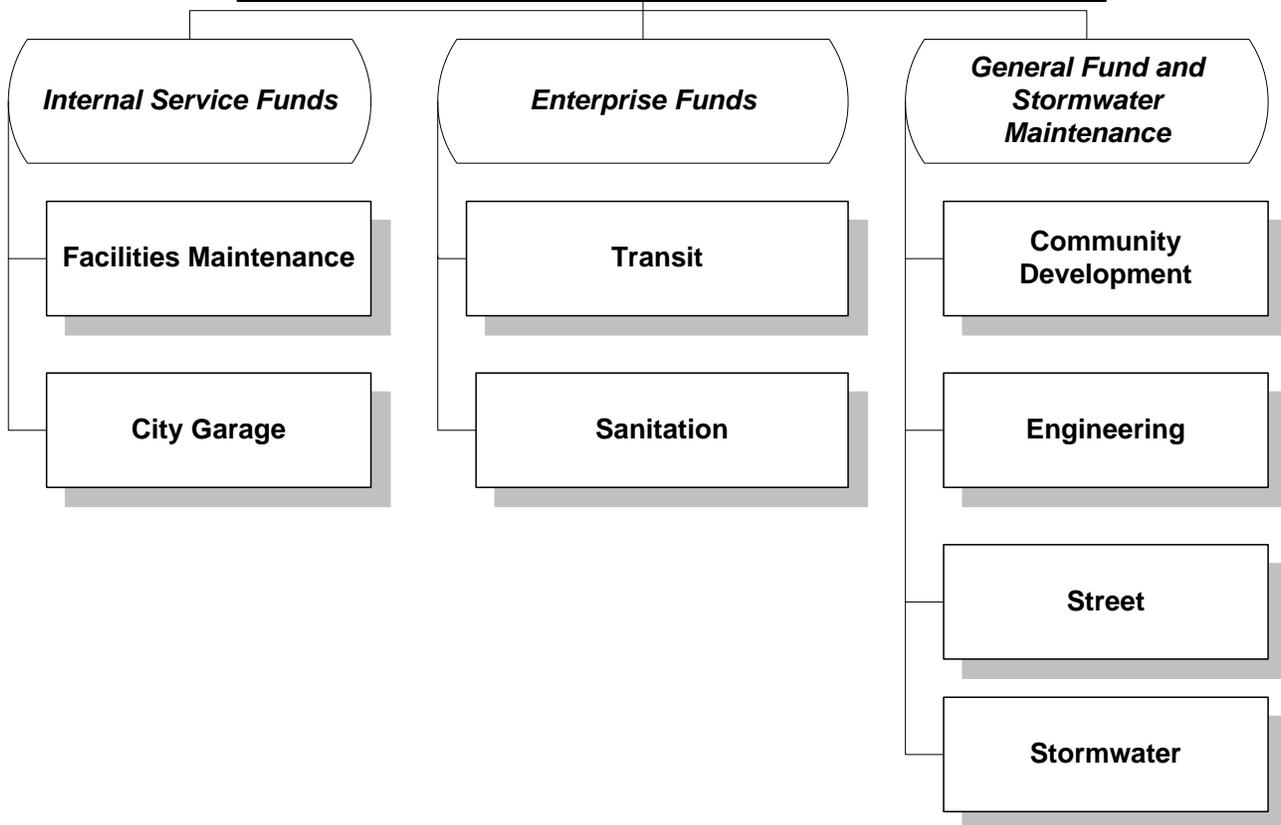
Capital: \$15,000 Records Management Software to replace inadequate system (state will be using); \$12 spreader, cutter and hoses for Jaws of Life; \$5,000 modular live fire training unit to improve train quality; \$6,750 1 treadmill; \$6,700 2 air packs and 6 spare bottles to replace old ones; \$25,000 f rescue boat expenditure plan.

Revenue Analysis

No revenue is generated by this program.

PUBLIC WORKS DEPARTMENT ORGANIZATION CHART

Operations Manager



MISSION STATEMENT

The Public Works Department provides resources to:

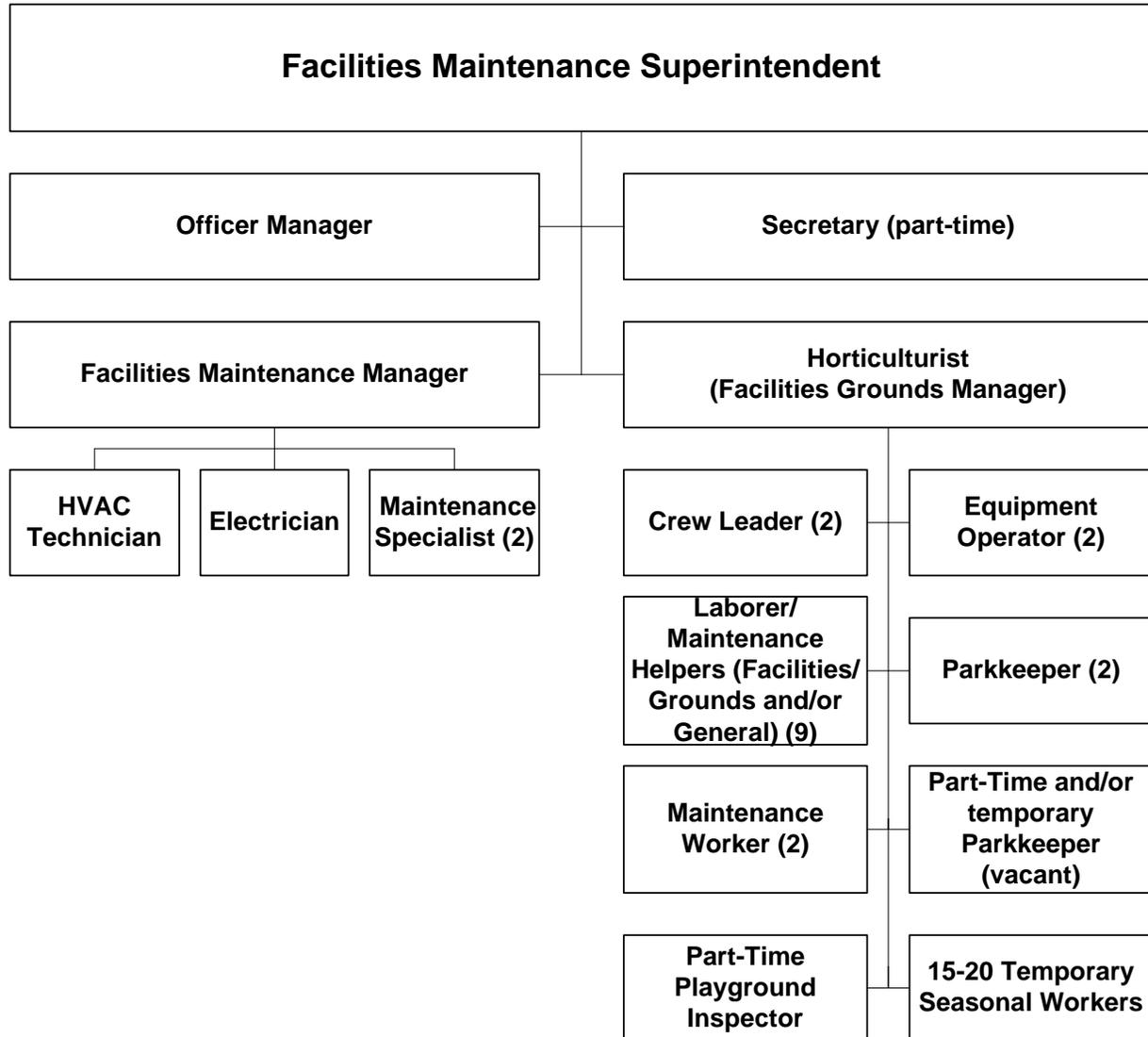
operate and maintain City public use facilities
maintain City vehicles and radio communications equipment

operate an efficient, affordable public transit system
collect and dispose of residential and commercial refuse in a safe, timely, efficient and coordinated manner,
with quality and responsive service to the entire community

stabilize and unite neighborhoods to enhance, beautify and elevate the City's quality of life
provide a safe, efficient and reliable roadway network
provide properly operating storm drainage system

Together these departments provide a safe, healthy environment for the citizens of Owensboro.

FACILITIES MAINTENANCE DEPARTMENT ORGANIZATION CHART



MISSION STATEMENT

Facilities Maintenance is dedicated to providing cost-efficient maintenance, repairs and design of City facilities so that they are safe, functional and attractive for the public and for City employees.

2007-2008 Budget

DEPARTMENT: Public Works
PROGRAM: 35 Facilities and Grounds Maintenance

FUND: 12 Facilities Maintenance

Program Description

This department provides cost efficient maintenance and design of City facilities to keep them safe, functional and attractive for the public and for City employees. All facility maintenance and repair is conducted in an efficient, cost-effective manner by conducting routine inspections and by designing low-maintenance buildings, parks, recreational areas, and beautification plots. When feasible, facilities are consolidated and buildings or properties eliminated that are no longer essential to City operations or where proper maintenance is unfunded. Facilities Maintenance uses full-time employees of divisions, plus part-time and temporary seasonal personnel, as well as contractors, for the most cost-effective operation possible.

Performance Indicators

	Actual 2004-2005	Actual 2005-2006	Projected 2006-2007	Estimated 2007-2008
Square feet of buildings maintained per employee	143,275	138,645	139,100	138,775
Work orders completed	2,045	4,816	5,799	6,088
Athletic facilities maintained	71	73	73	73
Acres maintained per employee	30	35.5	35.1	36.1
Square feet of flower beds planted and maintained (per employee)	1,960	1,960	1,100	1,187
Square feet of landscape areas maintained (per employee)	18,000	18,000	17,120	18,513

2006-2007 Accomplishments

1. Restructured crews to allow cross training of employees, improving overall department efficiencies.
2. Effectively used available equipment and employees to maintain over 600 acres of city property.
3. Replaced 8 parks signs with new low maintenance plastic signs.
4. Oversaw construction completion on new field fence at Fisher Park Softball Complex.
5. Oversaw renovation of the front lake at Fisher Park.
6. Assisted with design review on the new Boat Ramp at English Park.
7. Assisted with design review on the new Riverfront Wall at Smother Park.
8. Continued implementation and revision of the new turf maintenance master plan for all city sports facilities.
9. Oversee completion of construction on the new property fence at the old city landfill.
10. Oversaw implementation of the median committees' new marketing campaign; the group gained PRIDE as a new median sponsor.
11. Worked with PRIDE organization to develop a list for future median projects in the city.
12. Assisted with the design on Phase 2 & 3 of new trail lights at Chautauqua Park.
13. Refined maintenance tracking software to improve accountability and accuracy at all locations.
14. Oversaw procurement and construction of two new welcome to Owensboro signs, PRIDE assisted with site location selection.



2007-2008 Objectives

1. Challenge the entire department to find new ways to increase efficiency and effectiveness of maintenance tasks.
2. Oversee design and construction of the new Ice Arena.
3. Oversee design and construction of the Greenbelt (Airpark Phase).
4. Continue to serve as co-director of the American Public Works Association accreditation process; and assist other departments with their portion of the accreditation process.
5. Supervise fence replacement at Western Little League and the Armory baseball fields.
6. Assist with construction oversight of the new Boat Ramp at English Park.
7. Replace 6 parks signs with new low maintenance plastic signs.
8. Continue oversight of new turf maintenance plan; assess results of the new turf equipment at sports facilities.
9. Oversee all median projects; assist with design foresight for future median projects.
10. Assist with design/oversee construction of Phase 2 & 3 of the Chautauqua Park trail lights.
11. Continue to improve accuracy and efficiency of maintenance tracking software to improve accountability time spent at location.
12. Procure/construct 2 new welcome to Owensboro signs, PRIDE to assist with location selection.



Personnel Allotment

This program is staffed by: (1) Facilities Maintenance Superintendent, (1) Facilities Maintenance Manager, (1) Horticulturist (Facilities Grounds Manager), (2) Maintenance Specialists, (2) Equipment Operators, (1) HVAC Technician, (9) Laborers/Maintenance Helpers (Facilities/Grounds and/or General), (1) Electrician, (2) Park keepers, (1) Part-Time and/or temporary Park Keeper, (1) Office Manager, (1) Part-time Secretary, (2) Crew Leaders, (1) Part-time Playground Inspector, (2) Maintenance Workers, (15-20) temporary seasonal workers.

2007-2008 Budget

DEPARTMENT: Public Works

PROGRAM: 35 Facilities and Grounds Maintenance

FUND 12: Facilities Maintenance

	Actual 2004-2005	Actual 2005-2006	Amended Budget 2006-2007	Requested 2007-2008	Percent Change
Personnel Services					
1101 Salaries	\$ 723,234	\$ 759,400	\$ 795,107	\$ 840,463	
1102 Salaries - Part-Time	23,882	23,567	20,659	21,136	
1103 Temporary Employment	206,891	244,171	310,745	318,116	
1105 Overtime	50,276	55,959	61,604	67,299	
1106 Retirement Contingency	0	0	0	5,917	
1121 Employees Retirement	67,738	89,570	94,065	145,865	
1123 Unemployment Expense	1,898	2,526	2,484	2,586	
1124 Clothing	8,838	8,021	8,400	8,450	
1125 Hospital Insurance	145,772	151,025	151,224	156,600	
1126 Life Insurance	4,466	4,551	4,959	5,227	
1127 Social Security	54,685	58,327	68,049	70,586	
1128 Workers Comp.	19,185	18,849	22,994	22,546	
1129 Other Benefits	348	587	850	850	
Total	1,307,213	1,416,553	1,541,140	1,665,641	8%
Maintenance					
2204 Maintenance/Repairs	154,071	180,194	175,425	192,348	
2205 Radio	1,003	893	3,000	3,000	
2206 Computer/Repair	66	0	1,100	1,122	
2207 Maintenance	8,272	10,161	13,602	6,516	
2209 Maintenance/Wash	2,653	4,162	4,752	4,305	
2211 Maintenance/Vehicles	118,652	119,552	98,614	99,620	
2225 Maintenance/Tree Trimming	40,000	21,900	35,000	35,000	
2226 Maintenance/Tree Parks	18,780	18,000	15,000	15,000	
Total	343,497	354,862	346,493	356,911	3%
Supplies					
2401 Non-Capitalized Equipment	14,016	10,963	14,855	10,100	
2402 Postage	196	153	464	525	
2403 Technical Supplies	25,550	45,919	47,645	49,847	
2404 Agricultural Supplies	45,308	94,316	78,560	86,515	
2405 Cleaning Supplies	3,851	3,363	4,000	4,500	
2407 Office Supplies	1,689	2,717	2,244	2,273	
2408 Small Tools	3,802	4,711	4,680	5,000	
2409 Dues & Subscriptions	611	5,565	4,195	5,035	
2412 Motor Fuel	38,083	60,693	76,713	86,516	
2414 Beautification - Grants	6,320	3,693	3,000	3,000	
Total	139,426	232,093	236,356	253,311	7%
Utilities					
3301 Utilities/OMU	4,043	4,244	5,100	4,080	
3302 Utilities/Non-City	8,011	11,290	10,267	9,914	
3303 Communications	5,158	4,538	6,974	5,286	
Total	17,212	20,072	22,341	19,280	-14%

2007-2008 Budget

DEPARTMENT: Public Works

PROGRAM: 35 Facilities and Grounds Maintenance

FUND 12: Facilities Maintenance

	Actual 2004-2005	Actual 2005-2006	Amended Budget 2006-2007	Requested 2007-2008	Percent Change
Other					
4502 Travel	\$ 424	\$ 213	\$ 1,635	\$ 1,631	
4503 Rents & Storage	4,270	3,807	5,680	7,540	
4504 Insurance	17,965	19,250	24,317	25,776	
4505 Contractual Services	206,481	227,449	267,021	250,468	
4506 Professional/Technical	7,486	4,911	0	0	
4508 Safety Costs	4,075	5,351	6,550	7,688	
4509 Training Cost	3,743	5,465	8,150	9,920	
4510 Tipping Fees	3,979	10,339	6,000	6,300	
Total	248,423	276,785	319,353	309,323	-3%
Capital					
5602 Land Improvements	37,303	16,377	23,750	18,900	
5603 Buildings	143,122	171,864	214,317	200,206	
5607 Replacement	101,292	103,983	96,757	102,757	
5651 Depreciation	647	1,711	0	0	
Total	282,364	293,935	334,824	321,863	-4%
Department Total	2,338,135	2,594,300	2,800,507	2,926,329	4%
5877 Transfer to General Fund	285,000	0	0	0	0%
	285,000	0	0	0	
Total	\$ 2,623,135	\$ 2,594,300	\$ 2,800,507	\$ 2,926,329	4%

Expenditure Analysis

Personnel Services: No change.

Services & Supplies: Maintenance costs fluctuate from year to year. Projected motor fuel increased substantially. Communication costs have decreased.

Capital Outlay: No change - replacement costs fluctuate from year to year.

Revenue Analysis

This is an internal service fund. Revenues are generated by charging each of the departments for services performed.

2007-2008 Budget

Facilities and Grounds Maintenance - Division Totals

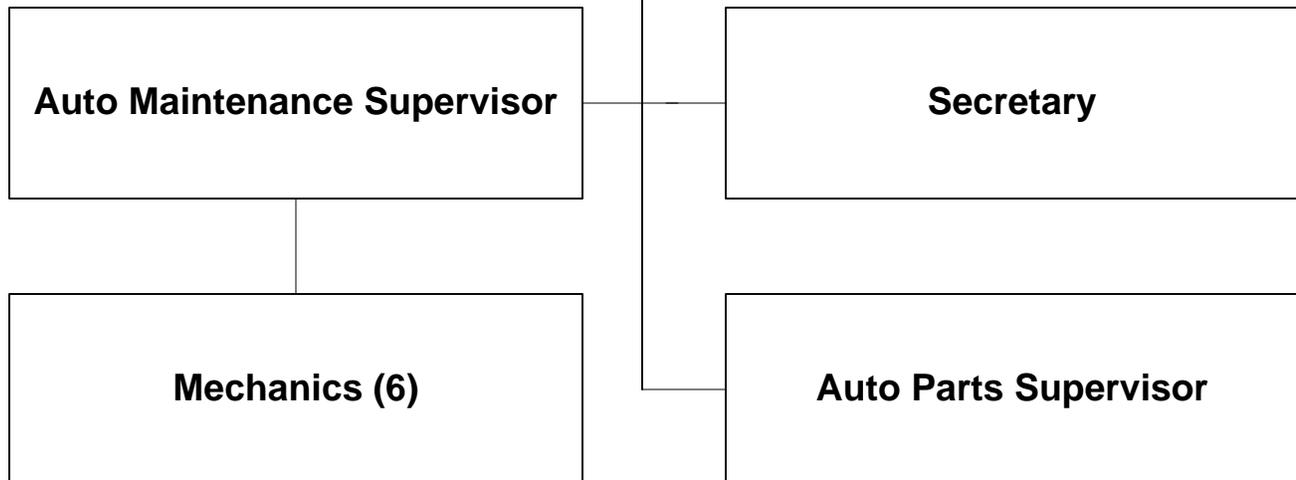
Description	3501 Facilities Maintenance	3502 Grounds Maintenance	Total All Maintenance
Personnel			
1101 Salaries	\$ 262,159	\$ 578,304	\$ 840,463
1102 Salaries - Part-Time	6,663	14,473	21,136
1103 Temporary Employment	0	318,116	318,116
1105 Overtime	3,843	63,456	67,299
1106 Retirement Contingency	0	5,917	5,917
1121 Employees Retirement	42,957	102,908	145,865
1123 Unemployment Expense	807	1,779	2,586
1124 Clothing	1,925	6,525	8,450
1125 Hospital Insurance	41,849	114,751	156,600
1126 Life Insurance	1,633	3,594	5,227
1127 Social Security	20,821	49,765	70,586
1128 Workers Comp.	4,777	17,769	22,546
1129 Other Benefits	400	450	850
Total	387,834	1,277,807	1,665,641
Maintenance			
2201 Maintenance/Buildings/Grounds	0	0	0
2204 Maintenance/Repair	125,248	67,100	192,348
2205 Radio	650	2,350	3,000
2206 Computer/Repairs	510	612	1,122
2207 Maintenance	3,258	3,258	6,516
2209 Maintenance/Wash	1,076	3,229	4,305
2211 Maint/Vehicles & Equip.	6,952	92,668	99,620
2225 Maint/Tree Trimming	0	35,000	35,000
2226 Maint/Tree - Parks	0	15,000	15,000
Total	137,694	219,217	356,911
Supplies			
2401 Non-Capitalized Equip.	4,100	6,000	10,100
2402 Postage	354	171	525
2403 Technical Supplies	0	49,847	49,847
2404 Agricultural Supplies	0	86,515	86,515
2405 Cleaning Supplies	0	4,500	4,500
2407 Office Supplies	973	1,300	2,273
2408 Small Tools	3,000	2,000	5,000
2409 Dues & Subscriptions	2,600	2,435	5,035
2412 Motor Fuel	17,766	68,750	86,516
2414 Grant Supplies	0	3,000	3,000
Total	28,793	224,518	253,311
Utilities			
3301 Utilities/OMU	2,040	2,040	4,080
3302 Utilities/Non City	4,957	4,957	9,914
3303 Communications	3,005	2,281	5,286
Total	10,002	9,278	19280

2007-2008 Budget**Facilities and Grounds Maintenance - Division Totals**

Description	3501 Facilities Maintenance	3502 Grounds Maintenance	Total All Maintenance
Other			
4502 Travel	\$ 198	\$ 1,433	\$ 1,631
4503 Rents & Storage	200	7,340	7,540
4504 Insurance	10,936	14,840	25,776
4505 Contractual Services	199,718	50,750	250,468
4506 Professional/Technical	0	0	0
4508 Safety Costs	650	7,038	7,688
4509 Training Cost	4,700	5,220	9,920
4510 Tipping Fees	1,100	5,200	6,300
Total	<u>217,502</u>	<u>91,821</u>	<u>309,323</u>
Capital			
5602 Land Improvements	0	18,900	18,900
5603 Buildings	200,206	0	200,206
5607 Replacement	15,149	87,608	102,757
Total	<u>215,355</u>	<u>106,508</u>	<u>321,863</u>
Total	<u>\$ 997,180</u>	<u>\$ 1,929,149</u>	<u>\$ 2,926,329</u>

CITY GARAGE ORGANIZATION CHART

Garage Superintendent



MISSION STATEMENT

The City Garage provides fleet management for the City and maintenance of vehicles, and field equipment. The department provides vehicle and equipment maintenance for RWRA. The City Garage administers the fleet replacement program and determines vehicle and equipment life cycles.

2007-2008 Budget

DEPARTMENT: Public Works
PROGRAM: 54 Garage

FUND: 27 Garage

Program Description

This program provides fleet management for the City and maintenance of all vehicles, field equipment. In addition, this program provides vehicle and equipment maintenance for RWRA.

Performance Indicators	Actual 2004-2005	Actual 2005-2006	Projected 2006-2007	Estimated 2007-2008
Completed repair orders	400	616	700	650
Direct services	1,500	1,650	1,700	2,000
Units maintained	502	590	610	650
New units placed in service	62	67	57	63

2006-2007 Accomplishments

1. Replaced half of service bay garage doors to reduce heating costs and improve lighting in the work area.
2. Placed 2 new fire trucks in service for the Fire Department to increase reliability and put all firefighters in air-conditioned trucks giving them a cooling-off location during firefighting operations.
3. Placed a new rescue truck in service for the Fire Department to improve response times and increase citizen safety by having more rescue equipment closer to where it is needed in an emergency situation.
4. Continue to explore the benefits associated with using alternate fuel vehicles and hybrid vehicles for fleet use.
5. Continued Police patrol vehicle change-over to a black-and-white color scheme (a 6-year process).

2007-2008 Objectives

1. Replace the rest of the service bay garage doors to reduce heating cost and improve lighting in the work area.
2. Place the last of the new pumpers into service making the oldest front line pumper a 1999 year model and all front line pumpers have Air Conditioning for quick cool down during warm weather fire fighting.
3. Complete details of Transit Garage and City Garage maintenance technician sharing.
4. Continue to explore the benefits associated with using alternate fuel vehicles and hybrid vehicles for fleet use.
5. Continue Police patrol vehicle change-over to a black-and-white color scheme (a 6-year process) of take home vehicles.
6. Act as consultant for Sanitation, Transit, and RWRA to expand our customer base to reduce overall City expenses.

Personnel Allotment

This program is staffed by: (1) Garage Superintendent, (1) Secretary, (1) Auto Maintenance Supervisor, (1) Auto Parts Supervisor and (6) Mechanics.

2007-2008 Budget**DEPARTMENT:** Public Works**PROGRAM:** 54 Garage**FUND:** 27 Garage Service

	Actual 2004-2005	Actual 2005-2006	Amended Budget 2006-2007	Requested 2007-2008	Percent Change
Personnel Services					
1101 Salaries	\$ 387,041	\$ 378,382	\$ 398,604	\$ 374,586	
1102 Salaries-Part-time/Temp	7,603	666	0	0	
1105 Overtime	1,555	1,418	1,000	4,000	
1106 Retirement Contingency	0	0	33,688	16,577	
1121 Employees Retirement	33,427	40,737	52,708	60,731	
1123 Unemployment Expense	952	1,144	1,196	1,124	
1124 Clothing	3,803	2,787	3,500	3,150	
1125 Hospital Insurance	50,264	57,740	59,004	53,782	
1126 Life Insurance	2,168	2,197	2,475	2,342	
1127 Social Security	27,818	26,619	30,569	28,734	
1128 Workers Comp.	8,416	5,506	5,232	5,999	
1129 Other Benefits	303	238	250	250	
Total	523,350	517,434	588,226	551,275	-6%
Maintenance					
2201 Maintenance/Buildings	15,502	19,071	38,362	32,170	
2202 Maintenance/Grounds	1,626	1,635	1,228	1,317	
2203 Maintenance/Furniture	125	6	200	200	
2204 Maintenance/Repairs Equipme	606	1,252	3,600	3,600	
2208 Maintenance/Garage	1,186	158	2,200	2,200	
2209 Maintenance/Wash	376	590	449	407	
Total	19,421	22,712	46,039	39,894	-13%
Supplies					
2401 Non-Capitalized Equipment	11,365	7,897	5,000	8,000	
2402 Postage	4	1	20	20	
2403 Technical Supplies	2,157	1,511	3,500	3,500	
2405 Cleaning Supplies	13,305	11,463	13,500	13,500	
2406 Parts & Supplies	392,281	423,299	457,532	501,346	
2407 Office Supplies	1,150	1,838	1,600	1,600	
2408 Small Tools	2,598	2,740	2,800	2,800	
2409 Dues & Subscriptions	2,979	2,537	7,300	7,300	
2412 Motor Fuel	2,661	2,810	3,010	3,010	
Total	428,500	454,096	494,262	541,076	9%
Utilities					
3301 Utilities/OMU	2,251	2,785	2,500	2,500	
3302 Utilities/Non City	6,551	8,029	6,000	6,000	
3303 Communications	1,856	2,110	2,000	2,000	
Total	10,658	12,924	10,500	10,500	0%

2007-2008 Budget

DEPARTMENT: Public Works

PROGRAM: 54 Garage

FUND: 27 Garage Service

	Actual 2004-2005	Actual 2005-2006	Amended Budget 2006-2007	Requested 2007-2008	Percent Change
Other					
4502 Travel	\$ 0	\$ 0	\$ 1,000	\$ 1,000	
4504 Insurance	3,987	3,130	6,260	6,336	
4506 Professional/Technical Service	186	355	500	500	
4508 Safety Costs	775	611	1,000	1,000	
4509 Training	709	1,000	1,500	1,500	
Total	<u>5,657</u>	<u>5,096</u>	<u>10,260</u>	<u>10,336</u>	1%
Capital					
5607 Replacement	17,590	17,749	14,669	13,352	
5651 Depreciation	2,825	4,865	0	0	
Total	<u>20,415</u>	<u>22,614</u>	<u>14,669</u>	<u>13,352</u>	-9%
Department Total	1,008,001	1,034,876	1,163,956	1,166,433	0%
5877 Transfer to General Fund	132,957	45,000	0	50,000	
Total Transfers	<u>132,957</u>	<u>45,000</u>	<u>0</u>	<u>50,000</u>	100%
Department Total	<u>\$ 1,140,958</u>	<u>\$ 1,079,876</u>	<u>\$ 1,163,956</u>	<u>\$ 1,216,433</u>	<u>5%</u>

Major Expenditure Variances

Personnel Services: No personnel change.

Services & Supplies: Building maintenance and parts and supplies increased; this fluctuates yearly.
\$4,000 is requested for a chain hoist and mount.

Capital Outlay: Replacement costs, which fluctuate yearly, decreased. No capital items are requested.

Revenue Analysis

Approximately \$15,172 will be billed to other agencies, e.g., RWRA, for maintenance expenses.

2007-2008 Budget

GARAGE SERVICE FUND 27

		Actual	Actual	Budget	Proposed
		2004-2005	2005-2006	2006-2007	2007-2008
Revenue Summary					
7015	Charges for Service	\$ 1,053,718	\$ 1,098,712	\$ 1,163,956	\$ 1,166,433
8152	Sale of Capital Assets	1,019	113	0	0
	Totals	<u>\$ 1,054,737</u>	<u>\$ 1,098,825</u>	<u>\$ 1,163,956</u>	<u>\$ 1,166,433</u>

2007-2008 Budget

DEPARTMENT: Maintenance

PROGRAM: Fleet and Facilities Replacement

FUND 45: Replacement

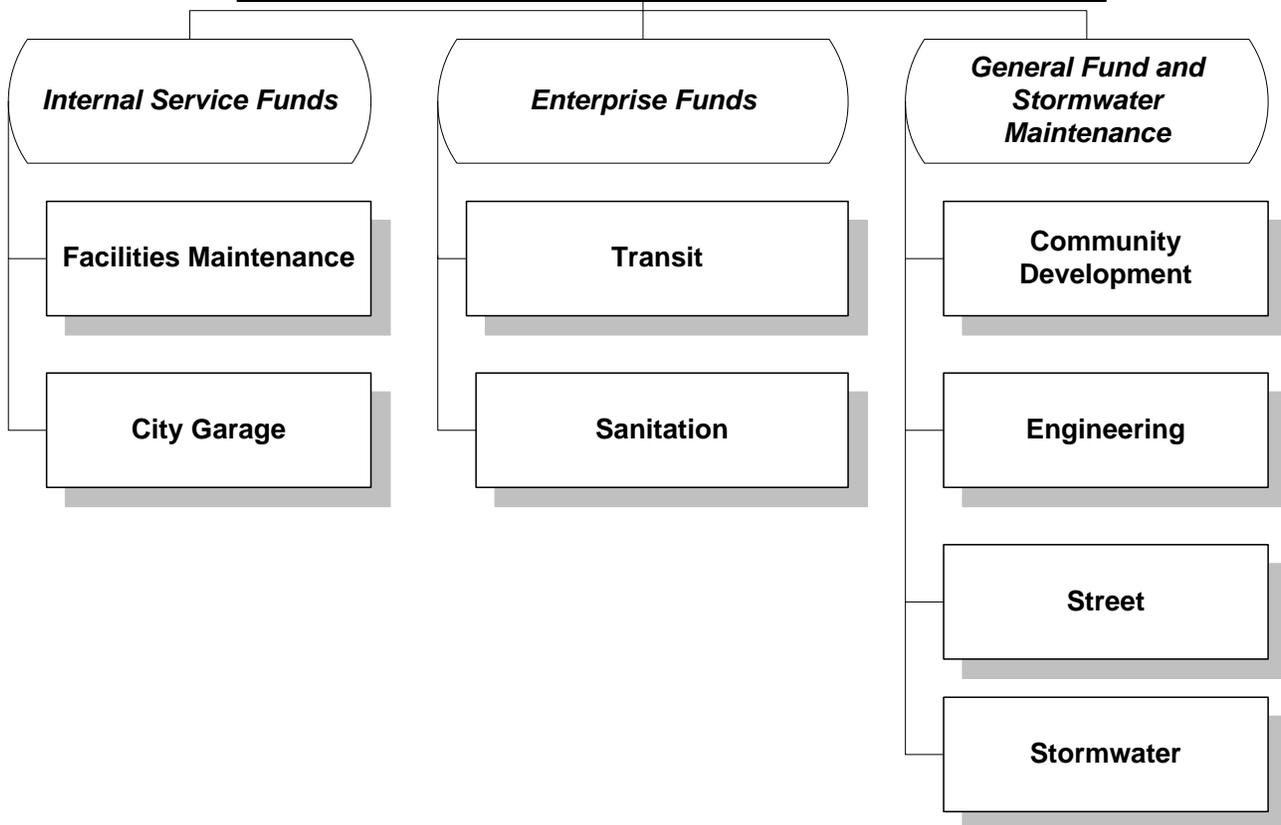
Program Description

This program provides for future replacement of vehicles, equipment, and building appurtenances. The program was approved by the City Commission in 1997-98.

Account Description	Audit 2004-2005	Audit 2005-2006	Amended Budget 2006-2007	Requested 2007-2008
Revenue				
6401 Interest on Investments	\$ 29,459	\$ 28,858	\$ 0	\$ 0
8011 Replacement	1,061,767	1,141,611	1,120,158	1,205,646
8152 Sale of Capital Assets	270,446	141,092	111,300	75,700
Total	<u>\$ 1,361,672</u>	<u>\$ 1,311,561</u>	<u>\$ 1,231,458</u>	<u>\$ 1,281,346</u>
Expenditures:				
5602 Land Improvements	\$ 125,518	\$ 116,172	\$ 295,457	\$ 282,537
5603 Buildings	18,796	109,659	58,493	336,017
5604 Vehicles	797,221	85,462	1,121,518	312,848
5651 Depreciation	0	595,083	0	0
Total	<u>941,535</u>	<u>906,376</u>	<u>1,475,468</u>	<u>931,402</u>
5877 Transfer to General Fund	<u>250,053</u>	<u>240,000</u>	<u>214,000</u>	<u>165,000</u>
Total	<u>\$ 1,191,588</u>	<u>\$ 1,146,376</u>	<u>\$ 1,689,468</u>	<u>\$ 1,096,402</u>

PUBLIC WORKS DEPARTMENT ORGANIZATION CHART

Operations Manager



MISSION STATEMENT

The Public Works Department provides resources to:

operate and maintain City public use facilities
maintain City vehicles and radio communications equipment

operate an efficient, affordable public transit system
collect and dispose of residential and commercial refuse in a safe, timely, efficient and coordinated manner,
with quality and responsive service to the entire community

stabilize and unite neighborhoods to enhance, beautify and elevate the City's quality of life
provide a safe, efficient and reliable roadway network
provide properly operating storm drainage system

Together these departments provide a safe, healthy environment for the citizens of Owensboro.

TRANSIT ORGANIZATION CHART

Transit Manager

Bus Driver/Dispatcher (2)

Office Manager

Bus Driver (10)

Mechanic

Part-Time Bus Driver (6)

**Part-Time Mechanic/
Maintenance Helper (1)**

MISSION STATEMENT

Transit is dedicated to providing safe, efficient and reliable public transportation for the citizens of Owensboro.

2007-2008 Budget

DEPARTMENT: Public Works
PROGRAM: 75 Transit

FUND: Transit

Program Description

This program provides public transportation to the Owensboro community. Buses traverse six routes from 6:00 a.m. until 7:00 p.m. on Monday through Friday and from 8:00 a.m. until 4:00 p.m. on Saturday. Currently the buses are in operation year-round. A trolley route is available to the public from 9:00 a.m. until 5:00 p.m. Tuesday through Saturday and from 1:00 p.m. until 5:00 p.m. on Sunday. The trolley operates April through December and shuts down during the winter months (January–March). The trolley is also available for incidental charter service when not in revenue service.

Performance Indicators	Actual	Actual	Projected	Estimated
	2004-2005	2005-2006	2006-2007	2007-2008
Total ridership	325,876	325,263	326,183	327,481
Number of bus riders	295,738	298,130	295,553	296,501
Number of trolley riders	13,419	10,871	11,324	11,824
Number of paratransit riders	16,719	16,262	17,306	18,456
Average cost per rider trip	3.12	3.15	3.45	3.72
General fund subsidy percentage	35%	34%	36%	36%

2006-2007 Accomplishments

1. Obtained federal funding and installed security camera systems on transit busses.
2. Purchased and installed defibrillators for transit busses and office.
3. Restructured the Orange route to accommodate passengers' access to the new Social Security office location.
4. Purchased and installed four additional bus shelters to enhance the transit system.
5. Completed work in progress for a series of videos to enhance public education and ridership.
6. Restructured a section of the Green route to better accommodate passenger services to The Springs and Garden Grace retirement community.
7. Restructured transit hours to better serve the riding public.

2007-2008 Objectives

1. Secure funding to erect four additional bus shelters.
2. Develop new transit route maps that are more user friendly.
3. Develop a Summer Youth Ridership program.
4. Explore aggressive strategies to increase advertising revenues.
5. Secure state funds for driver simulator training.

Personnel Allotment

This program is staffed by (1) Transit Manager, (1) Office Manager, (2) Bus Driver Dispatchers, (10) Full-time Bus Drivers, (6) Part-time Bus Drivers, (1) Mechanic, and (1) Part-time Mechanic/Maintenance Helper.

2007-2008

DEPARTMENT: Public Works
 PROGRAM: 75 Transit

FUND 18: Transit

	Actual 2004-2005	Actual 2005-2006	Amended Budget 2006-2007	Requested 2007-2008	Percent Change
Personnel Services					
1101 Salaries	\$ 446,110	\$ 450,793	\$ 437,852	\$ 489,017	
1102 Part-Time	74,253	68,932	84,658	92,658	
1105 Overtime	4,057	11,715	17,000	9,000	
1106 Retirement Contingency	0	0	2,902	0	
1121 Employees Retirement	45,413	53,673	52,606	80,530	
1123 Unemployment Expense	1,261	1,604	1,687	1,746	
1124 Clothing	6,528	3,342	7,350	7,350	
1125 Hospital Insurance	78,865	76,225	75,572	99,950	
1126 Life Insurance	2,707	2,640	2,736	3,048	
1127 Social Security	36,628	37,481	40,581	45,184	
1128 Workers Comp.	11,924	15,887	16,566	16,749	
1129 Other Benefits	425	501	900	900	
Total	708,171	722,793	740,410	846,132	14%
Maintenance					
2201 Maintenance/Buildings	19,638	26,850	26,483	32,123	
2202 Maintenance/Grounds	7,508	52,969	6,840	19,173	
2203 Maintenance/Furniture	50	0	1,000	1,000	
2204 Maintenance/Repairs	82,860	84,626	93,687	126,489	
2205 Maintenance/Repairs - Radio	1,300	0	1,300	1,300	
2209 Bus Wash	0	1,482	3,456	2,200	
2211 Maintenance/Vehicles/Equipment	0	19,250	40,655	0	
Total	111,356	185,177	173,421	182,285	5%
Supplies					
2401 Non-Capitalized Equipment	4,033	8,104	4,500	4,500	
2402 Postage	202	180	600	660	
2403 Technical Supplies	2,452	1,383	5,000	5,100	
2405 Cleaning Supplies	984	844	2,000	2,040	
2407 Office Supplies	3,311	4,032	3,900	3,978	
2408 Small Tools	437	0	2,000	2,000	
2409 Dues & Subscriptions	2,534	2,252	2,947	2,947	
2412 Motor Fuel	86,998	116,051	128,539	122,309	
Total	100,951	132,846	149,486	143,534	-4%
Utilities					
3301 Utilities/OMU	6,456	8,463	7,995	7,644	
3302 Utilities/Non City	6,869	9,012	7,854	7,752	
3303 Communications	1,785	3,129	2,036	2,036	
Total	15,110	20,604	17,885	17,432	-3%
Other					
4501 Advertising	4,160	2,559	9,423	9,423	
4502 Travel	1,187	959	1,200	1,750	
4504 Insurance	17,870	19,004	18,002	19,082	
4506 Profess/Technical	18,000	26,379	18,000	27,600	
4508 Safety Costs	3,685	1,726	2,700	2,700	
4509 Training Costs	5,461	3,759	7,500	7,500	
4511 Transportation Costs	86,500	79,288	90,000	90,000	
4512 Indirect Costs	45,000	45,000	48,000	48,000	
Total	181,863	178,674	194,825	206,055	6%

2007-2008

DEPARTMENT: Public Works
PROGRAM: 75 Transit

FUND 18: Transit

	Actual 2004-2005	Actual 2005-2006	Amended Budget 2006-2007	Requested 2007-2008	Percent Change
Capital					
5602 Land Improvements	\$ 22,983	\$ 0	\$ 0	\$ 0	
5603 Buildings	0	0	55,000	47,200	
5605 Equipment	0	0	57,400	0	
5607 Replacement	16,097	19,088	19,088	20,597	
5651 Depreciation	194,950	99,859	0	0	
Total	234,030	118,947	131,488	67,797	-48%
Department Total	\$ 1,351,481	\$ 1,359,041	\$ 1,407,515	\$ 1,463,235	4%

Expenditure Analysis

Capital Outlay:

\$65,000 is proposed in capital funds to cover cost of erecting additional bus shelters.
 \$247,595 is proposed in capital funds to cover preventive maintenance, including mechanics salaries and benefits.
 \$20,597 is proposed in capital funds for capital replacement cost for the transit facilities.
 \$90,000 is proposed in capital funds for third party Paratransit Service (GRITS).
 80 percent of the capital cost will be paid through federal FTA grant.
 OTS will request 10% matching funds (\$31,260) from the state for capital equipment projects.
 OTS will request 10% matching funds from the City General Fund.

Revenue Analysis

An estimated total of **\$147,500** will be generated this fiscal year from fees, services and the sale of fixed assets.
 Annually we apply for federal funds available through the Federal Transit Administration. We apply for money available through 5307 formula funds which this year includes: Operating - **\$ 455,171**, Capital - **\$ 324,314**.

A total of \$29,480 will be reimbursed from the state for capital expenses from 5307 funds. The City will also contribute \$51,599 for Capital expenditures which is 10% for capital projects and 20% of FTA (80% reimbursable) capital expenses.

2007-2008 Budget**DEPARTMENT:** Public Works**PROGRAM:** 75 Transit**FUND 18:** Transit

		Actual	Actual	Amended	Projected
		2004-2005	2005-2006	Budget	2007-2008
		2006-2007			
Revenue Summary					
7003	Transit Revenue	\$ 70,312	\$ 61,975	\$ 72,000	\$ 68,000
7004	Transit/Gas Tax Refund	5,302	3,256	4,500	4,500
7005	Transit Revenue -Charter	12,770	10,130	8,000	8,000
7010	Transit Revenue -Tokens	37,072	37,605	37,500	31,000
7033	Transit Revenue - Advertising	0	17,250	15,000	15,000
8103	Transit-Federal Grant	588,807	649,076	743,015	778,095
8104	Transit-State Grant	0	0	11,240	29,480
8152	Sale of Capital Assets	16,814	0	0	0
8201	Miscellaneous Revenue	22,700	21,461	21,000	21,000
	Total	<u>753,777</u>	<u>800,753</u>	<u>912,255</u>	<u>955,075</u>
8111	Transfer from General Fund	438,144	450,010	495,260	508,160
	Total Revenue	<u>\$ 1,191,921</u>	<u>\$ 1,250,763</u>	<u>\$ 1,407,515</u>	<u>\$ 1,463,235</u>

SANITATION DEPARTMENT ORGANIZATION CHART

Sanitation/Street Superintendent

Sanitation/Street Office Manager

Clerk Typist - Part-Time

Sanitation Manager

Administration

Sanitation Inspector

Collector (Building Maintenance)

Collector (Cart Maintenance)

Sanitation Crew Leader

Toter

Driver (13)

Collector (3)

Dumpster

Driver (4)

Yard Waste

Driver (4)

Collector (3)

**18 Temporary
Leaf Rakers**

Recycling

**Collector
Part-Time**

MISSION STATEMENT

The Sanitation Department is dedicated to providing efficient and timely refuse pickup and disposal to all residential and commercial customers. The Department is also dedicated to recycling, providing recycling bins, household bulky item service, yard waste, leaf and limb collection, and educating the public about the benefits of recycling.

2007-2008 Budget

DEPARTMENT: Public Works
PROGRAM: 55 Sanitation

FUND: Sanitation

Program Description

This program provides refuse pickup and disposal to all residential and commercial customers, recycling at the Sportscenter, household bulky item service, yard waste, and leaf and limb collection.

Performance Indicators	Actual	Actual	Projected	Estimated
	2004-2005	2005-2006	2006-2007	2007-2008
Residential/Commercial customers (carts)	21,398	21,504	21,600	21,700
Commercial customers (dumpsters)	3,286	3292	3350	3400
Residential refuse (1,000 tons) (carts)	24	23.9	25	25
Yard Waste (1,000 tons)	4.3	4	5	5
Commercial refuse (1,000 tons) (dumpsters)	19.0	19.1	20	20
Employees per 1,000 residential customers (carts)	.84	.63	.63	.645
Employees per 1,000 commercial customers (dumpsters)	1.52	1.52	1.51	1.47
Employees per 1,000 yard waste customers	.48	.57	.52	.43

2006-2007 Accomplishments

1. Reviewed and estimated the longevity of the current \$12.00 rate structure: Potential solvency until 2013-14.
2. Participated in a table-top disaster exercise to test disaster preparedness.
3. Investigated timber harvesting at the landfill to supplement fund revenue.
4. Computer modeled subdivisions under construction and ascertained the system is able to absorb new customers without changes to organization or equipment.
5. Continuing to pursue state funds for landfill remediation.
6. Cross trained all drivers on the knuckle-boom truck.
7. Conducted operator training for all hands on chainsaws.
8. Reviewed current operations and reduced yard waste collection staff by one employee.
9. Began work on the American Public Works Association accreditation process.



2007-2008 Objectives

1. Review and consider reducing the number of temporary employees needed for leaf collection.
2. Review commercial rate structure for call-in and compactor service.
3. Begin a systematic program of leased dumpster rehabilitation.
4. Continue to pursue state funding for landfill remediation.
5. Participate in a table-top disaster exercise to test disaster preparedness.
6. Analyze and recommend changes to the \$15.00 special load collection fee.
7. Conduct a practical application skills exam for all drivers to identify weaknesses and then address through training.
8. Continue work on the American Public Works Association accreditation program.

Personnel Allotment

This program is staffed by: (.5) Sanitation/Street Superintendent, (1) Sanitation Manager, (1) Sanitation Inspector, (.8) Office Manager, (1) Part-time Clerk Typist, (1) Crew Leader, (21) Truck Drivers, (8) Collectors, (1) Part-time Collector and (18) Leaf Rakers (temporary).

2007-2008 Budget**DEPARTMENT:** Public Works**PROGRAM:** 55 Sanitation**FUND 02:** Sanitation

	Actual 2004-2005	Actual 2005-2006	Amended Budget 2006-2007	Requested 2007-2008	Percent Change
Personnel Services					
1101 Salaries	\$ 882,022	\$ 841,657	\$ 980,462	\$ 1,008,510	
1102 Salaries - Part-Time	60,654	58,056	65,875	106,481	
1103 Outside Employment	13,008	18,036	48,500	14,940	
1105 Overtime	34,632	22,782	80,820	80,820	
1106 Retirement Contingency	0	0	0	13,241	
1121 Employees Retirement	78,332	99,449	138,523	176,143	
1123 Unemployment Expense	2,322	2,809	3,208	3,329	
1124 Clothing	10,640	9,747	12,000	12,000	
1125 Hospital Insurance	131,357	129,001	144,518	187,906	
1126 Life Insurance	5,413	5,069	6,043	6,288	
1127 Social Security	68,470	65,521	88,056	89,047	
1128 Workers Comp.	79,332	69,579	60,710	56,361	
1129 Other Benefits	1,414	1,428	2,158	2,201	
Total	1,367,596	1,323,134	1,630,873	1,757,267	8%
Maintenance					
2201 Maintenance/Buildings	14,182	10,399	11,344	11,447	
2202 Maintenance/Grounds	4,081	4,081	4,377	4,678	
2204 Maintenance/Repairs - Equipment	3,473	493	4,555	4,646	
2209 Maintenance/Wash	9,898	10,435	11,784	10,676	
2211 Maintenance/Vehicles & Equipment	476,897	486,779	552,437	558,158	
2212 Maintenance/Dumpsters	783	2,300	5,000	5,000	
Total	509,314	514,487	589,497	594,605	1%
Supplies					
2401 Non-Capitalized Equipment	48,684	59,215	6,000	6,242	
2402 Postage	4,884	3,618	7,210	10,515	
2403 Technical Supplies	4,267	3,202	5,761	5,876	
2405 Cleaning Supplies	1,950	1,769	3,311	3,377	
2407 Office Supplies	1,745	1,763	1,938	1,976	
2408 Small Tools	3,343	278	3,960	4,039	
2409 Dues & Subscriptions	285	484	897	914	
2412 Motor Fuel	135,208	175,705	220,628	220,628	
2413 Dumpsters	11,890	10,754	16,362	17,000	
Total	212,256	256,788	266,067	270,567	2%
Utilities					
3301 Utilities/OMU	2,792	3,391	3,825	3,902	
3302 Utilities/Non City	1,249	1,680	2,200	2,244	
3303 Communications	4,832	4,871	6,000	6,000	
Total	8,873	9,942	12,025	12,146	1%

2007-2008 Budget**DEPARTMENT:** Public Works**PROGRAM:** 55 Sanitation**FUND 02:** Sanitation

	Actual 2004-2005	Actual 2005-2006	Amended Budget 2006-2007	Requested 2007-2008	Percent Change
Other					
4501 Advertising	\$ 6,303	\$ 6,308	\$ 13,000	\$ 13,000	
4502 Travel	285	334	600	600	
4504 Insurance	23,687	27,255	30,012	31,813	
4505 Contractual Services	3,255	3,000	14,750	14,750	
4506 Profess/Technical	16,636	9,029	24,640	24,740	
4508 Safety Costs	8,731	9,261	12,786	12,799	
4509 Training Cost	1,671	2,771	4,500	1,500	
4510 Tipping Fees	1,234,263	1,229,687	1,458,565	1,497,217	
4512 Indirect Costs - City	225,000	250,000	300,000	300,000	
4527 Landfill Closure Cost	18,252	8,396	154,500	154,500	
4531 Toter Refund	0	0	50	50	
4550 OMU Billing	64,632	66,616	69,300	75,059	
Total	1,602,715	1,612,657	2,082,703	2,126,028	2%
Capital					
5604 Vehicles	0	0	945,219	436,163	
5605 Equipment	0	0	165,000	132,000	
5607 Replacement	8,741	9,284	9,284	9,969	
5651 Depreciation	266,184	247,435	0	0	
Total	274,925	256,719	1,119,503	578,132	-48%
Department Total	\$ 3,975,679	\$ 3,973,727	\$ 5,700,668	\$ 5,338,745	-6%

Expenditure Analysis

Personnel Services: No change.

Services & Supplies: No change.

Capital: Vehicle and equipment costs, which fluctuate yearly, decreased this year

Revenue Analysis

Sanitation fees, estimated at \$5,355,300 are charged to off-set the cost of this program

2007-2008 Budget

DEPARTMENT: Public Works

PROGRAM: 55 Sanitation

FUND 02: Sanitation

Acct. Description	5501 Administratio	5502 Toters	5503 Dumpsters	5505 Recycling	5504 Landfill	5506 Leaf/Waste Collection	Total
Personnel Services							
1101 Salaries	\$ 299,937	\$ 283,956	\$ 93,789	\$ 0	\$ 4,738	\$ 326,090	\$ 1,008,510
1102 Salaries - Part-Time	12,570	3,318	2,880	9,953	0	77,760	106,481
1103 Outside Employment	0	0	0	0	0	14,940	14,940
1105 Overtime	500	40,000	14,000	2,000	0	24,320	80,820
1106 Retirement Contingency	13,241	0	0	0	0	0	13,241
1121 Employees Retirement	48,580	52,382	17,430	323	766	56,662	176,143
1123 Unemployment Expense	936	862	290	29	14	1,198	3,329
1124 Clothing	1,850	5,950	1,400	0	0	2,800	12,000
1125 Hospital Insurance	65,758	52,932	13,920	0	681	54,615	187,906
1126 Life Insurance	1,870	1,766	587	0	30	2,035	6,288
1127 Social Security	23,876	23,029	8,466	891	362	32,423	89,047
1128 Workers Comp.	1,826	27,618	6,105	636	299	19,877	56,361
1129 Other Benefits	2,201	0	0	0	0	0	2,201
Total	473,145	491,813	158,867	13,832	6,890	612,720	1,757,267
Maintenance							
2201 Maintenance/Buildings	11,447	0	0	0	0	0	11,447
2202 Maintenance/Grounds	4,678	0	0	0	0	0	4,678
2204 Maintenance/Repairs - Equip	4,646	0	0	0	0	0	4,646
2209 Maintenance/Wash	141	6,332	3,193	0	0	1,010	10,676
2211 Maint/Vehicles & Equip.	1,128	295,257	120,021	0	0	141,752	558,158
2212 Maintenance/Dumpsters	0	0	5,000	0	0	0	5,000
Total	22,040	301,589	128,214	0	0	142,762	594,605
Supplies							
2401 Non-Capitalized Equipment	6,242	0	0	0	0	0	6,242
2402 Postage	515	5,000	0	0	0	5,000	10,515
2403 Technical Supplies	761	2,658	769	0	0	1,688	5,876
2405 Cleaning Supplies	1,165	1,000	562	50	0	600	3,377
2407 Office Supplies	1,976	0	0	0	0	0	1,976
2408 Small Tools	1,460	310	310	100	0	1,859	4,039
2409 Dues & Subscriptions	914	0	0	0	0	0	914
2412 Motor Fuel	1,921	89,789	48,770	0	0	80,148	220,628
2413 Dumpsters-Lease	0	0	17,000	0	0	0	17,000
Total	14,954	98,757	67,411	150	0	89,295	270,567
Utilities							
3301 Utilities/OMU	3,902	0	0	0	0	0	3,902
3302 Utilities/Non City	2,244	0	0	0	0	0	2,244
3303 Communications	5,280	240	0	240	0	240	6,000
Total	11,426	240	0	240	0	240	12,146

2007-2008 Budget

DEPARTMENT: Public Works

PROGRAM: 55 Sanitation

FUND 02: Sanitation

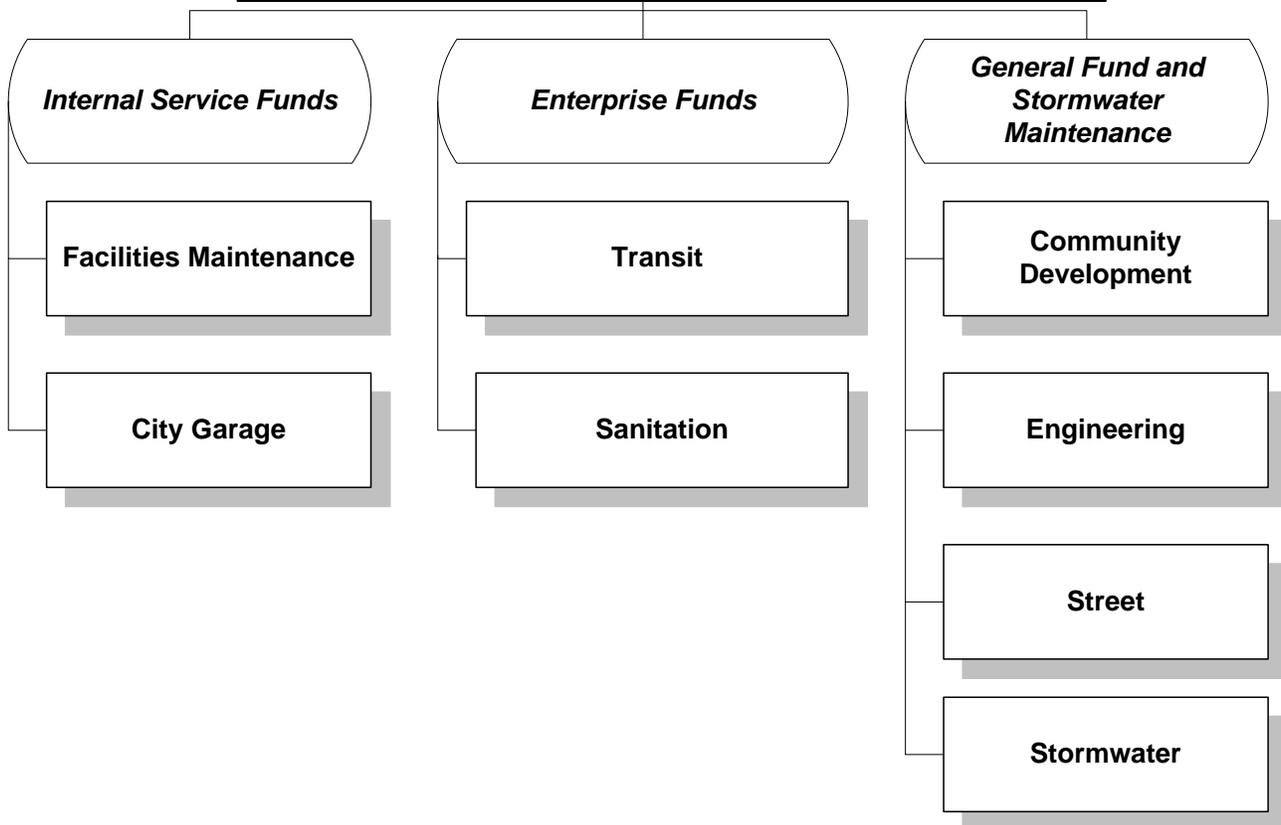
Acct. Description	5501 Administratio	5502 Toters	5503 Dumpsters	5505 Recycling	5504 Landfill	5506 Leaf/Waste Collection	Total
Other							
4501 Advertising	\$ 2,500	\$ 8,600	\$ 0	\$ 1,100	\$ 0	\$ 800	\$ 13,000
4502 Travel	600	0	0	0	0	0	600
4504 Insurance	3,373	14,364	3,645	0	0	10,431	31,813
4505 Contractual Services	4,750	0	0	0	0	10,000	14,750
4506 Profess/Technical	14,740	0	0	0	10,000	0	24,740
4508 Safety Costs	5,306	2,471	988	247	0	3,787	12,799
4509 Training Costs	1,500	0	0	0	0	0	1,500
4510 Tipping fees	0	783,901	559,761	0	0	153,555	1,497,217
4512 Indirect Costs - City	300,000	0	0	0	0	0	300,000
4527 Landfill Closure Cost	0	0	0	0	154,500	0	154,500
4531 Toter Refund	0	50	0	0	0	0	50
4550 OMU Billing Charges	75,059	0	0	0	0	0	75,059
Total	407,828	809,386	564,394	1,347	164,500	178,573	2,126,028
Capital							
5604 Vehicles	29,000	202,549	204,614	0	0	0	436,163
5605 Equipment	0	132,000	0	0	0	0	132,000
5607 Replacement	9,969	0	0	0	0	0	9,969
Total	38,969	334,549	204,614	0	0	0	578,132
Department Total	\$ 968,362	\$ 2,036,334	\$ 1,123,500	\$ 15,569	\$ 171,390	\$ 1,023,590	\$ 5,338,745

2007-2008 Budget**DEPARTMENT:** Public Works**PROGRAM:** 55 Sanitation**FUND 02:** Sanitation

	Actual 2004-2005	Actual 2005-2006	Amended Budget 2006-2007	Projected 2007-2008
Revenue Summary				
6401 Investment Earnings	\$ 159,369	\$ 166,231	\$ 228,000	\$ 264,000
7001 Collection Charges - Residential	3,142,872	3,178,335	3,200,000	3,204,000
7002 Collection Charges - Commercial	1,747,581	1,791,398	1,750,000	1,800,000
7009 Special Loads	12,233	11,642	11,000	10,000
7016 Toter Revenue	642	1,091	500	500
7025 Collection - Grass Stickers	1,310	1,780	1,100	1,200
7027 Trash Bag Revenues	475	413	500	500
7029 Recycling Revenue	11,947	10,026	10,200	9,600
8152 Sale of Capital Assets	(31,101)	142,099	99,000	60,000
8201 Miscellaneous Revenue	6,971	5,904	6,000	5,500
8222 Litter Abatement Funding	26,878	29,563	0	0
Fund Totals	<u>\$ 5,079,177</u>	<u>\$ 5,338,482</u>	<u>\$ 5,306,300</u>	<u>\$ 5,355,300</u>

PUBLIC WORKS DEPARTMENT ORGANIZATION CHART

Operations Manager



MISSION STATEMENT

The Public Works Department provides resources to:

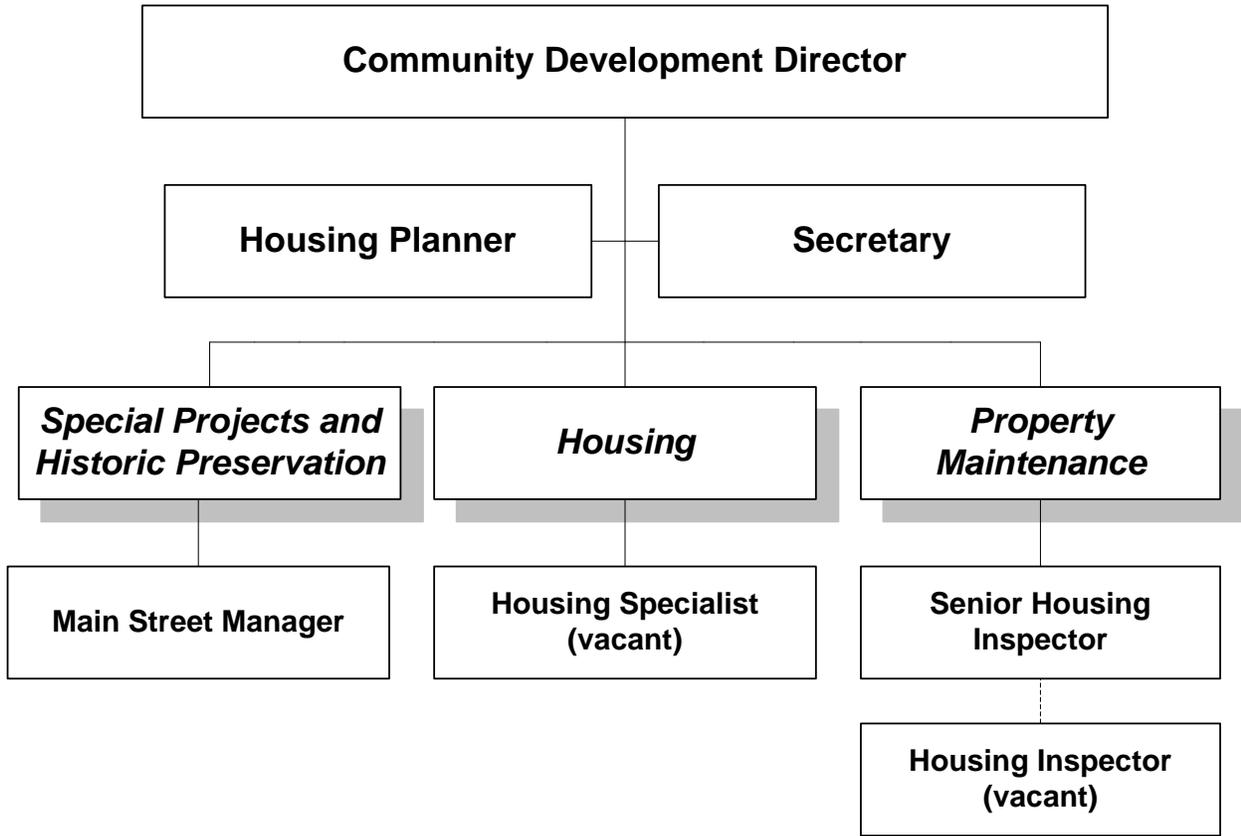
operate and maintain City public use facilities
maintain City vehicles and radio communications equipment

operate an efficient, affordable public transit system
collect and dispose of residential and commercial refuse in a safe, timely, efficient and coordinated manner,
with quality and responsive service to the entire community

stabilize and unite neighborhoods to enhance, beautify and elevate the City's quality of life
provide a safe, efficient and reliable roadway network
provide properly operating storm drainage system

Together these departments provide a safe, healthy environment for the citizens of Owensboro.

COMMUNITY DEVELOPMENT DEPARTMENT ORGANIZATION CHART



MISSION STATEMENT

The Community Development Department mission is to stabilize and unite neighborhoods to enhance and elevate the City's quality of life by maintaining and providing affordable housing and infrastructure improvements, and by increasing neighborhood assets, educating residents, and establishing a strong, attractive community. These goals will be achieved through the following services: Community Development, Downtown Revitalization, Property Maintenance Inspection and City Beautification.

2007-2008 Budget

DEPARTMENT: Community Development

PROGRAM: 37 Community Development

FUND: General

		Actual	Actual	Amended	Requested	Percent
		2004-2005	2005-2006	Budget	2007-2008	Change
				2006-2007		
Personnel Services						
1101	Salaries	\$ 206,527	\$ 225,684	\$ 234,714	\$ 250,079	
1121	Employees Retirement	18,967	24,770	30,960	40,438	
1123	Unemployment Expense	533	683	704	751	
1124	Clothing	344	88	200	250	
1125	Hospital Insurance	22,476	22,476	22,476	23,928	
1126	Life Insurance	1,351	1,347	1,463	1,551	
1127	Social Security	15,257	15,711	17,955	19,130	
1128	Workers Comp.	1,342	2,859	3,291	3,572	
	Total	266,797	293,618	311,763	339,699	9%
Maintenance						
2201	Maintenance/Buildings	7,754	8,965	8,483	10,270	
2202	Maintenance/Grounds	3,934	6,047	4,231	3,742	
2209	Maintenance/Wash	193	228	216	196	
2211	Maintenance/Vehicles & Equipment	2,833	2,891	1,923	2,390	
	Total	14,714	18,131	14,853	16,598	12%
Supplies						
2401	Non-Capitalized Equipment	10,115	2,059	2,900	4,000	
2402	Postage	1,003	1,327	2,150	2,350	
2405	Cleaning Supplies	20	53	75	50	
2407	Office Supplies	2,889	2,754	2,600	3,000	
2409	Dues & Subscriptions	998	1,222	2,425	2,400	
2412	Motor Fuel	1,806	2,012	2,100	1,600	
	Total	16,831	9,427	12,250	13,400	9%
Utilities						
3301	Utilities/OMU	669	554	950	1,100	
3302	Utilities/Non City	1,771	2,024	2,840	3,500	
3303	Communications	3,008	2,649	2,950	2,650	
	Total	5,448	5,227	6,740	7,250	8%
Other						
4501	Advertising	1,953	1,021	1,325	1,100	
4502	Travel	488	261	750	850	
4503	Rents and Storage	600	600	600	600	
4504	Insurance	2,859	2,224	4,020	4,262	
4506	Profess/Technical	4,962	3,251	12,500	11,500	
4509	Training Cost	2,271	1,180	5,700	5,800	
4519	Demolition Fund	2,828	15,113	90,000	40,000	
4520	Mowing Fund	7,601	10,014	16,000	16,000	
4530	Fix-up/Clean-up Assistance Fund	0	947	10,000	10,000	
	Total	23,562	34,611	140,895	90,112	-36%

2007-2008 Budget

DEPARTMENT: Community Development

PROGRAM: 37 Community Development

FUND: General

	Actual 2004-2005	Actual 2005-2006	Amended Budget 2006-2007	Requested 2007-2008	Percent Change
Capital					
5607 Capital Replacement	\$ 5,504	\$ 5,985	\$ 3,298	\$ 3,334	
Total	5,504	5,985	3,298	3,334	1%
Department Total	<u>\$ 332,856</u>	<u>\$ 366,999</u>	<u>\$ 489,799</u>	<u>\$ 470,393</u>	<u>-4%</u>

Expenditure Analysis:

Personnel Services: None.

Services & Supplies: None.

Other: Misc cost associated with the Downtown Plan are located in a single separate account and not represented within this Department. Continue funding of \$10,000 that would be used to assist low income elderly and disabled resolve PM violations. This would allow for us to assist needy persons in resolving violations when they otherwise would not be able to. These funds could be used to pay for materials that volunteers would install (example: volunteers paint house and PM funds pay for paint and brushes). Fund would use portion of Fines and Fees to generate the \$10,000.

Revenue Analysis:

\$174,038 in administrative grants from CDBG and HOME Funds will be received in Fund 3701 (\$19,135 less than last year); \$137,400 in fines, fees and abatements are estimated to be received in Fund 3702.

2007-2008 Budget

DEPARTMENT: 37 Community Development
PROGRAM: 3701 Community Development

FUND: General

Program Description

This program provides for the Community Development efforts within the City of Owensboro.

Performance Indicators

	Actual 2004-2005	Actual 2005-2006	Projected 2006-2007	Estimated 2007-2008
Housing Units Renovated or Constructed	11	15	18	15
Public and Private Funds Expended For Housing	\$ 968,458	\$1,432,900	\$1,655,274	\$1,500,000
Street Improvement Projects Completed	2	1	1	1
Sidewalk Improvement Projects Completed	n/a	1	1	0
Other Community Development Projects Completed	n/a	2	2	1
Federal and State Prevailing Wage Compliance Projects	2	5	2	2

2006-2007 Accomplishments

1. Completed 18 Single-Family Homes
2. Secured Property for Old Germantown District Park.
3. Completed Allen Street Sidewalk Project

2007-2008 Objectives

1. Complete 13 Single-Family Homes
2. Secure property for Bluff Avenue Extension Phase II.
3. Complete Old Germantown District Park Project.
4. Complete one CHDO HOME Project

Personnel Allotment

This program is staffed by: (1) Community Development Director, (1) Housing Planner, (1) Main Street Manager and (1) Housing Specialist (vacant).

2007-2008 Budget

DEPARTMENT: 37 Community Development
PROGRAM: 3702 Property Maintenance

FUND: General

Program Description

This program provides for inspection and enforcement efforts dealing with structures, junk and tall grass within the City.

Performance Indicators (listed by calendar year)

	Actual 2004-2005	Actual 2005-2006	Projected 2006-2007	Estimated 2007-2008
Total Inspections	4,820	3,931	4,115	3,750
Notices Sent Out To Owners	1,966	1,292	1,522	1,000
Completed Cases	1,256	1,191	1,264	1,100
Demo Permits issued	74	94	72	65
Door Hangers Issued	0	556	499	500
Financial Impact (estimated)	\$3,668,014	\$3,381,585	\$3,088,014	\$3,000,000

2006-2007 Accomplishments

1. Increased the amount of time the Inspector spends talking to people.
2. Increased quick compliance turn around to 83% of all citations.
3. Completed one targeted area code enforcement project.

2007-2008 Objectives

1. Continue to demolish all vacant and dilapidated structures within the community.
2. Significantly improve the general cleanliness and appearance of the City.
3. Review the "New Ways" Ordinance and determine what changes are needed.

Personnel Allotment

This program is staffed by: (1) Senior Housing Inspector, (1) Housing Inspector (vacant) and (1) Secretary.

2007-2008 Budget

DEPARTMENT: Community Development

PROGRAM: 3700 Community Development and Property Maintenance

Fund: General

Account	Description	3701 - Community Development	3702 - Property Maintenance	Total
Personnel Services				
1101	Salaries	\$ 178,868	\$ 71,211	\$ 250,079
1121	Employees Retirement	28,924	11,514	40,438
1123	Unemployment Expense	538	213	751
1124	Clothing	100	150	250
1125	Hospital Insurance	20,573	3,355	23,928
1126	Life Insurance	1,109	442	1,551
1127	Social Security	13,683	5,447	19,130
1128	Workers Comp.	2,385	1,187	3,572
	Total	246,180	93,519	339,699
Maintenance				
2201	Maintenance/Buildings	5,135	5,135	10,270
2202	Maintenance/Grounds	1,871	1,871	3,742
2209	Maintenance/Wash	0	196	196
2211	Maint/Vehicles & Equip.	0	2,390	2,390
	Total	7,006	9,592	16,598
Supplies				
2401	Non-Capitalized Equipment	3,500	500	4,000
2402	Postage	450	1,900	2,350
2405	Cleaning Supplies	50	0	50
2407	Office Supplies	1,500	1,500	3,000
2409	Dues & Subscriptions	2,300	100	2,400
2412	Motor Fuel	0	1,600	1,600
	Total	7,800	5,600	13,400
Utilities				
3301	Utilities/OMU	550	550	1,100
3302	Utilities/Non City	1,750	1,750	3,500
3303	Communications	1,900	750	2,650
	Total	4,200	3,050	7,250
Other				
4501	Advertising	850	250	1,100
4502	Travel	700	150	850
4503	Rents and Storage	0	600	600
4504	Insurance	0	4,262	4,262
4506	Profess/Technical	3,000	8,500	11,500
4509	Training Costs	4,500	1,300	5,800
4519	Demolition Fund	0	40,000	40,000
4520	Mowing Fund	0	16,000	16,000
4530	Trash Fund	0	10,000	10,000
	Total	9,050	81,062	90,112

2007-2008 Budget

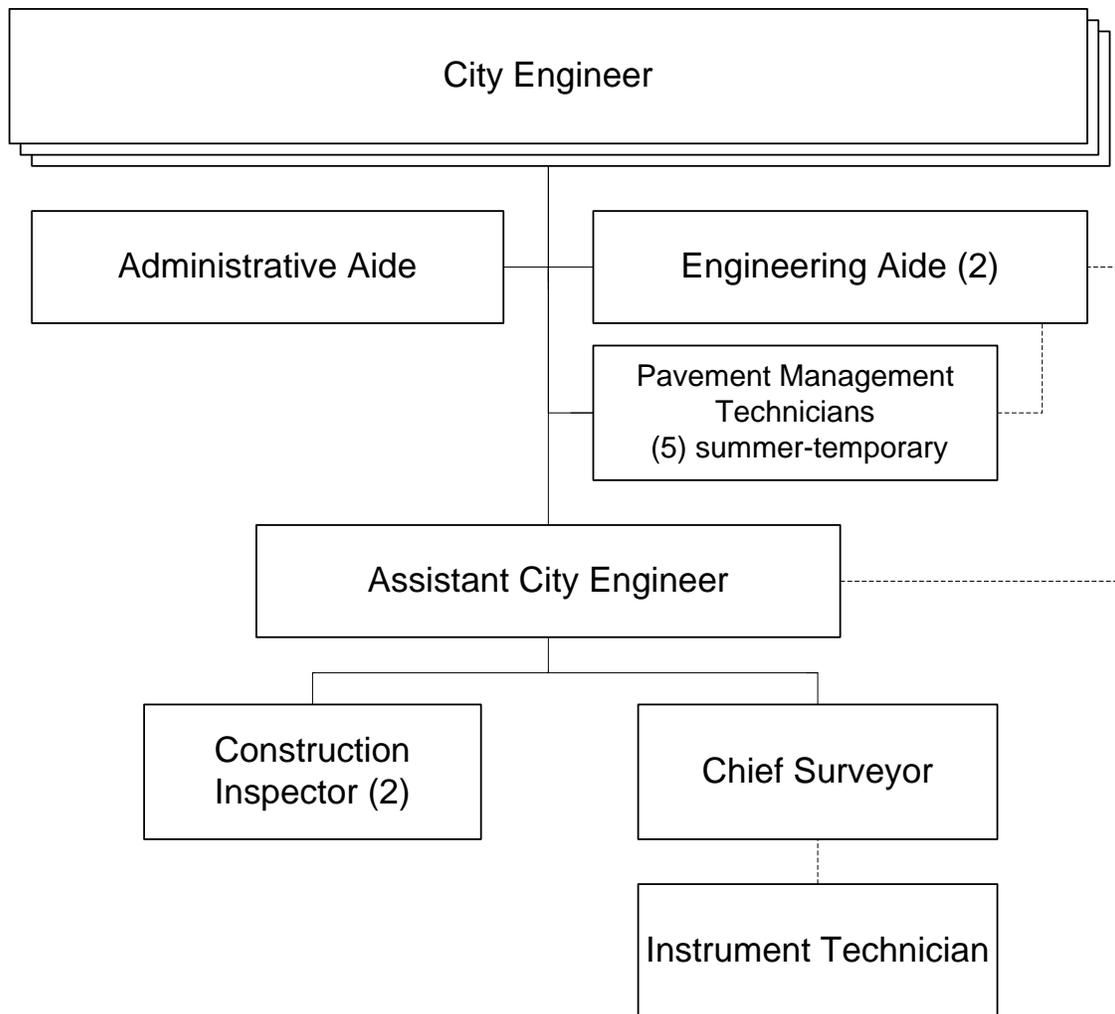
DEPARTMENT: Community Development

PROGRAM: 3700 Community Development and Property Maintenance

Fund: General

Account	Description	3701 - Community Development	3702 - Property Maintenance	Total
Capital				
5607	Replacement	\$ 0	\$ 3,334	\$ 3,334
	Total	0	3,334	3,334
	Department Total	\$ 274,236	\$ 196,157	\$ 470,393

ENGINEERING DEPARTMENT ORGANIZATION CHART



MISSION STATEMENT

The Engineering Department is dedicated to providing the citizens of Owensboro with a safe, efficient and reliable roadway, a properly operating storm drainage system, and a safe and healthy environment. These goals are achieved by implementing the most up-to-date design and maintenance methods and procedures, by specifying state-of-the-art engineering materials and equipment, and by assuring compliance with the Comprehensive Plan, Public Improvement Specifications and Federal and State regulations.

2007-2008 Budget

DEPARTMENT: 51 Engineering
PROGRAM: Engineering

FUND: General

Program Description

This program provides for land development design and construction, traffic, and storm drainage engineering programs. Subdivision and public improvement plans are reviewed for approval; a capital projects program is administered; and traffic improvements are administered and constructed.

Performance Indicators

	Actual 2004-2005	Actual 2005-2006	Projected 2006-2007	Estimated 2007-2008
Projects designed	6	5	7	12
Subdivision plans reviewed (residential)	8	8	7	7
Development plans reviewed (commercial)	20	30	36	30
Permits issued	132	140	50	100
Site plans reviewed (commercial)	91	130	47	65
Plats reviewed (commercial and residential)	125	134	67	78
Inquiries and requests addressed	3,208	3,025	2,751	3,000
Right-of-way closures processed	7	6	1	3
Annexations processed	12	7	9	10

2006-2007 Accomplishments

1. Completed Phase II of the Goetz Ditch Drainage Project; completed design of Phase III of Goetz Ditch and Phase 1(c) of the Harsh Ditch Project.
2. Brought City school zones up to the Manual on Uniform Traffic Control Devices (MUTCD) standards.
3. Assisted Community Development with design and construction of the City Connections Program.
4. Completed reconstruction of West Fifth Street Road and the Jack Fisher Park Entrance.
5. Complete the design and construction of the Frederica Street Widening Project.
6. Began the right-of-way acquisition for Southtown Boulevard Widening Project.
7. Completed design/construction of Allen Street Sidewalk Project; completed 2nd stage of Dugan Best Sidewalk Project.
9. Started the conceptual design of the Fourth Street/Castlen Street Realignment Project.
10. Administered Municipal Aid Grants awarded from the KY Transportation Cabinet.
11. Continued work on updating the Engineering Department website.
12. Continued to work on updating all the City traffic signals to meet federal/state standards.

2007-2008 Objectives

1. Complete the Greenbelt along West Fifth Street Road.
2. Complete the right-of-way acquisition along Southtown Boulevard.
3. Complete the final stage of the Dugan Best Sidewalk Program.
4. Administer the Second Municipal Aid Grant (\$700,000) from KTC for paving.
5. Complete the Engineering Department website.
6. Administer the KIA loans.
7. Start construction on Goetz Ditch, Phase 3; start construction on Harsh Ditch, Phase 1C.
8. Start design on the remaining Goetz Ditch and Harsh Ditch phases; design and construct Goetz Ditch Bridge.
9. Start the Scherm Ditch Project, the Devins Ditch Project and the Harsh Main Ditch Project (all contingent upon KIA).
10. Complete the Germantown Park Project.
11. Design and construct the Medley Road Culvert Repair Project.
12. Design and construct Phase 1 of the Bluff Avenue Project.
13. Oversee construction of the English Park Scenic Overlook & Boat Ramp Project.
14. Complete the design of the Riverwall.
15. Review the design of Smothers Park amenities.
16. Oversee RWRA's storm crews.
17. Oversee the final year of Phase II Stormwater Permit.
18. Oversee the Twin Lakes Pipe Lining Project.
19. Design and construction the OMU Outfall Project.

Personnel Allotment

This program is staffed by: (1) City Engineer, (1) Assistant City Engineer, (1) Administrative Aide, (2) Engineering Aides, (1) Chief Surveyor, (1) Instrument Technician, (2) Construction Inspectors; (5) temporary Pavement Management Technicians.

2007-2008 Budget**DEPARTMENT:** Engineering**PROGRAM:** 51 Engineering**FUND:** General

	Actual 2004-2005	Actual 2005-2006	Amended Budget 2006-2007	Requested 2007-2008	Percent Change
Personnel Services					
1101 Salaries	\$ 404,650	\$ 393,960	\$ 425,917	\$ 449,048	
1102 Salaries - Part-Time	14,872	15,624	20,830	69,580	
1105 Overtime	10,182	13,974	15,000	18,000	
1121 Employees Retirement	35,014	44,718	58,159	75,522	
1123 Unemployment Expense	1,037	1,282	1,339	1,409	
1124 Clothing	1,750	1,825	1,790	1,850	
1125 Hospital Insurance	66,855	62,721	63,612	70,368	
1126 Life Insurance	2,457	2,322	2,659	2,795	
1127 Social Security	30,368	30,002	35,323	37,323	
1128 Workers Comp.	10,117	13,827	14,825	15,487	
1129 Other Benefits	75	15	200	200	
Total	577,377	580,270	639,654	741,582	16%
Maintenance					
2204 Maintenance/Repair	855	241	4,495	4,585	
2209 Maintenance/Wash	376	378	432	391	
2211 Maintenance/Vehicles & Equipme	9,693	9,948	9,211	7,931	
2215 Maintenance/Resurfacing	0	22,481	138,497	75,000	
Total	10,924	33,048	152,635	87,907	-42%
Supplies					
2401 Non-Capitalized Equipment	5,900	2,940	4,800	6,000	
2402 Postage	296	385	426	469	
2403 Technical Supplies	7,151	7,154	7,200	8,400	
2407 Office Supplies	3,547	4,412	6,350	6,350	
2409 Dues & Subscriptions	1,114	749	3,027	2,427	
2412 Motor Fuel	8,209	9,685	10,314	10,000	
Total	26,217	25,325	32,117	33,646	5%
Utilities					
3301 Utilities/OMU	2,837	3,682	3,683	3,500	
3302 Utilities/Non City	6,330	7,749	8,463	7,500	
3303 Communications	3,201	2,972	5,000	5,000	
Total	12,368	14,403	17,146	16,000	-7%
Other					
4503 Rents & Storage	888	788	420	420	
4504 Insurance	4,202	3,211	6,000	4,800	
4506 Profess/Technical	10,925	4,327	8,750	8,750	
4508 Safety Costs	554	193	800	350	
4509 Training	6,071	6,394	9,750	12,000	
Total	22,640	14,913	25,720	26,320	2%

2007-2008 Budget

DEPARTMENT: Engineering

PROGRAM: 51 Engineering

FUND: General

	Actual 2004-2005	Actual 2005-2006	Amended Budget 2006-2007	Requested 2007-2008	Percent Change
Capital					
5605 Equipment	\$ 0	\$ 15057	\$ 0	\$ 0	
5607 Replacement	11,847	11,622	11,649	11,774	
Total	11,847	26,679	11,649	11,774	1%
Department Total	\$ 661,373	\$ 694,638	\$ 878,921	\$ 917,229	4%

Expenditure Analysis

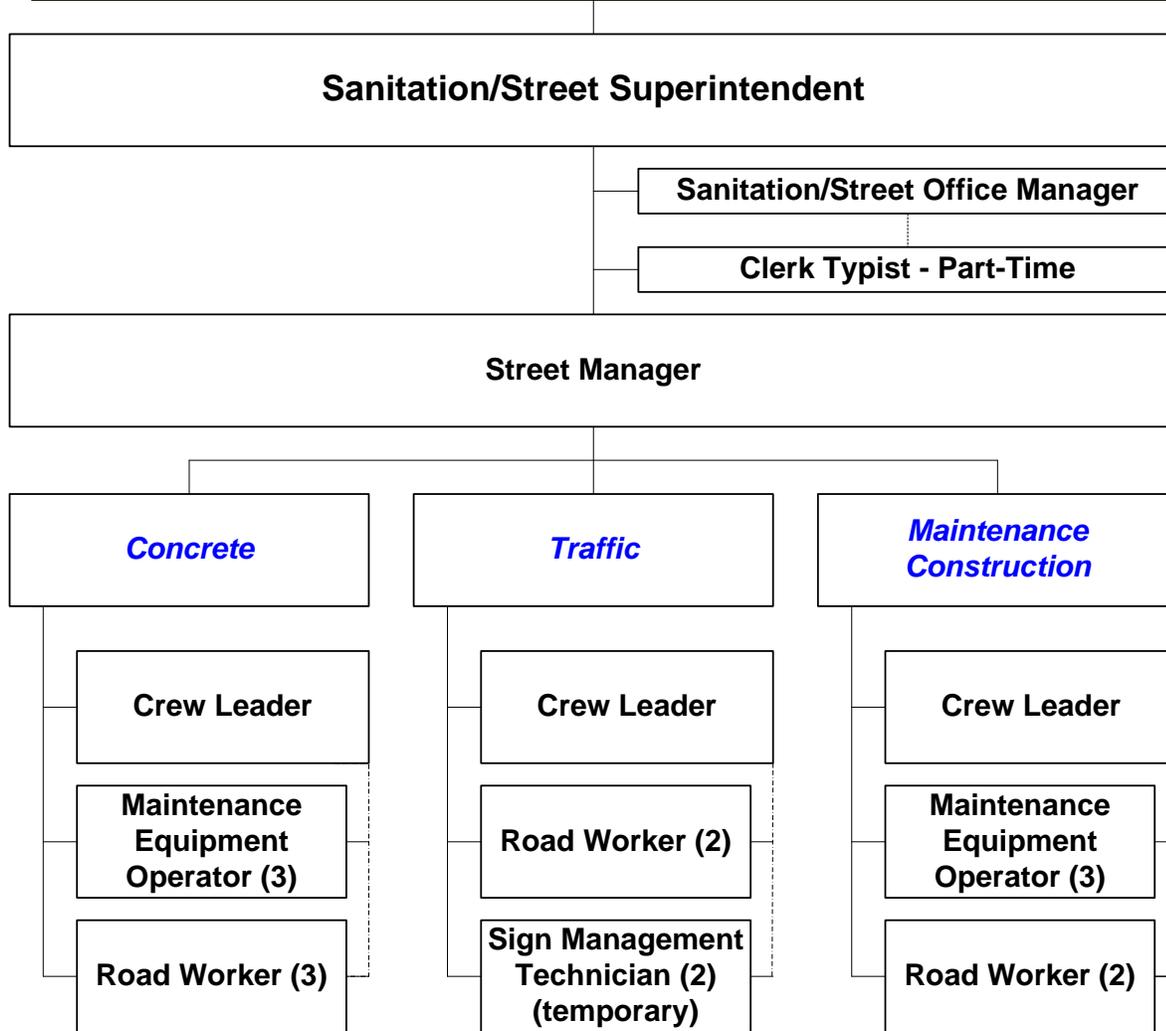
Personnel Services:

The department is requesting a \$3,000 increase in overtime due to the additional storm water work generated by the KIA. Part-time salaries have increased because Engineering will assist during the KIA stormwater projects.

Maintenance:

There is a decrease in resurfacing this budget year.

STREET DEPARTMENT ORGANIZATION CHART



MISSION STATEMENT

The Street Department is dedicated to providing regular and emergency street maintenance, including repairs for streets, sidewalks, striping and pavement markings, signing, snow removal, and contract street sweeping and street construction projects.

2007-2008 Budget

DEPARTMENT: Public Works
PROGRAM: 53 Street Division

FUND: General

Program Description

This program provides regular and emergency street maintenance, including repairs for streets, sidewalks, striping and pavement markings, signing, snow removal, and contract street sweeping.

Performance Indicators	Actual 2004-2005	Actual 2005-2006	Projected 2006-2007	Estimated 2007-2008
Street miles maintained	225	227	233	235
Number of asphalt repairs	700	788	833	850
Miles of striping	40	43	44	45
Signs - installation/repairs	250/350	430/660	1390/1400	1200/1200

2006-2007 Accomplishments

1. Qualified all employees to operate a backhoe, wheel loader and chipper in support of disaster recovery operations.
2. Participated in a table-top disaster exercise to test disaster preparedness.
3. Executed and supervised a new sweeping contract.
4. Executed and supervised a new painting and striping contract.
5. Conducted a fall and spring "war on potholes" to repair streets.
6. Completed work on the W. 5th St. Rd. project on time and under budget.
7. Began the American Public Works Association accreditation process.
8. Purchased and began pre-treating streets with salt brine as an aid to snow clearing.
9. Installed 510 snow emergency route signs throughout the City.



2007-2008 Objectives

1. Maintain all personnel qualified to operate a backhoe, wheel loader and a chipper in support of disaster recovery operations.
2. Participate in a table-top disaster exercise to test disaster readiness.
3. Explore options to acquire and utilize a second salt brine system for snow pre-treatment.
4. Design and execute a standard operating procedure for painting of streets and curbs within the City.
5. Conduct a practical application skills exam for all drivers to identify weaknesses and then address through training.
6. Continue work on the American Public Works Association accreditation program.
7. Develop an alley maintenance program.
8. Develop a sign test area for retro-reflectivity in accordance with Federal Highway Administration requirements.



Personnel Allotment

This program is staffed by (.5) Street/Sanitation Superintendent, (1) Street Manager, (3) Crew Leaders, (6) Maintenance/Equipment Operators, (7) Roadworkers, (.2) Office Manager, and (2) Temporary Sign Management Technicians.

2007-2008 Budget**DEPARTMENT:** Public Works**PROGRAM:** 53 Street**FUND:** General

	Actual 2004-2005	Actual 2005-2006	Amended Budget 2006-2007	Requested 2007-2008	Percent Change
Personnel Services					
1101 Salaries	\$ 586,607	\$ 582,585	\$ 568,302	\$ 593,383	
1102 Salaries - Part-Time	16,345	0	0	0	
1103 Outside Employment Services	23,037	3,136	17,500	17,500	
1105 Overtime	20,961	6,380	25,000	23,000	
1106 Retirement Contingency	0	0	17,739	16,286	
1121 Employees Retirement	49,556	61,850	78,256	99,668	
1123 Unemployment Expense	1,479	1,773	1,704	1,781	
1124 Clothing	6,356	5,785	6,850	6,850	
1125 Hospital Insurance	110,121	115,169	117,670	119,582	
1126 Life Insurance	3,386	3,431	3,544	3,701	
1127 Social Security	43,358	40,968	45,388	47,150	
1128 Workers Comp.	21,067	29,727	29,681	27,438	
1129 Other Benefits	567	734	832	849	
Total	882,840	851,538	912,466	957,188	5%
Maintenance					
2201 Maintenance/Buildings	19,869	16,709	16,705	20,108	
2202 Maintenance/Grounds	87,870	5,441	5,318	5,681	
2204 Maintenance/Repairs	625	1,709	1,291	1,342	
2209 Maintenance/Wash	1,205	1,610	1,840	1,667	
2211 Maintenance/Vehicles & Equipment	87,588	89,403	104,612	105,869	
2215 Maintenance/Resurfacing	389,022	0	0	0	
2217 Maintenance/Concrete Streets	47,719	25,000	100,000	100,000	
2223 Maintenance/Streets	123,707	86,271	112,610	105,145	
Total	757,605	226,143	342,376	339,812	-1%
Supplies					
2401 Non-Capitalized Equipment	4,983	14,317	6,275	11,027	
2402 Postage	4	14	50	55	
2403 Technical Supplies	75,741	64,024	76,655	90,991	
2405 Cleaning Supplies	297	476	832	849	
2407 Office Supplies	1,159	1,081	1,162	1,185	
2408 Small Tools	989	139	1,074	1,074	
2409 Dues & Subscriptions	0	185	394	425	
2412 Motor Fuel	27,303	33,192	36,435	35,800	
Total	110,476	113,428	122,877	141,406	15%
Utilities					
3301 Utilities/OMU	842,646	6,078	6,500	6,800	
3302 Utilities/Non City	90,250	6,247	7,920	6,304	
3303 Communications	2,154	1,624	4,500	4,500	
Total	935,050	13,949	18,920	17,604	-7%

2007-2008 Budget**DEPARTMENT:** Public Works**PROGRAM:** 53 Street**FUND:** General

	Actual 2004-2005	Actual 2005-2006	Amended Budget 2006-2007	Requested 2007-2008	Percent Change
Other					
4502 Travel	\$ 0	\$ 84	\$ 0	\$ 764	
4503 Rents and Storage	0	4,075	11,000	0	
4504 Insurance	13,397	13,374	14,178	15,029	
4505 Contractual Services	175,752	166,562	227,504	190,335	
4506 Profess/Technical	1,368	498	268	1,069	
4508 Safety Costs	4,160	4,317	5,740	5,740	
4509 Training Cost	868	2,250	1,841	1,072	
4510 Tipping Fees	13,250	4,415	7,300	7,300	
Total	208,795	195,575	267,831	221,309	-17%
Capital					
5605 Equipment	18,138	5,415	53,000	25,037	
5606 New Streets	15,930	0	0	0	
5607 Replacement	137,939	137,525	121,528	127,843	
Total	172,007	142,940	174,528	152,880	-12%
Department Total	\$ 3,066,773	\$ 1,543,573	\$ 1,838,998	\$ 1,830,199	0%

Expenditure Analysis

Personnel Services: None.

Services & Supplies: Significant increase in funding for maintenance - concrete streets. Increase in technical supplies. Decrease in contractual services.

Capital Outlay: \$15,037 is requested for a salt brine system; \$10,000 is requested for an asphalt oven.

Revenue Analysis

No revenue is generated by this program.

2007-2008 Budget**DEPARTMENT:** Public Works**PROGRAM:** 53 Street**FUND:** General

	5301 Administration	5302 Concrete	5303 Traffic	5304 Maintenance/ Construction	Total Combined Divisions
Personnel Services					
1101 Salaries	\$ 148,525	\$ 150,811	\$ 96,603	\$ 197,444	\$ 593,383
1103 Outside Employment Services	0	0	17,500	0	17,500
1105 Overtime	1,175	9,025	3,775	9,025	23,000
1106 Retirement Contingency	0	0	5,733	10,553	16,286
1121 Employees Retirement	24,206	25,845	16,231	33,386	99,668
1123 Unemployment Expense	446	454	290	591	1,781
1124 Clothing	350	2,450	1,500	2,550	6,850
1125 Hospital Insurance	29,498	23,928	18,636	47,520	119,582
1126 Life Insurance	928	938	603	1,232	3,701
1127 Social Security	11,451	12,226	7,679	15,794	47,150
1128 Workers Comp.	160	11,709	5,154	10,415	27,438
1129 Other Benefits	849	0	0	0	849
Total	217,588	237,386	173,704	328,510	957,188
Maintenance					
2201 Maintenance/Buildings	20,108	0	0	0	20,108
2202 Maintenance/Grounds	5,681	0	0	0	5,681
2204 Maintenance/Repairs	1,342	0	0	0	1,342
2209 Maintenance/Wash	60	622	363	622	1,667
2211 Maintenance/Vehicles & Equipment	858	45,332	24,524	35,155	105,869
2217 Maintenance/Concrete Streets	0	100,000	0	0	100,000
2223 Maintenance/Streets	29,951	15,352	500	59,342	105,145
Total	58,000	161,306	25,387	95,119	339,812
Supplies					
2401 Non-Capitalized Equipment	4,160	2,000	4,472	395	11,027
2402 Postage	55	0	0	0	55
2403 Technical Supplies	27,664	5,412	50,774	7,141	90,991
2405 Cleaning Supplies	849	0	0	0	849
2407 Office Supplies	1,185	0	0	0	1,185
2408 Small Tools	225	259	332	258	1,074
2409 Dues & Subscriptions	425	0	0	0	425
2412 Motor Fuel	4,165	11,655	8,325	11,655	35,800
Total	38,728	19,326	63,903	19,449	141,406
Utilities					
3301 Utilities/OMU	6,800	0	0	0	6,800
3302 Utilities/Non City	6,304	0	0	0	6,304
3303 Communications	2,550	650	650	650	4,500
Total	15,654	650	650	650	17,604

2007-2008 Budget**DEPARTMENT:** Public Works**PROGRAM:** 53 Street**FUND:** General

	5301 Administration	5302 Concrete	5303 Traffic	5304 Maintenance/ Construction	Total Combined Divisions
Other					
4502 Travel	\$ 764	\$ 0	\$ 0	\$ 0	\$ 764
4504 Insurance	15,029	0	0	0	15,029
4505 Contractual Services	190,335	0	0	0	190,335
4506 Profess/Technical	1,069	0	0	0	1,069
4508 Safety Costs	5,740	0	0	0	5,740
4509 Training Cost	1,072	0	0	0	1,072
4510 Tipping Fees	7,300	0	0	0	7,300
Total	<u>221,309</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>221,309</u>
Capital					
5605 Equipment	25,037	0	0	0	25,037
5607 Replacement	17,206	36,225	25,894	48,518	127,843
Total	<u>42,243</u>	<u>36,225</u>	<u>25,894</u>	<u>48,518</u>	<u>152,880</u>
Department Total	<u>\$ 593,522</u>	<u>\$ 454,893</u>	<u>\$ 289,538</u>	<u>\$ 492,246</u>	<u>\$ 1,830,199</u>

**STORMWATER MAINTENANCE
YOUR COMMUNITY VISION FUND 7-56
ORGANIZATION CHART**



MISSION STATEMENT

Stormwater Maintenance is funded under Capital Projects and is a part of Your Community Vision. Stormwater Maintenance is dedicated to providing regular storm water system maintenance and ditch work. Stormwater Maintenance also performs work on the Regional Water Resource Agency pipe work.

2007-2008 Budget

DEPARTMENT: 56 Stormwater Maintenance
PROGRAM: Capital Projects

FUND 7: Your Community Vision

Program Description

This program provides for regular storm water system maintenance. This includes work done on the pipe network by Regional Water Resource Agency (RWRA) as well as work done on ditches by the City Storm Water Maintenance Crew.

Performance Indicators

	Actual 2004-2005	Actual 2005-2006	Projected 2006-2007	Estimated 2007-2008
Miles of ditches inspected, cleaned and/or cut	35	35	35	57
Miles of paved ditches mucked	10	10	10	10
Number of ditches repaved/regraded	6	4	5	5
Number of detention basins repaired	5	1	1	1
Number of detention basins constructed	n/a	0	1	1
Number of sectors cleaned (RWRA)	10/1	40	40	40
Number of inlets reconstructed/repared (RWRA)	59	57	60	60
Number of call-out cleanings (RWRA)	83	40	40	40
Number of sinkholes repaired (RWRA)	32	24	30	30

2006-2007 Accomplishments

1. Qualified all employees to operate a backhoe, chipper and a wheel loader in support of disaster recovery operations.
2. Participated in a table-top disaster exercise to test disaster preparedness.
3. Completed a full ditch reconnaissance and photographed all ditches within the city.
4. Began a chemical treatment program to control Johnson Grass in ditches.
5. Began the American Public Works Association accreditation process.
6. Cross trained employees in salt brine application, snow removal and pothole patching.



2007-2008 Objectives

1. Develop a standard operating procedure for pre-storm ditch and inlet checks of flood prone areas.
2. Train all employees in concrete work for ditch repair and maintenance.
3. Conduct a practical application skills exam for all drivers to identify weaknesses and then address through training.
4. Continue work on the American Public Works Association accreditation program.

Personnel Allotment

This program is staffed by: (1) Crew Leader, (2) Stormwater Laborer/Maintenance Helpers and (1) temporary Laborer.

2007-2008 Budget

DEPARTMENT: Your Community Vision

PROGRAM: 56 Stormwater Maintenance

FUND: Your Community Vision

	Actual 2004-2005	Actual 2005-2006	Amended Budget 2006-2007	Requested 2007-2008	Percent Change
Personnel Services					
1101 Salaries	\$ 103,912	\$ 64,086	\$ 74,465	\$ 76,968	
1103 Outside Employment Services	5,632	3,612	10,802	10,802	
1105 Overtime	4,167	1,133	2,800	2,800	
1121 Employees Retirement	9,342	7,161	10,190	12,899	
1123 Unemployment Expense	259	196	224	231	
1124 Clothing	990	1,608	1,050	1,050	
1125 Hospital Insurance	24,060	11,866	12,852	13,152	
1126 Life Insurance	639	385	464	481	
1127 Social Security	7,353	4,504	5,910	6,102	
1128 Workers Comp.	2,082	4,584	4,430	4,273	
1129 Other Benefits	30	46	102	104	
Total	158,466	99,181	123,289	128,862	5%
Maintenance					
2204 Maintenance/Repair	171	571	2,750	2,805	
2209 Maintenance/Wash	227	174	181	164	
2211 Maintenance/Vehicles & Equipment	6,724	6,547	20,937	23,132	
2229 Maintenance/Sewers	302,537	0	0	0	
Total	309,659	7,292	23,868	26,101	9%
Supplies					
2401 Non-Capitalized Equipment	0	0	2,000	2,000	
2403 Technical Supplies	0	0	765	780	
2407 Office Supplies and Forms	0	0	50	51	
2412 Motor Fuel	7,690	7,841	7,850	6,696	
Total	7,690	7,841	10,665	9,527	-11%
Utilities					
3303 Communications	181	168	300	300	
Total	181	168	300	300	0%
Other					
4504 Insurance	758	1,490	3,180	3,370	
4506 Professional/Technical Costs	30	143	257	161	
4508 Safety Costs	464	469	1,140	1,260	
4510 Tipping Fees	9,444	8,487	17,800	17,800	
Total	10,696	10,589	22,377	22,591	1%
Capital					
5605 Equipment	25,790	43,847	0	0	
5607 Replacement	13,435	13,178	15,421	21,615	
Total	39,225	57,025	15,421	21,615	40%
Department Total	\$ 525,917	\$ 182,096	\$ 195,920	\$ 208,996	7%

2007-2008 Budget

DEPARTMENT: Your Community Vision

PROGRAM: 56 Stormwater Maintenance

FUND: Your Community Vision

Expenditure Analysis

Personnel Services: No change.

Services & Supplies: Vehicle maintenance charges are up for this fiscal year.

Capital Outlay: Maintenance and equipment costs fluctuate yearly and are up 40% this year.

Revenue Analysis

No revenue is generated by this program; it is funded by Your Community Vision.

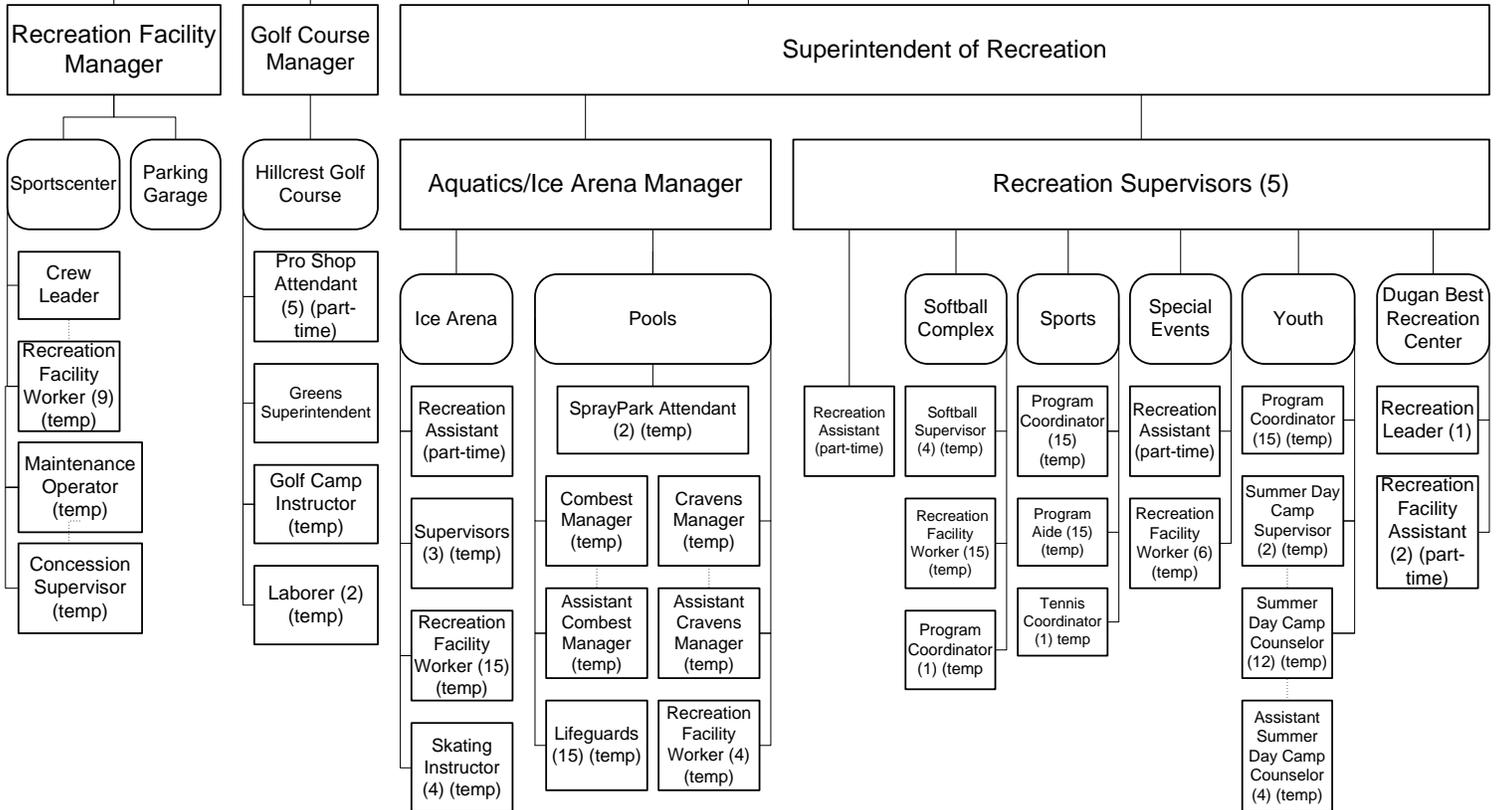
PARKS AND RECREATION

PARKS AND RECREATION DIRECTOR

Clerk (temp)

Administrative Aide

Secretary



Mission Statement

The Parks and Recreation Department is committed to improving the quality of life for all Owensboro residents by providing a wide variety of leisure activities, special events, facilities and services that encourage health, fitness, relaxation, enjoyment, and learning, as well as providing opportunities for community involvement and appreciation and care of the natural environment and the provision of open space and parks.

2007-2008 Budget

DEPARTMENT: Parks & Recreation
PROGRAM: Parks & Recreation Administration

FUND: General

Program Description

This program provides the overall administration and management of the Parks and Recreation Department. Services include: management of recreational facilities and programs, special event planning, the Owensboro Youth Council, and administration of the respective enterprise funds associated with the Sportscenter, Ice Arena, Parking Garage, Hillcrest Golf Course, Pools, Youth Programs, Senior Programs, Special Events, Softball Complex, and Dugan Best Recreation Center.

Performance Indicators	Actual	Actual	Projected	Estimated
	2004-2005	2005-2006	2006-2007	2007-2008
Number of participants	96,064	91,071	104,548	105,000
Number of recreation programs	253	323	361	350
Amount of sponsorship support	\$95,150	\$98,283	\$91,000	\$92,000

2006-2007 Accomplishments

1. Developed a Department Sponsorship Policy.
2. Developed a New Program Procedure to assist in the evaluation of new program implementation.
3. Implemented three Community-Wide Service Projects for youth 12–18 through the Owensboro Youth Council.
4. Worked with the Youth Sports Council to provide CPR/ First Aid Training for every coach.
5. Created a Marketing Plan for the Youth Hall of Fame.
6. Reviewed and updated our Customer Service Training for all full, temporary and part-time employees.
7. Planned and implemented a Kid's Fest partnering with local agencies & hosted by the Owensboro Youth Council.
8. Continued implementing the Parks Master Plan with renovations at the Chautauqua Park Baseball Diamond.
9. Installed the new lightning detection system at the Softball Complex as a Pilot Program.



2007-2008 Objectives

1. Redesign & update the teen website to make teens aware of upcoming service projects.
2. Provide at least 3 training opportunities for the Owensboro Youth Council.
3. Facilitate Bi-annual meetings between counterpart agencies to evaluate community needs, and to share information, program ideas, and resources.
4. Implement a biyearly staff training program to increase department efficiency and productivity.
5. To continue working toward Accreditation by developing a Management Information System. This requires a daily, monthly and annual report.
6. Use our website to gather information from the public through surveys regarding certain issues and/or program areas.
7. Work with architects and other city staff to build an efficient, well designed Ice Arena.

Personnel Allotment

This program is staffed by: (1) Director of Parks & Recreation, (1) Superintendent of Recreation, (1) Administrative Aide, (4.33) Recreation Supervisor, (.5) Aquatics/Ice Arena Manager, (1) Secretary, (1) temporary Clerk, (1.5) part-time Recreation Assistant, (2) part-time Recreation Facility Assistant, (1) Recreation Leader, (2) temporary SprayPark Attendant, (4) temporary Recreation Facility Worker.

2007-2008 Budget

DEPARTMENT: Parks & Recreation

PROGRAM: 70 Parks & Recreation Administration

FUND: General

	Actual 2004-2005	Actual 2005-2006	Amended Budget 2006-2007	Requested 2007-2008	Percent Change
Personnel Services					
1101 Salaries	\$ 378,095	\$ 382,475	\$ 358,255	\$ 397,167	
1102 Salaries Part-Time	24,400	27,515	34,828	48,283	
1103 Salaries -Temporary	6,526	15,405	9,461	0	
1105 Overtime	1,982	2,449	2,000	2,000	
1121 Employees Retirement	33,582	43,295	54,599	64,546	
1123 Unemployment Expense	986	1,241	1,364	1,335	
1124 Clothing	2,626	1,354	700	360	
1125 Hospital Insurance	70,292	74,724	84,444	81,576	
1126 Life Insurance	2,316	2,234	2,570	2,467	
1127 Social Security	28,234	28,922	34,900	34,229	
1128 Workers Compensation	14,324	5,697	9,750	10,209	
1129 Other Benefits	89	6	100	100	
Total	563,452	585,317	592,971	642,272	8%
Maintenance					
2201 Maintenance/Buildings	206,344	235,331	262,199	268,297	
2202 Maintenance/Grounds	917,556	922,378	1,044,630	1,150,529	
2203 Maintenance/Furn.& Fixtures	350	0	360	850	
2204 Repairs	4,772	4,017	5,025	4,700	
2209 Bus Wash	0	91	52	#REF!	
2211 Maintenance/Vehicles & Equipment	1,744	1,780	178	1,176	
Total	1,130,766	1,163,597	1,312,444	#REF!	#REF!
Supplies					
2401 Non-Capitalized Equipment	6,574	23,853	10,900	6,760	
2402 Postage	1,237	1,835	2,500	2,750	
2403 Technical Supplies	12,704	12,848	16,904	16,480	
2405 Cleaning Supplies	714	755	1,000	1,000	
2407 Office Supplies	6,425	6,424	7,000	6,500	
2409 Dues & Subscriptions	949	656	1,040	1,440	
2410 Concession Supplies	0	0	3,500	3,000	
2412 Motor Fuel	590	335	550	0	
Total	29,193	46,706	43,394	37,930	-13%
Utilities					
3301 Utilities/OMU	56,301	66,517	67,000	70,300	
3302 Utilities/Non City	25,738	33,172	36,300	35,500	
3303 Communications	5,525	5,763	6,348	6,442	
Total	87,564	105,452	109,648	112,242	2%

2007-2008 Budget

DEPARTMENT: Parks & Recreation

PROGRAM: 70 Parks & Recreation Administration

FUND: General

	Actual 2004-2005	Actual 2005-2006	Amended Budget 2006-2007	Requested 2007-2008	Percent Change
Other					
4501 Advertising	\$ 36,505	\$ 41,653	\$ 47,710	\$ 45,730	
4502 Travel	970	3,313	4,425	4,250	
4504 Insurance	11,600	13,138	16,121	17,088	
4506 Profess/Technical	3,599	13,174.00	23,824	24,400	
4508 Safety Costs	428	342	435	480	
4509 Training Cost	7,030	1,830	13,425	4,955	
4557 Teen Center	17,696	23,514	25,000	13,000	
Total	77,828	96,964	130,940	109,903	-16%
Capital					
5607 Replacement	145,468	201,058	215,162	241,148	
Total	145,468	201,058	215,162	241,148	12%
	<u>\$ 2,034,271</u>	<u>\$ 2,199,094</u>	<u>\$ 2,404,559</u>	<u>\$ #REF!</u>	<u>#REF!</u>

Expenditure Analysis

Personnel Services: No change.

Services & Supplies: Maintenance costs, which fluctuate yearly, have increased. Non-capitalized equipment needs, which fluctuate yearly, decreased. Training cost decreased significantly.

Capital Outlay: Replacement costs, which vary from year to year, have increased.

Revenue Analysis

General Fund Dugan Best - \$5,050; other revenue derived from recreational activities is accounted for in the Recreation Fund in separate Enterprise Funds.

2007-2008 Budget

DEPARTMENT: Parks/Recreation
PROGRAM: Recreation Facilities **FUND:** Recreation Facilities and Parking Garage

Program Description

This program provides the staffing and services offered at the following facilities: Hillcrest Golf Course, the Sportscenter, the Ice Arena, Pools, Softball Complex and the Parking Garage.

Performance Indicators	Actual	Actual	Projected	Estimated
	2004-2005	2005-2006	2006-2007	2007-2008
Hillcrest Golf Course – Number of golf rounds	33,350	26,034	24,400	26,000
Hillcrest Golf Course – Season Passes Sold	264	279	262	250
Pools – Daily Swimmers	15,118	14,239	12,785	12,550
Pools – Lesson participants	249	309	300	270
Ice arena – Lesson participants	267	323	325	335
Ice Arena – Public Session and Group Participants	6,954	8,591	9,351	8,700
Sportscenter – Sporting events	46	47	49	44
Softball Complex – Number of League Teams	95	90	90	90
Softball Complex – Number of Tournaments	26	19	26	26
T-Ball League – Participants	318	340	350	360

2006-2007 Accomplishments

1. Received National Recreation Parks & Recreation “Sticks for Kids” Grant for Hillcrest Golf Course.
 2. Increased the number of teams in the Business League at Hillcrest Golf Course by 25%.
 3. Increased the number of participants in the Jr. Golf Tournament by 20%.
 4. Implemented three new programs to increase attendance at the Ice Arena, i.e., “Adult Coffee Skate”, “Skate with Santa”, and “Church Skate”.
 5. Implemented a national program called “Pool Cool” to educate the public about the dangers of exposure to the sun.
 6. Bid on hosting the 2008 KHSAA Girls State Fast Pitch Tournament at the Softball Complex.
 7. Implemented an Umpire Mentoring Program and Training Program to increase the number of potential umpires.
 8. Offered a Church Night at Combest Pool.
-

2007-2008 Objectives

1. Partner with the Figure Skating Club to offer a Skating Competition.
 2. Research and propose a new program to maximize ice usage at the new Ice Arena.
 3. Develop a marketing strategy to help increase lesson participation by 3% at the Ice Arena.
 4. Partner with KWC on advertising at the Sportscenter.
 5. Reduce expenditures by 5% - 8% at the Sportscenter.
 6. Implement a new volleyball tournament “SpikeFest.”
 7. Increase the number of participants in the Jr. Golf Tournament by 20%.
 8. Increase the number of teams in the Church League at Hillcrest Golf Course by 40%.
 9. Construct a bent grass nursery, so that we will have grass to replace damaged areas to existing greens.
 10. Implement a Triathlon for elementary and middle age youth at Combest Pool and Chautauqua Park.
 11. Develop a Marketing Strategy to increase Swimming Lessons by 8%.
-

Personnel Allotment

This program is staffed by: (.67) Recreation Supervisor, (4) temporary Softball Complex Softball Supervisor, (24) temporary Recreation Facility Workers (1) Recreation Facility Manager, (1) temporary Maintenance Operator, (1) temporary Concessions Supervisor, (1) Crew Leader (1) Golf Course Manager, (1) Greens Superintendent, (.5) Aquatics/Ice Arena Manager, (5) part-time Pro-Shop Attendant, (3) temporary Ice Arena Supervisor, (4) temporary Skating Instructor, (1) part-time Recreation Assistant, (1) temporary Combest Manager, (1) temporary Assistant Combest Manager, (1) temporary Cravens Manager, (1) temporary Assistant Cravens Manager, (15) temporary Lifeguards, (.5) part-time Recreation Assistant, (1) temporary Golf Instructor, (2) temporary Hillcrest laborer, and (1) temporary Program Coordinator.

2007-2008 Budget

DEPARTMENT: Parks & Recreation **FUND:** Recreation Facilities and Parking Garage
PROGRAM: 70 Parks & Recreation Facilities

		Actual	Actual	Amended	Requested	Percent
		2004-2005	2005-2006	Budget	2007-2008	Change
				2006-2007		
Personnel Services						
1101	Salaries	\$ 188,826	\$ 166,383	\$ 229,288	\$ 211,741	
1102	Salaries Part-Time	156,397	121,994	151,230	159,415	
1103	Temporary Help-Outside	54,176	58,828	68,232	54,000	
1105	Overtime	2,876	2,150	2,400	2,400	
1121	Employees Retirement	19,101	23,014	23,607	34,628	
1123	Unemployment Expense	839	338	338	1,109	
1124	Clothing	3,539	3,000	3,265	3,175	
1125	Hospital Insurance	26,850	24,295	25,410	35,796	
1126	Life Insurance	1,160	1,007	1,104	1,317	
1127	Social Security	25,103	23,053	25,846	28,394	
1128	Workers Comp.	12,507	3,969	6,130	6,207	
1129	Other Benefits	21	24	20	20	
	Total	491,395	428,055	536,870	538,202	0%
Maintenance						
2201	Maintenance/Buildings	135,888	195,377	230,537	178,284	
2202	Maintenance/Grounds	110,247	116,391	121,841	137,861	
2204	Maintenance/Repairs	6,010	6,319	8,850	8,794	
2206	Parts and Supplies	0	1,679	0	0	
2211	Maintenance/Vehicles & Equip.	18,309	18,687	24,580	27,302	
	Total	270,454	338,453	385,808	352,241	-9%
Supplies						
2401	Non-Capitalized Equipment	13,355	8,782	13,383	8,500	
2402	Postage	658	696	740	889	
2403	Technical Supplies	19,967	22,239	34,847	29,860	
2404	Agricultural Supplies	6,910	8,493	10,000	10,200	
2405	Cleaning Supplies	9,752	7,873	10,750	10,260	
2407	Office Supplies	1,505	1,176	1,850	1,810	
2408	Small Tools	496	345	550	560	
2409	Dues & Subscriptions	900	1,125	1,220	1,235	
2410	Concession Supplies	90,143	96,116	87,280	90,830	
2411	Parks Concessions	7,964	8,803	7,260	7,260	
2412	Motor Fuel	6,496	6,980	8,630	8,800	
	Total	158,146	162,628	176,510	170,204	-4%
Utilities						
3301	Utilities/OMU	52,244	62,256	64,290	63,265	
3302	Utilities/Non City	32,348	36,799	44,032	43,685	
3303	Communications	4,723	4,963	5,093	5,349	
	Total	89,315	104,018	113,415	112,299	-1%

2007-2008 Budget

DEPARTMENT: Parks & Recreation **FUND:** Recreation Facilities and Parking Garage
PROGRAM: 70 Parks & Recreation Facilities

		Actual	Actual	Amended	Requested	Percent
		2004-2005	2005-2006	Budget	2007-2008	Change
				2006-2007		
Other						
4501	Advertising	\$ 10,943	\$ 10,550	\$ 13,410	\$ 12,460	
4502	Travel	1,116	955	2,250	1,636	
4503	Rents and Storages	750	856	960	1,058	
4504	Insurance	25,559	25,260	28,546	30,259	
4505	Contractual Services	33,823	49,266	50,700	50,300	
4506	Profess/Technical	35,378	18,084	24,522	22,465	
4508	Safety Costs	796	590	1,046	996	
4509	Training Cost	120	96	400	400	
	Total	108,485	105,657	121,834	119,574	-2%
Capital						
5605	Equipment	17,862	17,862	18,500	20,000	
5607	Replacement	100,214	109,971	108,270	136,101	
5651	Depreciation	24,668	23,190	0	0	
	Total	142,744	151,023	126,770	156,101	23%
5903	Transfer to Debt Service	16,443	22,247	24,068	25,007	4%
		\$ 1,275,944	\$ 1,312,081	\$ 1,485,275	\$ 1,473,628	-1%

Expenditure Analysis

Personnel Services: No change.

Services & Supplies: Maintenance costs, which fluctuate yearly, decreased.

Capital Outlay: \$20,000 is requested for the golf carts lease program. Replacement charge increase significantly.

Revenue Analysis

\$259,175 is anticipated from the Hillcrest Golf Course. \$153,660 is anticipated from the Ice Arena and pool expected to generate approximately \$68,425. The Sportscenter is anticipated to generate revenues of \$160,000. \$4,420 is anticipated from English Park and \$187,631 is anticipated from the Fisher Softball Complex. The Parking Garage is expected to bring in approximately \$57,000. Thus, total revenues for these funds is expected \$890,711 during 2007-2008.

2007-08 Budget

DEPARTMENT: Parks/Recreation
PROGRAM: Recreation Programs and Activities

FUND: Recreation Programs

Program Description

This program provides recreation programs and activities to include: Camps, Youth and Pre-school Programs, Senior Programs, Summer Day Camp, Special Events such as Daddy/Daughter Date Night, Corporate Challenge, Easter events, July 4th Celebration, and Ghosts and Goblins in the Park, a variety of youth and adult fitness, and sports programs including soccer, volleyball, basketball, softball, and baseball.

Performance Indicators	Actual	Actual	Projected	Estimated
	2004-2005	2005-2006	2006-2007	2007-2008
Teen Participants	821	1,181	1,280	1,325
Youth Camp Participants	232	250	275	300
Summer Day Camp Participants	100	130	135	140
Special Event Participants	20,605	20,179	19,599	22,260
Adult Sports Programs	13	11	7	8
Adult Sports Participants	446	1,546	1,790	1,629
Youth Sports Programs	20	22	21	20
Youth Sports Participants	627	2,442	2,353	2,285

2006-2007 Accomplishments

1. Hosted a successful Mixed Double State Tennis Tournament by increasing the number of teams by 10%.
 2. Bid on hosting the 2008 and 2009 USA League Tennis State Senior Tournament.
 3. Offered a Youth Basketball League for children 12 and under at Brister Court in Legion Park.
 4. Implemented a Five Year Plan raising funds to purchase structures for Holiday in the Park.
 5. Implemented two new Special Events involving the family and the arts.
 6. Developed a Comprehensive Plan for a Pre-school Program.
-

2007-2008 Objectives

1. Develop a comprehensive plan for becoming ACA accredited for our Summer Day Camp.
 2. Research the feasibility of implementing a Holiday and Spring Break Camp.
 3. Increase participation in the Moreland Park Jr. Open Tennis Tournament by 30%.
 4. Implement an Adult Flag Football League.
 5. Increase participation by 10% for the Best of the Rest Adult League Consolation Tennis Tournament.
 6. Decrease indirect costs of Corporate Challenge by 25%.
 7. Increase Trail of Treats booths by 25%.
 8. Research conducting an Adventure Race.
-

Personnel Allotment

This program is staffed by: (6) temporary Recreation Facility Worker, (2) temporary Summer Day Camp Supervisor, (12) temporary Summer Day Camp Counselor, (4) temporary Ass't. Summer Day Camp Counselor, (30) temporary Program Coordinator, (15) temporary Program Aide, and (1) temporary Tennis Coordinator.

2007-2008 Budget**DEPARTMENT:** Parks & Recreation**PROGRAM:** Programs and Activities**FUND:** Recreation Programs

		Actual	Actual	Amended	Requested	Percent
		2004-2005	2005-2006	Budget	2007-2008	Change
Personnel Services						
1101	Salaries	\$ 509	\$ 397	\$ 0	\$ 0	
1102	Salaries Part-Time	32,307	30,628	53,019	56,219	
1103	Salaries Temporary Help	0	1,061	2,600	0	
1105	Overtime	281	107	0	0	
1121	Employees Retirement	240	145	0	0	
1123	Unemployment Expense	79	6,727	159	159	
1124	Clothing	272	149	168	414	
1125	Hospital Insurance	110	76	0	0	
1127	Social Security	2,470	2,345	4,055	4,301	
1128	Workers Comp.	2,684	900	1,665	1,796	
	Total	38,952	42,535	61,666	62,889	2%
Maintenance						
2201	Maintenance/Buildings	1,688	1,833	6,084	6,540	
2202	Maintenance/Grounds	1,548	0	3,884	3,651	
	Total	3,236	1,833	9,968	10,191	2%
Supplies						
2402	Postage	397	394	887	959	
2403	Technical Supplies	26,020	28,042	44,747	42,174	
2407	Office Supplies	0	0	150	40	
2409	Dues & Subscriptions	25	0	0	0	
2410	Concession Supplies	0	281	200	200	
	Total	26,442	28,717	45,984	43,373	-6%
Other						
4501	Advertising	2,230	4,960	9,370	13,688	
4502	Travel	0	126	0	0	
4503	Rents & Storages	6,685	9,239	12,080	9,460	
4506	Professional/Technical	18,971	37,580	47,271	42,643	
4508	Safety Costs	195	14	620	620	
	Total	28,081	51,919	69,341	66,411	-4%
		\$ 96,711	\$ 125,004	\$ 186,959	\$ 182,864	-2%

2007-2008 Budget

DEPARTMENT: Parks & Recreation

PROGRAM: Programs and Activities

FUND: Recreation Programs

Expenditure Analysis

Personnel Services: Part-time salaries have increased.

Services & Supplies: No change.

Capital Outlay: No capital items are requested.

Revenue Analysis

Total revenue of \$182,864 is generated as follows: Youth - \$67,865; Special Events - \$65,085; Sports - \$4

2007-2008 Budget

DEPARTMENT: Parks
PROGRAM: 70 Parks

EXPENDITURES	7002 Administration	7004 Hillcrest	7005 Ice Arena	7006 Pools	7007 English Park	7008 Softball Complex	7010 Sportscenter	7011 Youth	7013 Special Events	7014 Sports	5801 Parking Garage	Totals
Personnel Services												
1101 Salaries	\$ 397,167	\$ 77,584	\$ 22,711	\$ 0	\$ 0	\$ 25,523	\$ 59,497	\$ 0	\$ 0	\$ 0	\$ 26,426	\$ 608,908
1102 Salaries Part-Time	48,283	29,584	52,708	47,033	0	29,590	500	39,903	2,042	14,274	0	263,917
1103 Salaries - Outside Help	0	8,000	0	0	0	0	46,000	0	0	0	0	54,000
1105 Overtime	2,000	500	0	0	0	400	1,500	0	0	0	0	4,400
1121 Employees Retirement	64,546	12,627	3,673	0	0	4,192	9,863	0	0	0	4,273	99,174
1123 Unemployment Expens	1,335	319	226	139	0	164	182	106	7	46	79	2,603
1124 Clothing	360	1,075	600	400	0	500	600	246	0	168	0	3,949
1125 Hospital Insurance	81,576	16,704	5,064	0	0	6,684	5,508	0	0	0	1,836	117,372
1126 Life Insurance	2,467	480	142	0	0	158	372	0	0	0	165	3,784
1127 Social Security	34,229	8,198	5,770	3,598	0	4,216	4,591	3,053	156	1,092	2,021	66,924
1128 Workers Compensation	10,209	629	1,821	1,573	0	983	1,157	1,200	77	519	44	18,212
1129 Other Benefits	100	0	20	0	0	0	0	0	0	0	0	120
Total	642,272	155,700	92,735	52,743	0	72,410	129,770	44,508	2,282	16,099	34,844	1,243,363
Maintenance												
2201 Maintenance/Buildings	268,297	22,527	16,961	34,219	13,369	12,955	50,884	0	6,540	0	27,369	453,121
2202 Maintenance/Grounds	1,150,529	10,645	3,677	16,815	3,694	96,814	2,597	0	3,651	0	3,619	1,292,041
2203 Maintenance/Furniture	850	0	0	0	0	0	0	0	0	0	0	850
2204 Repairs	4,700	510	2,505	1,275	0	204	2,800	0	0	0	1,500	13,494
2211 Maint/Vehicles & Equip	1,176	15,782	11,520	0	0	0	0	0	0	0	0	28,478
Total	1,425,552	49,464	34,663	52,309	17,063	109,973	56,281	0	10,191	0	32,488	1,787,984
Supplies												
2401 Non-Capitalized Equip.	6,760	500	2,000	0	0	1,000	5,000	0	0	0	0	15,260
2402 Postage	2,750	300	220	165	0	154	50	120	639	200	0	4,598
2403 Technical Supplies	16,480	2,040	4,200	9,800	50	11,870	1,600	8,691	17,849	15,634	300	88,514
2404 Agricultural Supplies	0	10,200	0	0	0	0	0	0	0	0	0	10,200
2405 Cleaning Supplies	1,000	710	2,000	1,000	50	1,900	4,600	0	0	0	0	11,260
2407 Office Supplies	6,500	760	250	50	0	150	550	0	40	0	50	8,350
2408 Small Tools	0	310	50	0	0	0	200	0	0	0	0	560
2409 Dues & Subscriptions	1,440	0	785	0	0	0	450	0	0	0	0	2,675
2410 Concession Supplies	3,000	13,430	13,400	12,500	0	39,000	12,500	0	200	0	0	94,030
2411 Parks Concessions	0	6,000	0	0	0	1,260	0	0	0	0	0	7,260
2412 Motor Fuel	0	8,670	0	0	0	130	0	0	0	0	0	8,800
Total	37,930	42,920	22,905	23,515	100	55,464	24,950	8,811	18,728	15,834	350	251,507

2007-2008 Budget

DEPARTMENT: Parks
PROGRAM: 70 Parks

EXPENDITURES	7002 Administration	7004 Hillcrest	7005 Ice Arena	7006 Pools	7007 English Park	7008 Softball Complex	7010 Sportscenter	7011 Youth	7013 Special Events	7014 Sports	5801 Parking Garage	Totals
Utilities												
3301 Utilities/OMU	\$ 70,300	\$ 1,530	\$ 12,330	\$ 6,585	\$ 1,530	\$ 9,790	\$ 25,500	\$ 0	\$ 0	\$ 0	\$ 6,000	\$ 133,565
3302 Utilities/Non City	35,500	10,890	1,795	0	6,500	0	24,500	0	0	0	0	79,185
3303 Communications	6,442	1,300	700	685	210	504	1,300	0	0	0	650	11,791
Total	112,242	13,720	14,825	7,270	8,240	10,294	51,300	0	0	0	6,650	224,541
Other												
4501 Advertising	45,730	500	10150	500	0	110	1,200	1,003	3,424	9,261	0	71,878
4502 Travel	4,250	0	0	0	0	1,636	0	0	0	0	0	5,886
4503 Rents and Storage	0	720	0	0	0	338	0	5,000	4,460	0	0	10,518
4504 Insurance	17,088	2,037	641	2,805	1,834	770	15,420	0	0	0	6,752	47,347
4505 Contractual Services	0	0	0	0	0	45,000	5,300	0	0	0	0	50,300
4506 Profess/Technical	24,400	0	480	1,650	0	20,335	0	8,143	26,000	8,500	0	89,508
4508 Safety Costs	480	200	100	150	0	196	350	400	0	220	0	2,096
4509 Training Cost	4,955	250	0	150	0	0	0	0	0	0	0	5,355
4557 Teen Center	13,000	0	0	0	0	0	0	0	0	0	0	13,000
Total	109,903	3,707	11,371	5,255	1,834	68,385	22,270	14,546	33,884	17,981	6,752	295,888
Capital												
5605 Equipment	0	20,000	0	0	0	0	0	0	0	0	0	20,000
5607 Replacement	241,148	19,809	12,628	6,896	16,545	21,424	58,284	0	0	0	515	377,249
5903 Transfer to Debt Servic	0	25,007	0	0	0	0	0	0	0	0	0	25,007
Total	241,148	64,816	12,628	6,896	16,545	21,424	58,284	0	0	0	515	422,256
Expenditure Totals	\$ 2,569,047	\$ 330,327	\$ 189,127	\$ 147,988	\$ 43,782	\$ 337,950	\$ 342,855	\$ 67,865	\$ 65,085	\$ 49,914	\$ 81,599	\$ 4,225,539
REVENUES												
	\$ 259,175	\$ 153,660	\$ 68,425	\$ 4,420	\$ 187,631	\$ 160,400	\$ 67,865	\$ 65,085	\$ 49,914	\$ 57,000	\$ 1,073,575	
GAIN/(LOSS)												
	\$ (2,569,047)	\$ (71,152)	\$ (35,467)	\$ (79,563)	\$ (39,362)	\$ (150,319)	\$ (182,455)	\$ 0	\$ 0	\$ 0	\$ (24,599)	\$ (3,151,964)

2007-2008 Budget

RECREATION FUND 15 SUMMARY

	Actual 2004-2005	Actual 2005-2006	Projected 2006-2007	Budget 2007-2008	Change From Prior Year	%
Hillcrest-04						
Revenue	\$ 263,613	\$ 257,121	\$ 264,484	\$ 259,175	\$ (5,309)	-2%
Expense	299,190	303,249	331,485	330,327	(1,158)	0%
Excess (Loss)	<u>\$ (35,577)</u>	<u>\$ (46,128)</u>	<u>\$ (67,001)</u>	<u>\$ (71,152)</u>	<u>\$ (4,151)</u>	<u>6%</u>
Ice Rink-05						
Revenue	\$ 114,424	\$ 138,026	\$ 123,640	\$ 153,660	\$ 30,020	24%
Expense	157,326	164,655	184,502	189,127	4,625	3%
Excess (Loss)	<u>\$ (42,902)</u>	<u>\$ (26,629)</u>	<u>\$ (60,862)</u>	<u>\$ (35,467)</u>	<u>\$ 25,395</u>	<u>-42%</u>
Pools-06						
Revenue	\$ 64,708	\$ 65,413	\$ 67,485	\$ 68,425	\$ 940	1%
Expense	143,358	131,218	160,711	147,988	(12,723)	-8%
Excess (Loss)	<u>\$ (78,650)</u>	<u>\$ (65,805)</u>	<u>\$ (93,226)</u>	<u>\$ (79,563)</u>	<u>\$ 13,663</u>	<u>-15%</u>
English Park-07						
Revenue	\$ 17,838	\$ 9,061	\$ 8,320	\$ 4,420	\$ (3,900)	-47%
Expense	51,366	41,815	44,195	43,782	(413)	-1%
Excess (Loss)	<u>\$ (33,528)</u>	<u>\$ (32,754)</u>	<u>\$ (35,875)</u>	<u>\$ (39,362)</u>	<u>\$ (3,487)</u>	<u>10%</u>
Softball Complex-08						
Revenue	\$ 171,661	\$ 177,949	\$ 183,158	\$ 187,631	\$ 4,473	2%
Expense	264,705	280,374	332,814	337,950	5,136	2%
Excess (Loss)	<u>\$ (93,044)</u>	<u>\$ (102,425)</u>	<u>\$ (149,656)</u>	<u>\$ (150,319)</u>	<u>\$ (663)</u>	<u>0%</u>
Sportscenter-10						
Revenue	\$ 242,872	\$ 252,144	\$ 227,800	\$ 160,400	\$ (67,400)	-30%
Expense	382,670	352,737	363,812	342,855	(20,957)	-6%
Excess (Loss)	<u>\$ (139,798)</u>	<u>\$ (100,593)</u>	<u>\$ (136,012)</u>	<u>\$ (182,455)</u>	<u>\$ (46,443)</u>	<u>34%</u>
Youth-11						
Revenue	\$ 38,061	\$ 52,895	\$ 67,084	\$ 67,865	\$ 781	1%
Expense	37,396	38,412	67,084	67,865	781	1%
Excess (Loss)	<u>\$ 665</u>	<u>\$ 14,483</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0%</u>
Special Events-13						
Revenue	\$ 40,426	\$ 52,324	\$ 70,815	\$ 65,085	\$ (5,730)	-8%
Expense	40,188	50,589	70,815	65,085	(5,730)	-8%
Excess (Loss)	<u>\$ 238</u>	<u>\$ 1,735</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0%</u>
Sports-14						
Revenue	\$ 24,727	\$ 33,021	\$ 46,688	\$ 49,914	\$ 3,226	7%
Expense	19,127	29,370	46,688	49,914	3,226	7%
Excess (Loss)	<u>\$ 5,600</u>	<u>\$ 3,651</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0%</u>
Total						
Revenue	\$ 978,330	\$ 1,045,198	\$ 1,059,474	\$ 1,016,575	\$ (42,899)	-4%
Expense	1,395,326	1,392,419	1,602,106	1,574,893	(27,213)	-2%
Excess (Loss)	<u>\$ (416,996)</u>	<u>\$ (347,221)</u>	<u>\$ (542,632)</u>	<u>\$ (558,318)</u>	<u>\$ (15,686)</u>	<u>3%</u>
General Fund Transfer	<u>\$ 438,336</u>	<u>\$ 440,712</u>	<u>\$ 541,049</u>	<u>\$ 558,318</u>	<u>\$ 17,269</u>	<u>3%</u>

2007-2008 Budget**DEPARTMENT:** Parks**PROGRAM:** Sponsors and Scholarships**FUND:** 44**Program Description**

This program, through individual sponsorships and awards, provides opportunities that allow everyone in the Owensboro community to participate in the recreational program.

Account Description	Audit 2004-2005	Audit 2005-2006	Amended Budget 2006-2007	Requested 2007-2008
Revenue				
7301 Scholarships	\$ 10,022	\$ 3,540	\$ 2,700	\$ 5,000
7302 Sponsors	20,180	13,758	0	0
Total	\$ 30,202	\$ 17,298	\$ 2,700	\$ 5,000
Expenditures:				
4553 Scholarships	\$ 7,117	\$ 2,350	\$ 10,000	\$ 5,000
4554 Sponsorship	3,740	8,125	15,000	15,000
Total	\$ 10,857	\$ 10,475	\$ 25,000	\$ 20,000

2007-2008 Budget

DEPARTMENT: Non-Departmental
PROGRAM: 1501 General Government **FUND:** General

Program Description

This program provides for the cost of general fund services that are not attributable to any specific department. transfers needed to balance other funds subsidized by the General Fund, e.g. Parking Garage, Recreation, etc also included in this program.

Account	Description	Actual 2004-2005	Actual 2005-2006	Amended Budget 2006-2007	Requested 2007-2008
2209	Maintenance - Bus Wash - Pool	\$ 0	\$ 363	\$ 519	\$ 376
2211	Maintenance/Vehicles - Pool	5,318	5,429	3,634	4,103
2412	Fuel - Pool	3,642	5,011	5,000	5,000
4501	Advertising	88	4,393	15,000	15,000
4503	Rents & Storage	823	840	1,000	1,000
5607	Replacement	35,738	39,475	35,848	37,487
5802	Liability Insurance	198,927	215,056	270,300	286,518
5804	Contingencies/Mayor	60,092	40,795	50,000	50,000
5805	Advisory Boards	108	0	1,000	1,000
5806	Street Lighting	0	1,006,648	990,000	1,080,000
5809	Dry Dock	3,200	3,360	3,360	3,360
5810	Illegal Dumping	0	177	5,000	5,000
5814	Public Events	5,420	542	5,000	5,000
5815	Pension - Hospital Insurance	176,440	186,404	182,745	182,099
5817	Mosquito Spraying	0	0	11,000	11,000
5818	Bird Control	0	25,453	34,548	30,000
5824	Maint. Bldgs/Grounds	615,648	732,091	691,548	748,545
5825	Unallocated Utilities	5,070	5,045	7,000	7,500
5827	Fridays After Five	10,000	8,000	8,000	8,000
5834	Youth Football	10,000	0	0	0
5837	Downtown Master Plan	0	0	22,000	0
5852	KLC Convention	24,116	0	0	0
5855	Professional/Technical	129,280	25,550	90,000	90,000
5858	Cable Contract	65,000	65,000	65,000	65,000
5870	Contingencies - Budget	0	0	(750,000)	(950,000)
5874	Miscellaneous Expenses	0	8,004	41,996	25,000
5879	Neighborhood Advisory Boards	9,944	8,731	25,000	25,000
5880	Fire department operational audit	0	0	0	50,000
5883	Strategic Plan	0	0	0	20,000
	Subtotal	1,358,854	2,386,367	1,814,498	1,805,988
Transfers:					
5867	Transfer to Transit	438,144	450,010	492,260	508,160
5869	Transfer - Parking Garage	4,763	20,511	12,028	24,599
5873	Transfer - Recreation Fund	438,336	440,712	541,049	558,318
5878	Transfer - Capital Projects	225,000	375,000	204,415	60,000
5884	Transfer - GIS	0	0	0	90,886
5896	Transfer - Your Community Vision	20,000	0	0	0
	Subtotal	1,126,243	1,286,233	1,249,752	1,241,963
	Grand Total	\$ 2,485,097	\$ 3,672,600	\$ 3,064,250	\$ 3,047,951

Owensboro

NEIGHBORHOOD
ALLIANCES

Working Together for a New Tomorrow

Winner of the Kentucky League of Cities Enterprise Cities Award

Apollo Area
Audubon-Bon Harbor Area
Dogwood Azalea
Dugan Best
Hillcrest
Midtown East
Northwest
Old Owensboro
Seven Hills
Shifley-York
Southeast
Wesleyan-Shawnee

2007-2008 Budget

DEPARTMENT: General Government
PROGRAM: 5879 Neighborhood Alliances

FUND: General

Program Description

This program provides for the development and growth of Neighborhood Alliances. The alliances represent citizens in their area and serve as a vital link between the neighborhoods and City government. The alliances work to combat problems while building on the positives in the City's neighborhoods.

The proposed funding for this program is \$25,000 including \$11,000 for alliance operating funds and \$5,000 for a grant program to fund capital projects. The remaining \$9,000 goes to other expenses, including \$4,000 to produce and distribute a monthly newsletter and \$2,500 for the annual alliance picnic.

Performance Indicators

	Actual 2004-2005	Actual 2005-2006	Estimated 2006-2007	Projected 2007-2008
Neighborhood groups	12	12	12	12
Community activities	40	40	40	40
Partnerships	15	15	15	15

2006-2007 Accomplishments

1. Became part of the Regional Neighborhood Network Conference.
2. Hosted annual Neighborhood Alliance Picnic and recognition program, attracting approximately 200.
3. Produced a monthly newsletter reaching approximately 800 people.
4. Worked with Owensboro Police Department (OPD) and the Citizens Advisory Board on community policing efforts to combat crime.
5. Participated in Citizen Emergency Response Team (CERT) training.
6. Partnered with OCTC (Owensboro Community and Technical College) to create training opportunities for neighborhood alliance members and those who may be interested in becoming involved.
7. The Old Owensboro Neighborhood Alliance worked on the Old Germantown Redevelopment project, including developing park space.
8. Worked with the Daviess County Animal Control Board to address animal control issues.
9. Participated in City Connections, an intra-city bikeway planning committee.

2007-2008 Objectives

1. Work with City officials to create additional opportunities for citizen input on community issues.
2. Participate in the Citizens Committee on Education on the Learning Community Initiative.
3. Host annual Neighborhood Alliance Picnic and recognition program.
4. Produce monthly newsletter.
5. Work with OCTC to implement and expand training opportunities for neighborhood alliance members.
6. Work with City to address drainage issues and host meetings about major projects.
7. Produce publication touting the accomplishments of the Neighborhood Alliances to increase public awareness and assist in fundraising.
8. Continue to serve on the OPD Citizens Advisory Board and work with OPD to address neighborhood issues.
9. Continue to participate in Community Emergency Response Team training.
10. Continue to participate in City Connections, intra-city bikeway planning committee.

Personnel Allotment

This program is staffed by the Assistant to the City Manager/Community Coordinator.

2007-2008 Budget

DEPARTMENT: General Government
PROGRAM: 5879 Neighborhood Alliances - APOLLO

FUND: General

Program Description

The Apollo Area Alliance works to improve the neighborhoods around Apollo High School.

2006-2007 Accomplishments

1. Hosted summer Fun Day.
 2. Hosted Pride Day, an annual neighborhood cleanup.
 3. Hosted a barbecue chicken fund-raiser.
 4. Participated in CERT training.
 5. Worked with OPD to address issues of concern.
 6. Continue to maintain flower garden at Apollo High School.
 7. Continue to partner with Boys & Girls Club on its opening of the Mike Horn Unit.
 8. Participated in City Connections, an intra-city bikeway planning committee.
 9. Entered float in the Christmas Parade.
-

2007-2008 Objectives

1. Participate in OPD Citizens Advisory Board.
 2. Start a food collection for the animals of the Owensboro Humane Society and Animal Shelter at local grocery stores.
 3. Become involved in "The Learning Community"
 4. Share ideas with engineers for safety issues on Southtown Boulevard.
 5. Solve the Owensboro Transportation bus stop issue and increase pedestrian safety.
 6. Begin the Annual Pride Day in mid April.
 7. Set up food sales for fund raisers at the Twin Lakes Yard Sale in May and the Town and Country Yard Sale in September.
 8. Join with the Boys and Girls Club to have a fun day in the spring, possibly around Spring Break.
 9. Have a Christmas Dinner for the Alliance Board in December.
-

Long-term Objectives

1. Look into a traffic light at the Martin Luther King, Jr. Loop and Southtown intersection.
2. Become more active in the design process of Southtown Boulevard expansions.
3. Work with the city on continued development of Waymond Morris Park.

2007-2008 Budget

DEPARTMENT: General Government **FUND:** General
PROGRAM: 5879 Neighborhood Alliances – AUDUBON-BON HARBOR

Program Description

The Audubon-Bon Harbor Area Alliances works to improve neighborhoods including Audubon Acres, Bon Harbor Estates and others between Ewing Road and the west City limits and between the river and Fourth Street.

2006-2007 Accomplishments

1. Worked with City to address paving and drainage issues in Doe Ridge and Turtle Creek.
 2. Promoted awareness of the alliance through signage and other means.
 3. Participated in City Connections, an intra-city bikeway planning committee.
 4. Participated in OPD Advisory Board.
-

2007-2008 Objectives

1. Host a social event at Thompson Berry Park.
 2. Increase awareness of the alliance by distributing flyers and other information.
 3. Participate in the OPD Citizens Advisory Board.
-

Long-term Objectives

1. Work with City and PRIDE to install a new Welcome to Owensboro sign on U.S. 60 West.
2. Continue to explore improvements for Thompson-Berry Park, including a walking path and basketball court.
3. Work with the city and private developers to establish a Greenbelt spur between Bon Harbor Estates and Turtle Creek/Doe Ridge. The spur could eventually connect to Ben Hawes Park.
4. Work to get a pedestrian walk at Carter Road and Second Street at the entrance of Thompson Berry Park.
5. Work with City to revise guidelines for new residential developments to ensure paving and drainage improvements are completed in a timely manner.

2007-2008 Budget

DEPARTMENT: General Government **FUND:** General
PROGRAM: 5879 Neighborhood Alliances – DOGWOOD AZALEA

Program Description

The Dogwood Azalea Neighborhood Alliance works to improve the neighborhoods near the Dogwood Azalea Trail, between Booth Avenue and 12th Street, and between Frederica and Lewis Lane/Roosevelt Road.

2006-2007 Accomplishments

1. Hosted a Spring Meet and Greet event along the Dogwood Azalea Trail.
 2. Attended numerous meetings regarding the new public library.
 3. Worked with OPD to address neighborhood traffic issues.
 4. Monitored issues regarding the Owensboro High School expansion.
 5. Hosted discussion regarding proposed indoor tennis facility in or near Moreland Park.
 6. Increased awareness of the alliance with yard signs and other means.
 7. Participated in OPD Advisory Board.
-

2007-2008 Objectives

1. Host a Spring Meet and Greet event along the Dogwood Azalea Trail.
 2. Work with OPD to establish Neighborhood Watch groups.
 3. Work with PRIDE, OMU and the City to encourage planting of dogwoods along Parrish Avenue.
 4. Work with the City and Planning and Zoning to develop design regulations to protect the integrity of the neighborhood.
 5. Develop a system for welcoming new neighbors – businesses and residents - to the neighborhood.
 6. Monitor Owensboro High School Expansion.
 7. Monitor construction of the new Public Library.
 8. Monitor plans for construction at the Sportscenter.
 9. Participate in City Connections.
 10. Participate in OPD Advisory Board.
 11. Monitor issues with the ice arena and armory.
-

Long-term Objectives

1. Encourage curbside recycling program.
2. Encourage City to bury all utility lines.
3. Develop fundraising plan for a spraypark at Moreland Park.
4. Encourage additional bus shelters in the area.

2007-2008 Budget

DEPARTMENT: General Government
PROGRAM: 5879 Neighborhood Alliances – DUGAN BEST

FUND: General

Program Description

The Dugan Best Neighborhood Alliance works to improve the Dugan Best Community Center and Park and the surrounding neighborhood.

2006-2007 Accomplishments

1. Hosted neighborhood cleanup.
 2. Hosted neighborhood Gala Day.
 3. Worked with OPD to address issues of concern.
 4. Worked with City on plans for improvements along West Fifth Street Road, including a new walking path to Fisher Park.
 5. Partnered with Cravens Elementary to reach new potential members.
 6. Participated in OPD Advisory Board.
-

2007-2008 Objectives

1. Host neighborhood cleanup.
 2. Host neighborhood Gala Day.
 3. Get approval for the Dugan Best Center to double as a Safe House.
 4. Involve local business in the neighborhood alliance.
 5. Work to increase participation by reaching out to the community with informational materials.
 6. Participate in OPD Advisory Board.
-

Long-term Objectives

1. Work to pass a dog/cat ordinance for loose animals.
2. Work with City to address drainage issues, particularly Carter Road and 10th Street which become impassable during a hard rain.
3. Add benches to Dugan Best Park.
4. Monitor intersection of Crabtree Avenue and 5th Street to determine whether traffic light should be reinstalled.
5. Continue the Good Neighbor Award Program.
6. Try to get the traffic light at Crabtree and 5th Avenue reinstalled.

2007-2008 Budget

DEPARTMENT: General Government
PROGRAM: 5879 Neighborhood Alliances – HILLCREST

FUND: General

Program Description

The Hillcrest Area Alliance works to improve neighborhoods in the southeastern portion of the City, including Brookhill, Landsdowne, Spring Bank and Copper Creek.

2006-2007 Accomplishments

1. Worked with State to address concerns related to semis parking on Natcher Parkway near neighborhoods.
-

2007-2008 Objectives

1. Work to increase participation in the alliance.
 2. Work with City to ensure that sidewalks in the area are handicap-accessible.
 3. Participate in OPD Citizens Advisory Board.
-

Long-term Objectives

1. Work with City to develop safe routes to connect neighborhoods to the Greenbelt.
2. Work with City to improve safety by adding a lane at the entrance of Landsdowne.
3. Work with City to construct a sidewalk from Southeastern Parkway to Daviess County High School.
4. Study the future of traffic on Kentucky 54 and the impact on the neighborhood.

2007-2008 Budget

DEPARTMENT: General Government
PROGRAM: 5879 Neighborhood Alliances – MIDTOWN EAST

FUND: General

Program Description

The Midtown East Neighborhood Alliance works to improve neighborhoods in the Buena Vista area and north of Legion Park.

2006-2007 Accomplishments

1. Worked with OPD to address neighborhood concerns.
 2. Promoted awareness of the alliance through signage and other means.
 3. Participated in OPD Advisory Board.
 4. Worked with the City and the County Animal Control Board to address issues related to cats and recommended modifying the animal control ordinance to include cats, and improved problems in the neighborhood.
 5. Worked with police and property owners to resolve issues related to some rental properties.
-

2007-2008 Objectives

1. Host a neighborhood social event.
 2. Continue to monitor City efforts to address stormwater problems.
 3. Participate in OPD Advisory Board.
-

Long-term Objectives

1. Work with City to address drainage problems.
2. Work to beautify Buena Vista islands.
3. Highlight the neighborhood with decorative street markers.

2007-2008 Budget

DEPARTMENT: General Government
PROGRAM: 5879 Neighborhood Alliances – NORTHWEST

FUND: General

Program Description

The Northwest Side Neighborhood Alliance Board works to improve neighborhoods between 12th Street and the Ohio River, between Frederica Street and Crabtree Avenue, north of 3rd Street, bounded on the west by Dublin Lane.

2006-2007 Accomplishments

1. Worked with OPD to address numerous concerns, including illegal activity at Kendall Perkins Park.
 2. Participated in OPD Citizens Advisory Group.
-

2006-2007 Objectives

1. Provide input on possible parking garage.
 2. Provide input on boat ramp at English Park.
 3. Continue working with OPD on crime prevention efforts.
 4. Participate in OPD Citizens Advisory Board.
-

Long-term Objectives

1. Work with City on riverfront development.
2. Provide input on possible downtown arena.
3. Provide input on possible baseball arena.

2007-2008 Budget

DEPARTMENT: General Government
PROGRAM: 5879 Neighborhood Alliances – OLD OWENSBORO

FUND: General

Program Description

The Old Owensboro Neighborhood Alliance represents neighborhoods from downtown to the east City limits.

2006-2007 Accomplishments

1. Worked with Community Development to continue redevelopment in Germantown.
 2. Worked with OPD to address issues of concern.
 3. Worked with City on plans for a park in Germantown.
 4. Participated in OPD Advisory Board.
 5. Partnered with PRIDE for a neighborhood cleanup.
 6. Participated in City Connections, an intra-city bikeway planning committee.
 7. Participated in planning committee for riverfront development.
 8. Replaced aging OONA banners.
 9. Hosted a joint meeting with Northwest regarding riverfront development.
-

2007-2008 Objectives

1. Become involved in "The Learning Community."
 2. Continue working with the Germantown redevelopment.
 3. Continue to work with City on Germantown Park.
 4. Establish sub-committees to help achieve goals more efficiently.
 5. Work to initiate walking tours in the neighborhood.
 6. Identify the greatest need for bus shelters and seek funds to erect two new shelters.
 7. Encourage enforcement of the litter control program.
 8. Raise the necessary funds to apply for a grant for banners.
 9. Continue working with OPD to combat problems.
 10. Continue participating on the riverfront planning committee.
 11. Host a neighborhood walking tour.
 12. Host a neighborhood cleanup.
 13. Participate in OPD Citizens Advisory Board.
-

Long-term Objectives

1. Continue to work to increase the awareness and give an identity to the OONA through signage, decorative lighting and benches.
2. Work with City on the Riverfront redevelopment.
3. Monitor the paving of streets and replacing of side walks and curbs as necessary.
4. Seek more green spaces and improve the neighborhood with landscaping projects.
5. Encourage business to locate downtown.
6. Encourage new home building in the OONA.

2007-2008 Budget

DEPARTMENT: General Government
PROGRAM: 5879 Neighborhood Alliances – SEVEN HILLS

FUND: General

Program Description

The Seven Hills Neighborhood Alliance represents Trinity Hills, Rolling Hills, Heartland, and other nearby neighborhoods.

2006-2007 Accomplishments

1. Increased awareness of the alliance by using signage and other means.
 2. Worked with OPD and the street department to address traffic concerns.
 3. Participated in OPD Advisory Board.
-

2007-2008 Objectives

1. Encourage more attendance at monthly meetings
 2. Work with other alliances to host a candidates' forum.
 3. Host neighborhood garage sale.
 4. Host a neighborhood picnic.
 5. Work with OPD to establish Neighborhood Watch groups at Munday Court and Epworth Lane.
 6. Participate in OPD Advisory Board.
 7. Participate in Intra-City Bikeway Committee.
-

Long-term Objectives

1. Install a new entry sign at Trinity Hills subdivision.
2. Work with City to develop a plan for safely linking area neighborhoods with the Greenbelt. The group is concerned about traffic along Old Hartford Road and the hazard it presents to bikers and walkers trying to access Greenbelt.
3. Study the future of Kentucky 54 and the impact of that traffic on the neighborhood.
4. Encourage the state to consider widening Old Hartford Road and installing a turn lane in front of Trinity Hills.

2007-2008 Budget

DEPARTMENT: General Government
PROGRAM: 5879 Neighborhood Alliances – SHIFLEY-YORK

FUND: General

Program Description

The Shifley-York Neighborhood Alliance works to improve neighborhoods that include Thorobred Acres, Fieldcrest, and others near Shifley and York Parks.

2006-2007 Accomplishments

1. Hosted neighborhood Pride Day.
 2. Increased awareness of alliance through signage and other means.
 3. Developed plans for improvements at York Park.
 4. Hosted two fundraisers.
 5. Worked with OPD to address traffic and other neighborhood concerns.
 6. Participated in OPD Advisory Board.
-

2007-2008 Objectives

1. Work with the Owensboro Public School System to maintain Shifley Park.
 2. Work to increase membership.
 3. Participate in OPD Advisory Board.
 4. Hold a Neighborhood Pride Day in May.
 5. Hold a major fundraiser for 2007.
-

Long-term Objectives

1. Work with City to make improvements to York Park.
2. Monitor dangerous intersection at Parrish Avenue and Crabtree Avenue/Bosley Road.

2007-2008 Budget

DEPARTMENT: General Government
PROGRAM: 5879 Neighborhood Alliances – SOUTHEAST

FUND: General

Program Description

The Southeast Neighborhood Alliance works to improve the neighborhoods south of Byers Avenue.

2006-2007 Accomplishments

1. Increased awareness of alliance through signage and other means.
 2. Worked with OPD to address traffic issues.
 3. Participated in City Connections, an intra-city bikeway planning committee.
 4. Participated in OPD Citizens Advisory Board.
 5. Hosted meetings regarding proposed Recovery Kentucky, a drug rehabilitation center.
-

2007-2008 Objectives

1. Improve the livability and appearance of the neighborhood through small projects.
 2. Work with the police department to eliminate violent and non-violent crimes in the neighborhood.
 3. Continue to monitor condemned property in the neighborhood.
 4. Work with the City Engineer and Police Department to monitor traffic concerns.
 5. Sponsor a blood drive.
 6. Support other neighborhood alliance groups.
 7. Continue working with OPD on crime prevention efforts.
 8. Participate in OPD Citizens Advisory Board.
-

Long-term Objectives

1. Continue to monitor City progress in addressing stormwater projects that impact this neighborhood, including the projects funded through the capital improvement program.
2. Continue to monitor plans for the Recovery Kentucky initiative.
3. Lead effort to build a neighborhood alliance Habitat Home.

2007-2008 Budget

DEPARTMENT: General Government **FUND:** General
PROGRAM: 5879 Neighborhood Alliances – WESLEYAN-SHAWNEE

Program Description

The Wesleyan-Shawnee Neighborhood Alliance works to improve neighborhoods west of Frederica Street in the Scherm Road area near Wesleyan College and Shawnee Park.

2006-2007 Accomplishments

1. Hosted a fundraiser.
 2. Worked with Southern Little League to honor players with a bronze statue at the ball fields.
 3. Participated in OPD Advisory Group.
-

2007-2008 Objectives

1. Increase attendance through advertising.
 2. Organize a neighborhood cleanup focusing on helping the elderly and disabled.
 3. Work with City to improve maintenance of concrete streets.
 4. Monitor work of the City stormwater master plan as drainage is a concern for this neighborhood.
 5. Participate in OPD Citizens Advisory Board.
 6. Host a fall social event.
-

Long-term Objectives

1. Work with City to build sidewalk on north side of Scherm Road between South Griffith and Christie place.
2. Work with City to address drainage issues, particularly Scherm Road ditch.
3. Work with the City to address sidewalk repairs in the area.
4. Work with the City on street improvement.
5. Work to install banners identifying the neighborhood.
6. Work with schools, the City and neighbors to solve parking and litter containment when there are events in the neighborhood.

2007-2008 Budget

DEPARTMENT: Non-Departmental

PROGRAM: Capital Projects

FUND: Community Development

Program Description

This program provides for capital projects and programs using Community Development Block Grant (CDBG) and Federal HOME grant funds.

Description	Audit 2004-2005	Audit 2005-2006	Amended Budget 2006-2007	Requested 2007-2008
Revenues				
6061 Community Development Program:				
6451 Rental on City Property	\$ 21,884	\$ 20,715	\$ 20,000	\$ 20,000
8102 State Grants	7,000	0	0	0
8152 Sale of Capital Assets	0	9,575	0	0
8201 Miscellaneous Revenue	5,034	36,228	0	0
8211 Prior Year Community Development Grant	1,049,985	450,994	874,565	0
8212 Current Year Community Development Grant	0	0	540,630	536,468
	<u>1,083,903</u>	<u>517,512</u>	<u>1,435,195</u>	<u>556,468</u>
6062 HOME Rehab Grants:				
8106 HOME Grants	0	0	340,476	337,451
8107 HOME Grant - Prior Year	376,356	348,074	426,590	0
8114 HOME Grants - KY Housing	0	315,000	105,000	0
	<u>376,356</u>	<u>663,074</u>	<u>872,066</u>	<u>337,451</u>
Total Revenues	<u>\$ 1,460,259</u>	<u>\$ 1,180,586</u>	<u>\$ 2,307,261</u>	<u>\$ 893,919</u>
Expenditures - Fund 03				
6061 Community Development Program:				
5702 Old Germantown District Redevelopment	\$ 579,015	\$ 212,970	\$ 716,774	\$ 80,000
5706 CD Administration	131,000	124,569	112,126	111,293
5707 Home Improvement Administration	51,000	52,000	24,000	5,000
5708 Old Germantown District Direct Admin Cost	30,000	30,000	18,000	11,000
5709 Daviess Street Improvement	87,077	35,664	0	0
5710 Bluff Avenue Extension (19th-20th) Phase I	0	0	94,000	260,321
5712 Home Improvement L/M	86,440	62,103	335,966	75,854
5713 Allen Street Sidewalk Project	0	0	109,581	0
5714 Neblett Center Fitness Equipment	0	0	19,749	0
5715 Bluff Avenue Extension Phase I Admin	0	0	5,000	13,000
5724 East 2nd Street Sidewalk Improvement	119,371	206	0	0
	<u>1,083,903</u>	<u>517,512</u>	<u>1,435,196</u>	<u>556,468</u>
6062 HOME Rehab Grants:				
4522 HOME Homebuyer/Homeowner Program	220,000	263,572	594,577	253,088
4523 HOME Administration	38,056	36,202	34,047	33,745
4528 CHDO Set-Aside	33,300	48,300	138,442	50,618
4536 Old Germantown District Homebuyer Program	85,000	0	0	0
4555 KHC Homebuyer Program	0	315,000	105,000	0
	<u>376,356</u>	<u>663,074</u>	<u>872,066</u>	<u>337,451</u>
Total Expenditures	<u>\$ 1,460,259</u>	<u>\$ 1,180,586</u>	<u>\$ 2,307,262</u>	<u>\$ 893,919</u>

2007-2008 Budget

DEPARTMENT: Non-Departmental

PROGRAM: Economic Development

FUND 40: Economic Development

Program Description

This program provides incentives for companies to locate in Owensboro. Funding is shared by the City, Greater Owensboro Economic Development Corporation, Daviess County, and the Commonwealth of KY. Incentives are in the form of job incentives or off-site improvements.

Account	Description	Audit 2004-2005	Audit 2005-2006	Budget 2006-2007	Requested 2007-2008	Percent Change
40-7202	Revenue					
6001	Realized Property Tax Revenue	\$ 250,036	\$ 227,012	\$ 219,000	\$ 210,000	-4%
6101	1% Occupational License	164,317	195,435	210,000	210,000	0%
6102	1% Net Profit License	24,200	47,915	25,000	25,000	0%
6401	Interest on Investments	4,666	4,470	0	0	0%
8252	Dana Corp-License Fees	122,372	124,897	120,000	125,000	4%
8254	W.I.D.C.-License Fees	45,429	53,571	46,000	52,000	13%
8257	Owensboro Manuf.-License Fees	20,885	16,399	16,000	5,000	-69%
8258	Unifirst - License Fees	623	159	0	0	0%
8259	Large Scale Biology-License Fees	9,200	4,817	0	0	0%
8260	Toyotetsu	169,417	237,879	180,000	188,000	4%
		\$ 811,145	\$ 912,554	\$ 816,000	\$ 815,000	0%
40-7202	Expenditures					
5752	Dana Corp - Job Incentives	\$ 0	\$ 0	\$ 120,000	\$ 0	-100%
5763	Wimsatt Annexation	(20,044)	0	0	0	0%
5764	Heritage Park Annexation	147,437	94,936	100,000	79,000	-21%
5766	Turtle Creek and Doe Ridge	20,044	0	12,000	12,000	0%
5767	Brookhill Estates	93	0	0	0	0%
5769	Shadewood Terrace North	5,401	1,201	1,000	0	-100%
5770	Wildcat Shopping Center	18,963	16,764	15,000	1,000	-93%
5771	Wildcat Plaza	76,643	71,298	85,000	5,000	-94%
5772	Bridle Ridge	12,704	13,420	15,000	0	-100%
5773	Creek Haven	13,978	18,039	15,000	0	-100%
5774	AirPark Drive	0	3,000	0	0	0%
5775	Bullfrog Drive	153,590	0	0	0	0%
5777	The Springs Centre	57,062	98,051	75,000	120,000	60%
5778	Arbor Gate	6,640	7,076	8,000	10,000	25%
5779	Independence Bank	28,867	27,172	40,000	42,000	5%
5780	Thoroughbred Crossing	0	29,951	0	20,000	100%
5781	East Trail at Heartland	10,610	0	1,708	0	-100%
5782	Greenbelt Maintenance	19,620	0	0	0	0%
5783	Goetz Development	11,767	12,261	16,000	16,000	0%
5784	Home Depot	21,371	75,066	70,000	120,000	71%
5785	Jones Development	1,564	5,041	2,000	20,000	900%
5872	Greater O'boro Economic Development	0	111,494	165,696	179,696	8%
5876	Economic Development	400	517	5,000	5,000	0%
5882	Job Incentive Program	41,316	0	0	0	0%
5887	Skills, Inc.	0	38,027	0	0	0%
		628,026	623,314	746,404	629,696	-16%
5877	Transfer to General Fund	0	200,000	175,000	285,000	63%
		\$ 628,026	\$ 823,314	\$ 921,404	\$ 914,696	-1%

2007-2008 Budget

DEPARTMENT: Non-Departmental

PROGRAM: Insurance Fund

FUND 25: Insurance

Account Description	Audit 2004-2005	Audit 2005-2006	Amended Budget 2006-2007	Requested 2007-2008
Revenue				
6401 Interest	\$ 29,015	\$ 41,190	\$ 35,000	\$ 35,000
8162 Health - City	2,620,115	2,686,694	2,695,194	2,964,713
8163 Health - Employee	683,016	658,719	673,798	741,178
8171 Workers Compensation	337,153	400,000	400,000	400,000
8172 Unemployment	48,736	65,787	55,000	55,000
Total Revenues	\$ 3,718,035	\$ 3,852,390	\$ 3,858,992	\$ 4,195,891
Expenditures				
1123 Unemployment Expense	\$ 39,544	\$ 23,518	\$ 55,000	\$ 55,000
1125 Health Expense	2,169,954	2,907,258	2,578,992	2,903,991
1128 Workers Compensation	174,414	433,770	285,000	285,000
4504 Insurance	440,785	487,514	513,000	499,000
4506 Professional/Technical	158,418	137,728	182,000	187,900
4542 Wellness Benefit	200,030	183,471	210,000	230,000
Total Expenditures	\$ 3,183,145	\$ 4,173,259	\$ 3,823,992	\$ 4,160,891
Excess/Deficiency	\$ 534,890	\$ (320,869)	\$ 35,000	\$ 35,000

2007-2008 Budget**DEPARTMENT:** Non-Departmental**PROGRAM:** Wellness Fund**FUND 55:** Wellness**Program Description**

Established as an unreserved fund to account for capital projects related to wellness; fund balance is \$254,00

Account Description	Audit 2004-2005	Audit 2005-2006	Budget 2006-2007	Requested 2007-2008	Percent Change
Revenue					
6401 Interest on Investments	\$ 116,666	\$ 92,610	\$ 0	\$ 0	0%
Expenditures					
5620 Cancer Center	\$ 500,000	\$ 0	\$ 0	\$ 0	0%
5622 Nursing Scholarships	16,250	32,500	97,500	0	-100%
5623 Greenbelt Park	4,205	34,052	34,143	0	-100%
5624 Drug Prevention	100,000	0	0	0	0%
	620,455	66,552	131,643	0	-100%
5877 Transfer to General Fund	75,000	0	0	0	0%
5878 Transfer to Capital Projects	100,000	0	3,200,000	0	0%
	175,000	0	3,200,000	0	-100%
	\$ 795,455	\$ 66,552	\$ 3,331,643	\$ 0	-100%

2007-2008 Budget

MUNICIPAL DEBT DISCUSSION

The City of Owensboro, Kentucky, issues and incurs debt in order to fund capital improvement projects, purchase major capital equipment facilities, and respond to other special funding needs. Total municipal debt outstanding at June 30, 2006, is \$25,288,905, with maturities extending through the year 2026. The City has a very low amount of general obligation debt, which explains our large legal debt margin. Four percent (4%) of the General Fund budget is expended for debt service, and thus has little impact on current and future operations.

Summary of Changes in General Long-Term Debt and Revenue Bonds Payable for the Year Ended June 30, 2006

Primary Government -- long-term liability activity for the City for the year ended June 30, 2006, was as follows:

	Balance June 30, 2005	Additions	Reductions	Balance June 30, 2006	Due Within One Year
Governmental activities:					
Bonds and notes payable:					
Lease revenue bonds:					
Series 1995	\$2,750,000	\$ -	\$(2,750,000)	\$ -	\$ -
Series 1989	690,000	-	(50,000)	640,000	55,000
Floating indebtedness bonds:					
Series 2005	357,000	-	(115,000)	242,000	10,000
General obligation bonds:					
Series 1999	485,000	-	(60,000)	425,000	65,000
Series 1999B	560,000	-	(130,000)	430,000	135,000
Series 2001	1,890,000	-	(445,000)	1,445,000	460,000
Series 2002A	2,970,000	-	(120,000)	2,850,000	125,000
Series 2002B	6,370,000	-	(265,000)	6,105,000	275,000
Series 2003A	3,001,000	-	(211,000)	2,790,000	215,000
Series 2006	-	4,100,000	-	4,100,000	140,000
Series 2006	-	2,550,000	(215,000)	2,335,000	225,000
Refunding					
Notes payable:					
OMIC	88,206	-	(51,806)	36,400	36,400
Other	870,000	-	-	870,000	-
	<u>20,031,206</u>	<u>6,650,000</u>	<u>(4,412,806)</u>	<u>22,268,400</u>	<u>1,741,400</u>
Less deferred amounts:					
For issuance discounts	(90,643)	-	12,335	(78,308)	-
On refunding:					
Series 2002B	(191,772)	-	31,962	(159,810)	-
Series 2003A	(307,672)	-	27,970	(279,702)	-
Series 2006	-	(131,398)	3,285	(128,113)	-
Refunding					
Total bonds and notes payable	19,441,119	6,518,602	(4,337,254)	21,622,467	1,741,400
Net pension obligation	1,361,904	-	(1,361,904)	-	-
Compensated absences	3,106,964	2,178,640	(1,841,117)	3,444,487	223,364
Total Governmental	<u>\$23,909,987</u>	<u>\$8,697,242</u>	<u>\$(7,540,275)</u>	<u>\$25,066,954</u>	<u>\$1,964,764</u>
Business-type activities:					
Compensated absences	<u>\$ 231,979</u>	<u>\$ 189,782</u>	<u>\$ (199,810)</u>	<u>\$ 221,951</u>	<u>\$ 27,429</u>

2007-2008 Budget

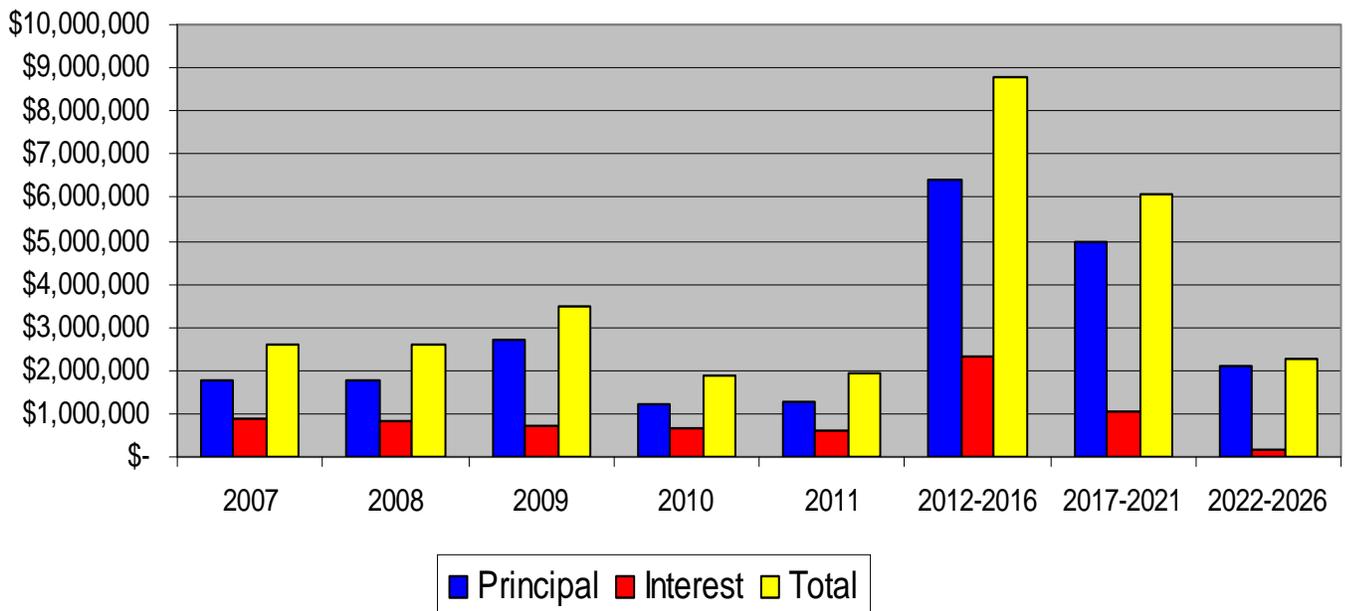
Internal service funds predominantly serve the governmental funds. Accordingly, long-term liabilities for them are included as part of the above totals for governmental activities. For governmental activities, compensated absences are generally liquidated by the general fund.

The City issues general obligation bonds to provide funds for the acquisition and construction of various public projects in the City. These bonds are direct obligations and pledge the full faith and credit of the government. Certain of the issues are subject to optional redemption prior to maturity.

Annual Debt Requirements

The annual requirements to amortize long-term debt (excluding compensated absences obligations of \$3,444,487 which have indefinite maturity) as of June 30, 2006, are as follows:

<u>Year Ending</u> <u>June 30:</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2007	\$ 1,741,400	\$ 873,051	\$ 2,614,451
2008	1,769,000	810,110	2,579,110
2009	2,714,000	743,238	3,457,238
2010	1,229,000	672,497	1,901,497
2011	1,284,000	624,218	1,908,218
2012 - 2016	6,434,000	2,327,585	8,761,585
2017 - 2021	4,997,000	1,063,345	6,060,345
2022 - 2026	<u>2,100,000</u>	<u>188,255</u>	<u>2,288,255</u>
Total	<u>\$ 22,268,400</u>	<u>\$7,302,299</u>	<u>\$29,570,699</u>



Types of Municipal Debt

Lease Revenue Bonds

The lease revenue bonds were issued to provide funds for 1) the acquisition of the Airport property and improvements thereto, 2) improvement at Hillcrest Golf course and Southpark, and 3) Symphony building renovations. The Airport bonds are secured by the acquired Airport property and are subject to optional redemption.

General Obligation Bonds

The City issues general obligation bonds to provide funds for the acquisition and construction of various public projects in the City. These bonds are direct obligations and pledge the full faith and credit of the government. Certain of the issues are subject to optional redemption prior to maturity.

In April 2006, the City issued \$2,550,000 in General Obligation Refunding Bonds to advance refund \$2,750,000 of the 1995 series bonds along with the 1995 series debt service reserve of \$375,000. The proceeds, less a discount of \$16,395, less a good faith deposit of \$51,000, and less a payment of \$35,286 in underwriting fees, insurance, and other issuance costs were used to purchase \$2,442,356 in U.S. government securities and \$4,963 in cash. Those securities and cash were deposited in an irrevocable trust with an escrow agent to provide for the defeasance of the 1995 bond series scheduled to begin maturity June 1, 2006. As a result, the 1995 bond series scheduled to begin maturity on June 1, 2006, is considered to be defeased and the liability for those bonds has been removed from long-term liabilities.

The City advance refunded the 1995 series bonds to reduce its total debt service payments over the next 10 years by approximately \$618,455 and to obtain an economic gain (difference between present values of the debt service payments on the old and new debt) on approximately \$528,669.

In prior years, the City defeased certain general obligation and other bonds by placing the proceeds of new bonds in an irrevocable trust to provide for all future debt service payments on the old bonds. Accordingly, the trust account assets and the liability for the defeased bonds are not included in the City's financial statements. On June 30, 2006, \$7,677,326 of bonds outstanding are considered defeased.

OMIC Notes

Variable rate notes are payable to local financial institutions with \$36,400 outstanding, with maturities in fiscal 2007. This represents a decrease from the previous fiscal year of \$51,806. The notes were issued for acquisition of the Audubon Area Community Services building.

City of Owensboro Notes

Notes are payable to various institutions for acquisition of land at the Airport and purchase of the Area Museum of Science. The debt service for the renovation will be funded by lease payments from the Area Museum. The outstanding debt is \$870,000.

Financial Impact of Municipal Debt on the Operating Budget

All future debt service payments must come from operating funds. As a result, debt service requirements are an important consideration when preparing the annual operating budget. Less than 4% of the General Fund budget is expended for debt service. This does not now have and should in the future have little impact on the City's annual operating budget.

Legal Debt Margin Determination

The following table shows the City's legal debt limit pursuant to Section 128 of the Commonwealth of Kentucky Constitution for the year ended June 30, 2006.

**COMPUTATION OF LEGAL DEBT MARGIN
For the year ended June 30, 2006**

Net assessed value		\$ 2,498,316,520
Add exemption		138,999,000
Total assessed value		<u>\$ 2,637,315,520</u>
Debt limit - 10% of total assessed value ¹		\$ 263,731,552
Amount of debt applicable to debt limit:		
Total general bonded debt	\$ 20,716,067	
Less: Revenue Bonds	640,000	
Amount available for repayment of general obligation bonds	<u>2,435,855</u>	
Total debt applicable to limitation		<u>17,640,212</u>
Legal debt margin		<u>\$ 246,091,340</u>

¹Section 158 of the Commonwealth of Kentucky Constitution states: "Cities shall not be authorized or permitted to incur indebtedness to an amount, including existing indebtedness, in the aggregate exceeding the following named maximum percentages on the value of the taxable property therein, to be estimated by the assessment next before the last assessment previous to the incurring of the indebtedness. Cities of the first and second class, and of the third class having a population exceeding fifteen hundred, ten per centum."

2007-2008 Budget

DEPARTMENT:

PROGRAM: 11 Debt Service

FUND: General

		<u>Actual</u>	<u>Audit</u>	<u>Amended</u>	<u>Budget</u>
		<u>2004-2005</u>	<u>2005-2006</u>	<u>Budget</u>	<u>2007-2008</u>
<u>2006-2007</u>					
Debt 11	Debt Service				
5903	Transfer to Debt Service Fund	\$ 1,210,098	\$ 1,198,583	\$ 1,516,367	\$ 1,521,608
		<u>\$ 1,210,098</u>	<u>\$ 1,198,583</u>	<u>\$ 1,516,367</u>	<u>\$ 1,521,608</u>

Detail:

Airpark	\$ 20,520	\$ 20,520
Airpark/FAA	179,598	177,754
Area Museum - Acquisition	31,680	31,680
G.O. Refunding - 01 for 1994	517,800	519,400
Public Works Projects - 99	154,720	158,645
Public Works Projects - 02	255,664	255,664
Morris Park Acquisition	56,540	58,350
Bank Fees	2,000	2,000
PFFP Fund - closed	297,845	297,595
	<u>\$ 1,516,367</u>	<u>\$ 1,521,608</u>

2007-2008 Budget

DEPARTMENT: Non-Departmental
PROGRAM: Debt Service Fund - Debt 20

Program Description

This program provides for annual debt and interest payments toward the City's outstanding debt of approximately \$23 million. Lease payments (operating transfers) from the General Fund and various civic organizations finance this program. The City's legal Constitutional debt limit is in excess of \$239 million. The City's latest bond rating from Moody's Investor Services is A2.

		<u>Actual</u> <u>2004-2005</u>	<u>Actual</u> <u>2005-2006</u>	<u>Amended</u> <u>Budget</u> <u>2006-2007</u>	<u>Requested</u> <u>2007-2008</u>
Revenue					
8111	Transfer from General Fund	\$ 1,210,098	\$ 1,198,583	1,516,367	\$ 1,521,608
8123	Transfer from Community Vision Fund	0	6,138	0	541,011
8129	Transfer from Recreation Fund	16,443	22,247	24,068	25,007
	Total Transfers	1,226,541	1,226,968	1,540,435	2,087,626
6401	Interest on Investments	23,566	5,944	0	0
8112	County FAA Payment	152,877	121,885	131,340	129,991
8118	Transfer from P.F.P.F.	307,891	312,339	312,080	311,357
8119	Transfer from Airpark FAA	8,844	19,065	0	0
8128	Transfer from RiverPark	537,239	539,444	541,001	541,544
8138	Transfer from Symphony	2,502	125,671	18,476	15,625
	Total Lease Payments	1,032,919	1,124,348	1,002,897	998,517
		<u>\$ 2,259,460</u>	<u>\$ 2,351,316</u>	<u>\$ 2,543,332</u>	<u>\$ 3,086,143</u>
Expenditures					
5901	Area Museum Acquisition	\$ 17,342	\$ 27,345	\$ 31,680	\$ 31,680
5904	Airpark/FAA	372,395	311,122	310,938	307,745
5907	CERS - Police&Firefighters Retire. Fund	307,891	312,339	312,080	311,357
5908	Hillcrest Pro Shop	16,443	22,247	24,068	25,007
5909	G.O. Refunding - 01	516,093	520,155	517,800	519,400
5911	Airpark Property	11,233	17,711	20,520	20,520
5912	Public Works Projects - 02	260,264	255,464	255,664	255,664
5913	Fine Arts Museum	81,553	79,153	0	0
5914	RiverPark Center Bonds	537,244	539,444	541,001	541,544
5915	Police&Firefighters Retire. Fund - closed	0	0	297,845	297,595
5920	Public Works Projects - 99	155,800	155,391	154,720	158,645
5921	Bank Fees	0	0	2,000	2,000
5922	Morris Park Acquisition	38,689	52,346	56,540	58,350
5923	Symphony Renovation KLC	2,502	125,671	18,476	15,625
5924	KIA Projects	0	0	0	461,011
5925	Ice Rink	0	0	0	80,000
	Total Expenditures	<u>\$ 2,317,449</u>	<u>\$ 2,418,388</u>	<u>\$ 2,543,332</u>	<u>\$ 3,086,143</u>

**CITY OF OWENSBORO
2007-2008 AGENCIES FUNDED**

ARTS

Area Museum
Black Expo
Dance Theatre
Fine Art Museum
RiverPark Center
Symphony Orchestra
Theatre Workshop

SOCIAL SERVICES

Boulware Center
Boys and Girls Club
Free Clinic
Girls, Incorporated
Kentucky United Methodist Homes - Mary Kendall Campus
Neblett Center
OASIS - Spouse Abuse Center
Rape Victim Services
Retired Senior Volunteer Program
Volunteer Center
West End Day Care

GOVERNMENT

Airport
Elizabeth Munday Center
Green River Area Development District
Human Relations Commission
Owensboro Metropolitan Planning Commission
Sister Cities

New Applications – 1-Time Grants

Hager Educational Foundation	\$ 4,000
Junior Achievement of Owensboro	\$ 5,000
Mystery Writers Festival	\$10,000
Western Kentucky Botanical Garden	\$25,000

2007-2008 Budget

DEPARTMENT: Non-Departmental
PROGRAM: Community Services

FUND: General**Program Description**

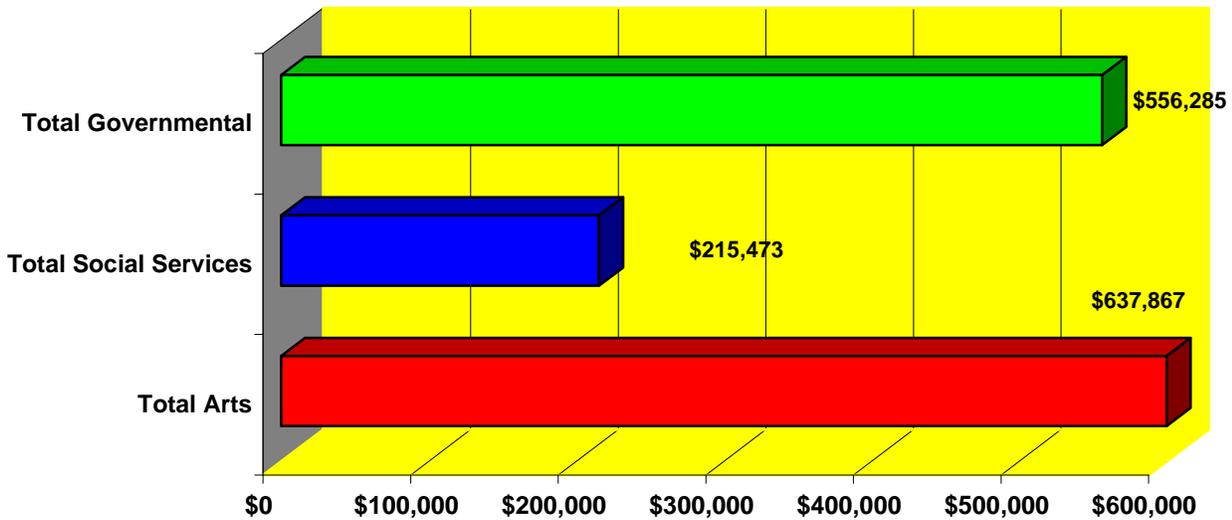
This program provides for agency funding of community service providers, e.g. recreational, cultural arts opportunities, and social services, etc., and government agents who provide municipal services, including the Human Relations Commission, Owensboro Metropolitan Planning Commission, GRADD, etc.

Description	Audit 2004-2005	Audit 2005-2006	Amended Budget 2006-2007	Budget 2007-2008	Change From Prior Year	Change %
7201 ARTS						
5893 Agency Maintenance	\$ 14,527	\$ 16,649	\$ 10,731	\$ 11,964	\$ 1,233	11%
5846 Area Museum/Operations	143,463	148,029	150,989	154,009	3,020	2%
5835 Black Expo	2,815	2,411	2,459	2,508	49	2%
5864 Dance Theatre	11,220	9,610	9,802	9,996	194	2%
5853 Fine Art Museum/Operation	143,463	138,740	141,515	144,345	2,830	2%
5822 RiverPark Center/Operation	128,900	154,916	157,846	160,835	2,989	2%
5831 Mystery Writers Festival (1-time)	0	0	0	10,000	10,000	100%
5854 Symphony Orchestra	118,248	102,587	109,789	111,985	2,196	2%
5861 Theater Workshop	33,784	31,326	31,953	32,225	272	1%
Total Arts	596,420	604,268	615,084	637,867	22,783	4%
7205 SOCIAL SERVICES						
5819 Boulware Center	2,615	6,931	7,070	7,070	0	0%
5811 Boys and Girls Club	13,062	11,188	11,412	11,640	228	2%
5813 Junior Achievement (1-time)	0	0	0	5,000	5,000	100%
5816 Hager Foundation (1-time)	0	0	0	4,000	4,000	100%
5829 Free Clinic	10,430	8,934	9,000	9,000	0	0%
5838 Girls, Inc.	9,280	13,519	13,705	13,886	181	1%
5850 Help Office (utilities)	0	1,648	1,681	1,715	34	2%
5843 Mary Kendall Home	14,946	12,802	13,058	13,319	261	2%
5807 MISAS	2,400	2,400	2,400	0	0	0%
5845 Neblett Center	33,122	34,878	34,900	35,598	698	2%
5848 Western KY Botanical	0	0	0	25,000	25,000	100%
5875 OASIS	20,000	17,131	17,474	17,823	349	2%
5856 Rape Victim Services	5,773	4,945	5,044	5,145	101	2%
5860 Opportunity Center (utilities)	0	8,228	8,393	8,561	168	2%
5857 Retired Senior Volunteer	13,646	11,688	11,921	12,159	238	2%
5862 Volunteer Center	17,391	14,896	15,194	15,498	304	2%
5863 West End Day Care	34,401	29,466	29,761	30,059	298	1%
Total Social Services	177,066	178,654	181,013	215,473	34,460	19%

2007-2008 Budget

Description	Audit 2004-2005	Audit 2005-2006	Amended Budget 2006-2007	Budget 2007-2008	Change From Prior Year	Change %
7203 GOVERNMENT SERVICES						
5849 Airport	\$ 75,721	\$ 77,235	\$ 78,780	\$ 80,356	\$ 1,576	2%
5892 City Festivals	29,298	31,292	63,867	68,806	4,939	8%
5607 City Replacement Plan	7,201	7,647	7,180	7,710	530	7%
5872 Downtown Owensboro	15,457	13,240	Economic Development	Economic Development	0	0%
5803 Elizabeth Munday Center	59,233	66,926	68,265	69,630	1,365	2%
5808 GRADD	74,572	48,154	49,399	40,520	(8,879)	-18%
5840 Human Relations	75,571	64,730	66,025	67,346	1,321	2%
5872 Industry, Inc.	101,852	0	Economic Development	Economic Development	0	0%
5812 OMPC	198,900	202,692	210,540	214,750	4,210	2%
5832 Sister Cities	5,799	4,967	5,066	5,167	101	2%
5833 Sister Cities - Japanese	2,500	0	0	2,000	2,000	100%
5887 Skills, Inc.	44,737	0	Economic Development	Economic Development	0	0%
5820 Sports Illustrated Signs	3,900	0	0	0	0	0%
Total Governmental	694,741	516,883	549,122	556,285	7,163	1%
AGENCIES TOTAL	\$ 1,468,227	\$ 1,299,805	\$ 1,345,219	\$ 1,409,625	\$ 64,406	5%

Total Agency Spending by Category



Departmental Capital Outlay Summary

**This summary represents Fund capital outlay.
It does not include capital to be replaced by the Fleet and Facilities Maintenance Program.**

		<u>Quantity</u>	<u>Amount</u>
Department 31	Information Services		
	Unitrends D2D Full Expansion	1	\$ 16,000
	Core switch for backbone replacement	1	30,000
	Burster replacement	1	6,000
	Site Pro replacement for GETC controller	1	64,000
	SIM Module Installation	1	10,000
	Total Department 31		<u>\$ 126,000</u>
Department 35	Facilities Maintenance		
	Land Improvements	n/a	\$ 18,900
	Buildings	n/a	200,206
			<u>\$ 219,106</u>
Department 41	Police		
	InterAct CAD upgrade	1	\$ 35,000
	52" Flat panel TV monitor w/wall mount	1	6,000
	CAD Computers & Monitors Replacement	1	28,300
			<u>\$ 69,300</u>
Department 42	Fire		
	Records Management Software	1	\$ 15,210
	rescue boat	1	25,000
	Spreader, Cutter and Hoses for Jaws of Life	1	12,500
	2 Air Packs & 6 spare bottles	2	6,700
	2 commercial grade Treadmills (1st of 2 yr program)	2	6,250
	Modular Live Fire Training Unit	1	5,500
			<u>\$ 71,160</u>
Department 53	Street		
	Salt Brine System	1	\$ 15,037
	Hot Box & Trailer	1	10,000
			<u>\$ 25,037</u>
Department 55	Sanitation		
	Vehicles - 1 sideloader \$202,549; 1 overhead at \$204,614; 1 sports utility truck at \$29,000	3	\$ 436,163
	Toters	2,640	132,000
			<u>\$ 568,163</u>
Department 75	Transit		
	Buildings	n/a	\$ 47,200
Department 70 5605	Recreation - 7004 Hillcrest		
	Golf cart lease program	n/a	\$ 20,000
			<u>\$ 1,145,966</u>
	GRAND TOTAL		<u>\$ 1,145,966</u>

2007-2008 Budget

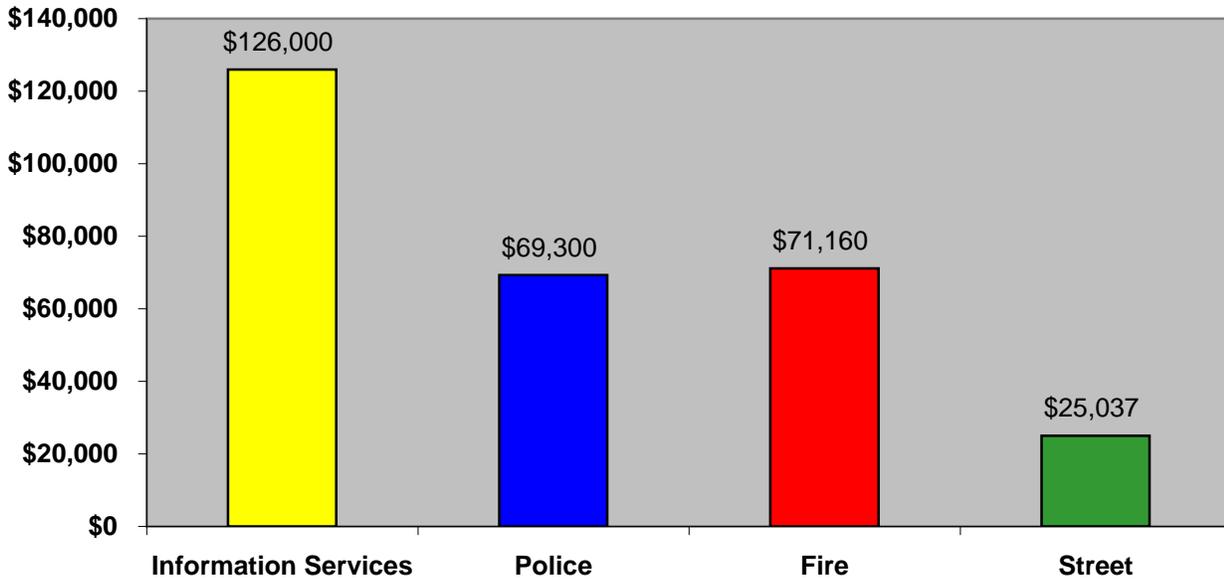
Departmental Capital Outlay Summary

LESS:

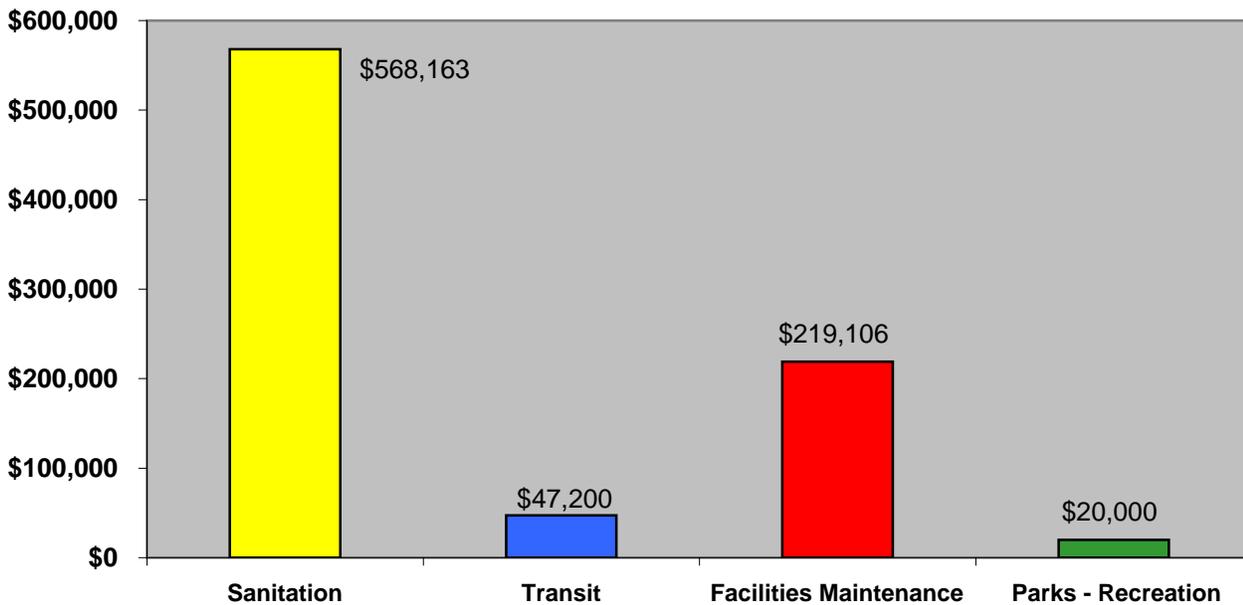
All Other Funds	Sanitation	\$	568,163
	Transit		47,200
	Recreation Fund		20,000
	Facilities Maintenance		219,106
	Total Internal Service and Enterprise Funds	\$	854,469
	General Fund Capital	\$	291,497

2007-2008 DEPARTMENTAL CAPITAL OUTLAY - \$1,145,966

2007-2008 General Fund Departmental Capital Outlay - \$291,497



**2007-2008 Capital Outlay - \$854,469
Internal Service Funds and Enterprise Funds**



2007-2008 Budget

DEPARTMENT: Non-Departmental

PROGRAM: Capital Projects

FUND 19: Capital Projects

Program Description

This program provides for financing capital projects.

Account Capital Project Description	Audit 2004-2005	Audit 2005-2006	Amended Budget 2006-2007	Requested 2007-2008
Revenue and Transfers:				
8111 Transfer from General Fund	\$ 225,000	\$ 375,000	\$ 204,368	\$ 60,000
8123 Transfer from Your Community Vision	0	0	30,000	0
8136 Transfer from Wellness Fund	100,000	0	3,200,000	0
8139 Transfer from Greenbelt	0	0	6,794	0
Total Transfers	325,000	375,000	3,441,162	60,000
6401 Interest Earnings	4,528	(8,480)	52,909	0
7440 Gifts/Donations	131,459	248,868	37,500	0
8101 Grant - Federal	(1,126)	0	0	0
8102 Grant - State	922,926	1,925,211	2,839,301	0
8112 Transfer from Daviess County	0	0	1,162,500	0
8126 FEMA	0	78,070	71,930	0
8152 Sale of Capital Assets	0	132,140	0	0
8160 Issuance of Debt	357,000	0	0	0
8202 Franchise CATV	0	85,000	0	0
Total Revenue	1,414,787	2,460,809	4,164,140	0
Total Revenue and Transfers	\$ 1,739,787	\$ 2,835,809	\$ 7,605,302	\$ 60,000
Expenditures:				
5919 Debit Issuance Costs/Cont	\$ 10,500	\$ 0	\$ 0	\$ 0
9802 Record Retention Project	0	0	12,330	0
9804 City Connections	0	0	546,020	0
9807 Rec/Plex Study	0	2,900	12,016	0
9811 Munday Center/Museum Projects	0	0	146,525	0
9818 Street Projects	10,224	206,921	512,637	0
9819 2004 Storm Clean-Up	128,215	0	0	0
9820 Thompson-Berry Parking	8,373	0	0	0
9823 MLK W Loop Row and Design	598,310	0	0	0
9825 Southtown Boulevard Land	0	93,809	1,906,191	0
9831 Waymond Morris Park	64,945	23,135	3,500	0
9832 Smith & Werner Building Façade	0	0	75,000	0
9833 Ice Rink Construction	0	0	4,200,000	0
9845 Symphony Building Renovation	870,836	109,562	0	0
9846 RiverPark Center Renovation	29,081	0	0	0
9847 Area Museum Renovation	500	20,881	166,619	0
9848 Cable Access Equipment	0	0	91,144	0
9852 Bridge Intersection	28,947	0	0	0
9855 Miscellaneous Capital Projects	6,635	755	49,806	60,000
9857 New Police Property	4,220	0	0	0
9860 MLK West Loop Construction	608,812	1,382,338	0	0
9865 South Frederica Street Widening	0	98,986	331,390	0
9867 Park Projects - Master Plan	150,767	0	0	0
9869 Repair Intersections	64,114	235,887	0	0
9870 Mall Connector	0	0	20,000	0
9871 Storm Water	150,000	0	0	0
Total	\$ 2,734,479	\$ 2,175,174	\$ 8,073,178	\$ 60,000

DEPARTMENT: Non-Departmental
PROGRAM: Your Community Vision

FUND 7: Capital Projects**Program Description**

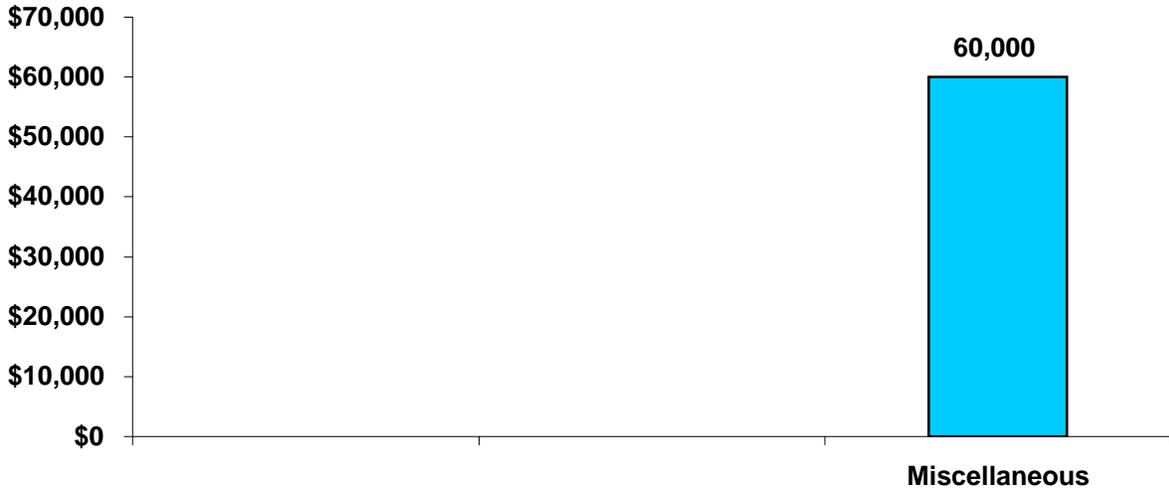
This program provides for financing for Your Community Vision capital projects.

Account Capital Project Description	Audit 2004-2005	Audit 2005-2006	Amended Budget 2006-2007	Requested 2007-2008
Revenue				
6101 .33% Occupational License	\$ 2,878,699	\$ 3,047,455	\$ 2,988,550	\$ 3,169,353
6102 .33% Net Profit License	492,917	613,796	530,450	632,210
6084 Penalty and Interest	10,333	17,677	0	10,000
6401 Interest on Investments	27,188	8,321	0	0
7440 Gifts/Donations	50,000	0	0	0
8101 Federal Grants	0	142,164	83,664	0
8111 Transfer from General Fund	20,000	0	0	0
8124 Transfer from RWRA Operating Fund	377,570	642,430	0	0
8160 Issuance of Debt	0	4,100,000	819,484	25,273,801
Total Revenue and Transfers	\$ 3,856,707	\$ 8,571,843	\$ 4,422,148	\$ 29,085,364
Expenditures:				
5601 Stormwater Maintenance	\$ 525,917	\$ 182,096	\$ 195,920	\$ 208,996
5903 Transfer to Debt Service	0	0	0	541,011
9601 Design Harsh & Goetz	167,527	10,078	63,356	0
9602 Locust Street Sewer	745,135	1,274,438	10,424	0
9603 Goetz Ditch Construction	750,530	48,975	0	0
9604 Harsh Ditch Construction	490,442	43,767	0	0
9606 Goetz Ditch II Construction	0	722,220	256,734	0
9607 Goetz Ditch III	0	0	0	3,410,000
9608 Stormwater Projects	0	452,874	398,777	175,000
9609 Harsh Ditch IB Construction	0	335,089	1,000	0
9610 Harsh Ditch IC	0	0	0	2,820,000
9613 Stormwater Projects RWRA	0	0	500,000	515,000
9614 Harsh Ditch Phase II	0	0	0	9,558,801
9615 Devins Ditch Phase I	0	0	0	1,254,000
9616 Scherm Ditch Phase 1	0	0	0	8,941,000
9621 Greenbelt - Horsefork/Heartland bridge	36,400	0	0	0
9622 Sportscenter - basketball floor and goals	9,152	0	0	0
9623 Southern Little League	134,611	149,306	7,851	0
9624 Thompson-Berry	275,524	0	0	0
9626 Transfer to Greenbelt - grant match	81,780	35,200	150,000	0
9627 Morris Park (press box/lighting)	494,183	0	0	0
9628 Airport Practice Fields	34,121	0	0	0
9629 Kendall-Perkins SprayPark	0	142,398	1,602	0
9630 Field House Fisher Park	0	405,155	1,845	0
9631 Chautauqua Park field and restrooms	0	0	263,345	262,500
9632 Transfer to Capital Projects - City Connect	0	0	30,000	0
9634 Legion Park Restroom	0	0	0	117,000
9636 Moreland Park Restrooms	0	0	0	117,000
9637 Legion Park Shelter	0	0	0	103,000
9638 Demolish old Ice Arena	0	0	0	110,500
9640 Sidewalk Program	175,299	101,662	114,620	103,000
9641 Median Program	14,462	45,539	20,000	20,000
9643 Martin Luther King Boulevard West	530,303	0	0	0
9644 West Fifth Street Road	0	231,239	430,123	0
9645 Baker Drive	0	68,638	0	0
9646 South Frederica Widening	\$ 0	\$ 0	\$ 1,000,000	\$ 0
9680 Police Vehicles	219,580	239,761	226,999	225,000
9681 Police Record System	161,466	0	10,530	0
9683 Police Training Center	0	0	298,522	155,000
9684 Fire Rescue Truck	0	0	201,707	0
9685 Fire Station Generator	0	0	56,961	30,000
9687 Firefighter Safety Grant	0	167,208	0	0

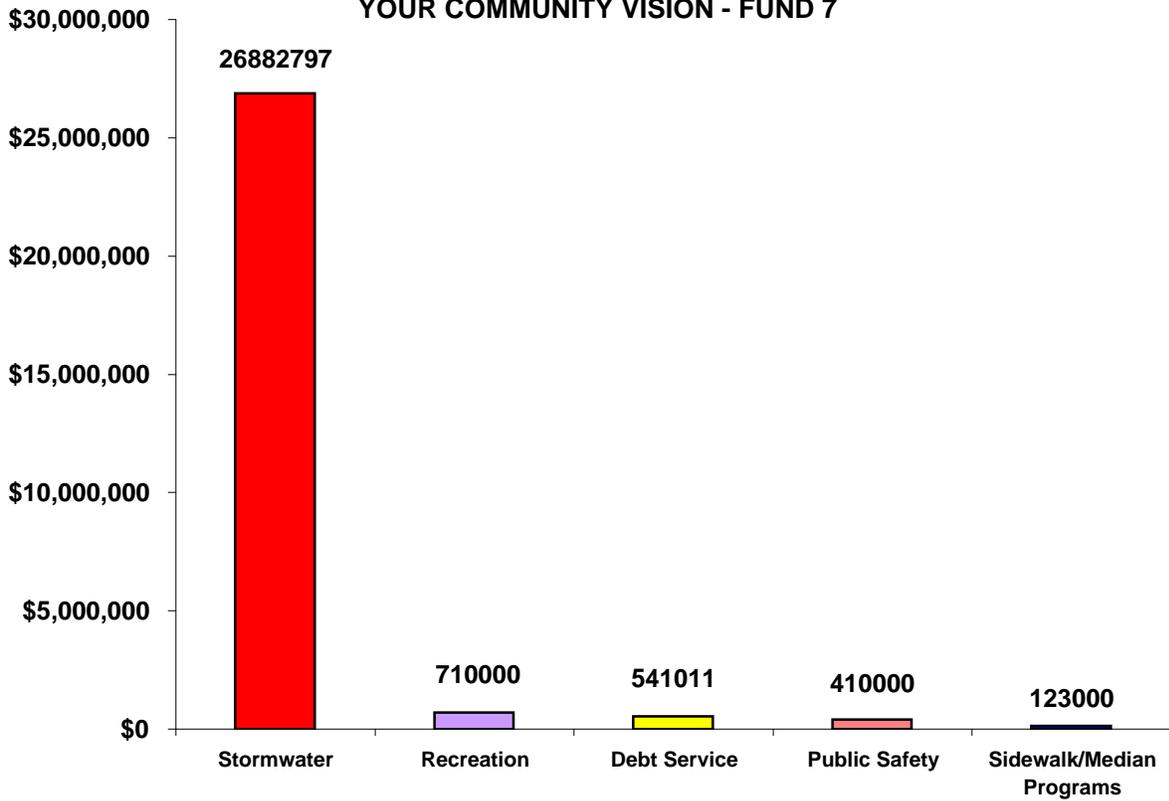
2007-2008 Budget

Account Capital Project Description	Audit 2004-2005	Audit 2005-2006	Amended Budget 2006-2007	Requested 2007-2008
9688 Fire Grant Thermal Camera	0	0	141,624	0
9801 Cost of Issue and Transfer to PFPF	0	4,106,138	0	0
Total	\$ 4,846,432	\$ 8,761,781	\$ 4,381,940	\$ 28,666,808

CAPITAL PROJECTS BY CATEGORY FUND 19



CAPITAL PROJECTS BY CATEGORY YOUR COMMUNITY VISION - FUND 7



2007-2008 Budget

DEPARTMENT: Non-Departmental

PROGRAM: Capital Projects

FUND: Greenbelt

Program Description

This program provides for the development of the Greenbelt Park, utilizing Federal and State grant funding.

Description	Audit 2004-2005	Audit 2005-2006	Amended Budget 2006-2007	Requested 2007-2008	Percent Change
Revenue					
6401 Interest	\$ 1,269	\$ 576	\$ 0	\$ 0	
7440 Gifts/Donations	200	2,500	6,794	0	
8102 State Grants	256,796	84,116	600,000	0	
8123 Transfer/Community Vision	50,000	35,200	150,000	0	
Total	\$ 308,265	\$ 122,392	\$ 756,794	\$ 0	-100%
Expenditures:					
Greenbelt Park:					
2403 Technical Supplies	\$ 5,499	\$ 4,132	\$ 0	\$ 0	
4506 Profess/Technical Services	52,290	31,700	78,000	0	
5601 Land	0	572	58,000	0	
5602 Land Improvements	282,635	80,964	750,000	0	
Transfer to Capital Projects	0	0	6,794	0	
Total	\$ 340,424	\$ 117,368	\$ 892,794	\$ 0	-100%



2007-2008 Budget

DEPARTMENT: Non-Departmental

PROGRAM: Capital Projects

FUND 11: Riverfront Development

Program Description

This program provides for funding of riverfront development projects.

Account Description	Audit 2004-2005	Audit 2005-2006	Amended Budget 2006-2007	Requested 2007-2008
Revenue				
7440 Gifts/Donations	\$ 206,000	\$ 0	\$ 0	0
8101 Federal Grants	0	0	21,285,000	0
8102 State Grants	1,672,213	354,015	6,171,867	0
Total Riverfront Project Revenues	<u>\$ 1,878,213</u>	<u>\$ 354,015</u>	<u>\$ 27,456,867</u>	<u>0</u>
Expenditures				
<u>Riverfront Projects</u>				
4506 Professional/Technical Service	\$ 117,012	\$ 89,671	\$ 46,052	0
5602 Land Improvements	1,761,199	265,151	27,410,815	0
Total Capital Projects Expenditures	<u>\$ 1,878,211</u>	<u>\$ 354,822</u>	<u>\$ 27,456,867</u>	<u>0</u>

CITY OF OWENSBORO



2006-2011 CAPITAL IMPROVEMENT PROGRAM

May 2, 2006

Issued by:
Jim Tony Fulkerson
Department of Finance





City of Owensboro Kentucky

P.O. BOX 10003
OWENSBORO, KENTUCKY 42302-9003

May 15, 2007

Honorable Mayor and Members of the Board of Commissioners:

I am pleased to present to you the recommended 2007-2012 Capital Improvements Program (CIP) for the City of Owensboro. Capital expenditures are monies spent by the City to add or expand property, plant, and equipment assets, with the expectation that they will benefit the City over a long period of time (more than one year). The term "capital expenditures" is also called capital outlay.

The 2007-2008 portion of the CIP budgeted for all capital improvements is \$28,666,808. The .33% increase in occupational and net profit license fees is the source of funding for continuation of stormwater maintenance, street improvements, public safety projects, and recreation projects. This increase is completely dedicated to capital projects and stormwater maintenance through the Your Community Vision program. This CIP reflects your stated desire to continue work on the Stormwater Master Plan, the Parks Master Plan, the Riverfront Master Plan, and move forward with transportation and sidewalk improvements.

City revenue has been adequate to cover the cost of providing basic governmental services but little more. For the last 30 years we had these other sources of revenue for capital projects: 1970's - revenue sharing; 1980's - state and federal grants; 1990's - Decision 2002. In the 21st century, revenue sharing is ancient history. State and federal grants are drying up. The City needed a dedicated source of capital funds to continue to grow and improve the quality of life in our city and remain competitive with other communities.

In fiscal year 2003-2004, the Commission asked citizens to create a permanent source of capital funding called "Your Community Vision". This was accomplished by increasing the Occupational and Net Profit License Fee by .33%, from 1% to 1.33%, generating an additional \$3.2 million annually. This additional revenue provides a long-term source of funds to address capital needs as identified herein and capital projects needed in the future. "Your Community Vision" is fully discussed in the CIP explanation document at the end of this section.

For example, over the past two fiscal years, the Capital Projects Fund has provided for mobile data terminals in our Police, Fire Inspectors and Code Enforcement vehicles to enhance the productivity of our employees while simultaneously reducing cycle times for daily work. A major benefit of field reporting software for police road patrol officers will be to allow them to enter all types of reports in the field. Not only does this reduce cycle time, but it also relieves the cost and potential errors of transcribing hand written reports.

The GPS program encompassed the purchase and installation of the software and hardware for a pilot Automatic Vehicle Locator/Global Positioning System (AVL/GPS). In addition to receiving data from the Dispatch System, the AVL/GPS portion of the program will provide a real-time location of Police and Fire Rescue vehicles within the City. A map of the City with the locations of public safety equipment will be available to supervisors and dispatchers for improved field logistics. An added benefit of this program is the ability to locate the approximate locations of emergency calls made from cellular phones when the 911 service provides the tower coordinates.

The successful implementation of the Fleet and Facilities Maintenance Fund makes it possible for us to make major vehicle purchases and conduct timely maintenance replacements and updates without including those projects in the CIP program. This allows the City to direct attention to projects that formerly took a back seat to yearly department capital expenditures.

The City continues to help itself by becoming more efficient while maximizing revenues. Some examples are becoming self insured, better revenue collection methods, aggressive review and reduction of department budgets, and review of personnel as positions become vacant. The City has better equipment City-wide which allowed and continues to allow us to reduce employees through attrition, and an increase in efficiencies has allowed Facilities Maintenance to maintain more property and buildings without increasing employees.

As we continue to define long and short-term capital goals for the City and the means by which the City finances those projects, this document will change. In the meantime, we present to you a Capital Improvement Program that continues to meet the needs of the City of Owensboro.

Sincerely,

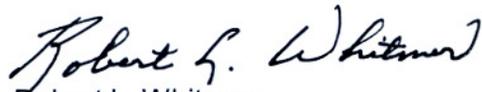

Robert L. Whitmer
City Manager

Table of Contents

Letter of Transmittal

Capital Projects Funding Summary	CIP-1
Summary of Capital Projects	CIP-2
Capital Projects by Expenditure Category – Chart.....	CIP-3
Miscellaneous Stormwater Maintenance Projects	CIP-4
Stormwater Maintenance – Stormwater Maintenance Ditch Crew.....	CIP-5
Stormwater Projects – Regional Water Resource Agency	CIP-6
Median Program	CIP-7
Sidewalk Program	CIP-8
Police Take Home Fleet Vehicles	CIP-9
Police Mobile Data Terminals	CIP-10
Police Training Center	CIP-11
Fire Generators	CIP-12
Recreation Capital Projects	CIP-13
Miscellaneous Capital Projects	CIP-14
Transportation.....	CIP-15
Explanation of Capital Improvement Program.....	CIP-16-23
Introduction	CIP-16
Background – Your Community Vision	CIP-16
Background – Stormwater	CIP-16
Background - Public Safety	CIP-16-17
Transportation.....	CIP-17
Parks, Youth Athletics and Recreation Improvement	CIP-17
Riverfront Development	CIP-18
Background – Fleet and Facilities Replacement Plan.....	CIP-19
2007-2012 Capital Improvement Program and Chart – Allocation by Fund.....	CIP-19
Definitions.....	CIP-19
Guidelines for Project Selection.....	CIP-20
Project Categories	CIP-21
Prioritization Defined	CIP-21-22
Project Cost Estimates	CIP-22-23
Project Financing Explanation	CIP-23

2007-2008 Capital Improvement Program

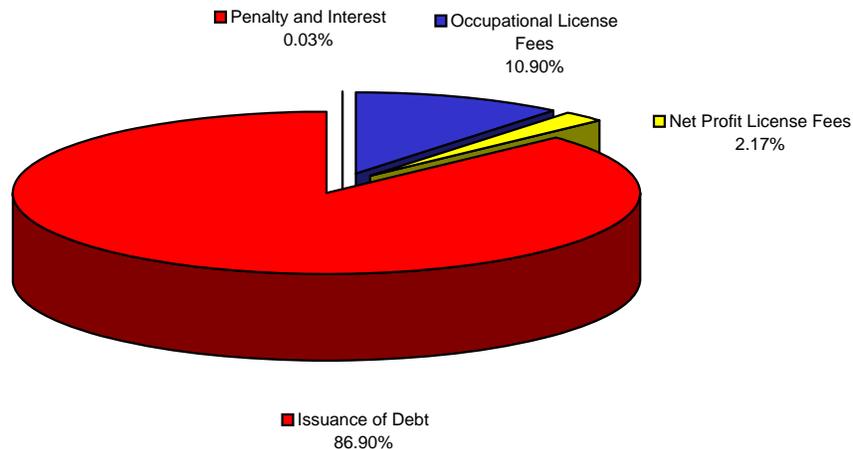
CAPITAL PROJECTS FUNDING SUMMARY

2005-06 CARRYOVER FUNDS	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012
Capital Carryover	\$ 0	\$ 358,556	\$ 150,732	\$ 187,908	\$ 307,084
TOTAL CARRYOVER	\$ 0	\$ 358,556	\$ 150,732	\$ 187,908	\$ 307,084

AVAILABLE FINANCING	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012
Occupational License Fees	\$ 3,169,353	\$ 3,169,353	\$ 3,169,353	\$ 3,169,353	\$ 3,169,353
Net Profit License Fees	632,210	632,210	632,210	632,210	632,210
Issuance of Debt	25,273,801	0	0	0	223,740
Penalty and Interest	10,000	10,000	10,000	10,000	10,000
TOTAL CURRENT YEAR	\$ 29,085,364	\$ 3,811,563	\$ 3,811,563	\$ 3,811,563	\$ 4,035,303

TOTAL AVAILABLE FUNDING	\$ 29,085,364	\$ 4,170,119	\$ 3,962,295	\$ 3,999,471	\$ 4,342,387
Less Debt Service	541,011	1,980,391	1,980,391	1,980,391	1,980,391
Less Capital Improvements	28,185,797	2,038,996	1,793,996	1,711,996	2,361,996
Surplus (Deficit)	\$ 358,556	\$ 150,732	\$ 187,908	\$ 307,084	\$ 0

2007-2008 Capital Projects Funding by Source



2007-2012 Capital Improvement Program

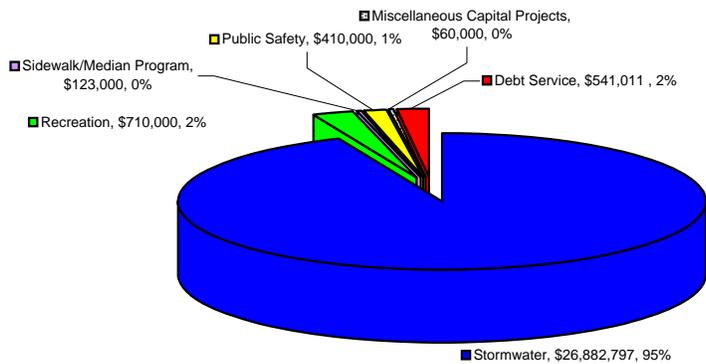
SUMMARY OF CAPITAL PROJECTS

There are no carryover projects from Fiscal Year 2006-2007

CIP PROJECTS	YEARS	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012
5601 Stormwater Maintenance	On-going	\$ 208,996	\$ 208,996	\$ 208,996	\$ 208,996	\$ 208,996
9603 Goetz Ditch	On-going	3,410,000	0	0	0	0
9610 Harsh Ditch Phase IC	On-going	2,820,000	0	0	0	0
9614 Harsh Ditch Phase II	On-going	9,558,801	0	0	0	0
9615 Devins Ditch Phase I	On-going	1,254,000	0	0	0	0
9616 Scherm Ditch Phase I	On-going	8,941,000	0	0	0	0
9608 Stormwater Maintenance miscellaneous	On-going	175,000	175,000	175,000	175,000	175,000
9613 Stormwater Projects RWRA	On-going	515,000	515,000	515,000	515,000	515,000
9634 Legion Park restroom	On-going	117,000	0	0	0	0
9631 Chautauqua Park field and restrooms	On-going	262,500	0	0	0	0
9636 Moreland Park restrooms	On-going	117,000	0	0	0	0
9637 Replace Legion Park shelter (1 per year)	On-going	103,000	117,000	0	0	0
9638 Demolish old Ice Arena	On-going	110,500	0	0	0	0
9633 Fisher Park Practice Field (lights, water, dugouts)	On-going	0	255,000	0	0	0
9635 Moreland Park shelter	On-going	0	0	117,000	0	0
9640 Sidewalk Program (on-going)	On-going	103,000	103,000	103,000	103,000	103,000
9641 Median Program (on-going)	On-going	20,000	20,000	20,000	20,000	20,000
9647 Scherm Road Design	On-going	0	0	0	100,000	750,000
9680 Police - Vehicles	On-going	225,000	250,000	250,000	225,000	225,000
9682 Police - Mobile Data Terminals	On-going	0	180,000	180,000	180,000	180,000
9683 Police - Training Center	On-going	155,000	155,000	155,000	155,000	155,000
9685 Fire - station generators	On-going	30,000	30,000	40,000	0	0
9855 Miscellaneous Capital Projects	On-going	60,000	30,000	30,000	30,000	30,000
1101 Transfer to Debt Service	On-going	541,011	1,980,391	1,980,391	1,980,391	1,980,391

TOTAL CAPITAL PROJECTS \$ 28,726,808 \$ 4,019,387 \$ 3,774,387 \$ 3,692,387 \$ 4,342,387

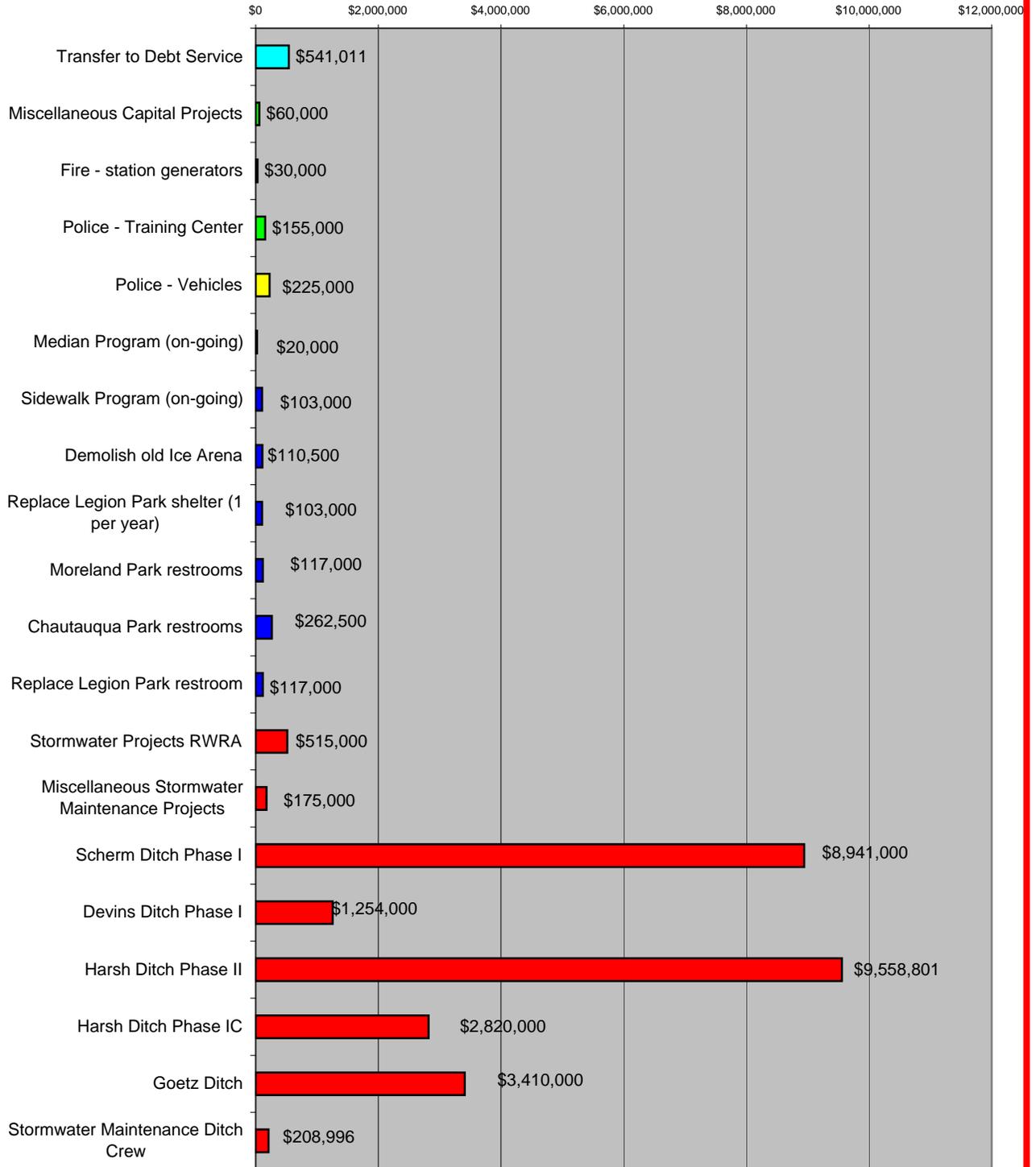
**Capital Projects by Expenditure Category
Fiscal Year 2007-2008 - \$28,726,808**



■ Stormwater ■ Recreation ■ Sidewalk/Median Program ■ Public Safety ■ Miscellaneous Capital Projects ■ Debt Service

CAPITAL PROJECTS - INDIVIDUAL ALLOCATIONS

TOTAL CAPITAL PROJECTS FUNDED 2007-2008 - \$28,726,808



2007-2012 CAPITAL IMPROVEMENT PROGRAM

CATEGORY	PROJECT	ESTIMATE LEVEL
Stormwater Capital	Miscellaneous Stormwater Maintenance Projects	1

CONTACT: Joe Schepers, City Engineer

PRIORITY: Health and Safety

DESCRIPTION - LOCATION:

These projects involve making various improvements to the stormwater drainage system and development of a Stormwater Drainage Master Plan for long-range improvements to the system. This is an on-going program, with major improvement planned each year of the project.

COMMENTS:

These projects are stormwater projects recommended by the Stormwater Master Plan as completed by Quest Engineers in 1999. The completion of these projects will bring the trunk lines in the City up to a 25-year storm capacity.

IMPACT ON OPERATING BUDGET:

The initial funding for this project came from Decision 2002 funding, creating no significant impact on the General Fund budget. Project funding now comes from the .33% increase in the occupational and net profit license taxes dedicated by Your Community Vision to capital projects. This project will impact the General Fund during future fiscal years as ditch cleaning, repairs and maintenance costs will decline.

Stormwater	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012
Goetz Ditch Phase III					
Harsh Ditch Phase IC					
Harsh Ditch Phase II					
Devins Ditch Phase I					
Scherm Ditch Phase I					
KIA Debt Service					

FINANCING

YEARS SCHEDULED

Your Community Vision			Prior Years		On-going
2007-2008	\$	26,443,812	2007-2008	\$	26,443,812
2008-2009		1,447,391	2008-2009		1,447,391
2009-2010		1,447,391	2009-2010		1,447,391
2010-2011		1,447,391	2010-2011		1,447,391
2011-2012		1,447,391	2011-2012		1,447,391
Total Financing	\$	32,233,376	Total for Years	\$	32,233,376

2007-2012 CAPITAL IMPROVEMENT PROGRAM

CATEGORY	PROJECT	ESTIMATE LEVEL
Stormwater	Stormwater Maintenance Ditch Crew	1

CONTACT: Joe Schepers

PRIORITY: Health and Safety

DESCRIPTION - LOCATION:

This project involves continuing maintenance, cleanouts and repairs to the Stormwater System, specifically:

- a) cleaning 75,000 feet of ditch several times a year and spot cleaning an additional 46 miles, and
- b) small projects/storm system repairs, i.e., repair sinkholes, collapsed inlets and pipes, rebuilding headwalls.

COMMENTS:

The City contracts with the Regional Water Resource Agency (RWRA) for inspection, repair and replacement of pipelines, as well as inlet maintenance and repair. City forces provide improvements to the open drainage ditch system. The Stormwater Drainage Master Plan (SDMP) should provide further direction and priority for funding major repairs to the system.

IMPACT ON OPERATING BUDGET:

Project funding comes from the .33% increase in occupational and net profit license fee taxes dedicated to Your Community Vision for capital projects. This project will not impact the General Fund during this or future years because it will continue to be funded from Your Community Vision. As the system is updated, repaired, and maintained, future maintenance and repair costs are expected to decrease significantly.

Stormwater	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012
Pipe System Maintenance					
Clean and Pave Open Ditches					
Repair Inlets, as needed					
Repair Pipelines, as needed					
Replace Pipelines, as needed					

Your Community Vision		Prior Years	\$ 8,153,933
2007-2008	\$ 383,996	2007-2008	383,996
2008-2009	383,996	2008-2009	383,996
2009-2010	383,996	2009-2010	383,996
2010-2011	383,996	2010-2011	383,996
2011-2012	383,996	2011-2012	383,996
Total Financing	\$ 1,919,980	Total for Years	\$ 10,073,913

2007-2012 CAPITAL IMPROVEMENT PROGRAM

CATEGORY	PROJECT	ESTIMATE LEVEL
Stormwater Capital	Stormwater Projects – Regional Water Resource Agency	1

CONTACT: Joe Schepers, City Engineer

PRIORITY: Health and Safety

DESCRIPTION - LOCATION:

This project involves making various improvements to the stormwater drainage system and development of a Stormwater Drainage Master Plan for long-range improvements to the system. This is an on-going program, with major improvement planned each year of the project.

COMMENTS:

The City contracts with the Regional Water Resource Agency (RWRA) for continuous inspection, repair and replacement of pipelines, as well as inlet maintenance and repair. City forces provide improvements to the open drainage ditch system. The Stormwater Drainage Master Plan (SDMP) provides further direction and priority for funding major repairs to the system.

IMPACT ON OPERATING BUDGET:

Project funding comes from the .33% increase in the occupational and net profit license taxes dedicated by Your Community Vision to capital projects. This project will positively impact the General Fund during future fiscal years as ditch cleaning, repairs and maintenance costs will decline.

Stormwater	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012
Stormwater Projects – RWRA					

<u>FINANCING</u>		<u>YEARS SCHEDULED</u>	
Your Community Vision		Prior Years	\$ 4,349,002
2007-2008	\$ 515,000	2007-2008	515,000
2008-2009	515,000	2008-2009	515,000
2009-2010	515,000	2009-2010	515,000
2010-2011	515,000	2010-2011	515,000
2011-2012	515,000	2011-2012	515,000
Total Financing		Total for Years	
	\$ 2,575,000		\$ 6,924,002

2007-2012 CAPITAL IMPROVEMENT PROGRAM

CATEGORY	PROJECT	ESTIMATE LEVEL
Public Safety Street Improvements	Median Program	1

CONTACT: Lelan Hancock

PRIORITY: Health and Safety

DESCRIPTION - LOCATION:

This project involves various median repair projects, construction projects and improvements to existing medians throughout the City.

COMMENTS:

This is an on-going project that will enhance the appearance of the City and make repairs to existing medians to increase public safety.

IMPACT ON OPERATING BUDGET:

The funding for this project comes from the .33% increase in the occupational and net profit license taxes dedicated to capital projects and will not affect the General Fund budget during this or future fiscal years.

	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012
Median Program					

<u>ESTIMATED COST</u>		<u>FINANCING</u>		<u>YEARS SCHEDULED</u>	
Median Program annually	\$20,000	Your Community Vision	\$ 20,000	Prior Years	\$ 100,001
				2007-2008	20,000
				2008-2009	20,000
				2009-2010	20,000
				2010-2011	20,000
				2011-2012	20,000
Total Cost	On-going	Total Financing	\$ 20,000	Total for Years	\$ 200,001

2007-2012 CAPITAL IMPROVEMENT PROGRAM

CATEGORY	PROJECT	ESTIMATE LEVEL
Public Safety Street Improvements	Sidewalk Program	1

CONTACT: Joe Schepers, City Engineer

PRIORITY: Health and Safety

DESCRIPTION - LOCATION:

This project involves various sidewalk repair projects, construction projects and improvements to existing sidewalks throughout the City.

COMMENTS:

This is an on-going project that will enhance the appearance of the City and make repairs to existing sidewalks to increase public safety.

IMPACT ON OPERATING BUDGET:

The funding for this project comes from the .33% increase in the occupational and net profit license taxes dedicated to capital projects and will not affect the General Fund budget during this or future fiscal years.

	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012
Sidewalk Program					

Sidewalk Program annually	\$103,000	Your Community Vision annual commitment	\$ 103,000	Prior Years	\$ 491,581
				2007-2008	103,000
				2008-2009	103,000
				2009-2010	103,000
				2010-2011	103,000
				2011-2012	103,000

Total Cost	On-going	Total Financing	\$ 103,000	Total for Years	\$ 1,006,581
------------	----------	-----------------	------------	-----------------	--------------

2007-2012 CAPITAL IMPROVEMENT PROGRAM

CATEGORY	PROJECT	ESTIMATE LEVEL
Public Safety	Take Home Fleet Vehicles	1

CONTACT: Chief John Kazlauskas

PRIORITY: Public Safety

DESCRIPTION - LOCATION:

This project involves purchase of additional vehicles for the Police Department fleet.

COMMENTS:

This purchase will allow the City to implement a take-home fleet program. This program will aid the City in its ongoing efforts to recruit and retain qualified law enforcement officers while competing with other state law enforcement agencies. The take-home fleet will have the benefit of greatly increasing police visibility in the community. It will also benefit the community by offering a rapid response to possible breaches of Homeland Security and in the event of natural disasters.

IMPACT ON OPERATING BUDGET:

The additional vehicles needed to complete a take-home fleet were to be purchased over a 6-year period. As capital priorities have changed, the purchase period has been extended. The funding for this project comes from the .33% increase in the occupational and net profit license taxes that is dedicated to capital projects from Your Community Vision. The impact on the General Fund operating budget will be limited to fuel and maintenance costs. The Fleet and Facilities Maintenance Plan identifies future maintenance costs for these vehicles. Even though fuel prices are currently high, both fuel and maintenance costs are expected to be less than 1% of the General Fund Police operating budget.

Police	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012
Take-Home Fleet					

<u>ESTIMATED COST</u>		<u>FINANCING</u>		<u>YEARS SCHEDULED</u>	
Take-Home Fleet	On-going	Your Community Vision		Prior Years	\$ 974,589
		2007-2008	\$ 225,000	2007-2008	225,000
		2008-2009	250,000	2008-2009	250,000
		2009-2010	250,000	2009-2010	250,000
		2010-2011	225,000	2010-2011	225,000
		2011-2012	225,000	2011-2012	225,000
Total Cost	On-going	Total Financing	\$ 1,175,000	Total for Years	\$ 2,149,589

2007-2012 CAPITAL IMPROVEMENT PROGRAM

CATEGORY	PROJECT	ESTIMATE LEVEL
Public Safety	Mobile Data Terminals	1

CONTACT: Chief John Kazlauskas

PRIORITY: Public Safety

DESCRIPTION - LOCATION:

This project involves purchase of mobile data terminals for the Police Department fleet.

COMMENTS:

This purchase will allow officers in fleet vehicles access to a statewide computer information network and computerized Owensboro and Daviess County warrant program. This program will continue until all fleet vehicles are equipped. Officers can make local, state and national Crime Information Center inquiries while in vehicles, and will be able to complete reports at the scene through computer programs rather than hard copy.

IMPACT ON OPERATING BUDGET:

This is a one-time program spread over several years to equip Police fleet vehicles with mobile data terminals. In the future, fleet vehicles will automatically be equipped with mobile data terminals. The funding for this project comes from the .33% increase in the occupational and net profit license taxes that is dedicated to capital projects. It has no impact on the General Fund operating budget in this or future fiscal years. The efficiencies that will result from this program cannot be measured at this time.

	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012
Mobile Data Terminals					

	<u>FINANCING</u>		<u>YEARS SCHEDULED</u>	
On-going	Your Community Vision		Prior Years	\$ 0
	2007-2008	\$ 0	2007-2008	0
	2008-2009	180,000	2008-2009	180,000
	2009-2010	180,000	2009-2010	180,000
	2010-2011	180,000	2010-2011	180,000
	2011-2012	180,000	2011-2012	180,000
On-going	Total Financing	\$ 720,000	Total for Years	\$ 720,000

207-2012 CAPITAL IMPROVEMENT PROGRAM

CATEGORY	PROJECT	ESTIMATE LEVEL
Public Safety	Police Training Center	1

CONTACT: Chief John Kazlauskas

PRIORITY: Public Safety

DESCRIPTION - LOCATION:

This project involves design, development and construction of a multi-functional Regional Law Enforcement Training Center in Daviess County, Kentucky, to conduct classroom and practical training exercises that serve to decrease liability and improve law enforcement skill in critical situations. The City of Owensboro landfill property provides excellent land resources on the fringe of Owensboro in a sparsely populated, limited residential growth property.

COMMENTS:

This project will depend upon federal and/or state funding in the latter phases. Phase 1 completion required commitment of capital improvement monies from the City. Phase 1 includes, but is not limited to, installation of target systems, weapons ranges, and backstops.

The Owensboro Police Department has created a phasing plan that will enable the training center to become active as quickly as possible and that will facilitate future construction by insuring that the initial infrastructure will accommodate the ultimate design. This project phasing enables the City to develop the site over time as funding resources become available.

IMPACT ON OPERATING BUDGET:

Due to project phasing and Your Community Vision funding, completion of Phase 1 will have minimal impact on the operating budget.

	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012
Police Training Center Phase 1 – installation of target systems, weapons ranges, and backstops.					

<u>ESTIMATED COST</u>		<u>FINANCING</u>		<u>YEARS SCHEDULED</u>	
Police Training Center		Your Community Vision		Prior Years	\$ 298,522
Phase I	\$ 1,073,522	2007-2008	\$ 155,000	2007-2008	155,000
		2008-2009	155,000	2008-2009	155,000
		2009-2010	155,000	2009-2010	155,000
		2010-2011	155,000	2010-2011	155,000
		2011-2012	155,000	2011-2012	155,000
Total Cost	\$ 1,073,522	Total Financing	\$ 775,000	Total for Years	\$ 1,073,522

2007-2012 CAPITAL IMPROVEMENT PROGRAM

CATEGORY	PROJECT	ESTIMATE LEVEL
Public Safety	Fire Generators	1

CONTACT: Lelan Hancock, Facilities Maintenance Superintendent

PRIORITY: Public Safety

DESCRIPTION - LOCATION:

This project involves the purchase of diesel powered backup generators for fire stations 1, 2, 3, 4 and 5. Stations 3 and 5 are complete; Stations 4, 2, 1 are the next in progression.. The generators are being installed at one fire station per year. The fire chief decides in what order stations receive generators.

COMMENTS:

This purchase will give each fire station a back-up power source in the event the City suffers a serious emergency (tornado, earthquake, etc.) and the power goes out in all or parts of Owensboro. All fire stations are designated as a "Safe Place" for children in crisis and would serve as shelter for citizens without food or power. The base radios do not work if the power is out; the generators will allow each station to continue communications during a disaster. These generators will also allow each station to operate under normal conditions except that air conditioning will not be available.

IMPACT ON OPERATING BUDGET:

The funding for these generators comes from the .33% increase in the occupational and net profit license taxes that is dedicated to capital projects from Your Community Vision. The impact on the General Fund operating budget in this and future years will be negligible.

	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012
Fire Generators					

<u>ESTIMATED COST</u>		<u>FINANCING</u>		<u>YEARS SCHEDULED</u>	
Fire Station generators	\$ 156,961	Your Community Vision		Prior Years	\$ 56,961
		2007-2008	\$ 30,000	2007-2008	30,000
		2008-2009	30,000	2008-2009	30,000
		2009-2010	40,000	2009-2010	40,000
		2010-2011	0	2010-2011	0
		2011-2012	0	2011-2012	0
Total Cost	\$ 156,961	Total Financing	\$ 100,000	Total for Years	\$ 156,961

2007-2012 CAPITAL IMPROVEMENT PROGRAM

CATEGORY	PROJECT	ESTIMATE LEVEL
Park Improvements	Recreation	1

CONTACT: Lelan Hancock

PRIORITY: Quality of Life

DESCRIPTION - LOCATION:

The current fiscal year project includes renovation of the Chautauqua Park field and restrooms. The improvements aid the City in accommodating the numerous tournaments the City hosts each year.

COMMENTS:

This project continues work defined by the Parks Master Plan. This plan addressed major recreational issues identified by the public; major issues were lack of recreation space and sports playing fields, and improvement to existing spaces.

IMPACT ON OPERATING BUDGET:

Funding for this multi-phase, multi-year project comes from the Your Community Vision. It will impact General Fund operating budgets in future fiscal years by increasing maintenance costs and utilities, both of which are expected to be offset by revenues earned from sport tournament fees. Recreation fees are set in part by the cost of maintenance and utilities.

Parks Master Plan Projects	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012
Replace Legion Park restrooms					
Replace Chautauqua Park restrooms					
Replum Chautauqua Park					
Replace Moreland Park restrooms					
Replace Legion Park Shelter (1 each year)					
Demolish old Ice Arena					
Ice Arena Debt Service					
Fisher Park practice field (lights, water, dugouts)					
RecPlex Debt Service					
Replace Moreland Park shelter					

<u>ESTIMATED COST</u>		<u>FINANCING</u>		<u>YEARS SCHEDULED</u>	
Different parks projects as set out in this CIP		Your Community Vision		Prior Years	
		2007-2008	\$ 26,445,712	2007-2008	\$ 26,445,712
		2008-2009	905,000	2008-2009	905,000
		2009-2010	650,000	2009-2010	650,000
		2010-2011	533,000	2010-2011	533,000
		2011-2012	533,000	2011-2012	533,000
Total Cost	On-going	Total Financing	\$ 29,066,712	Total for Years	\$ 29,066,712

2007-2012 CAPITAL IMPROVEMENT PROGRAM

CATEGORY	PROJECT	ESTIMATE LEVEL
General Improvements	Miscellaneous Capital Projects	1

CONTACT: Tony Cecil

PRIORITY: Health and Safety, Quality of Life

DESCRIPTION - LOCATION:

This project includes small capital projects that may occur during the fiscal year.

COMMENTS:

This funding will allow the City to conduct small capital projects which are not otherwise funded under the Capital Improvement Program.

IMPACT ON OPERATING BUDGET:

This funding affects the General Fund by less than 1%.

	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012
Unexpected capital projects					

<u>ESTIMATED COST</u>		<u>FINANCING</u>		<u>YEARS SCHEDULED</u>	
Miscellaneous capital projects	\$ 60,000	General Fund annual commitment	\$ 60,000	Prior Years	On-going
				2007-2008	\$ 30,000
				2008-2009	30,000
				2009-2010	30,000
				2010-2011	30,000
				2011-2012	60,000
Total Cost	\$ 60,000	Total Financing	\$ 60,000	Total for Years	\$ 180,000

2007-2012 CAPITAL IMPROVEMENT PROGRAM

CATEGORY	PROJECT	ESTIMATE LEVEL
Public Safety and General Improvements	Transportation	1

CONTACT: Tony Cecil

PRIORITY: Quality of Life; Health and Safety

DESCRIPTION - LOCATION:

Money spent in this category goes to improving and building city streets.

COMMENTS:

There is no money budgeted for Fiscal Year 2007-2008 under transportation. Budgeting for Scherm Road design will begin in 2010-2011, and Scherm Road Phase I is scheduled for 2011-2012.

IMPACT ON OPERATING BUDGET:

The matching funding for these projects comes from Your Community Vision. The impact on the General Fund operating budget in this year is zero.

Funding for this project comes from the Your Community Vision. The impact on the General Fund operating budget in this and future fiscal years will be limited to maintenance, projected at less than 1% of the operating budget.

Transportation	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012
None scheduled	0	0	0		
Scherm Road Design				0	
Scherm Road Phase I					0

<u>ESTIMATED COST</u>	<u>FINANCING</u>		<u>YEARS SCHEDULED</u>	
Scherm Road	Your Community Vision	\$ 0	Prior Years	\$ 647,283
	2007-2008	0	2006-2007	0
	2008-2009	0	2007-2008	0
	2009-2010	0	2008-2009	0
	2010-2011	100,000	2009-2010	100,000
	2011-2012	750,000	2010-2011	750,000
	Total Financing	\$ 850,000	Total for Years	\$ 1,497,283

INTRODUCTION

The proposed 2007-2012 Capital Improvement Program (CIP) totals \$72,432,164. Of that amount, the breakdown of Fiscal Year 2007-2008 dollars (\$28,726,808) is funded as follows: \$28,666,808 projects are budgeted through Fund 7 Your Community Vision and \$60,000 miscellaneous capital projects is budgeted through Fund 19 Capital Projects. In Fiscal Year 2003-2004, the City Commission instituted a new program entitled "Your Community Vision" to ensure dedicated funding for present and future capital projects.

BACKGROUND – YOUR COMMUNITY VISION

Your Community Vision is a program designed by City staff to create a permanent source of capital funding. Funding for this program is created by a .33% increase in the occupational and net profit taxes. Combined with the Annexation and Economic Development funds, this revenue will allow the City to continue to address stormwater and street needs, as well as provide funding for future necessary capital projects.

Your Community Vision continues to address four continuing vital areas, with the addition of transportation projects. Those areas are:

- 1) Stormwater maintenance and capital projects;
- 2) Sidewalk and median programs;
- 3) Public safety, i.e., police take-home fleet, Homeland Security, and a fire station generator; and
- 4) Parks, youth athletics, and recreation improvement.

STORMWATER

Stormwater and street improvements are a high priority for City staff and the community. This CIP continues to focus on the City's mission to attend to pressing stormwater needs and address stormwater capital projects in order of necessity.

PUBLIC SAFETY

Take-Home Fleet.

The community benefits from a police vehicle take-home fleet in two ways. The fleet helps the City recruit and retain qualified law enforcement officers as the City competes with other state law enforcement agencies for quality personnel. The take-home fleet also provides high police visibility in our community, a proven crime deterrent.

It is important to our citizens that Police Department officers respond in a timely manner. During past critical emergencies, officers had to first respond to the police facility, be assigned a police vehicle, and be dispatched to a specific location. It took valuable hours for some officers to get where they were needed. Even then the Police Department did not have enough vehicles for officers to respond to our community's needs. In the future, police officers will be asked to take on added responsibilities facing Homeland Security issues. Officers will become members of RED teams, Rapid Emergency Deployment teams, to respond to crisis situations that would involve weapons of mass destruction. RED teams would be assigned Personal Protection Equipment that would stay with that officer, the RED team member, in a take-home vehicle, available for quick response.

Mobile Data Terminals are essential to provide the services our community expects and deserves:

- Mobile Data Terminals serve as the foundation for a much needed warrant program for Owensboro and Daviess County.

- The Kentucky State Police are developing a state-wide computer network that allows police officers to stay in their vehicles and forward and receive information from other officers and departments across the state, while not tying up voice communication channels.
- Officers can request and receive local, state and National Computer Information Center information, bypassing the local dispatch centers, saving vital voice communication time.
- Officers can file accident reports, offense reports and traffic citations electronically, using computer programs, rather than time-consuming hard copies.

Police Training Center.

Construction of this local Police Training Center will save the City money in several budget areas – fuel, travel, and training. Recruits currently spend several weeks in Frankfort for their training. Required mandatory training necessary for all officers requires additional fuel, travel and lodging costs.

TRANSPORTATION

There are no projects scheduled for Fiscal Year 2007-2008.

PARKS, YOUTH ATHLETICS AND RECREATION IMPROVEMENT

The Parks Master Plan reflects the parks and recreation needs of your community. Through this public process, the citizens felt strongly that “Communities are enhanced by its people, parks, and programs that create a sense of place.” The Parks Master Plan identified deficiencies in open space throughout our community and calls for:

- 5 neighborhood parks
- 1 community park
- expansion of existing parks where and when opportunities arise, and
- a 16-acre retention basin that can be used as a practice field for football, soccer, and baseball.

Two major issues that the public identified in the Parks Master Plan were the lack of indoor recreation space and an aging ice arena. To meet this need a recreation complex (the RecPlex) was recommended. This recreation complex could provide a new ice arena, multi purpose gym for basketball, volleyball, and indoor soccer, a leisure pool, climbing wall, rooms for recreation programs, and a walking track. Debt service for the RecPlex is budgeted to begin in the final three years of the current five-year CIP.

The major Recreation project the 2007-2008 CIP addresses is the need to renovate restrooms and shelters at our parks. The City has become host to several tournaments, including the NSA Men's Class D World Series, the USSA “AA” National Championships, the BPAL Youth Worlds Series, the ASA Girls 14 and Under Fast Pitch National Championship. The girls and boys state high school championship games have been held at the Softball Complex. The City wants to ensure that tournament visitors to our City enjoy our fields and facilities.

The Mayor and City Commission have approved building a new ice arena. Funds are budgeted in the 2007-2008 for demolishing the current ice arena.

RIVERFRONT DEVELOPMENT

The community said through the Riverfront Development Master Plan that it wants to:

- Re-orient downtown toward the Ohio River.
- Provide public and visual access to the Riverfront.
- Provide pedestrian connections between the RiverPark Center and English Park.
- Expand the area between the Executive Inn and the RiverPark Center.
- Increase activity in English Park.
- Prevent riverbank erosion along Smothers Park.

This Community Vision Capital Projects Initiative can provide matching dollars to leverage state, federal and private funding to accomplish these objectives over time. The following picture is a conceptual design rendering of the long-term riverfront development plan.



There are no capital funds budgeted for the Riverfront in Fiscal Year 2007-2008.

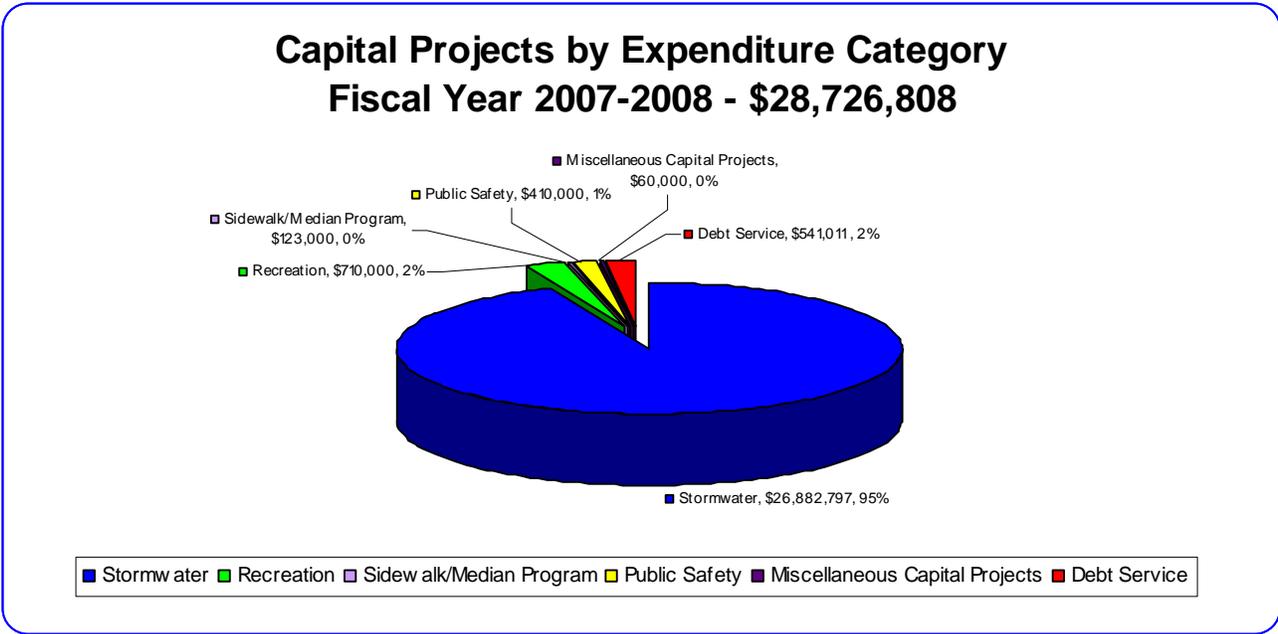


BACKGROUND – FLEET AND FACILITIES REPLACEMENT PLAN

Implementation of an all-City Fleet and Facilities Replacement Plan relieved individual City departments of the need to place vehicular capital items and large maintenance items (such as air conditioning replacement, boiler replacement, window replacement, etc.) in their yearly budgets. It also relieved the City Commission from the need to budget unexpected high-ticket items on an as-needed basis by scheduling those items in advance. Departments are charged yearly an amount that is based on a 20-year projection of replacement and maintenance costs, and those revenues are credited to the Fleet and Facilities Replacement Fund. Under this plan, high maintenance items are projected and planned. Vehicles are replaced on a constantly-evolving schedule, decreasing vehicle maintenance costs and increasing monies received from the sale of those vehicles.

2007-2012 CAPITAL IMPROVEMENT PROGRAM

The Your Community Vision Fund is the major source of funding for the current five-year CIP program. The following chart shows the allocation of 2007-2008 CIP revenue by category: this CIP concentrates on areas most important to our citizens and the City Commission – stormwater maintenance, streets, public safety and recreation. The Commission remains committed to maintenance and improvement in both of these areas. With the additional .33% occupational and net profit tax increase as a funding source, the City is able to maintain its commitment to these projects, while judiciously committing to a wider range of capital projects in the near future.



DEFINITIONS

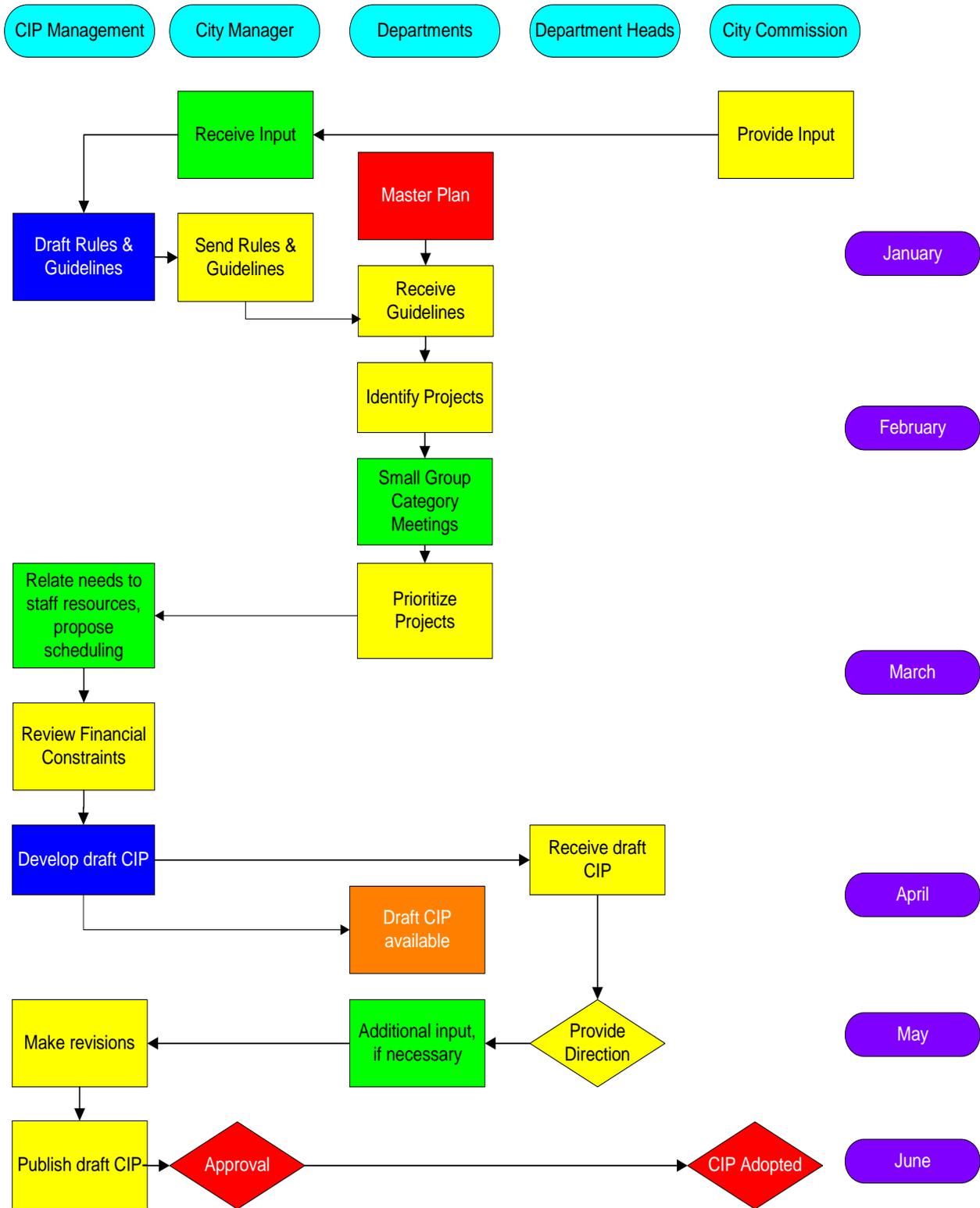
A CIP is a comprehensive five-year plan of proposed capital improvement projects. Proposed capital improvements or projects are purchases or construction of capital assets. For a project to be considered, it must fall within the following definition of a CIP project:

- ◇ projects or deliverables that are either furnished, designed or constructed;
- ◇ projects that substantially extend the life of existing capital items or infrastructure;
- ◇ studies or analyses that could lead to the design and construction of CIP projects; and
- ◇ have a minimum cost of \$10,000.

Capital improvements include street improvements, park development and acquisition of land, major construction of public facilities, and major repair or renovation projects of City infrastructure facilities.

GUIDELINES FOR PROJECT SELECTION

This chart illustrates the normal CIP preparation process, designed to achieve maximum department participation and to reflect the capital investment priorities of the community.



PROJECT CATEGORIES

Capital projects fall within one of four categories. The categories are conducive to small group meetings with project sponsors, and staff members from any department with project involvement, and assist in the development of a CIP. The categories are as follows:

General Improvements This category provides the most variety of highly visible CIP projects and includes those projects that are not included in the other four categories.

Public Safety Improvements This category provides funding for projects related to the public safety arena, in particular, the Police and Fire Departments.

Street Improvements This category provides for projects related to street improvements, including roadway construction, reconstruction, widening, signalization, and right-of-way acquisition.

Park Improvements This category provides for projects related to the provision of parks and recreation facilities, such as Sportscenter, community center, golf course or park land improvements.

Stormwater Improvements This category provides for projects related to the improvement of the storm water system. These include a Stormwater Drainage Master Plan, water inlet and pipeline reconstruction, and concentrated and significant efforts to clean and improve pipelines and drainage ditches in the community.

PRIORITIZATION

To assist in the review of various projects for funding, typically all CIP projects should be prioritized according to need. This year the priorities were determined by stormwater improvement needs, adherence to the Parks Master Plan, continuation of the Police fleet, Homeland Security, and projects to be constructed to leverage federal and state grant monies. These projects adhere to the following need categories (listed in priority order) that are normally used:

1. Mandatory or Committed Projects

Mandatory projects are those the City is legally required to undertake and include federal or state mandated activities or projects that the City has contracted or partially completed. This can also include projects that have received grants with time restrictions. A funded project that has not yet started does not necessarily mean that the project is "committed", since the project is still subject to review. If this project is no longer necessary, it can be delayed, or deleted and defunded.

2. Health and Safety Projects

Health and safety projects are infrastructure improvements or capital assets needed for health and/or safety reasons. Examples include stormwater improvement, installation of traffic signals, or modification of park playground equipment to eliminate a hazardous situation.

3. Maintenance of Existing Capital Assets or Systems

These projects are required to maintain the City's investment in infrastructure and capital equipment. This includes projects ranging from street reconstruction to building renovations.

4. Major Service Equipment Replacement

These projects involve replacement of equipment required in the operations of City services. This would include replacement of a fire pumper, dump truck, or swimming pool pumps.

5. Projects which Avoid Future Additional Costs

These are projects that assist the City in reducing or eliminating future operating or capital costs. Examples would include replacing existing high maintenance landscaping with low maintenance plantings, automation of maintenance or data gathering activities, etc.

6. Studies and Analyses

These are projects that allow the City to examine new approaches for improvements to service delivery, cost savings, capital improvement projects and/or ways to enhance the financial stability of the City. Examples include the Stormwater Drainage Master Plan or a Parks Master Plan.

7. Enhance Economic Development

These are projects that will attract new businesses, retain existing businesses, and/or facilitate annexations. Examples include the installation of utilities or street improvements for future development.

8. Improve the Quality of Life

These are projects that allow the City to enhance quality of life in Owensboro, such as landscaping projects, Sportscenter improvements, remodeling/replacing the Field House, etc.

Inevitably, some projects will fall under two or more of the above categories. Assigning a point system to these categories allows a "weighted" value system to rank projects. If there are still several projects with the same priority, the "method of paired comparisons" may be used. Each of the projects listed in this document has been assigned a priority according to the above need categories.

PROJECT COST ESTIMATES

The accuracy of estimated project costs contained in a CIP will vary depending on the degree of detail given to project proposals. Estimates range from educated guesses for funding of conceptually desirable projects to precise design estimates for projects ready to bid. Three categories of estimate levels are used in determining project cost estimates. Detailed descriptions for each of the three estimate levels used are set out below.

Estimate Level 1 – Conceptual Estimate

This level of estimating is the least accurate and is used when the conceptual idea or plan has been prepared without precise details. Examples of such would be a new police or fire building prior to completion of any plans (and estimates based thereon) and projects where final location is unknown and right-of-way or land costs are involved.

Estimate Level 2 – Detailed Estimate

This level of estimating is based on an approved design plan or conceptual plan which has some level of assurance that the items contained within are complete and acceptable to the City. Examples of this category are most street projects where City staff has prepared estimates based on typical street structural and geometric details using experienced bid prices. Other examples include improvements that have been proposed and identified with estimates in consultant reports.

Estimate Level 3 – Design Estimate

This is the highest level of estimating and is based on a completed set of design drawings and specifications that are ready for bidding. This level could also be called a bid or engineer's estimate.

PROJECT FINANCING

The CIP should reflect the priority plan for implementation of capital projects approved by the Commission. A CIP is a comprehensive five-year plan of implementing proposed capital projects which identifies priorities as to need, timing, cost, and method of financing during the next five years. The first year of a five-year CIP is typically adopted as the current year Capital Budget. The five-year plan is updated each year.

Need, timing, and financing are critical elements of a five-year capital improvement program. Needs are established through the process of developing a comprehensive plan that involves professional staff members representing each department and the public benefit. Small group meetings are used to discuss, properly scope out and prioritize projects, fostering teambuilding, improved communications, and coordination between departments. Each project has a designated Project Sponsor. The City Engineer and Finance Director provide overall CIP Project Management and facilitate establishing project priority setting, project scheduling, and project financing. The CIP Project Management Team will develop a monthly CIP project status meeting with all project managers to provide a mechanism for keeping projects on schedule and within budget. This is the point in the process that would normally occur in February-March of a typical year, as shown on the previous flow chart. Once the projects were identified following Your Community Vision, small group category meetings, e.g. street improvements, storm drain improvements, general improvements, and park improvements, were convened to prioritize, schedule and determine funding for the five-year program. These meetings continue to meet as necessary to update priorities, scheduling and funding needs.

The *Summary of Capital Projects* summarizes City's capital projects. The *Capital Projects Funding Summary* highlights the financing available to fund the 2007-2012 CIP. A description of each project follows the *Summary*. The description includes the following information: the estimate level, the project sponsor, the project description, comments, any impacts on the operating budget, major project milestones, the estimated schedule of completion, and project financing. Project costs may be further broken down into categories of expenditures, e.g. design, land costs, cost of improvements.

If necessary, unfunded projects would be identified on a separate sheet entitled *Capital Projects Not Funded at This Time*. A project would be in the unfunded category because (a) precise timing for the project is unknown, and/or (b) project financing has yet to be identified. In addition, the planning staff works with the Community Advisory Committee to develop a more comprehensive five-year plan for utilizing Community Development Block Grant (CDBG) funds in the community. This plan should also result in the identification of additional projects. There are no projects that fit this category for CIP 2007-2012.

GLOSSARY OF BUDGET TERMS

<u>Accomplishment</u>	Programs and activities successfully completed in the prior fiscal year.
<u>Accrual Basis</u>	Transactions and events are recognized as revenues/gains or as expenses/losses when they occur, regardless of the timing of the related cash flows.
<u>Ad Valorem Taxes</u>	General property taxes levied on the assessed valuation of real and personal property.
<u>ADA</u>	American Disabilities Act.
<u>Appropriation</u>	Authorization made by the City Commission that permits officials to incur obligations against and make expenditures of resources. Appropriations are usually made for fixed amounts and are typically granted for a one-year period.
<u>ASA</u>	Amateur Softball Association, www.softball.org .
<u>Assessed Valuation</u>	The value of real property and improvements, as determined by the County Assessor, against which the property tax levy is assessed.
<u>Bonded Debt</u>	A form of borrowing (debt financing) which reflects a written promise from the City to repay a sum of money on a specific date at a specified interest rate. Bonds are used to finance large capital projects such as construction or repair of buildings, streets, or purchase high cost machinery and equipment.
<u>Balanced Budget</u>	All estimated sources of revenues, including uses of fund balances, equal all appropriations for the fiscal year. Sometimes a budget for which expenditures are less than income is also considered balanced. An entity has a budget surplus if expenditures are less than revenues.
<u>Budget</u>	A financial operation plan that is an estimate of proposed expenditures for a given period of time and the proposed means of financing them.
<u>Budget Message</u>	The letter of transmittal from the City Manager that provides the City Commission and the public with a general summary of the most important aspects of the budget, changes from previous fiscal years, and his views and recommendations.
<u>Budgetary Control</u>	Control or management of a governmental unit or enterprise in accordance with an approved budget for the purpose of keeping expenditures within authorized appropriations limitations and available revenues.
<u>Budgetary Units</u>	Formal cost centers including programs, departments, and funds used for fiscal oversight, compliance, and control.
<u>CAD</u>	Computer aided design.
<u>Capital</u>	Assets of significant value and having a useful life of several years (the term capital assets is also used).
<u>Capital Expenditures</u>	Money spent to add or expand property, plant, and equipment assets, with the expectation that those assets will benefit the City over a long period of time (more than one year); also called capital outlay.
<u>Capital Improvement</u>	Projects which purchase or construct capital assets. Typically, capital improvements include new street improvements, park development, land acquisition, major public facilities construction, and major maintenance/ repair projects such as street resurfacing or public facilities modifications.

2007-2008 Budget

Capital Improvement Program (CIP)

(CIP) A comprehensive five-year plan of implementing proposed capital projects which identifies priorities as to need, cost, and method of financing. The first year of the CIP is adopted as the current capital budget.

Capital Outlay

See "Capital Expenditures".

Capital Projects Funds

A governmental-type fund used to account for current financial resources and expenditures related to acquisition, construction, or repair of capital projects other than those financed by proprietary type (enterprise) funds.

CDBG

Community Development Block Grant.

CERS

City Employees Retirement System.

CHDO

Community Housing Development Organization, www.kyhousing.org.

CIP

Capital Improvement Program.

COBRA

Consolidated Omnibus Budget Reconciliation Act passed by Congress in 1986.

Community Development Block Grant (CDBG)

A federal grant awarded to the City through the United States Department of Housing and Urban Development (HUD), whose objective is to provide decent housing, a suitable living environment and expanding economic opportunities for low to moderate income persons.

Contingency Reserve

A specific line item appropriation from which to distribute additional funds to decision units for salary increases resulting from employee contract negotiations and to pay for emergencies or unanticipated expenditures that from time to time arise during the course of a fiscal year.

CPR

Cardiopulmonary resuscitation.

DARE Program

Drug Abuse Resistance Education, www.dare.org.

Decision 2002

In 1997, the City Commission approved a 5-year increase to Occupational License and Net Profit License fees. The decision for the increase received support of City residents after a poll was conducted. The incremental increase in fees was used solely to finance specific Decision 2002 projects. This dedicated revenue source lapsed in 2002.

Debt Service

Payment of interest and repayment of principal to holders of the City's debt instruments.

Debt Service Fund

A governmental-type fund used to account for current resources and expenditures associated with meeting annual debt service obligations.

Department

A major budgetary unit of organization in the City that has been assigned overall management responsibility for an operation or a group of related operations and activities within a functional area. Departments are often comprised of one or more program reporting entities, or divisions, in one or more funds.

Depreciation

A systematic adjustment to book value of a capital asset to recognize the decline in value of an asset due to usage, passage of time, or other similar factors. Depreciation, while required for generally accepted accounting purposes, is not a budgetary type of expenditure since it does not involve commitments for future expenditures of monies.

2007-2008 Budget

<u>EDC</u>	Economic Development Corporation, also known as Owensboro Economic Development Corporation, http://www.owensboro.com/economic/about_detail.asp?page=About+EDC .
<u>EEO</u>	Equal Employment Opportunity.
<u>EMS</u>	Emergency Medical Services.
<u>Enterprise Fund</u>	Used to account for specific services, e.g., sanitation, transit, recreation, that are funded directly by fees and charges to users.
<u>Equipment Charges</u>	Charges or “rental fees” charged to user departments to defray the cost of maintaining the equipment used and to replace the equipment when it exceeds its useful life.
<u>Equity</u>	The difference between assets and liabilities in a proprietary fund. In a governmental fund, this difference is referred to as “fund balance”.
<u>Expenditure/Expense</u>	Outflow of funds paid or to be paid for acquisition of goods or services.
<u>Expenditure Detail</u>	Line item total for each expenditure/expense account within a department and/or program.
<u>FBI</u>	Federal Bureau of Investigation, www.fbi.org .
<u>Fiscal Year</u>	The financial year for the City of Owensboro is July 1 through June 30 of the subsequent year.
<u>FMLA</u>	Family Medical Leave Act.
<u>Franchise Fees</u>	A fee assessed major utility companies for the privilege of using public rights-of-way and property within the City limits, e.g. Kenergy, Atmos Energy, and Adelphia.
<u>FTA</u>	Federal Transit Association, www.fta.dot.gov .
<u>Fund</u>	A major budgetary unit with revenues and expenditures segregated for specific activities. General Fund, Sanitation Fund, Transit Fund, Recreation Fund, Sponsors & Scholarships Fund, Community Development Fund, Parking Garage Fund, Debt Service Fund, Riverfront Development Fund, Capital Projects Fund, Greenbelt Fund, and Economic Development Fund are budgeted.
<u>Fund Accounting</u>	The accounts of the City are organized on the basis of funds, departments, and programs (budgetary units) and are used to demonstrate legal compliance and to aid in financial management by segregating financial transactions of various City functions and activities.
<u>Fund Balance</u>	Fund balance is the difference between assets and liabilities accounted for in a governmental unit. The fund balance itself is divided into “reserved” and “unreserved” portions. The “unreserved fund balance” is a measure of a government’s net available financial resources.
<u>GANTT chart</u>	A horizontal bar chart frequently used in project management, a Gantt chart provides a graphical illustration of a schedule that helps plan, coordinate and track specific project tasks, using project management applications.
<u>General Fund</u>	A governmental-type fund through which all revenues and expenditures are accounted if not specifically allocated by law or contractual agreement to another specific fund. The General Fund is the main operating fund of the City.

2007-2008 Budget

GFOA See Government Finance Officers Association.

GIS Geographical Information System.

Government Finance Officers Association (GFOA)

The Government Finance Officers Association (GFOA) is a professional association of state, provincial and local finance officers in the United States and Canada. The GFOA was founded in 1906. For further information, visit the GFOA website at www.gfoa.org.

Governmental Type Fund A fund having a measurement focus on current financial resources, thereby eliminating the need for revenue and expenditure accruals. The City has four categories of Governmental Type Funds: General Fund, Special Revenue Funds, Debt Service Fund, and Capital Projects Fund.

GPS Global positioning system.

HIPAA Health Insurance Portability and Accountability Act.

HOME Grant Home Investment Partnerships Program, Department of Housing and Urban Development under authority of the National Affordable Housing Act, Title II, 1990, as amended - formula grant for use for housing rehabilitation, tenant-based rental assistance, assistance to homebuyers, and acquisition and new construction of housing. Funding may be used for necessary and reasonable activities related to the development of non-luxury housing, i.e., site acquisition and/or improvements, demolition and relocation. Only 10% of the jurisdiction's allocation may be used for administrative costs. Funds may not be used for public housing modernization, matching funds for other Federal programs, reserve accounts or operating subsidies for rental housing, annual contributions contracts, or activities under the Low Income Housing Preservation Act, except for priority purchasers.

ICAC International Crimes Against Children.

Interest Income resulting from the prudent investment of idle cash.

Interfund Transfers Amounts transferred from one fund to another.

IRS Internal Revenue Service www.irs.gov.

KHSAA Kentucky High School Athletic Association, www.khsaa.org.

KIA Kentucky Infrastructure Authority, www.kia.ky.gov

KLC Kentucky League of Cities, www.klc.org.

KRS Kentucky Revised Statutes.

KTC Kentucky Transportation Cabinet, www.kytc.state.ky.us.

Level of Service A description of the services provided, or activities performed, and the cost and personnel requirements.

Line Item The description of an object of expenditure, e.g., salaries, supplies, contract services, etc.

MDT Mobile data terminal.

2007-2008 Budget

<u>Modified Accrual Basis</u>	Financial resource increases and decreases are recognized only to the extent they reflect near-term inflows or outflows of cash. Amounts are recognized as revenue when earned only so long as they are collectible within the period or soon enough thereafter to be used to pay liabilities of the current period. Similarly, debt service payments and a number of specific accrued liabilities are recognized as expenditures only when payment is due because it is only at that time that they are normally liquidated with expendable available resources.
<u>MUDTC</u>	Manual on Uniform Traffic Control Devices.
<u>NCIC</u>	National Crime Information Center, www.fas.org/irp/agency/doj/fbi/is/ncic.htm .
<u>NFPA</u>	National Fire Protection Association, www.nfpa.org .
<u>NSA</u>	National Softball Association, Inc., www.playnsa.com .
<u>Non-Capitalized Equipment</u>	Expenditure for acquisition of equipment for direct services that is not depreciated.
<u>Objective</u>	Program or activity intended to be implemented in the ensuing fiscal year.
<u>OCTC</u>	Owensboro Community Technical College.
<u>OMHS</u>	Owensboro Medical Health System, www.omhs.org .
<u>OMU</u>	Owensboro Municipal Utilities is City-owned and provides water and electricity to the community, www.omu.org .
<u>OPD</u>	Owensboro Police Department.
<u>Operating Budget</u>	The portion of the budget that pertains to basic operations of the various municipal funds, departments, and programs.
<u>OSHA</u>	Occupational Safety and Health Association, www.osha.gov .
<u>Personnel Analysis</u>	Changes to personnel allotment from the previous fiscal year. Reorganizations, reclassifications and reallocation of resources are highlighted in this section.
<u>Performance Indicator</u>	Quantitative measures of accomplishments and objectives, sometimes known as workload/performance measures.
<u>Personnel Costs</u>	Costs of wages, salaries, retirement, and other employee benefits for all City employees.
<u>POPS</u>	Persistent organic pollutants.
<u>PRIDE</u>	PRIDE is a grassroots, non-profit organization who seeks to improve the appearance of Owensboro Daviess County through public involvement.
<u>Property Tax</u>	A tax imposed on real property (land and permanently attached improvements) based upon the assessed value of the property.
<u>Proprietary Type Fund</u>	A fund having a measurement focus on the flow of economic resources and determination of net income including current and non-current financial resources. Since non-current economic resources must be considered, revenue and expenditure accruals are considered. The City budgets for one category of Proprietary Type Fund, which is Enterprise Funds, e.g., Sanitation Fund, Transit Fund, and Recreation Fund.

2007-2008 Budget

<u>Recreation Fees</u>	Charges for services provided to participants of Parks and Recreation Department classes, activities, and recreational sports.
<u>RED</u>	Rapid Emergency Deployment.
<u>Regional Water Resource Agency (RWRA)</u>	City-county sewer agency, www.rwra.org .
<u>Reserves</u>	A savings account maintained for restricted use, e.g., self-insurance programs or capital improvement projects, or for unrestricted use to protect the City from emergencies or unanticipated expenditures.
<u>Revenue</u>	Amounts the City receives and/or earns as income, including but not limited to items such as taxes, user fees, franchise fees, licenses, issuance of debt, rents, grants, fines, and interest earnings.
<u>Revenue Analysis</u>	Departmental revenue sources are described. Revenue increases, decreases and strategies are highlighted in this section.
<u>RWRA</u>	See Regional Water Resource Agency.
<u>Services & Supplies</u>	Category of line items that describe non-salary and non-capital outlay expenditures.
<u>Special Revenue Fund</u>	A governmental-type fund used to account for proceeds from specific revenue sources (other than from trusts or capital improvement projects), the expenditures of which are legally restricted for specific purposes, e.g. Community Development (CDBG) Fund.
<u>Subvention</u>	Revenues collected by the State or other government entity which are allocated to the City on a formula basis.
<u>SWOT Analysis</u>	Strengths, Weaknesses, Opportunities and Threats analysis for neighborhood groups.
<u>User Fees</u>	Receipt of a fee for providing a direct and specifically identifiable service to a particular customer, e.g. building permit fee.
<u>USSSA</u>	United States Specialty Sports Association, www.USSSA.com .
<u>USTA</u>	United States Tennis Association, www.USTA.com .
<u>W.I.D.C.</u>	West Irving Diecast.
<u>WMD</u>	Weapons of mass destruction.
<u>Your Community Vision</u>	In Fiscal Year 2002-2003, the City Commission approved an increase to the Occupational License and Net Profit License fees. The incremental increase in fees is set aside solely to finance specific Your Community Vision capital projects and cannot be used for operating expenses.