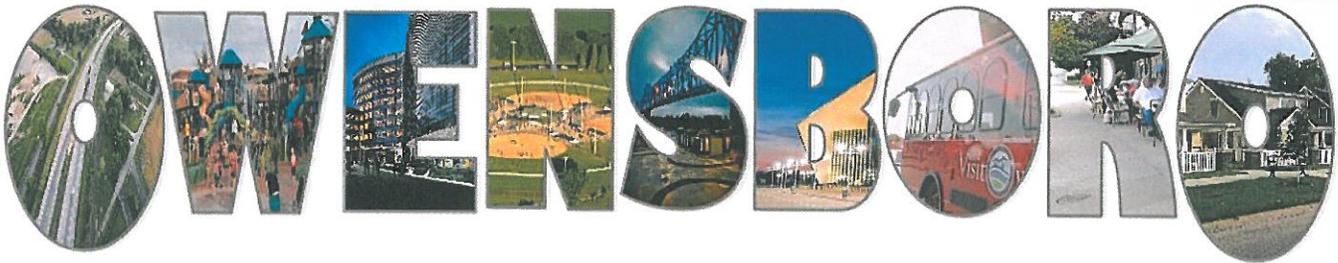


# City of Owensboro, Kentucky

2016-2017

Annual Budget



**City of Owensboro – 2016-2017 Annual Budget  
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# CITY OF OWENSBORO KENTUCKY

P.O. Box 10003  
Owensboro, Kentucky 42302-9003  
[www.owensboro.org](http://www.owensboro.org)

May 3, 2016

Honorable Mayor and Commissioners:

I am pleased to present the 2016-17 Annual Budget. Recommended budget appropriations total \$79,805,077, a 22.4% decrease when compared to the 2015-16 Amended Budget.

## **INTRODUCTION**

The 2016-17 Budget was developed using the following budget guidelines that summarize financial policies and goals:

- Focus on Commission priorities, which include continuing high standards of public safety, maintenance of City facilities and infrastructure.
- Identify and maximize efficiencies where possible by reorganizing the City's employee structure through our Strategic Plan, streamlining operations and utilizing energy efficient vehicles and equipment, while maintaining and/or increasing service levels and commitments to our citizens.
- Maintain adequate General Fund reserves.

The City's budget financial policies and guidelines are listed under Financial and Fiscal Policies (pages 36-37). The budget is an important document for several reasons:

- It offers a clear-cut statement and rationalization of management objectives.
- It ties department objectives to the expectations and standards mandated by the City Commission and the citizens of Owensboro.
- Approval of the budget is a positive act by the City Commission to incur obligations and to make allocations among competing resources in order to efficiently and effectively operate the City.
- It determines the emphasis to be placed on different programs and activities carried out by the City.
- It emphasizes the City Commission's responsibilities to citizens as indicated in the Mission Statement.

## **CITY OF OWENSBORO - MISSION STATEMENT**

***We promote an enthusiastic partnership with the community, elected officials and city employees to achieve our vision and our goals***

***We care about those served; providing first-class public safety***

***We pursue excellence; providing quality services and maintaining efficiencies***

***We encourage creativity and innovation; promoting economic development***

The City's commitment to its Mission Statement is evident as reflected in the departmental 2015-16 accomplishments and in the 2016-17 objectives. Many of the following listed accomplishments and objectives are achieved through interdepartmental cooperation and in partnership with the community. This is shown through various programs, such as Neighborhood Alliances, where citizens make decisions regarding their neighborhoods, and the City's cooperation with outside community groups and other government agencies to accomplish mutual goals. The City continues to serve and listen to its citizens through its customer-oriented Citizens Action Line, televised City Commission meetings, televised work sessions, and town hall meetings.

### **NOTABLE 2015-2016 ACCOMPLISHMENTS:**

Departmental accomplishments embody each of the characteristics set forth in the City's mission statement and may be found within each respective departmental section of the budget.

The City continues to form partnerships with other departments, outside state, federal, and local governments, and with the citizenry itself, to meet its goals and spend its tax dollars wisely.

Each accomplishment and objective supports the City's commitment to (1) public safety, (2) programs and services, (3) parks and facilities and (4) economic development.

Following are some of the City's more notable accomplishments and objectives. You may find these and additional accomplishments within each department section of the budget.

In 2015-16, the City:

1. Broke ground on the International Bluegrass Music Center in downtown Owensboro.
2. Hosted 268 events at the Owensboro Convention Center downtown.
3. Began Scherm Ditch IV project, part of the stormwater master plan, to prevent flooding in the City.
4. Began Triplett Twist redevelopment project through the CDBG program. Project will assist business owners and homeowners with renovations and improvements in the southern Triplett Street area.
5. Renovated 18 existing homes and rebuilt the elevator at the Owensboro Museum of Fine Art through the CDBG and HOME programs.
6. Received Government Finance Officers Association (GFOA) Certificate of Achievement for Excellence in Financial reporting (35<sup>th</sup> year) and the GFOA Distinguished Budget Presentation Award (16<sup>th</sup> year).
7. Hosted the KHSAA 3<sup>rd</sup> Region Boys' and Girls' Basketball Tournaments at the Owensboro Sportscenter. This was the second year of a three-year agreement.
8. Solicited the move of the Kentucky Mavericks Premiere Basketball League team to Owensboro from Shreveport, Louisiana.
9. Hosted the Kentucky Middle School State Fastpitch and Babe Ruth Baseball Middle School Division tournaments.
10. Maintained a high level of Rescue, EMS and Special Operations Services as well as an Insurance Services Office (ISO) Class 2 level Fire Suppression Service to the City.
11. Developed a mutual aid response system with other local organizations in borderline areas to provide for more efficient fire response.
12. Updating technology in the field by continuing to place Mobile Data Computers in Fire apparatus.
13. Completed renovations of Combest and Cravens Pools, Smothers Park's office for use as the local Channel 14 WFIE broadcast studio, the Owensboro Sportcenter's HVAC system and the downtown tennis facility for use as the Kentucky Mavericks Semi-Pro basketball team training center.
14. Achieved clearance rates of 35% for Part I Property Crimes and 65% for Part I Violent Crimes, well above the national averages of 20% and 47% respectively.
15. Increased the number of registered surveillance systems in the *Eye on Owensboro* campaign to 230 participants, up 30 from 2015-2016. This initiative allows residents and businesses to register their security cameras with OPD and become part of our neighborhood crime prevention efforts.

16. Graduated two Junior Police Explorers through the Explorer Academy, 25 kids through Camp KOPS, and 400 kids through the DARE Program.
17. Began working with City and County Fire departments to develop a medical response system which will improve dispatch notification of ambulance and fire response.
18. Increased number of households receiving sanitation service while maintaining a low rate, \$18/month basic sanitation fee.

**NOTABLE 2016-2017 OBJECTIVES:**

We look forward to accomplishing the following objectives for 2016-17:

1. Continue economic growth downtown by constructing the International Bluegrass Music Center.
2. Complete one new home and renovate 22 homes through the CDBG and HOME programs.
3. Expand involvement in Triplett Twist redevelopment project.
4. Continue identifying means of saving taxpayer dollars and proposing a balanced City budget.
5. Continue to foster training, education, career development, safety and wellness for all our staff.
6. Receive the GFOA Certificate of Achievement for Excellence in Financial Reporting and the Distinguished Budget Presentation Award; maintain Purchasing National Certification.
7. Continue progressing with the implementation of the Work Order module in the ERP System and two HR/Payroll software programs: NeoGov and Novatime.
8. Receive State approval of the Gateway Commons-HWY 54 TIF and Downtown TIF.
9. Continue to provide a safe and secure environment at Smothers Park, the Convention Center and downtown riverfront area while engaging the community and enhancing public relations.
10. Apply for and receive multiple law enforcement grants in an effort to improve officer and public safety.
11. Continue to reduce index crimes while incorporating assigned, directed enforcement utilizing crime analysis and data driven approaches to crime and traffic safety.
12. Graduate three Junior Police Explorers, 40 kids through Camp Kops and 400 kids through DARE Program.
13. Continue updating fire technology in the field by installing mobile data terminals in fire vehicles.
14. Complete all planned facilities maintenance and asphalt maintenance projects, including 2.5 miles of Greenbelt maintenance.
15. Continue the cooperative, multiple-year training program on structure collapse response preparedness.
16. Work with Owensboro Police Department and Daviess County Sheriff's Office in refining Standard Operating Procedure for Central Dispatch consolidation.
17. Replace older Transit buses by purchasing a new bus with Your Community Vision funds and applying for and receiving a federal grant.
18. Continue to cross-train public works employees on equipment and vehicles to improve disaster preparedness.
19. Implement new sanitation software in an effort to gather data, improve efficiencies and better serve our citizens.
20. Complete ditch inspections and maintenance according to planned maintenance schedules.
21. Continue marketing City Parks facilities and programs through our redesigned Parks website and City Parks mobile app.
22. Improve quality of Ben Hawes Golf Course by rebuilding three tee boxes, improving drainage and rebuilding two bunkers.
23. Replace four scoreboards at Fisher Park Softball complex.
24. Partner with the Daviess County Public Library to add a storybook walk along the Greenbelt.

**FINANCIAL OVERVIEW**

The overall proposed budget appropriations for fiscal year 2016-17 total \$79,805,077, a 22.4% decrease when compared to fiscal year 2015-16.

Changes from fiscal 2015-16 appropriations are summarized below:

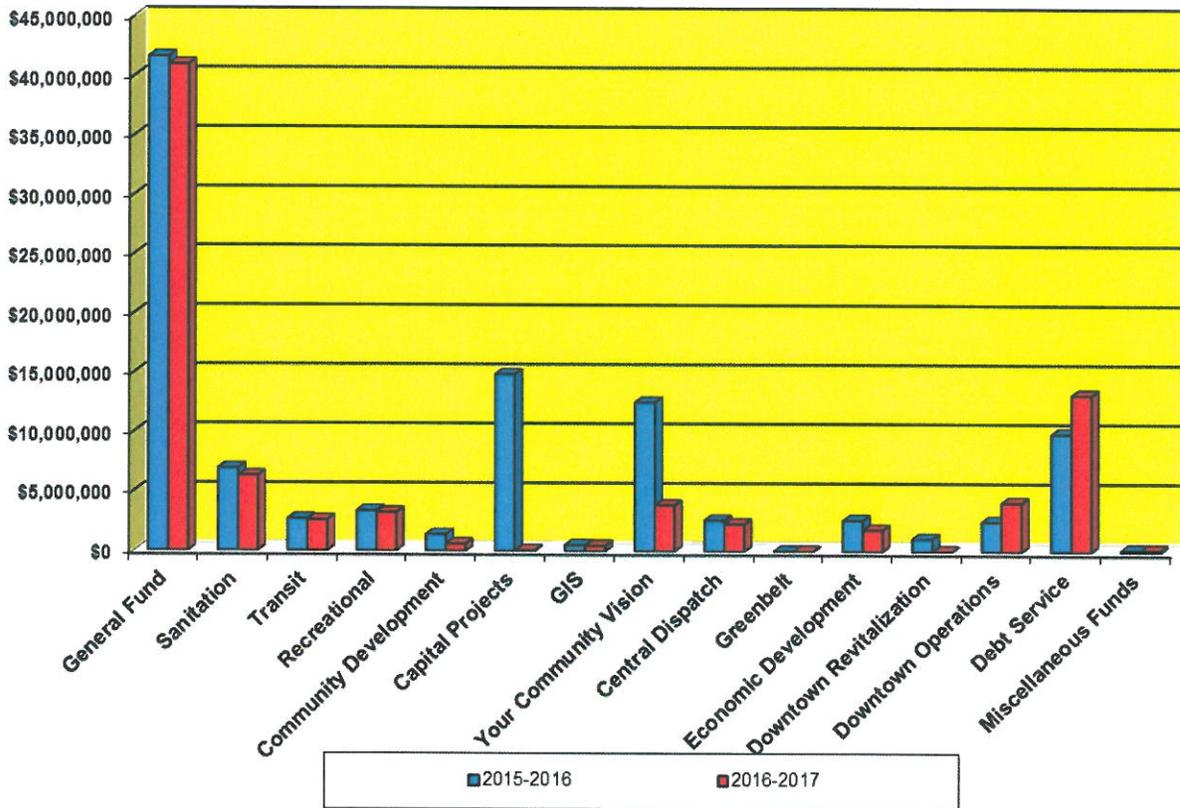
<b>Budget Appropriation Comparisons By Fund</b>				
<b>Fiscal 2015-2016 to Fiscal 2016-2017</b>				
<b>Fund</b>		<b>Amended Budget 2015-2016</b>	<b>Budget 2016-2017</b>	<b>% Change</b>
General Fund	\$	41,668,115	\$ 41,032,130	-1.5%
Sanitation		6,968,868	6,342,953	-9.0%
Transit		2,695,920	2,622,807	-2.7%
Recreational		3,389,673	3,244,288	-4.3%
Community Development		1,374,673	598,272	-56.5%
Capital Projects		14,899,297	65,000	-99.6%
Your Community Vision		12,545,676	3,887,046	-69.0%
GIS		470,736	428,842	-8.9%
Central Dispatch		2,594,104	2,293,841	-11.6%
Economic Development		2,605,895	1,816,470	-30.3%
Downtown Revitalization		1,052,481	0	-100.0%
Downtown Operations		2,507,426	4,120,147	64.3%
Debt Service		9,925,486	13,196,081	33.0%
Greenbelt		7,000	0	-100.0%
Miscellaneous Funds*		145,124	157,200	-8.3%
<b>Total</b>	<b>\$</b>	<b>102,850,474</b>	<b>\$ 79,805,077</b>	<b>-22.4%</b>

\*Miscellaneous Funds include property/drug funds, scholarship/sponsorship fund and grant fund. Total does not include transfers or internal service funds.

The most notable changes are in Capital Projects (page 266), Your Community Vision (pages 267-268), Economic Development (pages 243-244), Downtown Revitalization (page 269), Downtown Operations (page 245), and Debt Service (page 254). Please see noted pages for more detail.

All notable changes were due to fluctuations in grants and carryovers from prior years, reflection of transfers in Downtown Operations and additional debt issued.

### BUDGET APPROPRIATIONS COMPARISONS BY FUND



### BUDGETARY PROCESS AND FINANCIAL ISSUES

Department managers were requested to submit budgets that reflect necessary expenses. All budget requests required justification and were reviewed item by item. The review included evaluation and analysis of each service program. The following criteria were used to evaluate programs: conformity to Commission expectations, conformity to resident expectations, conformity to department mission statements, and cost-versus-benefit received. This process focused on the expenditure side rather than the revenue side of the equation in our attempt to do “more with less.”

The Finance Director reviewed the submitted department budgets and a preliminary proposed budget was prepared. I then met with each department manager, along with Finance staff. Changes made to the requested department budgets were subject to limited negotiation within available resources. Department managers were given the greatest possible latitude on how expenditures were to be made within their respective area(s) of responsibility. Department managers will be held accountable for their budgets, particularly in the area of mid-year budget amendments and requests for additional funding. Each request will be reviewed critically and only significant requirements or opportunities will be recommended to the City Commission for amendment approval.

This year, the budget contains a deficit of \$1,587,687 for the General Fund, resulting in a General Fund surplus of \$7,042,623, 17.2% of total General Fund expenditures. In the past, the City has been fortunate to have found solutions to limited revenue sources, enabling us to sustain the service levels to which the community is accustomed. Moving forward, the City will look at ways to address those

limitations. The budget process and responsible financial planning call for allocation of limited resources among competing demands based upon the best information available at the time.

### **SHORT-TERM FACTORS INFLUENCING DECISIONS**

With every annual budget there are short-term concerns and issues. The main short-term concerns are the health insurance and pension costs. With health insurance, there are a variety of influencing factors that leave the City with little control over the costs. The pension costs are mandated by the State and are less of a concern with the Kentucky Legislature having addressed the issue with Senate Bill 2. The rates will now remain more constant for the next fifteen years, as opposed to the previously scheduled large annual increases.

Next, are the City's on-going maintenance and replacement plan. Each department is charged its proportionate share of building, equipment, grounds maintenance, and replacement charges. These charges come from the Internal Service funds of the City. With the addition of new facilities, the City's cost for building maintenance and repairs increase.

Due to Salaries and Benefits making up approximately 71% of the budget, staffing is monitored closely. The 2016-17 budget reflects a reduction of two full time positions in an effort to reduce costs. Once the uncontrollable costs, such as health insurance, pension costs, debt service and contractual obligations are considered, the controllable costs are evaluated in relation to the community's needs and budgeted revenue.

### **STRATEGIC GOALS AND STRATEGIES**

The City Commission envisions a City that has: a high quality of public safety, citizen participation in the City's affairs, economic growth, amenities that attract and retain a well-educated population, a transportation system that works for everyone, low taxes, improved infrastructure, thriving neighborhoods, opportunities for minorities, a continued growth in and through its downtown revitalization, construction of an International Bluegrass Music Center (through a public-private partnership), and continued improvements to the City's stormwater infrastructure. Through this process, the Commission identified the following Strategic Goals to prioritize over the next five years (the City's internal long-range plan). The internal long-range plan is a living document that is reviewed and revised on a regular basis. This budget addresses the Commission's goals:

1. Funding issues
2. Communication Strategies to enhance citizen involvement (ie: Implementation of a mobile app for smart phones that will provide information about the city, as well as provide a tool for citizens to submit City Action requests, Neighborhood Alliances)
3. Economic Development
4. Downtown Revitalization
5. Capital Budget (Capital Projects Fund and Your Community Vision Fund)
6. Infrastructure Needs
7. Bus Transit

The city management staff meets twice a year to discuss and evaluate the city's long-range plan using the Commission's goals for direction, in combination with utilizing the SWOT (strengths, weaknesses, opportunities and threats) analysis.

## KEY 2016-2017 RECOMMENDATIONS

I would describe this budget as maintaining basic services. Major programs that continue through fiscal year 2016-17, as well as recommended key revisions, are noted below:

### ✓ *Employee Compensation and Benefit Provisions*

Funds are allocated to ensure employee salaries and benefits maintain parity with the labor market. It is important to maintain employee compensation competitive with the labor market to reduce employee turnover.

### ✓ *Capital Projects*

There is \$10,667,309 budgeted for capital expenditure projects for fiscal year 2016-17 from the Capital Improvement Program. Detailed project descriptions are included under the Capital tab.

### ✓ *Long-Term Planning for City Development*

The budget for fiscal 2016-2017 includes a number of appropriations geared toward creating economic growth. For example, \$15.3 million is appropriated for the International Bluegrass Music Center, and funds are appropriated toward the City's newly built convention center.

### ✓ *Staffing Levels*

There are some changes from 2015-16 staffing levels in this budget. There is a reduction of two full-time positions and the addition of 1 part-time/intermittent position. The City has streamlined operations, combined duties, cross-trained and redistributed, thereby reducing the total number of positions. These measures were taken to address increasing health care and retirement costs.

### ✓ *Fiscal Health*

In addition to savings in staffing levels, our strategy is to continue to limit and reduce expenditure growth, particularly recurring expenditures, and to seek cost savings opportunities ensuring that funds will be available for needed capital projects in the future. The City has been helped in this regard by its implementation of the Fleet and Facilities Maintenance Plan. At this time, the Capital Improvement Plan will concentrate on the stormwater improvements, riverfront development, economic growth, the Parks Master Plan, recreation projects, and transportation needs, in line with the expressed desires of the citizens of Owensboro and this Commission. The master plans allow the City to phase in recommended changes and/or upgrades.

### ✓ *Fiscal Opportunities*

The City will continue to aggressively pursue its annexation efforts. Annexation is vitally important to growth in revenues, as annexation efforts will insure long-term financial stability for the City in terms of increased property taxes, occupational license fees, and occupational net profit fees through mixed commercial, industrial, and residential development. Our policy will continue to provide annexation and economic development incentives that will pay for themselves within years of implementation and serve as incentive investments in future revenues to offset the cost of providing services to the newly annexed areas. The policy of balanced and controlled growth will be the City's greatest challenge in the next five to ten years.

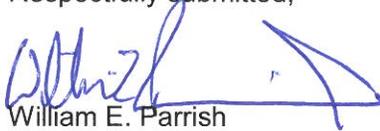
Mayor and Commissioners  
City of Owensboro  
May 3, 2016

## **ACKNOWLEDGMENTS**

Owensboro is in an enviable position compared to many other cities when looking toward the future. The City has sufficient reserves, dedicated resources for debt service, and economic development holds promise for improving existing services. Most important of all, the public is well served by the men and women of this organization who are dedicated professionals and who provide excellent service for our citizens and our community.

I want to thank the Department Heads, Division Managers, and in particular the Finance Department staff, for the many long hours of work they contributed to make this budget possible. I also thank the Commission members for their integrity in directing the financial affairs of the City in a responsible and progressive manner during a demanding budget process.

Respectfully submitted,



William E. Parrish  
City Manager

# DISTINGUISHED BUDGET PRESENTATION AWARD



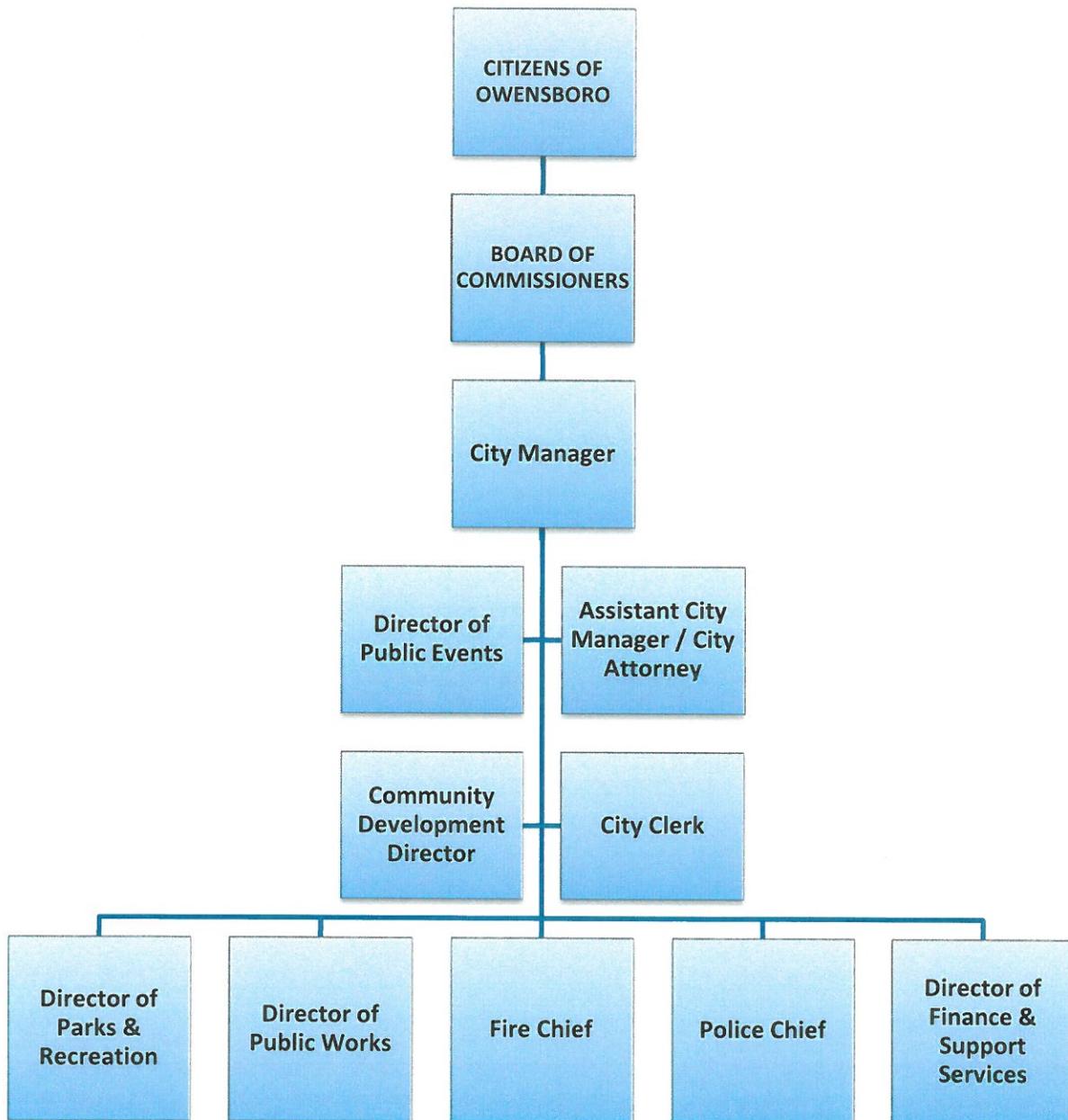
The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Owensboro, Kentucky, for its annual budget for the fiscal year beginning July 1, 2015. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.



# CITY OF OWENSBORO

## ORGANIZATION CHART FISCAL YEAR 2016-2017



**DIRECTORY OF PUBLIC OFFICIALS  
FISCAL YEAR 2016-2017**

**ELECTED OFFICIALS**

Mayor Ron Payne	Commissioner Jeff Sanford (Mayor Pro Tem)
Commissioner Bob Glenn	Commissioner Pam Smith-Wright
Commissioner Deborah Nunley	

**APPOINTED OFFICIALS AND DEPARTMENT HEADS**

City Manager	William Parrish
Assistant City Manager/City Attorney	Ed Ray
Assistant City Attorney	Steve Lynn
City Clerk	Beth Cecil
Director of Finance & Support Services	Angela Hamric
Director of Public Works	Wayne Shelton
Fire Chief	Steve Mitchell
Police Chief	Art Ealum
Director of Parks & Recreation	Amanda Rogers
Community Development Director	Abby Shelton



## APPOINTED BOARDS AND COMMISSIONS

### 911 Emergency Operations Center Oversight Committee

Dwane Smeathers	Steve Mitchell	Claude Porter
Art Ealum	Keith Cain	JD Marksberry
Steve Lynn		Pat Thompson

### City Employees' Pension Board

Donnie Brey	Danielle Woodward	Angela Hamric
Lynn Holland	Beth Cecil	Ron Payne
Jeff Sanford		Pamela Smith-Wright

### Citizens Advisory Committee on Community Development

Cecil Phillips	Kathy Shouse	Bobby McCormick
Aaron Anderson	Joanne Kendall	Jeff Danhauer
Judy Dixon	Anne Mulligan	Daisy James

### Riverport Board

Larry Conder	Ed Ray	Tom Castlen
J.T. Fulkerson		Charles Kamuf
Rod Kuegel		Jacob Reid

### Human Relations Commission

Angelica Almanza	Bob Williams	Bob Desai
Aloma Dew	Jim Blanton	Sylvia Coleman
Joanne Kendall	Angela Oliver	Cecil Phillips
Samuel Tandy	Kimberly Newton	Arnie Weiner
Penny Riley-Smith	Shelly Bozarth	Steve Lynn

### Owensboro Public Art Commission

Joyce Acey	Rosemary Conder	Gary Adams
Barbara Bennett	Waitman Taylor	Moretta Bosley
Candance Brake	Michael Vanover	Anne Damron
Madison Silvert	Bill Tyler	Sara Hemingway
Esther Jansing	Nancy Wilson	Ann Kincheloe
Kitty Kizer	David Searles	Julia Ledford
Ted Lolley	David Stratton	John Medley, Jr.
Hugh Moore	Mary Bryan Hood	Gary Noffsinger
Bill Parrish		Burley Phelan

### Owensboro Sister Cities and Regions, Inc.

Madison Silvert	Jeanette Ward	Carrie Blackham
Beck Glenn	Kelia West	Robin Joska
Larry Mayfield	Leslie Neeley	Ron Payne
Jiten Shah		Michael Vanover

### Board of Ethics

David Johnson	Sean Land	Mike Sullivan
---------------	-----------	---------------

### Alliance for a Drug-Free Owensboro/Daviess County Steering Committee

Mike Koger	Jason Worth	RonSonlyn Clark
Gary Hall	Donna Nolan	Debbie Zuerner-Johnson
Lisa Jones	Brock Peterson	Lura McElhearn
Jonathan Patton	Keith Cain	Jeff Sanford
Al Mattingly		Ron Payne

HISTORICAL STAFFING

FY 2016-2017

PROGRAM		2014-2015			2015-2016			2016-2017			Personnel Allotment Revisions FY15-16 to FY16-17
Dept#	Div # Description	Full Time (FT)	Non-Full Time (NFT)	Temp	Full Time (FT)	Non-Full Time (NFT)	Temp	Full Time (FT)	Non-Full Time (NFT)	Temp	

**ADMINISTRATION, PARKS, FINANCE, & SUPPORT SERVICES**

021	Administration	9	12	0	9	11	0	9	10	0	Eliminated 1 NFT CSR; Replaced FT Public Community Representative with FT Executive Assistant to Mayor
074	Community Development	1	0	0	1	0	0	1	0	0	
031	Information Technology	19	2	0	17	2	0	16	2	0	Eliminated 1 FT Web Analyst/Programmer
034	Finance and Purchasing	16	4	0	16	4	0	17	5	0	Added 1 FT Accountant; Added 1 NFT Courier
036	Personnel	5	2	0	5	2	0	5	2	0	No change
070	Parks/Recreation	16	129	4	16	171	0	16	170	0	Eliminated 1 NFT Administrative Aide via restructuring.
<b>Total Admin, Parks, Finance &amp; Support Svcs</b>		<b>66</b>	<b>149</b>	<b>4</b>	<b>64</b>	<b>190</b>	<b>0</b>	<b>64</b>	<b>189</b>	<b>0</b>	<b>NET 1 NFT REDUCTION</b>

**POLICE**

041	001 Police Administration	4	0	0	4	0	0	4	0	0	No change
	041 Patrol Division	73	12	0	73	12	0	73	13	0	Add 1 NFT Reserve Officer. Includes 1 unfunded NFT Citation Officer
	042 Investigation Division	18	2	0	18	2	0	18	2	0	No change
	043 Support Services Division	19	0	0	18	0	0	17	0	0	Eliminated 1 Secretary via restructuring
	047 Public Safety Communications	0	0	0	0	0	0	0	0	0	No change
	047 Consolidated Dispatch	28	8	0	28	8	0	28	8	0	Replaced 1 FT Lead with 1 FT TAC Telecommunicator; Includes 2 unfunded Telecommunicator positions.
	048 Radio	2	0	0	2	0	0	2	0	0	No change
<b>Total Police Dept.</b>		<b>144</b>	<b>22</b>	<b>0</b>	<b>143</b>	<b>22</b>	<b>0</b>	<b>142</b>	<b>23</b>	<b>0</b>	<b>NET 1 FT REDUCTION, 1 NFT ADDITION</b>

**FIRE**

042	001 Fire Administration	95	0	0	95	0	0	94	2	0	Eliminated 6 FT Fire Inspector; replaced with 2 NFT Fire Safety Specialists; Reduced Capt to LT.
<b>Total Fire Dept.</b>		<b>95</b>	<b>0</b>	<b>0</b>	<b>95</b>	<b>0</b>	<b>0</b>	<b>94</b>	<b>2</b>	<b>0</b>	<b>NET 1 FT REDUCTION, 2 NFT ADDITION</b>

**PUBLIC WORKS**

050	Property Maintenance							0.8	0.8	0	Separated out from Engineering
051	Engineering Services	11.25	2	2	11.05	5.8	0	10.25	4	0	Moved Property Mtc to stand-alone dept; Eliminated 1 NFT pavement mgmt worker
052	Facilities Maintenance	24.5	1	0	24.7	0	0	24.68	0	0	No change
053	Street Division	17.7	0	0	17.6	0	0	17.58	0	0	Reduced 1 FT Secretary to 1 FT Clerk
054	Garage	8.1	0	0	8.13	0	0	8.125	0	0	No change
055	Sanitation	27.45	2	0	28.58	1.2	0	28.58	1.2	0	Reduced 1 FT Business Analyst to 1 FT Administrative Aide
056	Stormwater	3	0	0	3	0	0	3	0	0	No change
057	Transit	19	18	0	22	25	0	22	25	0	No change
058	Parking Garage	0	0	0	0	0	0	0	0	0	No change
<b>Total Public Works Depts.</b>		<b>111</b>	<b>23</b>	<b>2</b>	<b>115</b>	<b>32</b>	<b>0</b>	<b>115</b>	<b>31</b>	<b>0</b>	<b>NET 1 NFT REDUCTION</b>

<b>DEPARTMENT TOTALS</b>		<b>416</b>	<b>194</b>	<b>6</b>	<b>417</b>	<b>244</b>	<b>0</b>	<b>415</b>	<b>245</b>	<b>0</b>	<b>NET 2 FT REDUCTION, 1 NFT ADDITION</b>
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**ORDINANCE 13-2016**

**AN ORDINANCE ADOPTING AND APPROVING THE ANNUAL BUDGET OF THE CITY OF OWENSBORO, KENTUCKY, FOR THE FISCAL YEAR BEGINNING JULY 1, 2016, AND ENDING JUNE 30, 2017, AND APPROPRIATING THE REVENUES TO THE VARIOUS DEPARTMENTS OF THE CITY AS SET FORTH HEREIN.**

**WHEREAS**, in accordance with the provisions of KRS 91A.030, the 2016-2017 Annual Budget for the City of Owensboro, Kentucky, for the fiscal year beginning July 1, 2016, and ending June 30, 2017, has been prepared and is incorporated hereto by reference; and

**WHEREAS**, said Budget was submitted to the Board of Commissioners and examined by said Board; and

**WHEREAS**, pursuant to said statute, the Board of Commissioners fixed the date of May 17, 2016, at 4:00 p.m., CDT, in the Commission Chambers at City Hall for a public hearing on the proposed Budget prior to its official adoption; and

**WHEREAS**, KRS 91A.030 requires the passage of an annual appropriation ordinance based on the annual Budget; and

**WHEREAS**, this Ordinance grants such authority to take such action as is necessary to administer the appropriations, rates that support such appropriations and directives contained herein.

**NOW, THEREFORE, BE IT ORDAINED BY THE CITY OF OWENSBORO, KENTUCKY, AS FOLLOWS:**

**Section 1.** The estimated revenues and fund balances set forth in the 2016-2017 Budget of the City of Owensboro are hereby appropriated to the various

departments of the City of Owensboro for the fiscal year beginning July 1, 2016, and ending June 30, 2017, in the amount of \$109,116,109, inclusive of Internal Service Funds, for the various purposes designated in the 2016-2017 Annual Budget.

**Section 2.** The 2016-2017 Annual Budget as attached hereto and incorporated herein by reference is hereby approved and adopted by the Board of Commissioners. Copies of said Budget will be available when published from the office of the Director of Finance and Support Services.

**Section 3.** All appropriations will lapse at June 30, 2016, with the exception of outstanding encumbrances, which will automatically be adjusted to current year and prior year budgets, and incomplete multiple-year capital project balances, which will automatically be re-appropriated.

**Section 4.** This Ordinance shall take effect and be in full force immediately upon its final passage, approval and publication as required by law.

**Section 5.** The Mayor, City Manager, Director of Finance and Support Services, and their designees as applicable are hereby authorized to execute all contracts, deeds, titles, purchase orders, agreements and other documents deemed necessary to facilitate the projects, requirements, obligations and expenditures contained in or derived from the 2016-2017 Annual Budget as found herein and as may be amended by the Board of Commissioners from time to time.

**Section 6.** The provisions of this Ordinance are hereby declared to be severable, and if any section, phrase or provision shall for any reason be declared invalid, such declaration of invalidity shall not affect the validity of the remainder of this Ordinance.

INTRODUCED AND PUBLICLY READ ON FIRST READING, this 3<sup>rd</sup> day  
of May, 2016.

PUBLICLY READ AND FINALLY APPROVED ON SECOND READING,  
this 17<sup>th</sup> day of May, 2016.

  
\_\_\_\_\_  
Ron Payne, Mayor

ATTEST:

  
\_\_\_\_\_  
Beth Cecil, City Clerk

**CITY OF OWENSBORO, KENTUCKY  
MISCELLANEOUS DATA**

Date of Incorporation:	1817	<u>Parks &amp; Recreation</u>	
Form of Government:	City Manager/Commission	Number of Parks	25
Land Area (Square Miles)	20.66	Acres of Parkland	960
Miles of Streets	245.30	Number of Swimming Pools	2
Miles of Sidewalks	223.91	Number of Tennis Courts	31
		Number of Golf Courses	2
Population	59,042	<u>Other Recreational Facilities</u>	
Households	23,761	Sports Arena	1
Families	14,352	Ice Arena	1
Female/Male ratio	52.8%/47.2%	Performing Arts Center	1
Median earnings:		Senior Center	1
Men	\$31,573	Recreation Center	1
Women	\$22,886	Softball Complex	1
Caucasian	85.8%	Ball Diamonds	15
Black or African American	7.1%	Youth Football Fields	4
American Indian and Alaska Native	.2%	Youth Soccer Fields	12
Asian	1.0%	Number of Basketball Courts	11
Hispanic or Latino	3.1%	Number of Museums	3
Persons reporting some other race	.2%		
Persons reporting two or more races	2.6%		
<u>Police Protection</u>		<u>Water Utility</u>	
Number of Stations	1	Number of Users	24,967
Number of Substations	2	Annual Consumption (mil)	4,315
Number of Officers	100	Miles of Distribution	326
Number of Crossing Guard Posts	7		
<u>Fire Protection</u>		<u>Sewer Utility</u>	
Number of Stations	5	Westside Treatment Capacity (mgd)	15.0
Training Center	1	Eastside Treatment Capacity (mgd)	6.8
Number of Firefighters	94		
<u>Employees</u>		<u>Electric Utility</u>	
Full-time	415	Number of Street Lights	9,350
Part-time and Temporary	245	Number of Traffic Signals	122
<u>City Public Schools</u>			
Elementary Schools	5		
Middle Schools	1		
High Schools	1		
Preschools	1		



# CITY OF OWENSBORO GENERAL INFORMATION



## The City

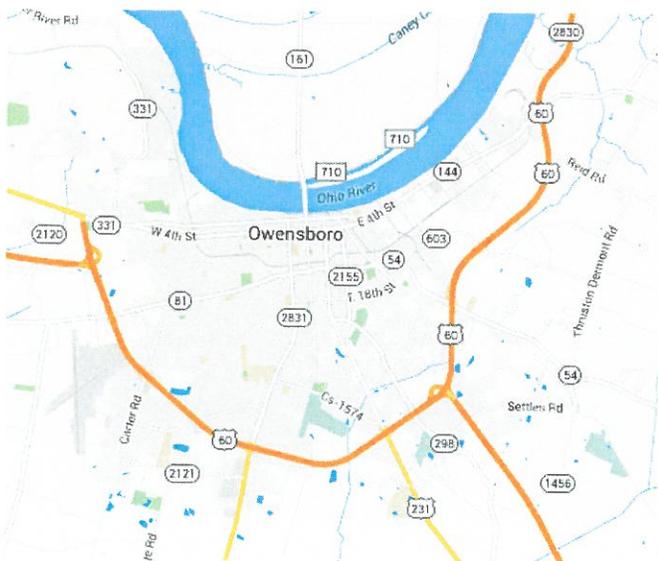
Owensboro, originally known as Yellow Banks (due to the color of the soil along the Ohio River banks), was first settled in 1797. By 1810, David Morton had opened a general store and the settlement population grew to 100 by 1815. An 1817 Act of the Kentucky Legislature incorporated the town as "Owensborough," later shortened to "Owensboro." The Owensboro area has grown steadily while retaining the "small town quality" of a friendly city. Owensboro ranks as Kentucky's fourth largest city in terms of population and is the industrial and cultural capital of western Kentucky.



In 2013, Owensboro was named an All-American City (one of only ten communities selected nationwide) by the National Civic League. Forbes magazine ranked Owensboro #6 on their 2013 "Best Small Cities For Jobs" and #62 "Best Small Places for Business and Careers," including #24 in job growth and #37 ranking for "Low Cost of Doing Business." Other recent national recognitions include being named Kentucky's representative on the "America's Best Place to Raise Your Kids" 2009 list in BusinessWeek magazine and #93 on the Top 100 list of "America's Best Places to Live" in July 2010 by Money magazine.

## Location

Owensboro, the county seat of Daviess County, Kentucky, lies on the southern banks of the Ohio River, one of the nation's major waterways. Part of the western Kentucky coal field region, Owensboro is located 32 miles southeast of Evansville, Indiana, 123 miles north of Nashville, Tennessee, and 109 miles southwest of Louisville, Kentucky. An improved section of U.S. Highway 231 in southern Indiana and a recently expanded Owensboro bypass complete a four-lane direct link through Owensboro from Interstate 64 in Indiana to Interstate 65 in southern Kentucky.



## Industry and Economic Development

Owensboro has emerged as a major economic hub of western Kentucky, attracting major manufacturing processors in industries such as aluminum, automobile parts, uniforms, paper, food, and tobacco. Locally produced goods include automobile frames and parts, electronics, plastics, wire, spaghetti sauce, and various tobacco, food, and paper products. Biodiesel ethanol is locally produced from soybeans grown in the area, and Owensboro has emerged as an international leader in biotechnology research. A large and expanding mortgage processing firm and two natural gas transmission corporations also call Owensboro home.

The City is active in promoting economic development, as new developmental job growth is necessary to ensure the continued stability of the City's revenue base. Economic indicators and trends reflect stabilization in the area's economy compared to the previous year. As of April 2016, area employment over the prior twelve months averaged 42,661, a decrease of only 1.1% from the construction-fueled prior year average. The April 2016 unemployment rate was 4.1%, lower than the prior year rate of 4.2%, the State rate of 4.6% and the U.S. rate of 4.7%. The number of Owensboro Municipal Utilities active water and electric meters was slightly higher and has been steady for several years, with much of the recent construction in the city occurring in areas served by Kenergy and the local water districts. The rate of construction of new single-family housing was down from the prior year. The value of new non-residential projects has more than tripled from the prior year after sagging a bit from the 2011-2012 all-time high in the local area caused by work on several major projects, including the construction of a new \$385 million hospital and a new convention center.

An aggressive annexation policy is pursued to ensure continued growth and development for the City of Owensboro. Much of the City's long-term industrial growth potential lies in the Carter Road/Airport Corridor, anchored by the 400-acre Mid-America Airpark. The City coordinated with the Greater Owensboro Economic Development Corporation to complete Mid-America AirPark, which includes AirPark, Tamarack, and Unifirst Drives, and this is a valuable tool for attracting new industry to Owensboro. Three recently-opened buildings in the Airpark for a local expansion of a national mortgage processing company will bring their total new employment to over 800 jobs. The Owensboro-Daviess County Regional Airport recently finished a \$40 million expansion, and a \$1.8 million terminal expansion opened in August 2012. Direct flights to the Orlando area added in the past six years make Owensboro a hub for convenient and cost-effective transportation between Florida and the Owensboro region, and multiple daily flights between Owensboro and St. Louis serve a vital connection to cities nationwide. The overall outlook for the area's economy remains bright due to its diversification.

In August 2012, the City completed construction of a \$40 million Riverfront Development project which was funded mostly through a federal grant. The project included a river wall, a signature fountain, children's playground and spraypark, and significant additional green space for Smothers Park. In 2015, this "Lazy Dayz" playground was named the #1 playground in the world by the Landscape Architects Network, one of the 10 best playgrounds in the United States by USA Today, and 18<sup>th</sup> best playground in America by Early Childhood Education Zone.





The City is currently in the later stages of a \$99 million downtown redevelopment and revitalization project. The City has partnered with Daviess County Fiscal Court in the development and financing of this project, with the City sponsoring \$79 million of the project and the County sponsoring the remaining \$20 million. A \$48 million convention and events

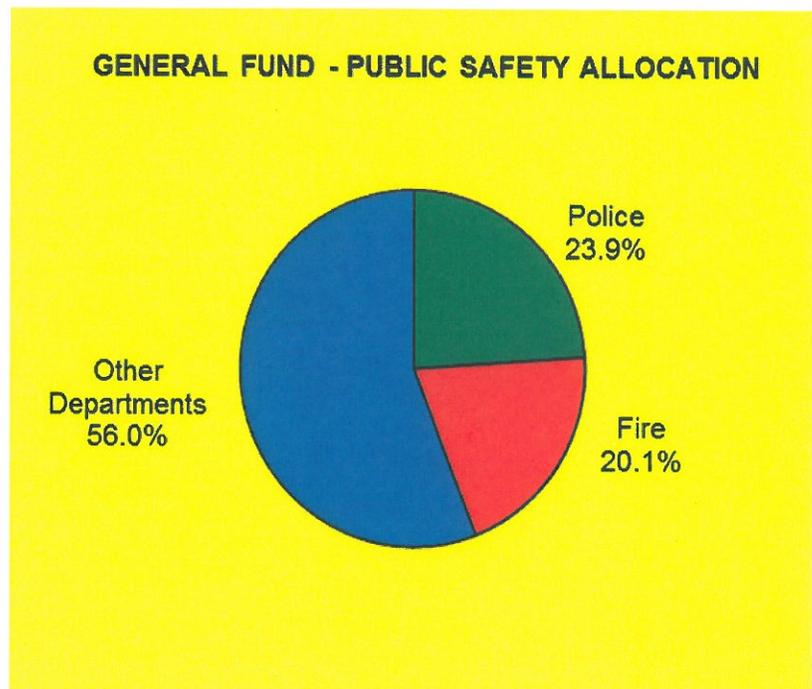
center overlooking the Ohio River opened in January 2014. It is flanked by two new privately-developed hotel projects with 270 total rooms at a total cost of over \$35 million. Other new construction in the area includes a corporate headquarters and multiple residential buildings on available riverfront property, with additional property available for future development. Several additional downtown construction projects have been started recently. In 2015, Southern Business & Development Magazine included Owensboro on their list of “10 Great Southern Downtowns That Are Worth A Visit.”

### Communications

The Owensboro Messenger-Inquirer provides daily newspaper service to the citizens of Owensboro and surrounding counties. The Owensboro area is served by many radio stations and by affiliate stations of the four major television networks (ABC, CBS, FOX, and NBC). Cable television service is provided by Time Warner. Owensboro is home to a United States Post Office, with branch offices throughout the City.

### Public Safety

The City is committed to excellence from its Police (OPD) and Fire (OFD) Departments. Emergency response times average 3.30 minutes for OPD and 4.25 minutes for OFD, in accordance with the National Fire Protection and United States Insurance Service Offices recommendations. Recent consolidation to our combined City-County 911 Dispatch Center helps ensure efficient and effective Public Safety dispatch services throughout the county. Public Safety accounts for 44.0% of the General Fund expenditure budget. This chart illustrates General Fund percentages for public safety and all other departments, not including capital projects funding.



## Education

Quality education is a priority for the City of Owensboro. Education facilities in the area abound, with city, county and parochial school systems providing elementary, middle and secondary school students with quality education. The average student-teacher ratio for these systems is 20-25:1.

The Owensboro Community and Technical College, an institute for higher learning, offers two-year Associate of Arts and Science degrees, several doctoral degree programs via telecommunications, and vocational education.

Brescia University and Kentucky Wesleyan College are four-year education institutions offering Bachelors of Science and Art degrees. Graduate programs are offered locally by Brescia, Western Kentucky University and Murray State University. Western Kentucky University-Owensboro offers a host of undergraduate and graduate degree programs on their newly expanded Owensboro Campus. These programs provide area residents with the opportunity to earn post-graduate degrees without leaving the city.

Daymar College is a private two-year accredited school offering career-specific education programs. Adult education workshops also offer short courses.

Owensboro is proud of The Wendell H. Ford Government Education Center located at the Area Museum of Science and History. The late Senator Wendell H. Ford, who was a local resident, donated memorabilia from his long political career to the Center. The Center includes a replica of his Senate office, a rotunda, and a 70-seat "Senate chamber" used for community, school meetings and lectures. It is equipped with computer and television connections to Washington, D.C. and Frankfort, KY.

## Medical Facilities



Owensboro Health (OH) serves eleven counties in Kentucky and southern Indiana. Its \$385 million state-of-the-art hospital facility (pictured above) officially opened June 1, 2013.

OH medical services can vary greatly from one to another, but patients consistently benefit from quality care. For six years in a row (2009-2015), OH has been ranked in the top 5 percent for clinical excellence by Healthgrades, a leading healthcare rating firm, including top 2 percent for 2014. For 2013 and 2014, Healthgrades named OH Regional Hospital one of America's 100 Best Hospitals. Among many services and accomplishments, OH also leads two key initiatives for cancer research in the Owensboro region. OH is accredited as a Comprehensive Cancer Center, the highest endorsement awarded to any community hospital from the Commission on Cancer of the American College of Surgeons. This endorsement shows that OH provides the highest level of care in the diagnosis and treatment of cancer.

## Recreation and Culture

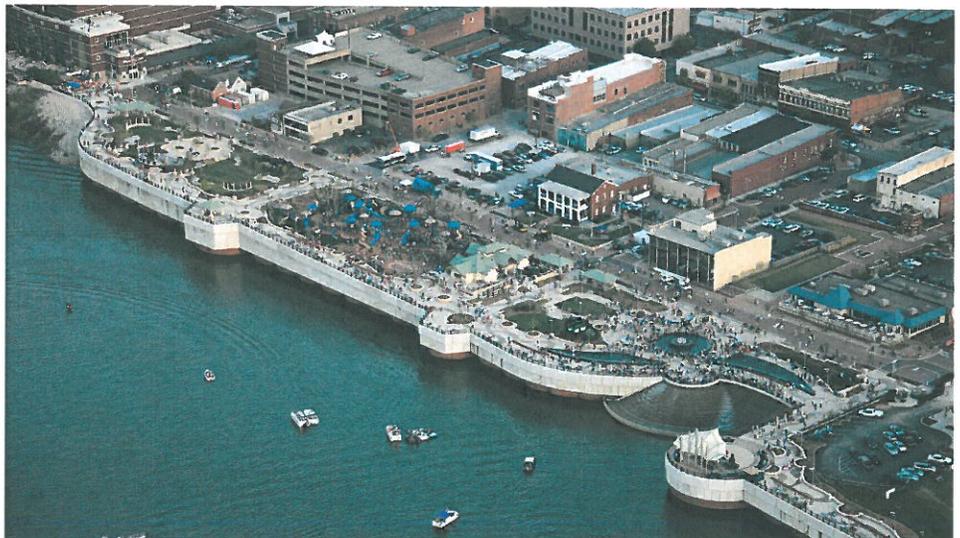
The new, high-tech public library serves the community well with a collection of 197,000 books, 28,000 audio and DVD items, a digital collection of over 55,000 items, and access to 31 online databases. Owensboro Area Museum maintains community interest in the natural sciences and area history. Art lovers benefit from the Owensboro Museum of Fine Art, which now features an Atrium Sculpture Court, a restored Civil War-era mansion, a priceless collection of German stained glass windows, and the Kentucky Spirit Galleries. These institutions are recognized as among the finest in western Kentucky. The International Bluegrass Music Museum, located in downtown Owensboro, is scheduled to relocate in 2018 to the International Bluegrass Music Center, a \$15.4 million facility currently under construction along the riverfront.



Owensboro offers wide ranges of recreational and cultural activities to its citizens, who enjoy everything from fishing on nearby lakes to live performances of the Owensboro Symphony Orchestra, one of the finest in the state. Municipal parks provide areas for picnicking, family gatherings, golf, hiking, tennis, softball, football, soccer, fishing, and just plain relaxing. State-maintained Carpenter and Kingfisher lakes offer another fine arena for the fisherman. Other water sports may be enjoyed on the Ohio River. Whether walking, running or biking for fun or exercise, the City's Greenbelt offers a safe route for its residents and visitors.

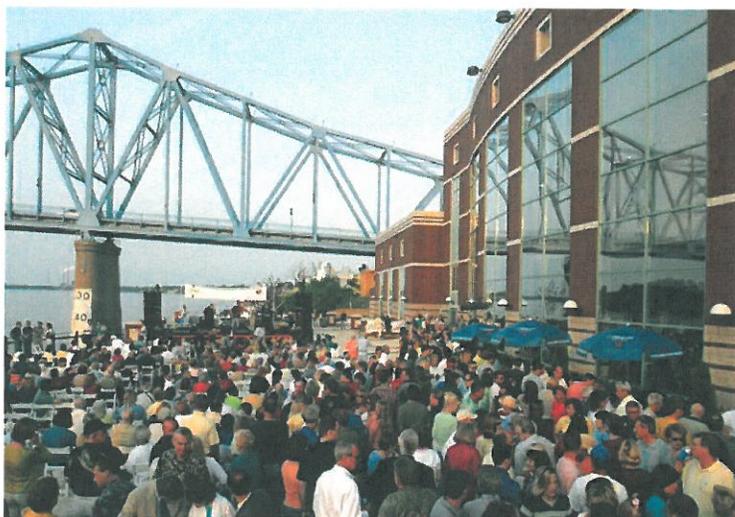
The City maintains two swimming pools and three sprayparks (shallow water play areas specially built for small children). Legion Park is one of our community's finest parks and includes a spraypark, basketball courts, a walking trail, two covered shelters perfect for gatherings and family reunions, and one of the city's best playgrounds. This playground was recently updated with GameTime equipment including over 80 play options and a zipline. Adult fitness equipment is located adjacent to the playground so adults can get fit while their children are playing.

As was mentioned prior, Smothers Park was greatly expanded and enhanced with additional green space, a signature fountain, and a large children's playground/sprayground complex as part of a recent Riverfront Development Project. This is connected to the new riverfront convention center area by the Mitch McConnell Plaza



and Walkway, also a recent addition. Owensboro is indebted to Senator McConnell for his loyalty and dedication to the City and its ambitious riverfront projects. The City has dedicated the plaza and walkway in his honor.

The RiverPark Center, a 100,000 square foot performing arts and civic center, boasts a 1,500 seat multi-purpose auditorium, an experimental theatre, a riverfront plaza, an open-air courtyard, and meeting/reception rooms. Each year, the RiverPark Center host hundreds of performance and civic events, and several times since 2008 it has hosted the International Mystery Writers' Festival, with attendees such as 2-time Oscar winner Gene Hackman, actor Josh Hucherson, and writers Stuart Kaminsky and Mary Higgins Clark, the "Queen of Suspense." Other community activities include music, theatre and art. Cultural activities play a major role in the everyday lives of Owensboro's residents. The City funds many cultural agencies in part.



Friday After 5 is a weekly series of free outdoor concerts held on the riverfront beginning at the RiverPark Center patio and continuing for over seven city blocks. The festival, created by Downtown Owensboro, Inc., began in 1996 with 10 weekly Friday evening concerts. It has grown to a summer-long signature event for the tri-state area hosting more than 50,000 visitors and generally runs from May to September. The festival includes live bands, interactive events for families, entertainment and crafts each Friday after 5:00 p.m. until 10:00 p.m.

Owensboro hosts many festivals throughout the year. Each festival is unique and designed for the whole family. The largest of these is The International Bar-B-Q Festival, which is hosted on the Ohio River front in May of each year. Daviess County has over 150 years of barbecuing experience and boasts of being the Bar-B-Q Capital of the World. The Bar-B-Q Festival is packed with food, music, dance, and a variety of vendor booths.



The Fourth of July ushers in the next big Owensboro celebration. Fireworks and family fun usually start by July 3<sup>rd</sup>. Musical entertainment and a major fireworks display downtown over the Ohio River are a big part of the holiday on the Fourth, billed as the Celebration of the American Spirit.

The annual Owensboro Dragon Boat Festival premiered in 2011 with 12 teams and has had more than 20 teams participate some years. This festival takes place at English Park, taking advantage of its excellent boat ramp and boarding dock facilities. Paddling teams of 20 people race the boats in multiple heats along a 100-meter course down the Ohio River. Other festivals range from Bluegrass and Dulcimer Music Festivals in the spring to Pumpkin, Farm, and Apple Festivals each fall.



Owensboro has been awarded the designation of *Sports Illustrated* “Sportstown” as the state’s top location for community sports and recreation. As a City representative at the time was quoted in the *Sports Illustrated* article: “Sports are a huge focus here in Owensboro and we try to appeal to everyone at all stages of life — from t-ball to adult softball to activities for seniors. Our goal is to help residents have a positive, lifelong relationship with sports.” In 2016, Owensboro was recognized as a Playful City USA Community, a national recognition program honoring cities and towns for making their cities more playable; and health and recreation friendly. The City of Owensboro works to drive sports and recreation tourism, hosting events and tournaments, etc., resulting in an average of \$11-\$17 million in economic impact annually.

The Owensboro Sportscenter, a 5,000-seat, air-conditioned auditorium/arena, is home to local high school and college basketball. The City has several times hosted the NCAA Division II Men’s “March Madness” Basketball Tournament and the Kentucky 3<sup>rd</sup> Region Boys’ and Girls’ High School Basketball Tournament at this site.

Owensboro high schools participate in all major team sports offered by the Kentucky High School Athletic Association, and often at least one of these schools is in serious contention for state champion for various sports. Owensboro High School won its fifth boys high school state basketball championship in 2015.

The Kentucky Wesleyan College basketball team has been referred to as the “UCLA of Small College Basketball.” The Panthers are a perennial powerhouse in NCAA’s small college basketball ranks and have won eight NCAA II National Tournaments.

In addition, the Owensboro Sportscenter is now home to the Kentucky Mavericks, a professional team in the Premiere Basketball League. The team moved to Owensboro from Shreveport, Louisiana in 2016. The Mavericks won back to back ABA/Pro Basketball National championships in 2010 & 2011. In 2016, they also broke the century mark by winning their 103<sup>rd</sup> straight game.





The Owensboro Softball Complex, located in Jack C. Fisher Park, has been the site of more than 30 national level softball and baseball world series' and championships since 2001. The Complex is a multiple recipient of the NSA Outstanding Park Award, and the City has received the ASA James Ferrall Award of Excellence on tournament operations multiple times since 2001. The City successfully hosted the three largest Amateur Softball Association's (ASA) National Championships in the history of the ASA: 2004 ASA Men's Class D Nationals-143 teams, 2005 ASA Girls 14 & under Class A Fast Pitch National Championship-144 teams, and 2008 ASA Girls 16 & Under Class A Fast Pitch National Championship-144 teams.

The Owensboro Parks and Recreation Department, in partnership with Owensboro Catholic High School, was awarded the honor of hosting the KHSAA Girls Fast Pitch Softball State Championship in 2004, 2005, and 2008 through 2018. Anything more than a three-year award to the same host community is unprecedented in the history of the event, and the recent extension to eleven consecutive years speaks volumes regarding the caliber of our facilities and staff. The Owensboro Catholic Lady Aces have earned five state fast-pitch softball titles since 1998.

On weeknights throughout the season, the softball complex is home to 450 youth t-ball players, 100 youth baseball players, and 1,200 adult softball players. All of the leagues are coordinated by the Owensboro Parks and Recreation Department.

All Owensboro residents (children, teens, adults, and seniors) have many recreational options, including golf, tennis, softball, volleyball, ice-skating, soccer, football, baseball, and basketball. There are also developmental and instructional programs in t-ball, soccer, cheerleading, tumbling, tennis, golf, tae-kwon do, baseball, softball, volleyball, ice-skating, swimming, and fishing. The City opened its new Edge Ice Arena in August 2009, replacing a facility that was built in 1963. Owensboro Youth Hockey Association, Inc. is open to youth ages 4-18. The Owensboro Youth Soccer League involves youth ages 6-19 during spring and fall seasons. Owensboro Youth Baseball develops young people ages 6-18 in baseball. In 2014, the City opened a new 14,000 square foot Skate Park, and in 2015, a new indoor-outdoor 15-court tennis complex was opened.

Owensboro's 2010 purchase of Ben Hawes Park from the State of Kentucky has allowed for further enhancement of recreational facilities in the area, among them miles of recently renovated mountain biking/hiking trails and a new Soap Box Derby track. The Owensboro Lions Club brought the Soap Box Derby back to Owensboro in 2001 after a 36-year absence. After hosting the event on a city street



course since 2001, construction was recently completed on a new dedicated course in Ben Hawes

Park. This is the result of a combined commitment of the Owensboro Lions Club, its sponsors, and the governments of the City of Owensboro and Daviess County. This Soap Box Derby track hosts several events each year. In recent years, we've had several veterans from this local track place well in the national All American Soap Box Derby in Akron, Ohio. In 2015, our area produced three Rally Division World Champions.

### **Multi-Cultural**



Owensboro Sister Cities promotes global understanding between our City and other world communities by assisting local governmental entities with proper protocol and reception of foreign dignitaries and visitors. The City and Owensboro Sisters Cities hope to promote the expansion and development of international trade. Owensboro Sisters Cities promotes two Sister City communities: Olomouc, Czech Republic, and Nisshin City, Japan. Also, a Sister Region agreement under Sister Cities International has been reached between

the Green River Area Development District (GRADD) representing a seven-county area in Western Kentucky and the Olomouc Kraj (Region), comprising thirteen counties in the Central Moravia area of the Czech Republic.

### **The Government**

Owensboro operates under a City Manager form of government. The Board of Commissioners includes our Mayor and four Commissioners. Citizens elect the Commissioners at large on a non-partisan ballot. The Mayor is elected for a four-year term and the Commissioners for two-year terms. The Mayor and Commissioners have equal voting power. The Commission sets the policies that govern the City. It appoints citizen advisory groups that help in the decision-making process. The City Manager is appointed by the Board and is responsible for the day-to-day operations of City employees. Department managers are responsible for their various departments and report to the City Manager.

**2016-2017 BUDGET OVERVIEW**

**All Appropriated Funds and Internal Service Fund Information**

<b>Budgeted Funds</b>	<b>Revenue (Before Transfers)</b>	<b>Expenditure (Before Transfers)</b>	<b>Operating Transfers In/(Out)</b>	<b>Net Excess (Deficit)</b>	<b>Estimated Beginning Fund Balance</b>	<b>Capital Transfers In/(Out)</b>	<b>Estimated Ending Fund Balance</b>
General	\$ 45,724,269	\$ 41,032,130	\$ (6,214,826)	\$ (1,522,687)	\$ 8,630,310	\$ (65,000)	\$ 7,042,623
Sanitation	7,373,916	6,342,953	0	1,030,963	6,553,304	0	7,584,267
Transit	1,655,540	2,622,807	952,867	14,400	0	0	14,400
Recreational	1,932,806	3,244,288	1,311,482	0	0	0	0
Community Development	598,272	598,272	0	0	0	0	0
Capital Projects	0	65,000	0	(65,000)	1,198,816	65,000	1,198,816
Your Community Vision	5,434,779	3,887,046	(2,889,482)	(1,341,749)	1,348,376	0	6,627
GIS	321,632	428,842	107,211	0	30,176	0	30,176
Central Dispatch	573,460	2,293,841	1,720,381	0	6,188	0	6,188
Economic Development	3,212,540	1,816,470	(1,506,259)	(110,189)	1,022,408	0	912,219
Downtown Revitalization	3,600,120	0	(3,782,830)	(182,710)	3,162,097	0	2,979,387
Downtown Operations	3,574,428	4,120,147	394,491	(151,228)	564,594	0	413,366
Debt Service	3,159,090	13,196,081	10,036,991	0	0	0	0
Sponsors/Scholarships	6,800	11,370	0	(4,570)	23,078	0	18,508
Drug Funds	74,100	105,489	(55,000)	(86,389)	245,939	0	159,550
Property Recovery	4,100	15,341	0	(11,241)	82,165	0	70,924
Grant Fund	0	25,000	25,000	0	0	0	0
<b>Total Budgeted Funds</b>	<b>\$ 77,245,852</b>	<b>\$ 79,805,077</b>	<b>\$ 100,025</b>	<b>\$ (2,430,400)</b>	<b>\$ 22,867,451</b>	<b>\$ 0</b>	<b>\$ 20,437,051</b>
<b>Internal Service Funds</b>							
Facilities Maintenance	\$ 3,642,704	\$ 3,642,704	\$ 0	\$ 0	\$ 911,130	\$ 0	\$ 911,130
Garage	1,354,356	1,354,382	0	(26)	58,385	0	58,359
Insurance	6,799,490	6,643,082	0	156,408	404,123	0	560,531
Facilities Replacement	2,405,862	2,439,613	0	(33,751)	1,648,485	0	1,614,734
<b>Total Internal Service</b>	<b>\$ 14,202,412</b>	<b>\$ 14,079,781</b>	<b>\$ 0</b>	<b>\$ 122,631</b>	<b>\$ 3,022,123</b>	<b>\$ 0</b>	<b>\$ 3,144,754</b>

Total budgeted appropriations including transfers is: \$ 109,116,109

### FUND BALANCES CHANGING BY MORE THAN 10%

**General Fund:** The decrease in fund balance is primarily due to increased cost of economic development in the community, partially offset by lower net profit revenues.

**Sanitation:** The increase in fund balance is due to incremental revenues from a rate increase effective July 1, 2015. This is the first increase in rates since 2000.

**Your Community Vision:** The decrease in fund balance is primarily due to the planned completion of several projects; the largest of these projects being Harsh Ditch and Scherm Ditch stormwater projects. For a full description of the projects in the 2016-2017 Your Community Vision budget, see the Capital tab.

**Economic Development:** The decrease in fund balance is due to an increase in large economic development projects and annual debt service payments.

**Downtown Operations:** The decrease in fund balance is due to the intentional utilization of the fund balance for the operations of the convention center.

**Sponsors/Scholarships:** The decrease in fund balance is due to the intentional utilization of the fund balance for providing higher level of scholarships in 2016-2017.

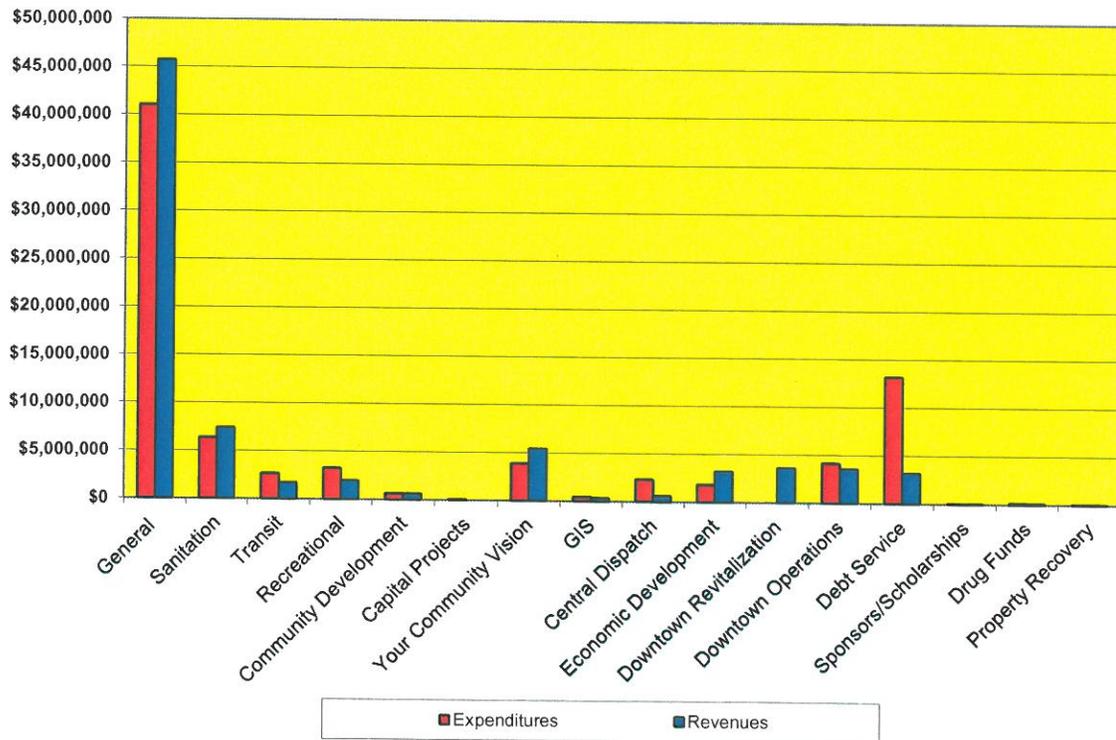
**Drug & Property Recovery Funds:** The decrease in fund balance is due to utilizing the funds to train and equip the Police Department to address the drug issues in the community.

**Insurance Fund:** The increase in fund balance is due to lower than expected insurance claims costs.

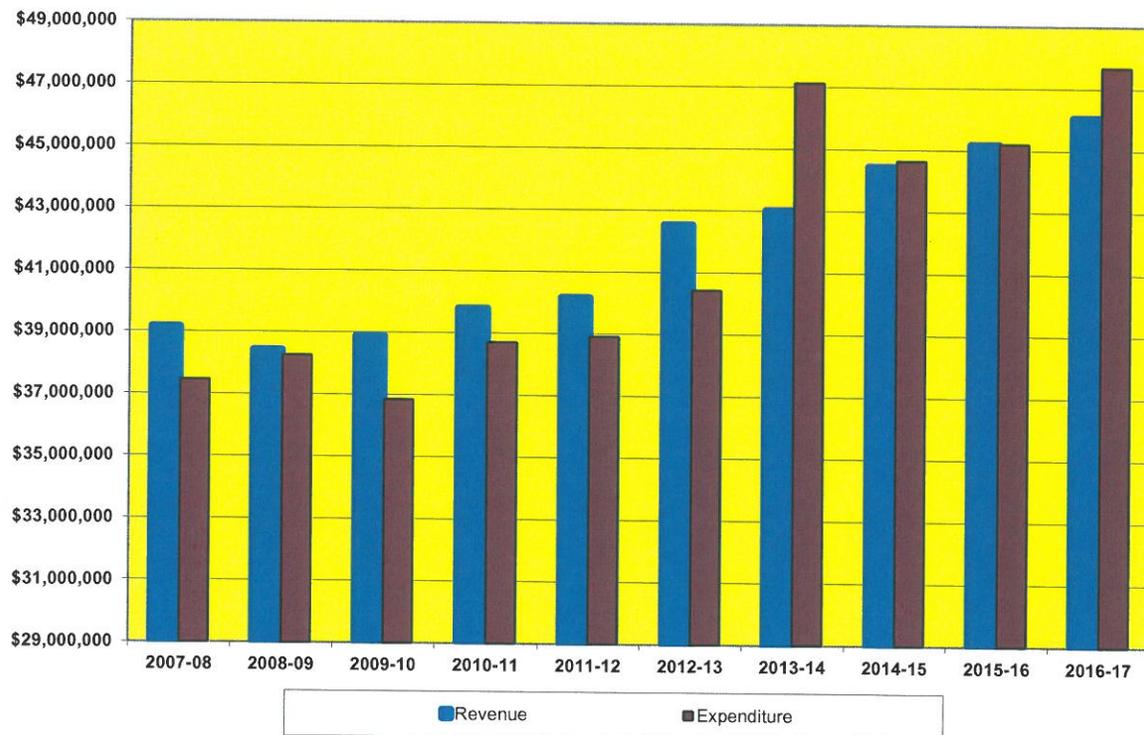
**Detail of 2016-2017  
Revenues, Appropriations and Changes in Fund Balance**

	<u>GENERAL</u>	<u>ENTERPRISE</u>	<u>OTHER GOV'T FUNDS</u>	<u>INTERNAL SERVICES</u>	<u>GRAND TOTAL</u>
Current Resources (net of transfers)					
Revenues					
Taxes	\$ 12,994,275	\$ 0	\$ 394,000	\$ 0	\$ 13,388,275
Licenses & Permits	19,798,270	0	11,465,488	0	31,263,758
Fines, Forfeitures & Interest	98,000	0	40,000	0	138,000
Use of Property	643,857	124,000	139,200	0	907,057
Intergovernmental	9,873,295	287,000	4,330,822	0	14,491,117
Charges for Services	1,507,155	12,910,782	0	14,202,412	28,620,349
Grants	99,812	1,527,940	0	0	1,627,752
Franchises	457,505	0	170,000	0	627,505
Issuance of Debt	0	0	10,000	0	10,000
Other	252,100	23,000	80,800	0	355,900
Subtotal Revenues	45,724,269	14,872,722	16,630,310	14,202,412	91,429,713
Current Requirements (net of transfers)					
Current Operations					
Salaries/Benefits	25,265,594	5,508,902	1,798,060	7,975,047	40,547,603
Maintenance	5,044,430	1,445,404	140,380	466,836	7,097,050
Supplies	1,584,686	1,341,129	115,151	893,206	3,934,172
Utilities	795,678	449,544	134,514	27,760	1,407,496
Other	1,503,731	6,901,767	2,597,538	1,791,073	12,794,109
Capital	1,544,911	1,112,291	4,007,185	2,925,859	9,590,246
General Government	3,280,716	0	0	0	3,280,716
Agencies	2,012,384	0	0	0	2,012,384
Subtotal Current Operations	41,032,130	16,759,037	8,792,828	14,079,781	80,663,776
Debt	1,830,714	257,755	21,101,653	0	23,190,122
Property	0	0	0	0	0
Subtotal Expenditures	42,862,844	17,016,792	29,894,481	14,079,781	103,853,898
Operating Transfers In (Out)	(4,384,112)	3,023,806	11,459,631	0	10,099,325
Capital Transfers In (Out)	(65,000)	0	65,000	0	0
Net Excess (Deficit)	(1,587,687)	879,736	(1,739,540)	122,631	(2,324,860)
Estimated Beginning Fund Balance	8,630,310	7,148,074	7,091,758	3,022,123	25,892,265
Estimated Ending Fund Balance	\$ 7,042,623	\$ 8,027,810	\$ 5,352,218	\$ 3,144,754	\$ 23,567,405

### 2016-2017 Expenditure and Revenue Comparisons for All Appropriated Funds



### 10-Year Historical Revenue/Expenditure Trend General Fund



## WHAT IS THE CITY BUDGET?

Every year the City Commission adopts a Budget for the next fiscal year (the City's fiscal year runs from July 1 of one year through June 30 of the next year). The Budget is the City's business and financial plan for the year.

The Budget has two purposes. The purposes are to set goals, objectives, and service levels for the City to meet during the next year, insuring the provision of City services to Owensboro residents, and to estimate and allocate the money the City will take in and spend during the year.

In many ways the City's budget is like a household budget. Every year we sit down and estimate what we think our income will be for the coming year, and we make plans on how to spend and save this income.

There are some key differences, however, between the City and a household budget. Our income (called revenue) can fluctuate substantially within a given year or from year to year. It is not like having a known paycheck to spend or save. There are very few sources of income over which the City has direct control. For example, we have no control over property tax revenue; it can fluctuate depending on the number of homes sold in the community and the amount of building activity. The level of building activity also impacts other sources of revenue such as building permit fees. These are revenues that have a somewhat direct relationship with the general state of our economy, or in the case of occupational/net profit fees, the number of good paying jobs available in the community.

We have a little more certainty and control over how much money we spend, but even that has some impacts and restrictions that reduce our flexibility. The federal government and state government require that we incur additional expenses, such as Medicare contributions and required methods of compensating for overtime mandated by federal law. In addition, we do not, in most cases, have the ability to stop doing things simply because we do not have the income. Police and fire protection are good examples. Even if revenue decreases substantially, we still need to be able to staff the fire stations and provide a minimum level of police patrol services.

It is important to remember that the numbers in the budget are estimates. Many things happen during the year that impact our income and spending. However, we try to budget as best we can. We estimate revenues realistically to insure that there are adequate funds to meet our needs. We maintain adequate reserves to protect us from future unknowns.

## WHAT ARE "FUNDS"?

The City's Budget is financed by the use of different "funds." A fund can be thought of as a separate bank account used for specific purposes. The **General Fund** is the City's main operating fund used to pay for traditional City services such as police and fire protection, administration, and street maintenance. These activities utilize most tax dollars, such as property tax and occupational/net profit fees, but are also supported by licenses and permits, user fees, and investment earnings. Some activities in the General Fund, such as building inspection or photo copying, are intended to be substantially self-supporting through fees for services provided and charged to individuals.

Another major group of City funds are called **Enterprise Funds**, used to account for specific services funded directly by fees and charges to users. In Owensboro, these funds include most recreation activities, e.g. Ben Hawes Golf Course, the Sportscenter, etc., Sanitation, and Transit. The intent is that the funds be completely self-supporting and not be subsidized by general revenue or taxes. These funds are accounted for as if each activity were a separate, independent non-profit business of the City.

The City also maintains a **Capital Improvement Fund**. A capital improvement is usually a large construction project such as reconstruction of a roadway, the development of parkland, or the construction of a building.

Finally, the City maintains **Debt Service, Special Revenue, Internal Service, and Economic Development Funds**. Debt Service funds are used to pay the principal and interest payments associated with retiring bonds issued by the City. Special Service funds set aside special revenue,

## 2016-2017 Budget

i.e., the Community Development Block Grant (CDBG) federal revenue, which is restricted in its use. Internal Service funds, such as the City Garage Fund or the Facilities Maintenance Fund, capture revenue received from user departments as user charges. The Economic Development Fund was set up to capture anticipated incremental increases in revenue as a result of occupational taxes, along with grants, and to track the cost of incentives against the revenue generated.

### HOW IS THE BUDGET PREPARED?

Staff prepares the budget each year, detailing what is necessary to provide City services for the next year, identifying various department objectives and significant policy issues for Commission direction. After delivery of the proposed budget to the Commission, the Commission holds public budget hearings in late April or early May to provide the public the opportunity to make any comments or suggestions regarding the budget. The Commission then adopts the budget as it may be amended during the budget hearings. An Annual Budget is subsequently adopted, formally incorporating in a single document the changes that were directed during the budget hearings.

Staff prepares a budget document for the City Manager to insure that the spending authority proposed by the City Manager carries with it an anticipated level of service. The budget process is designed to integrate the managerial task of planning with the quantitative task of presenting expenditure requests for approval. It is inherent in the budget preparation process that individual department managers have the most insight into their own operations and should be the ones to identify and support the programs they are able to provide, as well as benefits and costs of those programs. The budget document follows the format of presenting discrete programs (groupings of interrelated functions within a department, such as a division) for analysis and approval by the City Commission.

CITY OF OWENSBORO		
2016-2017 BUDGET CALENDAR		
DATE	RESPONSIBILITY	ACTION
January 22	Finance Dept	Salary information sent out to departments for review/update
January 26	Finance Dept	Review budget process at staff meeting
January 29	Finance Dept	Mail Agency Funding Request Applications
February 1	All Departments	Salary information due back to Finance.
February 2	Finance Dept	Salary information entered into Departmental Budgets
February 5	Finance Dept	Utilities, Insurance, Fuel, Computer equipment & Software, & Cell phone budgets entered into departmental spreadsheet
February 12	Public Works	Buildings & Grounds Mtc, Garage, and Replacement budget to Finance
February 19	Finance Dept	Buildings & Grounds Mtc, Garage, and Replacement, entered in departmental worksheets
Week of February 22	Finance/All Departments	Make appointment to review budget with Finance if needed
February 26	Finance/Agencies	Agency Funding Requests due
March 4	All Departments	Submit budget requests to Finance
March 7	Finance	Lock down all budget files (future budget revisions to be made by Finance)
March 14	Finance	Departmental budgets to City Manager for review.
March 17-22	City Manager/Finance Department Managers	Review requests with department managers
March 29	All Departments	Budget meeting to review changes with City Manager
April 8	Finance Dept	Distribute draft budget to Mayor and Commissioners
April 12	Mayor/Commissioners	Work session
May 3	Mayor/Commissioners	First reading, Public Hearing
May 17	Mayor/Commissioners	Second reading
June	Finance Department	Prepare adopted budget in final form
June	City Clerk	Publish ordinance adopting budget

## BUDGETS AND BUDGETARY ACCOUNTING

The City follows these procedures in adopting its budget and establishing the budgetary data reflected in its financial statements:

1. Prior to May 1, the City Manager obtains estimates from department heads to prepare the proposed operating budget.
2. Prior to June 1, the City Manager submits to the City Commission a proposed operating budget and 5-year Capital Improvement Program (CIP) for the fiscal year beginning July 1. The operating budget includes proposed operating expenditures, fund transfers, the first year of the proposed five-year CIP, and the means for financing them.
3. The proposed budget is discussed in work sessions open to the public, and a public hearing is conducted to obtain taxpayer comments prior to approval of the budget.
4. The City Manager is authorized to transfer within departments budgeted fund amounts. Any revisions that increase or decrease the total expenditures of any department or fund must be approved by the City Commission via an ordinance.
5. The budgets of the general government fund types, such as: the General Fund, the Special Revenue Funds, the Debt Service Fund and the Capital Projects Fund are prepared on a modified accrual basis. This means that the obligations of the City are budgeted as expenditures, but revenues are recognized only when they are measurable and available. The Enterprise Funds also record expenditures in the accounting records when a commitment is made, while revenues are recognized when they are earned.

The Comprehensive Annual Financial Report (CAFR) reflects the City's financial status on the basis of generally accepted accounting principles (GAAP). The City prepares its budget on the same basis as its audited financial statement, with the following exceptions:

Compensated Absences Liabilities are recorded as a liability on a GAAP basis, as opposed to being expended when paid on a budget basis.

Long-Term Debt principal payments are recorded as a reduction to the outstanding liability on a GAAP basis, as opposed to being expended when paid on a budget basis.

6. Government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are proprietary fund and fiduciary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.
7. Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose the government considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. As under accrual accounting, expenditures are generally recorded when a liability is incurred. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.
8. Property taxes, franchise taxes, licenses, and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. All other revenue items are considered to be measurable and available only when cash is received by the government.
9. Encumbrance accounting, under which purchase orders, contracts, and other commitments for the expenditure of monies are recorded in order to reserve that portion of the applicable appropriation, is employed as an extension of formal budgetary integration in the General Fund and Special Revenue Funds for which annual budgets have been adopted. Encumbrances outstanding at year-end are reported as reservations of fund balances since they do not constitute expenditures or liabilities.

**OTHER PLANNING PROCESSES**

The City also has other planning processes. They are important because of their long-term impact on future City budgets. The following chart illustrates the other planning processes that the City has:

<b>Type of Planning Process</b>	<b>Description of Process</b>	<b>Budget Impact</b>
City-Wide Comprehensive Plan	A long-range plan that looks at land use, zoning, housing, economic development, transportation, and community facilities.	The results of this plan will impact how city resources will be allocated in future budgets.
Capital Project Plan	Five-year plan includes project listing by plan year.	Provides for a predictable funding level from year to year to allow adequate planning for debt service requirements and operating costs of new facilities and infrastructure improvements.
Fleet and Facilities Replacement	Five-year plan to replace certain vehicles and heavy-duty equipment.	The City continues its funding for foreseeable capital expenditures and to allocate that cost over the respective number of years.
Information Technology and Management Systems	To address computer hardware/software needs of City departments.	Allows for funding of replacement, maintenance and network infrastructure replacements. Annual replacement decisions are determined considering changing software technology.

## FINANCIAL AND FISCAL POLICIES

The City operates under certain financial and fiscal policies with respect to budget, revenues, expenditures, debt, assets and reserves. These policies represent an initial effort to establish written policies for guiding the City's financial management practices. While some of the policies are specific and will limit certain types of financial activity, they are not intended to restrict the City's ability and responsibility to respond to emergency or unusual service delivery needs above or beyond the limitations established by these policies.

### BUDGETARY POLICIES

The City shall adopt a balanced budget for each of its funds, wherein expenditures may not exceed anticipated revenues plus available unreserved fund balance.

Budgetary control will be at the departmental level.

Basic and essential services provided by the City will receive first priority for funding.

The City will not use debt to fund current operating expenditures.

The Comprehensive Annual Financial Report (CAFR) reflects the status of the City's finances on the basis of generally accepted accounting principles (GAAP). In most cases, this conforms to the way the City prepares its budget.

### REVENUE POLICIES

The City will strive to maintain a broad and diversified revenue base that will protect it from short-term fluctuation in any one revenue source.

The City will annually review all City fees. It is the goal that such fees are paid by those who benefit from a service. Fees are set at levels that fully support the cost of an activity, except when the Commission determines that a subsidy is needed to better serve the public interest.

One-time revenues will only be used for one-time expenditures, including capital and reserves.

### EXPENDITURE POLICIES

The City will maintain a budgetary control system to ensure it adheres to the adopted budget.

The City will estimate expenditures on an objective and reasonable basis.

The City will provide salaries and benefits at competitive levels.

### DEBT POLICIES

The City will limit long-term debt solely to those capital improvements that cannot be financed from current revenue sources.

The City will maintain a policy of full disclosure in financial reports and bond requirements.

### CAPITAL BUDGET POLICIES

The City will make all capital improvements in accordance with an adopted and funded capital budget.

The annual five-year Capital Improvement Program (CIP) includes design, development, implementation, and operating and maintenance costs. The CIP will identify the estimated full cost and potential funding sources for each proposed capital project, including annual operating cost estimates associated with the project, prior to submitting proposed projects for approval.

### RESERVE POLICIES

The City will develop and annually review reserve guidelines to protect from emergencies and future uncertainties and to finance unforeseen opportunities and/or requirements.

Unreserved, undesignated fund balances will be maintained in the general fund in accordance with reserve guidelines established by the Commission, to provide for revenue and expenditure budget fluctuations, unanticipated emergencies, economic uncertainties, economic development opportunities, and future capital projects.

Restricted reserves will be maintained as required for bond security, and designated reserves and liability accounts for liability claims, workers' compensation claims, accrued vacation, vested accrued sick leave, and other lawfully imposed liabilities of the City.

The City will maintain working capital in the Facilities Maintenance Fund, set up as an internal service fund, to enable the timely maintenance of buildings and facilities.

The City will maintain working capital in the Fleet and Facilities Replacement Fund, set up as an internal service fund, to ensure timely replacement of equipment, roofs and vehicles.

### INVESTMENT POLICIES

All investments will address safety, liquidity and yield, in that order of priority.

#### Interest Rate Risk

The City recognizes that some level of risk is inherent in any investment transaction. Losses may be incurred due to issuer default, market price changes, or closing investments prior to maturity due to unanticipated cash flow needs. Diversification of the City's investment portfolio by institution, type of investment instrument, and term to maturity is the primary method to minimize investment risk.

With the exception of fully insured or fully collateralized investments, and except for authorized investment pools, no more than twenty-five percent of the City's total

## 2016-2017 Budget

investment portfolio shall be invested in a single security type or with a single financial institution. Unless matched to a specific cash flow need, no more than fifty percent of the funds shall be invested in securities maturing more than ten years from the date of purchase.

### Credit Risk

The City's investment policy limits investments to obligations of the U.S. and its agencies and instrumentalities, obligations backed by the full faith and credit of the U.S. or a U.S. government agency, obligations of any corporation of the U.S. government, certificates of deposit issued by FDIC insured or similarly collateralized institutions, and bonds and securities of states, local governments, or related agencies in the U.S. rated in one of three highest categories by a nationally recognized rating agency. The City's investments in U.S. government agencies listed above were rated A1 by Moody's.

### Custodial Credit Risk

For an investment, custodial credit risk is the risk that, in the event of the failure of the counterparty, the City will not be able to recover the value of its investments that are in the possession of an outside party. All of the City's investments in U.S. government agencies were held by the counterparty and carry the explicit guarantee of the U.S. government. It is the City's policy that all cash and investments maintained in any financial institution named as a depository be collateralized. In order to anticipate market changes and provide a level of security for all funds, the collateralization level shall be 102% of the market value of principal, plus accrued interest. Collateral shall always be held by an independent third-party custodian with whom the City has a current custodial agreement.

The Director of Finance & Support Services annually reviews the City's Investment Policy and recommends revisions, as appropriate. The City will invest funds in a manner that provides the highest investment return with the maximum security of principal while meeting the daily cash flow demands of the City and conforming to all state statutes and City regulations governing investment of public funds.

The following are the City's primary investment objectives, in order of priority:

**Safety.** The foremost objective of the investment program is safety of principal. Investments will be undertaken in a manner that seeks to ensure the preservation of capital in the overall portfolio. To attain this objective, diversification is required in order that potential losses on individual securities do not exceed the income generated from the remainder of the portfolio.

**Liquidity.** The investment portfolio shall remain sufficiently liquid to meet all operating requirements that might be reasonably anticipated.

**Return on Investment.** The investment portfolio shall be designed with the objective of attaining a market rate of return throughout the budgetary and economic cycles, taking

into account the City's investment risk constraints and the cash flow characteristics of the portfolio.

## **FINANCIAL REPORTING POLICIES**

The City's accounting and financial reporting systems will be maintained in conformance with generally accepted accounting principles as they apply to governmental accounting. Periodic financial reports and status reports will be submitted to the Commission, distributed to departments, and made available to the public. Full disclosure will be provided in general financial statements and bond representations.

An independent public accounting firm will perform an annual audit with the subsequent issuance of a Comprehensive Annual Financial Report.

## **LONG-TERM FINANCIAL POLICIES**

The City will forecast its expenditures and revenues for each of the next five years for all of its major and capital funds. These forecasts are monitored monthly and updated on an annual or as-needed basis. The forecast is based on the current budget and projects future revenues and expenditures, both operating and capital.

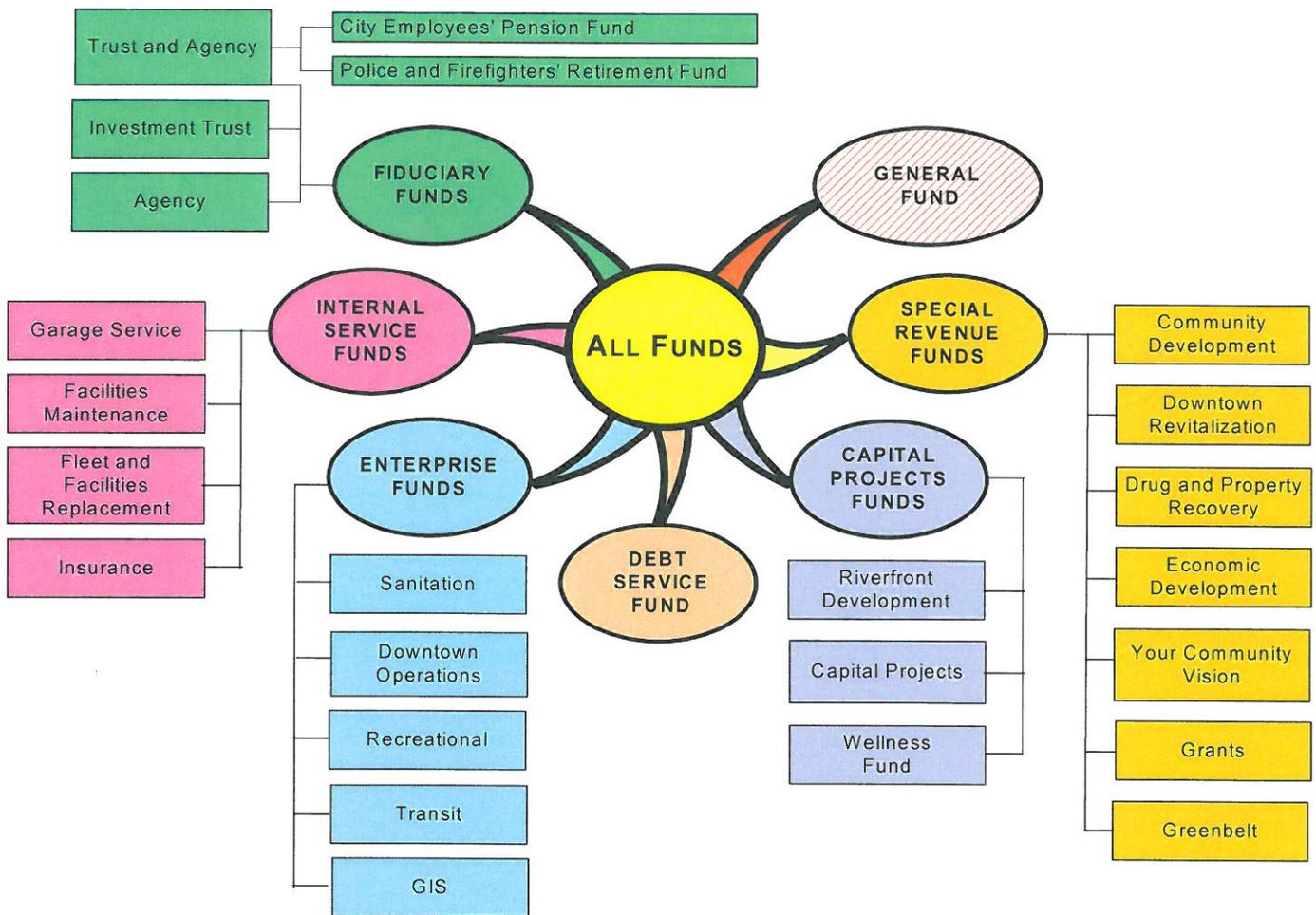
The long-term forecast is of particular importance with the various projects that the City has committed to; such as, additional stormwater projects, the International Bluegrass Museum, the Gateway Commons Hwy 54 TIF and Downtown TIF Projects. Of importance also are the operational and replacement costs of the Smothers Park and the Convention Center.

FUND ACCOUNTS DISCUSSION

City accounts are organized and operated on the basis of funds and account groups. A fund is an independent fiscal and accounting entity with a self-balancing set of accounts. Governmental fund financial statements are reported using the current financial resources measurement focus and modified accrual basis of accounting.

Fund accounting segregates funds according to the intended purpose and is used to aid management in demonstrating compliance with finance-related legal and contractual provisions.

The City maintains a minimum number of funds consistent with legal and managerial requirements. Account groups are a reporting device to account for certain assets and liabilities of governmental funds not recorded directly in those funds. Major funds are designated; all funds are described. There are five major governmental funds (General Fund, Your Community Vision, Downtown Revitalization, Debt Service, and Capital Projects) and two major enterprise funds (Sanitation and Downtown Operations).



**GENERAL FUND (MAJOR FUND)**

General operating fund of the City – accounts for all general tax revenues and other receipts not allocated by law, ordinance or contractual agreement to other funds. This fund pays for general operating expenditures, fixed charges and capital improvement costs not paid through other funds.

**SPECIAL REVENUE FUNDS**

Established to account for revenue from specific taxes, governmental grants or other revenue sources designated to finance particular City functions and/or activities. Special Revenue Funds of the City are:

- **Community Development Fund.** Established to account for grants awarded for community development. Resources are restricted to activities directed toward satisfying the primary objective of developing viable urban communities and expanding economic opportunities, principally for individuals or families of low and moderate income.
- **Downtown Revitalization Fund (MAJOR FUND).** Established to account for revenues and expenditures for funding of downtown revitalization.
- **Drug and Property Recovery Fund.** Established to account for funds obtained through drug law enforcement efforts.

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- **Economic Development Fund.** Established to monitor incentives disbursed for economic development of the City and the increased revenues resulting from that development. The City's intent is to provide incentives that result in increased revenue to offset the incentives within a five-year period.
- **Your Community Vision Fund (MAJOR FUND).** Established to account for revenues derived from a .33% occupational license tax increase; revenues are used to fund expenditures of Your Community Vision capital projects (no operating expenditures).
- **Grant Fund.** Established to account for miscellaneous grant funds received by various departments of the City.
- **Greenbelt Fund.** Established to account for federal grant funds for constructing recreational area.

### CAPITAL PROJECTS FUNDS

Accounts for capital improvements, except those accounted for in proprietary funds:

- **Riverfront Development Fund.** Established to account for revenues and expenditures for funding of riverfront development projects.
- **Capital Projects Fund (MAJOR FUND).** Established to account for acquisition, issuance of debt, or construction of major capital projects purchased with funds from long-term borrowings.
- **Wellness Fund.** Established as an unreserved fund to account for capital projects related to wellness.

### DEBT SERVICE FUND (MAJOR FUND)

Established to account for accumulation of resources and payment of general obligation bond principal and interest from government resources.

### ENTERPRISE FUNDS

Used for operations (a) that are financed and operated in a manner similar to private business enterprises, where the City's intent is that costs (expenses, including depreciation) of providing goods or services to the public on a continuing basis be financed or recovered primarily through user charges; or (b) where the governing body has decided that periodic determinations of revenues earned, expenses incurred and/or net income is appropriate for capital maintenance, public policy, management control, accountability or other purposes.

- **Sanitation Fund (MAJOR FUND).** Established to more effectively manage and account for the operations of the Sanitation Department.
- **Downtown Operations Fund (MAJOR FUND).** Established to manage and account for operational costs of convention center and downtown amenities.
- **Recreational Fund.** Established to manage and account for operations of the swimming pools, golf course, ice arena, softball complex, Sportscenter, and tennis facility.

- **Transit Fund.** Established to manage and account for operations of the Transit Department.
- **Geographical Information System (GIS) Fund.** Established to manage and account for operations of the GIS division of the Information Technology Department.

### INTERNAL SERVICE FUNDS

Used to account for financing of goods and services provided by one department or agency to other departments or agencies of the City on a user charge basis:

- **Garage Operations Fund.** Established to account for garage maintenance provided to City departments.
- **Facilities Maintenance Fund.** Established to account for maintenance provided to departments within the City.
- **Fleet and Facilities Replacement Fund.** Established to account for foreseeable capital expenditures and to straight-line that cost over 30 years.
- **Insurance Fund.** Established to account for City health/workers' compensations insurance programs.

### FIDUCIARY FUNDS

- **Trust and Agency Funds.** Used to account for assets the City holds in a trustee capacity or as an agent for individuals, private organizations, other governments and/or other funds. Pension Trust Funds are accounted for primarily as Enterprise Funds are since capital maintenance is critical. Agency Funds are custodial in nature (assets equal liabilities) and do not involve measurement of results of operations. The Pension Trust and Agency Funds of the City are as follows:
  - **City Employees' Pension Fund.** The City Employees' Pension Fund (a contributory defined benefit plan) was created by ordinance on August 13, 1946, under Kentucky Revised Statutes Sections 90.310 to 90.410. It covers all employees of the City and Owensboro Municipal Utilities, except for the Owensboro Riverport Authority, City's police and firefighters, and those employees who elected to transfer into the CERS.
  - **Police and Firefighters' Retirement Fund.** The Police and Firefighters Retirement Fund (a contributory defined benefit plan) was created by ordinance, March 26, 1928, under KRS Sections 95.851 to 95.991. It covers City of Owensboro employees in the police and fire departments who elected not to transfer into the CERS.
- **Investment Trust Fund.** Established to account for monies of legally separated entities that participate in the City-sponsored external investment pool.
- **Agency Fund.** This fund is custodial in nature and does not present results of operations or have a measurement focus. This fund is used to account for assets that the government holds for others in an agency capacity. It also accounts for school district tax collection and payment to the Owensboro Board of Education and deferred compensation assets held for employees (according to IRS §457).

**SCHEDULE OF SOURCES AND USES BY FUND**  
**(Does not include transfers or internal service funds)**

Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017
<b>General Fund</b>				
Revenue Sources				
Taxes	\$ 12,027,938	\$ 12,231,213	\$ 12,804,825	\$ 13,019,275
Licenses & Permits	18,051,611	18,291,215	20,140,343	19,798,270
Fines & Forfeitures	90,775	90,594	110,000	98,000
Use of Property	683,814	295,552	487,133	643,857
Intergovernmental	9,388,592	9,780,468	9,721,737	9,873,295
Charges for Services	862,243	852,126	927,177	1,038,280
Grants	102,000	100,583	128,035	99,812
Franchises	871,169	883,241	906,397	901,380
Issuance of Debt	15,331	0	0	0
Other	182,962	265,767	234,824	252,100
Total Sources	42,276,435	42,790,759	45,460,471	45,724,269
Expenditures				
General Government	9,736,533	9,576,684	10,097,635	9,356,024
Public Safety	19,680,932	19,628,633	20,734,573	20,994,346
Parks and Recreational	3,363,718	3,506,280	3,505,977	3,449,348
Public Works	4,638,810	3,893,718	5,302,397	4,847,009
Community Services	1,940,473	1,972,610	1,958,546	2,180,188
Parking Garage	52,183	258,247	68,987	205,215
Total Uses	39,412,648	38,836,172	41,668,115	41,032,130
Net General Fund	\$ 2,863,787	\$ 3,954,587	\$ 3,792,356	\$ 4,692,139
<b>Sanitation Fund</b>				
Revenue Sources				
Use of Property	\$ 185,291	\$ (18,178)	\$ 92,000	\$ 9,000
Intergovernmental	27,395	27,384	27,000	27,000
Charges for Services	5,238,248	5,269,523	7,043,240	7,330,916
Other	8,218	7,132	7,000	7,000
Total Sources	5,459,151	5,285,861	7,169,240	7,373,916
Expenditures				
Sanitation Expenditures	5,820,819	5,747,360	6,968,868	6,342,953
Total Uses	5,820,819	5,747,360	6,968,868	6,342,953
Net Sanitation Fund	\$ (361,668)	\$ (461,499)	\$ 200,372	\$ 1,030,963
<b>Transit Fund</b>				
Revenue Sources				
Charges for Services	\$ 151,389	\$ 143,247	\$ 156,000	\$ 126,000
Grants	1,263,112	1,253,916	1,662,344	1,527,940
Other	17,943	17,687	16,000	16,000
Total Sources	1,432,444	1,414,850	1,834,344	1,669,940
Expenditures				
Transit Expenditures	2,704,617	2,678,188	2,695,920	2,622,807
Total Uses	2,704,617	2,678,188	2,695,920	2,622,807
Net Transit Fund	\$ (1,272,173)	\$ (1,263,338)	\$ (861,577)	\$ (952,867)
<b>Recreational Fund</b>				
Revenue Sources				
Charges for Services	\$ 1,686,035	\$ 1,697,295	\$ 1,959,836	\$ 1,932,806
Total Sources	1,686,035	1,697,295	1,959,836	1,932,806
Expenditures				
Parks & Recreation	2,986,233	3,046,345	3,389,673	3,244,288
Total Uses	2,986,233	3,046,345	3,389,673	3,244,288
Net Recreational Fund	\$ (1,300,198)	\$ (1,349,050)	\$ (1,429,837)	\$ (1,311,482)

**SCHEDULE OF SOURCES AND USES BY FUND**  
**(Does not include transfers or internal service funds)**

Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017
<b>Community Development Fund</b>				
Revenue Sources				
Use of Property	\$ 930	\$ 72,829	\$ 8,000	\$ 8,000
Grants	582,908	604,183	1,366,673	590,272
Other	36,784	2,072	0	0
Total Sources	620,621	679,084	1,374,673	598,272
Expenditures				
Community Development	620,621	679,084	1,374,673	598,272
Total Uses	620,621	679,084	1,374,673	598,272
Net Community Development Fund	\$ 0	\$ 0	\$ 0	\$ 0
<b>Capital Projects Fund</b>				
Revenue Sources				
Use of Property	\$ 117,051	\$ 4,538,409	\$ 12,300,000	\$ 0
Intergovernmental	189,900	0	0	0
Grants	151,624	72,620	755	0
Issuance of Debt	0	0	0	0
Other	500,000	0	0	0
Total Sources	958,575	4,611,029	12,300,755	0
Expenditures				
Capital Projects	1,882,450	3,767,840	14,899,297	65,000
Total Uses	1,882,450	3,767,840	14,899,297	65,000
Net Capital Projects Fund	\$ (923,875)	\$ 843,189	\$ (2,598,542)	\$ (65,000)
<b>Your Community Vision Fund</b>				
Revenue Sources				
Licenses & Permits	\$ 5,030,732	\$ 5,085,684	\$ 5,234,832	\$ 5,356,828
Use of Property	86,851	37,121	85,000	35,000
Intergovernmental	0	0	42,951	42,951
Grants	1,194	0	0	0
Issuance of Debt	108,365	3,355,635	6,864,220	0
Other	0	0	29,860	0
Total Sources	5,227,142	8,478,440	12,256,863	5,434,779
Expenditures				
Capital Projects	6,453,484	8,343,736	12,545,676	3,887,046
Total Uses	6,453,484	8,343,736	12,545,676	3,887,046
Net Your Community Vision Fund	\$ (1,226,342)	\$ 134,704	\$ (288,813)	\$ 1,547,733
<b>GIS Fund</b>				
Revenue Sources				
Use of Property	\$ 515	\$ 264	\$ 0	\$ 0
Charges for Services	262,867	252,772	311,295	321,632
Other	0	730	0	0
Total Sources	263,382	253,766	311,295	321,632
Expenditures				
GIS	363,632	377,621	470,736	428,842
Total Uses	363,632	377,621	470,736	428,842
Net GIS Fund	\$ (100,250)	\$ (123,855)	\$ (159,441)	\$ (107,211)
<b>Central Dispatch Fund</b>				
Revenue Sources				
Use of Property	\$ 7,766	\$ 5,998	\$ 0	\$ 0
Intergovernmental	582,942	601,070	545,065	573,460
Total Sources	590,708	607,068	545,065	573,460
Expenditures				
Public Safety	2,061,610	2,062,525	2,594,104	2,293,841
Total Uses	2,061,610	2,062,525	2,594,104	2,293,841
Net O'boro/DavCo Central Dispatch Fund	\$ (1,478,668)	\$ (1,461,455)	\$ (2,049,039)	\$ (1,720,381)

**SCHEDULE OF SOURCES AND USES BY FUND**  
**(Does not include transfers or internal service funds)**

Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017
<b><u>Economic Development Fund</u></b>				
Revenue Sources				
Taxes	\$ 228,511	\$ 230,302	\$ 326,378	\$ 394,000
Licenses & Permits	1,985,979	2,461,858	2,482,213	2,623,540
Use of Property	14,938	23,544	22,000	25,000
Franchises	222,269	217,884	170,000	170,000
Issuance of Debt	0	0	0	0
Total Sources	2,451,697	2,933,588	3,000,591	3,212,540
Expenditures				
Economic Development	5,725,937	2,116,265	2,605,895	1,816,470
Total Uses	5,725,937	2,116,265	2,605,895	1,816,470
Net Economic Development Fund	\$ (3,274,240)	\$ 817,323	\$ 394,696	\$ 1,396,070
<b><u>Downtown Revitalization Fund</u></b>				
Revenue Sources				
Licenses & Permits	\$ 3,224,484	\$ 3,466,755	\$ 3,489,285	\$ 3,525,120
Use of Property	84,545	63,601	90,000	75,000
Issuance of Debt	0	0	0	0
Other	1,500	581,546	0	0
Total Sources	3,310,529	4,111,902	3,579,285	3,600,120
Expenditures				
Downtown Revitalization	19,225,714	236,273	1,052,481	0
Total Uses	19,225,714	236,273	1,052,481	0
Net Downtown Revitalization Fund	\$ (15,915,185)	\$ 3,875,629	\$ 2,526,804	\$ 3,600,120
<b><u>Downtown Operations Fund</u></b>				
Revenue Sources				
Use of Property	\$ 131,294	\$ 83,655	\$ 60,000	\$ 115,000
Intergovernmental	165,624	200,734	250,000	260,000
Charges for Services	0	0	1,681,324	3,199,428
Issuance of Debt	1,600,000	0	0	0
Total Sources	1,896,918	284,389	1,991,324	3,574,428
Expenditures				
Downtown Operations	2,293,614	481,697	2,507,426	4,120,147
Total Uses	2,293,614	481,697	2,507,426	4,120,147
Net Downtown Operations Fund	\$ (2,162,320)	\$ (398,042)	\$ (2,447,426)	\$ (4,005,147)
<b><u>Debt Service Fund</u></b>				
Revenue Sources				
Use of Property	\$ 3	\$ 466	\$ 0	\$ 0
Intergovernmental	508,139	894,046	1,018,971	3,159,090
Issuance of Debt	45,000	24,048,087	0	10,000
Total Sources	553,142	24,942,599	1,018,971	3,169,090
Expenditures				
Debt	8,859,155	33,594,559	9,925,486	13,196,081
Total Uses	8,859,155	33,594,559	9,925,486	13,196,081
Net Debt Service Fund	\$ (8,306,013)	\$ (8,651,960)	\$ (8,906,515)	\$ (10,026,991)
<b><u>Sponsors/Scholarships Fund</u></b>				
Revenue Sources				
Other	\$ 6,476	\$ 6,163	\$ 7,700	\$ 6,800
Total Sources	6,476	6,163	7,700	6,800
Expenditures				
Parks & Recreation	7,690	7,999	11,210	11,370
Total Uses	7,690	7,999	11,210	11,370
Net Sponsors/Scholarships Fund	\$ (1,214)	\$ (1,836)	\$ (3,510)	\$ (4,570)

**SCHEDULE OF SOURCES AND USES BY FUND**  
**(Does not include transfers or internal service funds)**

Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017
<b>Drug Funds</b>				
Revenue Sources				
Use of Property	\$ 19,320	\$ 24,858	\$ 9,000	\$ 8,100
Other	140,701	112,465	61,000	66,000
Total Sources	160,021	137,323	70,000	74,100
Expenditures				
Public Safety	94,251	123,788	108,855	105,489
Total Uses	94,251	123,788	108,855	105,489
Net Drug and Property Rec Funds	\$ 65,770	\$ 13,535	\$ (38,855)	\$ (31,389)
<b>Property Recovery Funds</b>				
Revenue Sources				
Use of Property	\$ 2,458	\$ 1,538	\$ 1,500	\$ 1,600
Other	8,657	8,914	2,500	2,500
Total Sources	11,115	10,452	4,000	4,100
Expenditures				
Public Safety	0	0	25,059	15,341
Total Uses	0	0	25,059	15,341
Net Drug and Property Rec Funds	\$ 11,115	\$ 10,452	\$ (21,059)	\$ (11,241)
<b>Greenbelt Fund</b>				
Revenue Sources				
Use of Property	\$ 0	\$ 579	\$ 0	\$ 0
Total Sources	0	579	0	0
Expenditures				
Capital Projects	0	0	7,000	0
Total Uses	0	0	7,000	0
Net Greenbelt Fund	\$ 0	\$ 579	\$ (7,000)	\$ 0
<b>Grant Funds</b>				
Revenue Sources				
Grants	\$ 0	0	0	0
Total Sources	0	0	0	0
Expenditures				
Other	0	0	0	25,000
Total Uses	0	0	0	25,000
Net Grant Fund	\$ 0	\$ 0	\$ 0	\$ (25,000)
<b>Wellness Fund</b>				
Revenue Sources				
Use of Property	\$ 6	\$ 6	\$ 0	\$ 0
Total Sources	6	6	0	0
Expenditures				
Wellness Fund	0	0	0	0
Total Uses	0	0	0	0
Net Wellness Fund	\$ 6	\$ 6	\$ 0	\$ 0
<b>Total Sources (Revenues)</b>	\$ 66,904,396	\$ 98,245,153	\$ 92,884,413	\$ 77,270,252
<b>Total Uses (Expenditures)</b>	\$ 98,512,475	\$ 102,099,453	\$ 102,850,474	\$ 79,805,077

## Matrix of Primary City Goals by Fund/Departments

The table below indicates which departments are responsible for the City's Mission Statement and key goals. Refer to the departmental sections of this budget for each department's specific activities planned for FY 2016-17 in support of these goals.

Fund/Departments				
	Public Safety	Quality of Life	Economic Development	Government Efficiency

### General Fund

General Government				X
Administration				X
Community Development			X	
Personnel				X
Finance				X
Information Technology				X
Parks Administration/Programs		X		
Police	X			
Fire	X			
Engineering				X
Street				X
Property Maintenance		X		
Community Services		X		

### Internal Service Funds

Facilities Maintenance				X
Garage Services				X
Fleet & Facilities Replacement				X
Insurance				X

### Enterprise Funds

Sanitation				X
Transit				X
Recreation		X		
Downtown Operations				X
GIS				X

### Fiduciary Funds

City Employees Pension				X
Police/Firefighters' Retirement				X
Agency				X

### Special Revenue Funds

CDBG/HOME		X		
Downtown Revitalization				X
Drug and Property				X
Economic Development			X	
Your Community Vision				X
Greenbelt				X

### Capital Projects Funds

Capital Improvement				X
Wellness		X		

### Debt Service Fund

Debt Service				X
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**CITY OF OWENSBORO, KENTUCKY**  
**FIVE YEAR LONG RANGE FINANCIAL FORECAST - ALL FUNDS**  
(in millions)

	Actual 2014-15	Amended Budget 2015-16	Budget 2016-17	Projected 2017-18	Projected 2018-19	Projected 2019-20	Projected 2020-21
<b>Revenues</b>							
Property Tax	\$ 10.0	\$ 10.4	\$ 10.5	\$ 10.9	\$ 11.4	\$ 11.8	\$ 12.3
Occupational License Taxes	16.6	17.5	18.2	24.5	24.8	25.1	25.4
Net Profit License Taxes	3.7	4.5	4.0	4.7	5.5	5.5	5.5
Note and Bond Proceeds	26.8	6.9	0.0	0.0	0.0	0.0	0.0
Regulatory License Taxes	8.8	9.1	9.0	9.1	9.2	9.3	9.4
Intergovernmental	13.2	16.0	20.0	20.4	20.2	20.4	20.4
Investment Earnings	0.5	0.5	0.4	0.2	0.2	0.1	0.2
Fees, License, and Permits	0.4	0.4	0.4	0.4	0.4	0.4	0.4
Fines and Forfeitures	0.1	0.1	0.1	0.1	0.1	0.1	0.1
Rentals	1.1	1.1	1.1	1.1	1.1	1.1	1.1
Charges for Services	21.4	24.8	25.1	25.8	26.5	27.2	27.9
Contributions and Donations	4.6	12.4	0.1	0.1	0.1	0.1	0.1
Dividends form Component Units	7.0	7.1	7.3	8.0	8.7	9.4	10.1
Payments in Lieu of Taxes	2.3	2.3	2.6	2.7	2.8	2.9	3.0
Miscellaneous Income	2.1	1.6	1.2	1.2	1.2	1.2	1.2
Transfer from General fund	6.3	5.8	6.6	6.6	6.6	6.6	6.6
<b>Total Revenues</b>	<b>\$ 124.8</b>	<b>\$ 120.6</b>	<b>\$ 106.7</b>	<b>\$ 116.0</b>	<b>\$ 118.8</b>	<b>\$ 121.3</b>	<b>\$ 123.9</b>
<b>Expenditures</b>							
Wages and Benefits	\$ 33.3	\$ 35.4	\$ 35.4	\$ 37.5	\$ 38.5	\$ 39.9	\$ 41.9
Operations and Maintenance	62.9	56.9	43.6	43.7	44.3	45.3	45.9
Capital Outlay	31.7	40.4	30.1	30.5	30.2	30.8	31.2
<b>Total Expenditures</b>	<b>\$ 127.9</b>	<b>\$ 132.7</b>	<b>\$ 109.1</b>	<b>\$ 111.7</b>	<b>\$ 113.1</b>	<b>\$ 116.0</b>	<b>\$ 119.0</b>
Net increase (Decrease)	\$ (3.0)	\$ (12.1)	\$ (2.4)	\$ 4.3	\$ 5.7	\$ 5.2	\$ 4.9
Beginning Fund Balance	25.9	22.9	10.7	8.3	12.6	18.3	23.5
Ending Fund Balance	\$ 22.9	\$ 10.7	\$ 8.3	\$ 12.6	\$ 18.3	\$ 23.5	\$ 28.5

A long range financial forecast provides a future look at the financial sustainability of the city.

This long range financial forecast is derived by making many assumptions; such as, estimating revenues based on economic conditions, estimating expenditures based on various spending scenarios and market conditions. These estimates are subject to change due to any one of these factors changing. And is, as such, considered a living document. It is not a legally authorized budget.

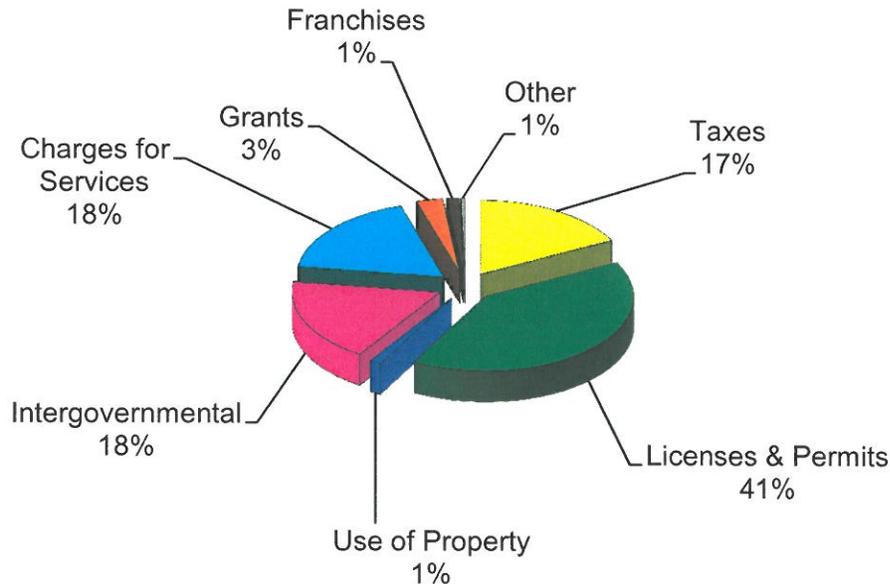
The five year Long Range Forecast is presented in an all funds approach. Made up of all of the funds as reported on pages 50-55 and 63-65.

**WHERE THE MONEY COMES FROM**

Operating Revenue	Actual	Actual	Amended	Budget	%
	2013-2014	2014-2015	Budget	2016-2017	Change
Taxes	\$ 12,256,449	\$ 12,461,515	\$ 13,131,203	\$ 13,413,275	2%
Licenses & Permits	28,292,807	29,305,512	31,346,673	31,303,758	0%
Fines & Forfeitures	90,775	90,594	110,000	98,000	-11%
Use of Property	1,334,782	623,786	854,633	920,557	8%
Intergovernmental	10,862,590	16,011,001	23,905,724	13,935,796	-42%
Charges for Services	8,200,909	8,787,329	12,078,872	13,949,062	15%
Grants	2,100,837	2,031,302	3,157,807	2,218,024	-30%
Franchises	1,093,438	1,101,125	1,076,397	1,071,380	0%
Issuance of Debt	1,768,696	26,831,355	6,864,220	10,000	-100%
Other	903,113	1,002,476	358,884	350,400	-2%
<b>Total</b>	<b>\$ 66,904,396</b>	<b>\$ 98,245,995</b>	<b>\$ 92,884,413</b>	<b>\$ 77,270,252</b>	<b>-17%</b>
<b>From (To) Fund Balance:</b>	<b>31,608,079</b>	<b>3,853,456</b>	<b>9,966,062</b>	<b>2,534,825</b>	<b>-75%</b>
<b>Grand Total Sources</b>	<b>\$ 98,512,475</b>	<b>\$ 102,099,451</b>	<b>\$ 102,850,474</b>	<b>\$ 79,805,077</b>	<b>-22%</b>

Does not include transfers or internal service funds.  
 Revenues of less than 1% are combined with Other category on chart below.

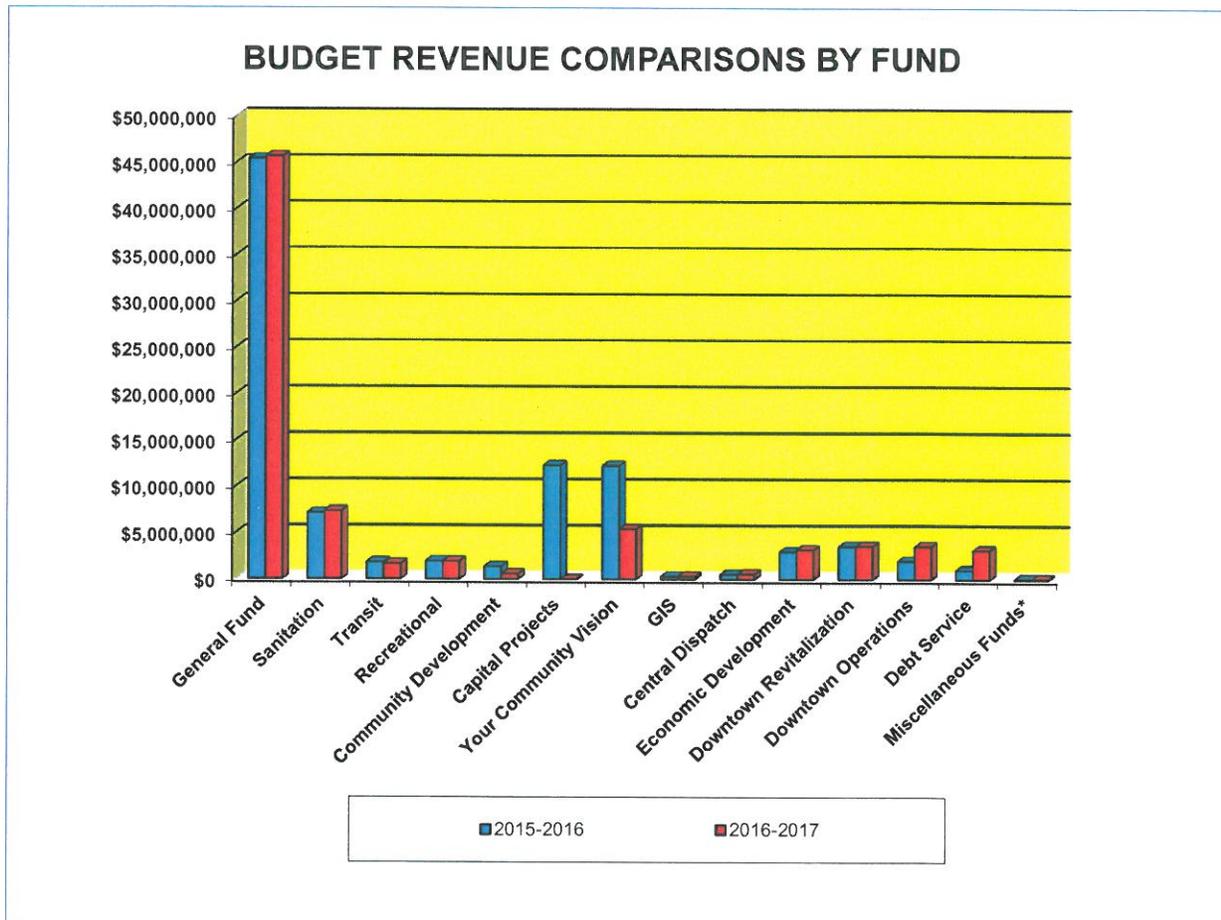
**REVENUES**



**Budget Revenue Comparisons By Fund  
Fiscal 2015-2016 to Fiscal 2016-2017**

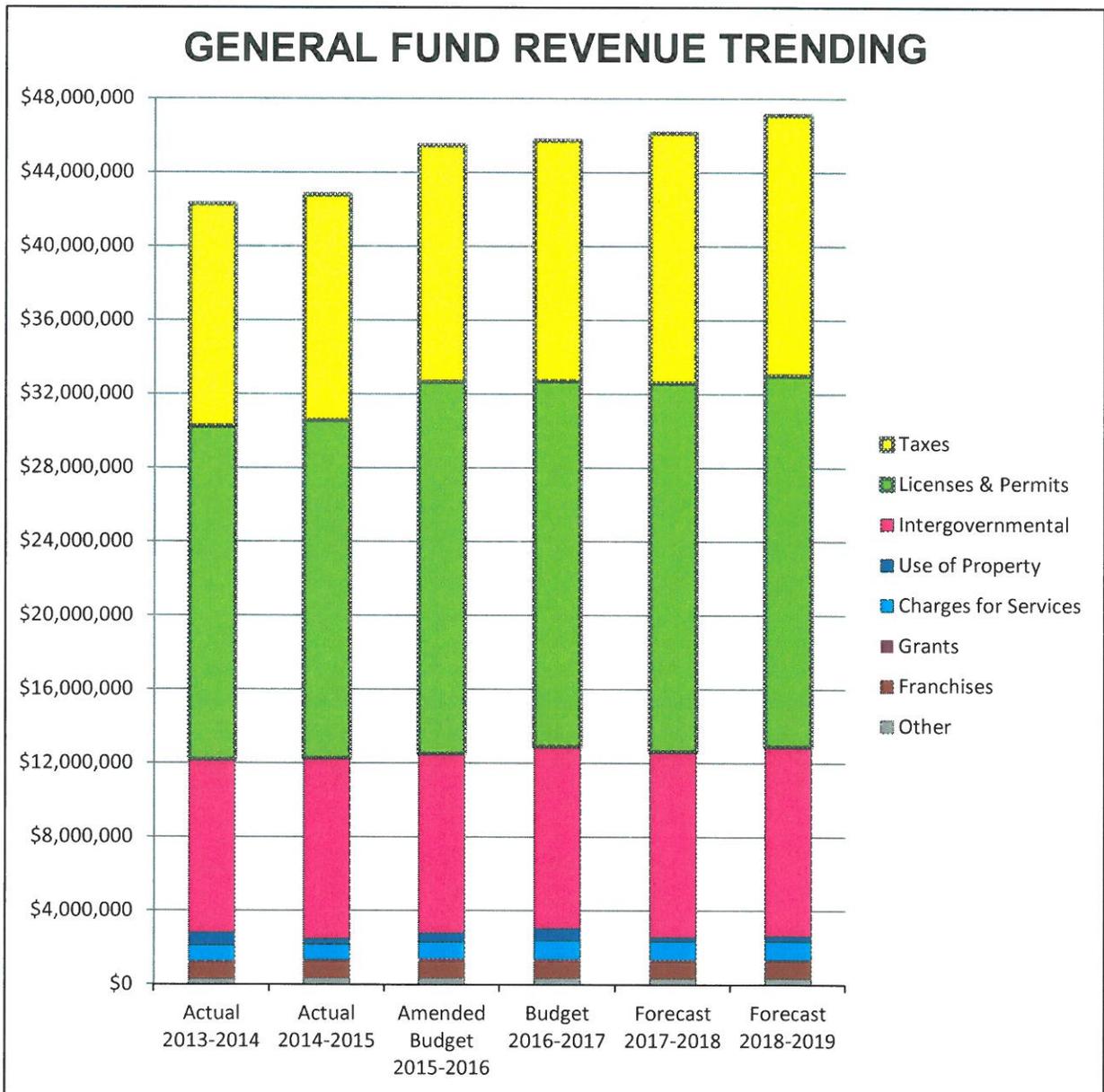
Fund	Amended		% Change
	Budget 2015-2016	Budget 2016-2017	
General Fund	\$ 45,460,471	\$ 45,724,269	0.6%
Sanitation	7,169,240	7,373,916	2.9%
Transit	1,834,344	1,669,940	-9.0%
Recreational	1,959,836	1,932,806	-1.4%
Community Development	1,374,673	598,272	-56.5%
Capital Projects	12,300,755	0	-100.0%
Your Community Vision	12,256,863	5,434,779	-55.7%
GIS	311,295	321,632	3.3%
Central Dispatch	545,065	573,460	5.2%
Economic Development	3,000,591	3,212,540	7.1%
Downtown Revitalization	3,579,285	3,600,120	0.6%
Downtown Operations	1,991,324	3,574,428	79.5%
Debt Service	1,018,971	3,169,090	211.0%
Miscellaneous Funds*	81,700	85,000	4.0%
<b>Total</b>	<b>\$ 92,884,413</b>	<b>\$ 77,270,252</b>	<b>-16.8%</b>

\*Miscellaneous Funds include property/drug funds and scholarship/sponsorship fund.  
Total does not include transfers or internal service funds.



**GENERAL FUND REVENUE TRENDING**

Operating Revenue	Actual	Actual	Amended	Budget	Forecast	Forecast
	2013-2014	2014-2015	Budget	Budget	2017-2018	2018-2019
	2015-2016	2016-2017				
Taxes	\$ 12,027,938	\$ 12,231,213	\$ 12,804,825	\$ 13,019,275	\$ 13,548,720	\$ 14,110,984
Licenses & Permits	18,051,611	18,291,215	20,140,343	19,798,270	19,954,713	20,117,280
Use of Property	683,814	295,552	487,133	643,857	223,353	276,603
Intergovernmental	9,388,592	9,780,468	9,721,737	9,873,295	10,059,903	10,251,009
Charges for Services	862,244	852,126	927,177	1,038,280	1,006,739	1,008,589
Grants	102,000	100,583	128,035	99,812	100,000	100,000
Franchises	871,169	883,241	906,397	901,380	905,908	910,526
Other	289,066	356,361	344,824	350,100	332,400	332,400
<b>Total</b>	<b>\$ 42,276,435</b>	<b>\$ 42,790,759</b>	<b>\$ 45,460,471</b>	<b>\$ 45,724,269</b>	<b>\$ 46,131,736</b>	<b>\$ 47,107,391</b>

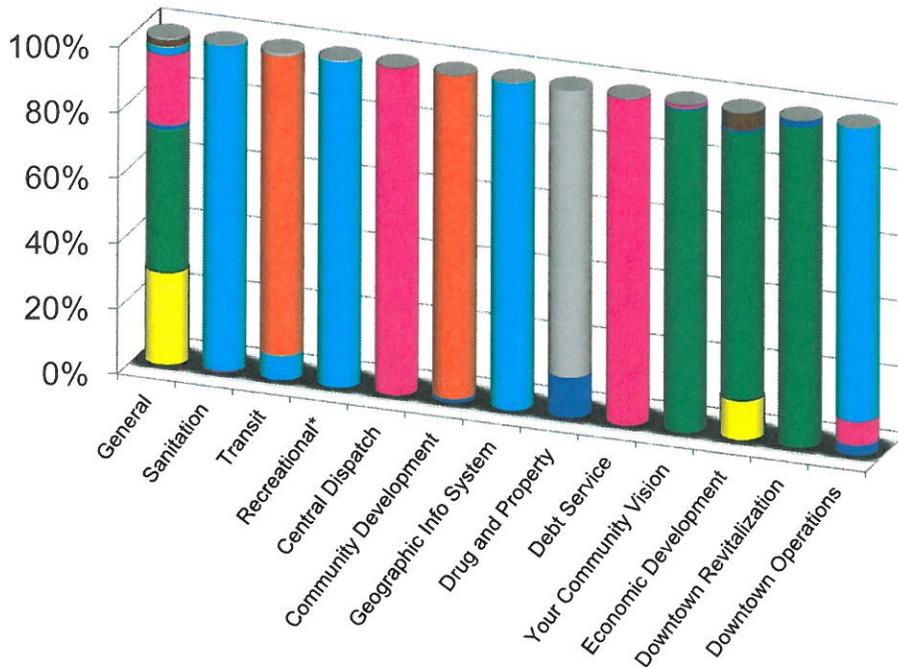


### REVENUE BY FUND Budget 2016-2017

FUND	Taxes	Licenses & Permits	Fines & Forfeitures	Use of Property	Intergovernmental	Charges for Services	Grants	Franchises	Issuance of Debt	Other
General	\$13,019,275	\$19,798,270	\$98,000	\$643,857	\$9,873,295	\$1,038,280	\$99,812	\$901,380	\$0	\$252,100
Sanitation	0	0	0	9,000	27,000	7,330,916	0	0	0	7,000
Transit	0	0	0	0	0	126,000	1,527,940	0	0	16,000
Recreational*	0	0	0	0	0	1,932,806	0	0	0	6,800
Central Dispatch	0	0	0	0	573,460	0	0	0	0	0
Community Development	0	0	0	8,000	0	0	590,272	0	0	0
Geographic Info System	0	0	0	0	0	321,632	0	0	0	0
Drug and Property	0	0	0	9,700	0	0	0	0	0	68,500
Debt Service	0	0	0	0	3,159,090	0	0	0	10,000	0
Your Community Vision	0	5,356,828	0	35,000	42,951	0	0	0	0	0
Economic Development	394,000	2,623,540	0	25,000	0	0	0	170,000	0	0
Downtown Revitalization	0	3,525,120	0	75,000	0	0	0	0	0	0
Downtown Operations	0	0	0	115,000	260,000	3,199,428	0	0	0	0
<b>Total</b>	<b>\$13,413,275</b>	<b>\$31,303,758</b>	<b>\$98,000</b>	<b>\$920,557</b>	<b>\$13,935,796</b>	<b>\$13,949,062</b>	<b>\$2,218,024</b>	<b>\$1,071,380</b>	<b>\$10,000</b>	<b>\$350,400</b>

Does not include transfers or internal service funds.  
\* Includes Sponsor and Scholarships

### REVENUE BY FUND



## ALL FUNDS - REVENUE SUMMARY

Description	Actual		Amended		% Change
	2013-2014	2014-2015	Budget 2015-2016	Budget 2016-2017	
<b>General Fund</b>					
911 Fees Cell Phones	\$ 176,107	\$ 184,467	\$ 185,000	\$ 195,000	5%
911 Fees Landlines	200,260	179,569	172,656	178,000	3%
Alcohol Beverage License Fees	101,075	105,167	102,000	102,000	0%
Auction Proceeds and Sale of Capital Assets	189,030	25,268	125,000	360,000	188%
Base Court HB 413	65,148	43,598	65,000	55,000	-15%
CD Grant - Current Year	102,000	100,583	98,035	99,812	2%
City Schools - Tax Collection Fee	146,734	160,857	166,327	167,024	0%
Dividend - OMU	6,316,472	6,474,384	6,622,447	6,788,008	2%
Dividend - Owensboro Riverport	230,000	500,000	500,000	500,000	0%
Finance Management Fees	598,738	598,000	612,000	597,000	-2%
Franchise Fees Atmos	222,269	217,884	240,247	220,000	-8%
Franchise Fees Kenergy	193,089	209,587	211,150	226,380	7%
Gifts/Donations-Downtown Art	0	25,324	25,324	0	-100%
Insurance Premium License Fees	3,815,183	4,151,220	4,387,422	4,271,170	-3%
Interest on Investments	271,650	163,820	250,000	175,000	-30%
IT Management Fees	195,551	220,792	269,248	317,550	18%
Lease and Rental Income	126,864	7,307	10,000	3,660	-63%
LGEA Mineral/Coal Severance Tax	72,647	61,866	75,000	60,000	-20%
Merchant Fee Collection	0	0	0	12,500	100%
Miscellaneous	12,119	6,350	39,500	8,800	-78%
Municipal Aid	1,371,043	1,366,852	1,111,290	1,127,287	1%
Net Profit Licenses	2,898,101	2,703,064	3,437,886	2,955,045	-14%
Non Departmental Miscellaneous Revenue	19,222	45,793	12,500	10,000	-20%
OCC/NP Processing Fee	96,270	99,157	102,133	105,197	3%
Occupational Licenses	11,011,085	11,133,951	12,004,285	12,250,555	2%
OPD - Various/Miscellaneous Revenues	144,902	154,659	117,500	165,300	41%
Other Licenses & Permits	65,739	48,368	58,750	54,500	-7%
Parking Fines	25,627	46,996	45,000	43,000	-4%
Parking Rents and Leases	64,597	50,882	57,500	63,880	11%
Parks - Dugan Best	8,051	6,075	9,010	9,790	9%
Parks - Non Departmental	14,476	19,678	13,928	22,355	61%
Parks - Smothers Park	59,466	74,682	78,500	88,300	12%
Parks - Sports	33,884	23,666	29,005	29,710	2%
Parks - Youth	92,487	90,121	97,830	94,160	-4%
Payments in Lieu of Taxes Housing Authority	20,847	18,123	17,000	25,000	47%
Payments in Lieu of Taxes OMU Electric	2,111,123	2,066,106	2,229,724	2,250,000	1%
Payments in Lieu of Taxes OMU Fiber	0	0	0	51,500	100%
Payments in Lieu of Taxes OMU Water	163,316	169,469	276,000	310,000	12%
Penalty/Interest Occupational/Net Profit Tax	160,208	149,444	150,000	165,000	10%
Penalty/Interest Property Tax	47,271	55,232	65,000	65,000	0%
Police/Fire Incentives	799,692	779,366	801,000	801,000	0%
Prop Maint - Bills and Liens	14,690	10,668	12,000	15,000	25%
Property Taxes Personal Property Tax	1,006,359	1,080,031	1,036,681	1,045,703	1%
Property Taxes Real Property Tax	8,532,288	8,681,395	9,014,093	9,092,548	1%
Public Events Revenues	24,946	25,168	72,500	80,200	11%
Telecommunications Tax	455,811	455,770	455,000	455,000	0%
TIF - HWY 54 Administration	0	0	0	1,210	100%
TIF - Downtown Administration	0	0	0	11,125	100%
Transfers From Economic Development	0	100,000	350,000	273,000	-22%
Transfers From OPD Property/Drug Funds	0	0	33,178	30,000	-10%
Transfers From Fleet and Facilities	666,000	0	0	0	0%
Transfers From Garage	100,000	200,000	150,000	0	-100%
Transfers From Greenbelt	0	0	0	54,383	100%
Transfers From Recreational	0	2,314	0	0	0%
Transfers From Wellness	0	0	0	2,691	100%
<b>Total General Fund</b>	<b>\$ 43,042,435</b>	<b>\$ 43,093,073</b>	<b>\$ 45,993,649</b>	<b>\$ 46,084,343</b>	<b>0%</b>

## ALL FUNDS - REVENUE SUMMARY

Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Sanitation Fund</b>					
Dumpster Service	\$ 1,613,902	\$ 1,881,252	\$ 2,080,420	\$ 2,280,000	10%
Grass Stickers	352	361	400	400	0%
Litter Abatement Funding	27,395	27,384	27,000	27,000	0%
Miscellaneous Revenue	8,218	7,132	7,000	7,000	0%
Mobile Carts	0	165	220	220	0%
Recycling	17,162	11,835	12,000	8,200	-32%
Sale of Capital Assets	150,000	(28,154)	84,500	0	-100%
Special Load Service	35,291	9,976	7,500	9,000	20%
Toter Service	3,606,602	3,375,613	4,950,000	5,041,896	2%
Trash Bags	230	297	200	200	0%
Total Sanitation	\$ 5,459,151	\$ 5,285,861	\$ 7,169,240	\$ 7,373,916	3%
<b>Transit Fund</b>					
Advertising Fees	\$ 6,000	\$ 0	\$ 6,000	\$ 0	-100%
Miscellaneous Revenue	17,943	17,687	16,000	16,000	0%
Transit - Federal Grant	1,099,733	1,134,252	1,528,373	1,443,006	-6%
Transit - Gas Tax	19,356	25,103	15,000	15,000	0%
Transit - Revenue	72,704	72,687	80,000	68,000	-15%
Transit - State Grant	31,250	36,154	73,471	70,534	-4%
Transit - Tokens	53,330	45,457	55,000	43,000	-22%
JARC Grant	130,145	0	0	0	0%
New Freedom Grant	1,984	0	0	0	0%
Training	0	14,400	14,400	14,400	0%
Section 5339 Grant	0	69,110	46,100	0	-100%
	1,432,444	1,414,850	1,834,344	1,669,940	-9%
City Contribution	850,472	845,971	939,624	952,867	1%
Total Transit	\$ 2,282,916	\$ 2,260,821	\$ 2,773,968	\$ 2,622,807	-5%
<b>Recreational Fund</b>					
Ben Hawes Golf Course	\$ 555,914	\$ 556,817	\$ 620,958	\$ 602,243	-3%
Hillcrest Golf Course	220,853	216,440	223,380	237,480	6%
Ice Arena	375,024	380,392	425,490	436,787	3%
Combest Pool	50,931	22,379	35,445	57,275	62%
Cravens Pool	16,975	26,035	45,640	25,095	-45%
Softball Complex	143,635	141,868	183,720	171,723	-7%
Sportscenter	322,703	329,130	352,500	329,500	-7%
Tennis Facility	0	24,234	72,703	72,703	0%
	1,686,035	1,697,295	1,959,836	1,932,806	-1%
City Contribution	1,039,750	1,288,531	1,436,260	1,463,728	2%
Total Recreational	\$ 2,725,785	\$ 2,985,826	\$ 3,396,096	\$ 3,396,534	0%
<b>Sponsors and Scholarships Fund</b>					
Total Sponsors/Scholarships	\$ 6,476	\$ 6,163	\$ 7,700	\$ 6,800	-12%
<b>Central Dispatch Fund</b>					
Interest on Investments	\$ 7,766	\$ 5,998	\$ 0	\$ 0	0%
County Contribution	582,942	601,070	545,065	573,460	5%
Transfer from General Fund	1,427,202	1,471,585	1,635,193	1,720,381	5%
Total Central Dispatch	\$ 2,017,910	\$ 2,078,653	\$ 2,180,258	\$ 2,293,841	5%

## ALL FUNDS - REVENUE SUMMARY

Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Fleet &amp; Facilities Replacement Fund</b>					
Interest on Investments	\$ 55,129	\$ 38,177	\$ 0	\$ 0	0%
Replacement	1,827,186	1,818,615	2,337,423	2,405,862	3%
Sale of Capital Assets	77,244	80,452	0	0	0%
Total Fleet & Facilities Replacement	\$ 1,959,559	\$ 1,937,244	\$ 2,337,423	\$ 2,405,862	3%
<b>Community Development Funds</b>					
<b>CDBG Fund</b>					
CD Grant - Current Year	\$ 0	\$ 84,156	\$ 408,012	\$ 407,844	0%
CD Grant - Prior Year	423,677	452,171	326,772	0	-100%
Rental - City Property	6,020	8,658	8,000	8,000	0%
Total CDBG	429,697	544,985	742,784	415,844	-44%
<b>HOME Fund</b>					
HOME Grants - Current Year	0	0	165,357	182,428	10%
HOME Grants - Prior Year	159,230	67,856	466,532	0	-100%
Miscellaneous Revenue	36,784	2,072	0	0	0%
Sale of Capital Assets	(5,090)	64,171	0	0	0%
Total HOME	190,924	134,099	631,889	182,428	-71%
Total Community Development	\$ 620,621	\$ 679,084	\$ 1,374,673	\$ 598,272	-56%
<b>Facilities Maintenance Fund</b>					
Building Charges	\$ 1,373,713	\$ 1,509,485	\$ 1,348,424	\$ 1,411,261	5%
Grounds Charges	2,101,757	2,184,106	2,372,084	2,231,443	-6%
Miscellaneous Revenue	938	1,236	0	0	0%
Auction Proceeds	1,888	311	0	0	0%
Total Facilities Maintenance	\$ 3,478,297	\$ 3,695,138	\$ 3,720,508	\$ 3,642,704	-2%
<b>GIS Fund</b>					
GIS Services	\$ 262,867	\$ 252,772	\$ 311,295	\$ 321,632	3%
Interest on Investments	515	264	0	0	0%
Miscellaneous Revenue	0	730	0	0	0%
Transfer from General Fund	107,398	102,162	103,766	107,211	3%
Total GIS	\$ 370,780	\$ 355,928	\$ 415,061	\$ 428,842	3%
<b>Insurance Fund</b>					
Interest on Investments	\$ 23,137	\$ 13,892	\$ 18,000	\$ 20,000	11%
Health Premium City	3,971,073	4,455,499	4,716,660	4,743,480	1%
Health Premium Employee	805,790	861,007	1,188,636	1,290,396	9%
Workers Comp Premium	600,000	600,000	690,252	680,440	-1%
Unemployment Ins. Premium	75,805	79,085	66,510	65,174	-2%
Total Insurance	\$ 5,475,805	\$ 6,009,483	\$ 6,680,058	\$ 6,799,490	2%
<b>Drug Funds</b>					
<b>State Drug Fund</b>					
Auction Proceeds	\$ 15,282	\$ 22,057	\$ 6,000	\$ 5,000	-17%
Interest on Investments	1,950	1,428	1,500	1,600	7%
Restitution, Etc.	63,729	54,371	55,000	60,000	9%
Total State Drug Fund	80,961	77,856	62,500	66,600	7%

## ALL FUNDS - REVENUE SUMMARY

Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Federal Drug Fund</b>					
Interest on Investments	2,088	1,373	1,500	1,500	0%
Restitution, Etc.	76,972	58,094	6,000	6,000	0%
Total Federal Drug Fund	79,059	59,467	7,500	7,500	0%
Total Drug Funds	\$ 160,021	\$ 137,323	\$ 70,000	\$ 74,100	6%
<b>Property Recovery Fund</b>					
Auction Proceeds	\$ 738	\$ 421	\$ 500	\$ 500	0%
Interest on Investments	1,720	1,117	1,000	1,100	10%
Restitution, Etc.	8,657	8,914	2,500	2,500	0%
Sale of Capital Assets	0	670	0	0	0%
Total Property Recovery	\$ 11,115	\$ 11,121	\$ 4,000	\$ 4,100	2%
<b>Grant Fund</b>					
Transfer from Drug Funds	\$ 0	\$ 0	\$ 25,000	\$ 25,000	0%
Total Grant Fund	\$ 0	\$ 0	\$ 25,000	\$ 25,000	0%
<b>Debt Service Fund</b>					
Transfer from General Fund	\$ 1,555,517	\$ 1,537,414	\$ 1,620,475	\$ 1,820,714	12%
Transfer from Economic Development	1,227,319	1,235,600	1,237,819	1,233,259	0%
Transfer from Downtown Operations	104,202	106,217	105,870	105,509	0%
Transfer from Your Community Vision	733,479	1,154,550	1,585,509	2,932,433	85%
Transfer from Downtown Revitalzn	4,603,655	4,603,861	4,204,230	3,782,830	-10%
Transfer from Recreation Fund	14,493	14,309	152,612	152,246	0%
Total Transfers	8,238,665	8,651,951	8,906,515	10,026,991	13%
County FAA Payment	129,837	131,599	0	0	0%
Interest on Investments	3	466	0	0	0%
Issuance of Debt	45,000	24,048,087	0	10,000	100%
Transfers From Police & Fire Pension	313,185	311,875	214,832	0	-100%
Transfers From Riverport	0	385,614	739,315	3,094,315	319%
Transfers From Symphony Investments	5,116	4,959	4,823	4,775	-1%
Transfers From RiverPark Maintenance	60,000	60,000	60,001	60,000	0%
Total Lease Payments	553,142	24,942,599	1,018,971	3,169,090	211%
Total Debt Service	\$ 8,791,806	\$ 33,594,550	\$ 9,925,486	\$ 13,196,081	33%
<b>Capital Projects Fund</b>					
Transfer from General Fund	\$ 545,000	\$ 65,000	\$ 65,000	\$ 65,000	0%
Total Transfers	545,000	65,000	65,000	65,000	0%
State Grants	151,624	72,620	755	0	-100%
FEMA	189,900	0	0	0	0%
Interest on Investments	117,051	31,111	0	0	0%
Contributions - IBGMM	0	4,507,298	12,300,000	0	-100%
Issuance of Debt	0	0	0	0	0%
Gift/Donations	500,000	0	0	0	0%
Total	958,575	4,611,029	12,300,755	0	-100%
Total Capital Projects	\$ 1,503,575	\$ 4,676,029	\$ 12,365,755	\$ 65,000	-99%

## ALL FUNDS - REVENUE SUMMARY

Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Your Community Vision Fund</b>					
Occupational Licenses	\$ 3,982,912	\$ 4,097,701	\$ 4,147,560	\$ 4,381,939	6%
Net Profit Licenses	994,292	939,690	1,052,272	934,889	-11%
BABS Federal Credit	61,322	0	0	0	0%
Federal Grants	1,194	0	0	0	0%
Interest on Investments	86,851	37,121	85,000	35,000	-59%
Miscellaneous Revenue-IT	0	0	29,860	0	-100%
Penalty/Interest Occupational/Net Profit Tax	53,528	48,293	35,000	40,000	14%
Engineering Services	0	572,366	0	0	0%
Issuance of Debt	47,043	2,783,268	6,864,220	0	-100%
Transfers From Riverfront Development	536,682	0	0	0	0%
Transfers From RWRA Debt Fund	0	0	42,951	42,951	0%
Total Your Community Vision	<u>\$ 5,763,824</u>	<u>\$ 8,478,440</u>	<u>\$ 12,256,863</u>	<u>\$ 5,434,779</u>	<u>-56%</u>
<b>Greenbelt Project Fund</b>					
Interest on Investments	\$ 0	\$ 579	\$ 0	\$ 0	0%
Total Greenbelt Project	<u>\$ 0</u>	<u>\$ 579</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0%</u>
<b>Garage Service Fund</b>					
Garage Services	\$ 1,265,837	\$ 1,276,790	\$ 1,294,065	\$ 1,354,356	5%
Miscellaneous Revenue	0	84	0	0	0%
Sale of Capital Assets	0	500	0	0	0%
Total Garage Service	<u>\$ 1,265,837</u>	<u>\$ 1,277,374</u>	<u>\$ 1,294,065</u>	<u>\$ 1,354,356</u>	<u>5%</u>
<b>Economic Development Fund</b>					
Property Taxes Realized Property Tax	\$ 228,511	\$ 230,302	\$ 326,378	\$ 394,000	21%
Occupational Licenses	281,756	243,309	365,150	412,500	13%
Net Profit Licenses	15,278	80,904	18,494	80,000	333%
Franchise Fees Atmos	222,269	217,884	170,000	170,000	0%
Interest on Investments	14,938	23,544	22,000	25,000	14%
Economic Development Fees Owensboro Mfg.	21,472	13,921	14,100	14,040	0%
Economic Development Fees Unifirst	112,593	129,926	132,000	142,200	8%
Economic Development Fees Ky Bioprocessing	19,151	28,576	21,900	24,000	10%
Economic Development Fees Toyotetsu	234,301	290,975	216,000	240,000	11%
Economic Development Fees US Bank Rent	760,555	933,916	997,774	940,800	-6%
Economic Development Fees US Bank	328,467	437,152	426,000	450,000	6%
Economic Development Fees Metalsa	112,433	110,492	114,000	108,000	-5%
Economic Development Fees Sazarec	49,485	91,468	89,000	105,000	18%
Economic Development Fees Unique Granite	0	0	5,000	10,000	100%
Economic Development Fees First Security	0	0	0	24,000	100%
Rental - The Centre	50,487	101,219	82,795	73,000	-12%
Transfers From General Fund	440,000	950,000	0	0	0%
Total Economic Development	<u>\$ 2,891,697</u>	<u>\$ 3,883,587</u>	<u>\$ 3,000,591</u>	<u>\$ 3,212,540</u>	<u>7%</u>
<b>Downtown Revitalization Fund</b>					
Insurance Premium License Fees	\$ 3,224,484	\$ 3,466,755	\$ 3,489,285	\$ 3,525,120	1%
Interest on Investments	84,545	63,601	90,000	75,000	-17%
Miscellaneous Revenue	1,500	581,546	0	0	0%
Total Downtown Revitalization	<u>\$ 3,310,529</u>	<u>\$ 4,111,902</u>	<u>\$ 3,579,285</u>	<u>\$ 3,600,120</u>	<u>1%</u>

## ALL FUNDS - REVENUE SUMMARY

Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Downtown Operations Fund</b>					
Interest on Investments	\$ 131,294	\$ 83,655	\$ 60,000	\$ 115,000	92%
Issuance of Debt	1,600,000	0	0	0	0%
Transfer from Fiscal Court	165,624	200,734	250,000	260,000	4%
Transfer from General Fund	0	0	0	500,000	100%
Operating Revenue Transfer Convention Center	0	0	1,681,324	3,199,428	90%
Total Downtown Operations	<u>\$ 1,896,918</u>	<u>\$ 284,389</u>	<u>\$ 1,991,324</u>	<u>\$ 4,074,428</u>	<u>105%</u>
<b>Wellness Fund</b>					
Interest on Investments	\$ 6	\$ 6	\$ 0	\$ 0	0%
Total Wellness	<u>\$ 6</u>	<u>\$ 6</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>0%</u>
<b>TOTAL ALL FUNDS</b>	<u>\$ 93,035,063</u>	<u>\$ 124,842,575</u>	<u>\$ 120,561,003</u>	<u>\$ 106,693,915</u>	<u>-12%</u>

## REVENUE DISCUSSION

The City of Owensboro, Kentucky derives revenue from various sources including property taxes, user fees, government grants and subventions, licenses and permits, fines and forfeitures, issuance of debt, investment earnings, and other less significant types of revenue including sales of fixed assets, insurance recoveries, and donations. Due to the varying types of revenue, many different methods must be employed to project revenues. The projection methods selected depend on the nature and materiality of the revenue item and the period of time over which the revenue is projected. The specific revenue projection techniques employed are discussed below.

### Revenue Projection Techniques

- **Historical Data** – This method predicts future revenue based on historical movements over time and assumes that historical trends will continue in the future. Finance staff compiles a history of revenue for up to ten previous years, determines average rate of change, and applies this rate of change to the previous year's annual revenue amount.
- **Facts and Circumstances** – This method predicts future revenue on facts and circumstances uniquely affecting the revenue item, including actions promulgated by or undertaken with third parties. This method is often supported by certain documentation in the form of lease/rental agreements, grant agreements, service contracts, legislative records, property appraisals, consultant reports, government statistical reports, etc. And finally, Finance staff may adjust projections to reflect the probable impact on revenues of anticipated changes in the economy, legislation, inflation, and/or demographics.
- **Judgment Estimates** – This method relies on a person knowledgeable in the field, often a department manager, who prepares a revenue projection based on awareness of past and present conditions including fee changes, development plans, marketing campaigns, usage activity, frequency, volume, weight, and similar determinations. Examples include sanitation, transit, or recreation fees.
- **Current Data** – This method predicts future revenue based on actual or annualized current year revenues and is often used when historical data and trends are not available or, if used, would result in an inaccurate revenue projection.

### Who Prepares Revenue Projections?

Revenue projections are prepared by department managers and Finance, and approved by the City Manager as part of the annual budgeting process. Prior to submitting revenue projections to the City Manager, Finance compares and reconciles its revenue projections with those prepared by department personnel.

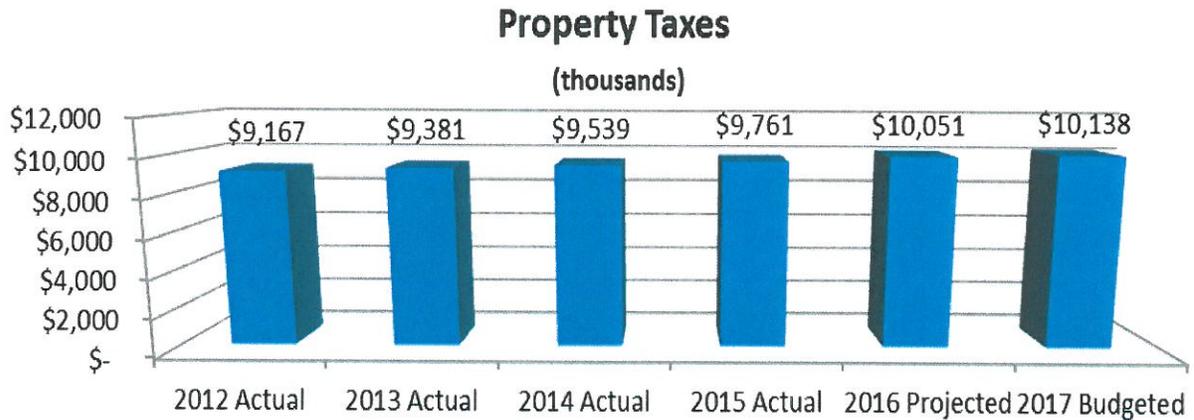
The major revenue sources to the General Fund include Property Tax, Occupational License and Net Profit Fees, Insurance License Fees, Profit Sharing and In-Lieu Taxes with Owensboro Municipal Utilities (OMU). These revenue sources combined make up 84% of all General Fund revenue.

- **Property Taxes** – Property taxes attach as an enforceable lien on property. Property values are assessed as of January each year at a prescribed tax rate per \$100 of assessed value that is determined by a combination of the State and County Property Valuation Administrator (PVA). These taxes are levied annually by ordinance, usually in September, and are payable on or before November 1. The tax rate and assessed valuation, a County government function, are not known until August of the tax year. The City bills and collects its own property taxes as well as the taxes for the Owensboro Board of Education. Collections of the school taxes are remitted to the Board each month based upon collections in the previous month.

The City is permitted by Section 157 of the Constitution of Kentucky to levy taxes up to \$1.50 per \$100 of assessed valuation for general governmental services other than school purposes. The real property

**2016-2017 Budget**

tax rate to finance general governmental services other than school purposes for the year ended June 30, 2016, was \$.2593 per \$100, which means that the City has a tax margin of \$1.2407 per \$100, on the assessed valuation of \$2,926,051,571. Although this tax margin would indicate significantly higher potential tax revenues, the City is subject to a recall petition if it levies a tax rate that will produce revenue 4% greater, exclusive of revenue from net assessment growth, than would be produced by application of the tax rate that was levied in the preceding year to the preceding year's assessment. This year we have projected a 4% increase over the 2015-16 budget. The City's personal property tax rate is \$.2713 per \$100 assessed value.



Principal taxpayers for the year ended June 30, 2016, the type of business, the assessed valuation, and the percentage of the total assessed property valuation (\$3,302,115,635) excluding bank deposits, are charted below:

**CITY OF OWENSBORO  
PRINCIPAL TAXPAYERS  
For the year ended 2016**

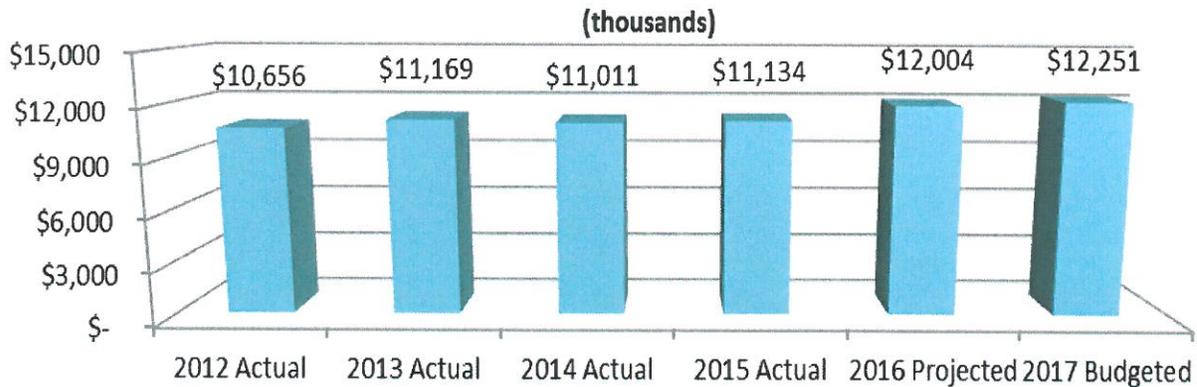
TAXPAYER	TYPE OF BUSINESS	ASSESSED VALUATION	% OF TOTAL ASSESSED VALUATION \$3,302,115,635
Atmos Energy	Gas Company	\$60,030,072	1.81%
Wal-Mart	Retail	51,089,259	1.54%
Toyotetsu Mid America	Manufacturer	29,625,946	0.89%
Towne Square Mall LLC	Mall Development	29,000,000	0.87%
Dart Container	Manufacturer	23,897,682	0.72%
Unifirst Corporation	Manufacturer	20,806,340	0.63%
AT & T	Phone Company	20,698,321	0.62%
Owensboro Grain Co.	Manufacturer	18,144,376	0.54%
Owensboro Towne Center	Mall Development	17,296,264	0.52%
Menard, Inc.	Retail	15,903,519	0.48%
		\$226,461,707	8.62%

**2016-2017 Budget**

- Occupational License Fees** – Occupational license fees (also known as payroll withholding) of 1.39% are charged to anyone who works within the City, with 1.06% going to the General Fund and 0.33% going to the Your Community Vision Fund.

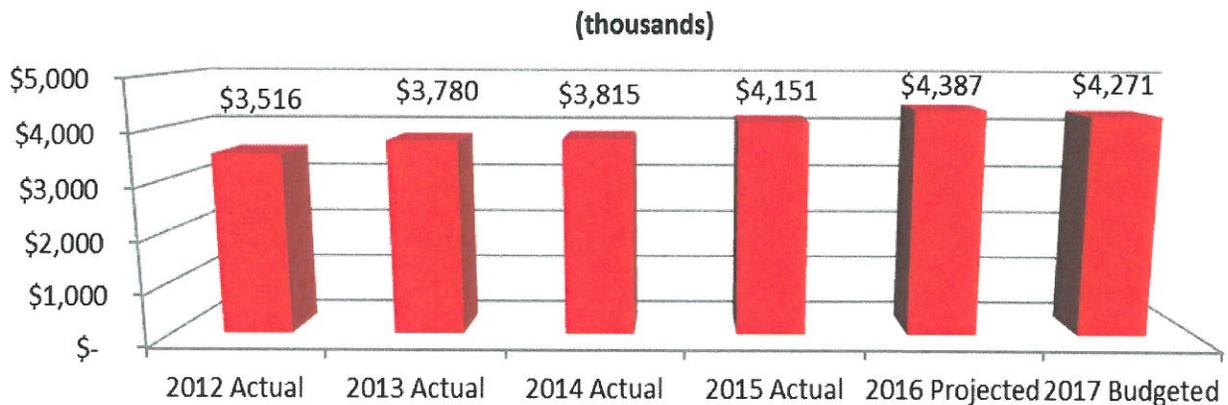
General Fund occupational license fees are projected to be over budget for fiscal year 2015-16. This is primarily due to increased construction activity in the area (thereby more wages to collect on). With construction activity increasing during 2016-17 from area businesses, the International Bluegrass Music Center, Gateway Commons and Downtown TIFs, occupational license fee was budgeted up 2%.

**Occupational License Fees**



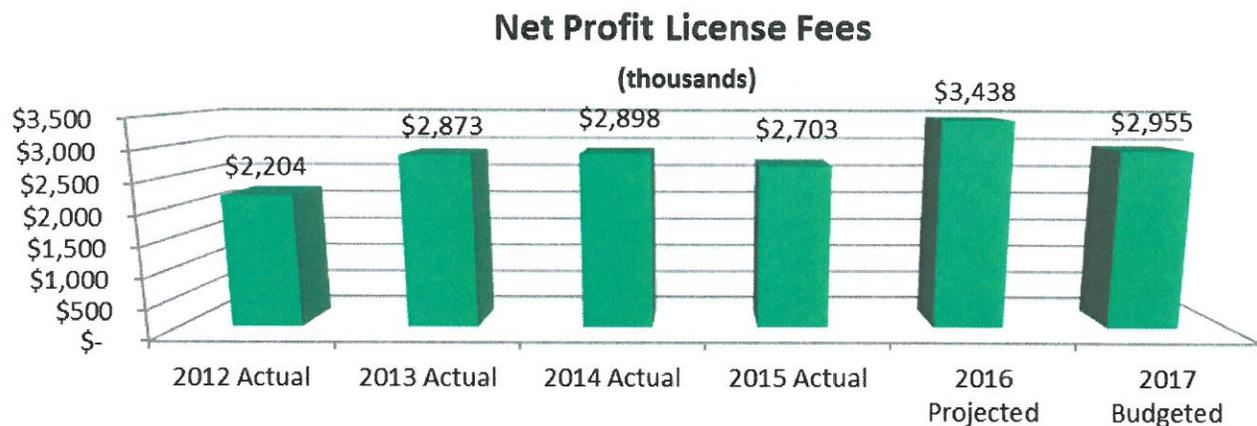
- Insurance License Fees** – Insurance license fees increased from 4% to 6% effective July 1, 2009, then to 8% effective July 1, 2010, against the premiums for property, auto, and portions of life insurance policies. Health insurance license fees remain unchanged on the first 4%, but are exempt on the additional 4%. Although the City collects these fees, the fees are regulated and audited by the State, leaving the City no control over the collection of insurance license fees. The Kentucky GFOA has asked for additional state audits to insure compliance with local ordinances. The City’s fiscal year 2016-17 budgeted insurance license fees reflect a 3% decrease primarily due to health insurance.

**Insurance License Fees**



## 2016-2017 Budget

- Owensboro Municipal Utilities** – Owensboro Municipal Utilities (OMU) is managed, controlled and operated by the City Utility Commission, established by the City in 1940. OMU consists of the Electric Light and Power System and the Water Works System. OMU is subject to regulation, including establishment of rates charged for utility services, by the City, or as set forth in applicable City ordinance. City officials select the Board of Directors. The City is contingently responsible for the bonded debt of OMU since the debt is in the City's name as required by Kentucky statutes.
  - OMU/Dividend**  
 The City of Owensboro has a negotiated profit sharing agreement with OMU. The budget for 2016-17 represents a 2.5% increase over 2015-16.
  - OMU/Payment In Lieu of Fee**  
 A payment in lieu of fee is charged to OMU that is equal to the amount of electric and water usage of the City. The City budgeted higher in fiscal year 2015-16 due to Centre Court Tennis Facility usage and increase utility rates. The fees for 2016-17 were increased by 4% primarily due to higher water rate projections and the addition of fiber charges to the payment in lieu of calculation.
- Net Profit License Fees** – The City experienced a record high for net profits in the fiscal 2013-14 year and only a slight drop for fiscal 2014-15. Due to the slowed profits of many businesses for fiscal year 2016-17, the City has budgeted 14% decrease from the 2015-16 budget.

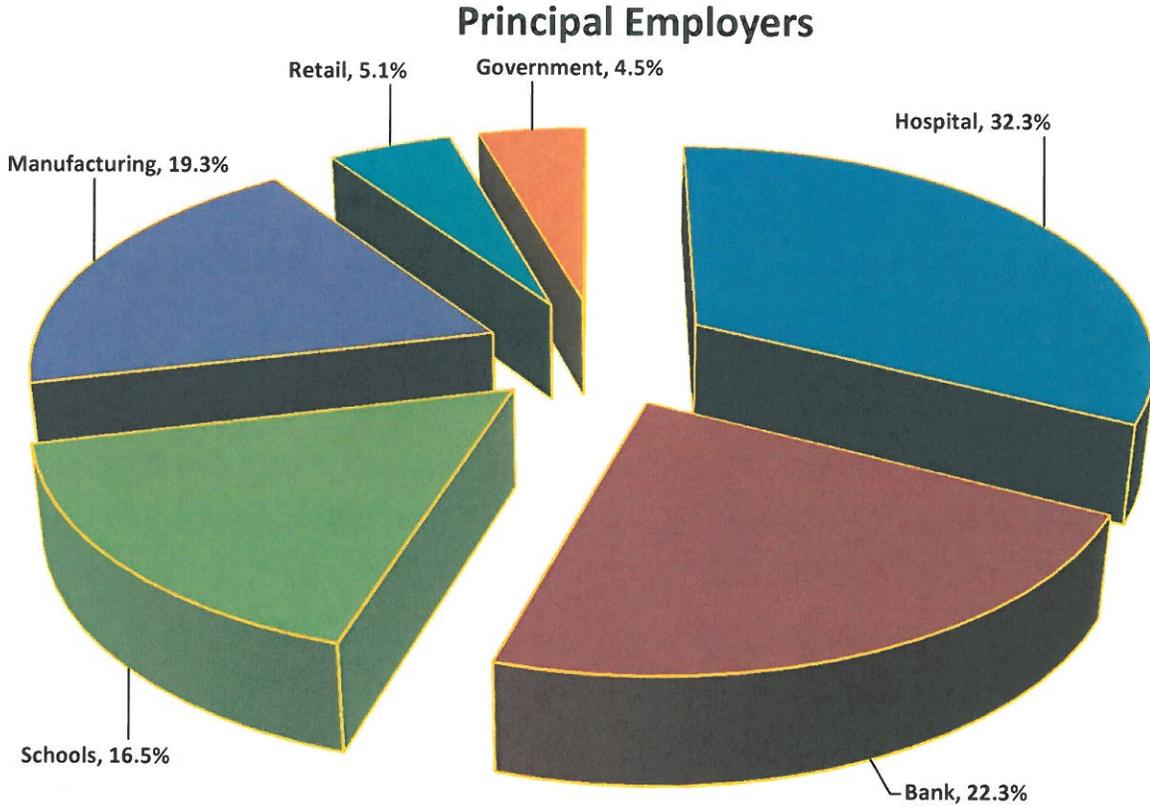


- Grants** - Grant revenue consists primarily of federal Community Development Block Grant (CDBG) and HOME funds for programs designed to assist low and moderate income families and community needs, Federal Transit Administration (FTA) operating and capital outlay assistance for the City's transit system, and State grants for road improvements. Historical revenue patterns and trends are only marginally useful when projecting future grant revenues. Grant funding is based on funding applications pending and/or approved for specific projects and program activities. Fiscal Year 2016-17 grant revenue is determined and supported by various individual grant agreements.
- Issuance of Debt** – Bond sales occur intermittently, responsive to funding requirements of capital projects and capital outlay initiatives. Bond sales most often occur in response to individual capital projects and capital outlay funding initiatives, with little or no relationship to prior year bond sales.
- Other** – Various revenue items, such as investment earnings, fees charged to other agencies for services rendered, sale of capital assets, cable television franchise fees, and other fees associated with Community Development, are not easily anticipated and are contingent in nature. Investment earnings, franchise fees, and building and electrical permits are somewhat related to the economy. On the other hand, revenue derived from the sale of assets depends entirely on the accumulation of surplus property. In each case, judgment estimates have been made with regard to revenue increases and decreases.

### Principal Employers

<u>Employer</u>	2016		
	<u>Employees</u>	<u>Rank</u>	<u>Percentage of Total City Employment</u>
Owensboro Health Regional Hospital	3,406	1	7.85%
US Bank Home Mortgage	2,349	2	5.42%
Owensboro Public Schools	1,036	3	2.39%
Owensboro Community & Technical College	698	4	1.61%
Toyotetsu Mid-America	602	5	1.39%
Wal-Mart	541	6	1.25%
Unifirst	506	7	1.17%
Specialty Foods (Field Packing Company)	500	8	1.15%
Commonwealth of Kentucky	471	9	1.09%
Sazarec	425	10	0.98%
<b>Total</b>	<b>10,534</b>		<b>24.30%</b>

Source: Economic Development Corporation



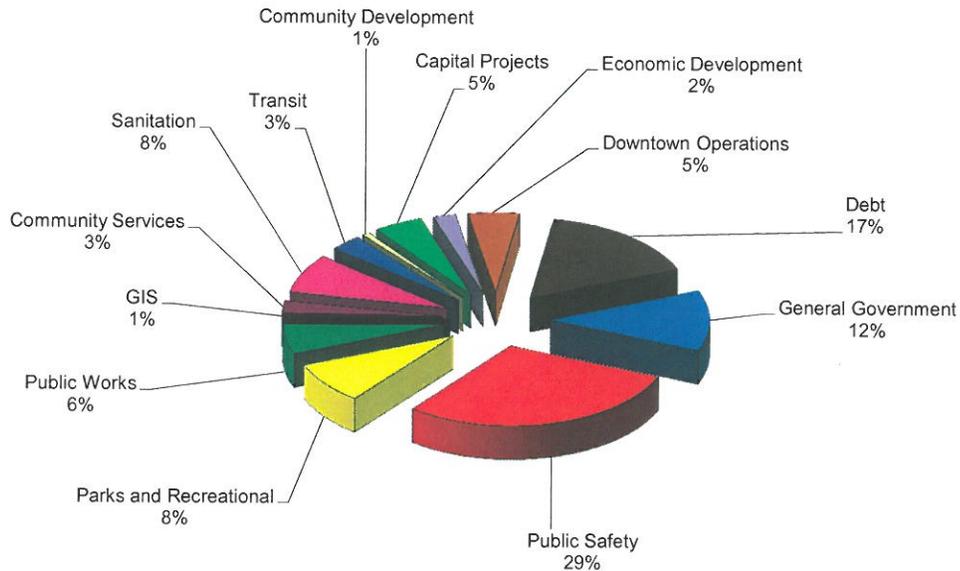


### WHERE THE MONEY GOES

	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
General Government	\$ 9,968,246	\$ 10,012,950	\$ 10,372,495	\$ 9,729,043	-6%
Public Safety	21,836,793	21,814,946	23,462,591	23,434,017	0%
Parks and Recreational	6,357,641	6,560,624	6,906,860	6,705,006	-3%
Public Works	4,638,810	3,893,718	5,302,397	4,847,009	-9%
GIS	363,632	377,621	470,736	428,842	-9%
Community Services	1,760,942	1,794,591	1,752,673	2,012,384	15%
Sanitation	5,820,819	5,747,360	6,968,868	6,342,953	-9%
Transit	2,704,617	2,678,188	2,695,920	2,622,807	-3%
Community Development	620,621	679,084	1,374,673	598,272	-56%
Capital Projects	8,335,934	12,111,576	27,451,973	3,952,046	-86%
Economic Development	5,725,937	2,116,265	2,605,895	1,816,470	-30%
Downtown Revitalization	19,225,714	236,273	1,052,481	0	-100%
Downtown Operations	2,293,614	481,697	2,507,426	4,120,147	64%
Debt	8,859,155	33,594,559	9,925,486	13,196,081	33%
	<b>\$ 98,512,475</b>	<b>\$ 102,099,451</b>	<b>\$ 102,850,474</b>	<b>\$ 79,805,077</b>	<b>-22%</b>

Does not include transfers or internal services funds.

### EXPENDITURES

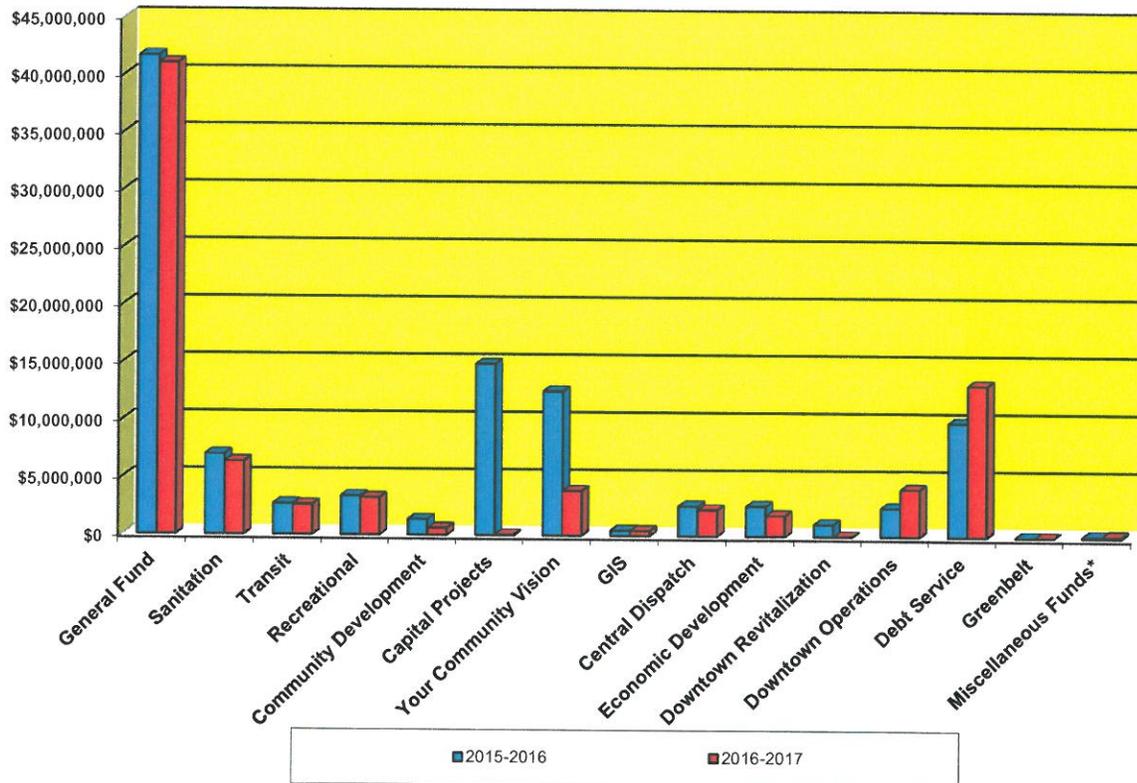


**Budget Appropriation Comparisons By Fund  
Fiscal 2015-2016 to Fiscal 2016-2017**

Fund	Amended Budget 2015-2016	Budget 2016-2017	% Change
General Fund	\$ 41,668,115	\$ 41,032,130	-1.5%
Sanitation	6,968,868	6,342,953	-9.0%
Transit	2,695,920	2,622,807	-2.7%
Recreational	3,389,673	3,244,288	-4.3%
Community Development	1,374,673	598,272	-56.5%
Capital Projects	14,899,297	65,000	-99.6%
Your Community Vision	12,545,676	3,887,046	-69.0%
GIS	470,736	428,842	-8.9%
Central Dispatch	2,594,104	2,293,841	-11.6%
Economic Development	2,605,895	1,816,470	-30.3%
Downtown Revitalization	1,052,481	0	-100.0%
Downtown Operations	2,507,426	4,120,147	64.3%
Debt Service	9,925,486	13,196,081	33.0%
Greenbelt	7,000	0	-100.0%
Miscellaneous Funds*	145,124	157,200	8.3%
<b>Total</b>	<b>\$ 102,850,474</b>	<b>\$ 79,805,077</b>	<b>-22.4%</b>

\*Miscellaneous Funds include property/drug funds, scholarship/sponsorship fund and grant fund. Total does not include transfers or internal service funds.

**BUDGET APPROPRIATIONS COMPARISONS BY FUND**



## ALL FUNDS - APPROPRIATIONS SUMMARY

Department	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>General Fund</b>					
General Government	\$ 3,951,852	\$ 4,033,989	\$ 3,906,422	\$ 3,280,716	-16%
Administration	1,804,764	1,696,233	2,038,722	1,980,045	-3%
Information Services	1,922,475	1,800,711	1,842,903	1,793,576	-3%
Finance	1,530,342	1,414,446	1,636,152	1,624,824	-1%
Personnel	527,099	631,305	673,436	676,863	1%
Community Development	179,531	178,020	205,873	167,804	-18%
Police	10,771,881	10,735,009	11,174,541	11,396,806	2%
Fire	8,909,052	8,893,624	9,560,032	9,597,540	0%
Engineering	2,282,649	1,544,478	2,872,225	2,470,302	-14%
Street	2,134,966	2,088,950	2,283,423	2,251,376	-1%
Parking Garage	52,183	258,247	68,987	205,215	197%
Property Maintenance	221,195	260,290	146,749	125,331	-15%
Parks & Recreation	3,363,718	3,506,280	3,505,977	3,449,348	-2%
Agencies	1,760,942	1,794,591	1,752,673	2,012,384	15%
Total General Fund before Transfers	39,412,648	38,836,172	41,668,115	41,032,130	-2%
Transfer To Central Dispatch	1,427,202	1,471,585	1,635,193	1,720,381	5%
Transfer To Debt Service	1,555,517	1,537,414	1,620,475	1,830,714	13%
Transfer To Economic Development	440,000	950,000	0	0	0%
Transfer To Capital Improvement	545,000	65,000	65,000	65,000	0%
Transfer To Facilities Maintenance	35,000	0	0	0	0%
Transfer To Transit	850,472	845,971	925,126	952,867	3%
Transfer To Recreational	1,039,750	1,288,531	1,436,260	1,463,728	2%
Transfer To Geographic Information System	107,398	102,162	103,766	107,211	3%
Transfer To Downtown Operations	0	0	0	500,000	100%
	6,000,339	6,260,663	5,785,820	6,639,900	15%
Total General Fund	\$ 45,412,987	\$ 45,096,835	\$ 47,453,935	\$ 47,672,030	0%
<b>Sanitation Fund</b>					
Total Sanitation	\$ 5,820,819	\$ 5,747,360	\$ 6,968,868	\$ 6,342,953	-9%
<b>Transit Fund</b>					
Total Transit	\$ 2,704,617	\$ 2,678,188	\$ 2,695,920	\$ 2,622,807	-3%
<b>Recreational Fund</b>					
Ben Hawes Golf Course	\$ 846,865	\$ 964,953	\$ 967,020	\$ 1,040,894	8%
Hillcrest Golf Course	357,084	323,560	375,237	319,114	-15%
Ice Arena	558,426	546,286	576,159	596,346	4%
Combest Pool	129,430	120,547	86,858	118,458	36%
Cravens Pool	77,006	87,655	136,537	77,290	-43%
Softball Complex	346,482	386,873	416,047	434,671	4%
Sportscenter	556,512	616,471	657,451	623,243	-5%
Tennis Facility	0	0	174,364	34,272	-80%
Total Recreational before Transfers	2,871,806	3,046,345	3,389,673	3,244,288	-4%
Transfer to General Fund	0	2,314	0	0	0%
Transfer to Debt Service	14,493	14,309	13,658	152,246	1015%
Total Recreational	\$ 2,886,299	\$ 3,062,968	\$ 3,403,331	\$ 3,396,534	0%

## ALL FUNDS - APPROPRIATIONS SUMMARY

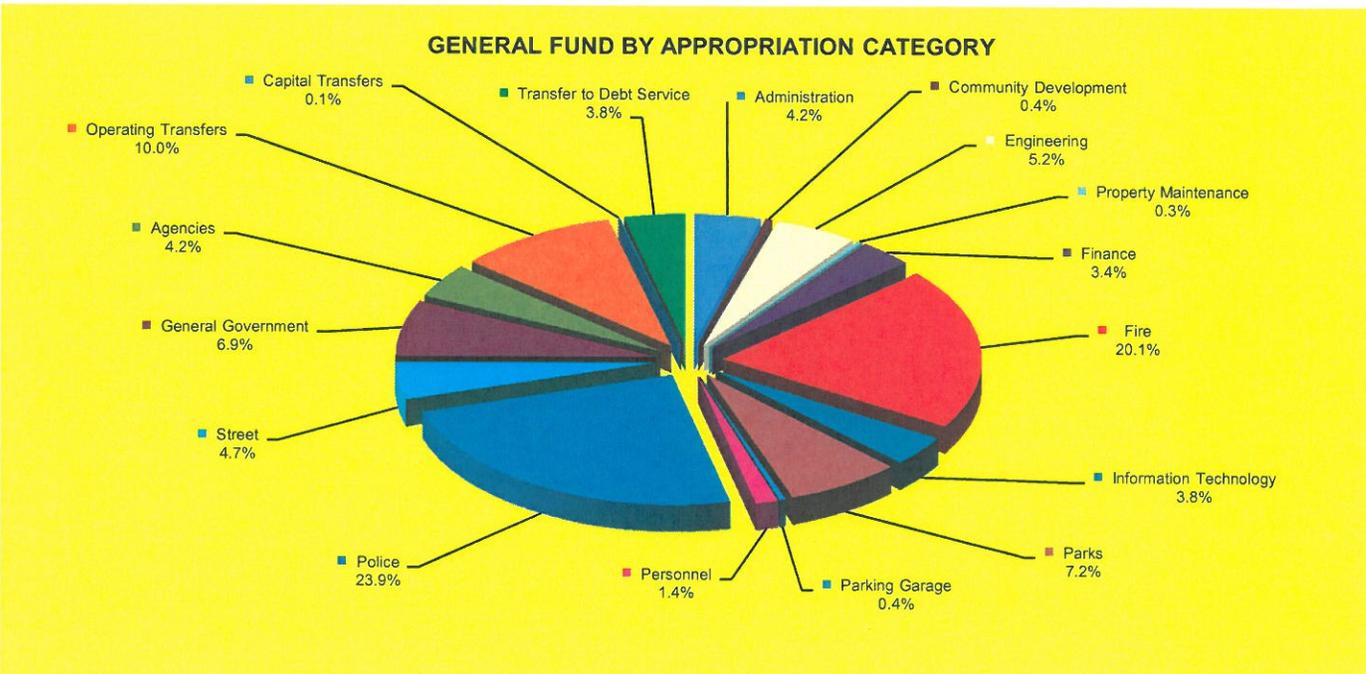
Department	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Sponsors/Scholarships Fund</b>					
Total Sponsors/Scholarships	\$ 7,690	\$ 7,999	\$ 11,210	\$ 11,370	1%
<b>Central Dispatch Fund</b>					
Total Central Dispatch	\$ 2,061,610	\$ 2,062,525	\$ 2,594,104	\$ 2,293,841	-12%
<b>Fleet &amp; Facilities Replacement Fund</b>					
Replacement Charges	\$ 934,395	\$ 1,529,883	\$ 3,917,266	\$ 2,439,613	-38%
Transfer to General Fund	666,000	0	0	0	0%
Total Fleet and Facilities Replacement	\$ 1,600,395	\$ 1,529,883	\$ 3,917,266	\$ 2,439,613	-38%
<b>Community Development Fund</b>					
Community Development	\$ 429,697	\$ 544,985	\$ 742,784	\$ 415,844	-44%
Home Rehab. Grant	190,924	134,099	631,889	182,428	-71%
Total Community Development	\$ 620,621	\$ 679,084	\$ 1,374,673	\$ 598,272	-56%
<b>Facilities Maintenance Fund</b>					
Total Facilities Maintenance	\$ 3,607,393	\$ 3,111,680	\$ 3,950,810	\$ 3,642,704	-8%
<b>Insurance Fund</b>					
Total Insurance	\$ 5,441,620	\$ 6,227,251	\$ 6,631,237	\$ 6,643,082	0%
<b>Drug Funds</b>					
Drug Fund Expenditures	\$ 92,393	\$ 72,331	\$ 48,745	\$ 61,326	26%
Drug Fund transfer to General Fund	0	0	3,450	30,000	770%
Drug Fund transfer to Grant Fund	0	0	25,000	25,000	0%
Federal Drug Fund Expenditures	1,858	51,457	60,110	44,163	-27%
Total Drug Funds	\$ 94,250	\$ 123,788	\$ 137,305	\$ 160,489	17%
<b>Property Recovery Fund</b>					
Total Property Recovery	\$ 0	\$ 0	\$ 25,059	\$ 15,341	-39%
<b>Grant Fund</b>					
Total Grant Fund	\$ 0	\$ 0	\$ 0	\$ 25,000	100%
<b>Debt Service Fund</b>					
Total Debt Service	\$ 8,859,155	\$ 33,594,559	\$ 9,925,486	\$ 13,196,081	33%
<b>GIS Fund</b>					
Total GIS	\$ 363,632	\$ 377,621	\$ 470,736	\$ 428,842	-9%

## ALL FUNDS - APPROPRIATIONS SUMMARY

Department	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Capital Projects Fund</b>					
Total Capital Projects	\$ 1,882,450	\$ 3,767,840	\$ 14,899,297	\$ 65,000	-100%
<b>Your Community Vision Fund</b>					
Your Community Vision before Transfer	\$ 6,453,484	\$ 8,343,736	\$ 12,545,676	\$ 3,887,046	-69%
Transfer to Debt Service	733,479	1,154,550	2,172,032	2,932,433	35%
Total Your Community Vision	\$ 7,186,963	\$ 9,498,286	\$ 14,717,708	\$ 6,819,479	-54%
<b>Riverfront Development Fund</b>					
Riverfront Development	\$ 0	\$ 0	\$ 0	\$ 0	0%
Transfer to Your Community Vision	536,682	0	0	0	0%
Total Riverfront Development	\$ 536,682	\$ 0	\$ 0	\$ 0	0%
<b>Greenbelt Park Fund</b>					
Total Greenbelt Park	\$ 0	\$ 0	\$ 7,000	\$ 54,383	677%
<b>Garage Service Fund</b>					
Garage Service before Transfer	\$ 1,121,811	\$ 1,217,595	\$ 1,294,065	\$ 1,354,382	5%
Transfer to General Fund	100,000	200,000	150,000	0	-100%
Total Garage Service	\$ 1,221,811	\$ 1,417,595	\$ 1,444,065	\$ 1,354,382	-6%
<b>Economic Development Fund</b>					
Economic Development before Transfers	\$ 5,725,937	\$ 2,116,265	\$ 2,605,895	\$ 1,816,470	-30%
Transfer to Debt Service	1,227,319	1,235,600	1,237,819	1,233,259	0%
Transfer to General Fund	0	100,000	350,000	273,000	-22%
Total Economic Development	\$ 6,953,256	\$ 3,451,865	\$ 4,193,714	\$ 3,322,729	-21%
<b>Downtown Revitalization Fund</b>					
Downtown Revitalization before Transfer	\$ 19,225,714	\$ 236,273	\$ 1,052,481	\$ 0	-100%
Transfer to Debt Service	4,603,655	4,603,861	4,204,230	3,782,830	-10%
Total Downtown Revitalization	\$ 23,829,369	\$ 4,840,134	\$ 5,256,711	\$ 3,782,830	-28%
<b>Downtown Operations Fund</b>					
Downtown Operations	\$ 2,293,614	\$ 481,697	\$ 2,507,426	\$ 4,120,147	64%
Transfer to Debt Service	104,202	106,217	105,870	105,509	0%
Total Downtown Operations	\$ 2,397,816	\$ 587,914	\$ 2,613,296	\$ 4,225,656	62%
<b>Wellness Fund</b>					
Wellness before Transfers	\$ 0	\$ 0	\$ 0	\$ 0	0%
Transfer to General Fund	0	0	0	2,691	100%
Total Wellness	\$ 0	\$ 0	\$ 0	\$ 2,691	100%
Total Appropriations	\$ 123,489,436	\$ 127,863,374	\$ 132,691,731	\$ 109,116,109	-18%

## GENERAL FUND BY APPROPRIATION CATEGORY

Department	Salaries	Maintenance	Supplies	Utilities	Other	Capital	Total	%
Administration	\$ 1,332,186	\$ 101,547	\$ 178,410	\$ 42,060	\$ 321,576	\$ 4,266	\$ 1,980,045	4.2%
Community Development	133,669	1,060	3,000	1,900	28,175	0	167,804	0.4%
Engineering	938,477	1,384,148	31,129	8,880	91,667	16,001	2,470,302	5.2%
Property Maintenance	80,510	549	4,083	360	37,236	2,593	125,331	0.3%
Finance	1,327,888	1,000	73,786	29,440	192,710	0	1,624,824	3.4%
Fire	8,044,777	328,280	281,622	267,870	137,268	537,723	9,597,540	20.1%
Information Technology	1,234,035	212,922	72,560	132,608	128,516	12,935	1,793,576	3.8%
Parks	684,958	1,948,731	102,242	221,060	100,775	391,582	3,449,348	7.2%
Parking Garage	0	187,610	0	11,000	5,541	1,064	205,215	0.4%
Personnel	454,616	13,887	58,105	9,560	140,695	0	676,863	1.4%
Police	9,795,575	441,964	452,101	63,280	239,392	404,494	11,396,806	23.9%
Street	1,238,903	422,732	327,648	7,660	80,180	174,253	2,251,376	4.7%
Department Totals	\$25,265,594	\$5,044,430	\$ 1,584,686	\$ 795,678	\$ 1,503,731	\$1,544,911	\$ 35,739,030	75.0%
	70.7%	14.1%	4.4%	2.2%	4.3%	4.3%	100.0%	
General Government							3,280,716	6.9%
Agencies							2,012,384	4.2%
<b>Operating Budget Total</b>							41,032,130	86.1%
Operating Transfers							4,744,186	10.0%
Capital Transfers							65,000	0.1%
Transfer to Debt Service							1,830,714	3.8%
<b>Grand Total</b>							\$ 47,672,030	100.0%



**EXPENDITURE DISCUSSION**

<b>Budget Component: (in millions)</b>				
	<b>Amended Budget 2015-16</b>	<b>Budget 2016-17</b>	<b>\$ Increase (Decrease)</b>	<b>% Increase (Decrease)</b>
General Fund/Central Dispatch	\$ 50.1	\$ 50.0	\$ (0.1)	-0.2%
Enterprise Funds	\$ 16.2	\$ 17.0	\$ 0.8	4.9%
Internal Service Funds	\$ 15.9	\$ 14.1	\$ (1.8)	-11.3%
Capital Projects Funds	\$ 14.9	\$ 0.1	\$ (14.8)	-99.3%
Debt Service Fund	\$ 9.9	\$ 13.2	\$ 3.3	33.3%
Special Revenue Funds	\$ 25.7	\$ 14.7	\$ (11.0)	-42.8%
<b>Total</b>	<b>\$ 132.7</b>	<b>\$ 109.1</b>	<b>\$ (23.6)</b>	<b>-17.8%</b>

**General Fund:** The General Fund activity is comprised of General Fund and Central Dispatch Fund (a branch of the Police Department). Fiscal year 2016-17 expenditures for the General Fund decreased by \$0.1 million or -0.2%. The decrease is primarily due to:

- General Fund: Fiscal year 2016-17 general government expenditures are lower by \$0.6 million due to the completion of various projects and transfers have increases by \$0.8 million.
- Central Dispatch is down \$0.3 million due to prior year carryover of capital surplus funds.

**Enterprise Funds:** The Enterprise Funds are made up of Sanitation, Transit, Recreational, Downtown Operations, and GIS Funds. Fiscal year 2016-17 expenditures for the Enterprise Funds increased by \$0.8 million, or 4.9%. This increase is primarily due to:

- Transit: Fiscal year 2016-17 budget is \$0.1 million lower due to prior year Section 5339 Grant expenditures.
- Sanitation: Fiscal year 2016-2017 budget is \$0.6 million lower due to a decrease fuel costs, tipping fees and capital needs.
- GIS: Fiscal year 2016-2017 budget is \$0.1 million lower due to a decrease in capital needs.
- Downtown Operations: Fiscal year 2016-17 budget is \$1.6 million higher due to manner in which operating transfers are reflected in the budget. Operating transfers to the Convention Center and operating revenue from the Convention Center were previously netted together.

**Internal Service Funds:** The Internal Service Funds are made up of Fleet and Facilities Replacement, Facilities Maintenance, Insurance, and Garage Service Funds. Fiscal year 2015-16 budgeted expenditures decreased \$1.8 million, or 11.3%. This decrease is primarily due to:

- Fleet and Facilities Replacement: Fiscal year 2016-2017 decreased \$1.5 million due to a lower budget for capital buildings, capital land improvements, and capital vehicles.
- Facilities Maintenance: This fund accommodates both building and grounds maintenance. Overall decrease of \$0.3 million is primarily in supplies and contracted services due to a reduction maintenance projects.

**Capital Projects Funds:** The Capital Projects Funds are used to purchase or construct capital assets. Fiscal year 2016-17 budgeted expenditures decreased \$14.8 million, or 99.3%. This decrease is due to various projects completed during the fiscal year 2015-16 and project carryovers which will be rolled over during the 2016-17 budget year.

## 2016-2017 Budget

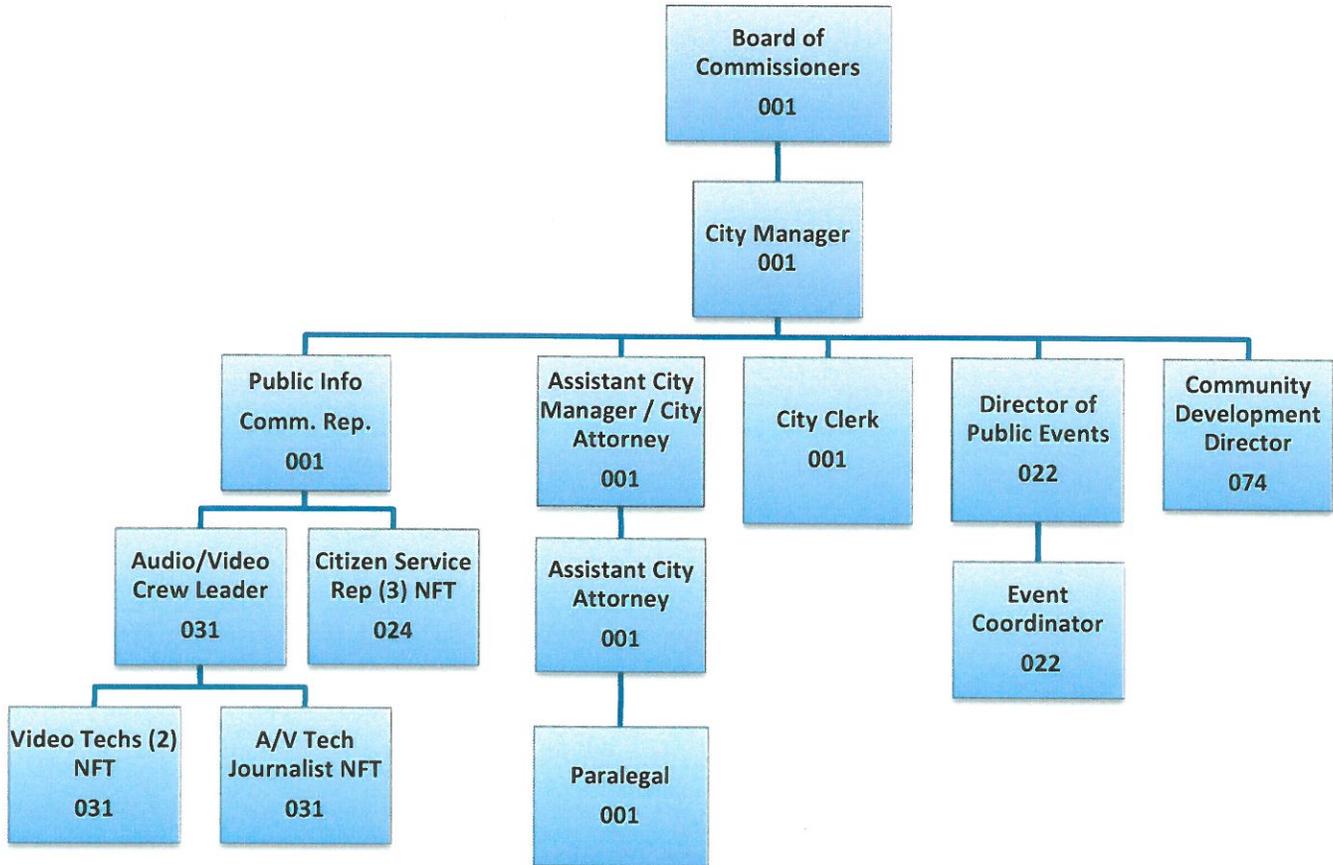
**Debt Service:** Fiscal year 2016-17 reflects an increase of \$3.3 million or 33.3%. This increase is primarily due to timing of principal payments on the Owensboro Riverport Authority debt of \$2.3 million and KIA loans of \$1.0 million

**Special Revenue Funds:** Special Revenue Funds are made up of Downtown Revitalization, Economic Development, Your Community Vision, Community Development, Federal and State Drug Funds, and Property Recovery Funds. Fiscal year 2016-17 reflects a decrease of \$11.0 million or 42.8%. This decrease is primarily due to:

- Your Community Vision: Decrease of \$7.9 million is due to various projects being completed during the fiscal year 2015-16 and project carryovers which will be rolled over during the 2016-17 budget year.
- Downtown Revitalization: Decrease of \$1.5 million is due to completions projects and reduced debt service payments.
- Economic Development: Decrease of \$0.8 million is due to a reduction in funds budgeted for downtown development projects in fiscal year 2016-2017.
- Community Development: Decrease of \$0.8 million is due to timing of carryover of unexpended grant funds at fiscal year-end 2015-16.

# ADMINISTRATION / COMMUNITY DEVELOPMENT

001.021 / 001.074



DIVISIONS	001	022	024	031	074	TOTAL
FULL TIME (FT):	6	2	0	1	1	10
NON FT (NFT):	0	0	3	3	0	6
ELECTED:	5	0	0	0	0	5
<b>TOTALS</b>	<b>11</b>	<b>2</b>	<b>3</b>	<b>4</b>	<b>1</b>	<b>21</b>

*Structure Subject to Change FY 16-17*

**2016-2017 Budget**

**DEPARTMENT: 021 Administration**

**Fund: 001 General**

**Program Description**

This program includes the City Commission, City Manager, and supporting staff, and provides the overall administration for the City of Owensboro, as well as oversight for all City government services, including operations, finance and support services, public safety, parks, community development, public events, and public information. The City Commission is the governing body of the City providing legislative and policy direction pertaining to City government services. The City Manager administers operation of City government in an efficient and effective manner according to City Commission general policy guidelines and recommends strategies and solutions for Commission consideration.

	<b>Actual 2013-2014</b>	<b>Actual 2014-2015</b>	<b>Actual 2015-2016</b>	<b>Estimated 2016-2017</b>
<b>Performance Indicators</b>				
Ordinances, Agreements, Municipal Orders initiated/reviewed	155	172	290	200
Claims/lawsuits received/initiated	9	15	87	19
Acres annexed/contracted to annex	17.37	246	19	25

**2015-2016 Accomplishments**

1. Developed a comprehensive downtown and Hwy 54 Tax Increment Finance (TIF) Development Area.
2. Broke ground on a P3 project to create the International Bluegrass Music Center located in downtown Owensboro.
3. Completed nearly 7,000 calls for service through the City Action line.
4. Prepared and distributed over 500 media notices and social media postings.
5. Managed mayoral board appointments / records retention.
6. Negotiated and drafted incentive agreements and/or annexation ordinances bringing 19 acres into the City of Owensboro.
7. Partnered with the BBQ festival committee in putting on a festival voted one of the 10 best in the world by *USA Today*.
8. Successfully completed necessary continuing education and training.
9. Created an economic environment where real estate sales had growth of more than 18% over the previous year.
10. Promoted tourism through multiple initiatives which resulted in a record year for revenues to the Convention and Visitor's Bureau.
11. Sponsored local legislation to exempt veterans from parking limitations to allow greater access to city amenities.

**2016-2017 Objectives**

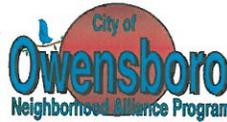
1. Receive final approval from the State of Kentucky for the Gateway Commons Hwy 54 TIF area.
2. Receive final approval from the State of Kentucky Downtown TIF area.
3. Work with City appointed Boards to increase efficiency.
4. Complete 7,000 calls for service through the City Action line or mobile application.
5. Work with department heads to recruit more conferences and build tourism to our community.
6. Complete additional continuing education and training.
7. Present a balanced budget.
8. Move to the next phase of implementing our downtown parking plan.
9. Increase jobs in the City.
10. Serve as stewards of the community through public board and commission involvement.
11. Assist the public as needed.
12. Implement eMeetings.
13. Continue to train on record retention responsibilities in accordance with KRS 171.410-740.

NEIGHBORHOOD ALLIANCE

Fund: 001 General

Program Description

AUDUBON-BON HARBOR APOLLO DOGWOOD AZALEA DUGAN BEST HILLCREST MIDTOWN EAST NORTHWEST  
 OLD OWENSBORO SEVEN HILLS SHIFLEY-YORK SOUTHEAST WESLEYAN-SHAWNEE



This program provides for the development and growth of Neighborhood Alliances. The alliances represent citizens in their area and serve as a vital link between the neighborhoods and City government. The alliances work to combat problems while building on the positives in the City’s neighborhoods. The twelve neighborhood boundaries represent the entire incorporated property of the municipality.

The proposed funding for this program is \$14,000 including \$6,000 for alliance operating funds (neighborhood allocations) and \$3,000 for a grant program to fund alliance events. The remaining \$5,000 goes to other expenses, including \$3,000 for the annual alliance dinner.

Performance Indicators	Actual 2013-2014	Actual 2014-2015	Actual 2015-2016	Estimated 2016-2017
Neighborhood groups	12	12	12	12
Community activities	79	80	80	80
Partnerships	24	30	30	35

2015-2016 Accomplishments

1. Worked with government officials to create additional opportunities for citizen input on community issues by hosting several public meetings for neighborhood alliances on disaster preparedness.
2. Converted the quarterly newsletter to electronic distribution, conserving available funds for neighborhood activities.
3. Worked with local partners to implement and expand training opportunities for neighborhood alliance members.
4. Marketed the Neighborhood Alliance Program through Facebook, Twitter, NextDoor.com, Channel 75, [www.owensboro.org](http://www.owensboro.org), media releases, print and other media advertising.
5. Hosted the 15th annual neighborhood alliance awards and recognition dinner.
6. Supported the grand opening of local parks in the alliances.
7. Hosted seven cleanup days.
8. Hosted six alliance events including yard sales and picnics in neighborhood parks.
9. Worked with the Public Works Department to install neighborhood identification signs throughout alliance neighborhoods.

2016-2017 Objectives

1. Work closely with the Owensboro Police Department, Owensboro Fire Department, Engineering Department and other emergency services to help improve safety and reduce crime in neighborhoods.
2. Implement a welcoming process for neighbors within the city and continue growth and involvement in alliances.
3. Work with the Owensboro Police Department to host “Awareness Days” throughout the neighborhoods.
4. Host alliance events in City parks.
5. Support the City in addressing property maintenance issues throughout the municipal boundaries.
6. Host the 16<sup>th</sup> annual neighborhood alliance dinner.
7. Promote partnerships with other non-profits located within the boundaries of the alliances.
8. Finish installation of alliance recognition signs in the neighborhoods.
9. Host a forum for candidates running for Mayor and Commission.
10. Continue to be a conduit for open dialogue between city government and the citizens.

2016-2017 Budget

Department: 021 Administration Summary

Fund: 001 General

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Personnel Services</b>						
50001.001	Salaries Full Time	\$ 844,967	\$ 845,069	\$ 868,613	\$ 861,374	-1%
50001.002	Salaries Non-Full Time	69,912	69,705	70,687	67,490	-5%
50001.004	Salaries Overtime	3,255	2,288	4,700	4,700	0%
50010.001	Benefits Employees Retirement	144,585	136,702	137,151	148,761	8%
50010.002	Benefits Unemployment	2,452	2,444	2,509	2,476	-1%
50010.004	Benefits Health Insurance	110,572	118,128	135,360	170,316	26%
50010.005	Benefits Life Insurance	3,719	3,703	3,970	3,503	-12%
50010.006	Benefits Social Security Tax	62,448	61,902	72,216	71,418	-1%
50010.007	Benefits Workers Comp Claims	10,824	11,459	6,186	2,148	-65%
Total Personnel Services		1,252,735	1,251,400	1,301,392	1,332,186	2%
<b>Maintenance</b>						
50100.001	Mtc Buildings	10,954	21,540	13,940	15,279	10%
50100.010	Mtc Grounds	153,796	114,165	94,574	34,722	-63%
50100.015	Mtc Misc Repairs	174	0	200	200	0%
50100.017	Mtc Repairs - Radio Equipment	987	261	261	261	0%
50100.029	Mtc Vehicle Wash	106	109	77	63	-18%
50100.030	Mtc Vehicles & Equipment	2,715	250	250	256	2%
50100.032	Mtc Software	0	0	0	1,700	100%
50421	Festivals-Mtc Grounds	0	0	50,336	49,066	-3%
Total Maintenance		168,732	136,325	159,638	101,547	-36%
<b>Supplies</b>						
50110.005	Supplies Office	7,211	6,644	8,550	7,950	-7%
50110.007	Supplies Technical	82,486	79,776	186,950	134,210	-28%
50110.008	Supplies Radio Replacement	0	720	750	750	0%
50122	Dues & Subscriptions	31,758	33,476	30,350	27,350	-10%
50124	Motor Fuel	870	967	1,000	800	-20%
50125	Non-Capitalized Equipment	687	330	850	900	6%
50127	Postage	1,618	1,544	2,300	2,250	-2%
50131	Computer Equipment	3,921	2,996	7,700	4,200	-45%
Total Supplies		128,552	126,453	238,450	178,410	-25%
<b>Utilities</b>						
50140.001	Utilities OMU	16,942	15,977	21,550	21,200	-2%
50140.002	Utilities Non-City	15,904	16,740	16,700	16,000	-4%
50140.003	Utilities Communications	11,374	4,951	5,455	4,860	-11%
Total Utilities		44,221	37,668	43,705	42,060	-4%

2016-2017 Budget

Department: 021 Administration Summary

Fund: 001 General

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Other</b>						
50200	Advertising	\$ 2,396	\$ 23,149	\$ 25,900	\$ 22,500	-13%
50222	Contractual Services	168,681	199,324	205,550	246,600	20%
50251	Insurance	7,391	5,385	6,052	6,176	2%
50270	Miscellaneous Expense	331	746	2,050	1,800	-12%
50290	Professional/Technical Services	17,844	15,988	33,503	31,400	-6%
50323	Training Costs	3,595	2,047	4,700	4,700	0%
50325	Travel	5,858	4,236	9,300	8,400	-10%
50403	Convention Center Gala	0	(110,728)	0	0	0%
Total Other		206,097	140,147	287,055	321,576	12%
<b>Capital</b>						
51000.003	Capital Replacement Plan	4,197	4,240	8,307	4,266	-49%
Total Capital		4,197	4,240	8,307	4,266	-49%
<b>Total</b>		<b>\$ 1,804,534</b>	<b>\$ 1,696,233</b>	<b>\$ 2,038,547</b>	<b>\$ 1,980,045</b>	<b>-3%</b>

2016-2017 Budget

Department: 021 Administration                      Division: 001 Administration                      Fund: 001 General

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b><u>Personnel Services</u></b>						
50001.001	Salaries Full Time	\$ 677,853	\$ 670,074	\$ 688,662	\$ 680,183	-1%
50001.004	Salaries Overtime	954	2,049	1,200	1,200	0%
50010.001	Benefits Employees Retirement	112,501	105,882	105,854	114,260	8%
50010.002	Benefits Unemployment	1,731	1,708	1,746	1,719	-2%
50010.004	Benefits Health Insurance	85,876	93,216	106,128	124,440	17%
50010.005	Benefits Life Insurance	2,964	2,965	3,142	2,761	-12%
50010.006	Benefits Social Security Tax	45,246	44,254	52,774	52,126	-1%
50010.007	Benefits Workers Comp Claims	10,335	10,994	5,602	1,567	-72%
Total Personnel Services		937,459	931,143	965,108	978,256	1%
<b><u>Maintenance</u></b>						
50100.015	Mtc Misc Repairs	174	0	200	200	0%
50100.017	Mtc Repairs - Radio Equipment	600	174	174	174	0%
50100.029	Mtc Vehicle Wash	106	109	77	63	-18%
50100.030	Mtc Vehicles & Equipment	2,715	250	250	256	2%
Total Maintenance		3,595	533	701	693	-1%
<b><u>Supplies</u></b>						
50110.005	Supplies Office	6,725	5,776	7,750	7,700	-1%
50110.007	Supplies Technical	439	6	650	650	0%
50110.008	Supplies Radio Replacement	0	480	500	500	0%
50122	Dues & Subscriptions	31,433	33,476	30,000	27,000	-10%
50124	Motor Fuel	870	967	1,000	800	-20%
50125	Non-Capitalized Equipment	687	330	850	800	-6%
50127	Postage	1,618	1,544	1,800	1,750	-3%
50131	Computer Equipment	2,444	2,996	7,700	2,100	-73%
Total Supplies		44,217	45,574	50,250	41,300	-18%
<b><u>Utilities</u></b>						
50140.001	Utilities OMU	15,008	13,659	18,500	18,000	-3%
50140.002	Utilities Non-City	14,178	14,311	14,200	13,500	-5%
50140.003	Utilities Communications	8,914	4,262	4,735	4,500	-5%
Total Utilities		38,099	32,232	37,435	36,000	-4%
<b><u>Other</u></b>						
50200	Advertising	132	200	400	0	-100%
50251	Insurance	3,312	526	552	563	2%
50270	Miscellaneous Expense	331	554	1,800	1,800	0%
50290	Professional/Technical Services	17,844	15,988	33,503	31,400	-6%
50323	Training Costs	3,595	2,047	4,700	4,700	0%
50325	Travel	5,858	1,815	7,000	6,300	-10%
Total Other		31,073	21,131	47,955	44,763	-7%

2016-2017 Budget

Department: 021 Administration                      Division: 001 Administration                      Fund: 001 General

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Capital</b>						
51000.003	Capital Replacement Plan	\$ 4,197	\$ 4,240	\$ 8,307	\$ 4,266	-49%
Total Capital		4,197	4,240	8,307	4,266	-49%
<b>Total</b>		<b>\$ 1,058,640</b>	<b>\$ 1,034,853</b>	<b>\$ 1,109,756</b>	<b>\$ 1,105,278</b>	<b>0%</b>

**Expenditure Analysis:**

**Personnel:** Increased health insurance and retirement costs netted with lower salary of a newer employee.

**Supplies:** Decrease due to fewer scheduled computer replacements and discontinuing a subscription to a publication.

**Utilities:** Decrease in utility costs based upon usage.

**Other:** Reduced professional/technical budget.

**Revenue Analysis:**

No revenue is generated from this division.

2016-2017 Budget

Department: 021 Administration Division: 022 Public Events Fund: 001 General

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Personnel Services</b>						
50001.001	Salaries Full Time	\$ 131,760	\$ 137,612	\$ 141,956	\$ 142,528	0%
50001.004	Salaries Overtime	2,087	0	3,000	3,000	0%
50010.001	Benefits Employees Retirement	25,329	24,083	24,730	27,185	10%
50010.002	Benefits Unemployment	404	414	435	437	0%
50010.004	Benefits Health Insurance	19,632	19,584	23,400	39,120	67%
50010.005	Benefits Life Insurance	594	573	653	584	-11%
50010.006	Benefits Social Security Tax	9,392	9,638	11,089	11,133	0%
50010.007	Benefits Workers Comp Claims	285	294	333	335	1%
Total Personnel Services		189,482	192,198	205,596	224,322	9%
<b>Maintenance</b>						
50100.001	Mtc Buildings	10,954	21,540	13,940	15,279	10%
50100.010	Mtc Grounds	153,796	114,165	94,574	34,722	-63%
50421	Festivals-Mtc Grounds	0	0	50,336	49,066	-3%
Total Maintenance		164,750	135,705	158,850	99,067	-38%
<b>Supplies</b>						
50110.005	Supplies Office	486	868	800	250	-69%
50110.007	Supplies Technical	81,555	79,550	185,850	133,210	-28%
50122	Dues & Subscriptions	325	0	350	350	0%
50127	Postage	0	0	500	500	0%
50131	Computer Equipment	1,477	0	0	0	0%
Total Supplies		83,843	80,418	187,500	134,310	-28%
<b>Utilities</b>						
50140.001	Utilities OMU	867	1,411	1,800	1,900	6%
50140.002	Utilities Non-City	785	1,479	1,500	1,500	0%
50140.003	Utilities Communications	245	689	720	360	-50%
Total Utilities		1,897	3,579	4,020	3,760	-6%
<b>Other</b>						
50200	Advertising	2,265	22,949	25,500	22,500	-12%
50222	Contractual Services	168,681	199,324	205,550	246,600	20%
50251	Insurance	4,079	4,859	5,500	5,613	2%
50270	Miscellaneous Expense	0	192	250	0	-100%
50325	Travel	230	2,420	2,300	2,100	-9%
50403	Convention Center Gala	0	(110,728)	0	0	0%
Total Other		175,255	119,016	239,100	276,813	16%
<b>Total</b>		<b>\$ 615,226</b>	<b>\$ 530,917</b>	<b>\$ 795,066</b>	<b>\$ 738,272</b>	<b>-7%</b>

**Expenditure Analysis:**

**Personnel:** Increase due to higher nonhazardous retirement rate and changes in type of health coverage.

**Maintenance:** Decrease due to reduction in projects being done and improved efficiencies.

**Supplies:** Decrease due to items previously in Technical Supplies being budgeted under Contracted Services.

**Other:** Increase due to items previously in Technical Supplies being budgeted under Contracted Services.

**Revenue Analysis:**

Budgeted \$70,000 revenue for rentals, registration fees and donations.

2016-2017 Budget

Department: 021 Administration Division: 024 CSRs Fund: 001 General

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Personnel Services</b>						
50001.002	Salaries Non-Full Time	\$ 23,988	\$ 24,776	\$ 26,274	\$ 22,947	-13%
50010.001	Benefits Employees Retirement	0	38	0	0	0%
50010.002	Benefits Unemployment	72	74	79	69	-13%
50010.006	Benefits Social Security Tax	1,835	1,895	2,010	1,755	-13%
50010.007	Benefits Workers Comp Claims	45	46	60	53	-12%
Total Personnel Services		25,940	26,830	28,423	24,824	-13%
<b>Supplies</b>						
50125	Non-Capitalized Equipment	0	0	175	100	-43%
50131	Computer Equipment	0	0	0	1,050	100%
Total Supplies		0	0	175	1,150	557%
<b>Utilities</b>						
50140.003	Utilities Communications	2,001	0	0	0	0%
Total Utilities		2,001	0	0	0	0%
<b>Total</b>		<b>\$ 27,941</b>	<b>\$ 26,830</b>	<b>\$ 28,598</b>	<b>\$ 25,974</b>	<b>-9%</b>

**Expenditure Analysis:**

**Personnel:** Decrease due to employee retirement.

**Supplies:** Increase for computer replacement.

**Revenue Analysis:**

No revenue is generated from this division.

2016-2017 Budget

Department: 021 Administration Division: 031 Audio Visual Fund: 001 General

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Personnel Services</b>						
50001.001	Salaries Full Time	\$ 35,355	\$ 37,382	\$ 37,995	\$ 38,663	2%
50001.002	Salaries Non-Full Time	45,924	44,929	44,413	44,543	0%
50001.004	Salaries Overtime	215	239	500	500	0%
50010.001	Benefits Employees Retirement	6,756	6,699	6,567	7,316	11%
50010.002	Benefits Unemployment	246	248	249	251	1%
50010.004	Benefits Health Insurance	5,064	5,328	5,832	6,756	16%
50010.005	Benefits Life Insurance	161	164	175	158	-10%
50010.006	Benefits Social Security Tax	5,975	6,114	6,343	6,404	1%
50010.007	Benefits Workers Comp Claims	159	125	191	193	1%
Total Personnel Services		99,854	101,229	102,265	104,784	2%
<b>Maintenance</b>						
50100.017	Mtc Repairs Radio Equipment	387	87	87	87	0%
50100.032	Mtc Software	0	0	0	1,700	100%
Total Maintenance		387	87	87	1,787	1954%
<b>Supplies</b>						
50110.007	Supplies Technical	492	220	450	350	-22%
50110.008	Supplies Radio Replacement	0	240	250	250	0%
50131	Computer Equipment	0	0	0	1,050	100%
Total Supplies		492	460	700	1,650	136%
<b>Utilities</b>						
50140.001	Utilities OMU	1,067	907	1,250	1,300	4%
50140.002	Utilities Non-City	942	951	1,000	1,000	0%
50140.003	Utilities Communications	215	0	0	0	0%
Total Utilities		2,224	1,858	2,250	2,300	2%
<b>Total</b>		<b>\$ 102,958</b>	<b>\$ 103,633</b>	<b>\$ 105,302</b>	<b>\$ 110,521</b>	<b>5%</b>

**Expenditure Analysis:**

**Maintenance:** Increase for purchase Adobe Software.

**Supplies:** Increase for replacement of computer.

**Revenue Analysis:**

No revenue is generated from this division.

**Program Description**

This program provides for the overall management, organization, planning, and administration of community development efforts within the City of Owensboro. This includes the administration of the HOME and CDBG Entitlement funds provided by the Department of Housing and Urban Development.

	Actual 2013-2014	Actual 2014-2015	Actual 2015-2016	Estimated 2016-2017
<b>Performance Indicators</b>				
Public and Private Funds Expended For Housing	\$4,160,749	\$534,000	\$593,000	\$600,000
Housing Units Renovated or Constructed	53	24	20	23
Street Improvement Projects Completed	0	0	0	0
Sidewalk Improvement Projects Completed	3	5	1	1
Other Community Development Projects Completed	1	4	5	8

**2015 - 2016 Accomplishments**

1. Completed the construction of one new home and renovation of 22 existing homes through partnerships with World Changers, the Housing Authority of Owensboro and Habitat for Humanity of Owensboro.
2. Continued implementation of the Mechanicsville Neighborhood Redevelopment Plan.
3. Began implementation of the Triplett Twist District Neighborhood Redevelopment Plan.
4. Completed the 2016-2017 Annual Action Plan.
5. Updated revisions to Downtown Design Review Guidelines.

**2016 - 2017 Objectives**

1. Complete four new homes and renovate 22 existing homes.
2. Continue the implementation of the Triplett Twist District NRSA plan.
3. Continue to foster relationships with and between social service agencies in Owensboro and the surrounding areas.

2016-2017 Budget

Department: 074 Community Development

Division: 001 Administration

Fund: 001 General

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Personnel Services</b>						
50001.001	Salaries Full Time	\$ 103,414	\$ 104,728	\$ 106,017	\$ 87,841	-17%
50001.002	Salaries Non-Full Time	1,200	2,500	2,000	0	-100%
50010.001	Benefits Employees Retirement	19,536	18,543	18,087	16,409	-9%
50010.002	Benefits Unemployment	315	323	318	264	-17%
50010.003	Benefits Clothing	0	96	100	100	0%
50010.004	Benefits Health Insurance	9,926	10,992	12,096	19,560	62%
50010.005	Benefits Life Insurance	467	471	488	359	-26%
50010.006	Benefits Social Security Tax	7,379	7,541	8,110	6,720	-17%
50010.007	Benefits Workers Comp Claims	2,592	2,763	2,915	2,416	-17%
Total Personnel Services		144,830	147,956	150,131	133,669	-11%
<b>Maintenance</b>						
50100.001	Mtc Buildings	833	0	0	0	0%
50100.010	Mtc. Grounds	0	0	936	0	-100%
50100.029	Mtc Vehicle Wash	66	68	0	0	0%
50100.030	Mtc Vehicles & Equipment	250	250	0	0	0%
50100.032	Mtc Software	0	198	1,060	1,060	0%
Total Maintenance		1,149	516	1,996	1,060	-47%
<b>Supplies</b>						
50110.005	Supplies Office	798	530	1,200	1,000	-17%
50122	Dues & Subscriptions	1,542	1,540	1,428	1,000	-30%
50124	Motor Fuel	324	276	0	0	0%
50125	Non-Capitalized Equipment	1,930	0	0	0	0%
50127	Postage	225	238	700	1,000	43%
50131	Computer Equipment	0	0	2,200	0	-100%
Total Supplies		4,818	2,584	5,528	3,000	-46%
<b>Utilities</b>						
50140.001	Utilities OMU	1,201	756	1,100	1,100	0%
50140.002	Utilities Non-City	1,046	792	800	800	0%
50140.003	Utilities Communications	1,137	360	360	0	-100%
Total Utilities		3,384	1,908	2,260	1,900	-16%
<b>Other</b>						
50200	Advertising	801	892	1,130	925	-18%
50251	Insurance	331	351	0	0	0%
50290	Professional/Technical Services	22,978	19,993	41,740	24,250	-42%
50323	Training Costs	271	2,842	2,950	2,500	-15%
50325	Travel	0	0	138	500	262%
Total Other		24,381	24,078	45,958	28,175	-39%

2016-2017 Budget

Department: 074 Community Development                      Division: 001 Administration                      Fund: 001 General

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Capital</b>						
51000.003	Capital Replacement Plan	\$ 968	\$ 978	\$ 0	\$ 0	0%
Total Capital		968	978	0	0	0%
<b>Total</b>		<b>\$ 179,531</b>	<b>\$ 178,020</b>	<b>\$ 205,873</b>	<b>\$ 167,804</b>	<b>-18%</b>

**Expenditure Analysis:**

**Personnel:** Decrease due to employee retirement.

**Maintenance:** Decrease due to reporting grounds in General Government 2016-17 forward.

**Supplies:** Decrease due to computer equipment replaced in prior year.

**Utilities:** Decrease due to no cell phone stipend.

**Other:** Decrease from prior year budget containing professional/technical services for Triplett Twist and Art Museum Elevator repair.

**Revenue Analysis:**

Revenue of \$99,812 in CDBG and HOME administration fees.

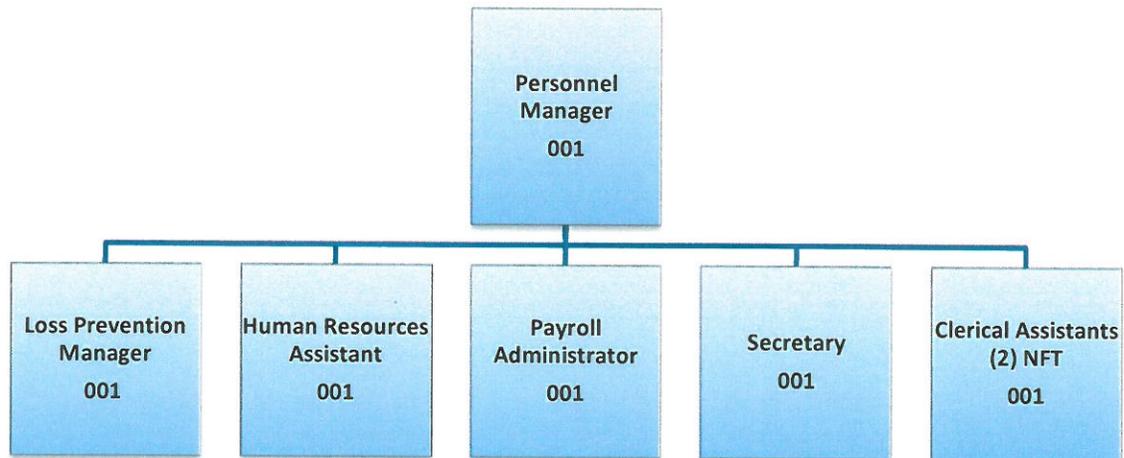






# PERSONNEL

001.036



<b>DIVISION</b>	<b>001</b>
FULL TIME (FT):	5
NON FULL TIME (NFT):	2
<b>TOTAL</b>	<b>7</b>
<i>Structure Subject to Change FY 16-17.</i>	

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**Program Description**

This program provides the overall management, organization, planning, and administration of the Personnel Department, including but not limited to, employee recruitment, training and development, payroll, compensation and benefit administration, occupational health and safety, policy and procedure development and enforcement, strategic planning, regulatory compliance, and other human resource administration activities.

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**Performance Indicators:**

<b>EMPLOYEE INJURY / ILLNESS SUMMARY</b> <i>(in calendar years)</i>	<b>Actual 2012</b>	<b>Actual 2013</b>	<b>Actual 2014</b>	<b>Actual 2015</b>	<b>Projected 2016</b>
Based on LPM annual report	75	55	75	66	75
<b>RECRUITMENT AND MINORITY RECRUITMENT STATISTICS</b> <i>(in calendar years)</i>					
Full-time recruitments (include promotions; exclude elected officials)	56	56	28	50	42
Full-time minority recruitments	3	3	1	3	2
Full-time minority promotions or laterals	2	0	0	0	1
Full-time minority job offers	5	3	1	3	3
Unsuccessful full-time minority job offers	0	0	0	0	0
Successful full-time minority job offers	5	3	1	3	3
Part-time recruitments	2	6	1	1	0
Part-time minority recruitments	0	1	0	0	0
Part-time minority job offers	0	1	0	0	0
Unsuccessful part-time minority job offers	0	0	0	0	0
Successful part-time minority job offers	0	1	0	0	0
Seasonal and intermittent recruitments	65	60	111	76	64
Seasonal and intermittent minority recruitments	4	3	16	6	5
Seasonal and intermittent minority job offers	4	3	16	8	5
Unsuccessful seasonal and intermittent minority job offers	0	0	0	2	0
Successful seasonal and intermittent minority job offers	4	3	16	6	5

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**2015-2016 Accomplishments**

1. Continued preparation for the human resource modules in the Enterprise Resource Planning (ERP) System.
  2. Submitted streamlined departmental budget while maintaining quality service.
  3. Continued identification of ways to save taxpayer dollars.
  4. Continued ongoing enhancement of policies and procedures.
  5. Provided ongoing in-depth employee/supervisor training programs.
  6. Continued commitment to employee workforce (e.g., wellness, safety, drug-free, diversity, benefits).
  7. Continued good faith effort to recruit minorities/females:
    - a. Print, text, web, and television advertising; Hometown Heroes campaign; updated AAP with most recent census data; diversity mail lists and publications; Spanish translated ads; participation in recruitment fairs.
    - b. Ongoing evaluation and enhancement of recruitment processes.
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**2016-2017 Objectives**

1. Implement remaining human resource modules in the Enterprise Resource Planning (ERP) System.
  2. Maintain streamlined departmental budget while maintaining quality service.
  3. Continue identification of ways to save taxpayer dollars.
  4. Continue ongoing enhancement of policies and procedures.
  5. Continue ongoing in-depth employee/supervisor training programs.
  6. Continue commitment to employee workforce (e.g., wellness, safety, drug-free, diversity, benefits).
  7. Continue good faith effort to recruit minorities/females.
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2016-2017 Budget

Department: 036 Personnel Division: 001 Administration Fund: 001 General

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
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**Personnel Services**

50001.001	Salaries Full Time	\$ 257,869	\$ 310,947	\$ 320,370	\$ 287,239	-10%
50001.002	Salaries Non-Full Time	25,522	26,619	28,848	28,992	0%
50001.004	Salaries Overtime	788	3,431	3,000	4,000	33%
50010.001	Benefits Employees Retirement	48,193	54,524	55,338	54,403	-2%
50010.002	Benefits Unemployment	857	1,028	1,060	961	-9%
50010.004	Benefits Health Insurance	15,192	34,505	42,888	52,632	23%
50010.005	Benefits Life Insurance	1,148	1,336	1,428	1,154	-19%
50010.006	Benefits Social Security Tax	20,333	24,102	27,021	24,498	-9%
50010.007	Benefits Workers Comp Claims	602	632	812	737	-9%
Total Personnel Services		370,504	457,124	480,765	454,616	-5%

**Maintenance**

50100.017	Mtc Repairs - Radio Equipment	387	87	87	87	0%
50100.032	Mtc Software	0	946	11,205	13,800	23%
Total Maintenance		387	1,033	11,292	13,887	23%

**Supplies**

50110.005	Supplies Office	6,910	4,634	4,430	4,430	0%
50110.007	Supplies Technical	3,885	30,486	40,319	42,134	5%
50110.008	Supplies Radio Replacement	0	240	250	250	0%
50122	Dues & Subscriptions	6,496	9,719	2,990	3,197	7%
50125	Non-Capitalized Equipment	1,925	0	1,000	2,900	190%
50127	Postage	2,847	3,764	3,246	3,594	11%
50131	Computer Equipment	774	781	4,575	1,600	-65%
Total Supplies		22,838	49,624	56,810	58,105	2%

**Utilities**

50140.001	Utilities OMU	3,669	3,831	5,200	5,200	0%
50140.002	Utilities Non-City	3,348	4,013	4,000	4,000	0%
50140.003	Utilities Communications	2,624	360	360	360	0%
Total Utilities		9,641	8,204	9,560	9,560	0%

2016-2017 Budget

Department: 036 Personnel                      Division: 001 Administration                      Fund: 001 General

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Other</b>						
50230	Employee Recognition	\$ 5,102	\$ 3,939	\$ 7,650	\$ 10,800	41%
50290	Professional/Technical Services	29,012	14,159	10,000	17,343	73%
50300	Recruitment	75,144	86,174	68,506	84,950	24%
50310	Safety Costs	2,503	0	10,500	10,450	0%
50313	Special Employee Activity	7,295	6,033	8,510	8,918	5%
50323	Training Costs	2,422	2,697	5,543	7,020	27%
50326	Tuition Reimbursements	2,251	2,319	4,300	1,214	-72%
Total Other		123,729	115,320	115,009	140,695	22%
<b>Total</b>		<b>\$ 527,099</b>	<b>\$ 631,305</b>	<b>\$ 673,436</b>	<b>\$ 676,863</b>	<b>1%</b>

**Expenditure Analysis:**

**Personnel:** Decrease due to employee retirement netted by increased health cost.

**Maintenance:** Increase in software maintenance cost of OHMWin and added CipherPost Pro email software.

**Supplies:** Increase in non-capitalized equipment for audiometer rental and Kiosk purchase. Technical supplies higher due to increased medical supply usage and costs. Fewer computer replacements.

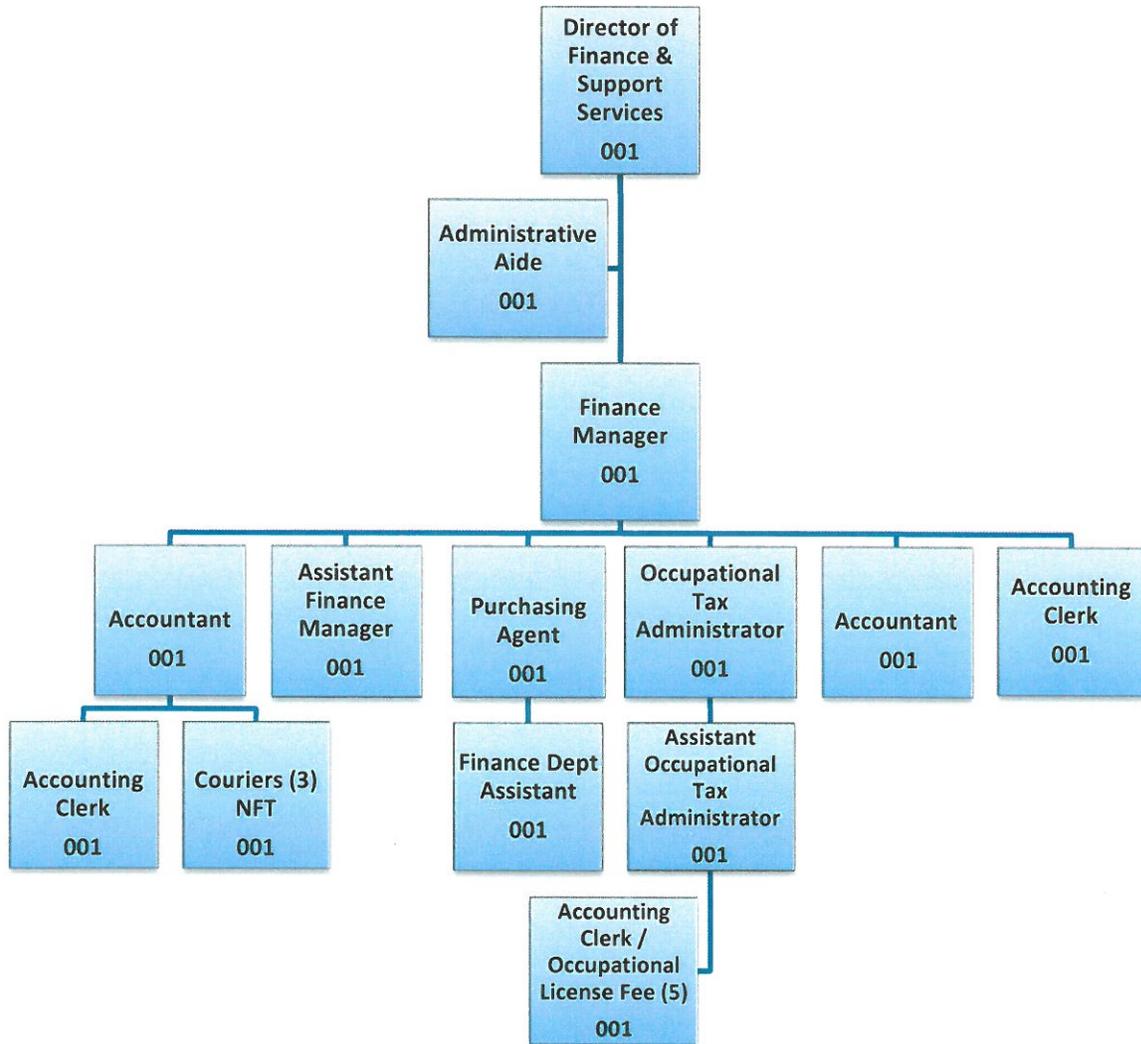
**Other:** Increase due to prior year recruitment budget being too low.

**Revenue Analysis:**

No revenue generated by this department.

# FINANCE

001.034



<b>DIVISON</b>	<b>001</b>
FULL TIME (FT):	17
NON FULL TIME (NFT):	3
<b>TOTAL</b>	<b>20</b>
<i>Structure Subject to Change FY 16-17.</i>	

## 2016-2017 Budget

DEPARTMENT: 034 Finance

Fund: 001 General

### Program Description

This program provides the overall management, organization, planning, and administration of the Finance Department, including but not limited to, centralized accounting, financial planning and reporting, revenue collection, audit, investments, centralized procurement, and budget preparation.

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	Actual 2013-2014	Actual 2014-2015	Actual 2015-2016	Estimated 2016-2017
<b>Efficiency Measure</b>				
Property tax collection percent	99	100	99	99
<b>Performance Indicators</b>				
Occupational accounts	9,294	9,671	9,671	9,700
Budget amendments	38	32	45	40
Sealed bids and RFPs completed	58	44	45	50
Number of purchase orders	757	602	602	575

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### 2015-2016 Accomplishments

1. Received GFOA Certificate of Achievement for Excellence in Financial Reporting for the 35<sup>th</sup> year.
2. Received GFOA Budget Presentation Award for the 16<sup>th</sup> consecutive year.
3. Progressed toward receiving online payments for particular Parks programs, tax payments, and license renewals.
4. Implemented new process to collect prior year delinquent property taxes; sent out 121 letters and collected \$44,108.00 or 30% to date.
5. Organized and hosted the City Auction at the Owensboro Convention Center. This multi-agency event increases revenues through the sale of surplus property, including the sale of police ceased property which is used to support multiple police programs.

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### 2016-2017 Objectives

1. Receive GFOA Certificate of Achievement for Excellence in Financial Reporting.
  2. Receive GFOA Budget Presentation Award.
  3. Prepare a balanced budget for FY 2017-18 in accordance with the GFOA budget preparation criteria.
  4. Implement online payment for particular Parks programs, tax payments, and license renewals.
  5. Host the City Auction.
  6. Continue to improve processes within the Finance department to allow for most efficient use of new ERP system.
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2016-2017 Budget

Department: 034 Finance

Division: 001 Administration

Fund: 001 General

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Personnel Services</b>						
50001.001	Salaries Full Time	\$ 825,841	\$ 801,825	\$ 869,439	\$ 860,560	-1%
50001.002	Salaries Non-Full Time	44,820	34,345	30,586	16,007	-48%
50001.003	Salaries Outside Agency	2,587	0	0	0	0%
50001.004	Salaries Overtime	5,446	1,908	1,000	1,000	0%
50010.001	Benefits Employees Retirement	155,942	138,606	145,937	160,939	10%
50010.002	Benefits Unemployment	2,638	2,523	2,531	2,633	4%
50010.004	Benefits Health Insurance	153,672	155,893	190,776	212,844	12%
50010.005	Benefits Life Insurance	3,747	3,465	3,696	3,499	-5%
50010.006	Benefits Social Security Tax	60,209	57,843	69,530	67,134	-3%
50010.007	Benefits Workers Comp Claims	2,401	2,447	2,440	2,532	4%
50010.008	Benefits Other Employee Expense	590	463	765	740	-3%
Total Personnel Services		1,257,893	1,199,318	1,316,700	1,327,888	1%
<b>Maintenance</b>						
50100.015	Mtc Misc Repairs	990	990	1,190	1,000	-16%
Total Maintenance		990	990	1,190	1,000	-16%
<b>Supplies</b>						
50110.002	Supplies Cleaning	3,126	2,307	3,150	3,100	-2%
50110.005	Supplies Office	9,875	14,064	12,630	12,500	-1%
50110.007	Supplies Technical	3,888	4,454	6,350	6,350	0%
50122	Dues & Subscriptions	2,794	3,155	3,589	3,831	7%
50125	Non-Capitalized Equipment	675	437	5,072	500	-90%
50127	Postage	39,109	36,836	36,656	40,155	10%
50131	Computer Equipment	1,825	1,343	6,150	7,350	20%
Total Supplies		61,293	62,595	73,597	73,786	0%
<b>Utilities</b>						
50140.001	Utilities OMU	13,341	11,895	16,000	16,000	0%
50140.002	Utilities Non-City	12,608	12,462	12,400	12,000	-3%
50140.003	Utilities Communications	8,611	1,080	1,080	1,440	33%
Total Utilities		34,560	25,437	29,480	29,440	0%
<b>Other</b>						
50200	Advertising	16,261	11,671	17,600	16,600	-6%
50220	Commission on Tax Collection	34,754	35,372	37,000	37,000	0%
50251	Insurance	407	204	210	210	0%
50290	Professional/Technical Services	113,893	129,220	128,150	113,150	-12%
50323	Training Costs	9,773	7,335	12,225	10,750	-12%
50350	Bad Debt Expense	(7,481)	(57,697)	20,000	15,000	-25%
Total Other		167,607	126,106	215,185	192,710	-10%

2016-2017 Budget

Department: 034 Finance

Division: 001 Administration

Fund: 001 General

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Capital</b>						
51000.005	Capital Equipment	\$ 7,999	\$ 0	\$ 0	\$ 0	0%
Total Capital		7,999	0	0	0	0%
<b>Total</b>		<b>\$ 1,530,342</b>	<b>\$ 1,414,446</b>	<b>\$ 1,636,152</b>	<b>\$ 1,624,824</b>	<b>-1%</b>

**Expenditure Analysis:**

**Personnel:** Increase in retirement and health insurance costs netted by lower salary for new employees and elimination of a part-time position.

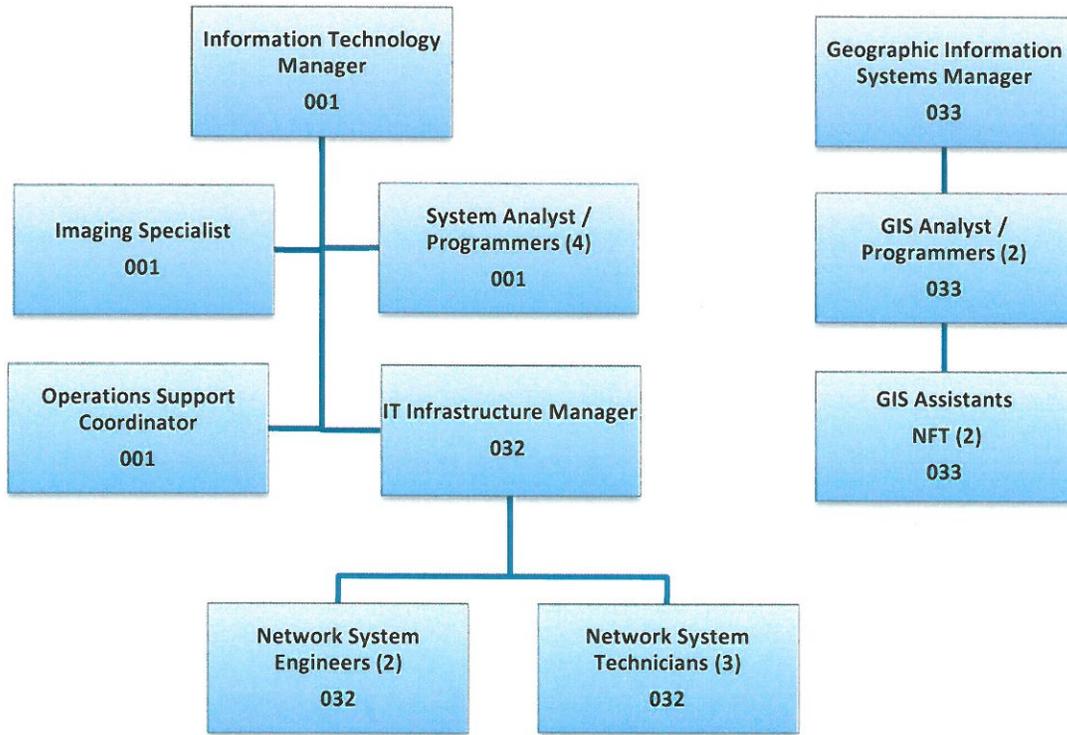
**Other:** Decrease in professional technical services due to lower credit card processing fees.

**Revenue Analysis:**

Projected revenue of \$85,000 from RWRA for accounting, payroll and purchasing services, \$105,197 from Daviess County Fiscal Court for collection of occupational/net profit license fees and \$167,024 from Owensboro Public Schools for school tax collection.

# INFORMATION TECHNOLOGY / GEOGRAPHIC INFORMATION SYSTEMS

001.031 / 406.031



DIVISIONS	001	032	033	TOTAL
FULL TIME (FT):	7	6	3	16
NON FULL TIME (NFT):	0	0	2	2
<b>TOTALS</b>	<b>7</b>	<b>6</b>	<b>5</b>	<b>18</b>

*Structure Subject to Change FY 16-17.*

**Program Description**

This program provides the overall management, organization, planning, and administration of the Information Technology Department, including but not limited to: municipal network infrastructure, various technological applications and related support and training, network systems, help desk services, data center operations, web services, geographic information system (GIS) services, and record imaging and electronic archive services. This program also provides fee-based Information Technology services for the Owensboro Metropolitan Planning Commission, Regional Water Resource Agency, Owensboro Municipal Utilities, Daviess County Fiscal Court, Central Dispatch, and the Owensboro Convention Center.

	<b>Actual 2013-2014</b>	<b>Actual 2014-2015</b>	<b>Projected 2015-2016</b>	<b>Estimated 2016-2017</b>
<b>Performance Indicators</b>				
Total Work Orders	2,807	2,637	2,408	2,400
Completed Work Orders	2,828	2,585	2,424	2,500
Closed Work Orders within 1 Hour	827	670	500	500

**2015-2016 Accomplishments**

1. Purchased and implemented new hyper converged data center.
2. Deployed Malware protection to all PCs and laptops.
3. Installed enhanced Wi-Fi capability at Fire training tower and Parks Administration office.
4. Launched updated website for the Owensboro Fire Department.
5. Completed transition of the motor fuel system and fleet & facilities plan system to a server based platform and discontinued the iSeries versions.
6. Fisher Park Softball Complex was connected to the IT network allowing for more efficiency and improved Wi-Fi access for the public.
7. Deployed newly acquired aerial photos and updated fundamental GIS data layers.
8. Created and deployed web-based, mobile GIS applications allowing the use of connected GIS in the field for five departments and agencies.

**2016-2017 Objectives**

1. Complete implementation of time and attendance software and hardware.
2. Complete implementation of VoIP telephone system.
3. Complete modifications to allow for online payment of property taxes.
4. Implement mobile device management solution.
5. Upgrade MS SQL server and Exchange server.
6. Continue development, testing, and documentation of Disaster Recovery (DR) processes and procedures to minimize disruption of City operations if primary Network Operations Center becomes non-operational due to natural disaster, fire, or other peril.
7. Review and refine standard Municipal Network Policies and Procedures.
8. Expand deployments of web-based, mobile GIS applications allowing the use of connected GIS in the field and add the ability to collect and edit data.

**2015-2016 Efficiency and Effectiveness Measures Taken**

1. Transition continues to VoIP telephone system, which will make calling/receiving calls easier and more cost effective than the old telephone connections.
2. Continued implementation of the Enterprise Resource Planning System made available more extensive ability to efficiently process and retrieve transaction processing information in multiple areas.

2016-2017 Budget

Department: 031 Information Technology Summary

Fund: 001 General

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Personnel Services</b>						
50001.001	Salaries Full Time	\$ 1,059,011	\$ 916,380	\$ 910,168	\$ 844,529	-7%
50001.002	Salaries Non-Full Time	3,355	2,824	6,000	0	-100%
50001.004	Salaries Overtime	1,747	696	2,000	600	-70%
50010.001	Benefits Employees Retirement	185,834	158,447	155,616	157,870	1%
50010.002	Benefits Unemployment	3,211	2,774	2,737	2,535	-7%
50010.004	Benefits Health Insurance	160,970	154,070	156,408	157,962	1%
50010.005	Benefits Life Insurance	4,402	3,985	4,064	3,468	-15%
50010.006	Benefits Social Security Tax	74,014	63,508	69,781	64,652	-7%
50010.007	Benefits Workers Comp Claims	2,218	2,372	2,098	1,944	-7%
50010.008	Benefits Other Employee Expense	423	424	475	475	0%
Total Personnel Services		1,495,185	1,305,480	1,309,347	1,234,035	-6%
<b>Maintenance</b>						
50100.015	Mtc Misc Repairs	377	345	300	400	33%
50100.016	Mtc Repairs - Computer Equipment	12,240	3,528	3,050	2,050	-33%
50100.030	Mtc Vehicles & Equipment	3,835	2,035	2,035	2,042	0%
50100.031	Mtc Hardware	24,784	29,043	47,650	58,150	22%
50100.032	Mtc Software	105,026	106,171	165,530	150,280	-9%
Total Maintenance		146,262	141,122	218,565	212,922	-3%
<b>Supplies</b>						
50110.002	Supplies Cleaning	0	0	0	100	100%
50110.005	Supplies Office	3,432	1,850	2,300	2,100	-9%
50110.007	Supplies Technical	4,688	3,844	6,850	4,750	-31%
50122	Dues & Subscriptions	489	643	785	630	-20%
50124	Motor Fuel	707	415	600	400	-33%
50125	Non-Capitalized Equipment	44,348	39,853	22,500	20,400	-9%
50127	Postage	136	41	145	80	-45%
50131	Computer Equipment	9,915	12,663	6,000	1,600	-73%
50132	Computer Software	73,947	40,540	25,877	42,500	64%
Total Supplies		137,661	99,848	65,057	72,560	12%
<b>Utilities</b>						
50140.001	Utilities OMU	12,340	10,887	14,400	14,300	-1%
50140.002	Utilities Non-City	11,300	11,406	11,300	11,200	-1%
50140.003	Utilities Communications	52,673	127,364	180,995	107,108	-41%
Total Utilities		76,313	149,657	206,695	132,608	-36%
<b>Other</b>						
50251	Insurance	2,208	2,378	2,471	3,096	25%
50290	Professional/Technical Services	16,030	19,327	10,000	15,000	50%
50301	Rents & Storage	1,033	840	840	1,050	25%
50302	Lease	0	0	0	91,300	100%
50323	Training Costs	7,834	13,339	20,120	18,070	-10%
Total Other		27,104	35,883	33,431	128,516	284%

2016-2017 Budget

Department: 031 Information Technology Summary

Fund: 001 General

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Capital</b>						
51000.003	Capital Replacement Plan	\$ 8,892	\$ 9,009	\$ 9,808	\$ 12,935	32%
51000.005	Capital Equipment	31,057	59,712	0	0	0%
Total Capital		39,949	68,721	9,808	12,935	32%
<b>Total</b>		<b>\$ 1,922,475</b>	<b>\$ 1,800,711</b>	<b>\$ 1,842,903</b>	<b>\$ 1,793,576</b>	<b>-3%</b>

2016-2017 Budget

Department: 031 Information Technology Division: 001 Administration Fund: 001 General

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Personnel Services</b>						
50001.001	Salaries Full Time	\$ 703,251	\$ 538,708	\$ 523,270	\$ 451,444	-14%
50001.002	Salaries Non-Full Time	0	2,824	6,000	0	-100%
50001.004	Salaries Overtime	1,747	696	2,000	600	-70%
50010.001	Benefits Employees Retirement	120,420	93,344	89,611	84,442	-6%
50010.002	Benefits Unemployment	2,129	1,635	1,576	1,356	-14%
50010.004	Benefits Health Insurance	109,762	97,829	94,032	83,694	-11%
50010.005	Benefits Life Insurance	2,844	2,349	2,337	1,904	-19%
50010.006	Benefits Social Security Tax	48,968	37,164	40,183	34,581	-14%
50010.007	Benefits Workers Comp Claims	1,474	1,544	1,208	1,040	-14%
50010.008	Benefits Other Employee Expense	423	424	475	475	0%
Total Personnel Services		991,018	776,516	760,692	659,536	-13%
<b>Maintenance</b>						
50100.015	Mtc Misc Repairs	250	0	0	0	0%
50100.016	Mtc Repairs - Computer Equipment	501	1,215	600	600	0%
50100.031	Mtc Hardware	13,919	0	1,700	2,000	18%
50100.032	Mtc Software	82,755	85,533	122,030	108,530	-11%
Total Maintenance		97,425	86,748	124,330	111,130	-11%
<b>Supplies</b>						
50110.005	Supplies Office	1,453	423	800	600	-25%
50110.007	Supplies Technical	1,076	99	1,400	1,300	-7%
50122	Dues & Subscriptions	300	420	585	430	-26%
50125	Non-Capitalized Equipment	0	4,590	4,000	1,500	-63%
50127	Postage	26	28	30	30	0%
50131	Computer Equipment	8,830	6,982	1,000	0	-100%
50132	Computer Software	6,079	22,023	23,377	40,000	71%
Total Supplies		17,763	34,565	31,192	43,860	41%
<b>Utilities</b>						
50140.001	Utilities OMU	5,670	5,091	6,900	6,800	-1%
50140.002	Utilities Non-City	5,284	5,333	5,300	5,200	-2%
50140.003	Utilities Communications	5,648	92,023	119,580	88,580	-26%
Total Utilities		16,602	102,447	131,780	100,580	-24%
<b>Other</b>						
50290	Professional/Technical Services	10,601	9,342	5,000	5,000	0%
50301	Rents & Storage	613	420	420	630	50%
50323	Training Costs	6,292	3,061	7,620	5,620	-26%
Total Other		17,505	12,823	13,040	11,250	-14%

2016-2017 Budget

Department: 031 Information Technology      Division: 001 Administration      Fund: 001 General

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Capital</b>						
51000.005	Capital Equipment	\$ 0	\$ 5,575	\$ 0	\$ 0	0%
Total Capital		0	5,575	0	0	0%
<b>Total</b>		<b>\$ 1,140,312</b>	<b>\$ 1,018,674</b>	<b>\$ 1,061,034</b>	<b>\$ 926,356</b>	<b>-13%</b>

**Expenditure Analysis:**

**Personnel:** Decrease due to elimination of one full-time web analyst position and a mid-year retirement.

**Maintenance:** Decrease in Maintenance Software. Prior year contained a budget rollover for mobile app and time & attendance software maintenance costs.

**Supplies:** Increased for purchase of computer software-Myinspection Mobile Module.

**Utilities:** Decrease in communications based on completion of 2016-2017 VOIP conversion.

**Other:** Decrease in Training Costs due to completion on SSRS training.

**Revenue Analysis:**

Projected revenue \$317,550 received from RWRA, OMPC and OMU for computer services.

2016-2017 Budget

Department: 031 Information Technology

Division: 032 Infrastructure

Fund: 001 General

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Personnel Services</b>						
50001.001	Salaries Full Time	\$ 355,760	\$ 377,672	\$ 386,898	\$ 393,085	2%
50001.002	Salaries Non-Full Time	3,355	0	0	0	0%
50010.001	Benefits Employees Retirement	65,414	65,103	66,005	73,428	11%
50010.002	Benefits Unemployment	1,082	1,139	1,161	1,179	2%
50010.004	Benefits Health Insurance	51,208	56,241	62,376	74,268	19%
50010.005	Benefits Life Insurance	1,557	1,637	1,727	1,564	-9%
50010.006	Benefits Social Security Tax	25,046	26,344	29,598	30,071	2%
50010.007	Benefits Workers Comp Claims	744	828	890	904	2%
Total Personnel Services		504,168	528,963	548,655	574,499	5%
<b>Maintenance</b>						
50100.015	Mtc Misc Repairs	127	345	300	400	33%
50100.016	Mtc Repairs - Computer Equipment	11,739	2,313	2,450	1,450	-41%
50100.030	Mtc Vehicles & Equipment	3,835	2,035	2,035	2,042	0%
50100.031	Mtc Hardware	10,865	29,043	45,950	56,150	22%
50100.032	Mtc Software	22,271	20,638	43,500	41,750	-4%
Total Maintenance		48,838	54,374	94,235	101,792	8%
<b>Supplies</b>						
50110.002	Supplies Cleaning	0	0	0	100	100%
50110.005	Supplies Office	1,979	1,427	1,500	1,500	0%
50110.007	Supplies Technical	3,612	3,744	5,450	3,450	-37%
50122	Dues & Subscriptions	189	223	200	200	0%
50124	Motor Fuel	707	415	600	400	-33%
50125	Non-Capitalized Equipment	44,348	35,263	18,500	18,900	2%
50127	Postage	110	13	115	50	-57%
50131	Computer Equipment	1,085	5,681	5,000	1,600	-68%
50132	Computer Software	67,868	18,517	2,500	2,500	0%
Total Supplies		119,898	65,283	33,865	28,700	-15%
<b>Utilities</b>						
50140.001	Utilities OMU	6,670	5,796	7,500	7,500	0%
50140.002	Utilities Non-City	6,016	6,073	6,000	6,000	0%
50140.003	Utilities Communications	47,025	35,341	61,415	18,528	-70%
Total Utilities		59,712	47,210	74,915	32,028	-57%
<b>Other</b>						
50251	Insurance	2,208	2,378	2,471	3,096	25%
50290	Professional/Technical Services	5,429	9,985	5,000	10,000	100%
50301	Rents & Storage	420	420	420	420	0%
50302	Lease	0	0	0	91,300	100%
50323	Training Costs	1,542	10,277	12,500	12,450	0%
Total Other		9,599	23,060	20,391	117,266	475%

2016-2017 Budget

Department: 031 Information Technology      Division: 032 Infrastructure      Fund: 001 General

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Capital</b>						
51000.003	Capital Replacement Plan	\$ 8,892	\$ 9,009	\$ 9,808	\$ 12,935	32%
51000.005	Capital Equipment	31,057	54,137	0	0	0%
Total Capital		39,949	63,146	9,808	12,935	32%
<b>Total</b>		<b>\$ 782,163</b>	<b>\$ 782,037</b>	<b>\$ 781,869</b>	<b>\$ 867,220</b>	<b>11%</b>

**Expenditure Analysis:**

**Personnel:** Increase due to increased retirement and health insurance costs.

**Maintenance:** Increase for addition of Cisco Meraki Wi-Fi maintenance.

**Supplies:** Decrease in computer replacements and technical supplies needed.

**Utilities:** Decrease in communications due to completion of 2016-2017 VoIP Conversion.

**Other:** Increase in lease expense due to Simplivity Omnucube Hardware.

**Capital:** Increase due to different type of IT vehicle purchased with higher replacement plan cost.

**Revenue Analysis:**

Projected revenue is listed under Administration division.

2016-2017 Budget

Department: 031 Information Technology

Division: 033 GIS

Fund: 406 GIS

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Personnel Services</b>						
50001.001	Salaries Full Time	\$ 217,431	\$ 227,630	\$ 228,636	\$ 231,349	1%
50001.002	Salaries Non-Full Time	7,846	7,637	23,283	23,131	-1%
50010.001	Benefits Employees Retirement	39,671	38,157	39,005	43,216	11%
50010.002	Benefits Unemployment	684	701	756	763	1%
50010.004	Benefits Health Insurance	43,704	45,432	52,704	58,680	11%
50010.005	Benefits Life Insurance	948	958	1,001	900	-10%
50010.006	Benefits Social Security Tax	15,420	15,880	19,272	19,468	1%
50010.007	Benefits Workers Comp Claims	469	491	579	585	1%
Total Personnel Services		326,173	336,886	365,236	378,092	4%
<b>Maintenance</b>						
50100.016	Mtc Repairs - Computer Equipment	91	0	150	150	0%
50100.032	Mtc Software	0	13,483	17,050	15,000	-12%
Total Maintenance		91	13,483	17,200	15,150	-12%
<b>Supplies</b>						
50110.005	Supplies Office	40	60	380	380	0%
50110.007	Supplies Technical	60	138	300	300	0%
50122	Dues & Subscriptions	0	0	140	140	0%
50125	Non-Capitalized Equipment	2,284	0	4,950	0	-100%
50131	Computer Equipment	0	0	2,325	1,050	-55%
Total Supplies		2,384	198	8,095	1,870	-77%
<b>Utilities</b>						
50140.001	Utilities OMU	1,734	1,462	2,000	2,000	0%
50140.002	Utilities Non-City	1,517	1,531	1,500	1,500	0%
50140.003	Utilities Communications	507	0	0	0	0%
Total Utilities		3,758	2,993	3,500	3,500	0%
<b>Other</b>						
50290	Professional/Technical Services	13,681	0	0	0	0%
50301	Rents & Storage	630	630	630	630	0%
50323	Training Costs	2,942	7,158	5,642	5,600	-1%
Total Other		17,253	7,788	6,272	6,230	-1%

2016-2017 Budget

Department: 031 Information Technology

Division: 033 GIS

Fund: 406 GIS

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Capital</b>						
51000.005	Capital Equipment	\$ 0	\$ 0	\$ 70,433	\$ 24,000	-66%
51025	Depreciation Expense	13,972	16,273	0	0	0%
Total Capital		13,972	16,273	70,433	24,000	-66%
<b>Total</b>		<b>\$ 363,632</b>	<b>\$ 377,621</b>	<b>\$ 470,736</b>	<b>\$ 428,842</b>	<b>-9%</b>

**Expenditure Analysis:**

**Personnel:** Increase due to higher retirement and health insurance costs.

**Maintenance:** Decrease in software maintenance costs.

**Supplies:** Decrease from fewer computer replacements and plotter was replaced in prior year.

**Capital:** Decrease due to aerial photos purchased in prior year.

**Revenue Analysis:**

Projected revenue \$321,632 from RWRA, Daviess County Fiscal Court and OMU for GIS services.

2016-2017 Budget

Department: 031 Information Technology

Division: 033 GIS

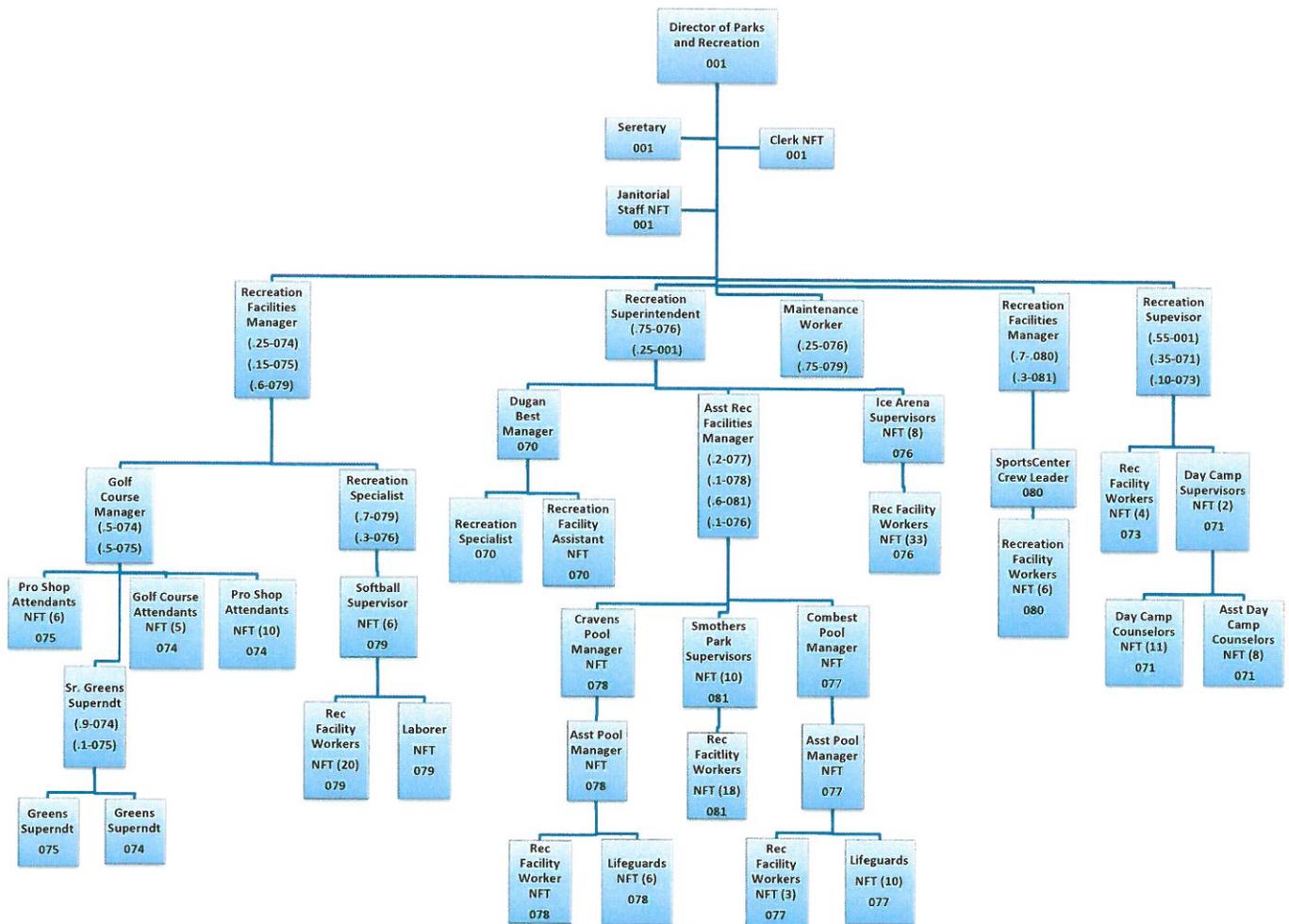
Fund: 406 GIS

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Revenue</b>						
40170	Interest on Investments	\$ 515	\$ 264	\$ 0	\$ 0	0%
40415	GIS Services	262,867	252,772	311,295	321,632	3%
41060	Miscellaneous Revenue	0	730	0	0	0%
Total		263,382	253,766	311,295	321,632	3%
41300.001	Transfers From General Fund	107,398	102,162	103,766	107,211	3%
<b>Total Revenue</b>		<b>\$ 370,780</b>	<b>\$ 355,928</b>	<b>\$ 415,061</b>	<b>\$ 428,842</b>	<b>3%</b>



# PARKS AND RECREATION

001.070 / 403.070



DIVISIONS	001	070	071	073	074	075	076	077	078	079	080	081	082	TOTAL
FT:	2.8	2	0.35	0.1	2.65	1.75	1.4	0.2	0.1	2.05	2	0.6	0	16
NFT:	2	1	21	4	15	6	41	15	9	27	6	28	0	175
<b>TOTALS</b>	<b>4.8</b>	<b>3</b>	<b>21.35</b>	<b>4.1</b>	<b>17.65</b>	<b>7.75</b>	<b>42.4</b>	<b>15.2</b>	<b>9.1</b>	<b>29.05</b>	<b>8</b>	<b>28.6</b>	<b>0</b>	<b>191</b>

*Structure Subject to Change FY 16-17.*

2016-2017 Budget

Department: 070 Parks General Fund Summary

Fund: 001 General

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Personnel Services</b>						
50001.001	Salaries Full Time	\$ 314,273	\$ 318,674	\$ 320,658	\$ 293,830	-8%
50001.002	Salaries Non-Full Time	153,757	173,441	161,560	179,374	11%
50001.003	Salaries Outside Agency	36,902	41,762	60,388	24,758	-59%
50001.004	Salaries Overtime	4,244	4,116	2,650	2,800	6%
50010.001	Benefits Employees Retirement	63,086	59,201	58,382	58,979	1%
50010.002	Benefits Unemployment	1,421	1,491	1,511	1,423	-6%
50010.003	Benefits Clothing	4,396	1,762	2,968	2,939	-1%
50010.004	Benefits Health Insurance	58,575	61,419	68,738	69,235	1%
50010.005	Benefits Life Insurance	1,476	1,348	1,446	1,193	-17%
50010.006	Benefits Social Security Tax	33,254	34,870	38,706	36,414	-6%
50010.007	Benefits Workers Comp Claims	8,767	11,276	14,455	13,624	-6%
50010.008	Benefits Other Employee Expense	270	373	390	389	0%
Total Personnel Services		680,421	709,733	731,852	684,958	-6%
<b>Maintenance</b>						
50100.001	Mtc Buildings	487,995	435,763	386,072	385,408	0%
50100.008	Mtc Furniture & Fixtures	457	295	825	585	-29%
50100.010	Mtc Grounds	1,470,964	1,597,699	1,562,453	1,549,408	-1%
50100.015	Mtc Misc Repairs	4,427	2,904	38,059	2,850	-93%
50100.017	Mtc Repairs Radio Equipment	2,100	609	609	609	0%
50100.030	Mtc Vehicles & Equipment	598	598	598	601	1%
50100.032	Mtc Software	0	8,659	9,170	9,270	1%
Total Maintenance		1,966,541	2,046,527	1,997,786	1,948,731	-2%
<b>Supplies</b>						
50110.002	Supplies Cleaning	4,429	4,308	5,304	4,789	-10%
50110.003	Supplies Concessions	36,403	41,562	38,987	42,657	9%
50110.005	Supplies Office	2,921	4,691	4,473	4,586	3%
50110.006	Supplies Merchandise	0	1,000	1,250	500	-60%
50110.007	Supplies Technical	39,337	26,191	29,218	38,158	31%
50110.010	Supplies Radio Replacement	0	1,680	1,750	1,750	0%
50122	Dues & Subscriptions	1,299	1,381	2,745	3,592	31%
50125	Non-Capitalized Equipment	(277)	1,665	7,775	5,100	-34%
50127	Postage	1,151	1,338	1,240	1,110	-10%
50131	Computer Equipment	2,568	0	2,575	0	-100%
50132	Computer Software	338	0	0	0	0%
Total Supplies		88,169	83,815	95,317	102,242	7%
<b>Utilities</b>						
50140.001	Utilities OMU	128,581	143,329	176,400	175,200	-1%
50140.002	Utilities Non-City	39,869	41,151	47,170	44,300	-6%
50140.003	Utilities Communications	5,776	1,484	1,592	1,560	-2%
Total Utilities		174,226	185,964	225,162	221,060	-2%

2016-2017 Budget

Department: 070 Parks General Fund Summary

Fund: 001 General

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Other</b>						
50200	Advertising	\$ 23,199	\$ 20,648	\$ 13,332	\$ 16,632	25%
50251	Insurance	32,463	40,285	42,300	42,559	1%
50290	Professional/Technical Services	21,390	19,422	22,994	23,671	3%
50301	Rents & Storage	3,915	540	7,500	0	-100%
50310	Safety Costs	1,221	1,341	2,465	4,078	65%
50321	Youth Council	3,924	3,965	0	0	0%
50323	Training Costs	516	570	7,755	11,750	52%
50325	Travel	2,046	1,573	2,200	2,085	-5%
Total Other		88,673	88,344	98,546	100,775	2%
<b>Capital</b>						
51000.003	Capital Replacement Plan	371,751	391,897	357,314	391,582	10%
51000.005	Capital Equipment	(6,064)	0	0	0	0%
Total Capital		365,687	391,897	357,314	391,582	10%
<b>Total</b>		<b>\$ 3,363,718</b>	<b>\$ 3,506,280</b>	<b>\$ 3,505,977</b>	<b>\$ 3,449,348</b>	<b>-2%</b>

**Program Description**

This program provides the overall administration and management of the Parks and Recreation Department. Services include management of 22 parks: Adkisson Greenbelt, Ben Hawes, Cap Gardner, Chautauqua, Dugan Best, English, Jack C. Fisher, Goose Egg, Heartland, James Mason, Joe Ford Nature, Kendall-Perkins, Legion, Max Rhoads, Moreland, Old Germantown, Smothers, Southern, Thompson-Berry, Waymond Morris, Yewell-Heritage and York Parks; Moseley Square Cemetery; administration and operations of the Parks & Recreation Admin Center; administration of the respective funds associated with 13 additional recreational locations/facilities: Airport practice fields, Ben Hawes Golf Course, Combest Pool, Cravens Pool, Dugan Best Recreation Center, Edge Ice Center, Hillcrest Golf Course, KWC Tennis Courts, Owensboro Softball Complex, Owensboro Tennis Complex. Smothers, Sportscenter and Travis Aubrey Skate Park; coordination and offering of numerous programs and activities at said facilities; and operations of 73 sport courts and fields and numerous other park amenities.

	Actual 2013-2014	Actual 2014-2015	Projected 2015-2016	Estimated 2016-2017
<b>Performance Indicators</b>				
Number of participants in programs and events	292,080	286,506	288,000	290,000
Number of recreation programs	309	231	230	230
Amount of sponsorship support	\$42,000	\$46,000	\$46,000	\$46,500

**2015-2016 Accomplishments**

1. Worked with Information Technology Department to redesign the Parks website increasing information available and making the site more user-friendly.
2. Worked with the Owensboro-Daviess County Tennis Association to provide the community with a smooth transition in tennis programming as they began managing all tennis lessons and tournament programs.
3. Replaced Legion Park Playground and in doing so, improved access to fitness equipment for our community. Added a fitness equipment area adjacent to the playground for primary use by those adults who bring their children to the playground. Received a grant to pay for nearly \$86,000 of this project.
4. Redesigned and developed new Adkisson Greenbelt park guides.
5. Through partnerships, coordinating efforts and maintaining first-class recreational facilities, the department had an economic impact of over \$12 million to the community, of which \$7.5 million was new growth.

**2016-2017 Objectives**

- 1 Partner with the Daviess County Public Library to add a storybook walk along the Greenbelt with stories changing monthly from May through October.
- 2 Secure funds to develop and build the Owensboro Off-Leash Dog Park.
- 3 Redesign and replace the signage at all Greenbelt trailheads.
- 4 Through partnerships, coordinating efforts and maintaining first-class recreational facilities, continue to support our community's economy and grow our economic impact to \$8 million direct and \$13 million indirect.

2016-2017 Budget

Department: 070 Parks

Division: 001 Administration

Fund: 001 General

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Personnel Services</b>						
50001.001	Salaries Full Time	\$ 140,334	\$ 153,135	\$ 160,331	\$ 163,304	2%
50001.002	Salaries Non-Full Time	11,466	10,561	7,587	15,203	100%
50001.003	Salaries Outside Agency	1,876	1,813	8,245	0	-100%
50001.004	Salaries Overtime	1,516	1,579	1,250	1,250	0%
50010.001	Benefits Employees Retirement	26,789	27,282	27,566	30,739	12%
50010.002	Benefits Unemployment	455	497	533	539	1%
50010.003	Benefits Clothing	1,016	200	965	936	-3%
50010.004	Benefits Health Insurance	28,540	32,014	35,896	40,946	14%
50010.005	Benefits Life Insurance	630	662	731	666	-9%
50010.006	Benefits Social Security Tax	10,256	10,984	13,592	13,751	1%
50010.007	Benefits Workers Comp Claims	2,773	3,089	5,099	5,159	1%
50010.008	Benefits Other Employee Expense	270	373	390	389	0%
Total Personnel Services		225,921	242,189	262,185	272,882	4%
<b>Maintenance</b>						
50100.001	Mtc Buildings	42,780	26,236	17,609	12,150	-31%
50100.010	Mtc Grounds	3,466	3,437	3,499	3,439	-2%
50100.015	Mtc Misc Repairs	3,732	2,787	1,900	1,900	0%
50100.017	Mtc Repairs Radio Equipment	2,100	609	609	609	0%
50100.030	Mtc Vehicles & Equipment	598	598	598	601	1%
50100.032	Mtc Software	0	8,659	9,170	9,270	1%
Total Maintenance		52,676	42,327	33,385	27,969	-16%
<b>Supplies</b>						
50110.002	Supplies Cleaning	1,306	1,963	1,980	1,979	0%
50110.005	Supplies Office	1,678	2,621	2,158	2,256	5%
50110.007	Supplies Technical	1,980	2,305	1,265	9,024	613%
50110.010	Supplies Radio Replacement	0	1,680	1,750	1,750	0%
50122	Dues & Subscriptions	309	480	1,720	2,685	56%
50125	Non-Capitalized Equipment	(7,401)	800	7,200	0	-100%
50127	Postage	547	833	810	625	-23%
50131	Computer Equipment	774	0	1,000	0	-100%
50132	Computer Software	300	0	0	0	0%
Total Supplies		(506)	10,681	17,883	18,319	2%
<b>Utilities</b>						
50140.001	Utilities OMU	47,174	62,223	75,000	84,000	12%
50140.002	Utilities Non-City	35,356	37,373	42,770	40,000	-6%
50140.003	Utilities Communications	3,101	720	768	840	9%
Total Utilities		85,631	100,316	118,538	124,840	5%

2016-2017 Budget

Department: 070 Parks Division: 001 Administration Fund: 001 General

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Other</b>						
50200	Advertising	\$ 22,875	\$ 20,410	\$ 12,482	\$ 15,682	26%
50251	Insurance	11,034	12,619	13,250	12,706	-4%
50290	Professional/Technical Services	1,473	1,979	1,152	250	-78%
50301	Rents & Storage	1,415	540	0	0	0%
50310	Safety Costs	415	629	1,650	2,908	76%
50321	Youth Council	(40)	0	0	0	0%
50323	Training Costs	516	470	7,655	11,575	51%
50325	Travel	1,156	804	1,350	1,235	-9%
Total Other		38,843	37,452	37,539	44,356	18%
<b>Capital</b>						
51000.003	Capital Replacement Plan	11,900	12,682	26,132	20,087	-23%
51000.005	Capital Equipment	(6,064)	0	0	0	0%
Total Capital		5,836	12,682	26,132	20,087	-23%
<b>Total</b>		<b>\$ 408,401</b>	<b>\$ 445,646</b>	<b>\$ 495,662</b>	<b>\$ 508,453</b>	<b>3%</b>

**Expenditure Analysis:**

**Personnel:** Increase due to higher nonhazardous retirement rate and changes in type of health coverage.

**Maintenance:** Decrease due to fewer building maintenance projects.

**Utilities:** Increase in electric utility costs based upon actuals.

**Other:** Increase in advertising based on actual need and training costs for RecTrac upgrade.

**Revenue Analysis:**

Projected \$14,766 revenue from shelter and gym reservations.

2016-2017 Budget

Department: 070 Parks

Division: 000 Non-Departmental

Fund: 001 General

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Revenue</b>						
40330.002	Parks Reservation Gym	\$ 351	\$ 860	\$ 840	\$ 300	-64%
40361	Reservation Ben Hawes Shelters	9,235	12,875	9,425	11,775	25%
40445	Advertising Fees	4,325	0	0	0	0%
Total		13,911	13,735	10,265	12,075	18%
41300.105	Transfers From Wellness	0	0	0	2,691	100%
<b>Total Revenue</b>		<b>\$ 13,911</b>	<b>\$ 13,735</b>	<b>\$ 10,265</b>	<b>\$ 14,766</b>	<b>44%</b>

2016-2017 Budget

Department: 070 Parks Division: 002 Maintenance Fund: 001 General

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b><u>Maintenance</u></b>						
50100.001	Mtc Buildings	\$ 379,228	\$ 303,414	\$ 277,620	\$ 286,274	3%
50100.010	Mtc Grounds	1,082,643	1,073,519	1,047,695	1,028,735	-2%
Total Maintenance		1,461,871	1,376,933	1,325,315	1,315,009	-1%
<b><u>Capital</u></b>						
51000.003	Capital Replacement Plan	347,795	366,345	319,267	357,609	12%
Total Capital		347,795	366,345	319,267	357,609	12%
<b>Total</b>		<b>\$ 1,809,666</b>	<b>\$ 1,743,278</b>	<b>\$ 1,644,582</b>	<b>\$ 1,672,618</b>	<b>2%</b>

**Expenditure Analysis:**

**Capital:** Increased replacement costs and tennis facility additions.

**Revenue Analysis:**

No revenue is generated by this division.

## 2016-2017 Budget

DIVISIONS: 070, 071, 073, & 081

FUND: 001 General

### Program Description

This program provides funds and oversight of operations of recreational facilities such as Dugan Best Recreation Center, and Smothers Park; recreation programs and activities which include Day Camps, assistance with Public and Special Events, and sports programs.

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	Actual 2013-2014	Actual 2014-2015	Projected 2015-2016	Estimated 2016-2017
<b>Performance Indicators</b>				
Dugan Best Recreation Center Visits	12,933	14,051	13,686	14,200
Teen Participants	975	780	*0	0
Day Camp Participants	503	265	290	295
Adult Sports Programs	12	5	5	5
Adult Sports Participants	1,621	750	750	800
Average Adult Participation per Event	135	150	150	160

*\*Owensboro Youth Council was disbanded. All numbers previously reflected in that Teen Participants numbers were for programming associated with the Council.*

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### 2015-2016 Accomplishments

1. Partnered with UK Cooperative Extension and the Better Bites National Program to add healthy menu options to the Smothers Park, Fisher Park Softball Complex, Cravens Pool and Combest Pool concession menus.
2. Received a grant from and began a partnership with the Daviess County Public Library (DCPL) to create a library and resource center for the youth at Dugan Best Recreation Center.
3. Secured sponsorship and provided a free sunscreen station for patrons' use at Smothers Park.
4. Began selling Smothers Park memorabilia items.
5. Summer Day Camp was reaccredited this year by the American Camping Association and is still the only traditional summer day camp in Owensboro with this accreditation.

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### 2016-2017 Objectives

1. Grow library and resource center at Dugan Best Recreation Center by adding monthly programs and increasing the materials on property.
  2. Create email newsletter for Day Camp parents that will communicate activities and important information weekly.
  3. Work to create regular program offerings for children ages 4-12 at Smothers Park Lazy Dayz Playground in season.
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2016-2017 Budget

Department: 070 Parks

Division: 070 Dugan Best

Fund: 001 General

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Personnel Services</b>						
50001.001	Salaries Full Time	\$ 79,646	\$ 86,102	\$ 85,651	\$ 75,977	-11%
50001.002	Salaries Non-Full Time	3,714	6,637	9,308	11,497	24%
50001.003	Salaries Outside Agency	26,461	23,857	32,352	18,758	-42%
50001.004	Salaries Overtime	477	911	350	500	43%
50010.001	Benefits Employees Retirement	15,106	14,727	14,672	14,286	-3%
50010.002	Benefits Unemployment	251	281	286	264	-8%
50010.003	Benefits Clothing	254	0	255	255	0%
50010.004	Benefits Health Insurance	14,568	15,404	17,928	13,512	-25%
50010.005	Benefits Life Insurance	368	348	384	310	-19%
50010.006	Benefits Social Security Tax	5,789	6,452	7,291	6,730	-8%
50010.007	Benefits Workers Comp Claims	2,124	2,214	2,735	2,525	-8%
Total Personnel Services		148,758	156,934	171,212	144,614	-16%
<b>Maintenance</b>						
50100.001	Mtc Buildings	24,190	41,648	26,247	21,850	-17%
50100.008	Mtc Furniture & Fixtures	457	295	825	585	-29%
50100.010	Mtc Grounds	6,092	6,046	5,502	3,094	-44%
50100.015	Mtc Misc Repairs	17	19	3,600	300	-92%
Total Maintenance		30,756	48,008	36,174	25,829	-29%
<b>Supplies</b>						
50110.002	Supplies Cleaning	2,371	1,895	2,574	2,100	-18%
50110.003	Supplies Concessions	4,481	4,860	4,487	4,582	2%
50110.005	Supplies Office	209	196	445	300	-33%
50110.007	Supplies Technical	3,365	4,089	5,316	5,335	0%
50122	Dues & Subscriptions	116	0	118	0	-100%
50125	Non-Capitalized Equipment	3,567	499	200	5,100	2450%
50127	Postage	0	0	30	30	0%
50131	Computer Equipment	1,794	0	0	0	0%
50132	Computer Software	38	0	0	0	0%
Total Supplies		15,940	11,539	13,170	17,447	32%
<b>Utilities</b>						
50140.001	Utilities OMU	3,214	5,075	6,400	6,200	-3%
50140.002	Utilities Non-City	4,513	3,779	4,400	4,300	-2%
50140.003	Utilities Communications	879	382	412	360	-13%
Total Utilities		8,606	9,236	11,212	10,860	-3%

2016-2017 Budget

Department: 070 Parks

Division: 070 Dugan Best

Fund: 001 General

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Other</b>						
50251	Insurance	\$ 1,437	\$ 1,691	\$ 1,776	\$ 1,813	2%
50290	Professional/Technical Services	0	1,079	1,762	1,831	4%
50310	Safety Costs	99	127	250	210	-16%
50325	Travel	498	420	400	400	0%
Total Other		2,034	3,318	4,188	4,254	2%
<b>Capital</b>						
51000.003	Capital Replacement Plan	12,056	12,870	11,915	13,886	17%
Total Capital		12,056	12,870	11,915	13,886	17%
<b>Total</b>		<b>\$ 218,149</b>	<b>\$ 241,904</b>	<b>\$ 247,871</b>	<b>\$ 216,890</b>	<b>-12%</b>

**Expenditure Analysis:**

**Personnel:** Decrease due to new facility manager at lower cost and reduced outside agency hours.

**Maintenance:** Decrease due to fewer maintenance projects needed and in-house staff maintaining ball diamond at the facility.

**Supplies:** Increase in Capital Equipment to purchase furniture for teen room and security cameras.

**Capital:** Increase due to higher capital replacement costs.

**Revenue Analysis:**

Projected \$15,120 in programming, reservation and vending revenue.

2016-2017 Budget

Department: 070 Parks

Division: 070 Dugan Best

Fund: 001 General

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Revenue</b>						
40300.004	Reservation Revenue Private Parties	\$ 1,948	\$ 2,826	\$ 2,700	\$ 3,240	20%
40460.003	Parks Programs	65	2,739	3,663	5,330	46%
40902	Gifts/Donations	0	50	0	0	0%
41010	Concessions	1,066	0	0	0	0%
41030.001	Vending Machines Drinks	2,469	2,529	2,800	2,800	0%
41030.002	Vending Machines Food	2,568	3,546	3,510	3,750	7%
<b>Total Revenue</b>		<b>\$ 8,116</b>	<b>\$ 11,690</b>	<b>\$ 12,673</b>	<b>\$ 15,120</b>	<b>19%</b>

2016-2017 Budget

Department: 070 Parks

Division: 071 Youth

Fund: 001 General

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Personnel Services</b>						
50001.001	Salaries Full Time	\$ 15,885	\$ 13,456	\$ 13,682	\$ 13,734	0%
50001.002	Salaries Non-Full Time	50,395	52,682	50,054	52,780	5%
50001.003	Salaries Outside Agency	5,852	666	2,691	0	-100%
50001.004	Salaries Overtime	1,090	1,073	500	500	0%
50010.001	Benefits Employees Retirement	4,224	3,722	3,225	3,546	10%
50010.002	Benefits Unemployment	204	202	201	201	0%
50010.003	Benefits Clothing	336	172	334	334	0%
50010.004	Benefits Health Insurance	2,455	2,065	2,041	2,365	16%
50010.005	Benefits Life Insurance	66	56	62	55	-11%
50010.006	Benefits Social Security Tax	5,045	5,045	5,120	5,127	0%
50010.007	Benefits Workers Comp Claims	1,239	1,311	1,921	1,923	0%
Total Personnel Services		86,791	80,449	79,831	80,565	1%
<b>Supplies</b>						
50110.002	Supplies Cleaning	261	0	150	110	-27%
50110.007	Supplies Technical	4,410	2,497	4,252	4,746	12%
50122	Dues & Subscriptions	874	901	907	907	0%
50125	Non-Capitalized Equipment	0	0	375	0	-100%
50127	Postage	162	258	200	200	0%
Total Supplies		5,708	3,655	5,884	5,963	1%
<b>Utilities</b>						
50140.003	Utilities Communications	236	0	0	0	0%
Total Utilities		236	0	0	0	0%
<b>Other</b>						
50200	Advertising	235	238	500	500	0%
50290	Professional/Technical Services	8,648	7,474	7,388	8,200	11%
50310	Safety Costs	247	170	150	150	0%
50321	Youth Council	3,964	3,965	0	0	0%
50325	Travel	94	48	100	100	0%
Total Other		13,188	11,894	8,138	8,950	10%
<b>Total</b>		<b>\$ 105,923</b>	<b>\$ 95,998</b>	<b>\$ 93,853</b>	<b>\$ 95,478</b>	<b>2%</b>

**Expenditure Analysis:**

**Supplies:** Increase due the additional supplies required for additional summer day campers.

**Other:** Increase due to higher bus transportation costs for the additional summer day campers.

**Revenue Analysis:**

Projected \$99,110 in day camp revenue.

2016-2017 Budget

Department: 070 Parks

Division: 071 Youth

Fund: 001 General

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Revenue</b>						
40450	Registration Fees	\$ 0	\$ 0	\$ 0	\$ 4,950	100%
40460.005	Parks Summer Day Camp	82,926	83,318	88,330	84,125	-5%
40460.006	Parks Other Day Camp Revenue	9,561	6,803	9,500	10,035	6%
40476	Youth Council Activities	500	0	0	0	0%
<b>Total Revenue</b>		<b>\$ 92,987</b>	<b>\$ 90,121</b>	<b>\$ 97,830</b>	<b>\$ 99,110</b>	<b>1%</b>

2016-2017 Budget

Department: 070 Parks

Division: 072 Special Events

Fund: 001 General

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Personnel Services</b>						
50001.001	Salaries Full Time	\$ 897	\$ 0	\$ 0	\$ 0	0%
50001.002	Salaries Non-Full Time	793	383	2,415	1,400	-42%
50001.003	Salaries Outside Agency	37	0	0	0	0%
50001.004	Salaries Overtime	48	0	0	0	0%
50010.001	Benefits Employees Retirement	212	0	0	0	0%
50010.002	Benefits Unemployment	5	1	0	0	0%
50010.004	Benefits Health Insurance	56	0	0	0	0%
50010.006	Benefits Social Security Tax	127	29	185	107	-42%
50010.007	Benefits Workers Comp Claims	539	0	0	0	0%
Total Personnel Services		2,715	413	2,600	1,507	-42%
<b>Total</b>		<b>\$ 2,715</b>	<b>\$ 413</b>	<b>\$ 2,600</b>	<b>\$ 1,507</b>	<b>-42%</b>

**Expenditure Analysis:**

Division was moved to Public Events under the Administration Department. Only budget for non-full time help as needed.

**Personnel:** Decrease to adjust for actual need.

**Revenue Analysis:**

No revenue generated by this division.

2016-2017 Budget

Department: 070 Parks

Division: 073 Sports

Fund: 001 General

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Personnel Services</b>						
50001.001	Salaries Full Time	\$ 10,901	\$ 9,133	\$ 3,908	\$ 3,925	0%
50001.002	Salaries Non-Full Time	2,968	2,487	442	437	-1%
50001.003	Salaries Outside Agency	1,927	773	1,100	0	-100%
50001.004	Salaries Overtime	1,039	509	450	450	0%
50010.001	Benefits Employees Retirement	2,273	1,569	744	817	10%
50010.002	Benefits Unemployment	41	36	14	14	0%
50010.003	Benefits Clothing	0	0	60	60	0%
50010.004	Benefits Health Insurance	1,157	1,199	583	676	16%
50010.005	Benefits Life Insurance	43	39	18	16	-11%
50010.006	Benefits Social Security Tax	1,060	866	367	368	0%
50010.007	Benefits Workers Comp Claims	619	683	138	138	0%
Total Personnel Services		22,026	17,295	7,824	6,901	-12%
<b>Supplies</b>						
50110.002	Supplies Cleaning	0	0	25	25	0%
50110.005	Supplies Office	46	24	30	30	0%
50110.007	Supplies Technical	19,024	8,310	9,585	9,753	2%
50125	Non-Capitalized Equipment	2,247	0	0	0	0%
50127	Postage	348	111	100	100	0%
Total Supplies		21,665	8,445	9,740	9,908	2%
<b>Other</b>						
50200	Advertising	89	0	350	350	0%
50290	Professional/Technical Services	6,770	8,513	7,692	8,390	9%
50310	Safety Costs	9	143	40	40	0%
50325	Travel	0	0	50	50	0%
Total Other		6,867	8,655	8,132	8,830	9%
<b>Total</b>		<b>\$ 50,557</b>	<b>\$ 34,395</b>	<b>\$ 25,696</b>	<b>\$ 25,639</b>	<b>0%</b>

**Expenditure Analysis:**

**Personnel:** Decrease from no temporary staffing needed.

**Other:** Increase in Professional/Technical Services due to increased participation in volleyball and runs

**Revenue Analysis:**

Projected \$29,710 in race, youth fitness, volleyball and donation revenue.

2016-2017 Budget

Department: 070 Parks

Division: 073 Sports

Fund: 001 General

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Revenue</b>						
40451	Races	\$ 14,663	\$ 11,332	\$ 18,000	\$ 18,170	1%
40460.002	Parks Camps	310	270	350	0	-100%
40460.006	Parks Other Day Camp Revenue	0	0	0	0	0%
40465.001	Fitness Adult	2,110	0	0	0	0%
40465.002	Fitness Youth	1,541	1,046	1,875	0	-100%
40474	Tennis	5,071	3,525	0	1,200	100%
40475	Volleyball	4,483	4,730	5,280	6,240	18%
40477	Volleyball Open Gym	0	0	0	500	100%
40563.001	Tournaments Surcharge	4,156	1,113	0	600	100%
40902	Gifts/Donations	1,400	1,600	3,500	3,000	-14%
41060	Miscellaneous Revenue	150	310	0	0	0%
<b>Total Revenue</b>		<b>\$ 33,884</b>	<b>\$ 23,926</b>	<b>\$ 29,005</b>	<b>\$ 29,710</b>	<b>2%</b>

2016-2017 Budget

Department: 070 Parks

Division: 081 Smothers/Riverfront Park

Fund: 001 General

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Personnel Services</b>						
50001.001	Salaries Full Time	\$ 66,610	\$ 56,848	\$ 57,086	\$ 36,890	-35%
50001.002	Salaries Non-Full Time	84,422	100,692	91,754	98,057	7%
50001.003	Salaries Outside Agency	748	14,653	16,000	6,000	-63%
50001.004	Salaries Overtime	74	43	100	100	0%
50010.001	Benefits Employees Retirement	14,483	11,901	12,175	9,591	-21%
50010.002	Benefits Unemployment	465	473	477	405	-15%
50010.003	Benefits Clothing	2,789	1,391	1,354	1,354	0%
50010.004	Benefits Health Insurance	11,799	10,737	12,290	11,736	-5%
50010.005	Benefits Life Insurance	370	243	251	146	-42%
50010.006	Benefits Social Security Tax	10,978	11,494	12,151	10,331	-15%
50010.007	Benefits Workers Comp Claims	1,473	3,979	4,562	3,879	-15%
Total Personnel Services		194,210	212,454	208,200	178,489	-14%
<b>Maintenance</b>						
50100.001	Mtc Buildings	41,797	64,465	64,596	65,134	1%
50100.010	Mtc Grounds	378,763	514,697	505,757	514,140	2%
50100.015	Mtc Misc Repairs	678	98	32,559	650	-98%
Total Maintenance		421,238	579,260	602,912	579,924	-4%
<b>Supplies</b>						
50110.002	Supplies Cleaning	491	450	575	575	0%
50110.003	Supplies Concessions	31,921	36,702	34,500	38,075	10%
50110.005	Supplies Office	989	1,850	1,840	2,000	9%
50110.006	Supplies Merchandise	0	1,000	1,250	500	-60%
50110.007	Supplies Technical	10,558	8,990	8,800	9,300	6%
50125	Non-Capitalized Equipment	1,310	366	0	0	0%
50127	Postage	94	137	100	155	55%
50131	Computer Equipment	0	0	1,575	0	-100%
Total Supplies		45,362	49,495	48,640	50,605	4%
<b>Utilities</b>						
50140.001	Utilities OMU	78,194	76,031	95,000	85,000	-11%
50140.003	Utilities Communications	1,560	382	412	360	-13%
Total Utilities		79,754	76,413	95,412	85,360	-11%

2016-2017 Budget

Department: 070 Parks

Division: 081 Smothers/Riverfront Park

Fund: 001 General

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Other</b>						
50200	Advertising	\$ 0	\$ 0	\$ 0	\$ 100	100%
50251	Insurance	19,992	25,975	27,274	28,040	3%
50290	Professional/Technical Services	4,500	377	5,000	5,000	0%
50301	Rents & Storage	2,500	0	7,500	0	-100%
50310	Safety Costs	451	272	375	770	105%
50323	Training	0	100	100	175	75%
50325	Travel	298	300	300	300	0%
Total Other		27,741	27,024	40,549	34,385	-15%
<b>Total</b>		<b>\$ 768,307</b>	<b>\$ 944,645</b>	<b>\$ 995,713</b>	<b>\$ 928,763</b>	<b>-7%</b>

**Expenditure Analysis:**

**Personnel:** Decrease due to change in allocation of management duties.

**Maintenance:** Decrease in miscellaneous repairs-spraypark surface repaired prior year.

**Supplies:** Increase in concessions supplies based on actuals.

**Utilities:** Decrease in OMU utility costs based upon actuals.

**Other:** Decrease in rents-no longer need budget for art work.

**Revenue Analysis:**

Projected \$88,300 in reservation and concession revenue.

2016-2017 Budget

Department: 070 Parks

Division: 081 Smothers Park

Fund: 001 General

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Revenue</b>						
40300.004	Reservation Revenue Private Parties	\$ 1,815	\$ 2,678	\$ 6,000	\$ 6,300	5%
41010	Concessions	57,651	71,768	70,000	81,000	16%
41020	Merchandise Sales	0	236	2,500	1,000	-60%
41060	Miscellaneous Revenue	0	46	0	0	0%
<b>Total Revenue</b>		<b>\$ 59,466</b>	<b>\$ 74,728</b>	<b>\$ 78,500</b>	<b>\$ 88,300</b>	<b>12%</b>

## 2016-2017 Budget

DIVISIONS: 074, 075, 076, 077, 078, 079, 080 & 082

FUND: 403 Recreational

### Program Description

This program provides the staffing, services and programs offered at the following facilities: Ben Hawes Golf Course, Hillcrest Golf Course, Sportscenter, Edge Ice Center, Combest Pool, Cravens Pool, Fisher Park Softball Complex, and Tennis Facility.

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<b>Performance Indicators</b>	<b>Actual 2013-2014</b>	<b>Actual 2014-2015</b>	<b>Projected 2015-2016</b>	<b>Estimated 2016-2017</b>
Ben Hawes Golf Course – Number of golf rounds	32,582	29,780	28,091	32,550
Ben Hawes/Hillcrest Golf Course – Season Passes Sold	505	491	367	475
Hillcrest Golf Course – Number of golf rounds	16,870	16,582	17,030	17,752
Pools – Public Sessions and Group Participants	12,842	9,065	10,991	14,060
Pools – Lesson participants	255	150	178	255
Edge Ice Center – Lesson participants	313	335	355	370
Edge Ice Center – Public Sessions and Group Participants	29,608	29,891	29,892	31,500
Sportscenter – Sporting events	109	105	107	0
Fisher Park Softball Complex – Number of League Teams	60	50	52	60
Fisher Park Softball Complex – Number of Tournaments	19	22	23	24
T-Ball League – Participants	309	261	280	300
Baseball League – Participants	201	168	168	170

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### 2015-2016 Accomplishments

1. Worked to secure the KHSAA 9<sup>th</sup> District Boys' and Girls' Basketball Tournament at the Owensboro Sportscenter.
  2. Solicited the move of the Kentucky Mavericks Premiere Basketball League team from Shreveport, Louisiana to Owensboro Sportscenter as their home.
  3. Extended the life of Combest Swimming Pool by making needed repairs to the pipe, mechanical systems and liner; reopened pool for public use for the 2016 season.
  4. Replaced the liner in Cravens Pool, minimizing repair costs and improving the pool.
  5. Secured sponsorship to install free sunscreen stations at Cravens Pool, Combest Pool and Smothers Park.
  6. Hosted the Kentucky Middle School State Fastpitch Softball Tournament.
  7. Hosted the Babe Ruth Baseball Middle School Division state tournament.
  8. Worked with University of Kentucky to bring a collegiate hockey game to the Edge Ice Center.
  9. Expanded programming in an effort to increase summer attendance at the Edge Ice Center by offering Family Fun Sundays which will boast skating, games and unique activities each Sunday afternoon during the month of July.
  10. Hosted three World Series ball events: BPA Boys Baseball World Series, NSA Co-Ed World Series and NSA Men's Silver/Bronze World Series Softball Tournaments at Fisher Park Softball Complex.
  11. Improved quality of Ben Hawes Golf Course by rebuilding three tee boxes, improving drainage on two fairways, and rebuilding two bunkers.
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### 2016-2017 Objectives

1. Improve access to service and ease of use by working to offer online tee times for Ben Hawes Golf Course.
  2. Improve quality of Ben Hawes Golf Course by rebuilding three tee boxes, improving drainage on one fairway and rebuilding two bunkers.
  3. Offer an amateur invitational golf tournament to increase the recognition of Ben Hawes Golf Course as a quality golf destination.
  4. Add a fourth birthday party room at the Edge Ice Center to better serve the need during peak season and increase revenues of the facility.
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## 2016-2017 Budget

## Department: 070 Parks Recreational Summary

Fund: 403 Recreational

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Personnel Services</b>						
50001.001	Salaries Full Time	\$ 447,043	\$ 425,017	\$ 471,316	\$ 477,322	1%
50001.002	Salaries Non-Full Time	339,401	340,310	362,424	380,866	5%
50001.003	Salaries Outside Agency	240,098	258,070	212,500	197,138	-7%
50001.004	Salaries Overtime	18,986	18,483	21,300	21,500	1%
50001.005	Salaries Retirement Contingency	0	0	0	97,090	100%
50010.001	Benefits Employees Retirement	82,392	76,774	86,929	98,518	13%
50010.002	Benefits Unemployment	2,379	2,832	2,599	2,632	1%
50010.003	Benefits Clothing	5,111	4,683	5,441	5,507	1%
50010.004	Benefits Health Insurance	102,188	87,127	128,662	96,366	-25%
50010.005	Benefits Life Insurance	1,836	1,797	2,096	1,913	-9%
50010.006	Benefits Social Security Tax	57,749	56,925	65,905	66,752	1%
50010.007	Benefits Workers Comp Claims	15,598	18,748	23,835	25,296	6%
Total Personnel Services		1,312,781	1,290,766	1,383,007	1,470,900	6%
<b>Maintenance</b>						
50100.001	Mtc Buildings	302,008	312,656	312,957	226,324	-28%
50100.010	Mtc Grounds	41,409	47,485	34,925	19,422	-44%
50100.015	Mtc Misc Repairs	11,352	4,168	6,400	4,370	-32%
50100.030	Mtc Vehicles & Equipment	59,652	62,735	55,902	73,135	31%
50100.032	Mtc Software	2,200	4,906	6,000	6,000	0%
Total Maintenance		416,621	431,950	416,184	329,251	-21%
<b>Supplies</b>						
50110.001	Supplies Agricultural	68,112	90,420	114,760	116,245	1%
50110.002	Supplies Cleaning	15,503	14,682	15,520	15,941	3%
50110.003	Supplies Concessions	156,686	162,702	159,250	162,369	2%
50110.005	Supplies Office	5,359	5,323	5,825	5,618	-4%
50110.006	Supplies Merchandise	29,263	31,872	35,885	37,160	4%
50110.007	Supplies Technical	50,675	44,307	55,268	70,060	27%
50122	Dues & Subscriptions	3,769	2,617	3,054	3,860	26%
50124	Motor Fuel	53,509	42,616	51,496	35,500	-31%
50125	Non-Capitalized Equipment	18,493	20,090	27,330	19,730	-28%
50127	Postage	683	1,031	1,186	1,190	0%
50129	Small Tools	391	460	1,005	888	-12%
50131	Computer Equipment	1,404	0	8,175	0	-100%
50132	Computer Software	0	0	340	0	-100%
Total Supplies		403,849	416,120	479,094	468,561	-2%
<b>Utilities</b>						
50140.001	Utilities OMU	119,391	124,056	171,440	213,500	25%
50140.002	Utilities Non-City	69,067	71,129	79,000	80,000	1%
50140.003	Utilities Communications	13,710	7,700	9,894	8,040	-19%
Total Utilities		202,168	202,885	260,334	301,540	16%

## 2016-2017 Budget

Department: 070 Parks Recreational Summary

Fund: 403 Recreational

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Other</b>						
50200	Advertising	\$ 46,276	\$ 40,799	\$ 40,525	\$ 42,448	5%
50222	Contractual Services	23,716	9,496	11,260	10,520	-7%
50251	Insurance	30,984	35,172	42,624	43,492	2%
50290	Professional/Technical Services	90,212	44,730	47,340	46,685	-1%
50291	Promotions	133,323	146,599	133,000	133,000	0%
50301	Rents & Storage	20,365	59,734	77,179	76,025	-1%
50310	Safety Costs	2,064	1,900	2,397	4,917	105%
50323	Training Costs	1,025	972	3,420	3,480	2%
50325	Travel	3,351	6,006	5,960	4,400	-26%
50350	Bad Debt Expense	15	0	0	0	0%
Total Other		351,332	345,408	363,705	364,967	0%
<b>Capital</b>						
51000.003	Capital Replacement Plan	277,486	313,192	322,395	301,569	-6%
51000.005	Capital Equipment	674	0	26,000	7,500	-71%
51025	Depreciation Expense	39,475	46,024	0	0	0%
Total Capital		317,634	359,216	348,395	309,069	-11%
55000.010	Transfer To Debt Service	14,493	14,309	152,612	152,246	0%
<b>Total</b>		<b>\$ 3,018,879</b>	<b>\$ 3,060,654</b>	<b>\$ 3,403,331</b>	<b>\$ 3,396,534</b>	<b>0%</b>

2016-2017 Budget

Department: 070 Parks                      Division: 000 Non-Departmental                      Fund: 403 Recreational

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Revenue</b>						
41300.001	Transfers From General Fund	\$ 1,039,750	\$ 1,288,531	\$ 1,436,260	\$ 1,463,728	2%
<b>Total Revenue</b>		<b>\$ 1,039,750</b>	<b>\$ 1,288,531</b>	<b>\$ 1,436,260</b>	<b>\$ 1,463,728</b>	<b>2%</b>
<b>Expenses</b>						
55000.001	Transfers To General Fund	\$ 0	\$ 2,314	\$ 0	\$ 0	0%
<b>Total Expenses</b>		<b>\$ 0</b>	<b>\$ 2,314</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0%</b>

2016-2017 Budget

Department: 070 Parks

Division: 074 Ben Hawes

Fund: 403 Recreational

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Personnel Services</b>						
50001.001	Salaries Full Time	\$ 141,318	\$ 109,050	\$ 134,827	\$ 120,105	-11%
50001.002	Salaries Non-Full Time	74,064	65,729	90,733	90,589	0%
50001.003	Salaries Outside Agency	113,657	151,864	106,000	110,120	4%
50001.004	Salaries Overtime	7,820	6,625	9,500	9,500	0%
50010.001	Benefits Employees Retirement	26,612	20,580	24,504	23,568	-4%
50010.002	Benefits Unemployment	658	569	703	660	-6%
50010.003	Benefits Clothing	1,675	1,098	1,465	1,465	0%
50010.004	Benefits Health Insurance	29,159	27,602	42,557	22,254	-48%
50010.005	Benefits Life Insurance	610	482	612	504	-18%
50010.006	Benefits Social Security Tax	15,604	13,044	17,930	16,826	-6%
50010.007	Benefits Workers Comp Claims	1,718	3,279	6,746	6,320	-6%
Total Personnel Services		412,895	399,922	435,577	401,911	-8%
<b>Maintenance</b>						
50100.001	Mtc Buildings	82,880	78,625	67,423	62,243	-8%
50100.010	Mtc Grounds	4,987	4,220	3,539	1,119	-68%
50100.015	Mtc Misc Repairs	165	1,210	800	800	0%
50100.030	Mtc Vehicles & Equipment	39,816	41,884	33,303	48,538	46%
50100.032	Mtc Software	0	2,678	2,900	2,900	0%
Total Maintenance		127,848	128,617	107,965	115,600	7%
<b>Supplies</b>						
50110.001	Supplies Agricultural	45,357	68,233	73,062	75,301	3%
50110.002	Supplies Cleaning	2,031	2,612	2,850	2,807	-2%
50110.003	Supplies Concessions	35,665	36,932	36,958	37,613	2%
50110.005	Supplies Office	2,186	2,280	2,320	2,335	1%
50110.006	Supplies Merchandise	22,612	28,147	27,735	28,002	1%
50110.007	Supplies Technical	6,463	5,108	7,846	23,305	197%
50122	Dues & Subscriptions	484	903	1,835	1,860	1%
50124	Motor Fuel	30,155	25,166	29,000	20,000	-31%
50125	Non-Capitalized Equipment	4,704	5,465	3,040	2,390	-21%
50127	Postage	103	9	180	200	11%
50129	Small Tools	152	240	625	583	-7%
50131	Computer Equipment	774	0	1,800	0	-100%
Total Supplies		150,686	175,095	187,251	194,396	4%
<b>Utilities</b>						
50140.002	Utilities Non-City	24,740	26,758	31,000	29,000	-6%
50140.003	Utilities Communications	7,084	4,578	4,740	3,180	-33%
Total Utilities		31,824	31,336	35,740	32,180	-10%

2016-2017 Budget

Department: 070 Parks

Division: 074 Ben Hawes

Fund: 403 Recreational

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Other</b>						
50200	Advertising	\$ 5,789	\$ 7,471	\$ 9,000	\$ 10,600	18%
50222	Contractual Services	15,998	1,021	1,180	1,180	0%
50251	Insurance	9,414	10,003	11,196	10,874	-3%
50290	Professional/Technical Services	49,819	0	0	0	0%
50301	Rents & Storage	0	43,514	56,409	56,400	0%
50310	Safety Costs	535	588	870	1,265	45%
50323	Training Costs	275	814	1,650	2,100	27%
50325	Travel	1,955	2,355	1,600	2,200	38%
50350	Bad Debt Expense	10	0	0	0	0%
Total Other		83,794	65,766	81,905	84,619	3%
<b>Capital</b>						
51000.003	Capital Replacement Plan	\$	118,582	118,582	212,188	79%
51000.005	Capital Equipment	674	0	0	0	0%
51025	Depreciation Expense	39,144	45,635	0	0	0%
Total Capital		39,818	164,217	118,582	212,188	79%
<b>Total</b>		<b>\$ 846,865</b>	<b>\$ 964,953</b>	<b>\$ 967,020</b>	<b>\$ 1,040,894</b>	<b>8%</b>

**Expenditure Analysis:**

**Personnel:** Decrease due to change in allocation of management duties and fewer employees electing health insurance coverage.

**Maintenance:** Increase in vehicle & equipment maintenance costs netted by decreased grounds and building maintenance needs.

**Supplies:** Increase in Technical Supplies to replace concrete tee markers and add a tournament, netted by lowered fuel costs.

**Utilities:** Decrease in Utilities Non-City based upon actuals.

**Capital:** Increase due to addition of the irrigation system to the replacement plan.

**Revenue Analysis:**

Projected \$602,243 revenue.

2016-2017 Budget

Department: 070 Parks

Division: 074 Ben Hawes

Fund: 403 Recreational

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Revenue</b>						
40352.001	Rentals Golf Annual Rolling	\$ 2,160	\$ 1,980	\$ 1,880	\$ 2,000	6%
40352.002	Rentals Golf Daily Rolling	66	20	0	0	0%
40352.003	Rentals Golf Electric Golfcarts/18 hole	122,362	115,539	143,500	124,500	-13%
40352.004	Rentals Golf Electric Golfcarts/9 hole	23,869	25,108	31,428	25,000	-20%
40352.005	Rentals Golf Pull Carts	2,002	1,684	1,500	1,500	0%
40352.006	Rentals Golf Clubs	278	1,577	300	300	0%
40500.002	Golf Pass Family	22,170	17,295	22,000	21,000	-5%
40500.003	Golf Pass Junior	14,350	15,825	10,200	13,000	27%
40500.004	Golf Pass Senior	38,220	37,980	43,000	40,000	-7%
40500.005	Golf Pass Single	10,500	7,600	13,100	8,500	-35%
40510.001	Golf Services Driving Range	19,915	23,614	20,300	23,000	13%
40510.002	Golf Services High Schools	3,290	3,250	4,000	4,000	0%
40510.003	Golf Services Outings	33,120	38,492	40,000	57,750	44%
40510.004	Golf Services Lessons	190	120	1,000	120	-88%
40510.005	Golf Services Par 3	24,353	22,724	25,000	25,000	0%
40520.001	Green Fees 18 Holes/Wkdays	58,841	56,448	64,000	64,000	0%
40520.002	Green Fees 18 Weekend/Holiday	64,682	63,894	70,000	63,500	-9%
40520.003	Green Fees 9 Holes/Wkdays	14,058	15,838	15,000	17,500	17%
40520.004	Green Fees 9 Weekend/Holiday	10,250	10,528	11,250	10,500	-7%
41010	Concessions	58,125	58,830	40,000	35,000	-13%
41015	Grill Sales	229	80	25,000	23,500	-6%
41020	Merchandise Sales	31,024	37,115	38,500	41,573	8%
41060	Miscellaneous Revenue	1,840	1,276	0	1,000	100%
41200	Auction Proceeds	20	0	0	0	0%
<b>Total Revenue</b>		<b>\$ 555,914</b>	<b>\$ 556,817</b>	<b>\$ 620,958</b>	<b>\$ 602,243</b>	<b>-3%</b>

2016-2017 Budget

Department: 070 Parks

Division: 075 Hillcrest

Fund: 403 Recreational

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Personnel</b>						
50001.001	Salaries Full Time	\$ 86,293	\$ 75,971	\$ 77,738	\$ 74,902	-4%
50001.002	Salaries Non-Full Time	34,009	29,865	34,516	34,462	0%
50001.003	Salaries Outside Agency	11,860	9,827	19,000	18,018	-5%
50001.004	Salaries Overtime	2,337	3,616	2,000	2,000	0%
50001.005	Salaries Retirement Contingency	0	0	0	0	0%
50010.001	Benefits Employees Retirement	15,881	13,346	13,603	13,992	3%
50010.002	Benefits Unemployment	357	337	343	328	-4%
50010.003	Benefits Clothing	463	138	800	620	-23%
50010.004	Benefits Health Insurance	17,978	21,958	39,528	15,858	-60%
50010.005	Benefits Life Insurance	358	303	357	293	-18%
50010.006	Benefits Social Security Tax	8,347	7,772	8,740	8,366	-4%
50010.007	Benefits Workers Comp Claims	1,645	1,869	2,058	3,196	55%
Total Personnel Services		179,529	165,002	198,683	172,035	-13%
<b>Maintenance</b>						
50100.001	Mtc Buildings	45,199	34,263	35,120	15,741	-55%
50100.010	Mtc Grounds	8,778	6,623	2,810	1,402	-50%
50100.015	Mtc Misc Repairs	0	4	750	750	0%
50100.030	Mtc Vehicles & Equipment	14,650	14,650	14,650	15,754	8%
50100.032	Mtc Software	0	2,019	2,200	2,200	0%
Total Maintenance		68,627	57,559	55,530	35,847	-35%
<b>Supplies</b>						
50110.001	Supplies Agricultural	11,418	14,711	19,500	17,180	-12%
50110.002	Supplies Cleaning	623	772	1,100	1,102	0%
50110.003	Supplies Concessions	7,281	6,349	6,517	6,561	1%
50110.005	Supplies Office	388	329	592	691	17%
50110.006	Supplies Merchandise	3,295	3,725	4,500	5,458	21%
50110.007	Supplies Technical	2,452	1,599	2,509	2,307	-8%
50124	Motor Fuel	9,538	9,124	13,500	8,500	-37%
50125	Non-Capitalized Equipment	556	218	1,040	520	-50%
50127	Postage	47	2	0	0	0%
50129	Small Tools	112	200	200	200	0%
50131	Computer Equipment	748	0	0	0	0%
Total Supplies		36,457	37,029	49,458	42,519	-14%
<b>Utilities</b>						
50140.001	Utilities OMU	5,968	1,054	3,000	2,500	-17%
50140.002	Utilities Non-City	10,373	10,807	12,000	14,000	17%
50140.003	Utilities Communications	1,484	936	960	1,080	13%
Total Utilities		17,825	12,797	15,960	17,580	10%

2016-2017 Budget

Department: 070 Parks

Division: 075 Hillcrest

Fund: 403 Recreational

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Other</b>						
50200	Advertising	\$ 998	\$ 783	\$ 1,200	\$ 1,200	0%
50222	Contractual Services	2,309	320	600	540	-10%
50251	Insurance	1,506	1,471	1,545	1,552	0%
50301	Rents & Storage	18,218	15,815	20,365	18,980	-7%
50310	Safety Costs	49	176	342	740	116%
50323	Training Costs	75	100	600	590	-2%
50325	Travel	0	737	850	850	0%
50350	Bad Debt Expense	(1)	0	0	0	0%
Total Other		23,154	19,402	25,502	24,452	-4%
<b>Capital</b>						
51000.003	Capital Replacement Plan	31,493	31,771	30,104	26,681	-11%
Total Capital		31,493	31,771	30,104	26,681	-11%
55000.010	Transfer To Debt Service	14,493	14,309	13,658	13,765	1%
<b>Total</b>		<b>\$ 371,577</b>	<b>\$ 337,869</b>	<b>\$ 388,895</b>	<b>\$ 332,879</b>	<b>-14%</b>

**Expenditure Analysis:**

**Personnel:** Decrease due to change in allocation of management duties and fewer employees electing health insurance coverage.

**Maintenance:** Decrease due to fewer building maintenance projects.

**Supplies:** Decrease in motor fuel costs.

**Utilities:** Increase in utility costs based upon projected non-city rate increase and actuals.

**Capital:** Decrease due to lower equipment replacement costs.

**Revenue Analysis:**

Projected \$237,480 revenue.

2016-2017 Budget

Department: 070 Parks

Division: 075 Hillcrest

Fund: 403 Recreational

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Revenue</b>						
40352.001	Rentals Golf Annual Rolling	\$ 1,394	\$ 1,080	\$ 1,080	\$ 1,080	0%
40352.002	Rentals Golf Daily Rolling	34	7	0	0	0%
40352.003	Rentals Golf Electric Golfcarts/18 hole	33,766	35,236	34,000	38,000	12%
40352.004	Rentals Golf Electric Golfcarts/9 hole	43,444	42,589	45,000	49,000	9%
40352.005	Rentals Golf Pull Carts	464	359	400	400	0%
40352.006	Rentals Golf Clubs	215	464	200	200	0%
40500.002	Golf Pass Family	11,530	6,680	9,000	9,000	0%
40500.003	Golf Pass Junior	1,440	0	1,500	1,500	0%
40500.004	Golf Pass Senior	25,560	24,345	27,500	27,500	0%
40500.005	Golf Pass Single	3,700	1,540	3,000	3,000	0%
40510.003	Golf Services Outings	7,778	8,565	4,000	8,000	100%
40510.004	Golf Services Lessons	494	600	1,000	600	-40%
40520.001	Green Fees 18 Holes/Wkdays	15,287	17,953	17,500	17,500	0%
40520.002	Green Fees 18 Weekend/Holiday	13,426	12,574	13,200	13,200	0%
40520.003	Green Fees 9 Holes/Wkdays	24,679	28,475	27,000	28,500	6%
40520.004	Green Fees 9 Weekend/Holiday	19,417	18,316	20,000	20,000	0%
40563.001	Tournaments Surcharge	2,040	0	0	0	0%
41010	Concessions	9,997	9,977	11,000	11,500	5%
41020	Merchandise Sales	6,202	7,670	8,000	8,500	6%
41060	Miscellaneous Revenue	(15)	10	0	0	0%
<b>Total Revenue</b>		<b>\$ 220,853</b>	<b>\$ 216,440</b>	<b>\$ 223,380</b>	<b>\$ 237,480</b>	<b>6%</b>

2016-2017 Budget

Department: 070 Parks

Division: 076 Edge Ice Arena

Fund: 403 Recreational

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Personnel Services</b>						
50001.001	Salaries Full Time	\$ 64,364	\$ 59,190	\$ 70,251	\$ 80,766	15%
50001.002	Salaries Non-Full Time	135,357	141,496	119,169	144,496	21%
50001.003	Salaries Outside Agency	19,900	19,821	12,000	9,000	-25%
50001.004	Salaries Overtime	681	46	300	500	67%
50010.001	Benefits Employees Retirement	11,283	11,176	15,043	19,753	31%
50010.002	Benefits Unemployment	588	606	605	677	12%
50010.003	Benefits Clothing	1,195	787	1,138	1,138	0%
50010.004	Benefits Health Insurance	9,923	9,758	13,853	16,274	17%
50010.005	Benefits Life Insurance	277	246	308	318	3%
50010.006	Benefits Social Security Tax	14,693	15,043	15,432	17,271	12%
50010.007	Benefits Workers Comp Claims	4,982	5,567	5,789	6,479	12%
Total Personnel Services		263,243	263,736	253,888	296,672	17%
<b>Maintenance</b>						
50100.001	Mtc Buildings	54,650	56,775	66,523	60,713	-9%
50100.010	Mtc Grounds	9,772	6,023	5,824	7,760	33%
50100.015	Mtc Misc Repairs	1,699	2,174	2,050	1,320	-36%
50100.030	Mtc Vehicles & Equipment	5,186	6,201	6,186	6,487	5%
50100.032	Mtc Software	0	209	900	900	0%
Total Maintenance		71,307	71,382	81,483	77,180	-5%
<b>Supplies</b>						
50110.002	Supplies Cleaning	3,873	4,417	3,842	3,800	-1%
50110.003	Supplies Concessions	37,746	32,506	38,800	32,000	-18%
50110.005	Supplies Office	1,819	1,912	2,098	1,998	-5%
50110.006	Supplies Merchandise	0	0	1,450	1,450	0%
50110.007	Supplies Technical	12,999	12,803	13,103	13,382	2%
50122	Dues & Subscriptions	2,830	1,264	759	2,000	164%
50124	Motor Fuel	5,900	5,247	5,496	4,500	-18%
50125	Non-Capitalized Equipment	0	1,179	10,250	7,420	-28%
50127	Postage	468	742	650	600	-8%
50129	Small Tools	39	20	80	80	0%
50131	Computer Equipment	0	0	3,575	0	-100%
Total Supplies		65,674	60,090	80,103	67,230	-16%
<b>Utilities</b>						
50140.001	Utilities OMU	74,104	62,919	79,000	75,000	-5%
50140.002	Utilities Non-City	21,359	22,257	20,000	21,000	5%
50140.003	Utilities Communications	1,543	346	412	360	-13%
Total Utilities		97,006	85,522	99,412	96,360	-3%

2016-2017 Budget

Department: 070 Parks

Division: 076 Edge Ice Arena

Fund: 403 Recreational

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Other</b>						
50200	Advertising	\$ 37,708	\$ 30,398	\$ 28,400	\$ 29,398	4%
50251	Insurance	8,750	10,350	10,867	11,121	2%
50290	Professional/Technical Services	2,198	9,895	7,000	5,520	-21%
50310	Safety Costs	633	480	500	865	73%
50325	Travel	20	2,039	3,100	400	-87%
50350	Bad Debt Expense	5	0	0	0	0%
Total Other		49,314	53,162	49,867	47,304	-5%
<b>Capital</b>						
51000.003	Capital Replacement Plan	11,882	12,394	11,406	11,600	2%
Total Capital		11,882	12,394	11,406	11,600	2%
<b>Total</b>		<b>\$ 558,426</b>	<b>\$ 546,286</b>	<b>\$ 576,159</b>	<b>\$ 596,346</b>	<b>4%</b>

**Expenditure Analysis:**

**Personnel:** Increase due to addition of a full-time recreational specialist and an increase in non-full time hours.

**Maintenance:** Decrease due to fewer building maintenance projects needed.

**Supplies:** Decrease in purchase of concession supplies, non-capital equipment and scheduled computer replacements.

**Utilities:** Decrease in OMU utility costs based upon actuals.

**Other:** Decrease due to no travel scheduled.

**Revenue Analysis:**

Projected \$436,787 revenue.

2016-2017 Budget

Department: 070 Parks

Division: 076 Edge Ice Arena

Fund: 403 Recreational

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Revenue</b>						
40300.001	Reservation Revenue Birthday Parties	\$ 35,853	\$ 36,612	\$ 39,000	\$ 43,000	10%
40300.002	Reservation Revenue Figure Skaters	20,649	19,419	21,000	15,000	-29%
40300.004	Reservation Revenue Private Parties	7,560	5,759	7,000	7,000	0%
40300.006	Reservation Revenue Youth/Men Hockey	66,877	63,840	70,000	77,000	10%
40357	Rentals - Lockers	273	507	550	550	0%
40360	Rentals - Skates	17,177	18,903	17,500	19,000	9%
40471	Special Sessions	13,809	15,740	15,000	18,000	20%
40530.002	Lessons Classes	8,235	9,876	11,340	12,300	8%
40530.003	Lessons P E Classes	8,931	8,613	12,600	10,137	-20%
40530.004	Lessons Private	268	5	100	100	0%
40550.001	Ice Receipts Groups	13,477	10,497	14,000	14,000	0%
40550.002	Ice Receipts Weekday Sessions	5,545	2,603	4,000	2,500	-38%
40550.003	Ice Receipts Weeknight/Weekend	57,483	63,419	64,000	72,500	13%
40550.004	Ice Receipts Skate Card	0	88	900	0	-100%
40550.006	Ice Receipts Skate Sharpening	463	317	400	400	0%
40550.007	Ice Receipts Skate Competition	14,237	5,743	6,500	6,000	-8%
40550.008	Ice Receipts Stick and Puck	5,753	4,888	5,700	5,000	-12%
40550.009	Ice Receipts Freestyle	3,248	1,698	3,000	2,000	-33%
40550.010	Ice Receipts Skills Camp	0	0	1,000	1,000	0%
40550.011	Ice Receipts Ice Academy	22,964	34,353	41,500	45,000	8%
41000	Arcade Machines	2,342	1,731	2,400	1,800	-25%
41010	Concessions	69,799	75,573	82,000	82,000	0%
41040	Gift Cards	0	0	1,000	0	-100%
41060	Miscellaneous Revenue	82	208	5,000	2,500	-50%
<b>Total Revenue</b>		<b>\$ 375,024</b>	<b>\$ 380,392</b>	<b>\$ 425,490</b>	<b>\$ 436,787</b>	<b>3%</b>

2016-2017 Budget

Department: 070 Parks

Division: 077 Combust

Fund: 403 Recreational

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Personnel Services</b>						
50001.001	Salaries Full Time	\$ 10,966	\$ 11,624	\$ 12,085	\$ 12,297	2%
50001.002	Salaries Non-Full Time	33,055	17,104	22,254	37,728	70%
50001.003	Salaries Outside Agency	7,709	3,638	0	0	0%
50001.004	Salaries Overtime	95	0	0	0	0%
50010.001	Benefits Employees Retirement	1,987	2,002	2,062	2,297	11%
50010.002	Benefits Unemployment	129	87	103	150	46%
50010.003	Benefits Clothing	496	0	420	515	23%
50010.004	Benefits Health Insurance	2,871	3,029	3,514	3,912	11%
50010.005	Benefits Life Insurance	56	51	53	49	-8%
50010.006	Benefits Social Security Tax	3,223	2,081	2,627	3,827	46%
50010.007	Benefits Workers Comp Claims	1,616	1,093	986	1,436	46%
Total Personnel Services		62,203	40,709	44,104	62,211	41%
<b>Maintenance</b>						
50100.001	Mtc Buildings	28,651	54,444	10,805	18,390	70%
50100.010	Mtc Grounds	3,873	2,902	2,492	1,901	-24%
50100.015	Mtc Misc Repairs	476	0	325	575	77%
Total Maintenance		33,000	57,346	13,622	20,866	53%
<b>Supplies</b>						
50110.002	Supplies Cleaning	647	353	350	750	114%
50110.003	Supplies Concessions	8,890	5,475	4,410	8,800	100%
50110.005	Supplies Office	16	6	35	35	0%
50110.007	Supplies Technical	9,011	2,478	7,395	7,430	0%
50125	Non-Capitalized Equipment	3,200	709	0	0	0%
50127	Postage	0	97	70	100	43%
50131	Computer Equipment	210	0	0	0	0%
Total Supplies		21,973	9,118	12,260	17,115	40%
<b>Utilities</b>						
50140.001	Utilities OMU	5,509	7,019	10,000	12,000	20%
50140.003	Utilities Communications	468	0	0	0	0%
Total Utilities		5,977	7,019	10,000	12,000	20%
<b>Other</b>						
50200	Advertising	0	0	130	130	0%
50251	Insurance	847	948	996	1,016	2%
50290	Professional/Technical Services	515	330	645	855	33%
50310	Safety Costs	80	72	60	505	742%
50323	Training Costs	0	0	420	420	0%
50325	Travel	249	131	100	200	100%
Total Other		1,692	1,481	2,351	3,126	33%

2016-2017 Budget

Department: 070 Parks

Division: 077 Combest

Fund: 403 Recreational

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Capital</b>						
51000.003	Capital Replacement Plan	\$ 4,585	\$ 4,874	\$ 4,521	\$ 3,140	-31%
Total Capital		4,585	4,874	4,521	3,140	-31%
<b>Total</b>		<b>\$ 129,430</b>	<b>\$ 120,547</b>	<b>\$ 86,858</b>	<b>\$ 118,458</b>	<b>36%</b>

**Expenditure Analysis:**

**Personnel:** Increase due to pool reopening in 2016 after being closed for renovations during 2015 season.

**Maintenance:** Increase in maintenance projects scheduled due to pool renovation.

**Supplies:** Increase due to pool reopening in 2016 after being closed for renovations during 2015 season.

**Capital:** Decrease in replacement plan cost due to renovation.

**Revenue Analysis:**

Projected \$57,275 revenue.

2016-2017 Budget

Department: 070 Parks

Division: 077 Combest

Fund: 403 Recreational

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Revenue</b>						
40300.003	Reservation Revenue Pools	\$ 4,372	\$ 2,733	\$ 2,600	\$ 5,500	112%
40357	Rentals - Lockers	103	27	175	50	-71%
40450	Registration Fees	259	606	0	525	100%
40530.002	Lessons Classes	4,637	3,400	5,920	7,000	18%
40540.001	Pool Receipts Daily	18,932	5,657	13,000	20,000	54%
40540.002	Pool Receipts Groups	7,161	3,755	3,650	8,000	119%
40540.004	Pool Receipts Swim Pass	116	109	0	0	0%
41010	Concessions	15,351	6,081	10,100	16,200	60%
41200	Auction Proceeds	0	11	0	0	0%
<b>Total Revenue</b>		<b>\$ 50,931</b>	<b>\$ 22,379</b>	<b>\$ 35,445</b>	<b>\$ 57,275</b>	<b>62%</b>

2016-2017 Budget

Department: 070 Parks

Division: 078 Cravens

Fund: 403 Recreational

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Personnel Services</b>						
50001.001	Salaries Full Time	\$ 5,410	\$ 5,812	\$ 6,042	\$ 6,149	2%
50001.002	Salaries Non-Full Time	18,093	27,669	42,991	22,678	-47%
50001.003	Salaries Outside Agency	3,836	3,425	0	0	0%
50001.004	Salaries Overtime	0	1,708	0	0	0%
50010.001	Benefits Employees Retirement	1,348	101	1,031	1,149	11%
50010.002	Benefits Unemployment	68	537	147	86	-41%
50010.003	Benefits Clothing	254	1,514	510	320	-37%
50010.004	Benefits Health Insurance	1,124	0	1,757	1,956	11%
50010.005	Benefits Life Insurance	20	25	28	25	-11%
50010.006	Benefits Social Security Tax	1,716	2,494	3,751	2,205	-41%
50010.007	Benefits Workers Comp Claims	808	546	1,443	827	-43%
Total Personnel Services		32,677	43,831	57,700	35,395	-39%
<b>Maintenance</b>						
50100.001	Mtc Buildings	22,447	21,511	53,428	19,116	-64%
50100.010	Mtc Grounds	4,370	3,198	3,115	2,465	-21%
50100.015	Mtc Misc Repairs	271	0	325	325	0%
Total Maintenance		27,088	24,709	56,868	21,906	-61%
<b>Supplies</b>						
50110.002	Supplies Cleaning	380	419	480	400	-17%
50110.003	Supplies Concessions	5,434	5,177	5,565	5,200	-7%
50110.005	Supplies Office	16	21	30	25	-17%
50110.007	Supplies Technical	805	2,990	4,576	3,200	-30%
50125	Non-Capitalized Equipment	1,212	675	0	0	0%
50127	Postage	14	0	36	40	11%
50131	Computer Equipment	210	0	0	0	0%
Total Supplies		8,071	9,282	10,687	8,865	-17%
<b>Utilities</b>						
50140.001	Utilities OMU	2,755	3,642	5,000	5,000	0%
50140.003	Utilities Communications	779	586	540	600	11%
Total Utilities		3,534	4,228	5,540	5,600	1%
<b>Other</b>						
50200	Advertising	0	0	70	70	0%
50251	Insurance	801	560	588	600	2%
50290	Professional/Technical Services	295	200	450	250	-44%
50310	Safety Costs	53	160	100	470	370%
50323	Training Costs	0	0	210	210	0%
50325	Travel	149	200	160	150	-6%
Total Other		1,298	1,120	1,578	1,750	11%

2016-2017 Budget

Department: 070 Parks

Division: 078 Cravens

Fund: 403 Recreational

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Capital</b>						
51000.003	Capital Replacement Plan	\$ 4,338	\$ 4,485	\$ 4,164	\$ 3,774	-9%
Total Capital		4,338	4,485	4,164	3,774	-9%
<b>Total</b>		<b>\$ 77,006</b>	<b>\$ 87,655</b>	<b>\$ 136,537</b>	<b>\$ 77,290</b>	<b>-43%</b>

**Expenditure Analysis:**

**Personnel:** Decrease from reduction in staffing since programming moved back to Combest from Cravens.

**Maintenance:** Decrease in maintenance projects to be done at the pool.

**Supplies:** Decrease in need for supplies with Combest being reopened.

**Revenue Analysis:**

Projected \$25,095 revenue.

2016-2017 Budget

Department: 070 Parks

Division: 078 Cravens

Fund: 403 Recreational

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Revenue</b>						
40300.003	Reservation Revenue Pools	\$ 1,311	\$ 2,070	\$ 4,250	\$ 2,400	-44%
40357	Rentals - Lockers	1	19	50	20	-60%
40450	Registration Fees	0	0	490	0	-100%
40530.002	Lessons Classes	558	2,256	3,600	4,000	11%
40540.001	Pool Receipts Daily	9,274	10,369	19,750	9,550	-52%
40540.002	Pool Receipts Groups	1,349	4,422	5,000	1,925	-62%
41010	Concessions	4,482	6,899	12,500	7,200	-42%
<b>Total Revenue</b>		<b>\$ 16,975</b>	<b>\$ 26,035</b>	<b>\$ 45,640</b>	<b>\$ 25,095</b>	<b>-45%</b>

2016-2017 Budget

Department: 070 Parks

Division: 079 Softball Complex

Fund: 403 Recreational

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b><u>Personnel Services</u></b>						
50001.001	Salaries Full Time	\$ 64,339	\$ 71,495	\$ 76,583	\$ 94,318	23%
50001.002	Salaries Non-Full Time	37,206	48,291	46,671	44,823	-4%
50001.003	Salaries Outside Agency	27,744	22,473	25,000	25,000	0%
50001.004	Salaries Overtime	4,940	3,973	3,500	3,500	0%
50010.001	Benefits Employees Retirement	12,292	13,056	13,662	21,174	55%
50010.002	Benefits Unemployment	320	376	380	428	13%
50010.003	Benefits Clothing	351	763	698	1,144	64%
50010.004	Benefits Health Insurance	11,790	15,723	17,539	9,796	-44%
50010.005	Benefits Life Insurance	265	301	331	371	12%
50010.006	Benefits Social Security Tax	7,369	8,917	9,697	10,912	13%
50010.007	Benefits Workers Comp Claims	2,020	3,170	3,774	4,094	8%
Total Personnel Services		168,638	188,538	197,835	215,560	9%
<b><u>Maintenance</u></b>						
50100.001	Mtc Buildings	19,444	19,616	15,311	16,727	9%
50100.010	Mtc Grounds	11,207	20,690	11,297	3,275	-71%
50100.015	Mtc Misc Repairs	6,862	186	0	100	100%
50100.030	Mtc. Vehicles & Equipment	0	0	1,763	2,356	34%
Total Maintenance		37,513	40,492	28,371	22,458	-21%
<b><u>Supplies</u></b>						
50110.001	Supplies Agricultural	3,254	7,476	22,198	23,764	7%
50110.002	Supplies Cleaning	2,386	1,746	2,198	2,482	13%
50110.003	Supplies Concessions	34,386	42,567	36,500	44,195	21%
50110.005	Supplies Office	78	115	200	234	17%
50110.006	Supplies Merchandise	2,152	0	2,200	2,250	2%
50110.007	Supplies Technical	14,719	15,366	13,284	15,066	13%
50124	Motor Fuel	3,954	3,079	3,500	2,500	-29%
50125	Non-Capitalized Equipment	4,388	7,753	7,400	9,000	22%
50127	Postage	100	155	200	200	0%
50131	Computer Equipment	210	0	1,800	0	-100%
50132	Computer Software	0	0	340	0	-100%
Total Supplies		65,626	78,257	89,820	99,691	11%
<b><u>Utilities</u></b>						
50140.001	Utilities OMU	7,345	8,903	12,000	11,000	-8%
50140.003	Utilities Communications	1,671	1,254	1,682	1,080	-36%
Total Utilities		9,016	10,157	13,682	12,080	-12%

2016-2017 Budget

Department: 070 Parks

Division: 079 Softball Complex

Fund: 403 Recreational

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Other</b>						
50200	Advertising	\$ 0	\$ 0	\$ 1,025	\$ 1,050	2%
50222	Contractual Services	200	700	1,200	1,000	-17%
50251	Insurance	720	1,356	1,424	1,784	25%
50290	Professional/Technical Services	24,417	25,106	30,345	27,160	-10%
50301	Rents & Storage	0	405	405	645	59%
50310	Safety Costs	111	176	200	797	299%
50323	Training Costs	150	58	540	160	-70%
50325	Travel	128	544	150	600	300%
Total Other		25,726	28,345	35,289	33,196	-6%
<b>Capital</b>						
51000.003	Capital Replacement Plan	39,632	40,695	41,050	44,186	8%
51000.005	Capital Equipment	0	0	10,000	7,500	-25%
51025	Depreciation Expense	331	389	0	0	0%
Total Capital		39,963	41,084	51,050	51,686	1%
<b>Total</b>		<b>\$ 346,482</b>	<b>\$ 386,873</b>	<b>\$ 416,047</b>	<b>\$ 434,671</b>	<b>4%</b>

**Expenditure Analysis:**

**Personnel:** Increase due to addition of a full-time recreational specialist, higher nonhazardous retirement rate and health insurance coverage changes.

**Maintenance:** Decrease in grounds maintenance cost due to Parks staff performing some of the grounds maintenance in-house.

**Supplies:** Increase due to additional need for concession supplies based on sales, and replacement of temporary fencing.

**Utilities:** Decrease in utilities based upon actuals.

**Other:** Decrease due to reduced need for professional technical services.

**Revenue Analysis:**

Projected \$171,723 revenue.

2016-2017 Budget

Department: 070 Parks

Division: 079 Softball Complex

Fund: 403 Recreational

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Revenue</b>						
40300.005	Reservation Revenue	\$ 2,740	\$ 4,636	\$ 8,200	\$ 8,000	-2%
40452	Leagues	24,690	20,220	28,075	25,000	-11%
40453	Clinics	0	0	6,000	0	-100%
40468	Dodgeball	0	770	1,400	0	-100%
40469	Baseball	8,048	7,699	9,625	9,433	-2%
40470	Kickball	1,260	1,320	1,850	1,440	-22%
40473	T-Ball	14,388	12,278	15,750	15,500	-2%
40563.001	Tournaments Surcharge	160	881	2,750	2,750	0%
40563.002	Tournaments Vendors	2,739	4,663	4,000	7,500	88%
40901	Sponsors Donations	940	1,600	3,500	5,000	43%
41010	Concessions	83,373	82,053	97,500	92,000	-6%
41060	Miscellaneous Revenue	5,297	5,748	5,070	5,100	1%
<b>Total Revenue</b>		<b>\$ 143,635</b>	<b>\$ 141,868</b>	<b>\$ 183,720</b>	<b>\$ 171,723</b>	<b>-7%</b>

2016-2017 Budget

Department: 070 Parks

Division: 080 Sportscenter

Fund: 403 Recreational

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Personnel Services</b>						
50001.001	Salaries Full Time	\$ 82,907	\$ 91,875	\$ 93,790	\$ 88,785	-5%
50001.002	Salaries Non-Full Time	7,110	10,156	6,090	6,090	0%
50001.003	Salaries Outside Agency	48,252	47,022	50,500	35,000	-31%
50001.004	Salaries Overtime	3,450	2,515	6,000	6,000	0%
50001.005	Retirement Contingency	0	0	0	97,090	100%
50010.001	Benefits Employees Retirement	15,267	16,513	17,024	16,585	-3%
50010.002	Benefits Unemployment	272	320	318	303	-5%
50010.003	Benefits Clothing	340	383	410	305	-26%
50010.004	Benefits Health Insurance	7,793	9,057	9,914	26,316	165%
50010.005	Benefits Life Insurance	251	389	407	353	-13%
50010.006	Benefits Social Security Tax	6,405	7,574	7,728	7,345	-5%
50010.007	Benefits Workers Comp Claims	2,396	3,224	3,039	2,944	-3%
Total Personnel Services		174,443	189,028	195,220	287,116	47%
<b>Maintenance</b>						
50100.001	Mtc Buildings	58,816	47,422	64,347	33,394	-48%
50100.010	Mtc Grounds	4,390	3,829	5,848	1,500	-74%
50100.015	Mtc Misc Repairs	1,129	594	2,150	500	-77%
Total Maintenance		64,335	51,845	72,345	35,394	-51%
<b>Supplies</b>						
50110.002	Supplies Cleaning	5,086	4,363	4,600	4,600	0%
50110.003	Supplies Concessions	28,050	33,696	30,500	28,000	-8%
50110.005	Supplies Office	653	660	550	300	-45%
50110.007	Supplies Technical	4,168	3,963	3,725	3,375	-9%
50122	Dues & Subscriptions	455	450	460	0	-100%
50125	Non-Capitalized Equipment	3,949	4,091	5,600	400	-93%
50127	Postage	0	26	50	50	0%
50129	Small Tools	0	0	100	25	-75%
50131	Computer Equipment	0	0	1,000	0	-100%
Total Supplies		42,361	47,249	46,585	36,750	-21%
<b>Utilities</b>						
50140.001	Utilities OMU	26,678	40,519	42,000	88,000	110%
50140.002	Utilities Non-City	10,968	11,307	11,000	11,000	0%
50140.003	Utilities Communications	1,205	0	0	0	0%
Total Utilities		38,851	51,826	53,000	99,000	87%

2016-2017 Budget

Department: 070 Parks

Division: 080 Sportscenter

Fund: 403 Recreational

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Other</b>						
50200	Advertising	\$ 1,579	\$ 2,147	\$ 700	\$ 0	-100%
50222	Contractual Services	6,919	7,455	7,800	7,800	0%
50251	Insurance	8,907	10,484	11,008	11,008	0%
50290	Professional/Technical Services	12,968	9,199	8,900	12,900	45%
50291	Promotions	133,323	146,599	133,000	133,000	0%
50310	Safety Costs	309	248	325	275	-15%
Total Other		164,006	176,132	161,733	164,983	2%
<b>Capital</b>						
51000.003	Capital Replacement Plan	72,518	100,391	112,568	0	-100%
51000.005	Capital Equipment	0	0	16,000	0	-100%
Total Capital		72,518	100,391	128,568	0	-100%
<b>Total</b>		<b>\$ 556,512</b>	<b>\$ 616,471</b>	<b>\$ 657,451</b>	<b>\$ 623,243</b>	<b>-5%</b>

**Expenditure Analysis:**

**Personnel:** Increase for budgeted retirement of the recreation facilities manager.

**Maintenance:** Decrease in building and grounds maintenance needs.

**Supplies:** Decrease in need for supplies and non-capital equipment purchases. No computer replacements scheduled.

**Utilities:** Increase in utility costs projected due to potential changes at the facility.

**Capital:** Decrease due to no capital replacement planned..

**Revenue Analysis:**

Projected \$329,500 revenue.

2016-2017 Budget

Department: 070 Parks

Division: 080 Sportscenter

Fund: 403 Recreational

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Revenue</b>						
40300.005	Reservation Revenue Tournaments	\$ 45,319	\$ 37,288	\$ 47,000	\$ 47,000	0%
40445	Advertising Fees	12,018	1,852	18,000	5,000	-72%
40480.002	Basketball College	13,188	12,496	17,000	17,000	0%
40480.004	Basketball High School	6,875	4,961	5,500	5,500	0%
40560	Gate Receipts	84,450	102,981	90,000	90,000	0%
40561	Catering Fees	10,065	3,838	4,500	4,500	0%
40562	Ticket Surcharge	31,603	49,466	40,000	40,000	0%
40563.001	Tournaments Surcharge	64	0	0	0	0%
40901	Sponsors Donations	30,000	15,000	30,000	20,000	-33%
41010	Concessions	85,178	96,078	92,000	92,000	0%
41030.001	Vending Machines Drinks	3,944	5,165	2,500	2,500	0%
41060	Miscellaneous Revenue	0	5	6,000	6,000	0%
<b>Total Revenue</b>		<b>\$ 322,703</b>	<b>\$ 329,130</b>	<b>\$ 352,500</b>	<b>\$ 329,500</b>	<b>-7%</b>

2016-2017 Budget

Department: 070 Parks

Division: 082 Tennis Facility

Fund: 403 Recreational

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Supplies</b>						
50110.002	Supplies Cleaning	\$ 0	\$ 0	\$ 100	\$ 0	-100%
50110.007	Supplies Technical	0	0	2,830	1,995	-30%
Total Supplies		0	0	2,930	1,995	-32%
<b>Utilities</b>						
50140.001	Utilities OMU	0	0	20,440	20,000	-2%
50140.002	Utilities Non-City	0	0	5,000	5,000	0%
50140.003	Utilities Communications	0	0	1,560	1,740	12%
Total Utilities		0	0	27,000	26,740	-1%
<b>Other</b>						
50222	Contractual Services	0	0	480	0	-100%
50251	Insurance	0	0	5,000	5,537	11%
Total Other		0	0	5,480	5,537	1%
<b>Capital</b>						
55000.010	Transfer To Debt Service	0	0	138,954	138,481	0%
Total Capital		0	0	138,954	138,481	0%
<b>Total</b>		<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 174,364</b>	<b>\$ 172,753</b>	<b>-1%</b>

**Expenditure Analysis:**

**Supplies:** Decrease due to the start up items purchased in prior year.

**Utilities:** Decrease in electric utility costs based upon actuals.

**Revenue Analysis:**

Projected \$72,703 in rental revenue.

2016-2017 Budget

Department: 070 Parks

Division: 082 Tennis Facility

Fund: 403 Recreational

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Revenue</b>						
40351	Rental - City Property	\$ 0	\$ 24,234	\$ 72,703	\$ 72,703	0%
<b>Total Revenue</b>		<b>\$ 0</b>	<b>\$ 24,234</b>	<b>\$ 72,703</b>	<b>\$ 72,703</b>	<b>0%</b>

2016-2017 Budget

Department: 070 Parks

Division: 001 Administration

Fund: 404 Parks Sponsorship

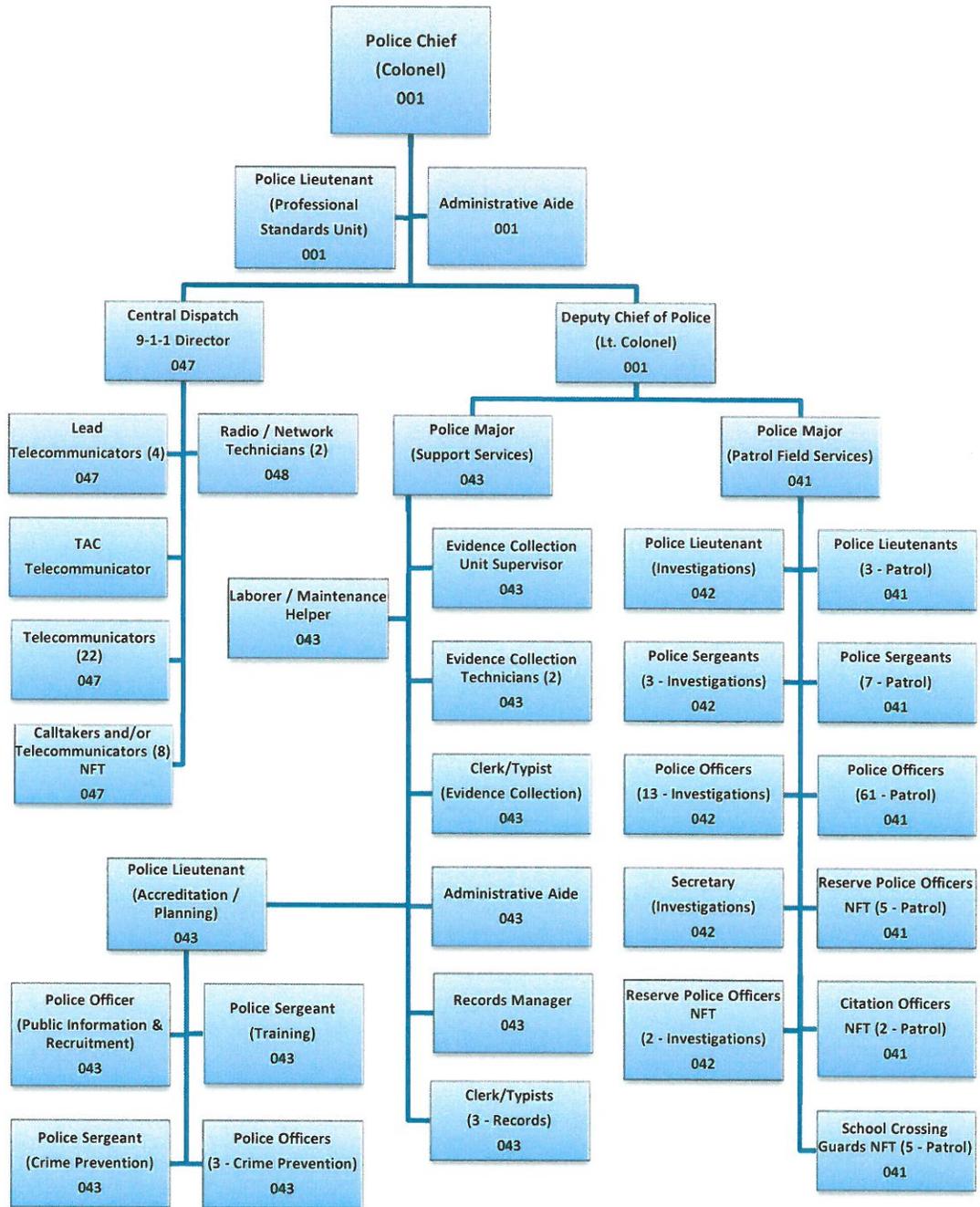
**Program Description**

This program, through individual sponsorships and awards, provides opportunities that allow everyone in the Owensboro community to participate in the recreational program.

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Revenue</b>						
40900	Scholarships Donations	\$ 2,198	\$ 1,492	\$ 2,200	\$ 1,800	-18%
40901	Sponsors Donations	4,278	4,671	5,500	5,000	-9%
<b>Total Revenue</b>		<b>\$ 6,476</b>	<b>\$ 6,163</b>	<b>\$ 7,700</b>	<b>\$ 6,800</b>	<b>-12%</b>
<b>Expenses</b>						
50311	Scholarships	\$ 2,691	\$ 2,200	\$ 2,210	\$ 4,170	89%
50312	Sponsorship	4,999	5,799	9,000	7,200	-20%
<b>Total Expenses</b>		<b>\$ 7,690</b>	<b>\$ 7,999</b>	<b>\$ 11,210</b>	<b>\$ 11,370</b>	<b>1%</b>

# POLICE

001.041 / 005.041



DIVISIONS	001	041	042	043	048	047	TOTAL
FULL TIME (FT):	4	72	18	18	2	28	142
NON FULL TIME (NFT):	0	12	2	0	0	8	22
<b>TOTALS</b>	<b>4</b>	<b>84</b>	<b>20</b>	<b>18</b>	<b>2</b>	<b>36</b>	<b>164</b>

*Structure Subject to Change FY 16-17.*

2016-2017 Budget

Department: 041 Police Summary

Fund: 001 General

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Personnel Services</b>						
50001.001	Salaries Full Time	\$ 5,350,548	\$ 5,480,475	\$ 5,598,113	\$ 5,577,058	0%
50001.002	Salaries Non-Full Time	147,814	144,352	230,648	184,980	-20%
50001.004	Salaries Overtime	323,706	362,665	378,045	388,045	3%
50010.001	Benefits Employees Retirement	1,888,470	1,844,269	1,852,333	1,754,098	-5%
50010.002	Benefits Unemployment	17,133	17,237	18,621	18,450	-1%
50010.003	Benefits Clothing	71,789	79,063	80,300	87,250	9%
50010.004	Benefits Health Insurance	1,035,286	1,111,298	1,302,552	1,392,264	7%
50010.005	Benefits Life Insurance	23,125	23,162	24,725	21,968	-11%
50010.006	Benefits Social Security Tax	125,024	130,370	172,560	172,678	0%
50010.007	Benefits Workers Comp Claims	157,195	166,203	197,426	197,134	0%
50010.008	Benefits Other Employee Expense	1,109	1,410	1,800	1,650	-8%
Total Personnel Services		9,141,200	9,360,504	9,857,123	9,795,575	-1%
<b>Maintenance</b>						
50100.001	Mtc Buildings	133,950	104,379	95,424	101,751	7%
50100.010	Mtc Grounds	15,491	15,734	15,675	16,499	5%
50100.015	Mtc Misc Repairs	36,700	15,252	21,995	29,540	34%
50100.016	Mtc Repairs - Computer Equipment	8,020	6,248	6,250	6,450	3%
50100.017	Mtc Repairs - Radio Equipment	73,975	22,746	18,009	18,009	0%
50100.030	Mtc Vehicles & Equipment	243,945	244,010	248,354	256,036	3%
50100.032	Mtc Software	0	8,448	12,479	13,679	10%
Total Maintenance		512,081	416,816	418,186	441,964	6%
<b>Supplies</b>						
50110.002	Supplies Cleaning	10,339	11,241	11,025	10,825	-2%
50110.005	Supplies Office	22,832	26,195	26,171	28,645	9%
50110.007	Supplies Technical	109,119	100,586	95,226	114,241	20%
50110.008	Supplies Radio Replacement	0	49,680	51,750	51,750	0%
50122	Dues & Subscriptions	3,057	3,760	4,180	3,650	-13%
50125	Non-Capitalized Equipment	78,665	126,048	17,423	19,545	12%
50124	Motor Fuel	337,061	244,891	244,007	200,000	-18%
50127	Postage	2,560	2,208	2,758	2,395	-13%
50131	Computer Equipment	14,182	14,660	13,725	21,050	53%
50132	Computer Software	363	0	0	0	0%
Total Supplies		578,178	579,270	466,265	452,101	-3%

2016-2017 Budget

Department: 041 Police Summary

Fund: 001 General

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Utilities</b>						
50140.001	Utilities OMU	\$ 38,408	\$ 36,131	\$ 45,400	\$ 44,400	-2%
50140.002	Utilities Non-City	1,446	1,170	1,800	1,600	-11%
50140.003	Utilities Communications	38,634	16,644	18,214	17,280	-5%
Total Utilities		78,488	53,945	65,414	63,280	-3%
<b>Other</b>						
50251	Insurance	101,406	122,706	134,820	141,173	5%
50270	Miscellaneous Expense	0	0	0	30,000	100%
50290	Professional/Technical Services	26,930	19,899	11,804	11,824	0%
50310	Safety Costs	3,055	3,175	4,285	5,285	23%
50323	Training Costs	43,373	38,386	42,491	39,603	-7%
50325	Travel	8,748	10,735	11,854	11,507	-3%
Total Other		183,512	194,900	205,254	239,392	17%
<b>Capital</b>						
51000.003	Capital Replacement Plan	278,423	129,574	162,299	404,494	149%
Total Capital		278,423	129,574	162,299	404,494	149%
<b>Total</b>		<b>\$ 10,771,881</b>	<b>\$ 10,735,009</b>	<b>\$ 11,174,541</b>	<b>\$ 11,396,806</b>	<b>2%</b>

**Program Description**

This program provides for the planning, direction, and control of the Police Department, the professional standards and internal investigation functions, and assures that the standards of the accreditation program are observed. The newly-certified regional bomb squad (Hazardous Device Unit) operates under the Administration Division of the Police Department. Other divisions within the department are as follows: the Field Services Division oversees the Investigation Division (CID) and the Patrol Division, which provides patrol and traffic enforcement services, including the Crossing Guard Program; the Support Services Division oversees the Records Division, Evidence Collection Unit, coordinates departmental training, police/community relations, Drug Abuse Resistance Education (DARE), and crime prevention. The consolidated 911 Public Safety Communications Division, which provides dispatch and other forms of communication services for city and county public safety agencies is housed at the Owensboro Police Department.

	<b>Actual 2013-2014</b>	<b>Actual 2014-2015</b>	<b>Projected 2015-2016</b>	<b>Estimated 2016-2017</b>
<b>Effectiveness Measures</b>				
Community meetings (Crime Stoppers, Alumni, Advisory)	36	36	36	38
Internal Investigations	25	24	26	30
<b>Performance Indicators</b>				
Senior command staff meetings	18	18	18	18

**2015-2016 Accomplishments**

1. Reduced Part 1 crimes by 2%.
2. Continued to recruit minority and female recruits, successfully hired a female recruit.
3. Controlled departmental expenses, allowing the returned of \$280,000 in budgeted funds to the General Fund.
4. Received approximately \$95,640 in grant funds.
5. Increased the number of registered surveillance systems in the *Eye on Owensboro* campaign to 230 participants. The program allows residents and businesses to become part of neighborhood crime prevention efforts.
6. Partnered with the National Highway Traffic Safety Administration to create the Owensboro Seat Belt Coalition. This is a first of its kind seatbelt program in the United States designed to increase seatbelt awareness by getting away from the traditional enforcement model and involving the community with the *Buckle-Up Owensboro* initiative.

**2016-2017 Objectives**

1. In efforts to obtain a diversified work force, recruit and obtain a 4% increase of minority and female officers.
2. Continue to foster continuous training, education and career development for all of our staff.
3. Continue to research Records Management Systems alternatives to replace our obsolete system.
4. Provide a safe and secure environment at Smothers Park, the Convention Center and downtown riverfront area while engaging the community and enhancing public relations.
5. Reduce Part 1 Index Crimes by 2%.

2016-2017 Budget

Department: 041 Police

Division: 001 Administration

Fund: 001 General

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b><u>Personnel Services</u></b>						
50001.001	Salaries Full Time	\$ 291,056	\$ 302,128	\$ 309,054	\$ 315,077	2%
50001.004	Salaries Overtime	455	243	80,000	80,000	0%
50010.001	Benefits Employees Retirement	94,117	93,023	121,637	117,421	-3%
50010.002	Benefits Unemployment	866	882	1,167	1,185	2%
50010.003	Benefits Clothing	1,932	2,070	2,150	2,150	0%
50010.004	Benefits Health Insurance	27,475	30,288	35,136	26,316	-25%
50010.005	Benefits Life Insurance	1,247	1,293	1,359	1,228	-10%
50010.006	Benefits Social Security Tax	6,026	6,295	13,159	13,338	1%
50010.007	Benefits Workers Comp Claims	5,600	8,528	11,920	12,078	1%
50010.008	Benefits Other Employee Expense	229	187	300	300	0%
Total Personnel Services		429,003	444,936	575,882	569,093	-1%
<b><u>Maintenance</u></b>						
50100.001	Mtc Buildings	133,603	104,031	95,116	101,414	7%
50100.010	Mtc Grounds	11,180	11,857	11,569	12,113	5%
50100.015	Mtc Misc Repairs	4,973	1,872	5,350	5,350	0%
50100.030	Mtc Vehicles & Equipment	243,945	244,010	248,354	256,036	3%
Total Maintenance		393,701	361,770	360,389	374,913	4%
<b><u>Supplies</u></b>						
50110.002	Supplies Cleaning	9,722	10,467	10,200	10,000	-2%
50110.005	Supplies Office	2,323	2,765	2,915	2,380	-18%
50110.007	Supplies Technical	10,783	21,193	13,050	12,235	-6%
50122	Dues & Subscriptions	3,057	3,636	4,030	3,500	-13%
50124	Motor Fuel	337,061	244,891	244,007	200,000	-18%
50127	Postage	492	371	500	350	-30%
50131	Computer Equipment	0	0	0	5,800	100%
Total Supplies		363,438	283,324	274,702	234,265	-15%
<b><u>Utilities</u></b>						
50140.001	Utilities OMU	37,261	35,155	44,000	43,000	-2%
50140.002	Utilities Non-City	1,344	1,170	1,800	1,600	-11%
50140.003	Utilities Communications	3,649	1,148	1,500	1,440	-4%
Total Utilities		42,254	37,473	47,300	46,040	-3%
<b><u>Other</u></b>						
50251	Insurance	100,885	122,081	134,164	140,860	5%
50270	Miscellaneous Expense	0	0	0	30,000	100%
50290	Professional/Technical Services	3,202	4,963	4,300	4,300	0%
50310	Safety Costs	1,200	1,193	1,250	1,250	0%
50323	Training Costs	9,516	9,167	11,989	9,762	-19%
50325	Travel	3,366	2,815	3,100	3,100	0%
Total Other		118,169	140,218	154,803	189,272	22%

2016-2017 Budget

Department: 041 Police                      Division: 001 Administration                      Fund: 001 General

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Capital</b>						
51000.003	Capital Replacement Plan	\$ 278,423	\$ 129,574	\$ 162,299	\$ 404,494	149%
	Total Capital	278,423	129,574	162,299	404,494	149%
	<b>Total</b>	<b>\$ 1,624,989</b>	<b>\$ 1,397,296</b>	<b>\$ 1,575,375</b>	<b>\$ 1,818,077</b>	<b>15%</b>

**Expenditure Analysis:**

- Personnel:** Decrease due to lower hazardous retirement rate and changes in health insurance coverage.
- Maintenance:** Increased building maintenance costs and garage charges.
- Supplies:** Decrease due to the decline of fuel costs.
- Utilities:** Decrease in utility costs based upon actual usage.
- Other:** Increase in auto insurance costs along with the addition of undercover drug funds under miscellaneous expense.
- Capital:** Increased cost to replace fleet cars budgeted in the Capital Replacement Plan.

**Revenue Analysis:**

Estimate \$210,000 in revenue from parking fines, accident reports, base court revenue and miscellaneous other revenue.

**Program Description**

The Patrol Division provides continual 24-hour police service throughout the City of Owensboro. Our mission is to reduce the fear of crime while providing prompt, courteous, and equitable service to all persons who visit, reside, or work in our community. Our goal is to provide these services while being as efficient with taxpayer dollars as possible.

	Actual 2013-2014	Actual 2014-2015	Projected 2015-2016	Estimated 2016-2017
<b>Efficiency Measure</b>				
Emergency response time (minutes)	3.32	3.30	3.31	3.29
<b>Effectiveness Measures</b>				
Accidents investigated	2,874	3,222	2,950	3,002
Driving Under Influence (DUI) arrests	487	442	465	457
Moving violation citations/courtesy notices issued	12,702	15,095	12,698	13,373
<b>Performance Indicators</b>				
Service escorts	706	725	756	729

**2015-2016 Accomplishments**

1. Patrol officers continue to utilize Crisis Intervention Training which enhances services provided to emotionally distraught citizens. Officers had 597 CIT contacts during 2015.
2. Continued the use of Patrol Evidence Technicians to work crime scenes and collect evidence. This has reduced overtime by not requiring the evidence unit to be called out.
3. Participated in the Governor’s Highway Safety Program Grant and received a mini-grant totaling \$39,500.
4. Established directed enforcement while utilizing Crime Analysis and Data Driven Approaches to Crime and Traffic Safety. The enforcement targeted high accident intersections in efforts to reduce injury related accidents and crimes against people and property.
5. Part 1 crimes decreased by 2% in 2015, including a 2.68% reduction in property crimes.
6. Continued the Adopt a School Program, in which officers adopt schools in their assigned sectors and make visits to provide a Police presence and familiarize officers with school emergency procedures. Patrol officers made over 7,200 adopt a school visits in 2015.
7. Enhanced security in the downtown riverfront area and Smothers Park with assigned patrol officers.
8. Implemented the Community Partnership Program designed to reward good deeds performed by the public observed by officers.
9. Continued to save overtime costs from manpower shortages by filling slots with reserve and traffic officers.
10. Assigned and trained three new sergeants within the Patrol Division.

**2016-2017 Objectives**

1. Continue to provide a safe and secure environment at Smothers Park and downtown riverfront area while engaging the community and enhancing public relations.
2. Deliver professional first-responder services and target high crime areas to meet community needs.
3. Continue to incorporate training sessions for Patrol Evidence Technicians in efforts to learn and refine evidence collection skills.
4. Reduce Index crimes while incorporating assigned directed enforcement utilizing Crime Analysis and Data-Driven Approaches to Crime and Traffic Safety.
5. Reduce injury related accidents by participating in the Governor’s Highway Safety Program.
6. Continue Leadership Development for all officers.
7. Continue to maintain strong relationships with the Neighborhood Alliance Groups.
8. Review manpower levels and assess need based on service calls and new downtown development.
9. Continue to use and enhance the Community Partnership Program to reward good deeds by the public.

2016-2017 Budget

Department: 041 Police

Division: 041 Patrol

Fund: 001 General

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Personnel Services</b>						
50001.001	Salaries Full Time	\$ 3,306,943	\$ 3,340,813	\$ 3,419,746	\$ 3,487,819	2%
50001.002	Salaries Non-Full Time	96,518	91,695	175,214	129,275	-26%
50001.004	Salaries Overtime	248,250	292,210	210,000	220,000	5%
50010.001	Benefits Employees Retirement	1,251,328	1,208,995	1,196,001	1,146,213	-4%
50010.002	Benefits Unemployment	10,740	10,710	11,415	11,511	1%
50010.003	Benefits Clothing	45,805	47,839	48,100	47,850	-1%
50010.004	Benefits Health Insurance	712,292	731,777	879,528	954,924	9%
50010.005	Benefits Life Insurance	14,164	13,836	15,001	13,651	-9%
50010.006	Benefits Social Security Tax	56,934	57,917	84,927	86,764	2%
50010.007	Benefits Workers Comp Claims	104,402	110,282	129,369	129,827	0%
50010.008	Benefits Other Employee Expense	162	154	300	150	-50%
Total Personnel Services		5,847,539	5,906,228	6,169,601	6,227,984	1%
<b>Maintenance</b>						
50100.015	Mtc Misc Repairs	1,660	655	840	1,685	101%
50100.032	Mtc Software	0	150	999	674	-33%
Total Maintenance		1,660	805	1,839	2,359	28%
<b>Supplies</b>						
50110.005	Supplies Office	8,223	8,639	9,116	9,270	2%
50110.007	Supplies Technical	5,766	2,937	4,226	3,813	-10%
50125	Non-Capitalized Equipment	647	2,474	1,467	1,227	-16%
50127	Postage	269	191	350	175	-50%
50131	Computer Equipment	3,655	4,999	1,000	1,050	5%
Total Supplies		18,560	19,241	16,159	15,535	-4%
<b>Utilities</b>						
50140.003	Utilities Communications	8,977	5,007	5,225	5,760	10%
Total Utilities		8,977	5,007	5,225	5,760	10%
<b>Other</b>						
50290	Professional/Technical Services	8,031	5,018	0	0	0%
50310	Safety Costs	1,302	663	1,595	1,595	0%
50323	Training Costs	16,117	10,416	12,000	9,028	-25%
50325	Travel	1,390	1,883	1,900	1,900	0%
Total Other		26,841	17,980	15,495	12,523	-19%
<b>Total</b>		<b>\$ 5,903,577</b>	<b>\$ 5,949,261</b>	<b>\$ 6,208,319</b>	<b>\$ 6,264,161</b>	<b>1%</b>

**Expenditure Analysis:**

**Personnel:** Increase in overtime and health insurance costs netted with lower hazardous retirement rate.

**Maintenance:** Increase in the cost to repair radar units that were previously leased.

**Other:** Decrease due to less training needs.

**Revenue Analysis:**

No revenue generated by this department.

**Program Description**

This program provides for investigation of crimes against persons and property, fraud, narcotics, and juvenile offenses in order to arrest and convict suspects and recover stolen property. Close liaison is maintained with the courts and prosecuting officials.

	Actual 2013-2014	Actual 2014-2015	Projected 2015-2016	Estimated 2016-2017
<b>Effectiveness Measures</b>				
General Investigations	847	869	870	875
Juvenile Investigations	200	222	230	240
Street Crimes Investigations	373	336	350	375
Fraud Investigations	266	256	260	270
Theft (Misdemeanor) Investigations	853	849	855	860

**2014-2015 Accomplishments**

1. Obtained quality convictions through detailed investigative analysis for prosecution.
2. One detective completed Criminal Investigations I training course at the Department of Criminal Justice Training.
3. Four detectives attended Southern Police Institute Sex Crime Investigation Class.
4. Four detectives attended John E. Reid Interview and Interrogation Class. All detectives assigned to General and Juvenile Investigation have completed the John E. Reid Interview and Interrogation Class.
5. Street Crimes unit completed major drug trafficking (Crystal Meth) Investigations with DEA and FBI which included several Federal Indictments. Street Crimes recovered over thirty (30) pounds of marijuana, eight (8) ounces of cocaine, nine (9) pounds of methamphetamine, and over \$130,715.00 in cash for 2015.
6. The division's clearance rate continues to be well above the State and National average. The division's clearance rate for Part 1 Property Crimes is 35% (State and National average is 20%). The division's clearance rate for Part 1 Violent Crimes is 65% (State and National average is 47%).

**2015-2016 Objectives**

1. Utilize the Career Path Developmental Course at the Department of Criminal Justice Training by attending Criminal Investigations 1 training course.
2. Complete quality investigations while reducing overtime by 5%.
3. Have two detectives attend the Southern Police Institute Sex Crime Investigation Class.
4. Have two detectives attend the International Symposium on Child Abuse.
5. Increase clearance rates of theft related index crimes by 2%.
6. Increase clearance rates of Part 1 Violent Crimes by 5%.
7. Host a LSI Scan training Class or have two detectives complete on-line training. LSI trains officers to evaluate written statements to detect deception

2016-2017 Budget

Department: 041 Police

Division: 042 Investigation

Fund: 001 General

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Personnel Services</b>						
50001.001	Salaries Full Time	\$ 849,367	\$ 865,635	\$ 882,815	\$ 831,665	-6%
50001.002	Salaries Non-Full Time	51,296	52,657	55,434	55,705	0%
50001.004	Salaries Overtime	63,045	59,826	66,045	66,045	0%
50010.001	Benefits Employees Retirement	310,258	302,212	288,723	262,481	-9%
50010.002	Benefits Unemployment	2,823	2,793	3,013	2,860	-5%
50010.003	Benefits Clothing	10,590	11,022	11,750	11,750	0%
50010.004	Benefits Health Insurance	185,840	221,608	239,640	246,096	3%
50010.005	Benefits Life Insurance	3,699	3,760	3,928	3,303	-16%
50010.006	Benefits Social Security Tax	19,338	21,781	24,803	21,373	-14%
50010.007	Benefits Workers Comp Claims	27,152	28,552	32,761	32,416	-1%
50010.008	Benefits Other Employee Expense	193	211	300	300	0%
Total Personnel Services		1,523,601	1,570,057	1,609,212	1,533,994	-5%
<b>Maintenance</b>						
50100.015	Mtc Misc Repairs	0	0	205	205	0%
50100.032	Mtc Software	0	7,988	10,180	11,055	9%
Total Maintenance		0	7,988	10,385	11,260	8%
<b>Supplies</b>						
50110.005	Supplies Office	4,725	4,682	3,900	3,665	-6%
50110.007	Supplies Technical	993	881	1,400	1,100	-21%
50125	Non-Capitalized Equipment	1,051	2,272	2,940	1,922	-35%
50127	Postage	182	172	158	120	-24%
50131	Computer Equipment	1,085	1,000	6,575	7,350	12%
Total Supplies		8,036	9,006	14,973	14,157	-5%
<b>Utilities</b>						
50140.003	Utilities Communications	13,390	6,021	6,250	2,880	-54%
Total Utilities		13,390	6,021	6,250	2,880	-54%
<b>Other</b>						
50290	Professional/Technical Services	10,230	2,430	550	550	0%
50310	Safety Costs	0	0	30	30	0%
50323	Training Costs	5,868	6,812	8,975	8,338	-7%
50325	Travel	2,336	2,948	3,654	3,307	-9%
Total Other		18,434	12,191	13,209	12,225	-7%
<b>Total</b>		<b>\$ 1,563,460</b>	<b>\$ 1,605,262</b>	<b>\$ 1,654,029</b>	<b>\$ 1,574,516</b>	<b>-5%</b>

**Expenditure Analysis:**

**Personnel:** Decrease due to newer employees with lower salaries and lower hazard retirement rate netted with increased health cost.

**Utilities:** Decrease in cell phone reimbursement costs.

**Other:** Decrease in training costs and travel from reduced need to attend certain seminars.

**Revenue Analysis:**

No revenue generated by this department.

**Program Description**

Support Services provides evidence and property processing, storage and management; public records; facility and fleet vehicle maintenance, assignments, and cleanliness; computer software application design and implementation; public counter service; directs department training programs while complying with the Peace Officers Professional Standards Act. Support Services also provides crime prevention programs, Drug Abuse Resistance Education (DARE), and directs recruiting programs. Support Services manages the application process for new hires, coordinates interviews, applicant testing, Police Officer Professional Standards (POPS) certifications and hiring. Support Services also oversees all public information and media releases.

	Actual 2012-2013	Actual 2013-2014	Projected 2015-2016	Estimated 2016-2017
<b>Effectiveness Measures</b>				
DARE courses/students	936/3,800	936/3,800	370/1,600	936/3,800
Prevention public presentations	90	90	75	100
Neighborhood Watch participants	55	55	55	55
<b>Performance Indicators</b>				
Reports copied for the public (includes BUYCRASH)	10,200	9,800	10,800	10,300
Cases involving property custody	2,900	2,957	3,000	3,000

**2015-2016 Accomplishments**

1. Transitioned to wireless dash cameras in nine additional cruisers, allowing automatic uploading of dash camera video footage, bringing wireless camera usage up to 25 vehicles.
2. Raised \$9,500 for the DARE Program through the 2015 DARE Golf Scramble.
3. Graduated two Police Explorers through Explorer Academy, 25 kids through Camp KOPS and 450 kids through DARE.
4. Completed the third year of "Operation Santa" delivering over 300 boxes of food items to those in need.
5. Hired one part-time and six full-time dispatchers, as well as three full-time police officers.
6. Provided oversight of fleet maintenance for the department, adding seven new Ford Interceptor SUV's and seven new Ford Interceptor sedans to the fleet.
7. Began certification of a second member of the Evidence Collection Unit as a latent print examiner.
8. Continued expansion of *Eye on Owensboro* Camera Campaign with 230 businesses involved in the program.
9. Held the 3<sup>rd</sup> annual *Run from the Cops* 5k Race in conjunction with Police Awareness Day.
10. Expanded our Citizen's Academy class from 12 weeks to 14 weeks.
11. Received \$33,500 from the Highway Safety Grant for traffic enforcement mobilizations (DUI and seatbelt enforcement).
12. Received \$8,671 from the Bulletproof Vest Program Grant to assist with the purchase of bulletproof vests.
13. Received \$23,000 from the Homeland Security Grant for the purchase of mobile radios.
14. Partnered with the National Highway Traffic Safety Administration to create a first-of-its-kind seatbelt program. The program is designed to increase awareness by getting the community involved (Buckle-Up Owensboro).

**2016-2017 Objectives**

1. Obtain the Highway Safety Grant for traffic enforcement mobilizations (DUI and seatbelt enforcement).
2. Obtain the Law Enforcement Protection Program-LEPP for Bulletproof Vests.
3. Apply for and obtain the Bulletproof Vest Program (BVP) in the amount of \$4,500.
4. Obtain the Law Enforcement Protection Program-LEPP for Tasers in the amount of \$17,500.
5. Seek additional funds/grants for replacement or purchase of in-car cameras.
6. Raise \$11,000 for the DARE Program through the 2016 DARE Golf Scramble.
7. Graduate four Junior Police Explorers through the Explorer Academy.
8. Graduate 30 kids through the Camp Kops program.
9. Graduate 450 kids through the DARE program.
10. Continue the long-term latent fingerprint training process to certify a second employee.
11. Continue to research and plan for implementation of a new Records Management System.
12. Increase the *Eye on Owensboro* Camera Campaign involvement by 5%.
13. Continue efforts to obtain a diversified workforce.

2016-2017 Budget

Department: 041 Police Division: 043 Support Services Fund: 001 General

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Personnel Services</b>						
50001.001	Salaries Full Time	\$ 797,850	\$ 863,876	\$ 876,602	\$ 831,952	-5%
50001.004	Salaries Overtime	11,956	10,387	22,000	22,000	0%
50010.001	Benefits Employees Retirement	212,864	220,933	227,224	207,333	-9%
50010.002	Benefits Unemployment	2,388	2,527	2,696	2,562	-5%
50010.003	Benefits Clothing	13,463	18,132	18,300	25,500	39%
50010.004	Benefits Health Insurance	109,678	127,624	148,248	164,928	11%
50010.005	Benefits Life Insurance	3,536	3,790	3,933	3,331	-15%
50010.006	Benefits Social Security Tax	35,047	36,503	41,264	42,746	4%
50010.007	Benefits Workers Comp Claims	19,815	18,604	23,123	22,559	-2%
50010.008	Benefits Other Employee Expense	525	857	900	900	0%
Total Personnel Services		1,207,121	1,303,233	1,364,290	1,323,811	-3%
<b>Maintenance</b>						
50100.015	Mtc Misc Repairs	30,067	12,724	15,600	16,600	6%
50100.017	Mtc Repairs - Radio Equipment	62,198	18,265	18,009	18,009	0%
50100.032	Mtc Software	0	310	1,300	1,950	50%
Total Maintenance		92,264	31,299	34,909	36,559	5%
<b>Supplies</b>						
50110.002	Supplies Cleaning	557	673	700	700	0%
50110.005	Supplies Office	7,561	10,110	10,240	13,330	30%
50110.007	Supplies Technical	91,577	75,575	76,550	97,093	27%
50110.008	Supplies Radio Replacement	0	49,680	51,750	51,750	0%
50125	Non-Capitalized Equipment	73,967	115,377	6,141	5,521	-10%
50127	Postage	1,472	1,324	1,500	1,500	0%
50131	Computer Equipment	9,442	8,660	4,575	6,850	50%
50132	Computer Software	363	0	0	0	0%
Total Supplies		184,939	261,399	151,456	176,744	17%
<b>Utilities</b>						
50140.003	Utilities Communications	11,229	3,665	3,689	6,480	76%
Total Utilities		11,229	3,665	3,689	6,480	76%

2016-2017 Budget

Department: 041 Police

Division: 043 Support Services

Fund: 001 General

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Other</b>						
50290	Professional/Technical Services	\$ 5,466	\$ 7,488	\$ 6,954	\$ 6,974	0%
50310	Safety Costs	553	969	1,060	2,060	94%
50323	Training Costs	11,872	11,990	9,527	12,475	31%
50325	Travel	1,655	3,089	3,200	3,200	0%
Total Other		19,546	23,536	20,741	24,709	19%
<b>Total</b>		<b>\$ 1,515,100</b>	<b>\$ 1,623,133</b>	<b>\$ 1,575,085</b>	<b>\$ 1,568,303</b>	<b>0%</b>

**Expenditure Analysis:**

**Personnel:** Decrease due to lower full-time salaries from newer employees and lower hazardous retirement rate netted with higher health insurance costs.

**Maintenance:** Increase in miscellaneous repairs due to printers and battery replacements.

**Supplies:** Increase in Technical Supplies for the purchase of portable radio accessories for new radios.

**Other:** Increase in Training Costs due to additional officer being trained for latent fingerprint examination.

**Revenue Analysis:**

No revenue generated by this department.

2016-2017 Budget

Department: 041 Police

Division: 048 Radio Communications

Fund: 001 General

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Personnel Services</b>						
50001.001	Salaries Full Time	\$ 105,333	\$ 108,023	\$ 109,896	\$ 110,545	1%
50010.001	Benefits Employees Retirement	19,903	19,107	18,748	20,650	10%
50010.002	Benefits Unemployment	317	325	330	332	1%
50010.005	Benefits Life Insurance	479	483	504	455	-10%
50010.006	Benefits Social Security Tax	7,678	7,874	8,407	8,457	1%
50010.007	Benefits Workers Comp Claims	226	237	253	254	0%
Total Personnel Services		133,936	136,049	138,138	140,693	2%
<b>Maintenance</b>						
50100.001	Mtc Buildings	347	348	308	337	9%
50100.010	Mtc Grounds	4,311	3,877	4,106	4,386	7%
50100.015	Mtc Misc Repairs	0	0	0	5,700	100%
50100.016	Mtc Repairs - Computer Equipment	8,020	6,248	6,250	6,450	3%
50100.017	Mtc Repairs - Radio Equipment	11,778	4,481	0	0	0%
Total Maintenance		24,456	14,954	10,664	16,873	58%
<b>Supplies</b>						
50110.002	Supplies Cleaning	60	101	125	125	0%
50122	Dues & Subscriptions	0	124	150	150	0%
50125	Non-Capitalized Equipment	3,000	5,926	6,875	10,875	58%
50127	Postage	146	150	250	250	0%
50131	Computer Equipment	0	0	1,575	0	-100%
Total Supplies		3,205	6,301	8,975	11,400	27%
<b>Utilities</b>						
50140.001	Utilities OMU	1,147	976	1,400	1,400	0%
50140.002	Utilities Non-City	102	0	0	0	0%
50140.003	Utilities Communications	1,389	803	1,550	720	-54%
Total Utilities		2,638	1,779	2,950	2,120	-28%
<b>Other</b>						
50251	Insurance	521	625	656	313	-52%
50310	Safety Costs	0	350	350	350	0%
Total Other		521	975	1,006	663	-34%
<b>Total</b>		<b>\$ 164,755</b>	<b>\$ 160,057</b>	<b>\$ 161,733</b>	<b>\$ 171,749</b>	<b>6%</b>

**Expenditure Analysis:**

**Personnel:** Increase due to higher retirement rates for nonhazardous employees.

**Maintenance:** Increase for repairs to older portable radios.

**Supplies:** Increase in non-capitalized equipment for the Whelen Siren equipment.

**Revenue Analysis:**

Estimate \$52,300 in revenue from portable radio maintenance fees.

## 2016-2017 Budget

Division: 047 Central Dispatch

Fund 005: General

### Program Description

This program provides 24-hour a day, 365 days a year response to emergency and non-emergency calls. On July 1, 2010, Owensboro-Daviess County Communications (Central Dispatch) consolidated forming a joint city county project for the citizens of Owensboro-Daviess County. Central Dispatch Communications provides emergency and non-emergency communications to the Owensboro Police Department (OPD), Daviess County Sheriff's Office (DCSO), Owensboro Fire Department (OFD), Daviess County Fire Departments (DCFD), ten volunteer stations, Coroner's Office, Animal Control call-out after hours and City, Emergency Management and Daviess County Road Departments call-out after hours. The budget is allocated 75% City of Owensboro and 25% Daviess County Fiscal Court.

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Efficiency Measures	Actual	Actual	Actual	Estimated
	2013-2014	2014-2015	2015-2016	2016-2017
Calls handled	195,000	186,424	194,386	195,000
CAD entries	120,756	129,255	120,651	119,000
911 calls received	56,000	71,289	62,792	63,000
LINK & NCIC transactions	404,307	401,637	379,844	400,000
DVO Files Maintained	1,100	1,189	1,101	1,101

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### 2015-2016 Accomplishments

1. Continued to maintain an excellent working relationship with Owensboro Police Department, Daviess County Sheriff's Department, Owensboro Fire Department, Daviess County Fire Department and the ten Volunteer Fire Departments.
2. Completed training for two of the three Lead Telecommunicators; including leadership training.
3. Maintained the Emergency Evacuation book for each shift.
4. Maintained updated standard operating procedures.
5. Two TAC's attended additional state training as related to their positions.
6. Developed procedures to improve the NCIC Audit.
7. Worked with the city and county fire departments to develop a medical response system to improve ambulance and fire response notification.

### 2016-2017 Objectives

1. Continue to work with the city and county fire departments in developing a medical response system to improve ambulance and fire response notification.
  2. Continue to improve customer relations.
  3. Work with Owensboro Police Department and the Daviess County Sheriff's Office in refining SOP for Central Dispatch Consolidation.
  4. Attend community meetings and work with Neighborhood Alliance organizations in educating community on ENS and Smart911.
  5. Continue to develop tangible reports to evaluate terminal agency control positions.
  6. Increase training for supervisors and first-line Telecommunicators.
  7. Work with the city and county fire departments in developing a mutual aid response system to improve fire response in the border line annexation areas for more efficient fire responses.
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2016-2017 Budget

Department: 041 Police

Division: 047 Central Dispatch

Fund: 005 Central Dispatch

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Personnel Services</b>						
50001.001	Salaries Full Time	\$ 977,532	\$ 979,906	\$ 1,048,312	\$ 1,062,390	1%
50001.002	Salaries Non-Full Time	46,602	58,829	82,859	87,154	5%
50001.004	Salaries Overtime	4,095	6,733	10,000	13,000	30%
50010.001	Benefits Employees Retirement	186,655	174,230	183,295	204,456	12%
50010.002	Benefits Unemployment	3,093	3,142	3,424	3,488	2%
50010.003	Benefits Clothing	6,037	5,014	5,000	4,900	-2%
50010.004	Benefits Health Insurance	220,218	246,424	281,976	325,692	16%
50010.005	Benefits Life Insurance	4,271	4,216	4,577	4,121	-10%
50010.006	Benefits Social Security Tax	70,458	71,548	87,300	88,935	2%
50010.007	Benefits Workers Comp Claims	2,201	2,191	2,625	2,674	2%
50010.008	Benefits Other Employee Expense	156	241	250	250	0%
Total Personnel Services		1,521,317	1,552,474	1,709,618	1,797,060	5%
<b>Maintenance</b>						
50100.001	Mtc. Buildings	0	0	0	4,183	100%
50100.015	Mtc Misc Repairs	19,969	5,836	3,374	4,489	33%
50100.017	Mtc Repairs - Radio Equipment	15,142	5,502	5,614	5,614	0%
50100.030	Mtc Vehicles & Equipment	363	363	363	367	1%
50100.031	Mtc Hardware	28,995	32,020	34,183	31,323	-8%
50100.032	Mtc Software	16,205	69,956	80,200	86,224	8%
Total Maintenance		80,674	113,676	123,734	132,200	7%
<b>Supplies</b>						
50110.002	Supplies Cleaning	432	564	600	600	0%
50110.005	Supplies Office	6,566	6,288	5,700	6,200	9%
50110.007	Supplies Technical	663	700	700	700	0%
50110.008	Supplies Radio Replacement	0	6,600	6,600	6,600	0%
50122	Dues & Subscriptions	413	545	475	475	0%
50124	Motor Fuel	1,643	983	1,825	700	-62%
50125	Non-Capitalized Equipment	46,891	49,118	19,729	22,395	14%
50127	Postage	289	379	300	250	-17%
50131	Computer Equipment	20,625	21,796	30,150	21,550	-29%
50132	Computer Software	5,330	3,057	5,375	13,850	158%
Total Supplies		82,852	90,030	71,454	73,320	3%
<b>Utilities</b>						
50140.001	Utilities OMU	762	1,504	3,900	3,500	-10%
50140.003	Utilities Communications	123,094	121,323	125,254	128,014	2%
Total Utilities		123,857	122,827	129,154	131,514	2%
<b>Other</b>						
50250	Indirect Costs-City	0	0	80,000	67,375	-16%
50251	Insurance	6,495	6,920	7,266	8,249	14%
50290	Professional/Technical Services	2,500	1,500	5,000	7,500	50%
50300	Recruitment	0	0	0	8,580	100%
50310	Safety Costs	150	150	200	250	25%
50323	Training Costs	17,356	13,349	14,156	12,654	-11%
Total Other		26,501	21,918	106,622	104,608	-2%

2016-2017 Budget

Department: 041 Police

Division: 047 Central Dispatch

Fund: 005 Central Dispatch

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Capital</b>						
51000.005	Capital Equipment	\$ 76,942	\$ 59,970	\$ 44,003	\$ 42,471	-3%
51000.018	Capital Surplus	144,984	97,102	403,346	0	-100%
51000.003	Capital Replacement Plan	4,484	4,528	6,173	12,668	105%
Total Capital		226,410	161,599	453,522	55,139	-88%
<b>Total</b>		<b>\$ 2,061,610</b>	<b>\$ 2,062,525</b>	<b>\$ 2,594,104</b>	<b>\$ 2,293,841</b>	<b>-12%</b>

**Expenditure Analysis:**

**Salaries:** Increase in nonhazardous retirement rate and health insurance costs.

**Maintenance:** Increase in building and software maintenance costs.

**Supplies:** Increase to purchase Motorola equipment and software netted by fewer computer replacements.

**Capital:** Decrease due to capital surplus which is not budgeted but rolled over at year end.

**Revenue Analysis:**

Estimate \$373,000 income from 911 fees.

2016-2017 Budget

Department: 041 Police

Division: 000 Non-Departmental

Fund: 005 Central Dispatch

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Revenue</b>						
40106	County Contribution 911 Dispatch	\$ 582,942	\$ 601,070	\$ 545,065	\$ 573,460	5%
40170	Interest on Investments	7,766	5,998	0	0	0%
41060	Miscellaneous Revenue	50	0	0	0	0%
Total		590,758	607,068	545,065	573,460	5%
41300.001	Transfers From General Fund	1,427,202	1,471,585	1,635,193	1,720,381	5%
<b>Total Revenue</b>		<b>\$ 2,017,960</b>	<b>\$ 2,078,653</b>	<b>\$ 2,180,258</b>	<b>\$ 2,293,841</b>	<b>5%</b>

2016-2017 Budget

Department: 041 Police

Division: 001 Administration

Fund: 202 Property Recovery

Program Description

This program provides for the acquisition of specialized equipment and services financed from the sale of property involved in criminal activity as allowed by KRS 95.845. Auction proceeds from lost/unclaimed property must be forwarded to the pension fund, as mandated by KRS 95.435.

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Revenue</b>						
40170	Interest on Investments	\$ 1,720	\$ 1,117	\$ 1,000	\$ 1,100	10%
41072	Restitution	8,657	8,914	2,500	2,500	0%
41200	Auction Proceeds	738	421	500	500	0%
41201	Sale of Capital Assets	0	670	0	0	0%
<b>Total Revenue</b>		<b>\$ 11,115</b>	<b>\$ 11,121</b>	<b>\$ 4,000</b>	<b>\$ 4,100</b>	<b>2%</b>

Expense

50110.007	Technical Supplies	\$ 0	\$ 0	\$ 0	\$ 15,341	100%
50125	Non-Capitalized Equipment	0	0	10,005	0	-100%
<b>Total</b>		<b>0</b>	<b>0</b>	<b>10,005</b>	<b>15,341</b>	<b>53%</b>
55010	Transfer To Grant Fund	0	0	15,054	0	-100%
<b>Total Expense</b>		<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 25,059</b>	<b>\$ 15,341</b>	<b>-39%</b>

2016-2017 Budget

Department: 041 Police

Division: 000 Non-Departmental

Fund: 203 Drug Fund

**Program Description**

This program provides for the acquisition of specialized equipment or services financed from asset seizure efforts.

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Revenue</b>						
40170	Interest on Investments	\$ 1,950	\$ 1,428	\$ 1,500	\$ 1,600	7%
41060	Miscellaneous Revenue	2,050	5,064	0	0	0%
41072	Restitution	63,729	54,371	55,000	60,000	9%
41200	Auction Proceeds	15,282	22,057	6,000	5,000	-17%
<b>Total Revenue</b>		<b>\$ 83,011</b>	<b>\$ 82,920</b>	<b>\$ 62,500</b>	<b>\$ 66,600</b>	<b>7%</b>

**Expense**

50001.004	Salaries Overtime	\$ 0	\$ 0	\$ 1,000	\$ 1,000	0%
50010.003	Benefits Clothing	714	0	0	0	0%
50100.015	Mtc Misc Repairs	10,464	5,642	8,180	8,180	0%
50110.002	Supplies Cleaning	0	80	100	100	0%
50110.007	Supplies Technical	16,848	14,220	7,988	10,290	29%
50122	Dues & Subscriptions	475	550	715	880	23%
50125	Non-Capitalized Equipment	7,190	1,229	4,695	4,320	-8%
50127	Postage	24	0	25	25	0%
50140.003	Utilities Communications	1,939	4,462	3,407	3,000	-12%
50270	Miscellaneous Expense	30,050	11,902	0	0	0%
50290	Professional/Technical Services	10,445	23,803	8,782	13,282	51%
50310	Safety Costs	594	197	0	2,274	100%
50323	Training Costs	13,505	9,861	12,953	17,075	32%
50325	Travel	144	385	900	900	0%
<b>Total</b>		<b>92,393</b>	<b>72,331</b>	<b>48,745</b>	<b>61,326</b>	<b>26%</b>
55000.001	Transfer To General Fund	0	0	3,450	30,000	770%
55010	Transfer To Grant Fund	0	0	25,000	25,000	0%
<b>Total Expense</b>		<b>\$ 92,393</b>	<b>\$ 72,331</b>	<b>\$ 77,195</b>	<b>\$ 116,326</b>	<b>51%</b>

2016-2017 Budget

Department: 041 Police

Division: 001 Administration

Fund: 204 Federal Drug Fund

**Program Description**

This program provides for the acquisition of specialized equipment or services financed from asset seizure efforts.

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Revenue</b>						
40170	Interest on Investments	\$ 2,088	\$ 1,373	\$ 1,500	\$ 1,500	0%
41072	Restitution	76,972	58,094	6,000	6,000	0%
<b>Total Revenue</b>		<b>\$ 79,059</b>	<b>\$ 59,467</b>	<b>\$ 7,500</b>	<b>\$ 7,500</b>	<b>0%</b>

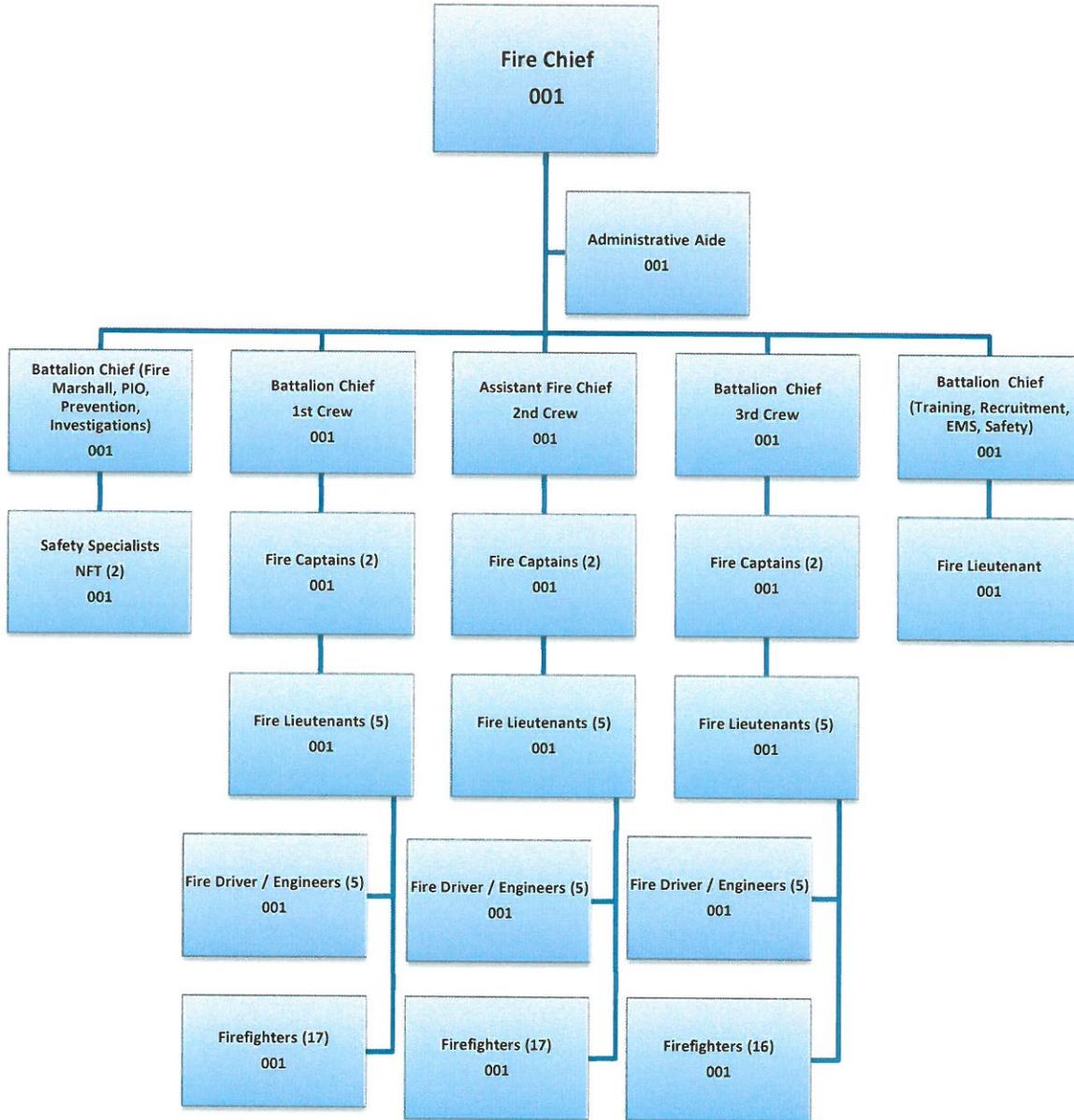
**Expense**

50110.007	Supplies Technical	\$ 0	\$ 9,479	\$ 14,012	\$ 10,875	-22%
50125	Non-Capitalized Equipment	1,858	7,647	1,350	0	-100%
50270	Miscellaneous Expense	0	30,000	30,000	30,000	0%
50323	Training Costs	0	4,331	3,288	3,288	0%
		1,858	51,457	48,650	44,163	-9%
55000.001	Transfer To General Fund	0	0	11,460	0	-100%
<b>Total Expense</b>		<b>\$ 1,858</b>	<b>\$ 51,457</b>	<b>\$ 60,110</b>	<b>\$ 44,163</b>	<b>-27%</b>



# FIRE

001.042



<b>DIVISION</b>	<b>001</b>
FULL TIME (FT):	93
NON FULL TIME (NFT):	2
<b>TOTAL</b>	<b>95</b>
<i>Structure Subject to Change FY 16-17.</i>	

**Program Description**

This department provides emergency response for fire suppression, rescues, medical emergencies, and hazardous materials incidents, fire prevention programs, including business inspection and public presentations, and training programs for firefighters to insure a safe environment for those who live, visit, work or invest in Owensboro.

	<b>Actual 2013-2014</b>	<b>Actual 2014-2015</b>	<b>Actual 2015-2016</b>	<b>Estimated 2016-2017</b>
<b>Efficiency Measures (as of January 1)</b>				
Response time (minutes)	4.25	4.25	4.43	4.45
Total calls for service	6,822	7,186	7,070	7,150
Fires	334	316	326	320
Hazardous Incidents	181	146	141	145
Medical Assistance	5136	5,400	5,421	5,500
Inspections	1803	1,789	1,700	1,800

**2015-2016 Accomplishments**

1. We were able to continue to provide the same ISO Class 2 level of fire suppression service to the City as maintained in 2013-14.
2. OFD partnered with the Red Cross and other organizations for a targeted smoke detector campaign with nearly 20 detectors installed.
3. The first phase of the radio replacement project has been completed with phase 2 schedule in this fiscal year.
4. Replacement of aging fire hose and protective equipment will be a continuous process over a period of several years.
5. The objective of having an operable dive rescue service was not obtained, thus a mutual aid agreement with the City of Henderson was adopted to allow for such response.
6. All Lieutenants completed the advanced structure fire incident command, strategy and tactics program as per previous objective.
7. OFD remains active in the Statewide Technical Rescue Response Planning.

**2015-2016 Objectives**

1. Maintain a high quality level emergency and prevention, risk reduction service for the community.
2. OFD will continue to partner with are organizations to market the placement of working smoke detectors in all residences in the city of Owensboro.
3. As part of a scheduled program, conduct Phase II of the radio replacement program.
4. 2016 will be the 150<sup>th</sup> anniversary of OFD as a municipal fire department, with various activities throughout the year.
5. In early 2016 OFD began the training program on new Standard Operating Guidelines involving updated modern practices for structure fire attack based on scientific studies including new data on physics of fires. This comprehensive training program will continue into the 16-17 fiscal year.
6. Training in 16-17 will include additional training in rope rescue, trench rescue, and building collapse rescue.
7. OFD will begin a process to develop specifications for the replacement of aerial ladder apparatus, and will start a process for some mid and long range response planning based on growth projections.

2016-2017 Budget

Department: 042 Fire Division: 001 Administration Fund: 001 General

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Personnel Services</b>						
50001.001	Salaries Full Time	\$ 3,214,408	\$ 3,222,000	\$ 3,079,971	\$ 3,112,467	1%
50001.002	Salaries Non Full Time	0	0	13,500	39,745	194%
50001.004	Salaries Overtime	1,580,609	1,560,405	1,819,446	1,738,343	-4%
50010.001	Benefits Employees Retirement	1,636,475	1,571,307	1,609,641	1,500,782	-7%
50010.002	Benefits Unemployment	13,982	13,529	14,730	14,670	0%
50010.003	Benefits Clothing	40,329	39,097	40,000	40,800	2%
50010.004	Benefits Health Insurance	929,524	1,008,867	1,186,692	1,297,692	9%
50010.005	Benefits Life Insurance	19,724	19,721	21,291	18,668	-12%
50010.006	Benefits Social Security Tax	62,822	62,564	74,394	74,149	0%
50010.007	Benefits Workers Comp Claims	190,301	182,687	195,817	203,811	4%
50010.008	Benefits Other Employee Expense	3,905	4,074	3,650	3,650	0%
Total Personnel Services		7,692,079	7,684,253	8,059,132	8,044,777	0%
<b>Maintenance</b>						
50100.001	Mtc Buildings	85,552	89,082	82,194	93,137	13%
50100.008	Mtc Furniture & Fixtures	29	0	100	0	-100%
50100.010	Mtc Grounds	12,712	11,343	10,463	11,140	6%
50100.015	Mtc Misc Repairs	19,605	5,579	8,200	8,200	0%
50100.017	Mtc Repairs - Radio Equipment	41,150	12,009	11,919	11,919	0%
50100.030	Mtc Vehicles & Equipment	151,918	162,632	195,730	201,664	3%
50100.032	Mtc Software	0	2,123	2,140	2,220	4%
Total Maintenance		310,967	282,769	310,746	328,280	6%
<b>Supplies</b>						
50110.002	Supplies Cleaning	14,263	13,545	14,150	14,150	0%
50110.004	Supplies EMS	13,351	17,717	19,000	22,100	16%
50110.005	Supplies Office	6,438	5,158	7,400	7,400	0%
50110.007	Supplies Technical	28,038	32,927	31,300	30,100	-4%
50110.008	Supplies Radio Replacement	0	32,880	34,250	34,670	1%
50122	Dues & Subscriptions	5,702	2,866	6,010	7,110	18%
50124	Motor Fuel	70,517	52,529	60,000	42,000	-30%
50125	Non-Capitalized Equipment	68,281	53,506	121,789	118,292	-3%
50127	Postage	422	251	715	650	-9%
50129	Small Tools	312	202	400	400	0%
50131	Computer Equipment	6,047	3,479	3,640	4,750	30%
Total Supplies		213,372	215,059	298,654	281,622	-6%
<b>Utilities</b>						
50140.001	Utilities OMU	20,621	21,115	28,000	28,000	0%
50140.002	Utilities Non-City	15,925	16,047	15,500	16,000	3%
50140.003	Utilities Communications	10,875	5,983	9,060	8,870	-2%
50140.004	Utilities Fire Hydrants	66,915	73,315	176,000	215,000	22%
Total Utilities		114,336	116,461	228,560	267,870	17%

2016-2017 Budget

Department: 042 Fire Division: 001 Administration Fund: 001 General

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Other</b>						
50222	Contractual Services	\$ 13,400	\$ 0	\$ 0	\$ 0	0%
50251	Insurance	25,546	24,872	27,243	29,623	9%
50290	Professional/Technical Services	28,427	35,912	47,872	47,870	0%
50310	Safety Costs	11,441	6,411	22,475	25,275	12%
50323	Training Costs	21,372	15,808	32,050	34,500	8%
Total Other		100,186	83,004	129,640	137,268	6%
<b>Capital</b>						
51000.005	Capital Equipment	0	9,800	0	0	0%
51000.003	Capital Replacement Plan	478,111	502,279	533,300	537,723	1%
Total Capital		478,111	512,079	533,300	537,723	1%
<b>Total</b>		<b>\$ 8,909,052</b>	<b>\$ 8,893,624</b>	<b>\$ 9,560,032</b>	<b>\$ 9,597,540</b>	<b>0%</b>

**Expenditure Analysis:**

**Personnel:** Decrease in overtime and hazardous retirement rate netted by increased health costs.

**Maintenance:** Increase in projects under building maintenance and higher garage service costs.

**Supplies:** Decrease due to fuel cost lower than predicted.

**Utilities:** Increase in fire hydrant charges from local utility company.

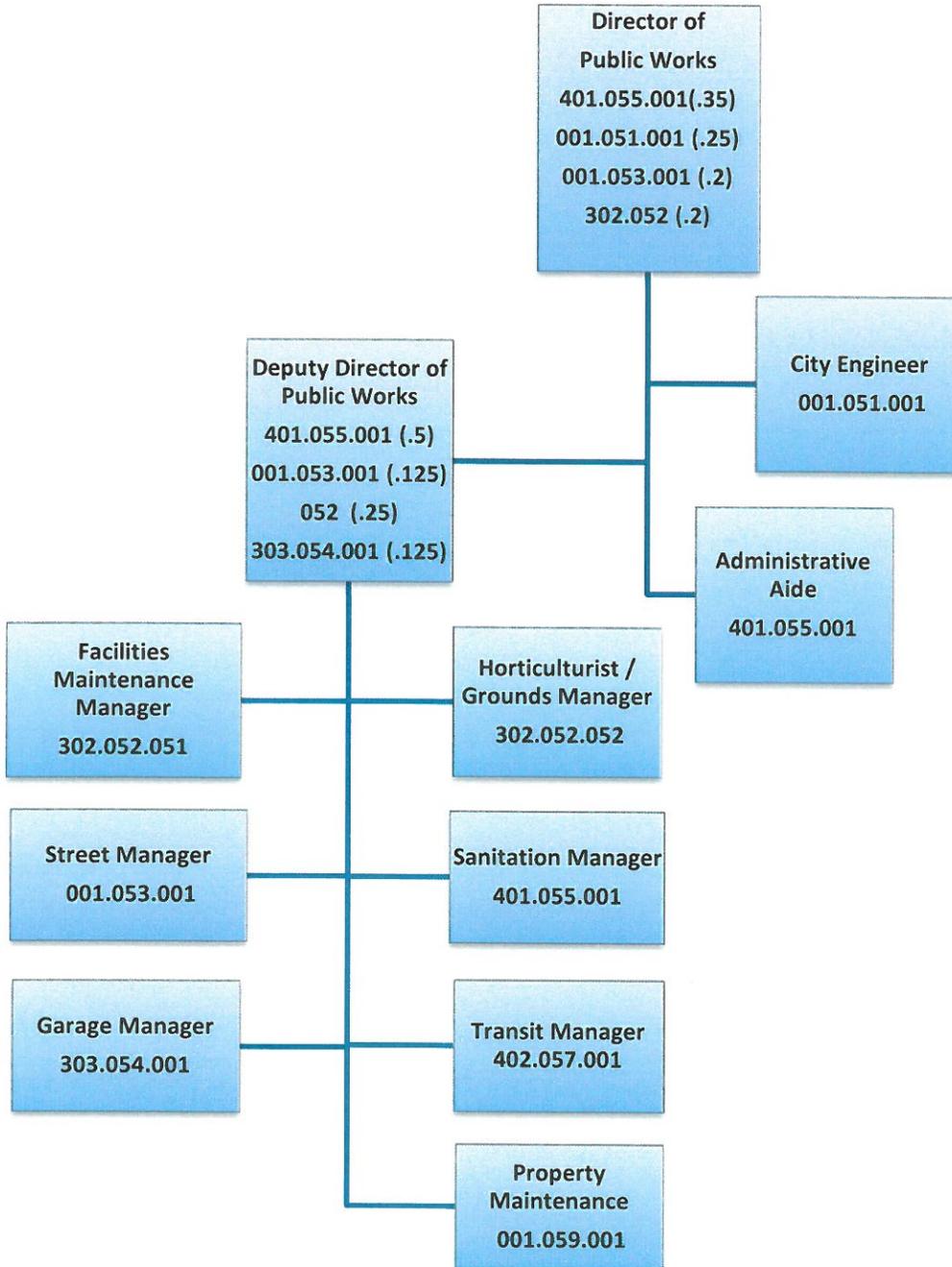
**Other:** Increase in automobile insurance cost, safety equipment needs and required training.

**Revenue Analysis:**

No revenue generated by this department.

# PUBLIC WORKS

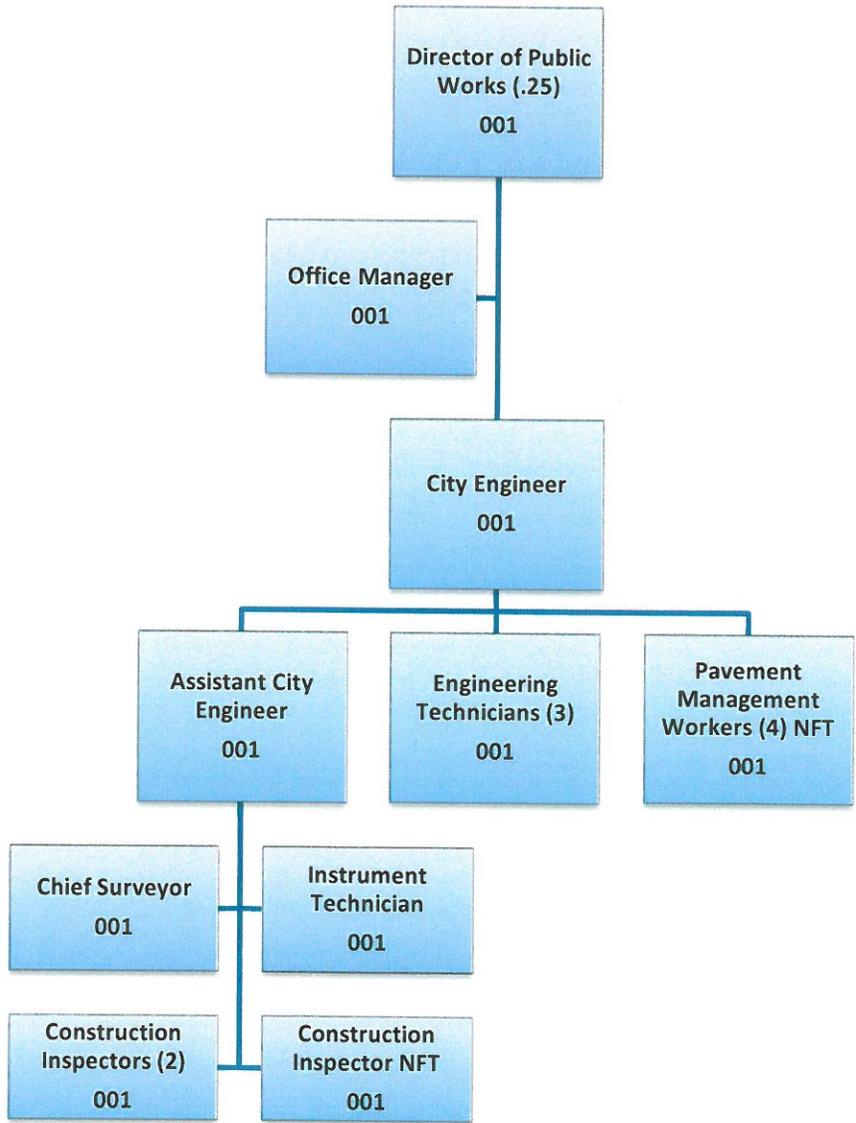
Engineering, Street/Stormwater, Facilities/Grounds Maintenance, Sanitation, Garage, Transit, Property Maintenance





# ENGINEERING

001.051



<b>DIVISION</b>	<b>001</b>
FULL TIME (FT):	10.25
NON FULL TIME (NFT):	5
<b>TOTAL</b>	<b>15.25</b>
<i>Structure Subject to Change FY 16-17.</i>	

**Program Description**

This program provides the overall management, organization, planning, and administration of the Engineering Department, including engineering services related to, but not limited to, land development design, construction, traffic, storm drainage, subdivision and public improvement, and capital projects.

	Actual 2013-2014	Actual 2014-2015	Projected 2015-2016	Estimated 2016-2017
<b>Efficiency Measures</b>				
Projects designed	7	8	10	8
Subdivision plans reviewed (residential)	2	4	5	3
Development plans reviewed (commercial)	19	19	11	20
Permits issued	369	380	375	375
Site plans reviewed (commercial)	32	31	21	30
Plats reviewed (commercial and residential)	35	35	40	35
Inquiries and requests addressed	3,000	3,000	3,000	3,000
Right-of-way closures processed	3	4	6	3
Annexations processed	5	8	7	10
Miles of Paving	3.80	4.64	3.71	6.75

**2015-2016 Accomplishments**

- Projects completed: Pier, Tennis Complex, Wayfinding Signage, Downtown Infrastructure Phase 4, Downtown Infrastructure Phase 2, Riverwalk Extension, Mavericks Training Center Lot Rehab, Pedestrian Bridge Repairs, Persimmon Ditch Stabilization, Design and Build of old Shaker's lot, and Design of Greenbelt Extension for East Trail.
- Projects continued: Harsh Ditch Phase 2A, Scherm Ditch Phase 4, Greenbelt Extension for Martin Luther King Loop, Greenbelt Extension for East End, and Pump Maintenance Program.
- Projects started: Bluegrass Museum, Gateway Commons Development, Special Paving Projects on E 4<sup>th</sup> St, Southtown Blvd, and E 26<sup>th</sup> St, and Storm Pipe Lining Project.

**2016-2017 Objectives**

- Continue Bluegrass Museum
- Continue Paving and Sidewalk Programs
- Projects to be completed: Harsh Ditch Phase 2A, Scherm Ditch Phase 4, Greenbelt Extension for Martin Luther King Loop, Special Paving Projects on E 4<sup>th</sup> St, Southtown Blvd, and E 26<sup>th</sup> St, and Storm Pipe Lining Project
- Projects to be started: Downtown TIF, Pier Cathodic inspection plan, Establishment of procedures for compliance with new pending Municipal Separate Storm Sewer permit including increased mapping and outreach efforts, and additional storm sewer maintenance projects.

2016-2017 Budget

Department: 051 Engineering Division: 001 Administration Fund: 001 General

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Personnel Services</b>						
50001.001	Salaries Full Time	\$ 586,710	\$ 601,700	\$ 610,239	\$ 594,648	-3%
50001.002	Salaries Non-Full Time	33,899	44,122	57,054	22,915	-60%
50001.003	Salaries Outside Agency	30,100	0	5,000	0	-100%
50001.004	Salaries Overtime	30,742	20,521	22,000	16,000	-27%
50010.001	Benefits Employees Retirement	119,594	109,699	113,498	115,943	2%
50010.002	Benefits Unemployment	1,958	2,013	2,083	1,901	-9%
50010.003	Benefits Clothing	3,010	3,055	3,250	3,250	0%
50010.004	Benefits Health Insurance	109,514	113,436	118,926	104,145	-12%
50010.005	Benefits Life Insurance	2,500	2,490	2,751	2,388	-13%
50010.006	Benefits Social Security Tax	45,111	46,481	53,113	48,468	-9%
50010.007	Benefits Workers Comp Claims	28,657	18,776	30,564	28,654	-6%
50010.008	Benefits Other Employee Expense	109	187	150	165	10%
Total Personnel Services		991,904	962,482	1,018,628	938,477	-8%
<b>Maintenance</b>						
50100.001	Mtc Buildings	13,490	9,971	3,139	3,441	10%
50100.010	Mtc Grounds	692	614	0	714	100%
50100.015	Mtc Misc Repairs	2,730	1,980	2,900	4,330	49%
50100.017	Mtc Repairs - Radio Equipment	3,000	870	870	870	0%
50100.025	Mtc Street Resurfacing	922,554	314,398	730,241	660,000	-10%
50100.026	Mtc Streets	200,177	134,643	912,417	0	-100%
50100.029	Mtc Vehicle Wash	295	455	323	262	-19%
50100.030	Mtc Vehicles & Equipment	14,947	14,905	12,905	12,936	0%
50100.032	Mtc Software	0	1,440	8,300	5,500	-34%
50100.033	Mtc Targeted Street Improvements	0	0	0	696,095	100%
Total Maintenance		1,157,885	479,276	1,671,095	1,384,148	-17%
<b>Supplies</b>						
50110.002	Supplies Cleaning	200	50	175	182	4%
50110.005	Supplies Office	4,936	5,204	5,400	4,131	-24%
50110.007	Supplies Technical	42,695	4,934	5,900	8,311	41%
50110.008	Supplies Radio Replacement	0	2,400	2,500	2,500	0%
50122	Dues & Subscriptions	1,710	1,532	1,850	1,060	-43%
50124	Motor Fuel	17,087	12,906	14,000	10,200	-27%
50125	Non-Capitalized Equipment	747	0	3,000	599	-80%
50127	Postage	111	278	1,000	146	-85%
50131	Computer Equipment	4,413	1,469	3,475	3,200	-8%
50132	Computer Software	0	0	0	800	100%
Total Supplies		71,899	28,772	37,300	31,129	-17%
<b>Utilities</b>						
50140.001	Utilities OMU	2,477	3,085	3,600	3,600	0%
50140.002	Utilities Non-City	2,441	2,416	2,400	2,400	0%
50140.003	Utilities Communications	6,894	4,047	4,925	2,880	-42%
Total Utilities		11,811	9,549	10,925	8,880	-19%

2016-2017 Budget

Department: 051 Engineering Division: 001 Administration Fund: 001 General

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Other</b>						
50251	Insurance	\$ 3,619	\$ 4,867	\$ 5,223	\$ 5,112	-2%
50290	Professional/Technical Services	30,670	42,747	35,343	29,820	-16%
50292.002	Property Maintenance Demolition	0	0	75,000	50,000	-33%
50310	Safety Costs	750	677	750	770	3%
50323	Training Costs	2,209	3,150	4,770	5,965	25%
Total Other		37,248	51,441	121,086	91,667	-24%
<b>Capital</b>						
51000.003	Capital Replacement Plan	11,901	12,958	13,191	16,001	21%
Total Capital		11,901	12,958	13,191	16,001	21%
<b>Total</b>		<b>\$ 2,282,649</b>	<b>\$ 1,544,478</b>	<b>\$ 2,872,225</b>	<b>\$ 2,470,302</b>	<b>-14%</b>

**Expenditure Analysis:**

**Personnel:** Decrease due to newer staff and fewer non-full time pavement management workers.

**Maintenance:** Decrease in budgeted street resurfacing and maintenance in 2016-17 due to expected budget rollovers from 2015-16.

**Supplies:** Decrease in non-capitalized equipment needed and lower motor fuel costs.

**Utilities:** Decrease due to lower cell phone costs.

**Other:** Decrease based on reduced need for property demolition.

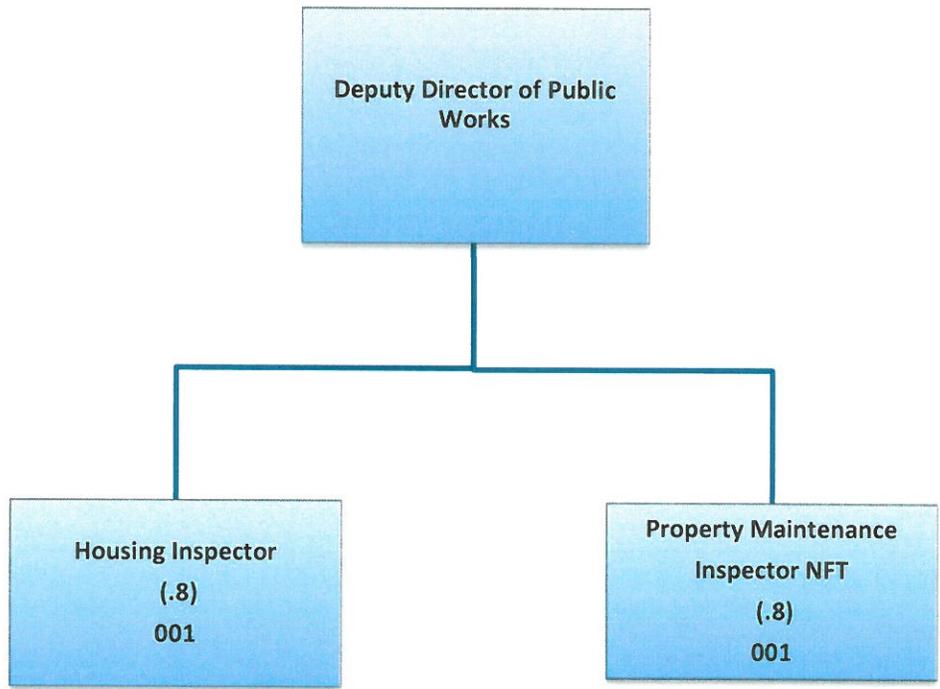
**Capital:** Increase due to updated vehicle replacement costs for newer vehicles.

**Revenue Analysis:**

Projected revenue \$33,750 from permits.

**PROPERTY MAINTENANCE**

001.059



<b>DIVISION</b>	<b>001</b>
FULL TIME (FT):	0.8
NON FULL TIME (NFT):	0.8
<b>TOTAL</b>	<b>1.6</b>
<i>Structure Subject to Change FY 16-17</i>	

**Program Description**

The Property Maintenance Division of Public Works, formerly a part of the Engineering Department, has a long history of involvement in helping maintain Owensboro's diverse neighborhoods. Its goal is to help prevent the deterioration of neighborhoods by improving property maintenance and to maintain the highest safety and sanitation standards for the many residential and non-residential properties in the community.

The Property Maintenance Code:

- Establishes a minimum maintenance standard for properties within the City of Owensboro.
- Provides for administration of enforcement and penalties for properties not maintaining the standard.

	Actual 2013-2014	Actual 2014-2015	Actual 2015-2016	Estimated 2016-2017
<b>Effectiveness Measures</b>				
Properties inspected	N/A	N/A	975	1,120
Citizen Action Line requests closed	N/A	N/A	830	900
Demolition permits issued	N/A	N/A	21	21
Trees removed and/or trimmed	N/A	N/A	1	2
<b>Efficiency Measures</b>				
Demolitions completed	N/A	N/A	7	10

**2015-2016 Accomplishments**

1. Completed 770 initial citizen complaint and 250 administration requested inspections of properties for ordinance violations.
2. Performed a minimum of one additional re-inspection on each citizen complaint inspection, completed applicable citations and posted notice of violations.
3. Completed demolition permits and inspections for 36 properties which could no longer be maintained or rehabilitated by the property owner or were removed due to future development.
4. Recovered costs, fines, and fees totaling more than \$13,000 for properties in violation of city ordinances,

**2016-2017 Objectives**

1. Complete inspections of properties requiring citations for ordinance violations and continue to reduce the number of vacant, uninhabitable, and/or dilapidated properties within the City Limits.
2. Modify and maintain a system to better identify, monitor, and correct violations of the International Property Maintenance Code to improve quality of life and reduce complaints.
3. Continue to identify hazardous properties and work with the Code Enforcement Board to remove/rehabilitate properties which can no longer be maintained or rehabilitated by the property owner.
4. Issue citations and notices of violation on properties in violation of city ordinances. File liens to recover public funds.

2016-2017 Budget

Department: 059 Property Maintenance

Division: 001 Administration

Fund: 001 General

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b><u>Personnel Services</u></b>						
50001.001	Salaries Full Time	\$ 42,019	\$ 43,656	\$ 34,773	\$ 35,984	3%
50001.002	Salaries Non-Full Time	4,032	3,794	12,485	12,697	2%
50001.004	Salaries Overtime	5,026	4,632	4,200	4,200	0%
50010.001	Benefits Employees Retirement	8,486	8,196	6,649	7,506	13%
50010.002	Benefits Unemployment	153	156	154	159	3%
50010.003	Benefits Clothing	350	346	475	525	11%
50010.004	Benefits Health Insurance	12,168	13,344	10,925	13,776	26%
50010.005	Benefits Life Insurance	179	181	152	139	-9%
50010.006	Benefits Social Security Tax	3,420	3,473	3,936	4,045	3%
50010.007	Benefits Workers Comp Claims	3,017	2,744	1,415	1,454	3%
50010.008	Benefits Other Employee Expense	0	25	25	25	0%
Total Personnel Services		78,850	80,548	75,189	80,510	7%
<b><u>Maintenance</u></b>						
50100.009	Mtc Garage	0	0	200	0	-100%
50100.029	Mtc Vehicle Wash	145	0	0	0	0%
50100.030	Mtc Vehicles & Equipment	549	549	549	549	0%
Total Maintenance		694	549	749	549	-27%
<b><u>Supplies</u></b>						
50110.005	Supplies Office	476	192	300	409	36%
50110.007	Supplies Technical	33	0	1,210	1,362	13%
50122	Dues & Subscriptions	0	0	100	0	-100%
50124	Motor Fuel	828	652	700	600	-14%
50125	Non-Capitalized Equipment	0	0	300	0	-100%
50127	Postage	134	126	125	112	-10%
50131	Computer Equipment	0	0	4,600	1,600	-65%
Total Supplies		1,472	970	7,335	4,083	-44%
<b><u>Utilities</u></b>						
50140.003	Utilities Communications	721	1,320	610	360	-41%
Total Utilities		721	1,320	610	360	-41%
<b><u>Other</u></b>						
50200	Advertising	52	0	200	0	-100%
50251	Insurance	331	351	369	611	66%
50271	Mowing	30,294	29,003	40,000	25,000	-38%
50290	Professional/Technical Services	11,102	13,318	8,000	8,000	0%
50292.002	Property Maintenance Demolition	96,751	134,155	6,100	0	-100%
50292.003	Property Maintenance Assistance	0	0	7,250	3,500	-52%
50310	Safety Costs	0	76	100	105	5%
50323	Training Costs	0	0	100	20	-80%
Total Other		138,530	176,903	62,119	37,236	-40%

2016-2017 Budget

Department: 059 Property Maintenance      Division: 001 Administration      Fund: 001 General

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Capital</b>						
51000.003	Capital Replacement Plan	\$ 928	\$ 0	\$ 747	\$ 2,593	247%
Total Capital		928	0	747	2,593	247%
<b>Total</b>		<b>\$ 221,195</b>	<b>\$ 260,290</b>	<b>\$ 146,749</b>	<b>\$ 125,331</b>	<b>-15%</b>

**Expenditure Analysis:**

**Personnel:** Increase in nonhazardous retirement rate and health insurance costs.

**Supplies:** Decrease due to reduced computer equipment purchases.

**Utilities:** Decrease due to lower cell phone cost.

**Other:** Decrease from moving disposal costs from mowing, trash, and yard waste to Sanitation.

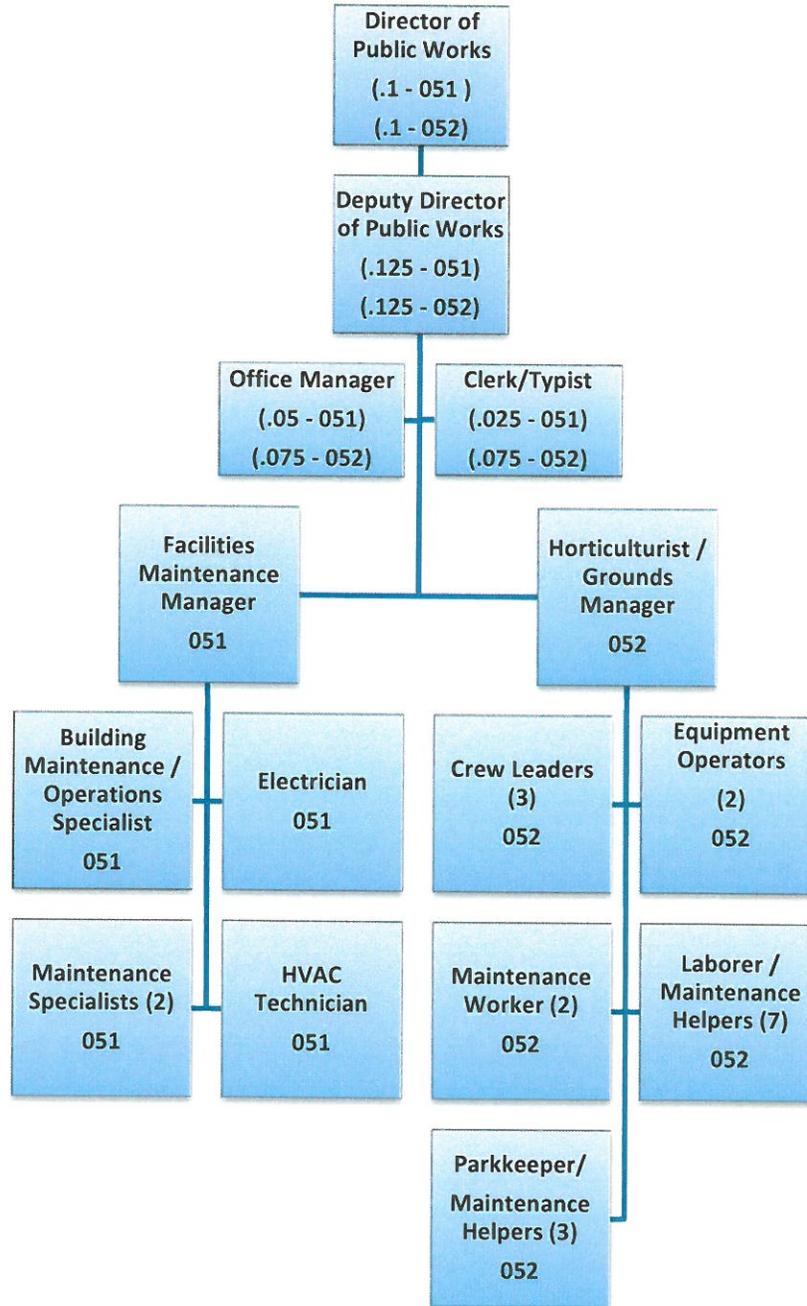
**Capital:** Increase due to updated vehicle replacement costs for newer vehicles.

**Revenue Analysis:**

Projected revenue \$12,000 from liens.

# FACILITIES MAINTENANCE

302.052



DIVISIONS	051	052	TOTAL
FULL TIME (FT):	6.3	18.375	24.675
NON FULL TIME (NFT):	0	0	0
<b>TOTALS</b>	<b>6.3</b>	<b>18.375</b>	<b>24.675</b>

*Structure Subject to Change FY 16-17.*

**2016-2017 Budget**

**DEPARTMENT: 052 Facilities Maintenance**

**Fund: 302 Facilities Maintenance**

**Program Description**

This program provides the overall management, organization, planning, and administration of the Facilities Maintenance Department, including but not limited to: maintenance, design, and inspection of City buildings, grounds, parks, recreational areas, beautification plots, and other City properties.

	<b>Actual 2013-2014</b>	<b>Actual 2014-2015</b>	<b>Projected 2015-2016</b>	<b>Estimated 2016-2017</b>
<b>Efficiency Measures</b>				
Square feet of buildings maintained per employee	164,594	184,594	185,094	188,094
Work orders completed	6,502	7,477	7,512	7,710
Athletic facilities maintained	73	75	76	77
Acres maintained per employee	65.63	58.33	59.42	68.76
Square feet flower beds planted and maintained (per employee)	1,505	1,505	1,706	2,120
Square feet landscape areas maintained (per employee)	28,523	26,275	29,618	32,180

**2015-2016 Accomplishments**

1. Renovated of the old tennis facility for the use as the practice facility of Kentucky Mavericks Semi-Pro Basketball team.
2. Completed Combest Pool renovation.
3. Renovated Smothers Park office for Channel 14 WFIE broadcast studio.
4. Renovated the Elizabeth Monday Center including replacement of the auditorium roof system.
5. Installation of a new 30' X 40' patio, canopy and marquee next to the outside courts at Centre Court tennis facility.
6. Completed asphalt sealcoat maintenance at six locations, including 2.5 miles of Greenbelt.
7. Completed Sportscenter HVAC renovation.
8. Completed exterior renovation to the old pro shop and greens keeper house at Ben Hawes.
9. Renovated Fire Station #2 kitchen.
10. Painted the exterior of the recreation administration building, maintenance and transit garages and Dugan Best Recreation Center's interior.
11. Painted at Cravens Pool and installed a new pool liner.
12. Upgraded the landscape at the former Executive Racquet Club and newly acquired downtown parking lot.
13. Completed landscape along the newly completed portion of the Riverwalk adjacent to the Owensboro Convention Center.
14. Planted 24 trees in the Buena Vista island areas.
15. Provided support for the removal and replacement of the Legion Park playground.
16. Added 17 planters in the downtown area.
17. Added perennials to the landscape of the McConnell Plaza and Convention Center areas for permanent seasonal displays that will return each year.

**2016-2017 Objectives**

1. Complete all projects listed in the fiscal year 2016-2017 budget.
2. Complete exterior caulking of the parking garage.
3. Complete concrete drive replacement at the maintenance garage and Fire Station #2.
4. Complete asphalt maintenance, to include 2.5 miles Greenbelt, sport courts and parking lots.
5. Roof replacement at Smothers office and Moreland park-keeper's house.
6. Replace the Uninterrupted Power Supply at Owensboro Police Department Central Dispatch.
7. Continue to enhance seasonal display areas utilizing perennial and annual plants.
8. Reorganize tasks and assigned personnel to improve efficiency and effectiveness.
9. Provide support as requested for the renaissance of the downtown area.

2016-2017 Budget

Department: 052 Facilities Maintenance Summary

Fund: 302 Facilities Maintenance

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Personnel Services</b>						
50001.001	Salaries Full Time	\$ 907,531	\$ 901,262	\$ 984,101	\$ 980,042	0%
50001.002	Salaries Non-Full Time	4,181	0	0	0	0%
50001.003	Salaries Outside Agency	186,635	194,667	233,323	183,141	-22%
50001.004	Salaries Overtime	99,791	86,767	66,540	66,539	0%
50001.005	Salaries Retirement Contingency	0	0	0	33,493	100%
50010.001	Benefits Employees Retirement	187,354	171,851	179,240	195,502	9%
50010.002	Benefits Unemployment	3,059	3,035	3,152	3,140	0%
50010.003	Benefits Clothing	8,413	8,739	8,775	9,025	3%
50010.004	Benefits Health Insurance	237,089	230,454	313,536	327,254	4%
50010.005	Benefits Life Insurance	4,305	4,037	4,446	3,952	-11%
50010.006	Benefits Social Security Tax	68,697	67,509	80,374	80,064	0%
50010.007	Benefits Workers Comp Claims	24,807	26,881	28,578	26,340	-8%
50010.008	Benefits Other Employee Expense	412	545	568	513	-10%
Total Personnel Services		1,732,273	1,695,747	1,902,633	1,909,005	0%
<b>Maintenance</b>						
50100.015	Mtc Misc Repairs	461,276	397,492	302,020	271,612	-10%
50100.017	Mtc Repairs - Radio Equipment	12,300	3,567	3,567	3,567	0%
50100.027	Mtc Tree Removal - Parks	19,939	13,344	26,655	20,000	-25%
50100.028	Mtc Tree Trimming and Removal	15,217	13,875	34,070	20,000	-41%
50100.029	Mtc Vehicle Wash	1,320	1,365	969	786	-19%
50100.030	Mtc Vehicles & Equipment	94,344	94,344	71,581	71,581	0%
50100.032	Mtc Software	0	396	440	440	0%
Total Maintenance		604,396	524,382	439,302	387,986	-12%
<b>Supplies</b>						
50110.001	Supplies Agricultural	89,554	73,781	108,926	85,170	-22%
50110.002	Supplies Cleaning	7,546	9,736	9,895	12,692	28%
50110.005	Supplies Office	1,098	1,633	1,155	1,095	-5%
50110.007	Supplies Technical	76,949	67,100	111,656	71,185	-36%
50110.008	Supplies Radio Replacement	0	9,840	12,300	12,300	0%
50122	Dues & Subscriptions	1,245	1,604	2,315	740	-68%
50124	Motor Fuel	73,199	52,655	56,000	54,000	-4%
50125	Non-Capitalized Equipment	0	4,145	4,260	9,089	113%
50127	Postage	22	44	50	25	-50%
50129	Small Tools	4,370	3,331	3,137	2,891	-8%
50131	Computer Equipment	3,387	2,564	2,000	3,150	58%
Total Supplies		257,371	226,432	311,694	252,337	-19%
<b>Utilities</b>						
50140.001	Utilities OMU	2,868	4,238	5,500	4,900	-11%
50140.002	Utilities Non-City	9,288	8,802	9,400	8,900	-5%
50140.003	Utilities Communications	5,745	4,526	5,085	4,140	-19%
Total Utilities		17,900	17,567	19,985	17,940	-10%

2016-2017 Budget

Department: 052 Facilities Maintenance Summary

Fund: 302 Facilities Maintenance

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Other</b>						
50222	Contractual Services	\$ 526,627	\$ 487,953	\$ 755,774	\$ 583,068	-23%
50251	Insurance	15,173	15,058	15,657	17,009	9%
50255	Miscellaneous Administrative	0	0	55,486	0	-100%
50290	Professional/Technical Services	0	0	150	300	100%
50301	Rents & Storage	8,054	7,623	9,210	7,060	-23%
50310	Safety Costs	6,403	5,376	7,510	6,740	-10%
50322	Tipping Fees	5,720	4,983	0	0	0%
50323	Training Costs	3,354	2,622	4,770	3,685	-23%
50325	Travel	89	0	300	0	-100%
Total Other		565,418	523,616	848,857	617,862	-27%
<b>Capital</b>						
51000.001	Capital Buildings	340,817	26,527	353,830	381,700	8%
51000.003	Capital Replacement Plan	80,367	81,518	74,509	75,874	2%
51025	Depreciation Expense	8,850	15,891	0	0	0%
Total Capital		430,034	123,936	428,339	457,574	7%
<b>Total</b>		<b>\$ 3,607,393</b>	<b>\$ 3,111,680</b>	<b>\$ 3,950,810</b>	<b>\$ 3,642,704</b>	<b>-8%</b>

2016-2017 Budget

Department: 052 Facilities Maintenance

Division: 051 Buildings

Fund: 302 Facilities Maintenance

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Personnel Services</b>						
50001.001	Salaries Full Time	\$ 314,628	\$ 294,732	\$ 333,181	\$ 338,903	2%
50001.004	Salaries Overtime	7,280	5,968	6,090	6,089	0%
50010.001	Benefits Employees Retirement	59,103	52,111	57,880	64,445	11%
50010.002	Benefits Unemployment	978	906	1,018	1,035	2%
50010.003	Benefits Clothing	2,081	2,550	2,375	2,275	-4%
50010.004	Benefits Health Insurance	65,291	63,364	82,630	84,990	3%
50010.005	Benefits Life Insurance	1,549	1,359	1,495	1,359	-9%
50010.006	Benefits Social Security Tax	22,306	20,894	25,954	26,392	2%
50010.007	Benefits Workers Comp Claims	7,603	8,018	8,404	7,721	-8%
50010.008	Benefits Other Employee Expense	220	250	268	213	-21%
Total Personnel Services		481,038	450,150	519,295	533,422	3%
<b>Maintenance</b>						
50100.015	Mtc Misc Repairs	421,327	319,999	234,633	218,907	-7%
50100.017	Mtc Repairs - Radio Equipment	2,100	609	609	609	0%
50100.029	Mtc Vehicle Wash	440	455	323	262	-19%
50100.030	Mtc Vehicles & Equipment	6,343	6,343	6,343	6,343	0%
Total Maintenance		430,210	327,406	241,908	226,121	-7%
<b>Supplies</b>						
50110.005	Supplies Office	503	949	585	720	23%
50110.008	Supplies Radio Replacement	0	1,680	2,100	2,100	0%
50122	Dues & Subscriptions	1,030	1,130	1,600	350	-78%
50124	Motor Fuel	21,549	13,203	15,000	16,000	7%
50125	Non-Capitalized Equipment	0	0	1,000	7,500	650%
50127	Postage	22	29	0	0	0%
50129	Small Tools	3,019	1,353	1,376	1,189	-14%
50131	Computer Equipment	2,607	1,095	1,000	3,150	215%
Total Supplies		28,730	19,438	22,661	31,009	37%
<b>Utilities</b>						
50140.001	Utilities OMU	1,673	1,922	2,500	2,300	-8%
50140.002	Utilities Non-City	4,282	4,030	4,300	4,100	-5%
50140.003	Utilities Communications	2,997	2,571	2,675	2,520	-6%
Total Utilities		8,952	8,524	9,475	8,920	-6%
<b>Other</b>						
50222	Contractual Services	176,823	179,350	217,455	203,302	-7%
50251	Insurance	4,788	5,434	5,706	5,759	1%
50255	Miscellaneous Administrative	0	0	55,486	0	-100%
50290	Professional/Technical Services	0	0	150	300	100%
50301	Rents & Storage	403	2,896	2,910	1,060	-64%
50310	Safety Costs	209	92	375	225	-40%
50322	Tipping Fees	457	1,040	0	0	0%
50323	Training Costs	100	85	130	1,645	1165%
50325	Travel	0	0	0	0	0%
Total Other		182,779	188,898	282,212	212,291	-25%

2016-2017 Budget

Department: 052 Facilities Maintenance                      Division: 051 Buildings                      Fund: 302 Facilities Maintenance

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Capital</b>						
51000.001	Capital Buildings	\$ 340,817	\$ 26,527	\$ 353,830	\$ 381,700	8%
51000.003	Capital Replacement Plan	18,035	18,424	18,651	17,798	-5%
51025	Depreciation Expense	7,356	15,891	0	0	0%
Total Capital		366,208	60,842	372,481	399,498	7%
<b>Total</b>		<b>\$ 1,497,917</b>	<b>\$ 1,055,258</b>	<b>\$ 1,448,032</b>	<b>\$ 1,411,261</b>	<b>-3%</b>

**Expenditure Analysis:**

**Personnel:** Increase in nonhazardous retirement rate and health insurance costs.

**Maintenance:** Decrease in number and cost of maintenance and repair projects.

**Supplies:** Increase due to purchase of drain cleaning equipment.

**Other:** Decrease in contracted services and miscellaneous administrative due to prior year budget rollovers.

**Capital:** Increased cost of planned maintenance projects.

**Revenue Analysis:**

This is an internal service fund. Revenues are generated by charging each department within the City for services performed.

2016-2017 Budget

Department: 052 Facilities Maintenance      Division: 051 Buildings      Fund: 302 Facilities Maintenance

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Revenue</b>						
40412	Facilities Maintenance Services	\$ 1,373,713	\$ 1,509,485	\$ 1,348,424	\$ 1,411,261	5%
41060	Miscellaneous Revenue	325	1,236	0	0	0%
41200	Auction Proceeds	1,888	311	0	0	0%
<b>Total</b>		<b>1,375,927</b>	<b>1,511,032</b>	<b>1,348,424</b>	<b>1,411,261</b>	<b>5%</b>
41300.001	Transfers From General Fund	35,000	0	0	0	0%
<b>Total Revenue</b>		<b>\$ 1,410,927</b>	<b>\$ 1,511,032</b>	<b>\$ 1,348,424</b>	<b>\$ 1,411,261</b>	<b>5%</b>

2016-2017 Budget

Department: 052 Facilities Maintenance

Division: 052 Grounds

Fund: 302 Facilities Maintenance

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Personnel Services</b>						
50001.001	Salaries Full Time	\$ 592,902	\$ 606,530	\$ 650,920	\$ 641,139	-2%
50001.002	Salaries Non-Full Time	4,181	0	0	0	0%
50001.003	Salaries Outside Agency	186,635	194,667	233,323	183,141	-22%
50001.004	Salaries Overtime	92,511	80,798	60,450	60,450	0%
50001.005	Salaries Retirement Contingency	0	0	0	33,493	100%
50010.001	Benefits Employees Retirement	128,251	119,740	121,360	131,057	8%
50010.002	Benefits Unemployment	2,081	2,130	2,134	2,105	-1%
50010.003	Benefits Clothing	6,331	6,189	6,400	6,750	5%
50010.004	Benefits Health Insurance	171,798	167,090	230,906	242,264	5%
50010.005	Benefits Life Insurance	2,756	2,678	2,951	2,593	-12%
50010.006	Benefits Social Security Tax	46,391	46,616	54,420	53,672	-1%
50010.007	Benefits Workers Comp Claims	17,204	18,863	20,174	18,619	-8%
50010.008	Benefits Other Employee Expense	192	295	300	300	0%
Total Personnel Services		1,251,235	1,245,596	1,383,338	1,375,583	-1%
<b>Maintenance</b>						
50100.015	Mtc Misc Repairs	39,948	77,493	67,387	52,705	-22%
50100.017	Mtc Repairs - Radio Equipment	10,200	2,958	2,958	2,958	0%
50100.027	Mtc Tree Removal - Parks	19,939	13,344	26,655	20,000	-25%
50100.028	Mtc Tree Trimming and Removal	15,217	13,875	34,070	20,000	-41%
50100.029	Mtc Vehicle Wash	880	910	646	524	-19%
50100.030	Mtc Vehicles & Equipment	88,001	88,001	65,238	65,238	0%
50100.032	Mtc Software	0	396	440	440	0%
Total Maintenance		174,185	196,977	197,394	161,865	-18%
<b>Supplies</b>						
50110.001	Supplies Agricultural	89,554	73,781	108,926	85,170	-22%
50110.002	Supplies Cleaning	7,546	9,736	9,895	12,692	28%
50110.005	Supplies Office	596	684	570	375	-34%
50110.007	Supplies Technical	76,949	67,100	111,656	71,185	-36%
50110.008	Supplies Radio Replacement	0	8,160	10,200	10,200	0%
50122	Dues & Subscriptions	215	474	715	390	-45%
50124	Motor Fuel	51,650	39,452	41,000	38,000	-7%
50125	Non-Capitalized Equipment	0	4,145	3,260	1,589	-51%
50127	Postage	0	15	50	25	-50%
50129	Small Tools	1,351	1,978	1,761	1,702	-3%
50131	Computer Equipment	780	1,469	1,000	0	-100%
Total Supplies		228,641	206,994	289,033	221,328	-23%
<b>Utilities</b>						
50140.001	Utilities OMU	1,195	2,316	3,000	2,600	-13%
50140.002	Utilities Non-City	5,006	4,772	5,100	4,800	-6%
50140.003	Utilities Communications	2,748	1,955	2,410	1,620	-33%
Total Utilities		8,949	9,043	10,510	9,020	-14%

2016-2017 Budget

Department: 052 Facilities Maintenance		Division: 052 Grounds		Fund: 302 Facilities Maintenance		
Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Other</b>						
50222	Contractual Services	\$ 349,804	\$ 308,603	\$ 538,319	\$ 379,766	-29%
50251	Insurance	10,385	9,624	9,951	11,250	13%
50301	Rents & Storage	7,652	4,727	6,300	6,000	-5%
50310	Safety Costs	6,194	5,284	7,135	6,515	-9%
50322	Tipping Fees	5,263	3,943	0	0	0%
50323	Training Costs	3,254	2,537	4,640	2,040	-56%
50325	Travel	89	0	300	0	-100%
Total Other		382,639	334,718	566,645	405,571	-28%
<b>Capital</b>						
51000.003	Capital Replacement Plan	62,332	63,094	55,858	58,076	4%
51025	Depreciation Expense	1,494	0	0	0	0%
Total Capital		63,826	63,094	55,858	58,076	4%
<b>Total</b>		<b>\$ 2,109,476</b>	<b>\$ 2,056,422</b>	<b>\$ 2,502,778</b>	<b>\$ 2,231,443</b>	<b>-11%</b>

**Expenditure Analysis:**

**Personnel:** Decrease in outside agency labor needed netted by the increase in nonhazardous retirement rate and health insurance costs

**Maintenance:** Decrease due to lower general grounds and tree maintenance needs.

**Supplies:** Decrease due to reduction in supplies needed for grounds maintenance.

**Other:** Decrease due to higher prior year purchase order rollovers.

**Capital:** Increase due to higher equipment replacement costs.

**Revenue Analysis:**

This is an internal service fund. Revenues are generated by charging each department within the City for services performed.

2016-2017 Budget

Department: 052 Facilities Maintenance

Division: 052 Grounds

Fund: 302 Facilities Maintenance

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Revenue</b>						
40413	Grounds Services	\$ 2,101,757	\$ 2,184,106	\$ 2,372,084	\$ 2,231,443	-6%
41200	Auction Proceeds	613	0	0	0	0%
<b>Total Revenue</b>		<b>\$ 2,102,370</b>	<b>\$ 2,184,106</b>	<b>\$ 2,372,084</b>	<b>\$ 2,231,443</b>	<b>-6%</b>

2016-2017 Budget

Department: 058 Parking Garage                      Division: 001 Administration                      Fund: 001 General

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b><u>Maintenance</u></b>						
50100.001	Mtc Buildings	31,273	225,757	33,811	166,032	391%
50100.010	Mtc Grounds	6,792	18,493	18,334	21,578	18%
Total Maintenance		38,065	244,250	52,145	187,610	260%
<b><u>Supplies</u></b>						
50110.007	Supplies Technical	130	0	0	0	0%
Total Supplies		130	0	0	0	0%
<b><u>Utilities</u></b>						
50140.001	Utilities OMU	8,539	8,349	11,000	11,000	0%
50140.003	Utilities Communications	704	0	0	0	0%
Total Utilities		9,243	8,349	11,000	11,000	0%
<b><u>Other</u></b>						
50251	Insurance	4,307	5,170	5,428	5,541	2%
Total Other		4,307	5,170	5,428	5,541	2%
<b><u>Capital</u></b>						
51000.003	Capital Replacement Plan	438	478	414	1,064	157%
Total Capital		438	478	414	1,064	157%
<b>Total</b>		<b>\$ 52,183</b>	<b>\$ 258,247</b>	<b>\$ 68,987</b>	<b>\$ 205,215</b>	<b>197%</b>

**Expenditure Analysis:**

**Maintenance:** Increase due to caulking and sealing of the parking garage.

**Revenue Analysis:**

Projected \$63,880 revenue for weekday and special events parking.

2016-2017 Budget

Department: 058 Parking Garage

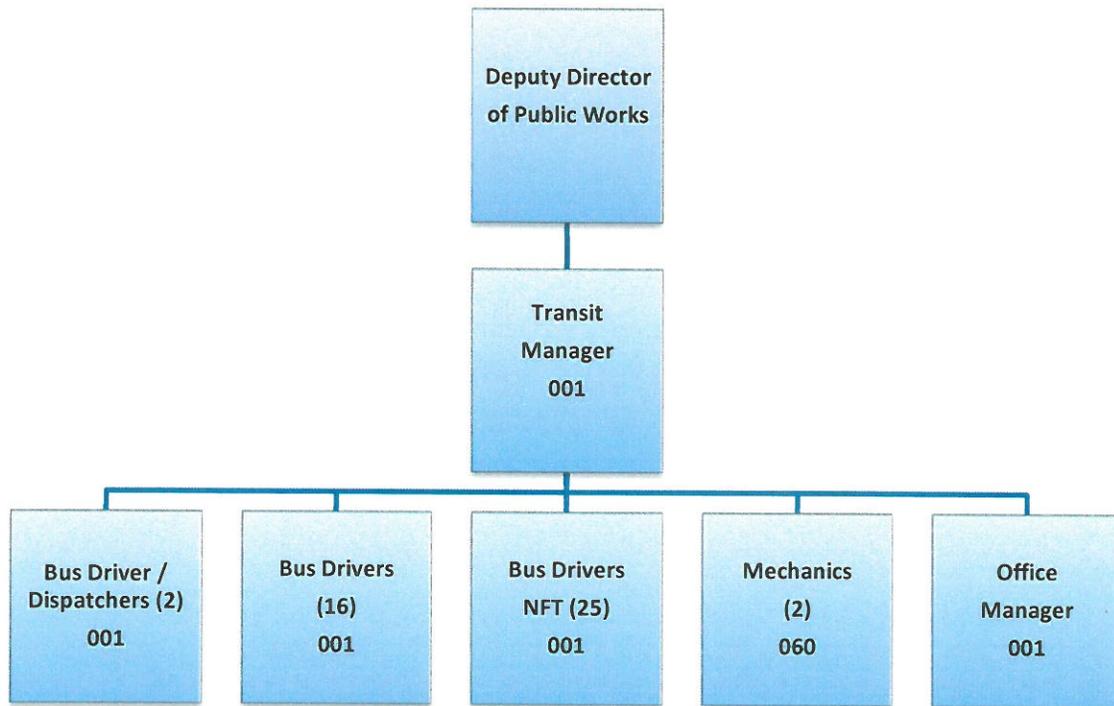
Division: 000 Non-Departmental

Fund: 001 General

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Revenue</b>						
40321	Monthly Parking	\$ 57,025	\$ 43,953	\$ 50,000	\$ 56,880	14%
41080	RiverPark Center - Special Events	7,572	6,929	7,500	7,000	-7%
<b>Total Revenue</b>		<b>\$ 64,597</b>	<b>\$ 50,881</b>	<b>\$ 57,500</b>	<b>\$ 63,880</b>	<b>11%</b>

# TRANSIT

402.057



DIVISIONS	001	060	TOTAL
FULL TIME (FT):	20	2	22
NON FULL TIME (NFT):	25	0	25
<b>TOTALS</b>	<b>45</b>	<b>2</b>	<b>47</b>

*Structure Subject to Change FY 16-17.*

**2016-2017 Budget****DEPARTMENT: 057 Transit****Fund: 402 Transit****Program Description**

This program provides public transportation to the Owensboro community. Buses traverse eight routes 6:00a.m.-7:00p.m. Monday through Friday and 8:00a.m.-4:00p.m. on Saturday.

	<b>Actual 2013-2014</b>	<b>Actual 2014-2015</b>	<b>Projected 2015-2016</b>	<b>Estimated 2016-2017</b>
<b>Effectiveness Measures</b>				
Number of bus riders	365,000	349,000	349,500	350,000
Number of trolley riders	0	28,566	28,657	28,983
Number of paratransit riders	20,125	17,700	18,400	19,100
<b>Efficiency Measures</b>				
Average cost per rider per trip	\$3.51	\$3.77	\$3.85	\$3.85
General Fund subsidy percentage	30%	30%	30%	30%

**2015-2016 Accomplishments**

1. Received a 100% federal grant in the amount of \$115,210 to purchase new radios, surveillance equipment, and to restore the old trolley.
2. Two new bus shelters are being installed; one on Frederica Street at Wesleyan Park Plaza and the other off Hwy 54 at Meijer's.
3. Installed a new radio system department wide.
4. Installed new security camera at the Transit office.

**2016-2017 Objectives**

1. Apply for two new buses through Section 5339 grant funds.
2. Sell multiple bus wraps throughout the year increasing revenue.
3. Restore the old trolley and put it into operation downtown.
4. Continue education for the end user (bus patron) on utilizing the mobile apps and text message program.

2016-2017 Budget

Department: 057 Transit Summary

Fund: 402 Transit

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b><u>Personnel Services</u></b>						
50001.001	Salaries Full Time	\$ 582,531	\$ 592,575	\$ 708,906	\$ 741,578	5%
50001.002	Salaries Non-Full Time	164,424	248,203	127,260	126,218	-1%
50001.003	Salaries Outside Agency	2,034	0	0	0	0%
50001.004	Salaries Overtime	54,877	53,017	35,500	37,500	6%
50001.005	Salaries Retirement Contingency	0	0	0	0	0%
50010.001	Benefits Employees Retirement	127,382	124,691	137,032	153,304	12%
50010.002	Benefits Unemployment	2,427	2,703	2,632	2,716	3%
50010.003	Benefits Clothing	9,852	10,921	12,950	12,550	-3%
50010.004	Benefits Health Insurance	187,087	209,091	294,192	280,464	-5%
50010.005	Benefits Life Insurance	2,661	2,663	3,280	3,015	-8%
50010.006	Benefits Social Security Tax	55,856	62,291	67,104	69,255	3%
50010.007	Benefits Workers Comp Claims	22,339	21,257	28,379	29,296	3%
50010.008	Benefits Other Employee Expense	1,011	909	1,407	1,234	-12%
Total Personnel Services		1,212,482	1,328,321	1,418,642	1,457,130	3%
<b><u>Maintenance</u></b>						
50100.001	Mtc Buildings	41,513	46,797	44,751	44,302	-1%
50100.010	Mtc Grounds	7,461	6,535	6,841	6,821	0%
50100.015	Mtc Misc Repairs	235,046	266,512	274,679	298,735	9%
50100.017	Mtc Repairs - Radio Equipment	0	1,131	1,131	0	-100%
50100.030	Mtc. Vehicles & Equipment	0	13,563	16,647	0	-100%
50100.032	Mtc. Software	0	0	749	1,100	47%
Total Maintenance		284,020	334,538	344,798	350,958	2%
<b><u>Supplies</u></b>						
50110.002	Supplies Cleaning	6,978	5,948	6,297	9,134	45%
50110.005	Supplies Office	1,383	1,727	1,667	1,341	-20%
50110.007	Supplies Technical	4,514	3,785	5,500	5,360	-3%
50122	Dues & Subscriptions	3,528	3,049	3,528	1,313	-63%
50124	Motor Fuel	315,272	278,155	423,042	423,042	0%
50125	Non-Capitalized Equipment	(9,389)	64,861	29,453	6,150	-79%
50127	Postage	325	264	231	271	17%
50129	Small Tools	2,629	1,889	430	4,330	907%
50131	Computer Equipment	748	914	5,000	1,600	-68%
50132	Computer Software	0	1,249	7,371	7,371	0%
Total Supplies		325,987	361,841	482,519	459,912	-5%
<b><u>Utilities</u></b>						
50140.001	Utilities OMU	8,780	9,141	11,300	12,500	11%
50140.002	Utilities Non-City	9,716	9,291	9,200	9,800	7%
50140.003	Utilities Communications	8,193	6,679	7,562	6,000	-21%
Total Utilities		26,688	25,111	28,062	28,300	1%

2016-2017 Budget

Department: 057 Transit Summary

Fund: 402 Transit

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b><u>Other</u></b>						
50200	Advertising	\$ 3,645	\$ 2,842	\$ 1,700	\$ 1,700	0%
50222	Contractual Services	0	6,420	7,140	8,640	21%
50250	Indirect Costs - City	52,000	52,000	52,000	52,000	0%
50251	Insurance	54,656	53,529	56,781	56,648	0%
50255	Miscellaneous Administrative	0	0	160,137	0	-100%
50290	Professional/Technical Services	99,547	18,000	18,000	18,000	0%
50310	Safety Costs	3,501	3,981	20,893	20,369	-3%
50323	Training Costs	1,815	5,765	7,450	4,150	-44%
50324	Transportation Costs	90,000	90,000	90,000	90,000	0%
50325	Travel	255	0	0	0	0%
Total Other		305,419	232,537	414,101	251,507	-39%
<b><u>Capital</u></b>						
51000.005	Capital Equipment	0	0	7,798	55,000	605%
51000.008	Capital Land Improvements	0	0	0	20,000	100%
51000.013	Capital Software	13,189	0	0	0	0%
51000.015	Capital Vehicles	2,845	0	0	0	0%
51025	Depreciation Expense	533,987	395,840	0	0	0%
Total Capital		550,021	395,840	7,798	75,000	862%
<b>Total</b>		<b>\$ 2,704,617</b>	<b>\$ 2,678,188</b>	<b>\$ 2,695,920</b>	<b>\$ 2,622,807</b>	<b>-3%</b>

2016-2017 Budget

Department: 057 Transit

Division: 001 Administration

Fund: 402 Transit

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b><u>Personnel Services</u></b>						
50001.001	Salaries Full Time	\$ 527,619	\$ 537,718	\$ 643,663	\$ 667,892	4%
50001.002	Salaries Non-Full Time	164,424	248,203	127,260	126,218	-1%
50001.003	Salaries Outside Agency	2,034	0	0	0	0%
50001.004	Salaries Overtime	50,868	45,083	30,000	30,000	0%
50010.001	Benefits Employees Retirement	116,179	113,508	124,525	138,138	11%
50010.002	Benefits Unemployment	2,248	2,512	2,403	2,472	3%
50010.003	Benefits Clothing	9,336	10,511	12,200	11,550	-5%
50010.004	Benefits Health Insurance	168,550	193,879	276,264	252,192	-9%
50010.005	Benefits Life Insurance	2,408	2,399	2,958	2,714	-8%
50010.006	Benefits Social Security Tax	51,846	58,065	61,271	63,044	3%
50010.007	Benefits Workers Comp Claims	20,251	20,241	26,160	26,933	3%
50010.008	Benefits Other Employee Expense	1,011	909	1,407	1,234	-12%
Total Personnel Services		1,116,774	1,233,028	1,308,111	1,322,387	1%
<b><u>Maintenance</u></b>						
50100.015	Mtc Misc Repairs	795	720	729	735	1%
Total Maintenance		795	720	729	735	1%
<b><u>Supplies</u></b>						
50110.002	Supplies Cleaning	1,320	1,363	2,372	1,902	-20%
50110.005	Supplies Office	1,383	1,727	1,667	1,341	-20%
50110.007	Supplies Technical	0	0	3,000	2,750	-8%
50122	Dues & Subscriptions	3,528	3,049	3,528	1,313	-63%
50124	Motor Fuel	315,272	278,155	423,042	423,042	0%
50125	Non-Capitalized Equipment	(9,389)	9,314	0	0	0%
50127	Postage	325	264	231	271	17%
50131	Computer Equipment	748	914	5,000	1,600	-68%
Total Supplies		313,187	294,786	438,840	432,219	-2%
<b><u>Utilities</u></b>						
50140.001	Utilities OMU	1,921	2,593	2,800	3,500	25%
50140.002	Utilities Non-City	1,257	1,227	1,200	1,300	8%
50140.003	Utilities Communications	2,463	421	7,562	6,000	-21%
Total Utilities		5,641	4,241	11,562	10,800	-7%
<b><u>Other</u></b>						
50200	Advertising	3,645	2,842	1,700	1,700	0%
50250	Indirect Costs - City	52,000	52,000	52,000	52,000	0%
50251	Insurance	54,656	53,529	56,781	56,648	0%
50310	Safety Costs	2,083	2,717	19,932	18,827	-6%
50323	Training Costs	561	0	7,450	4,150	-44%
50325	Travel	130	0	0	0	0%
Total Other		113,076	111,088	137,863	133,325	-3%

2016-2017 Budget

Department: 057 Transit

Division: 001 Administration

Fund: 402 Transit

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Capital</b>						
51025	Depreciation Expense	\$ 58,087	\$ 43,059	\$ 0	\$ 0	0%
Total Capital		58,087	43,059	0	0	0%
<b>Total</b>		<b>\$ 1,607,558</b>	<b>\$ 1,686,922</b>	<b>\$ 1,897,105</b>	<b>\$ 1,899,466</b>	<b>0%</b>

**Expenditure Analysis:**

**Personnel:** Increase due to higher nonhazardous retirement rates.

**Supplies:** Decrease due to a reduction in dues and subscriptions and fewer computer replacements.

**Other:** Decrease in safety and training costs based on actuals.

**Revenue Analysis:**

Projected \$878,733 FTA grant and \$142,000 in miscellaneous revenue.

2016-2017 Budget

Department: 057 Transit

Division: 060 Capital

Fund: 402 Transit

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b><u>Personnel Services</u></b>						
50001.001	Salaries Full Time	\$ 54,912	\$ 54,857	\$ 65,243	\$ 73,686	13%
50001.004	Salaries Overtime	4,009	7,934	5,500	7,500	36%
50010.001	Benefits Employees Retirement	11,203	11,183	12,507	15,166	21%
50010.002	Benefits Unemployment	180	191	229	244	7%
50010.003	Benefits Clothing	516	410	750	1,000	33%
50010.004	Benefits Health Insurance	18,537	15,212	17,928	28,272	58%
50010.005	Benefits Life Insurance	253	264	322	301	-7%
50010.006	Benefits Social Security Tax	4,010	4,226	5,833	6,211	6%
50010.007	Benefits Workers Comp Claims	2,088	1,016	2,219	2,363	6%
Total Personnel Services		95,708	95,293	110,531	134,743	22%
<b><u>Maintenance</u></b>						
50100.001	Mtc Buildings	41,513	46,797	44,751	44,302	-1%
50100.010	Mtc Grounds	7,461	6,535	6,841	6,821	0%
50100.015	Mtc Misc Repairs	234,251	265,792	273,950	298,000	9%
50100.017	Mtc Repairs - Radio Equipment	0	1,131	1,131	0	-100%
50100.032	Mtc. Software	0	0	749	1,100	47%
Total Maintenance		283,225	320,255	327,422	350,223	7%
<b><u>Supplies</u></b>						
50110.002	Supplies Cleaning	5,657	4,585	3,925	7,232	84%
50110.007	Supplies Technical	4,514	3,785	2,500	2,610	4%
50125	Non-Capitalized Equipment	0	0	0	6,150	100%
50129	Small Tools	2,629	1,889	430	4,330	907%
50132	Computer Software	0	1,249	7,371	7,371	0%
Total Supplies		12,800	11,508	14,226	27,693	95%
<b><u>Utilities</u></b>						
50140.001	Utilities OMU	6,859	6,548	8,500	9,000	6%
50140.002	Utilities Non-City	8,459	8,064	8,000	8,500	6%
50140.003	Utilities Communications	5,730	6,258	0	0	0%
Total Utilities		21,048	20,870	16,500	17,500	6%
<b><u>Other</u></b>						
50222	Contractual Services	0	6,420	7,140	8,640	21%
50255	Miscellaneous Administrative	0	0	160,137	0	-100%
50310	Safety Costs	1,418	1,264	961	1,542	60%
50323	Training Costs	1,253	5,765	0	0	0%
50324	Transportation Costs	90,000	90,000	90,000	90,000	0%
50325	Travel	125	0	0	0	0%
Total Other		92,797	103,449	258,238	100,182	-61%

2016-2017 Budget

Department: 057 Transit

Division: 060 Capital

Fund: 402 Transit

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Capital</b>						
51000.005	Capital Equipment	\$ 0	\$ 0	\$ 7,798	\$ 55,000	605%
51000.008	Capital Land Improvements	0	0	0	20,000	100%
51025	Depreciation Expense	475,900	352,781	0	0	0%
Total Capital		475,900	352,781	7,798	75,000	862%
<b>Total</b>		<b>\$ 981,477</b>	<b>\$ 904,156</b>	<b>\$ 734,715</b>	<b>\$ 705,341</b>	<b>-4%</b>

**Expenditure Analysis:**

**Personnel:** Increase in full-time salaries with both positions filled and higher health insurance costs.

**Maintenance:** Increase due to increased cost of repairs for older fleet.

**Supplies:** Increase in non-capitalized equipment for shop fan and jack stands. Also increased need for cleaning supplies and small tools.

**Other:** Decrease to Miscellaneous Administrative which was used prior year to hold funds for 2015-2016 budget reductions.

**Capital:** Increase to purchase bus lift and pour concrete pads and sidewalks for bus shelters.

**Revenue Analysis:**

Projected \$564,273 FTA grant and \$70,534 State grant.

2016-2017 Budget

Department: 057 Transit

Division: 061 JARC

Fund: 402 Transit

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Revenue</b>						
40120	Federal Grants	\$ 130,145	\$ 0	\$ 0	\$ 0	0%
<b>Total Revenue</b>		<b>\$ 130,145</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0%</b>

**Expenses**

50290	Professional/Technical Services	\$ 99,547	\$ 0	\$ 0	\$ 0	0%
51000.013	Capital Software	13,189	0	0	0	0%
51000.015	Capital Vehicles	2,892	0	0	0	0%
<b>Total Expenses</b>		<b>\$ 115,628</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0%</b>

2016-2017 Budget

Department: 057 Transit

Division: 062 New Freedom

Fund: 402 Transit

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Revenue</b>						
40120	Federal Grants	\$ 1,984	\$ 0	\$ 0	\$ 0	0%
<b>Total Revenue</b>		<b>\$ 1,984</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0%</b>

**Expenses**

51000.015	Capital Vehicles	(47)	0	0	0	0%
<b>Total Expenses</b>		<b>\$ (47)</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0%</b>

2016-2017 Budget

Department: 057 Transit

Division: 063 Training

Fund: 402 Transit

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
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**Revenue**

40120	Federal Grants	\$ 0	\$ 14,400	\$ 14,400	\$ 14,400	0%
<b>Total Revenue</b>		<b>\$ 0</b>	<b>\$ 14,400</b>	<b>\$ 14,400</b>	<b>\$ 14,400</b>	<b>0%</b>

**Expenses**

50290	Professional/Technical Services	\$ 0	\$ 18,000	\$ 18,000	\$ 18,000	0%
<b>Total Expenses</b>		<b>\$ 0</b>	<b>\$ 18,000</b>	<b>\$ 18,000</b>	<b>\$ 18,000</b>	<b>0%</b>

2016-2017 Budget

Department: 057 Transit

Division: 064 Section 5339 Grant

Fund: 402 Transit

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Revenue</b>						
40120	Federal Grants	\$ 0	\$ 69,110	\$ 46,100	\$ 0	-100%
<b>Total Revenue</b>		<b>\$ 0</b>	<b>\$ 69,110</b>	<b>\$ 46,100</b>	<b>\$ 0</b>	<b>-100%</b>
<b>Expenses</b>						
50100.030	Mtc. Vehicles & Equipment	\$ 0	\$ 13,563	\$ 16,647	\$ 0	-100%
50125	Non-Capitalized Equipment	0	55,547	29,453	0	-100%
<b>Total Expenses</b>		<b>\$ 0</b>	<b>\$ 69,110</b>	<b>\$ 46,100</b>	<b>\$ 0</b>	<b>-100%</b>

2016-2017 Budget

Department: 057 Transit

Division: 000 Non-Departmental

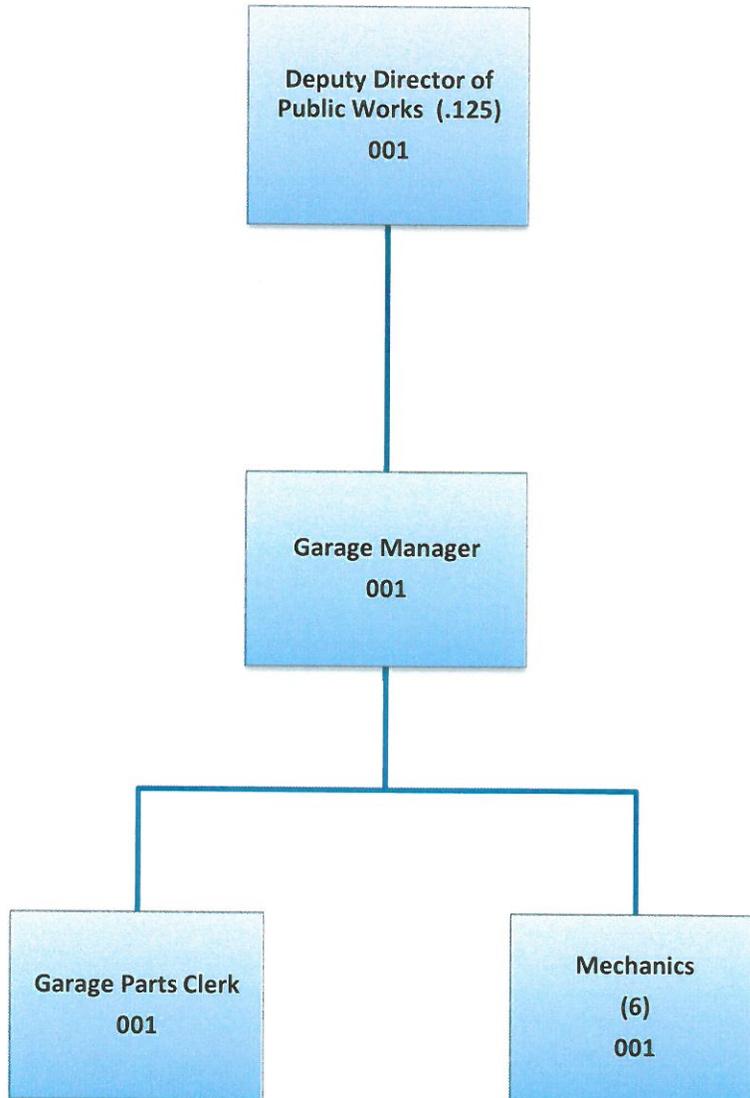
Fund: 402 Transit

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Revenue</b>						
40445	Advertising Fees	\$ 6,000	\$ 0	\$ 6,000	\$ 0	-100%
41060	Miscellaneous Revenue	17,943	17,687	16,000	16,000	0%
40130	Transit - Federal Grant	1,043,125	1,134,252	1,528,373	1,443,006	-6%
40131	Transit - Federal Grant Prior Year	56,608	0	0	0	0%
40133	Transit - Gas Tax	19,356	25,103	15,000	15,000	0%
40440	Transit - Revenue	72,704	72,687	80,000	68,000	-15%
40132	Transit - State Grant	31,250	36,154	73,471	70,534	-4%
40441	Transit - Tokens	53,330	45,457	55,000	43,000	-22%
Total		1,300,315	1,331,340	1,773,844	1,655,540	-7%
41300.001	Transfers From General Fund	850,472	845,971	939,624	952,867	1%
<b>Total Revenue</b>		<b>\$ 2,150,787</b>	<b>\$ 2,177,311</b>	<b>\$ 2,713,468</b>	<b>\$ 2,608,407</b>	<b>-4%</b>



**GARAGE**

303.054



<b>DIVISION</b>	<b>001</b>
FULL TIME (FT):	8.125
NON FULL TIME (NFT):	0
<b>TOTAL</b>	<b>8.125</b>
<i>Structure Subject to Change FY 16-17</i>	

2016-2017 Budget

DEPARTMENT: 054 Garage

Fund: 303 Garage

Program Description

This program provides the overall management, organization, planning, and administration of the City Garage, including but not limited to, fleet management and maintenance for City vehicles and field equipment. In addition, this program provides vehicle and equipment maintenance for the Regional Water Resource Agency.

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	Actual 2013-2014	Actual 2014-2015	Projected 2015-2016	Estimated 2016-2017
<b>Effectiveness Measures</b>				
Completed repair orders	1,160	1,260	1,454	2,118
Units Maintained	663	663	661	687
New units placed in service	30	36	32	32

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2014-2015 Accomplishments

1. Completed review of Garage operations for potential cost savings and improvements to operations.
  2. Continued to update Fleet Maintenance Pro Software.
  3. Completed routine services on RWRA equipment.
  4. Recertified employees in first aid, CPR, AED, and forklift training.
  5. Assisted Transit Garage as needed to maintain proper service levels.
  6. Evaluated, replaced and disposed of equipment which had reached its life cycle or maintenance limits.
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2015-2016 Objectives

1. Evaluate Garage operations for potential cost savings and improvements to operations.
  2. Continue to update and improve Fleet Maintenance Pro Software as new items are added and deleted from inventory.
  3. Continue improving the maintenance of Regional Water Resource Agency equipment in an effort to streamline and maximize the mechanic's work schedule.
  4. Continue to assist Transit Garage as needed.
  5. Evaluate equipment for improved environmental benefit and operational efficiencies.
-

2016-2017 Budget

Department: 054 Garage

Division: 001 Administration

Fund: 303 Garage

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Personnel Services</b>						
50001.001	Salaries Full Time	\$ 333,677	\$ 338,680	\$ 350,858	\$ 357,720	2%
50001.003	Salaries Outside Agency	103	0	0	0	0%
50001.004	Salaries Overtime	3,865	4,407	3,957	3,650	-8%
50001.005	Salaries Retirement Contingency	0	0	0	5,568	100%
50010.001	Benefits Employees Retirement	63,457	60,443	60,531	67,504	12%
50010.002	Benefits Unemployment	1,013	1,034	1,064	1,084	2%
50010.003	Benefits Clothing	2,683	2,606	2,800	2,800	0%
50010.004	Benefits Health Insurance	76,254	85,822	90,324	111,153	23%
50010.005	Benefits Life Insurance	1,465	1,509	1,596	1,447	-9%
50010.006	Benefits Social Security Tax	23,325	23,718	27,143	27,645	2%
50010.007	Benefits Workers Comp Claims	9,883	9,071	10,274	10,464	2%
50010.008	Benefits Other Employee Expense	160	264	150	150	0%
Total Personnel Services		515,884	527,554	548,697	589,185	7%
<b>Maintenance</b>						
50100.001	Mtc Buildings	14,923	16,180	20,496	53,803	163%
50100.009	Mtc Garage	1,934	0	2,050	2,179	6%
50100.010	Mtc Grounds	1,419	1,356	1,318	807	-39%
50100.015	Mtc Misc Repairs	348	0	3,300	2,400	-27%
50100.017	Mtc Repairs - Radio Equipment	1,200	348	348	348	0%
50100.029	Mtc Vehicle Wash	458	473	336	272	-19%
50100.032	Mtc Software	0	0	8,017	19,041	138%
Total Maintenance		20,282	18,357	35,865	78,850	120%
<b>Supplies</b>						
50110.002	Supplies Cleaning	5,953	7,450	6,015	5,426	-10%
50110.005	Supplies Office	1,935	672	900	591	-34%
50110.007	Supplies Technical	15,912	12,346	11,011	9,120	-17%
50110.008	Supplies Radio Replacement	0	960	1,200	1,200	0%
50121	Auto Parts	517,522	600,451	621,959	617,523	-1%
50122	Dues & Subscriptions	3,800	4,533	8,017	0	-100%
50124	Motor Fuel	2,590	3,136	2,481	1,600	-36%
50125	Non-Capitalized Equipment	3,475	3,510	3,680	1,180	-68%
50129	Small Tools	1,986	5,262	2,682	2,629	-2%
50131	Computer Equipment	1,549	1,231	1,000	1,600	60%
50132	Computer Software	0	1,249	0	0	0%
Total Supplies		554,720	640,800	658,945	640,869	-3%
<b>Utilities</b>						
50140.001	Utilities OMU	3,660	3,855	4,300	4,600	7%
50140.002	Utilities Non-City	6,450	4,437	5,900	4,500	-24%
50140.003	Utilities Communications	1,875	1,269	1,585	720	-55%
Total Utilities		11,985	9,561	11,785	9,820	-17%

2016-2017 Budget

Department: 054 Garage

Division: 001 Administration

Fund: 303 Garage

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Other</b>						
50251	Insurance	\$ 2,819	\$ 2,606	\$ 2,736	\$ 3,267	19%
50290	Professional/Technical Services	70	42	0	0	0%
50310	Safety Costs	605	1,030	1,011	988	-2%
50323	Training Costs	1,441	198	4,336	2,731	-37%
Total Other		4,936	3,876	8,083	6,986	-14%
<b>Capital</b>						
51000.003	Capital Replacement Plan	14,004	13,980	12,490	12,190	-2%
51000.005	Capital Equipment	0	0	18,200	16,482	-9%
51025	Depreciation	0	3,467	0	0	0%
Total Capital		14,004	17,447	30,690	28,672	-7%
55000.001	Transfer To General Fund	100,000	200,000	150,000	0	-100%
<b>Total</b>		<b>\$ 1,221,811</b>	<b>\$ 1,417,595</b>	<b>\$ 1,444,065</b>	<b>\$ 1,354,382</b>	<b>-6%</b>

**Expenditure Analysis:**

**Personnel:** Increase in nonhazardous retirement rate, health insurance costs and for retirement payout.

**Maintenance:** Increase for painting projects, repair of concrete aprons and software maintenance costs reclassified from Dues & Subscriptions

**Supplies:** Decrease due to reduced need for supplies, automotive parts, and non-capital equipment. Also moved software maintenance out of Dues and Subscriptions.

**Utilities:** Lowered utility cost based on actuals.

**Revenue Analysis:**

This is an internal service fund. Revenues are generated by charging each department within the City for services performed.

2016-2017 Budget

Department: 054 Garage

Division: 001 Administration

Fund: 303 Garage

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Revenue</b>						
40414	Garage Services	\$ 1,265,837	\$ 1,276,790	\$ 1,294,065	\$ 1,354,356	5%
41060	Miscellaneous Revenue	0	84	0	0	0%
41201	Sale of Capital Assets	0	500	0	0	0%
<b>Total Revenue</b>		<b>\$ 1,265,837</b>	<b>\$ 1,277,374</b>	<b>\$ 1,294,065</b>	<b>\$ 1,354,356</b>	<b>5%</b>

2016-2017 Budget

Department: 054 Garage

Division: 000 Non-Departmental

Fund: 304 Fleet & Facilities Replacement

**Program Description**

This program provides for future replacement of vehicles, equipment, and building appurtenances. The program was approved by the City Commission in 1997-98.

Account Number	Description	Amended				
		Actual 2013-2014	Actual 2014-2015	Budget 2015-2016	Budget 2016-2017	% Change
<b>Revenue</b>						
40170	Interest on Investments	\$ 55,129	\$ 38,177	\$ 0	\$ 0	0%
40417	Replacement Charges	1,827,186	1,818,615	2,337,423	2,405,862	3%
41201	Sale of Capital Assets	77,244	80,452	0	0	0%
Total		1,959,559	1,937,244	2,337,423	2,405,862	3%
<b>Total Revenue</b>		<b>\$ 1,959,559</b>	<b>\$ 1,937,244</b>	<b>\$ 2,337,423</b>	<b>\$ 2,405,862</b>	<b>3%</b>

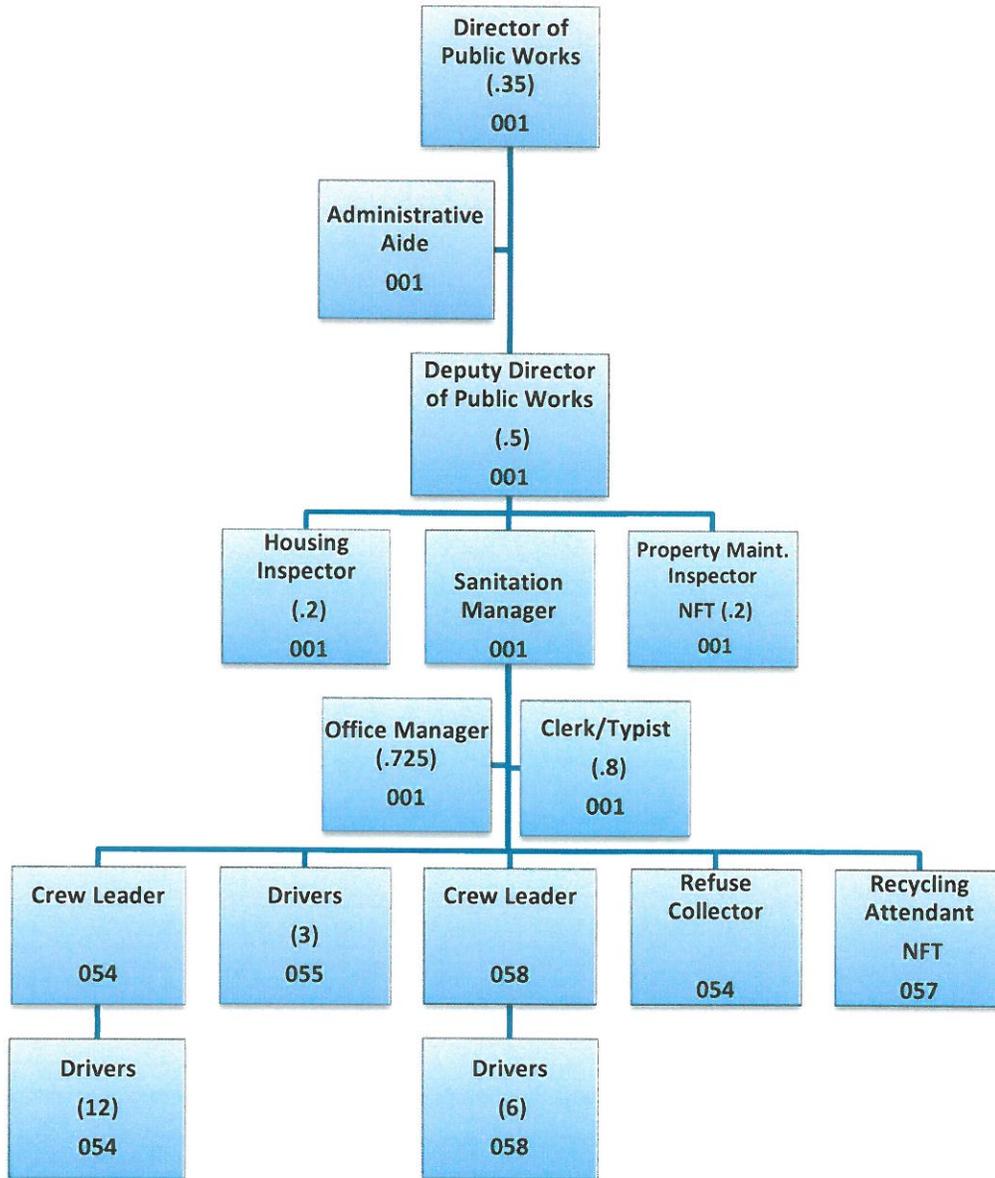
**Division: 001 Administration**

**Expense**

51000.001	Capital Buildings	\$ 0	\$ 207,084	\$ 1,031,638	\$ 204,680	-80%
51000.008	Capital Land Improvements	47,901	159,228	749,792	585,713	-22%
51000.015	Capital Vehicles	40,077	178,458	2,135,836	1,649,220	-23%
51025	Depreciation Expense	846,416	985,113	0	0	0%
Total		934,395	1,529,883	3,917,266	2,439,613	-38%
55000.001	Transfer To General Fund	666,000	0	0	0	0%
<b>Total Expense</b>		<b>\$ 1,600,395</b>	<b>\$ 1,529,883</b>	<b>\$ 3,917,266</b>	<b>\$ 2,439,613</b>	<b>-38%</b>

# SANITATION

401.055



DIVISIONS		001	054	055	057	058	TOTAL
FULL TIME (FT):		5.575	13	3	0	7	28.575
NON FULL TIME (NFT):		1.2	0	0	1	0	2.2
<b>TOTALS</b>		<b>6.775</b>	<b>13</b>	<b>3</b>	<b>1</b>	<b>7</b>	<b>30.775</b>

*Structure Subject to Change FY 16-17.*

**Program Description**

This program provides refuse pickup and disposal to all residential and commercial customers, drop off recycling, household bulky item service, yard waste, and leaf and limb collection.

	Actual 2013-2014	Actual 2014-2015	Projected 2015-2016	Estimated 2016-2017
<b>Effectiveness Measures</b>				
Residential/Commercial customers (carts)	21,800	21,900	22,000	22,000
Commercial customers (dumpsters)	3,701	3,700	3,700	3,700
Residential refuse (tons)	20,130	21,642	22,100	22,400
Yard Waste (tons)	2,997	2,582	2,600	2,610
Commercial refuse (tons)	18,744	18,525	18,950	19,100
Recycled per Year from the Recycling Center (tons)	516	465	405	400
Street Sweeping (tons)	402	519	456	465

**2015-2016 Accomplishments**

1. Continued to pursue State funding for landfill remediation.
2. Conducted public outreach programs including: neighborhood clean-ups, equipment demos/displays, "Trail of Treats", school recycling presentations, numerous interviews/updates/press releases.
3. Collected 2,779,380 pounds of leaves during leaf season, a 2% increase from last year.
4. Provided solid waste disposal services and personnel support for a record number of special events.
5. Continued to provide expanded services to the downtown area in support of riverfront development.
6. Provided shared departmental funding for new "flusher" truck utilized for street cleaning.

**2016-2017 Objectives**

1. Continue to monitor emerging technologies for affordable and efficient alternatives to current equipment and operations.
2. Continue to pursue State funding for landfill remediation.
3. Continue cooperative efforts with Daviess County Solid Waste Management to investigate practicable improvements of area recycling programs.
4. Continue ongoing comparison of the current rate structure and operating costs with rate evaluations/recommendations for commercial and residential services.
5. Continue cooperative personnel cross-training between the various Public Works Departments.
6. Continue providing solid waste disposal solutions in support of ongoing downtown and riverfront development projects.

2016-2017 Budget

Department: 055 Sanitation Summary

Fund: 401 Sanitation

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Personnel Services</b>						
50001.001	Salaries Full Time	\$ 1,112,007	\$ 1,098,828	\$ 1,187,202	\$ 1,147,565	-3%
50001.002	Salaries Non-Full Time	23,637	12,670	20,199	20,066	-1%
50001.003	Salaries Outside Agency	160,323	198,400	202,014	177,487	-12%
50001.004	Salaries Overtime	58,989	59,961	115,108	105,199	-9%
50001.005	Salaries Retirement Contingency	0	0	10,368	0	-100%
50010.001	Benefits Employees Retirement	215,297	202,031	222,175	234,015	5%
50010.002	Benefits Unemployment	3,554	3,523	3,967	3,819	-4%
50010.003	Benefits Clothing	8,004	8,206	9,975	8,925	-11%
50010.004	Benefits Health Insurance	227,992	226,434	271,828	318,226	17%
50010.005	Benefits Life Insurance	4,959	4,833	5,367	4,653	-13%
50010.006	Benefits Social Security Tax	81,039	80,702	101,173	97,373	-4%
50010.007	Benefits Workers Comp Claims	73,478	78,336	87,087	81,946	-6%
50010.008	Benefits Other Employee Expense	2,457	2,788	3,545	3,506	-1%
Total Personnel Services		1,971,737	1,976,712	2,240,008	2,202,780	-2%
<b>Maintenance</b>						
50100.001	Mtc Buildings	39,728	43,661	43,754	43,373	-1%
50100.006	Mtc Dumpsters	3,500	2,354	7,000	4,550	-35%
50100.010	Mtc Grounds	1,354	1,225	1,226	842	-31%
50100.015	Mtc Misc Repairs	3,987	1,085	4,951	4,298	-13%
50100.017	Mtc Repairs - Radio Equipment	10,200	2,958	2,958	2,958	0%
50100.029	Mtc Vehicle Wash	12,007	12,407	8,808	7,138	-19%
50100.030	Mtc Vehicles & Equipment	486,726	501,099	527,205	565,704	7%
50100.032	Mtc Software	0	310	3,468	498	-86%
Total Maintenance		557,502	565,099	599,370	629,361	5%
<b>Supplies</b>						
50110.002	Supplies Cleaning	3,823	2,310	4,200	5,753	37%
50110.005	Supplies Office	1,653	696	2,200	2,048	-7%
50110.007	Supplies Technical	7,805	7,858	7,700	9,107	18%
50110.008	Supplies Radio Replacement	0	8,160	10,200	10,200	0%
50122	Dues & Subscriptions	977	653	885	686	-22%
50123	Leased Dumpsters	28,781	26,929	25,000	25,000	0%
50124	Motor Fuel	306,473	246,201	263,000	205,700	-22%
50125	Non-Capitalized Equipment	70,540	71,117	109,858	101,940	-7%
50127	Postage	5,080	5,848	9,330	6,482	-31%
50129	Small Tools	3,773	2,069	3,950	3,820	-3%
50131	Computer Equipment	1,616	0	3,575	1,050	-71%
50132	Computer Software	0	0	33,000	33,000	0%
Total Supplies		430,520	371,841	472,898	404,786	-14%
<b>Utilities</b>						
50140.001	Utilities OMU	3,294	3,501	4,400	4,400	0%
50140.002	Utilities Non-City	2,845	2,927	2,900	2,900	0%
50140.003	Utilities Communications	3,203	1,719	1,890	2,160	14%
Total Utilities		9,342	8,147	9,190	9,460	3%

2016-2017 Budget

Department: 055 Sanitation Summary

Fund: 401 Sanitation

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Other</b>						
50200	Advertising	\$ 7,084	\$ 7,204	\$ 9,398	\$ 9,213	-2%
50222	Contractual Services	183,054	189,339	297,765	298,000	0%
50250	Indirect Costs - City	410,000	410,000	450,000	460,000	2%
50251	Insurance	44,986	43,392	50,797	61,434	21%
50265	Landfill Closure Cost	3,950	3,950	25,000	20,329	-19%
50272	Trash & Debris Removal	0	0	35,000	35,000	0%
50280	Billing Expenses	74,737	79,507	80,000	85,200	6%
50290	Professional/Technical Services	3,078	2,313	6,390	3,195	-50%
50310	Safety Costs	9,307	10,399	13,116	9,313	-29%
50322	Tipping Fees	1,398,607	1,375,143	1,706,000	1,498,093	-12%
50323	Training Costs	1,280	6	1,500	250	-83%
50325	Travel	90	113	550	0	-100%
50350	Bad Debt Expense	0	17,695	0	0	0%
Total Other		2,136,172	2,139,061	2,675,516	2,480,027	-7%
<b>Capital</b>						
51000.003	Capital Replacement Plan	18,352	19,222	20,424	19,539	-4%
51000.005	Capital Equipment	2,192	0	267,420	0	-100%
51000.008	Capital Land Improvements	13,929	0	0	0	0%
51000.015	Capital Vehicles	40	966	684,042	597,000	-13%
51025	Depreciation Expense	681,034	666,312	0	0	0%
Total Capital		715,546	686,500	971,886	616,539	-37%
<b>Total</b>		<b>\$ 5,820,819</b>	<b>\$ 5,747,360</b>	<b>\$ 6,968,868</b>	<b>\$ 6,342,953</b>	<b>-9%</b>

2016-2017 Budget

Department: 055 Sanitation

Division: 001 Administration

Fund: 401 Sanitation

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Personnel Services</b>						
50001.001	Salaries Full Time	\$ 259,245	\$ 267,391	\$ 316,596	\$ 272,624	-14%
50001.002	Salaries Non-Full Time	9,006	1,235	3,121	2,903	-7%
50001.003	Salaries Outside Agency	0	24,139	6,966	8,064	16%
50001.004	Salaries Overtime	1,601	2,783	4,000	4,000	0%
50010.001	Benefits Employees Retirement	47,001	46,070	54,694	51,673	-6%
50010.002	Benefits Unemployment	822	818	971	839	-14%
50010.003	Benefits Clothing	679	615	1,575	525	-67%
50010.004	Benefits Health Insurance	24,579	22,702	55,876	60,550	8%
50010.005	Benefits Life Insurance	1,213	1,146	1,396	1,080	-23%
50010.006	Benefits Social Security Tax	18,866	19,247	24,764	21,384	-14%
50010.007	Benefits Workers Comp Claims	11,618	15,441	10,978	6,256	-43%
50010.008	Benefits Other Employee Expense	2,457	2,788	3,545	3,506	-1%
Total Personnel Services		377,087	404,375	484,482	433,404	-11%
<b>Maintenance</b>						
50100.001	Mtc Buildings	39,728	43,661	43,754	43,373	-1%
50100.010	Mtc Grounds	1,354	1,225	1,226	842	-31%
50100.015	Mtc Misc Repairs	3,987	1,085	4,951	4,298	-13%
50100.017	Mtc Repairs - Radio Equipment	10,200	609	609	609	0%
50100.029	Mtc Vehicle Wash	158	164	116	94	-19%
50100.030	Mtc Vehicles & Equipment	3,771	2,771	2,947	3,247	10%
50100.032	Mtc Software	0	310	3,468	498	-86%
Total Maintenance		59,198	49,825	57,071	52,961	-7%
<b>Supplies</b>						
50110.002	Supplies Cleaning	2,095	1,137	1,371	2,480	81%
50110.005	Supplies Office	1,653	696	2,200	2,048	-7%
50110.007	Supplies Technical	1,122	1,136	965	1,004	4%
50110.008	Supplies Radio Replacement	0	1,680	2,100	2,100	0%
50122	Dues & Subscriptions	977	653	885	686	-22%
50124	Motor Fuel	4,201	3,175	3,500	3,000	-14%
50125	Non-Capitalized Equipment	2,063	1,352	1,500	2,950	97%
50127	Postage	106	99	1,330	1,232	-7%
50129	Small Tools	689	554	1,000	225	-78%
50131	Computer Equipment	835	0	3,575	1,050	-71%
50132	Computer Software	0	0	33,000	33,000	0%
Total Supplies		13,740	10,482	51,426	49,775	-3%
<b>Utilities</b>						
50140.001	Utilities OMU	3,294	3,501	4,400	4,400	0%
50140.002	Utilities Non-City	2,845	2,927	2,900	2,900	0%
50140.003	Utilities Communications	2,315	761	810	1,080	33%
Total Utilities		8,454	7,189	8,110	8,380	3%

2016-2017 Budget

Department: 055 Sanitation

Division: 001 Administration

Fund: 401 Sanitation

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Other</b>						
50200	Advertising	\$ 1,424	\$ 1,772	\$ 2,100	\$ 2,180	4%
50222	Contractual Services	148	0	0	0	0%
50250	Indirect Costs - City	410,000	410,000	450,000	460,000	2%
50251	Insurance	3,589	1,975	5,529	6,533	18%
50280	Billing Expenses	74,737	79,507	80,000	85,200	6%
50290	Professional/Technical Services	1,681	1,421	4,890	2,239	-54%
50310	Safety Costs	4,789	4,798	5,400	4,598	-15%
50323	Training Costs	1,280	6	1,500	250	-83%
50325	Travel	90	113	550	0	-100%
50350	Bad Debt Expense	0	17,695	0	0	0%
Total Other		497,737	517,287	549,969	561,000	2%
<b>Capital</b>						
51000.003	Capital Replacement Plan	18,352	19,222	20,424	19,539	-4%
51000.005	Capital Equipment	0	0	313	0	-100%
51000.008	Capital Land Improvements	13,929	0	0	0	0%
51025	Depreciation Expense	23,307	22,932	0	0	0%
Total Capital		55,588	42,154	20,737	19,539	-6%
<b>Total</b>		<b>\$ 1,011,803</b>	<b>\$ 1,031,312</b>	<b>\$ 1,171,795</b>	<b>\$ 1,125,059</b>	<b>-4%</b>

**Expenditure Analysis:**

**Personnel:** Decrease due to rehired lower position to replace Business Analyst, lower salary and benefits.

**Maintenance:** Decrease due to less software maintenance required.

**Supplies:** Decrease the amount of scheduled computer replacements.

**Other:** Increase in management fee cost.

**Revenue Analysis:**

No revenue generated by this division.

2016-2017 Budget

Department: 055 Sanitation                      Division: 054 Toters                      Fund: 401 Sanitation

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Personnel Services</b>						
50001.001	Salaries Full Time	\$ 462,999	\$ 465,020	\$ 498,658	\$ 537,860	8%
50001.004	Salaries Overtime	20,027	17,575	30,500	16,619	-46%
50010.001	Benefits Employees Retirement	89,188	84,571	90,274	103,577	15%
50010.002	Benefits Unemployment	1,434	1,449	1,587	1,663	5%
50010.003	Benefits Clothing	4,313	4,510	4,550	4,900	8%
50010.004	Benefits Health Insurance	117,032	127,448	125,544	158,844	27%
50010.005	Benefits Life Insurance	2,056	2,218	2,272	2,194	-3%
50010.006	Benefits Social Security Tax	32,510	32,942	40,481	42,418	5%
50010.007	Benefits Workers Comp Claims	36,862	35,265	40,322	42,251	5%
Total Personnel Services		766,421	770,998	834,188	910,326	9%
<b>Maintenance</b>						
50100.017	Mtc Repairs - Radio Equipment	0	1,218	1,218	1,218	0%
50100.029	Mtc Vehicle Wash	7,518	7,768	5,515	4,475	-19%
50100.030	Mtc Vehicles & Equipment	228,856	232,928	246,623	249,533	1%
Total Maintenance		236,374	241,914	253,356	255,226	1%
<b>Supplies</b>						
50110.002	Supplies Cleaning	613	248	634	682	8%
50110.007	Supplies Technical	4,023	4,022	4,026	4,748	18%
50110.008	Supplies Radio Replacement	0	3,360	4,200	4,200	0%
50124	Motor Fuel	145,822	117,295	120,000	100,000	-17%
50125	Non-Capitalized Equipment	65,626	69,765	108,358	98,990	-9%
50127	Postage	4,942	5,592	6,000	3,250	-46%
50129	Small Tools	329	232	300	341	14%
Total Supplies		221,355	200,514	243,518	212,211	-13%
<b>Utilities</b>						
50140.003	Utilities Communications	294	311	360	360	0%
Total Utilities		294	311	360	360	0%
<b>Other</b>						
50200	Advertising	3,931	4,156	4,698	4,183	-11%
50251	Insurance	21,242	22,482	25,903	25,366	-2%
50310	Safety Costs	2,298	2,638	3,285	1,882	-43%
50322	Tipping Fees	750,492	746,642	900,000	799,422	-11%
Total Other		777,964	775,918	933,886	830,853	-11%

2016-2017 Budget

Department: 055 Sanitation		Division: 054 Toters		Fund: 401 Sanitation		
Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Capital</b>						
51000.005	Capital Equipment	\$ 4,842	\$ 0	\$ 59,878	\$ 0	-100%
51000.015	Capital Vehicles	40	0	451,584	345,000	-24%
51025	Depreciation Expense	356,675	348,965	0	0	0%
Total Capital		361,557	348,965	511,462	345,000	-33%
<b>Total</b>		<b>\$ 2,363,964</b>	<b>\$ 2,338,620</b>	<b>\$ 2,776,770</b>	<b>\$ 2,553,976</b>	<b>-8%</b>

**Expenditure Analysis:**

**Personnel:** Increase due to driver previously divided between divisions now 100% Toters, higher nonhazardous retirement rate and health insurance costs.

**Supplies:** Decrease from lower motor fuel costs and non-capital equipment needs.

**Other:** Decrease based on lower actuals tipping fees.

**Capital:** Decrease in vehicle purchases.

**Revenue Analysis:**

Projected \$5,041,896 revenue.

2016-2017 Budget

Department: 055 Sanitation

Division: 055 Dumpsters

Fund: 401 Sanitation

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Personnel Services</b>						
50001.001	Salaries Full Time	\$ 123,622	\$ 129,624	\$ 118,251	\$ 112,911	-5%
50001.004	Salaries Overtime	12,768	14,582	12,000	14,634	22%
50001.005	Salaries Retirement Contingency	0	0	10,368	0	-100%
50010.001	Benefits Employees Retirement	25,084	25,218	22,221	23,825	7%
50010.002	Benefits Unemployment	401	434	391	383	-2%
50010.003	Benefits Clothing	1,043	1,042	1,050	1,050	0%
50010.004	Benefits Health Insurance	19,096	17,988	17,496	20,268	16%
50010.005	Benefits Life Insurance	521	504	531	463	-13%
50010.006	Benefits Social Security Tax	9,448	10,127	9,964	9,757	-2%
50010.007	Benefits Workers Comp Claims	8,767	8,349	9,925	9,719	-2%
Total Personnel Services		200,751	207,868	202,197	193,010	-5%
<b>Maintenance</b>						
50100.006	Mtc Dumpsters	3,500	2,354	7,000	4,550	-35%
50100.017	Mtc Repairs - Radio Equipment	0	522	522	522	0%
50100.029	Mtc Vehicle Wash	3,592	3,711	2,635	2,130	-19%
50100.030	Mtc Vehicles & Equipment	142,573	145,602	153,831	166,784	8%
Total Maintenance		149,665	152,189	163,988	173,986	6%
<b>Supplies</b>						
50110.002	Supplies Cleaning	252	375	413	433	5%
50110.007	Supplies Technical	807	803	808	1,175	45%
50110.008	Supplies Radio Replacement	0	1,440	1,800	1,800	0%
50123	Leased Dumpsters	28,781	26,929	25,000	25,000	0%
50124	Motor Fuel	84,129	68,517	75,000	55,000	-27%
50129	Small Tools	143	0	300	207	-31%
Total Supplies		114,112	98,064	103,321	83,615	-19%
<b>Other</b>						
50251	Insurance	10,184	11,166	11,208	13,575	21%
50310	Safety Costs	155	813	1,205	333	-72%
50322	Tipping Fees	551,557	542,736	640,000	574,885	-10%
Total Other		561,896	554,715	652,413	588,793	-10%

2016-2017 Budget

Department: 055 Sanitation                      Division: 055 Dumpsters                      Fund: 401 Sanitation

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Capital</b>						
51000.005	Capital Equipment	\$ (2,650)	\$ 0	\$ 0	\$ 0	0%
51000.015	Capital Vehicles	0	966	232,458	252,000	8%
51025	Depreciation Expense	128,699	125,866	0	0	0%
Total Capital		126,049	126,832	232,458	252,000	8%
<b>Total</b>		<b>\$ 1,152,473</b>	<b>\$ 1,139,668</b>	<b>\$ 1,354,377</b>	<b>\$ 1,291,404</b>	<b>-5%</b>

**Expenditure Analysis:**

**Personnel:** Decrease due to prior year retirement contingency budgeted.

**Maintenance:** Increased vehicle and equipment maintenance based on prior year actuals.

**Supplies:** Decrease in motor fuel costs.

**Other:** Decrease due to lower tipping fees based on actuals.

**Capital:** Increase due to difference in type of equipment being purchased.

**Revenue Analysis:**

Projected \$2,280,000 revenue.

2016-2017 Budget

Department: 055 Sanitation

Division: 056 Landfill

Fund: 401 Sanitation

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Personnel Services</b>						
50001.001	Salaries Full Time	\$ 3,315	\$ 1,711	\$ 0	\$ 0	0%
50001.004	Salaries Overtime	1,837	252	1,000	2,138	114%
50010.001	Benefits Employees Retirement	806	345	171	399	133%
50010.002	Benefits Unemployment	15	6	3	6	100%
50010.004	Benefits Health Insurance	581	0	0	0	0%
50010.005	Benefits Life Insurance	17	0	0	0	0%
50010.006	Benefits Social Security Tax	352	136	77	164	113%
50010.007	Benefits Workers Comp Claims	0	0	76	163	114%
Total Personnel Services		6,924	2,450	1,327	2,870	116%
<b>Other</b>						
50265	Landfill Closure Cost	3,950	3,950	25,000	20,329	-19%
50290	Professional/Technical Services	1,397	892	1,500	956	-36%
Total Other		5,347	4,842	26,500	21,285	-20%
<b>Capital</b>						
51025	Depreciation Expense	1,897	1,855	0	0	0%
Total Capital		1,897	1,855	0	0	0%
<b>Total</b>		<b>\$ 14,168</b>	<b>\$ 9,147</b>	<b>\$ 27,827</b>	<b>\$ 24,155</b>	<b>-13%</b>

**Expenditure Analysis:**

**Personnel:** Increase in overtime hours needed.

**Other:** Decrease due to reduced budget based on actuals.

**Revenue Analysis:**

No revenue generated by this division.

2016-2017 Budget

Department: 055 Sanitation Division: 057 Recycling Fund: 401 Sanitation

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Personnel Services</b>						
50001.001	Salaries Full Time	\$ 6,318	\$ 5,663	\$ 0	\$ 0	0%
50001.002	Salaries Non-Full Time	14,630	11,435	17,078	17,163	0%
50001.004	Salaries Overtime	946	1,137	1,000	1,200	20%
50010.001	Benefits Employees Retirement	1,352	1,213	171	224	31%
50010.002	Benefits Unemployment	63	55	54	55	2%
50010.003	Benefits Clothing	0	0	350	0	-100%
50010.004	Benefits Health Insurance	974	0	0	0	0%
50010.005	Benefits Life Insurance	19	0	0	0	0%
50010.006	Benefits Social Security Tax	1,607	1,336	1,383	1,405	2%
50010.007	Benefits Workers Comp Claims	858	1,088	1,378	1,399	2%
Total Personnel Services		26,767	21,927	21,414	21,446	0%
<b>Supplies</b>						
50110.002	Supplies Cleaning	0	0	82	44	-46%
50125	Non-Capitalized Equipment	2,851	0	0	0	0%
50129	Small Tools	0	0	50	90	80%
Total Supplies		2,851	0	132	134	2%
<b>Utilities</b>						
50140.003	Utilities Communications	300	337	360	360	0%
Total Utilities		300	337	360	360	0%
<b>Other</b>						
50200	Advertising	0	94	650	1,300	100%
50222	Contractual Services	0	0	360	0	-100%
50310	Safety Costs	0	0	301	72	-76%
Total Other		0	94	1,311	1,372	5%
<b>Capital</b>						
51025	Depreciation Expense	9,108	8,911	0	0	0%
Total Capital		9,108	8,911	0	0	0%
<b>Total</b>		<b>\$ 39,025</b>	<b>\$ 31,269</b>	<b>\$ 23,217</b>	<b>\$ 23,312</b>	<b>0%</b>

Revenue Analysis:

Projected \$8,200 in recycling revenue.

2016-2017 Budget

Department: 055 Sanitation Division: 058 Leaf/Waste Collection Fund: 401 Sanitation

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Personnel Services</b>						
50001.001	Salaries Full Time	\$ 247,206	\$ 223,161	\$ 253,697	\$ 224,170	-12%
50001.003	Salaries Outside Agency	121,229	134,973	144,749	125,680	-13%
50001.004	Salaries Overtime	17,247	18,374	30,000	30,000	0%
50010.001	Benefits Employees Retirement	49,283	42,578	48,399	47,479	-2%
50010.002	Benefits Unemployment	776	726	851	763	-10%
50010.003	Benefits Clothing	1,969	2,039	2,450	2,450	0%
50010.004	Benefits Health Insurance	63,756	58,296	72,912	78,564	8%
50010.005	Benefits Life Insurance	1,095	965	1,168	916	-22%
50010.006	Benefits Social Security Tax	17,321	16,122	21,703	19,444	-10%
50010.007	Benefits Workers Comp Claims	15,373	18,193	21,618	19,368	-10%
Total Personnel Services		535,255	515,427	597,547	548,834	-8%
<b>Maintenance</b>						
50100.017	Mtc Repairs - Radio Equipment	0	609	609	609	0%
50100.029	Mtc Vehicle Wash	739	764	542	439	-19%
50100.030	Mtc Vehicles & Equipment	111,076	118,876	120,514	142,273	18%
Total Maintenance		111,815	120,249	121,665	143,321	18%
<b>Supplies</b>						
50110.002	Supplies Cleaning	564	275	400	528	32%
50110.007	Supplies Technical	1,765	1,800	1,801	2,033	13%
50110.008	Supplies Radio Replacement	0	1,680	2,100	2,100	0%
50124	Motor Fuel	66,789	53,776	60,000	45,000	-25%
50127	Postage	32	157	2,000	2,000	0%
50129	Small Tools	1,531	1,231	2,000	2,826	41%
50131	Computer Equipment	781	0	0	0	0%
Total Supplies		71,463	58,919	68,301	54,487	-20%
<b>Utilities</b>						
50140.003	Utilities Communications	294	310	360	360	0%
Total Utilities		294	310	360	360	0%
<b>Other</b>						
50200	Advertising	1,730	1,182	1,950	1,550	-21%
50222	Contractual Services	0	0	15,000	15,000	0%
50251	Insurance	9,824	7,333	7,699	8,563	11%
50310	Safety Costs	2,065	2,150	2,925	2,428	-17%
50322	Tipping Fees	87,752	67,579	145,000	101,386	-30%
Total Other		101,371	78,244	172,574	128,927	-25%

2016-2017 Budget

Department: 055 Sanitation                      Division: 058 Leaf/Waste Collection                      Fund: 401 Sanitation

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Capital</b>						
51000.005	Capital Equipment	\$ 0	\$ 0	\$ 207,229	\$ 0	-100%
51025	Depreciation Expense	144,353	141,192	0	0	0%
Total Capital		144,353	141,192	207,229	0	-100%
<b>Total</b>		<b>\$ 964,550</b>	<b>\$ 914,341</b>	<b>\$ 1,167,676</b>	<b>\$ 875,929</b>	<b>-25%</b>

**Expenditure Analysis:**

**Personnel:** Decrease due to swing driver moved 100% to Toters and reduced outside agency hours.

**Maintenance:** Increase in vehicle and equipment maintenance costs based on prior year actuals.

**Supplies:** Decrease in motor fuel costs.

**Capital:** Decrease due to no capital purchases.

**Revenue Analysis:**

No revenue generated by this division.

2016-2017 Budget

Department: 055 Sanitation

Division: 059 Street Sweeping

Fund: 401 Sanitation

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Personnel Services</b>						
50001.001	Salaries Full Time	\$ 9,302	\$ 6,258	\$ 0	\$ 0	0%
50001.003	Salaries Outside Agency	39,095	39,288	50,299	43,743	-13%
50001.004	Salaries Overtime	4,563	5,258	36,608	36,608	0%
50010.001	Benefits Employees Retirement	2,583	2,036	6,245	6,838	9%
50010.002	Benefits Unemployment	41	35	110	110	0%
50010.004	Benefits Health Insurance	1,975	0	0	0	0%
50010.005	Benefits Life Insurance	38	0	0	0	0%
50010.006	Benefits Social Security Tax	935	792	2,801	2,801	0%
50010.007	Benefits Workers Comp Claims	0	0	2,790	2,790	0%
Total Personnel Services		58,532	53,667	98,853	92,890	-6%
<b>Maintenance</b>						
50100.030	Mtc Vehicles & Equipment	450	922	3,290	3,867	18%
Total Maintenance		450	922	3,290	3,867	18%
<b>Supplies</b>						
50110.002	Supplies Cleaning	300	275	1,300	1,586	22%
50110.007	Supplies Technical	88	97	100	147	47%
50124	Motor Fuel	5,532	3,438	4,500	2,700	-40%
50129	Small Tools	1,081	52	300	131	-56%
Total Supplies		7,001	3,862	6,200	4,564	-26%
<b>Other</b>						
50222	Contractual Services	182,906	189,339	282,405	283,000	0%
50251	Insurance	147	436	458	7,397	1515%
50272	Trash & Debris Removal	0	0	35,000	35,000	0%
50322	Tipping Fees	8,806	18,186	21,000	22,400	7%
Total Other		191,858	207,961	338,863	347,797	3%
<b>Capital</b>						
51025	Depreciation Expense	\$ 16,996	\$ 16,591	\$ 0	\$ 0	0%
Total Capital		16,996	16,591	0	0	0%
<b>Total</b>		<b>\$ 274,837</b>	<b>\$ 283,003</b>	<b>\$ 447,206</b>	<b>\$ 449,118</b>	<b>0%</b>

**Expenditure Analysis:**

**Personnel:** Decrease due to reduced outside agency hours.

**Maintenance:** Increase in vehicle and equipment maintenance costs based on prior year actuals.

**Supplies:** Decrease in motor fuel costs.

**Other:** Increase in insurance costs.

**Revenue Analysis:**

Projected \$27,000 revenue.

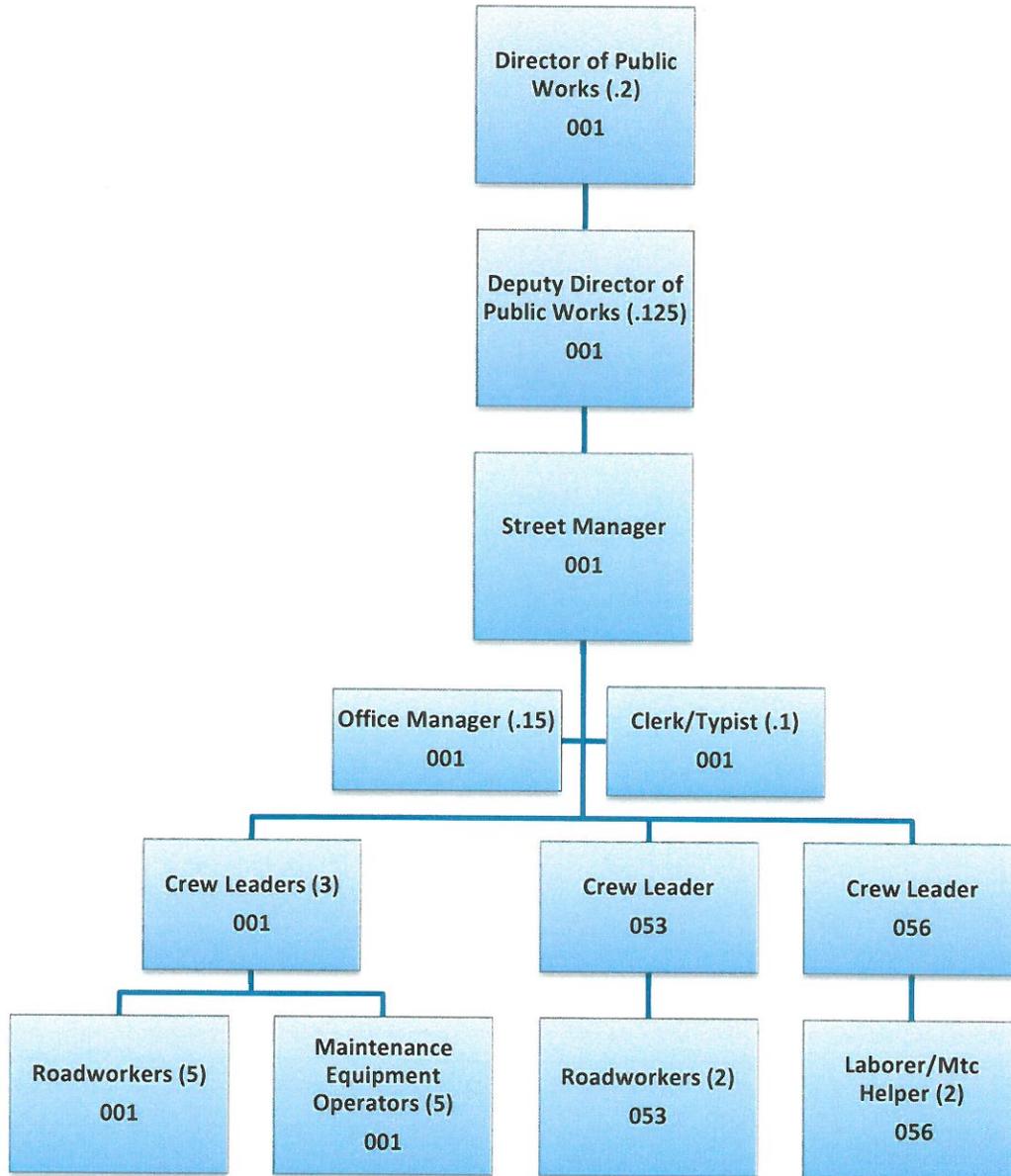
2016-2017 Budget

Department: 055 Sanitation                      Division: All                      Fund: 401 Sanitation

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Revenue</b>						
40431	Dumpster Service	\$ 1,613,902	\$ 1,881,252	\$ 2,080,420	\$ 2,280,000	10%
40434	Grass Stickers	352	361	400	400	0%
40170	Interest on Investments	0	0	0	0	0%
40124	Litter Abatement Funding	27,395	27,384	27,000	27,000	0%
41060	Miscellaneous Revenue	8,218	7,132	7,000	7,000	0%
40433	Mobile Carts	0	165	220	220	0%
40436	Recycling	17,162	11,835	12,000	8,200	-32%
41201	Sale of Capital Assets	150,000	(28,154)	84,500	0	-100%
40432	Special Load Service	35,291	9,976	7,500	9,000	20%
40430	Toter Service	3,606,602	3,375,613	4,950,000	5,041,896	2%
40435	Trash Bags	230	297	200	200	0%
<b>Total Revenue</b>		<b>\$ 5,459,151</b>	<b>\$ 5,285,861</b>	<b>\$ 7,169,240</b>	<b>\$ 7,373,916</b>	<b>3%</b>

# STREET / STORMWATER

001.053 / 102.056



DIVISIONS	001	053	056	TOTAL
FULL TIME (FT):	14.575	3	3	20.575
NON FULL TIME (NFT):	0	0	0	0
<b>TOTALS</b>	<b>14.575</b>	<b>3</b>	<b>3</b>	<b>20.575</b>

*Structure Subject to Change FY 16-17.*

## 2016-2017 Budget

DEPARTMENT: 053 Street

Fund: 001 General

### Program Description

This program provides the overall management, organization, planning, and administration of the Street Department, including but not limited to, regular and emergency maintenance for streets and sidewalks, striping, pavement markings, signage, snow removal, and storm response.

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	Actual 2013-2014	Actual 2014-2015	Projected 2015-2016	Estimated 2016-2017
<b>Efficiency Measures</b>				
Street miles maintained	247	248	248	248
Number of asphalt repairs	2,324	2,481	2,533	2,550
Miles of striping	40	40	40	40
Signs-installations/repairs	1,516/2,021	1,521/1,934	1,526/1,940	1,532/1,950

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### 2015-2016 Accomplishments

1. Conducted annual snow and ice training for Public Works (PW) drivers.
  2. Conducted annual disaster training exercise.
  3. Attended annual chainsaw safety, electrical hazard, chipper safety, and forklift training.
  4. Cross-trained employees on equipment utilized in disaster response.
  5. Continued to learn the New World Financial Management and Work Order Management modules.
  6. Continued with the required Federal Highway Administration (FHWA) Sign Retro Reflectivity Maintenance and Documentation Database Computer Program that will be used for budget estimating and aid in disaster response.
  7. Continued concrete street repairs.
  8. Continued paving program repairs.
  9. Certified/recertified employees: basic work zone and flagger training, work zone traffic control technician qualifications and supervisor traffic control qualifications.
- 

### 2016-2017 Objectives

1. Conduct annual snow and ice training and orientation, including cross-training of PW division drivers.
  2. Review disaster preparedness and participate in annual disaster training exercise.
  3. Attend annual chainsaw safety, electrical hazard, chipper safety, and forklift training.
  4. Cross-train employees on equipment utilized in disaster response.
  5. Attend first aid, CPR and AED training.
  6. Certify/recertify employees in basic work zone and flagger training, work zone traffic control technician qualification, and supervisor traffic control qualification.
  7. Continue paving program repairs.
  8. Work continues with the required FHWA Sign Retro Reflectivity Maintenance and Documentation Database Computer Program that will be used for budget estimating and aid in disaster response.
  9. Continue concrete street repairs.
-

2016-2017 Budget

Department: 053 Street Summary

Fund: 001 General

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Personnel Services</b>						
50001.001	Salaries Full Time	\$ 628,137	\$ 661,545	\$ 679,908	\$ 665,522	-2%
50001.003	Salaries Outside Agency	32,743	29,228	23,000	26,880	17%
50001.004	Salaries Overtime	43,394	23,832	40,500	42,000	4%
50010.001	Benefits Employees Retirement	123,010	118,837	122,438	132,165	8%
50010.002	Benefits Unemployment	2,013	2,062	2,153	2,123	-1%
50010.003	Benefits Clothing	5,681	5,949	6,150	6,400	4%
50010.004	Benefits Health Insurance	169,051	193,536	215,618	260,166	21%
50010.005	Benefits Life Insurance	2,582	2,875	3,041	2,665	-12%
50010.006	Benefits Social Security Tax	45,916	46,538	54,905	54,125	-1%
50010.007	Benefits Workers Comp Claims	42,170	38,262	47,090	46,200	-2%
50010.008	Benefits Other Employee Expense	585	803	650	657	1%
Total Personnel Services		1,095,282	1,123,467	1,195,453	1,238,903	4%
<b>Maintenance</b>						
50100.001	Mtc Buildings	5,782	4,273	12,947	14,146	9%
50100.003	Mtc Concrete Streets	149,339	51,996	168,003	135,000	-20%
50100.010	Mtc Grounds	297	263	1,191	820	-31%
50100.015	Mtc Misc Repairs	3,709	906	1,795	900	-50%
50100.017	Mtc Repairs - Radio Equipment	8,400	2,088	2,088	2,088	0%
50100.026	Mtc Streets	231,686	219,370	160,000	161,500	1%
50100.029	Mtc Vehicle Wash	1,875	1,937	1,376	1,112	-19%
50100.030	Mtc Vehicles & Equipment	118,292	117,320	106,320	106,591	0%
50100.032	Mtc Software	0	521	530	575	8%
Total Maintenance		519,380	398,675	454,250	422,732	-7%
<b>Supplies</b>						
50110.002	Supplies Cleaning	624	471	638	654	3%
50110.005	Supplies Office	540	739	702	855	22%
50110.007	Supplies Technical	201,386	254,544	301,305	263,271	-13%
50110.008	Supplies Radio Replacement	0	5,760	6,000	6,000	0%
50122	Dues & Subscriptions	0	0	0	0	0%
50124	Motor Fuel	71,249	61,586	60,000	45,500	-24%
50125	Non-Capitalized Equipment	1,825	3,279	5,599	6,800	21%
50127	Postage	9	15	25	15	-40%
50129	Small Tools	1,423	4,073	2,167	3,503	62%
50131	Computer Equipment	4,400	1,146	1,000	1,050	5%
Total Supplies		281,456	331,612	377,436	327,648	-13%
<b>Utilities</b>						
50140.001	Utilities OMU	2,537	2,604	3,300	3,300	0%
50140.002	Utilities Non-City	2,126	2,185	2,200	2,200	0%
50140.003	Utilities Communications	3,404	1,794	1,831	2,160	18%
Total Utilities		8,067	6,583	7,331	7,660	4%

2016-2017 Budget

Department: 053 Street Summary

Fund: 001 General

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Other</b>						
50222	Contractual Services	\$ 15,908	\$ 18,197	\$ 34,079	\$ 37,539	10%
50251	Insurance	13,526	14,402	14,832	16,377	10%
50290	Professional/Technical Services	871	286	3,060	2,410	-21%
50301	Rents & Storage	14,237	8,617	18,867	14,250	-24%
50310	Safety Costs	4,960	6,933	7,088	6,254	-12%
50322	Tipping Fees	105	446	0	0	0%
50323	Training Costs	4,694	298	3,650	3,350	-8%
50325	Travel	0	0	50	0	-100%
Total Other		54,301	49,178	81,626	80,180	-2%
<b>Capital</b>						
51000.003	Capital Replacement Plan	176,479	179,436	167,327	174,253	4%
Total Capital		176,479	179,436	167,327	174,253	4%
<b>Total</b>		<b>\$ 2,134,966</b>	<b>\$ 2,088,950</b>	<b>\$ 2,283,423</b>	<b>\$ 2,251,376</b>	<b>-1%</b>

2016-2017 Budget

Department: 053 Street

Division: 001 Administration

Fund: 001 General

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Personnel Services</b>						
50001.001	Salaries Full Time	\$ 518,438	\$ 550,444	\$ 567,278	\$ 568,189	0%
50001.003	Salaries Outside Agency	10,774	8,936	0	0	0%
50001.004	Salaries Overtime	32,298	16,695	33,000	33,000	0%
50010.001	Benefits Employees Retirement	100,529	98,238	101,944	112,302	10%
50010.002	Benefits Unemployment	1,650	1,707	1,793	1,804	1%
50010.003	Benefits Clothing	4,674	4,899	5,000	5,350	7%
50010.004	Benefits Health Insurance	136,051	158,820	178,562	209,250	17%
50010.005	Benefits Life Insurance	2,106	2,388	2,533	2,273	-10%
50010.006	Benefits Social Security Tax	37,800	38,611	45,715	45,991	1%
50010.007	Benefits Workers Comp Claims	35,221	31,087	38,885	38,937	0%
50010.008	Benefits Other Employee Expense	482	499	500	507	1%
Total Personnel Services		880,023	912,324	975,210	1,017,603	4%
<b>Maintenance</b>						
50100.001	Mtc Buildings	5,782	4,273	12,947	14,146	9%
50100.003	Mtc Concrete Streets	149,339	51,996	168,003	135,000	-20%
50100.010	Mtc Grounds	297	263	1,191	820	-31%
50100.015	Mtc Misc Repairs	3,709	906	1,795	900	-50%
50100.017	Mtc Repairs - Radio Equipment	8,400	2,088	2,088	2,088	0%
50100.026	Mtc Streets	231,686	219,370	160,000	161,500	1%
50100.029	Mtc Vehicle Wash	1,875	1,937	1,376	1,112	-19%
50100.030	Mtc Vehicles & Equipment	77,839	76,839	68,839	68,974	0%
50100.032	Mtc Software	0	521	530	575	8%
Total Maintenance		478,927	358,194	416,769	385,115	-8%
<b>Supplies</b>						
50110.002	Supplies Cleaning	624	471	638	654	3%
50110.005	Supplies Office	540	739	702	855	22%
50110.007	Supplies Technical	163,133	186,037	238,837	205,695	-14%
50110.008	Supplies Radio Replacement	0	5,760	6,000	6,000	0%
50124	Motor Fuel	59,404	49,400	50,000	39,000	-22%
50125	Non-Capitalized Equipment	504	2,876	3,199	5,400	69%
50127	Postage	9	15	25	15	-40%
50129	Small Tools	824	3,473	1,564	2,900	85%
50131	Computer Equipment	4,400	1,146	1,000	1,050	5%
Total Supplies		229,438	249,917	301,965	261,569	-13%
<b>Utilities</b>						
50140.001	Utilities OMU	2,537	2,604	3,300	3,300	0%
50140.002	Utilities Non-City	2,126	2,185	2,200	2,200	0%
50140.003	Utilities Communications	3,092	1,472	1,475	1,800	22%
Total Utilities		7,755	6,261	6,975	7,300	5%

2016-2017 Budget

Department: 053 Street

Division: 001 Administration

Fund: 001 General

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Other</b>						
50222	Contractual Services	\$ 15,908	\$ 18,197	\$ 34,079	\$ 37,539	10%
50251	Insurance	13,526	14,402	14,832	14,942	1%
50290	Professional/Technical Services	871	286	3,060	2,410	-21%
50301	Rents & Storage	14,237	8,617	18,867	14,250	-24%
50310	Safety Costs	4,960	6,933	7,088	6,254	-12%
50322	Tipping Fees	105	446	0	0	0%
50323	Training Costs	4,694	298	3,650	3,350	-8%
50325	Travel	0	0	50	0	-100%
Total Other		54,301	49,178	81,626	78,745	-4%
<b>Capital</b>						
51000.003	Capital Replacement Plan	133,438	168,567	157,356	164,023	4%
Total Capital		133,438	168,567	157,356	164,023	4%
<b>Total</b>		<b>\$ 1,783,883</b>	<b>\$ 1,744,440</b>	<b>\$ 1,939,901</b>	<b>\$ 1,914,355</b>	<b>-1%</b>

**Expenditure Analysis:**

**Personnel:** Increase in nonhazardous retirement rate and health insurance costs.

**Maintenance:** Decrease due to prior year budget containing additional budget from rollovers.

**Supplies:** Decreased need for salt based on capacity and lower motor fuel costs.

**Other:** Decrease in budget for rental equipment netted with increase in contracted services for striping of new streets being completed.

**Capital:** Increase due to higher equipment replacement costs.

**Revenue Analysis:**

Projected \$1,111,290 revenue for Municipal Aid.

2016-2017 Budget

Department: 053 Street

Division: 053 Traffic

Fund: 001 General

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Personnel Services</b>						
50001.001	Salaries Full Time	\$ 109,699	\$ 111,101	\$ 112,630	\$ 97,333	-14%
50001.003	Salaries Outside Agency	21,969	20,291	23,000	26,880	17%
50001.004	Salaries Overtime	11,096	7,137	7,500	9,000	20%
50010.001	Benefits Employees Retirement	22,480	20,598	20,494	19,863	-3%
50010.002	Benefits Unemployment	363	355	360	319	-11%
50010.003	Benefits Clothing	1,007	1,050	1,150	1,050	-9%
50010.004	Benefits Health Insurance	33,000	34,716	37,056	50,916	37%
50010.005	Benefits Life Insurance	476	486	508	392	-23%
50010.006	Benefits Social Security Tax	8,116	7,927	9,190	8,134	-11%
50010.007	Benefits Workers Comp Claims	6,949	7,175	8,205	7,263	-11%
50010.008	Benefits Other Employee Expense	103	304	150	150	0%
Total Personnel Services		215,259	211,143	220,243	221,300	0%
<b>Maintenance</b>						
50100.030	Mtc Vehicles & Equipment	40,453	40,481	37,481	37,617	0%
Total Maintenance		40,453	40,481	37,481	37,617	0%
<b>Supplies</b>						
50110.007	Supplies Technical	38,253	68,506	62,468	57,576	-8%
50124	Motor Fuel	11,845	12,186	10,000	6,500	-35%
50125	Non-Capitalized Equipment	1,322	403	2,400	1,400	-42%
50129	Small Tools	598	600	603	603	0%
Total Supplies		52,018	81,696	75,471	66,079	-12%
<b>Utilities</b>						
50140.003	Utilities Communications	312	322	356	360	1%
Total Utilities		312	322	356	360	1%
<b>Other</b>						
50251	Insurance	0	0	0	1,435	100%
Total Other		0	0	0	1,435	100%
<b>Capital</b>						
51000.003	Capital Replacement Plan	43,041	10,869	9,971	10,230	3%
Total Capital		43,041	10,869	9,971	10,230	3%
<b>Total</b>		<b>\$ 351,083</b>	<b>\$ 344,510</b>	<b>\$ 343,522</b>	<b>\$ 337,021</b>	<b>-2%</b>

**Expenditure Analysis:**

**Supplies:** Decrease due to lower motor fuel costs and reduced technical supplies needed.

**Other:** Increase due to moving automobile insurance over from Street Administration.

**Revenue Analysis:**

No revenue generated by this department.

## 2016-2017 Budget

DEPARTMENT: 056 Stormwater

Fund: 102 Your Community Vision

### Program Description

This program provides the overall management, organization, planning, and administration of the Stormwater Department including, but not limited to, regular stormwater system maintenance and ditch maintenance. Additionally, this includes work on the pipe network by Regional Water Resource Agency (RWRA).

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	Actual 2013-2014	Actual 2014-2015	Projected 2015-2016	Estimated 2016-2017
<b>Efficiency Measures</b>				
Miles of ditches inspected, cleaned and/or cut	57.5	57.5	58	58
Miles of paved ditches mucked	11.5	11.5	12	12
Ditches repaved/regraded	5	5	6	6
Detention basins repaired	1	1	5	5
Detention basins constructed	1	1	5	5
<b>Performance Indicators</b>				
Sectors cleaned - RWRA	40	40	40	40
Inlets reconstructed/repared - RWRA	40	35	40	40
Call-out cleanings - RWRA	60	60	40	50
Sinkholes repaired - RWRA	50	50	40	40

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### 2015-2016 Accomplishments

1. Maintained ditches according to planned maintenance schedule.
2. Continued spraying program, eradication efforts aimed at reducing the impacts of Johnson grass.
3. Obtained needed annual CEUs to maintain pesticide applicators license.
4. Attended annual chainsaw safety, electrical hazard, chipper safety, and forklift training.
5. Cross-trained employees on equipment utilized in disaster response.
6. Completed annual, weekly and bi-weekly ditch inspections and checks.
7. Certified/re-certified employees in basic work zone and flagger training, work zone traffic control technician qualifications, and supervisor traffic control qualification.

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### 2016-2017 Objectives

1. Maintain ditches according to planned maintenance schedule.
  2. Continue spraying program, eradication efforts aimed at reducing the impacts of Johnson grass.
  3. Obtain needed annual CEUs to maintain pesticide applicators license.
  4. Attend annual chainsaw safety, electrical hazard, chipper safety, and forklift training.
  5. Cross-train employees on equipment utilized in disaster response, daily operations, snow removal and brine operations.
  6. Attend first aid, CPR and AED training.
  7. Certify/re-certify employees in flagger training.
  8. Complete annual, weekly and bi-weekly ditch inspections and checks.
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2016-2017 Budget

Department: 056 Stormwater

Division: 001 Administration

Fund: 102 Your Community Vision

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	\$ Change	% Change
<b>Personnel Services</b>							
50001.001	Salaries Full Time	\$ 84,787	\$ 74,231	\$ 97,344	\$ 87,627	\$ (9,717)	-10%
50001.003	Salaries Outside Agency	39,302	33,076	63,720	65,499	1,779	3%
50001.004	Salaries Overtime	6,850	4,108	6,000	6,000	0	0%
50010.001	Benefits Employees Retirement	17,296	13,828	17,630	17,489	(141)	-1%
50010.002	Benefits Unemployment	275	241	310	281	(29)	-9%
50010.003	Benefits Clothing	1,013	1,075	1,050	1,050	0	0%
50010.004	Benefits Health Insurance	16,788	21,984	24,192	58,680	34,488	143%
50010.005	Benefits Life Insurance	417	426	449	359	(90)	-20%
50010.006	Benefits Social Security Tax	6,310	5,312	7,906	7,162	(744)	-9%
50010.007	Benefits Workers Comp Claims	3,552	3,404	7,058	6,395	(663)	-9%
50010.008	Benefits Other Employee Expense	0	75	25	28	3	12%
Total Personnel Services		176,591	157,760	225,684	250,570	24,886	11%
<b>Maintenance</b>							
50100.010	Mtc Grounds	2,615	24,842	103,420	6,180	(97,240)	-94%
50100.015	Mtc Misc Repairs	367	299	1,197	500	(697)	-58%
50100.017	Mtc Repairs - Radio Equipment	0	1,308	1,548	1,548	0	0%
50100.029	Mtc Vehicle Wash	185	191	136	110	(26)	-19%
50100.030	Mtc Vehicles & Equipment	30,813	30,813	38,523	38,863	340	1%
Total Maintenance		33,980	57,453	144,824	47,201	(97,623)	-67%
<b>Supplies</b>							
50110.005	Supplies Office	27	73	155	76	(79)	-51%
50110.007	Supplies Technical	12,011	9,484	5,407	6,208	801	15%
50124	Motor Fuel	24,657	14,856	18,000	15,000	(3,000)	-17%
50125	Non-Capitalized Equipment	408	99	1,430	930	(500)	-35%
50129	Small Tools	686	824	1,096	906	(190)	-17%
Total Supplies		37,789	25,336	26,088	23,120	(2,968)	-11%
<b>Utilities</b>							
50140.003	Utilities Communications	428	506	566	360	\$ (206)	-36%
Total Utilities		428	506	566	360	(206)	-36%
<b>Other</b>							
50222	Contractual Services	16,290	13,755	27,500	15,000	(12,500)	-45%
50251	Insurance	1,407	1,593	1,583	935	(648)	-41%
50290	Professional/Technical Services	216	30	398	985	587	147%
50310	Safety Costs	414	1,102	1,950	3,311	1,361	70%
50322	Tipping Fees	9,561	7,617	0	0	0	0%
50323	Training Costs	557	397	900	2,000	1,100	122%
Total Other		28,445	24,494	32,331	22,231	(10,100)	-31%

2016-2017 Budget

Department: 056 Stormwater                      Division: 001 Administration                      Fund: 102 Your Community Vision

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	\$ Change	% Change
<b>Capital</b>							
51000.003	Capital Replacement Plan	\$ 44,712	\$ 45,157	\$ 64,252	\$ 76,795	12,543	20%
Total Capital		44,712	45,157	64,252	76,795	12,543	20%
<b>Total</b>		<b>\$ 321,945</b>	<b>\$ 310,706</b>	<b>\$ 493,745</b>	<b>\$ 420,277</b>	<b>\$ (73,468)</b>	<b>-15%</b>

**Expenditure Analysis:**

**Personnel:** Increase due to health insurance costs.

**Maintenance:** Decrease due to prior year increase for fencing project at 24th Street basin.

**Supplies:** Decrease in motor fuel costs.

**Other:** Decrease due to spraying done in-house, previously contracted service.

**Capital:** Increase due to higher equipment replacement costs.

**Revenue Analysis:**

No revenue generated by this department.

**Program Description**

This program provides for the cost of general fund services that are not attributable to any specific department. Fund transfers needed to balance other funds subsidized by the General Fund, e.g. Transit, Recreation, etc. are also included in this program.

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Expenses</b>						
50001.005	Salaries Retirement Contingency	\$ 0	\$ 0	\$ 315,067	\$ 182,940	-42%
50100.001	Mtc Buildings	525,967	395,012	307,880	230,962	-25%
50100.010	Mtc Grounds	0	0	394,292	384,480	-2%
50100.014	Mtc Parks Building and Grounds	5,997	9,866	0	0	0%
50100.029	Mtc Vehicle Wash	317	327	232	188	-19%
50100.030	Mtc Vehicles & Equipment	7,026	3,756	7,026	7,031	0%
50124	Motor Fuel	4,888	3,239	4,000	2,600	-35%
50140.005	Utilities Unallocated	146,797	53,834	42,000	42,000	0%
50140.006	Utilities OMU Fiber	0	0	51,500	51,500	0%
50200	Advertising	18,555	17,240	20,000	20,000	0%
50251	Insurance	416,391	463,243	485,132	501,022	3%
50270	Miscellaneous Expense	364,555	192,738	50,000	25,000	-50%
50290	Professional/Technical Services	333,302	656,333	351,162	190,000	-46%
50400	Advisory Boards	14,128	12,823	14,000	13,000	-7%
50401	Annexation Incentives	1,244	0	2,000	0	-100%
50402	Art Work	222,671	3,205	0	55,000	100%
50404	Senior Citizen Center	0	129,600	0	0	0%
50411	Bird Control	19,208	0	3,793	0	-100%
50423	Contingencies - Budget	0	0	(750,000)	(500,000)	-33%
50424	Contingencies - Mayor	49,653	49,642	50,000	50,000	0%
50432	Downtown Design Administration	25,378	21,731	32,890	0	-100%
50455	Juvenile Drug Court	88,000	88,000	88,000	88,000	0%
50463	TIF Program-HWY 54	0	69,048	145,415	40,000	-72%
50464	TIF Program-Downtown	0	0	180,538	30,000	-83%
50467	Marina Feasibility Study	99,038	0	6,520	0	-100%
50470	Mosquito Spraying	13,100	0	0	0	0%
50490	Pension Fund Hospitalization Insurance	114,071	116,687	125,460	169,681	35%
50495	Pension Spiking Charges	0	0	130,000	105,000	-19%
50508	Science Museum HVAC Repairs	31,455	0	0	0	0%
50510	Street Lighting	1,330,174	1,453,483	1,548,500	1,542,000	0%
50511	OMU Operations/Marketing	28,037	0	0	0	0%
50512	OMU Services	49,888	(2,629)	0	0	0%
51000.003	Capital Replacement Plan	42,014	43,956	47,415	47,812	1%
54000.013	Arts Walk of Fame	0	2,855	3,600	2,500	-31%
54200.030	Social Services OCTC	0	250,000	250,000	0	-100%
Total Expenses		3,951,852	4,033,989	3,906,422	3,280,716	-16%
<b>Transfers</b>						
55000.005	Transfer To Central Dispatch	\$ 1,427,202	\$ 1,471,585	\$ 1,635,193	\$ 1,720,381	5%
55000.024	Transfer To Economic Development	440,000	950,000	0	0	0%
55000.026	Transfer To Downtown Operations	0	0	0	500,000	100%
55000.101	Transfer To Capital Improvement	545,000	65,000	65,000	65,000	0%
55000.302	Transfer To Facilities Maintenance	35,000	0	0	0	0%
55000.402	Transfer To Transit	850,472	845,971	925,126	952,867	3%
55000.403	Transfer To Recreational	1,039,750	1,288,531	1,436,260	1,463,728	2%
55000.406	Transfer To GIS	107,398	102,162	103,766	107,211	3%
Total Transfers		4,444,822	4,723,249	4,165,345	4,809,186	15%
<b>Total</b>		<b>\$ 8,396,674</b>	<b>\$ 8,757,238</b>	<b>\$ 8,071,767</b>	<b>\$ 8,089,902</b>	<b>0%</b>

2016-2017 Budget

Department: 075 Community Development Grants

Division: 216-218

Fund: 022/023 Community Development/HOME

Program Description

This program provides for capital projects and programs using Federal Community Development Block Grant (CDBG) and HOME Grant funds.

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Revenue</b>						
<b>Fund 022</b>						
<b>216</b>	<b>Community Development Programs</b>					
40140	CD Grant - Current Year	\$ 0	\$ 84,156	\$ 408,012	\$ 407,844	0%
40141	CD Grant - Prior Year	423,677	452,171	326,772	0	-100%
40351	Rental - City Property	6,020	8,658	8,000	8,000	0%
		<b>429,697</b>	<b>544,985</b>	<b>742,784</b>	<b>415,844</b>	<b>-44%</b>
<b>Fund 023</b>						
<b>217</b>	<b>Home Rehab Grants</b>					
40142	HOME Grants - Current Year	0	0	165,357	182,428	10%
40143	HOME Grants - Prior Year	159,230	67,856	466,532	0	-100%
41060	Miscellaneous Revenue	36,784	2,072	0	0	0%
41201	Sale of Capital Assets	(5,090)	64,171	0	0	0%
		<b>190,924</b>	<b>134,099</b>	<b>631,889</b>	<b>182,428</b>	<b>-71%</b>
<b>Total Revenue</b>		<b>\$ 620,621</b>	<b>\$ 679,084</b>	<b>\$ 1,374,673</b>	<b>\$ 598,272</b>	<b>-56%</b>
<b>Expense</b>						
<b>Fund 022</b>						
<b>216</b>	<b>Community Development Programs</b>					
52010	CD Administration	\$ 82,983	\$ 82,000	\$ 81,500	\$ 81,569	0%
52056	Home Improvement L/M	176,747	31,148	81,988	50,275	-39%
		<b>259,730</b>	<b>113,148</b>	<b>163,488</b>	<b>131,844</b>	<b>-19%</b>
<b>Projects</b>						
52058	Mechanicsville Redevelopment	104,968	371,837	72,031	0	-100%
52059	Old Germantown Redevelopment	64,999	0	0	0	0%
52060	Triplett Twist Area	0	0	494,000	284,000	-43%
52061	OMFA Elevator Reconstruction	0	60,000	13,265	0	-100%
		<b>169,967</b>	<b>431,837</b>	<b>579,296</b>	<b>284,000</b>	<b>-51%</b>
<b>Fund 023</b>						
<b>217</b>	<b>HOME Rehab Grants</b>					
50240.001	HOME Grants First Time Buyer	157,050	51,345	447,596	136,821	-69%
50240.002	HOME Grants CHDO Set-Aside	0	0	81,203	27,364	-66%
50240.003	HOME Grants New Home Construction	14,857	64,171	86,555	0	-100%
52050	HOME Administration	19,017	18,583	16,535	18,243	10%
		<b>190,924</b>	<b>134,099</b>	<b>631,889</b>	<b>182,428</b>	<b>-71%</b>
<b>Total Expense</b>		<b>\$ 620,621</b>	<b>\$ 679,084</b>	<b>\$ 1,374,673</b>	<b>\$ 598,272</b>	<b>-56%</b>

2016-2017 Budget

Department: 073 Economic Development

Division: 000, 203, 500

Fund: 024 Economic Development

**Program Description**

This program provides incentives for companies to locate in Owensboro. Funding is shared by the City, Greater Owensboro Economic Development Corporation, Daviess County, and the Commonwealth of KY. Incentives are in the form of job incentives or off-site improvements.

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Revenue</b>						
40010.001	Property Taxes Realized Property Tax	\$ 228,511	\$ 230,302	\$ 326,378	\$ 394,000	21%
40020	Occupational Licenses	281,756	243,309	365,150	412,500	13%
40021	Net Profit Licenses	15,278	80,904	18,494	80,000	333%
40053.001	Franchise Fees Atmos	222,269	217,884	170,000	170,000	0%
40170	Interest on Investments	14,938	23,544	22,000	25,000	14%
40030.002	Owensboro Manufacturing	21,472	13,921	14,100	14,040	0%
40030.003	Unifirst	112,593	129,926	132,000	142,200	8%
40030.004	Ky Bioprocessing	19,151	28,576	21,900	24,000	10%
40030.005	Toyotetsu	234,301	290,975	216,000	240,000	11%
40030.006	Metalsa	112,433	110,492	114,000	108,000	-5%
40030.007	US Bank Rent	760,555	933,916	997,774	940,800	-6%
40030.008	US Bank	328,467	437,152	426,000	450,000	6%
40030.009	Sazarec	49,485	91,468	89,000	105,000	18%
40030.010	Unique Granite	0	0	5,000	10,000	100%
40030.011	First Security	0	0	0	24,000	100%
40350	Rental - The Centre	50,487	101,219	82,795	73,000	-12%
Total		2,451,697	2,933,587	3,000,591	3,212,540	7%
41300.001	Transfers From General Fund	440,000	950,000	0	0	0%
<b>Total Revenue</b>		<b>\$ 2,891,697</b>	<b>\$ 3,883,587</b>	<b>\$ 3,000,591</b>	<b>\$ 3,212,540</b>	<b>7%</b>

2016-2017 Budget

Department: 073 Economic Development

Division: 000, 203, 500

Fund: 024 Economic Development

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Expenditures</b>						
50432	Downtown Design Administrator	\$ 0	\$ 0	\$ 0	\$ 25,000	100%
53000.001	Brooks	22,334	46,023	29,702	31,000	4%
53000.002	Cross Creek	28,906	28,862	0	0	0%
53000.039	Fairhaven	0	0	0	20,000	100%
53000.003	Fiddlesticks	0	0	98,606	0	-100%
53000.005	Gulfstream	0	0	0	13,500	100%
53000.007	Highland Pointe	342,636	414,869	521,414	525,000	1%
53000.038	Hobo Estates	0	3,374	8,120	12,000	48%
53000.037	Hospice	0	0	3,500	21,000	500%
53000.009	Hunter's Ridge	25,763	30,398	30,298	37,000	22%
53000.011	Keeneland Trace	0	0	40,362	0	-100%
53000.012	Mallard Creek	14,065	30	0	0	0%
53000.014	Plantation Pointe	20,450	0	7,134	15,000	110%
53000.016	SMB Properties	0	0	0	18,000	100%
53000.023	Woodlands Investment	2,460	0	0	0	0%
53000.024	Woodlands Plaza	79,653	0	0	0	0%
53000.025	Centre for Business & Research	280,625	265,637	184,700	191,500	4%
53000.028	Greater O'boro Economic Develop	207,737	210,853	214,438	214,438	0%
53000.029	Economic Development	5,875	313,185	770,147	166,032	-78%
53000.030	Frederick Family	0	0	0	20,000	100%
53000.031	Concrete Parking Lease	175,000	140,000	140,000	140,000	0%
53000.032	Heartland Crossing	0	0	132,854	95,000	-28%
53000.033	Fetta	25,000	0	0	0	0%
53000.035	Metalsa	50,267	91,468	57,000	54,000	-5%
53000.034	Sazarec	49,485	47,646	89,000	105,000	18%
53000.036	Unique Granite	0	0	5,000	10,000	100%
53000.031	First Security	0	0	0	24,000	100%
53000.042	JR Acquisitions	0	0	0	10,000	100%
53000.043	Koger	0	0	0	30,000	100%
53000.044	Hampton Inn	0	0	0	39,000	100%
51000.001	Capital Buildings	4,395,681	75,045	0	0	0%
51000.008	Capital Land Improvements	0	448,875	273,620	0	-100%
Total Expense		5,725,937	2,116,265	2,605,895	1,816,470	-30%
55000.010	Transfer to Debt Service	1,227,319	1,235,600	1,237,819	1,233,259	0%
55000.001	Transfer to General Fund	0	100,000	350,000	273,000	-22%
<b>Total Expenditures</b>		<b>\$ 6,953,256</b>	<b>\$ 3,451,865</b>	<b>\$ 4,193,714</b>	<b>\$ 3,322,729</b>	<b>-21%</b>

All or a portion of the Transfer to Debt Service may be used to finance a transfer to EDP in support of Economic Development.

2016-2017 Budget

Departments: 000, 001 & 500

Divisions: 011,102 & 205

Fund 026: Downtown Operations

Program Description

This program provides for funding of downtown operations.

Account	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Revenue</b>						
40170	Interest on Investments	\$ 131,294	\$ 83,655	\$ 60,000	\$ 115,000	92%
41202	Issuance of Debt	1,600,000	0	0	0	0%
		1,731,294	83,655	60,000	115,000	92%
40107	Transfer from Fiscal Court	165,624	200,734	250,000	260,000	4%
41300.001	Transfers From General Fund	0	0	0	500,000	100%
41301.026	Operating Revenue Transfer Convention Center	0	0	1,681,324	3,199,428	90%
		165,624	200,734	1,931,324	3,959,428	105%
	<b>Total Revenue</b>	<b>\$ 1,896,918</b>	<b>\$ 284,389</b>	<b>\$ 1,991,324</b>	<b>\$ 4,074,428</b>	<b>105%</b>
<b>Expense</b>						
<b>Global Spectrum</b>						
50223	Management Fee	\$ 469,010	\$ 144,000	\$ 144,000	\$ 151,200	5%
50224	Incentive	0	0	144,000	144,000	0%
	Total Global Spectrum	469,010	144,000	288,000	295,200	2%
<b>Convention Center</b>						
55001.026	Operating Transfer to Convention Center	371,112	0	1,874,103	3,447,764	84%
50403	Convention Center Opening	199,192	0	0	0	0%
51025	Depreciation Expense	32,643	65,806	0	0	0%
51000.005	FF&E	1,194,941	51,741	0	0	0%
50251	Insurance	25,870	52,322	54,938	56,072	2%
50100.010	Mtc - Grounds	0	66,009	78,938	118,944	51%
50100.015	Mtc -Misc. Repairs	0	24,407	0	0	0%
50100.017	Mtc-Radio Equipment	0	0	1,740	1,740	0%
50110.008	Supplies- Radio Replacement	0	0	6,000	6,000	0%
50140.001	Utilities - OMU	846	77,412	118,000	100,000	-15%
50140.003	Utilities-Communications	0	0	0	6,744	100%
51000.003	Capital Replacement Plan	0	0	85,707	87,683	2%
	Total Convention Center	1,824,604	337,697	2,219,426	3,824,947	72%
55000.010	Transfer to Debt Service	104,202	106,217	105,870	105,509	0%
	<b>Total Expense</b>	<b>\$ 2,397,816</b>	<b>\$ 587,914</b>	<b>\$ 2,613,296</b>	<b>\$ 4,225,656</b>	<b>62%</b>

2016-2017 Budget

Department: 000 Non-Departmental

Division: 000 Non-Departmental

Fund: 105 Wellness

Program Description

Established as an unreserved fund to account for capital projects related to wellness.

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Revenue</b>						
40170	Interest on Investments	\$ 6	\$ 6	\$ 0	\$ 0	0%
<b>Total Revenue</b>		<b>\$ 6</b>	<b>\$ 6</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0%</b>

**Expense**

55000.001	Transfer To General Fund	\$ 0	\$ 0	\$ 0	\$ 2,691	100%
<b>Total Expense</b>		<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 2,691</b>	<b>100%</b>

2016-2017 Budget

Department: 041,042,052 & 075 Departments

Division: 500 Projects

Fund: 216 Grant Fund

**Program Description**

This program accounts for grant funds received by various departments of the City.

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Revenue</b>						
41300.203	Transfer from Drug Fund	\$ 0	\$ 0	\$ 25,000	\$ 25,000	0%
<b>Total Revenue</b>		<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 25,000</b>	<b>\$ 25,000</b>	<b>0%</b>
<b>Expense</b>						
50270	Miscellaneous Expense	\$ 0	\$ 0	\$ 0	\$ 25,000	100%
<b>Total</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>25,000</b>	<b>100%</b>
<b>Total Expense</b>		<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 25,000</b>	<b>100%</b>

**Program Description**

Established to account for City health, workers' compensation, and unemployment insurance programs.

Account	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Revenue</b>						
40170	Interest	\$ 23,137	\$ 13,892	\$ 18,000	\$ 20,000	11%
41051	Health - City	3,971,073	4,455,499	4,716,660	4,743,480	1%
41050	Health - Employee	805,790	861,007	1,188,636	1,290,396	9%
41053	Workers Compensation	600,000	600,000	690,252	680,440	-1%
41052	Unemployment	75,805	79,085	66,510	65,174	-2%
	<b>Total Revenues</b>	<b>\$ 5,475,805</b>	<b>\$ 6,009,483</b>	<b>\$ 6,680,058</b>	<b>\$ 6,799,490</b>	<b>2%</b>
<b>Expenditures</b>						
<b>Unemployment</b>						
50010.002	Benefits	\$ 14,875	\$ 20,103	\$ 66,510	\$ 65,138	-2%
		14,875	20,103	66,510	65,138	-2%
<b>Health</b>						
50010.004	Benefits	4,039,608	4,741,455	4,754,459	4,804,219	1%
50251	Insurance	404,317	416,867	735,781	774,284	5%
50290	Professional/Technical	268,047	248,788	221,791	228,066	3%
50340	Wellness Benefit	226,538	196,921	292,069	267,500	-8%
		4,938,510	5,604,031	6,004,100	6,074,069	1%
<b>Workers Compensation</b>						
50010.004	Benefits	346,830	457,727	400,000	340,000	-15%
50251	Insurance	67,904	83,577	123,577	126,825	3%
50290	Professional/Technical	73,502	61,813	37,050	37,050	0%
		488,236	603,117	560,627	503,875	-10%
	<b>Total Expenditures</b>	<b>\$ 5,441,620</b>	<b>\$ 6,227,251</b>	<b>\$ 6,631,237</b>	<b>\$ 6,643,082</b>	<b>0%</b>
	<b>Excess/(Deficiency)</b>	<b>\$ 34,185</b>	<b>\$ (217,768)</b>	<b>\$ 48,821</b>	<b>\$ 156,408</b>	<b>320%</b>

**MUNICIPAL DEBT DISCUSSION**

The City of Owensboro, Kentucky, issues and incurs debt in order to fund capital improvement projects, purchase major capital equipment & facilities, and respond to other special funding needs. Total municipal debt outstanding at June 30, 2015, is \$161,896,565, with maturities extending through the year 2044.

The City of Owensboro's long-term bonds and other long-term obligations amounted to \$158,896,911 at June 30, 2015. Changes in the City's general long-term debt are as follows:

**Summary of Changes in General Long-Term Debt and Revenue Bonds Payable for the Year Ended June 30, 2015**

	Balance		Balance		Due
	6/30/2014	Additions	Reductions	6/30/2015	Within One Year
Governmental activities					
Bonds and loans payable:					
General obligation bonds:					
Series 2003A	\$ 885,000	\$ 0	\$ (280,000)	\$ 605,000	\$ 295,000
Series 2006	2,810,000	0	(190,000)	2,620,000	195,000
Series 2006 Refunding	300,000	0	(300,000)	0	0
Series 2008	2,095,000	0	(115,000)	1,980,000	115,000
Series 2010	4,840,000	0	(200,000)	4,640,000	205,000
Series 2011	19,270,000	0	(420,000)	18,850,000	435,000
Series 2011	2,605,000	0	(115,000)	2,490,000	435,000
Series 2012A Refunding	1,715,000	0	(200,000)	1,515,000	205,000
Series 2012B	38,645,000	0	(905,000)	37,740,000	920,000
Series 2012C Refunding	2,495,000	0	(285,000)	2,210,000	295,000
Series 2013A	20,070,000	0	(445,000)	19,625,000	460,000
Series 2013B	8,845,897	0	(392,770)	8,453,127	395,529
Series 2013C	6,095,000	0	(260,000)	5,835,000	265,000
Series 2014	4,465,000	0	(220,000)	4,245,000	210,000
Series 2014B	24,000,000	0	0	24,000,000	0
Loan payable:					
KIA A07-04	19,514,814	2,830,311	(464,430)	21,880,695	941,301
#00018	225,000	0	(40,000)	185,000	40,000
#00026	21,200	0	(4,300)	16,900	4,300
	<u>158,896,911</u>	<u>2,830,311</u>	<u>(4,836,500)</u>	<u>156,890,722</u>	<u>5,416,130</u>
Less deferred amounts:					
For issuance premiums	228,901	0	(4,751)	224,150	0
For issuance discounts	(827,414)	0	30,255	(797,159)	0
Total bonds and loan payable	<u>158,298,398</u>	<u>2,830,311</u>	<u>(4,810,996)</u>	<u>156,317,713</u>	<u>5,416,130</u>
Compensated absences	<u>3,598,167</u>	<u>364,615</u>	<u>(210,262)</u>	<u>3,752,520</u>	<u>213,183</u>
Total Governmental	\$ <u>161,896,565</u>	\$ <u>3,194,926</u>	\$ <u>(5,021,258)</u>	\$ <u>160,070,233</u>	\$ <u>5,629,313</u>
Business-type activities					
Bonds payable:					
General obligation bonds:					
Series 2013B	\$ 1,554,103	\$ 0	\$ (67,230)	\$ 1,486,873	\$ 69,471
Compensated absences	<u>464,768</u>	<u>248,782</u>	<u>(255,156)</u>	<u>458,394</u>	<u>9,398</u>
Total business-type	\$ <u>2,018,871</u>	\$ <u>248,782</u>	\$ <u>(322,386)</u>	\$ <u>1,945,267</u>	\$ <u>78,869</u>

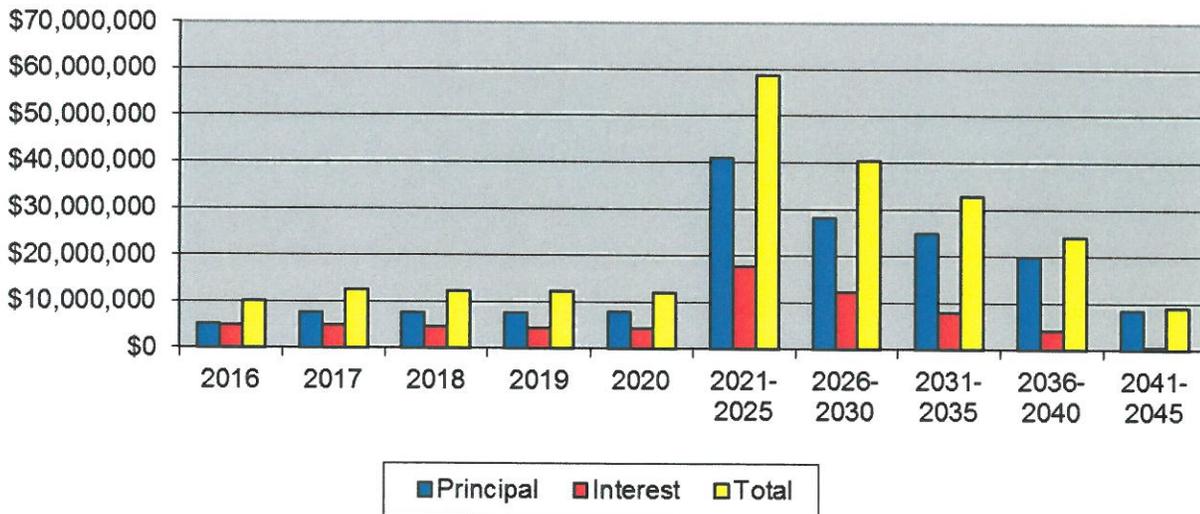
**2016-2017 Budget**

Internal service funds predominantly serve the governmental funds. Accordingly, long-term liabilities for them are included as part of the above totals for governmental activities. For governmental activities, compensated absences are liquidated by the General Fund. For business-type activities, compensated absences are liquidated by the respective enterprise fund.

**Annual Debt Requirements**

The annual requirements to amortize long-term debt (excluding compensated absences obligations of \$3,598,167 which have indefinite maturity) as of June 30, 2015, are as follows:

Year Ending	Principal	Interest	Total
2016	\$ 5,170,601	\$ 4,894,571	\$ 10,065,172
2017	7,655,038	4,775,068	12,430,106
2018	7,539,569	4,595,668	12,135,237
2019	7,708,896	4,423,833	12,132,729
2020	7,854,619	4,231,526	12,086,145
2021-2025	40,992,388	17,788,500	58,780,888
2026-2030	28,200,512	12,234,341	40,434,853
2031-2035	24,846,837	7,873,388	32,720,225
2036-2040	19,959,135	4,090,218	24,049,353
2041-2045	8,450,000	529,627	8,979,627
	<u>\$ 158,377,595</u>	<u>\$ 65,436,740</u>	<u>\$ 223,814,335</u>



## Types of Municipal Debt

### Lease Revenue Bonds/Floating Indebtedness Bonds

The lease revenue bonds were issued to provide funds for 1) the acquisition of the Airport property and improvements thereto, 2) improvements at Hillcrest Golf Course and Morris Park, and 3) Symphony building renovations. The Airport bonds are secured by the acquired Airport property and are subject to optional redemption.

### General Obligation Bonds

The City issues general obligation bonds to provide funds for the acquisition and construction of various public projects in the City. These bonds are direct obligations and pledge the full faith and credit of the government. Certain of the issues are subject to optional redemption prior to maturity.

The general obligation bonds were issued to provide funds for the following projects:

Series 2003A	Supplement Police & Firefighters Retirement Fund
Series 2006	Road, public park and stormwater system improvements
Series 2006 Refunding	Airport improvements
Series 2008	Construction of ice arena
Series 2010	Phase I construction of US Bank building
Series 2011	Downtown redevelopment and revitalization
Series 2011	Phase II construction of US Bank building
Series 2012 Refunding	Morris Park, South Griffith Fire Station, MLK Loop Right of Way, Stormwater Improvements.
Series 2012	Downtown revitalization
Series 2012 Refunding	RiverPark Center
Series 2013	Downtown revitalization
Series 2013	Various downtown projects
Series 2013	Phase III construction of US Bank building
Series 2014	Refunding Series 2009
Series 2014B	Riverport Project

### Loans Payable

Loans are payable to Kentucky Infrastructure Authority for Federally Assisted Wastewater Revolving loans.

**Financial Impact of Municipal Debt on the Operating Budget**

All future debt service payments must come from operating funds. As a result, debt service requirements are an important consideration when preparing the annual operating budget. Less than 4% of the General Fund budget is expended for debt service. This currently has no impact on the City's operating budget, and it should have little effect in the future.

**Legal Debt Margin Determination**

The following table shows the City's legal debt limit pursuant to Section 158 of the Commonwealth of Kentucky Constitution for the year ended June 30, 2015.

**Legal Debt Margin Calculation for Fiscal Year 2014-2015**

Net assessed value	\$3,210,407,906
Add back: exempt real property	<u>195,480,000</u>
Total assessed value	\$3,405,887,906
Debt limit - 10% of total assessed value <sup>1</sup>	\$ 340,588,791
Amount of debt applicable to debt limit:	
Total general bonded debt	\$ 158,377,595
Less: Revenue Bonds	(201,900)
Loan Payable	(21,880,695)
Amount set aside for repayment of general obligation bonds	<u>(241,640)</u>
Total debt applicable to limitation	<u>\$ 136,053,360</u>
Legal debt margin	<u><u>\$ 204,535,431</u></u>

<sup>1</sup>Section 158 of the Commonwealth of Kentucky Constitution states:

"Cities shall not be authorized or permitted to incur indebtedness to an amount, including existing indebtedness, in the aggregate exceeding the following named maximum percentages on the value of the taxable property therein, to be estimated by the assessment next before the last assessment previous to the incurring of the indebtedness. Cities of the first and second class, and of the third class having a population exceeding fifteen hundred, ten per centum."

2016-2017 Budget

Department: 011 Debt Service                      Division: 000 Non-Departmental                      Fund: 001 General

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Expense</b>						
55000.010	Transfer To Debt Service	\$ 1,555,517	\$ 1,537,414	\$ 1,620,475	\$ 1,830,714	13%
<b>Total Expense</b>		<b>\$ 1,555,517</b>	<b>\$ 1,537,414</b>	<b>\$ 1,620,475</b>	<b>\$ 1,830,714</b>	<b>13%</b>

**Detail:**

50452	Issuance of Debt			\$ 0	\$ 10,000
56000.002	Public Works Projects - 02			236,345	238,885
56000.004	Police & Fire Pension Fund			100,000	316,782
56000.012	Morris Park Acquisition			32,127	32,225
56000.013	Municipal Infrastructure Improvements			297,345	296,283
56000.016	RiverPark Center			338,775	337,825
56000.024	IBMM, Tennis, Skatepark			251,440	250,585
56000.026	Public Works			82,100	65,786
56000.028	IBMC			282,343	282,343
				<u>\$ 1,620,475</u>	<u>\$ 1,830,714</u>

2016-2017 Budget

Department: 011 Debt Service

Division: 000 Non-Departmental

Fund: 010 Debt Service

Program Description

This program provides for annual debt and interest payments toward the City's outstanding debt, net of compensated absences, of approximately \$134.3 million. Lease payments (operating transfers) from the General Fund and various civic organizations finance this program. The City's legal Constitutional debt limit is in excess of \$335 million. The City's latest bond rating from Moody's Investor Services is A1.

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Revenue</b>						
40107	County Contributions - Other	\$ 129,837	\$ 131,599	\$ 0	\$ 0	0%
40170	Interest on Investments	3	466	0	0	0%
41202	Issuance of Debt	45,000	24,048,087	0	0	0%
41300.502	Transfers From Police & Fire Pension	313,185	311,875	214,832	0	-100%
41300.801	Transfers From Riverport	0	385,614	739,315	3,094,315	319%
41300.804	Transfers From Symphony Investments	5,116	4,959	4,823	4,775	-1%
41300.806	Transfers From RiverPark Maintenance	60,000	60,000	60,001	60,000	0%
Total Lease payments		553,142	24,942,599	1,018,971	3,159,090	210%
41300.001	Transfers From General Fund	1,555,517	1,537,414	1,620,475	1,830,714	13%
41300.024	Transfers From Economic Development	1,227,319	1,235,600	1,237,819	1,233,259	0%
41300.026	Transfers From Downtown Operations	104,202	106,217	105,870	105,509	0%
41300.102	Transfers From Your Community Vision	733,479	1,154,550	1,585,509	2,932,433	85%
41300.103	Transfers From Downtown Revitalization	4,603,655	4,603,861	4,204,230	3,782,830	-10%
41300.403	Transfers From Recreational	14,493	14,309	152,612	152,246	0%
		8,238,665	8,651,951	8,906,515	10,036,991	13%
<b>Total Revenue</b>		<b>\$ 8,791,806</b>	<b>\$ 33,594,550</b>	<b>\$ 9,925,486</b>	<b>\$ 13,196,081</b>	<b>33%</b>
<b>Expenses</b>						
50452	Issue Costs	\$ 85,073	\$ 0	\$ 0	\$ 10,000	100%
55000.001	Transfer to ORA	0	24,048,087	0	0	0%
56000.001	Debt Airpark FAA	307,380	311,550	0	0	0%
56000.002	Debt MLK, Fire Station, Morris	235,345	233,345	236,345	238,885	1%
56000.004	Debt CERS and PFRF	313,185	311,875	314,832	316,782	1%
56000.005	Debt Downtown Revit 2011 GO	1,256,175	1,253,875	1,256,275	1,253,225	0%
56000.008	Debt Hillcrest Pro Shop	14,493	14,056	13,658	13,765	1%
56000.009	Debt Ice Arena	205,290	206,330	202,075	202,705	0%
56000.010	Debt KIA Projects	197,825	685,911	650,000	1,640,000	152%
56000.012	Debt Morris Park Acquisition	34,101	33,073	32,127	32,225	0%
56000.013	Debt PFRF Closed	301,408	299,470	297,345	296,283	0%
56000.014	Debt Public Works Projects 09	88,047	0	0	0	0%
56000.016	Debt RiverPark Center Bonds	340,275	334,575	338,775	337,825	0%
56000.017	Debt Riverwall	352,186	0	0	0	0%
56000.018	Debt Symphony Renovation KLC	5,116	4,959	4,823	4,775	-1%
56000.019	Debt US Bank Building	430,113	430,913	430,844	429,744	0%
56000.020	Debt US Bank Building #2	224,225	222,615	225,603	222,963	-1%
56000.022	Debt Downtown Revit 2012	2,235,991	2,238,291	2,235,192	2,237,591	0%
56000.023	Debt 2013A GO Bonds	1,111,489	1,111,696	1,117,797	1,118,596	0%
56000.024	Debt 2013B GO Bonds	698,574	710,911	708,783	706,574	0%
56000.025	Debt 2013C GO Bonds	422,865	429,054	428,854	428,554	0%
56000.026	Debt 2014 GO Refunding Bonds	0	327,886	410,500	328,931	-20%
56000.027	Debt 2014B Riverport GO Bonds	0	386,087	739,315	3,094,315	319%
56000.028	Debt 2016 IBMC GO Bonds	0	0	282,343	282,343	0%
<b>Total Expenses</b>		<b>\$ 8,859,155</b>	<b>\$ 33,594,559</b>	<b>\$ 9,925,486</b>	<b>\$ 13,196,081</b>	<b>33%</b>

# CITY OF OWENSBORO



## 2016-2021 CAPITAL IMPROVEMENT PROGRAM

May 3, 2016

Issued by:  
Angela Hamric  
Director of Finance & Support Services



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2016-2021 CAPITAL IMPROVEMENT PROGRAM

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# CITY OF OWENSBORO KENTUCKY

P.O. Box 10003  
Owensboro, Kentucky 42302-9003  
[www.owensboro.org](http://www.owensboro.org)

May 3, 2016

Honorable Mayor and Members of the Board of Commissioners:

I am pleased to present to you the recommended 2016-2021 Capital Improvements Program (CIP) for the City of Owensboro. The 2016-2017 portion of the CIP budgeted for all capital improvements is \$10,667,309. A portion, .33%, of the 1.39% occupational and net profit license fees is the source of funding for continuation of stormwater maintenance, street improvements, public safety projects, and parks projects. The .33% is completely dedicated to capital projects and stormwater maintenance through the Your Community Vision program. This CIP reflects your stated desire to continue work on the Stormwater Master Plan, the Parks Master Plan, and move forward with transportation and sidewalk improvements.

The Fleet and Facilities Maintenance Fund makes it possible for us to make major vehicle purchases and conduct timely maintenance replacements and updates without including those projects in the CIP program. This allows the City to direct attention to projects that formerly took a back seat to yearly department capital expenditures.

The City has helped itself by becoming more efficient while maximizing revenues. Some examples are becoming self-insured, better revenue collection methods, aggressive review and reduction of department budgets, and review of personnel as positions become vacant. Maximizing resources has allowed the City to maintain and invest in capital as well as promote economic growth.

As we continue to define long and short-term capital goals for the City and the means by which the City finances those projects, this document will change. In the meantime, we present to you a Capital Improvement Program that addresses many of the immediate needs of the City of Owensboro.

Sincerely,



William E. Parrish  
City Manager

## **INTRODUCTION**

The proposed 2016-2021 Capital Improvement Program (CIP) totals \$48,634,776. In 2016-2017, \$6,819,479 is budgeted through Fund 102 Your Community Vision, \$3,782,830 is budgeted through Fund 103 Downtown Revitalization and \$65,000 is budgeted through Fund 101 Capital Projects. To ensure capital projects funding, the City Commission instituted a program entitled "Your Community Vision" dedicated to funding present and future capital projects. This defined funding source helps to assure consistent long-range funding into the future and enables planning of future projects years in advance.

## **YOUR COMMUNITY VISION**

Your Community Vision is a program designed by City staff to create a permanent source of capital funding. Funding for this program is created by a .33% increase in the occupational and net profit taxes that will generate over \$5 million annually. Combined with the Annexation and Economic Development funds, this revenue will allow the City to continue to address stormwater and street needs, as well as provide funding for necessary future capital projects.

Your Community Vision continues to address six continuing vital areas, as well as other necessary projects. Those areas are:

1. Stormwater maintenance and stormwater capital projects;
2. Sidewalk and median programs;
3. Public safety, i.e., Police take-home fleet, mobile data terminals, Homeland Security;
4. Transportation
5. Parks and Recreation
6. Technical Infrastructure

## **STORMWATER**

Stormwater and street improvements are a high priority for City staff and the community. This CIP focuses on pressing stormwater needs and addresses stormwater capital projects in order of necessity.

## **SIDEWALKS AND MEDIANS**

Sidewalk and median repair is an ongoing project which will enhance the appearance of the City and make repairs to existing sidewalks and medians to increase public safety.

## **PUBLIC SAFETY**

The community benefits from a Police vehicle take-home fleet in many ways. The fleet helps the City recruit and retain qualified law enforcement officers as it competes with other state law enforcement agencies for quality personnel. The take-home fleet also provides high police visibility in our community, a proven crime deterrent. It is important to our citizens that Police Department officers respond in a timely manner. During past critical emergencies, officers had to first respond to the police facility, be assigned a police vehicle, and be dispatched to a specific location. It took valuable hours for some officers to get where they were needed. Even then the Police Department did not have enough vehicles for officers to respond to our community's needs. Police officers have also been tasked with added responsibilities facing Homeland Security issues. In response to community needs and Homeland Security issues, officers are now members of Rapid Emergency Deployment (RED) teams. RED teams are assigned Personal Protection Equipment which stays with that officer, in a take-home vehicle, available for quick response.

## TRANSPORTATION

This category allows the City to address multiple areas of importance concerning transportation, including but not limited to streets, intersections, lighting, and public transportation. The age of the City's current bus fleet has become one such area of concern. The Your Community Vision budget for 2016-17 contains funding for the purchase of a Transit bus and funding towards future replacement of additional buses allowing the City to continue providing safe, dependable transportation services to its citizens.

## PARKS, YOUTH ATHLETICS AND RECREATION IMPROVEMENT

The Parks Master Plan reflects the parks and recreation needs of your community. Through this public process, the citizens felt strongly that "Communities are enhanced by its people, parks, and programs that create a sense of place." The Parks Master Plan identified deficiencies in open space throughout our community and calls for five neighborhood parks, one community park, expansion of existing parks where and when opportunities arise, and a 16-acre retention basin that can be used as a practice field for football, soccer, and baseball.

Multiple Recreation projects have been completed during 2015-16 including: renovations to both Combest and Cravens pools and improvements at Ben Hawes Golf Course including rebuilt tee boxes, rebuilt bunkers, and improved drainage on the fairways. A new tennis facility was completed in 2014-15 featuring six indoor and nine outdoor courts and a skate park in 2013-14. New shelters were built and restrooms renovated in Legion Park and Moreland Park, and Moreland's tennis courts and baseball dugouts were renovated as well. In 2012, the completion of the reconstruction of Smothers Park as part of our Riverfront Development project added a signature fountain, children's playground and spray park, and significant additional green space. In 2014-15, we started a replacement plan for Smothers/Riverfront Park to ensure we have money set aside for needed repairs at the downtown park. Owensboro wants to make sure citizens and visitors to our City enjoy state-of-the-art parks facilities.

## TECHNICAL INFRASTRUCTURE

Sound technical infrastructure is required to support the City's operations and citizens. Having the proper infrastructure allows for a strategy which enables effective manage of City operations, a more efficient work environment, and quicker, more responsive service to citizens.

## DOWNTOWN REVITALIZATION

Through a series of "We the People" public forums and town hall meetings, the community expressed their desire to develop and revitalize the downtown. Public involvement is the centerpiece of this initiative. Projects identified include:

- Convention and Events Center
- Riverfront Crossing
- Smothers Park
- Transformation of Veterans Boulevard
- Cultural Arts District
- Pedestrian-friendly shopping and entertainment

Funding for this project is created by a two-step increase to the Insurance Premium License Fee, 2% increase effective July 1, 2009 and an additional 2% increase effective July 1, 2010.

With the completion of Smothers Park and Riverfront Crossing in 2012, downtown began to be transformed. The Convention Center and transformation of Veterans Boulevard were completed in early 2014. These changes have provided an area for cultural arts, pedestrian-friendly shopping and increased entertainment opportunities. While the goals set forth for the Downtown Revitalization fund by the community and City commission have been met, the transformation of downtown is far from over.

## **CAPTIAL PROJECTS**

The Capital Projects fund was established to account for the acquisition of, issuance of debt for or construction of capital assets acquired outside of Downtown Revitalization or Your Community Vision designated funding.

The International Bluegrass Music Center broke ground on June 23<sup>rd</sup> and is scheduled for completion in spring of 2018. Through a collaboration of funding from the City, County, State, and International Bluegrass Music Museum, the new all-inclusive facility will undoubtedly make Owensboro the Bluegrass capital of the world. The center will consist of a 450 seat concert hall, a recording studio, an outdoor concert area with seating for 2,000, a gift shop, research library, teaching rooms, and a rooftop restaurant overlooking downtown and the Ohio River. With a large Bluegrass following around the world, the new music center will promote tourism in Owensboro and the State of Kentucky.

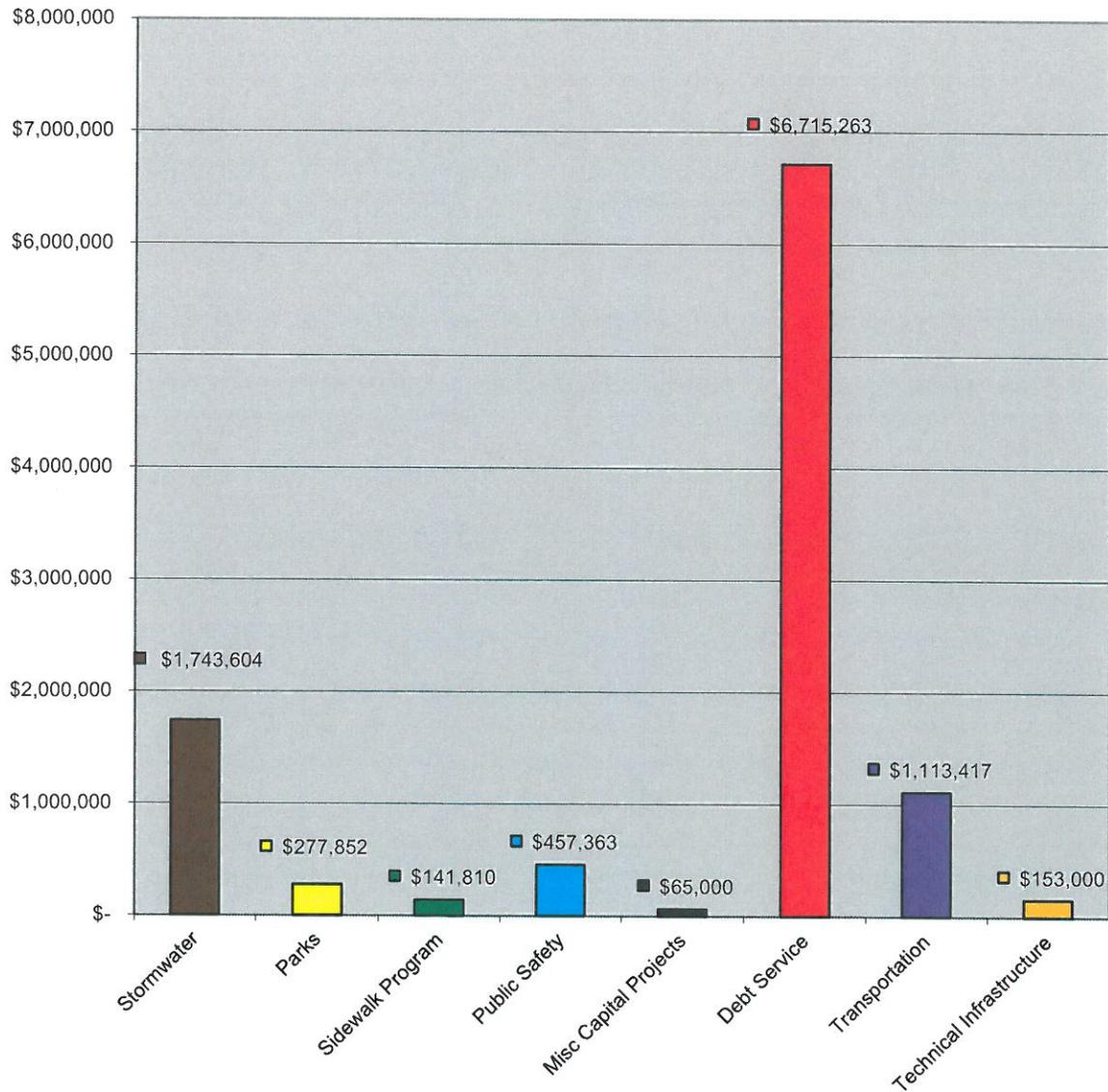
## **FLEET AND FACILITIES REPLACEMENT PLAN**

In addition to the CIP plan, the City implemented an all-City Fleet and Facilities Replacement Plan in 1998-99 to relieve individual City departments of the need to place vehicular capital items and large maintenance items in their yearly budgets. It also relieved the City Commission from the need to budget unexpected high-ticket items on an as-needed basis by scheduling those items in advance. Departments are charged yearly an amount that is based on a 20-year projection of replacement and maintenance costs, and those revenues are credited to the Fleet and Facilities Replacement Fund. Under this plan, high maintenance items are projected and planned. Vehicles are replaced on a constantly-evolving schedule, decreasing vehicle maintenance costs and increasing monies received from the sale of those vehicles.

## **2016-2021 CAPITAL IMPROVEMENT PROGRAM**

The Your Community Vision Fund is the major source of funding for the current five-year CIP program. The following chart shows the allocation of 2016-17 CIP revenue by category. This CIP concentrates on areas most important to our citizens and the City Commission – stormwater maintenance, public safety, transportation/streets, and recreation. With the additional .33% occupational and net profit tax increase as a funding source, the City is able to maintain its commitment to these projects, while committing to a wider range of capital projects in the near future.

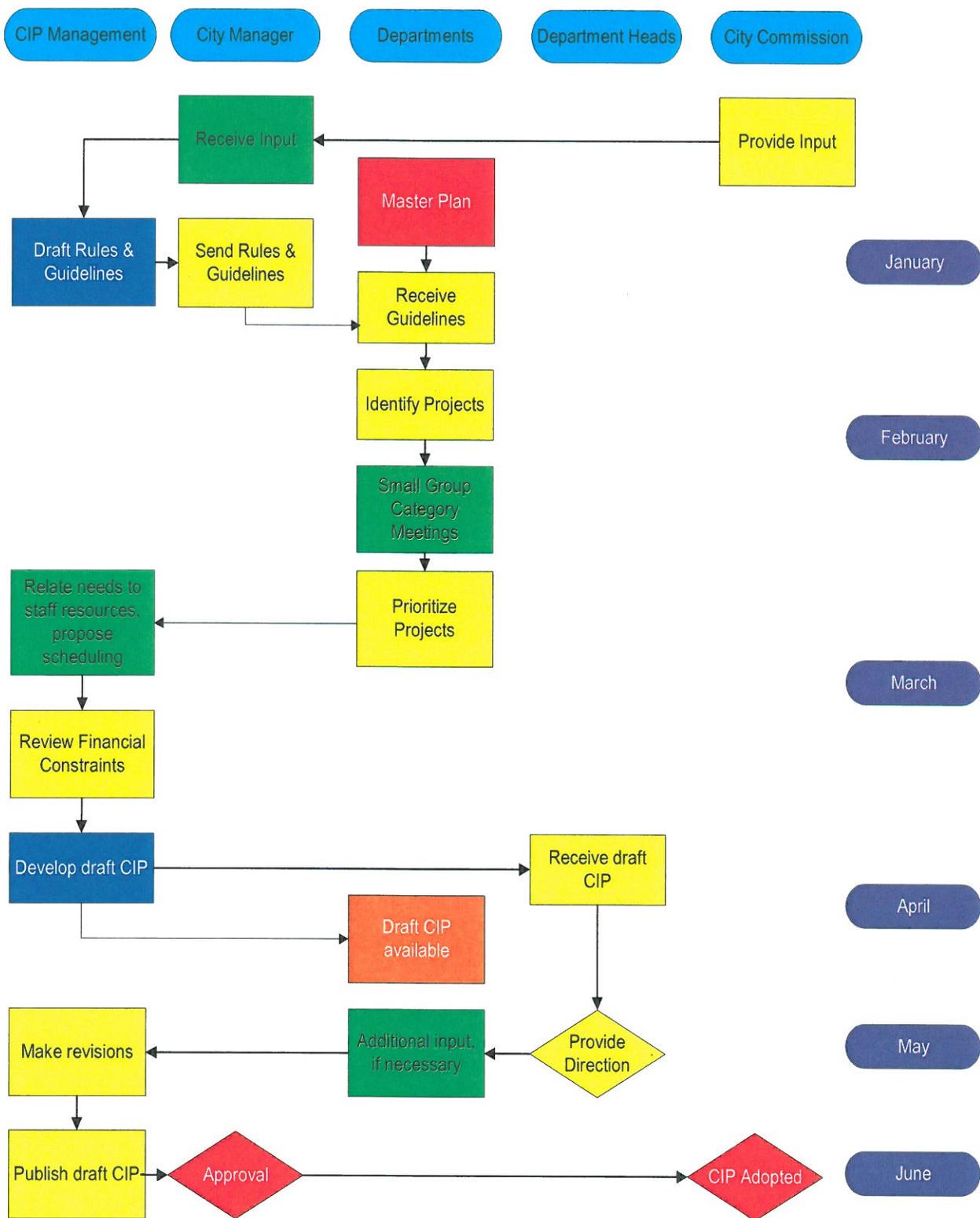
**Capital Expenditure Category**  
**Fiscal Year 2016-2016 - \$10,667,309**



**GUIDELINES FOR PROJECT SELECTION**

The chart on the following page illustrates the normal CIP preparation process, designed to achieve maximum department participation and to reflect the capital investment priorities of the community.

2016 - 2021 CAPITAL IMPROVEMENT PROGRAM



**DEFINITIONS**

A CIP is a comprehensive five-year plan of proposed capital improvement projects. Proposed capital improvements or projects are purchases or construction of capital assets. For a project to be considered, it must fall within the following definition of a CIP project:

- ◇ projects or deliverables that are either furnished, designed or constructed;
- ◇ projects that substantially extend the life of existing capital items or infrastructure;
- ◇ studies or analyses that could lead to the design and construction of CIP projects; and
- ◇ a minimum cost of \$10,000.

Capital improvements include street improvements, park development and acquisition of land, major construction of public facilities, and major repair or renovation projects of City infrastructure.

**PROJECT CATEGORIES**

Capital projects fall within one of five categories. The categories are conducive to small group meetings with project sponsors, and staff members from any department with project involvement, and assist in the development of a CIP. The categories are as follows:

<u>General Improvements</u>	This category provides the most variety of highly visible CIP projects. It includes those projects that are not included in the other four categories.
<u>Public Safety Improvements</u>	This category provides funding for projects related to the public safety arena, in particular, the Police and Fire Departments.
<u>Street Improvements</u>	This category provides for projects related to street improvements. They involve such improvements as construction of roadway, reconstruction, widening, signalization, and right-of-way acquisition.
<u>Park Improvements</u>	This category provides for projects related to the provision of parks and recreation facilities, such as Sportscenter, community center, golf course or park land improvements.
<u>Stormwater Improvements</u>	This category provides for projects related to the improvement of the storm-water system. These include a Stormwater Drainage Master Plan, water inlet and pipeline reconstruction, and concentrated and significant efforts to clean and improve pipelines and drainage ditches in the community.

**PRIORITIZATION**

To assist in the review of various projects for funding, typically all CIP projects should be prioritized according to need. This year, the priorities were determined by stormwater improvement needs, adherence to the Parks Master Plan, continuation of the Police fleet, and projects to be constructed to leverage federal and state grant monies. These projects adhere to the following need categories (listed in priority order) that are normally used:

1. Mandatory or Committed Projects

Mandatory projects are those the City is legally required to undertake and include federal or state mandated activities or projects that the City has contracted or partially completed. This can also include projects that have received grants with time restrictions. A funded project that has not yet started does not necessarily mean that the project is “committed,” since the project is still subject to review. If this project is no longer necessary, it can be delayed, or deleted and defunded.

2. Health and Safety Projects

Health and safety projects are those infrastructure improvements or capital assets needed for health and/or safety reasons. Examples include stormwater improvements, installation of traffic signals, or modification of park playground equipment to eliminate a hazardous situation.

3. Maintenance of Existing Capital Assets or Systems

These projects are required to maintain the City's investment in infrastructure and capital equipment. This includes projects ranging from street reconstruction to building renovations.

4. Major Service Equipment Replacement

These projects involve replacement of equipment required in the operations of City services. This would include replacement of a fire pumper, dump truck, or swimming pool pumps.

5. Projects which Avoid Future Additional Costs

These are projects that assist the City in reducing or eliminating future operating or capital costs. Examples would include replacing existing high maintenance landscaping with low maintenance plantings, automation of maintenance or data gathering activities, etc.

6. Studies and Analyses

These are projects that allow the City to examine new approaches for improvements to service delivery, cost savings, capital improvement projects and/or ways to enhance the financial stability of the City. Examples include the Stormwater Drainage Master Plan or the Parks Master Plan.

7. Enhance Economic Development

These are projects that will attract new businesses, retain existing businesses, and/or facilitate annexations. Examples include the installation of utilities or street improvements for future development.

8. Improve the Quality of Life

These are projects that allow the City to enhance quality of life in Owensboro, such as landscaping projects, Sportscenter improvements, and remodeling/replacing parks facilities.

Inevitably, some projects will fall under two or more of the above categories. Assigning a point system to these categories allows a "weighted" value system to rank projects. If there are still several projects with the same priority, the "method of paired comparisons" may be used. Each of the projects listed in this document has been assigned a priority according to the above need categories.

## **PROJECT COST ESTIMATES**

The accuracy of estimated project costs contained in a CIP will vary depending on the degree of detail given to project proposals. Estimates range from educated guesses for funding of conceptually desirable projects to precise design estimates for projects ready to bid. Three categories of estimate levels are used in determining project cost estimates. Detailed descriptions for each of the three estimate levels used are set out below.

### Estimate Level 1 – Conceptual Estimate

This level of estimating is the least accurate and is used when the conceptual idea or plan has been prepared without precise details. Examples of such would be a new police or fire building prior to completion of any plans (and estimates based thereon) and projects where final location is unknown and right-of-way or land costs are involved.

### Estimate Level 2 – Detailed Estimate

This level of estimating is based on an approved design plan or conceptual plan which has some level of assurance that the items contained within are complete and acceptable to the City. Examples of this category are most street projects where City staff has prepared estimates based on typical street structural and geometric details using experienced bid prices. Other examples include improvements that have been proposed and identified with estimates in consultant reports.

### Estimate Level 3 – Design Estimate

This is the highest level of estimating and is based on a completed set of design drawings and specifications that are ready for bidding. This level could also be called a bid or engineer's estimate.

## **PROJECT FINANCING**

The CIP should reflect the priority plan for implementation of capital projects approved by the Commission. A CIP is a comprehensive five-year plan of implementing proposed capital projects which identifies priorities as to need, timing, cost, and method of financing during the next five years. The first year of a five-year CIP is typically adopted as the current year Capital Budget. The five-year plan is updated each year.

Need, timing, and financing are critical elements of a five-year capital improvement program. Needs are established through the process of developing a comprehensive plan that involves professional staff members representing each department and the public benefit. Small group meetings are used to discuss, properly scope out and prioritize projects, fostering teambuilding, improved communications, and coordination between departments. Each project has a designated Project Sponsor. The City Engineer and Finance Director provide overall CIP Project Management and facilitate establishing project priority setting, project scheduling, and project financing. The CIP Project Management Team will develop a monthly CIP project status meeting with all project managers to provide a mechanism for keeping projects on schedule and within budget. This is the point in the process that would normally occur in February-March of a typical year, as shown on the previous flow chart. Once the projects were identified following Your Community Vision, small group category meetings, e.g. street improvements, storm drain improvements, general improvements, and park improvements, were convened to prioritize, schedule and determine funding for the five-year program. These meetings continue to meet as necessary to update priorities, scheduling and funding needs.

The *Summary of Capital Projects* summarizes City's capital projects. The *Capital Projects Funding Summary* highlights the financing available to fund the 2016-21 CIP. A description of each project follows the *Summary*. The description includes the following information: the estimate level, the project sponsor, the project description, comments, any impacts on the operating budget, major project milestones, the estimated schedule of completion, and project financing. Project costs may be further broken down into categories of expenditures, e.g. design, land costs, cost of improvements.

2016-2017 Budget

Department: 000 Non-Departmental

Division: 000 Non-Departmental

Fund: 101 Capital Projects

**Program Description**

This program provides financing for capital projects.

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 20016-2017	% Change
<b>Revenue</b>						
40121	State Grants	151,624	72,620	755	0	-100%
40123	FEMA	189,900	0	0	0	0%
40170	Interest on Investments	117,051	31,111	0	0	0%
40160.004	Contributions - IBGMM	0	4,507,298	12,300,000	0	-100%
40902	Gifts/Donations	500,000	0	0	0	0%
Total		958,575	4,611,029	12,300,755	0	-100%
41300.001	Transfers From General Fund	545,000	65,000	65,000	65,000	0%
		545,000	65,000	65,000	65,000	0%
<b>Total Revenue</b>		<b>\$ 1,503,575</b>	<b>\$ 4,676,029</b>	<b>\$ 12,365,755</b>	<b>\$ 65,000</b>	<b>-99%</b>

**Expense/Projects**

AED's	2,550	0	0	0	0%
Marina	88,534	363,874	0	0	0%
ERP Software	129,229	60,968	80,600	0	-100%
Resurfacing City Streets Grant	151,624	72,620	755	0	-100%
Harbor Hills	1,705	(139,739)	0	0	0%
International Bluegrass Music Museum	68,837	502,519	14,541,967	0	-100%
Miscellaneous Capital Projects	17,760	48,664	206,492	65,000	-69%
Bluegrass RiverPark Center	0	5,517	69,483	0	-100%
RiverPark Center Air Conditioning	113,548	806,543	0	0	0%
Skate Park	757,565	9,160	0	0	0%
Tennis Facility	551,099	2,037,714	0	0	0%
	1,882,450	3,767,840	14,899,297	65,000	-100%
Transfer to Downtown Revitalization	11,000	0	0	0	0%
<b>Total Expenses</b>	<b>\$ 1,893,450</b>	<b>\$ 3,767,840</b>	<b>\$ 14,899,297</b>	<b>\$ 65,000</b>	<b>-100%</b>

2016-2017 Budget

Department: 000 Non-Departmental

Division: 000 Non-Departmental

Fund: 102 Your Community Vision

**Program Description**

This program provides financing for Your Community Vision capital projects.

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Amount 2015-2016	Budget 2016-2017	% Change
<b>Revenue</b>						
40020	Occupational Licenses	\$ 3,982,912	\$ 4,097,701	\$ 4,147,560	\$ 4,381,939	6%
40021	Net Profit Licenses	994,292	939,690	1,052,272	934,889	-11%
40101	BABS Federal Credit	61,322	0	0	0	0%
40120	Federal Grants	1,194	0	0	0	0%
40160	Miscellaneous Revenue-IT	0	0	29,860	0	-100%
40170	Interest on Investments	86,851	37,121	85,000	35,000	-59%
40250.004	Penalty/Interest Occupational/Net Profit Tax	53,528	48,293	35,000	40,000	14%
40411	Engineering Services	0	572,366	0	0	0%
41202	Issuance of Debt	47,043	2,783,268	6,864,220	0	-100%
Total		5,227,142	8,478,440	12,213,912	5,391,828	-56%
41300.104	Transfers From Riverfront Development	536,682	0	0	0	0%
41300.903	Transfers From RWRA Debt Service	0	0	42,951	42,951	0%
		536,682	0	42,951	42,951	0%
<b>Total Revenue</b>		<b>\$ 5,763,824</b>	<b>\$ 8,478,440</b>	<b>\$ 12,256,863</b>	<b>\$ 5,434,779</b>	<b>-56%</b>

2016-2017 Budget

Department: 000 Non-Departmental

Division: 000 Non-Departmental

Fund: 102 Your Community Vision

Program Description

This program provides financing for Your Community Vision capital projects.

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Amount 2015-2016	Budget 2016-2017	% Change
<b>Expense/Projects</b>						
	24th Street Repave/Rehab	0	275,000	0	0	0%
	Bridge Lights	0	50,412	424	195,000	45891%
	Convention Center Curtain & Gate	0	33,297	30,703	0	-100%
	Devins Ditch Phase I	4,837	0	6,754	0	-100%
	Downtown Infrastructure II	407,865	128,793	336,513	0	-100%
	Downtown Infrastructure III	2,764,035	24,893	15,271	0	-100%
	Downtown Infrastructure IV	0	480,842	124,038	0	-100%
	Downtown Infrastructure V	0	0	200,000	0	-100%
	Downtown Parking	0	154,264	0	0	0%
	Fire-Breathing Apparatus	0	0	317,200	0	-100%
	Fire Bunker Gear	0	0	36,680	36,680	0%
	Firefighter Boat	3,350	0	540	0	-100%
	Greenbelt Design	0	18,489	46,511	0	-100%
	Grimes Avenue Extension	0	0	322,751	0	-100%
	Harsh Ditch Phase II	43,627	4,600	44,400	0	-100%
	Harsh Ditch Phase 2A	47,043	2,532,851	2,572,536	0	-100%
	Infrastructure	0	0	0	125,000	100%
	IT-Facility Access System	0	0	85,000	0	-100%
	IT-Data Storage	0	0	14,000	0	-100%
	IT-Exchange Server	0	0	0	51,000	100%
	IT-SQL Server & CALs	0	0	0	102,000	100%
	J&J Project	0	0	227,000	177,155	-22%
	Median Program	0	0	50,525	20,000	-60%
	Moreland Park Basin	72,862	75,186	0	0	0%
	Moreland Tennis Courts	57,937	1,276,984	297,851	0	-100%
	MS4 Stormwater consulting	2,915	0	15,823	0	-100%
	Parks Projects	0	0	30,000	50,000	67%
	Pavilion	480,324	1,249,589	126,474	0	-100%
	Persimmon Ditch	0	14,566	231,434	100,000	-57%
	Police MDT's	51,741	48,405	116,221	52,003	-55%
	Police MDT's Maintenance	33,149	34,249	138,479	42,480	-69%
	Police Replacement Plan	0	0	273,700	315,000	15%
	Police Vehicles	0	18,000	140,500	0	-100%
	Pools Renovations	0	0	457,984	100,000	-78%
	Radio System	920,181	66,491	38,500	0	-100%
	Riverfront Park	180,580	136,995	206,179	0	-100%
	Scherm Ditch Phase I	0	8,835	0	0	0%
	Scherm Ditch Phase IV	0	50,392	4,402,107	0	-100%
	Sidewalk Program	103,163	242,852	199,272	141,810	-29%
	Signature Signage	154,008	15,387	535	0	-100%
	Smothers/Riverfront Park Replacement	0	52,289	51,500	127,852	148%
	Southtown Boulevard Extension	94,673	266,579	0	0	0%
	Stormwater Maintenance Crew	321,945	310,708	493,745	420,277	-15%
	Stormwater Projects Outsourced	181,919	145,333	366,421	449,851	23%
	Stormwater Projects RWRA	488,246	613,916	484,305	596,321	23%
	Streets	0	0	0	223,417	100%
	Thermal Imaging Camera Replacement	0	13,539	16,800	11,200	-33%
	Tornado Sirens	0	0	27,000	0	-100%
	Transit Bus	0	0	0	450,000	100%
	Transit Bus Capital Replacement	0	0	0	100,000	100%
	Voice Sirens	39,084	0	0	0	0%
Total		6,453,484	8,343,736	12,545,676	3,887,046	-69%
55000.010	Transfer To Debt Service	733,479	1,154,550	2,172,032	2,932,433	35%
<b>Total Expense/Projects</b>		<b>\$ 7,186,963</b>	<b>\$ 9,498,286</b>	<b>\$ 14,717,708</b>	<b>\$ 6,819,479</b>	<b>-54%</b>

2016-2017 Budget

Department: 000 Non-Departmental

Division: 000 Non-Departmental

Fund: 103 Downtown Revitalization

**Program Description**

This program provides for funding of downtown revitalization.

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Revenue</b>						
40050	Insurance Premium License Fees	\$ 3,224,484	\$ 3,466,755	\$ 3,489,285	\$ 3,525,120	1%
40170	Interest on Investments	84,545	63,601	90,000	75,000	-17%
41060	Miscellaneous Revenue	1,500	581,546	0	0	0%
41201	Sale of Capital Assets	400,000	0	0	0	0%
		3,710,529	4,111,902	3,579,285	3,600,120	1%
41300.101	Transfer from Capital Imprvmnt Fund	11,000	0	0	0	0%
<b>Total Revenue</b>		<b>\$ 3,721,529</b>	<b>\$ 4,111,902</b>	<b>\$ 3,579,285</b>	<b>\$ 3,600,120</b>	<b>1%</b>

**Expense/Projects**

50270	Administration/Other	\$ 168,424	\$ 0	\$ 593,037	\$ 0	-100%
51000.001	Convention and Events Center	15,403,101	22,497	0	0	0%
51000.008	Downtown Infrastructure II	436,945	253,795	306,047	0	-100%
50290.000	Professional Technical	0	3,927	0	0	0%
51000.001	FF&E Convention Center	0	(45,813)	114,329	0	-100%
51000.008	Landscaping - Convention Center	2,380,500	1,867	0	0	0%
51000.001	State Office Building	34,141	0	0	0	0%
51000.008	Street Work	173,779	0	39,068	0	-100%
51000.008	Utility Relocation	628,824	0	0	0	0%
		19,225,714	236,273	1,052,481	0	-100%
55000.010	Transfer To Debt Service	4,603,655	4,603,861	4,204,230	3,782,830	-10%
<b>Total Expense/Projects</b>		<b>\$ 23,829,369</b>	<b>\$ 4,840,134</b>	<b>\$ 5,256,711</b>	<b>\$ 3,782,830</b>	<b>-28%</b>

2016-2017 Budget

Department: 000 Non-Departmental      Division: 000 Non-Departmental      Fund: 104 Riverfront Development

Program Description

This program provides for funding of riverfront development projects.

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Revenue</b>						
40120	Federal Grants	\$ 0	\$ 0	\$ 0	\$ 0	0%
<b>Total Revenue</b>		<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0%</b>
<b>Expense</b>						
55000.102	Transfer To Your Community Vision	536,682	0	0	0	0%
<b>Total Expense</b>		<b>\$ 536,682</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0%</b>

2016-2017 Budget

Department: 000 Non-Departmental

Division: 000 Non-Departmental

Fund: 107 Greenbelt Phase III

**Program Description**

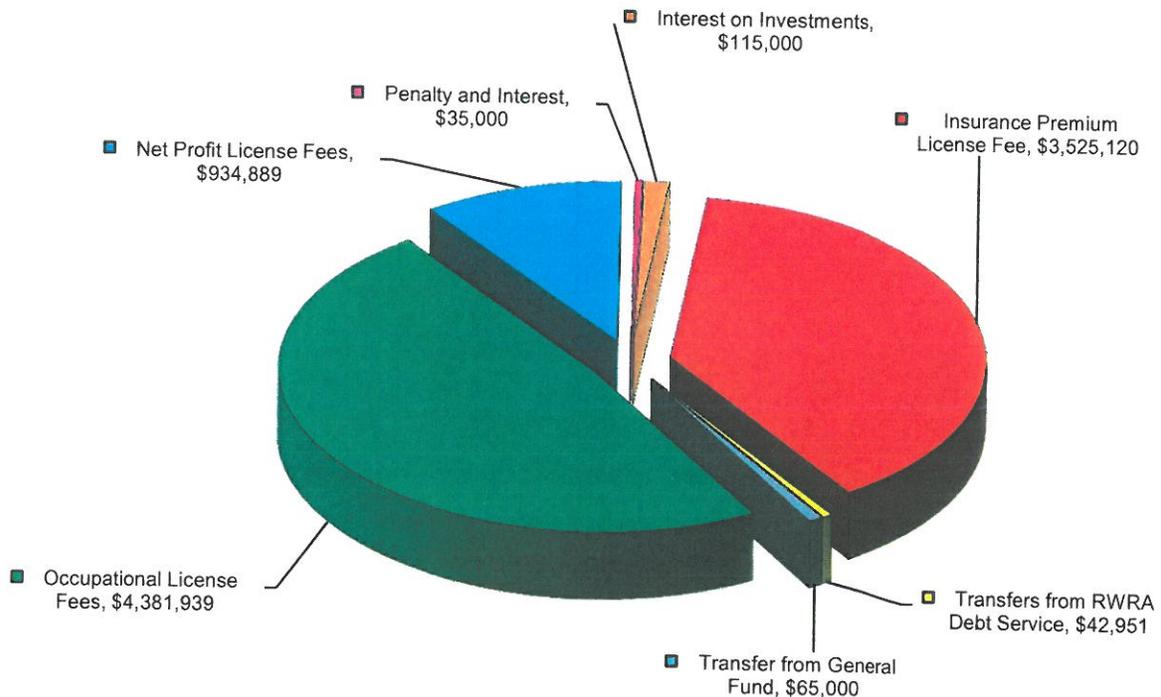
This program provides for the development of the Greenbelt Park, utilizing Federal and State grant funding.

Account Number	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	% Change
<b>Revenue</b>						
40170	Interest on Investments	\$ 0	\$ 579	\$ 0	\$ 0	0%
<b>Total Revenue</b>		<b>\$ 0</b>	<b>\$ 579</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0%</b>
<b>Expense</b>						
50110.007	Supplies Technical	\$ 0	\$ 0	\$ 7,000	\$ 0	-100%
55000.001	Transfer To General Fund	0	0	0	54,383	100%
<b>Total Expense</b>		<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 7,000</b>	<b>\$ 54,383</b>	<b>677%</b>

### CAPITAL PROJECTS FUNDING SUMMARY

	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021
<b>Revenue</b>					
Occupational License Fees	4,381,939	4,447,668	4,514,383	4,582,099	4,650,830
Net Profit License Fees	934,889	948,912	963,146	977,593	992,257
Penalty and Interest	35,000	35,525	36,058	36,599	37,148
Interest on Investments	115,000	115,000	115,000	115,000	115,000
Insurance Premium License Fee	3,525,120	3,577,997	3,631,667	3,686,142	3,741,434
Transfers from RWRA Debt Service	42,951	42,883	42,815	42,745	42,604
Transfer from General Fund	65,000	65,000	65,000	65,000	65,000
<b>Total New Available Funding</b>	<b>9,099,899</b>	<b>9,232,985</b>	<b>9,368,069</b>	<b>9,505,178</b>	<b>9,644,273</b>

### 2016-2017 Capital Projects Funding by Source

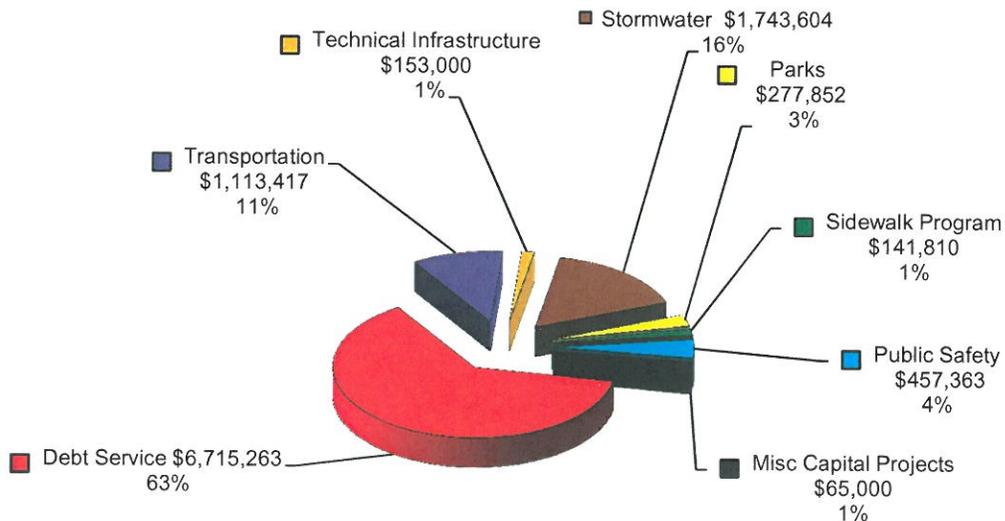


2016-2021 Capital Improvement Program

**SUMMARY OF CAPITAL PROJECTS**  
(includes Your Community Vision and Capital Projects)

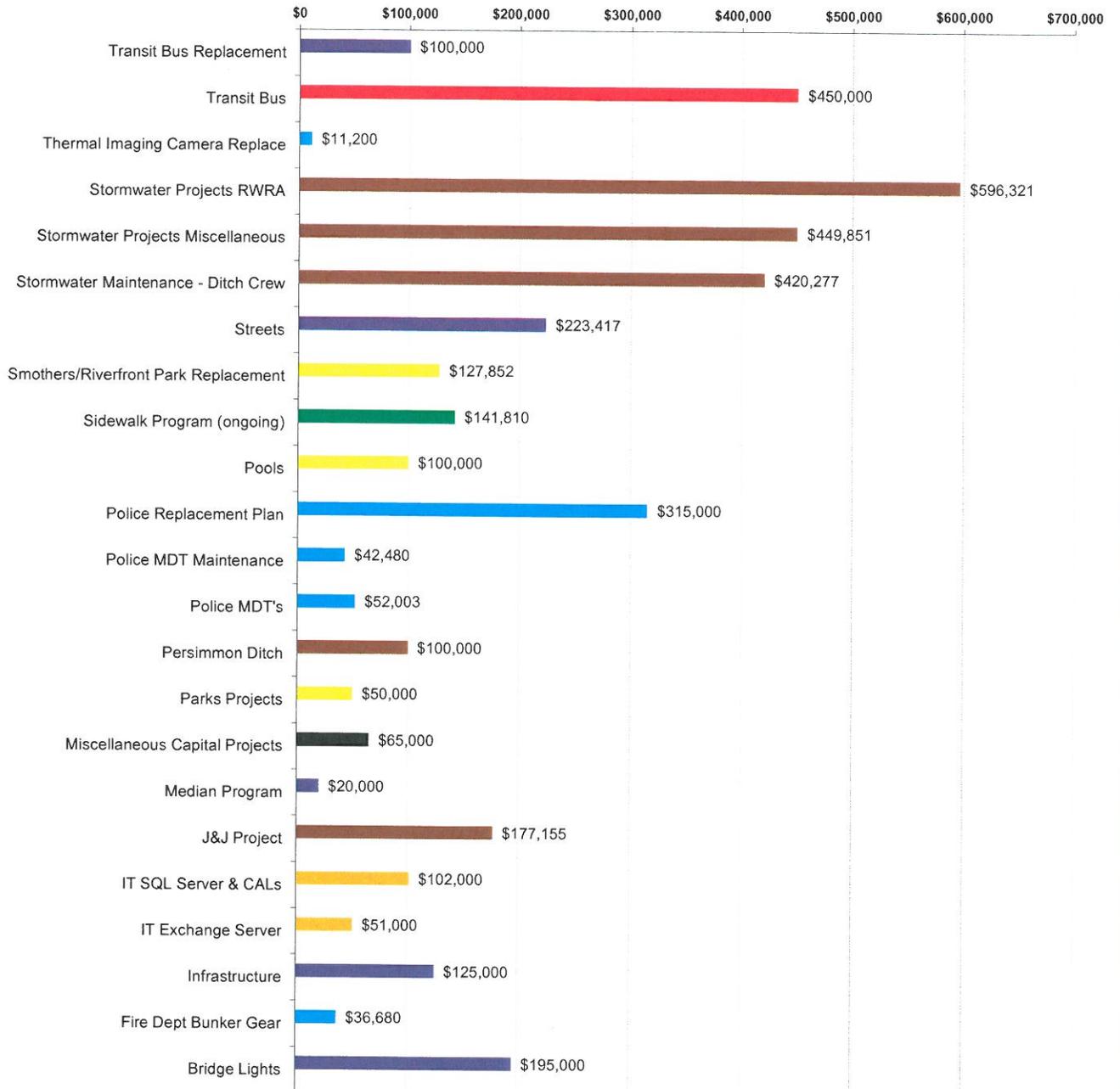
CODE	CIP PROJECTS	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	Total
YCV.SWCTY	Stormwater Maint. Ditch Crew	\$ 420,277	\$ 432,885	\$ 445,872	\$ 459,248	\$ 473,025	\$ 2,231,307
YCV.SWOUT	Stormwater Projects Misc	449,851	361,847	374,202	386,928	400,036	1,972,864
YCV.SWRR	Stormwater Projects RWRA	596,321	409,710	423,502	437,707	452,338	2,319,578
YCV.SMP	Sidewalk Program (ongoing)	141,810	141,810	146,005	146,065	150,447	726,137
YCV.IT	It Projects	0	201,000	75,000	9,000	0	285,000
YCV.MDTP	Police Mobile Data Terminals (MDTs)	52,003	52,003	52,003	52,003	52,003	260,015
YCV.MDTM	Police MDT Maintenance	42,480	42,480	42,480	42,480	42,480	212,400
YCV.PRP	Police Replacement Plan	315,000	96,000	240,000	320,000	300,000	1,271,000
YCV.FBG	Fire Dept Bunker Gear	36,680	38,514	38,514	38,514	40,440	192,662
YCV.ODTC	Thermal Imaging Camera Replace	11,200	11,200	11,200	0	11,200	44,800
YCV.BRIDG	Bridge Lights	195,000	0	0	0	0	195,000
YCV.INFRA	Infrastructure	125,000	0	0	0	0	125,000
YCV.JJ	J & J Project	177,155	0	0	0	0	177,155
YCV.MMP	Medina Program	20,000	0	0	0	20,000	40,000
YCV.EXSVR	IT Exchange Server	51,000	0	0	0	53,000	104,000
YCV.SQLSL	IT SQL Server	102,000	0	0	105,000	0	207,000
YCV.STR	Streets	223,417	0	0	0	0	223,417
YCV.PERS	Persimmon Ditch	100,000	100,000	100,000	100,000	100,000	500,000
YCV.RFP	Smothers/Riverfront Pk Replace	127,852	127,852	127,852	127,852	127,852	639,260
YCV.MDTF	Fire Mobile Data Terminals (MDTs)	0	0	12,000	12,000	12,000	36,000
YCV.PR	Pools	100,000	100,000	100,000	100,000	100,000	500,000
YCV.BUS	Transit Bus	450,000	0	0	0	0	450,000
YCV.TRP	Transit Bus Replacement	100,000	100,000	100,000	100,000	100,000	500,000
YCV.PRKS	Parks Projects	50,000	10,000	10,000	10,000	10,000	90,000
YCV.DEBT	Transfer to Debt Service	2,932,433	3,396,227	3,325,711	3,255,769	3,182,891	16,093,031
DTR.DEBT	Transfer to Debt Service	3,782,830	3,782,830	3,782,830	3,782,830	3,782,830	18,914,150
CIP.MISC	Miscellaneous Capital Projects	65,000	65,000	65,000	65,000	65,000	325,000
<b>TOTAL CAPITAL PROJECTS</b>		<b>\$ 10,667,309</b>	<b>\$ 9,469,358</b>	<b>\$ 9,472,171</b>	<b>\$ 9,550,396</b>	<b>\$ 9,475,542</b>	<b>\$ 48,634,776</b>

**Capital Projects by Expenditure Category**  
Fiscal Year 2016-2017 - \$10,667,309



## CAPITAL PROJECTS - INDIVIDUAL ALLOCATIONS

**TOTAL CAPITAL PROJECTS FUNDED 2016-2017**  
**\$3,952,046**  
**(net of transfers to debt service)**



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**2016-2021 CAPITAL IMPROVEMENT PROGRAM**

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CATEGORY	PROJECT	PROJECT NUMBER
General Improvements	Transit Replacement Plan	YCV.TRP

**CONTACT:** Lelan Hancock, Deputy Director of Public Works

**PRIORITY:** 3

**PROJECT COST ESTIMATE LEVEL:** 1

**DESCRIPTION - LOCATION:**

This replacement plan involves the budgeting of an annual contribution to the capital replacement fund for the future purchase of new transit buses for the Owensboro Transit System.

**COMMENTS:**

This program allows the City to begin an effort to reduce the age of its transit fleet. Newer buses are less costly to maintain and provide safer, more dependable transportation to the citizens of Owensboro.

**IMPACT ON OPERATING BUDGET:**

Funding of \$100,000 for this project comes from the .33% increase in the occupational and net profit license fees which are dedicated to Your Community Vision. Lower fuel and maintenance costs expected with a newer fleet will reduce funding to Transit by General Fund.



**2016-2021 CAPITAL IMPROVEMENT PROGRAM**

CATEGORY	PROJECT	PROJECT NUMBER
General Information	Transit Bus	YCV.BUS

**CONTACT:** Lelan Hancock, Deputy Director of Public Works

**PRIORITY:** 4

**PROJECT COST ESTIMATE LEVEL:** 3

**DESCRIPTION - LOCATION:**

This project involves purchase of a bus for the Owensboro Transit System.

**COMMENTS:**

This purchase will allow the City to begin reducing the age of its current bus fleet and enable continued safe, dependable transportation services to its citizens.

**IMPACT ON OPERATING BUDGET:**

The funding for this project, \$450,000, comes from the .33% increase in the occupational and net profit license taxes that is dedicated to capital projects from Your Community Vision. The impact on the General Fund operating budget will be limited to fuel and maintenance costs.



2016-2021 CAPITAL IMPROVEMENT PROGRAM

CATEGORY	PROJECT	PROJECT NUMBER
Public Safety Improvements	Thermal Imaging Camera Replacement	YCV.ODTC

**CONTACT:** Steven Mitchell, Fire Chief

**PRIORITY:** 2

**PROJECT COST ESTIMATE LEVEL:** 3

**DESCRIPTION - LOCATION:**

A Thermal Imaging Camera (TIC) is technology that allows firefighters to see in the dark and “see through smoke.” Today’s technology not only allows a user to see thermal images (heat signatures), but also turns the thermal picture into a video projection just as if it were the bright of day.

**COMMENTS:**

TICs are a vital tool for firefighters involved in the search and rescue of trapped or injured occupants in a structure fire. The TICs are also used to quickly find fire within a structure and hidden or spreading fire behind walls and ceilings. The use of TICs saves lives and reduces property loss on a daily basis. It is important that all crews working at an incident have access to a TIC. The Fire Department TICs are aging, and several have been refurbished. A schedule has been developed that will combine a refurbish/replacement cycle of TICs in order to keep this very important tool up-to-date. The ongoing maintenance of TICs is minor. The upkeep is primarily battery replacement and periodic replacement of small parts, which is financed from the General Fund – Fire Department budget.

**IMPACT ON OPERATING BUDGET:**

Funding of \$11,200 for this project comes from the .33% increase in the occupational and net profit license fees which are dedicated to Your Community Vision.



2016-2021 CAPITAL IMPROVEMENT PROGRAM

CATEGORY	PROJECT	PROJECT NUMBER
Stormwater Improvements	Stormwater Projects – Regional Water Resource Agency	YCV.SWRR

**CONTACT:** Kevin Collignon, City Engineer

**PRIORITY:** 2

**PROJECT COST ESTIMATE LEVEL:** 2

**DESCRIPTION - LOCATION:**

This project involves making various improvements to the stormwater drainage system and development of a Stormwater Drainage Master Plan for long-range improvements to the system. This is an ongoing program with major improvements planned each year of the project.

**COMMENTS:**

The City contracts with the Regional Water Resource Agency for continuous inspection, repair and replacement of pipelines, as well as inlet maintenance and repair. City forces provide improvements to the open drainage ditch system. The Stormwater Drainage Master Plan provides further direction and priority for funding major repairs to the system.

**IMPACT ON OPERATING BUDGET:**

Project funding, \$596,321, comes from the .33% increase in the occupational and net profit license fees dedicated to Your Community Vision Fund. This project will positively impact the General Fund during future fiscal years as ditch cleaning, repairs and maintenance costs will decline.



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**2016-2021 CAPITAL IMPROVEMENT PROGRAM**

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CATEGORY	PROJECT	PROJECT NUMBER
Stormwater Improvements	Stormwater Projects – Outsourced	YCV.SWOUT

**CONTACT:** Kevin Collignon, City Engineer

**PRIORITY:** 2

**PROJECT COST ESTIMATE LEVEL:** 2

**DESCRIPTION - LOCATION:**

These projects involve making various improvements to the stormwater drainage system and development of a Stormwater Drainage Master Plan for long-range improvements to the system. This is an ongoing program with major improvements planned each year of the project.

**COMMENTS:**

These projects are stormwater projects recommended by the Stormwater Master Plan as completed by Quest Engineers in 1999. The completion of these projects will bring the trunk lines in the City up to a 25-year storm capacity.

**IMPACT ON OPERATING BUDGET:**

The initial funding for this project came from Decision 2002 funding, creating no significant impact on the General Fund budget. Project funding, \$449,851, now comes from the .33% increase in the occupational and net profit license fees dedicated to Your Community Vision Fund. This project will impact the General Fund during future fiscal years as ditch cleaning, repairs and maintenance costs will decline.



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**2016-2021 CAPITAL IMPROVEMENT PROGRAM**

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CATEGORY	PROJECT	PROJECT NUMBER
Stormwater Improvements	Stormwater Maintenance - Crew	YCV.SWCTY

**CONTACT:** Lelan Hancock, Deputy Director of Public Works

**PRIORITY:** 2

**PROJECT COST ESTIMATE LEVEL:** 2

**DESCRIPTION - LOCATION:**

This project involves continuing maintenance, cleanouts and repairs to the Stormwater System, specifically mowing, cleaning, mucking, and debris 76,500 linear feet of ditch several times a year as well as mowing and spot cleaning an additional 46 linear miles.

**COMMENTS:**

The Stormwater Drainage Master Plan should provide further direction and priority for funding major repairs to the system.

**IMPACT ON OPERATING BUDGET:**

Project funding, \$420,277, comes from the .33% increase in occupational and net profit license fees dedicated to Your Community Vision for capital projects. This project will not impact the General Fund during this or future years because it will continue to be funded from Your Community Vision. As the system is updated, repaired, and maintained, future maintenance and repair costs are expected to decrease significantly.



CATEGORY	PROJECT	PROJECT NUMBER
Street Improvement	Streets	YCV.STR

**CONTACT:** Kevin Collignon, City Engineer

**PRIORITY:** 3

**PROJECT COST ESTIMATE LEVEL:** 3

**DESCRIPTION - LOCATION:**

This project involves various street improvements which may include paving, curbs, gutters, accessibility, traffic poles and/or lighting.

**COMMENTS:**

This funding for street improvements from Your Community Vision will work to supplement the current General Fund budget for street paving and improvements.

**IMPACT ON OPERATING BUDGET:**

Funding of \$223,417 for this project comes from the .33% increase in the occupational and net profit license fees which are dedicated to Your Community Vision.



**2016-2021 CAPITAL IMPROVEMENT PROGRAM**

CATEGORY	PROJECT	PROJECT NUMBER
Park Improvements	Smothers/Riverfront Park Replacement	YCV.RFP

**CONTACT:** Lelan Hancock, Deputy Director of Public Works

**PRIORITY:** 8

**PROJECT COST ESTIMATE LEVEL:** 1

**DESCRIPTION - LOCATION:**

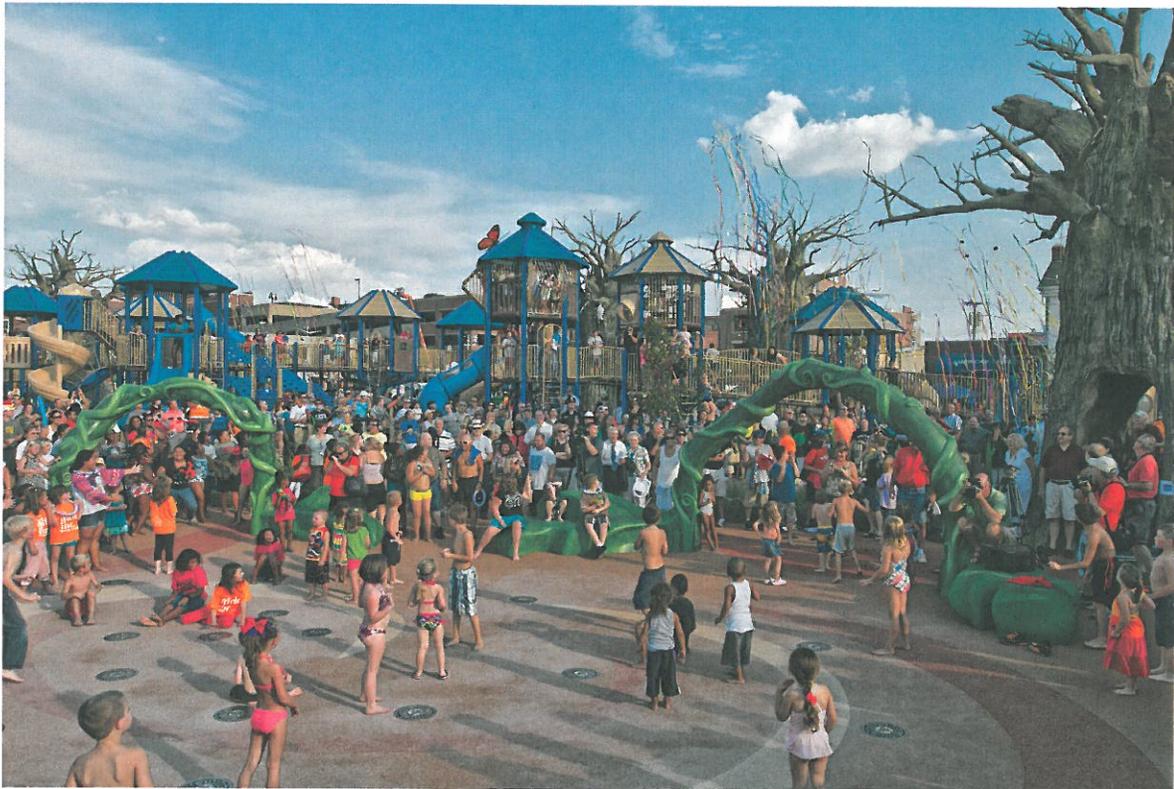
Smothers Park Replacement Plan for equipment and buildings

**COMMENTS:**

The building components of this item includes roofing systems for one concession stand and several shelters, as well as the HVAC systems associated with the concession stand. Also included is the replacement for all playground equipment and safety surfacing.

**IMPACT ON OPERATING BUDGET:**

The City has budgeted \$127,852 during 2016-2017 to pre-fund future repairs. Funding for this project comes from the .33% increase in the occupational and net profit license fees which are dedicated to Your Community Vision. A separate division in the General Fund has been set up to effectively track normal operating costs of the park.



2016-2021 CAPITAL IMPROVEMENT PROGRAM

CATEGORY	PROJECT	PROJECT NUMBER
General Improvements	Sidewalk Program	YCV.SMP

**CONTACT:** Kevin Collignon, City Engineer

**PRIORITY:** 2

**PROJECT COST ESTIMATE LEVEL:** 2

**DESCRIPTION - LOCATION:**

This project involves various sidewalk repair projects, construction projects and improvements to existing sidewalks throughout the City.

**COMMENTS:**

This is an ongoing project that will enhance the appearance of the City and make repairs to existing sidewalks to increase public safety.

**IMPACT ON OPERATING BUDGET:**

The funding for this project in the amount of \$141,810 comes from the .33% increase in the occupational and net profit license fees dedicated to capital projects and will not affect the General Fund budget during this or future fiscal years.



**2016-2021 CAPITAL IMPROVEMENT PROGRAM**

CATEGORY	PROJECT	PROJECT NUMBER
Park Improvements	Pools Renovations	YCV.PR

**CONTACT:** Amanda Rogers, Director of Parks & Recreation

**PRIORITY:** 4

**PROJECT COST ESTIMATE LEVEL:** 3

**DESCRIPTION - LOCATION:**

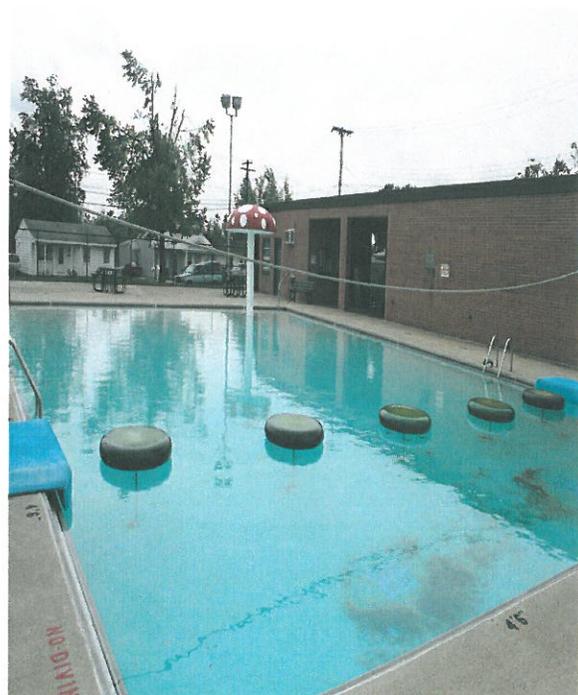
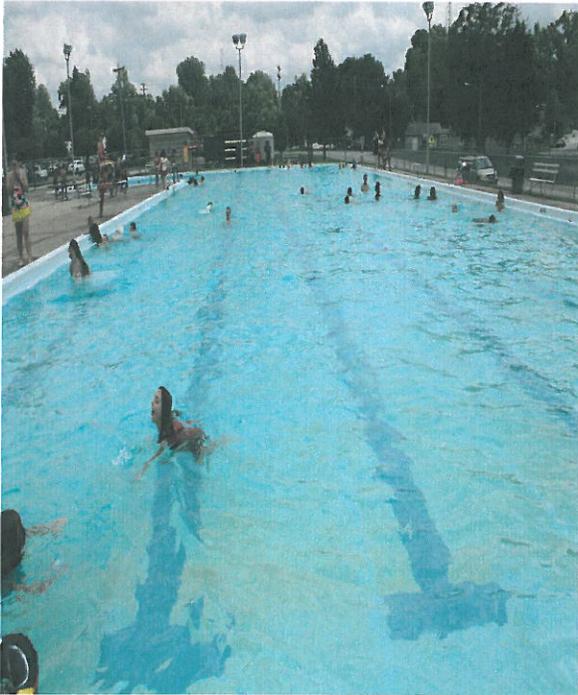
This project is to contribute funds annually into the City's replacement plan for major renovation/replacement of Combest and/or Cravens Pool(s).

**COMMENTS:**

The City owns two public pools: Combest and Cravens. Due to the age, limited amenities, and cost of repairs, long term operation of the pools as they currently exist will not be possible. This project sets aside money each year to fund major renovations or replacement to one or both pools in the future.

**IMPACT ON OPERATING BUDGET:**

Funding of \$100,000 in 2016-2017 for this project comes from the .33% increase in the occupational and net profit license fees which are dedicated to Your Community Vision.



CATEGORY	PROJECT	PROJECT NUMBER
Public Safety Improvements	Police Replacement Plan	YCV.PRP

**CONTACT:** Art Ealum, Police Chief

**PRIORITY:** 2

**PROJECT COST ESTIMATE LEVEL:** 3

**DESCRIPTION - LOCATION:**

This project involves the purchase and installation of new vehicles and vehicle equipment in the Police Department fleet.

**COMMENTS:**

This purchase will allow the City to properly equip new vehicles purchased for OPD. New vehicles will be equipped with quality public vehicle safety equipment to protect officers as they serve and protect the citizens of Owensboro. The vehicles will also be equipped with various technologies, such as in-car cameras, to provide additional information during traffic stops, accidents and other incidents. This program aids the City in its ongoing efforts to recruit and retain qualified law enforcement officers while competing with other state law enforcement agencies.

**IMPACT ON OPERATING BUDGET:**

Funding of \$315,000 for this project comes from the .33% increase in the occupational and net profit license fees which are dedicated to Your Community Vision.



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**2016-2021 CAPITAL IMPROVEMENT PROGRAM**

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CATEGORY	PROJECT	PROJECT NUMBER
Public Safety Improvements	Police Mobile Data Terminals Maintenance	YCV.MDTM

**CONTACT:** Art Ealum, Police Chief

**PRIORITY:** 3

**PROJECT COST ESTIMATE LEVEL:** 3

**DESCRIPTION - LOCATION:**

This project covers maintenance contracts for the mobile data terminals for the Police Department fleet.

**COMMENTS:**

The department has local and manufacturer maintenance contracts for the mobile data terminal software. The department no longer maintains maintenance contracts for the hardware due to the replacement plan of the mobile data terminals. The current replacement plan has negated the need for hardware maintenance and produced an overall savings in mobile data terminal maintenance.

**IMPACT ON OPERATING BUDGET:**

The current mobile data terminal replacement plan will eliminate the need for hardware maintenance contracts. The current plan includes replacement of all the outdated mobile data terminals over a five-year period and continuing that replacement cycle to maintain the fleet. The funding for this project, \$42,480, comes from the .33% increase in the occupational and net profit license fees that is dedicated to capital projects. This project has no impact on the General Fund operating budget in this or future fiscal years. The efficiencies that will result from this program are anticipated to cover the cost of the maintenance contracts.



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2016-2021 CAPITAL IMPROVEMENT PROGRAM

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CATEGORY	PROJECT	PROJECT NUMBER
Public Safety Improvements	Police Mobile Data Terminals	YCV.MDTP

**CONTACT:** Art Ealum, Police Chief

**PRIORITY:** 3

**PROJECT COST ESTIMATE LEVEL:** 3

**DESCRIPTION - LOCATION:**

This project involves purchase of mobile data terminals for the Police Department fleet.

**COMMENTS:**

This purchase will allow officers in fleet vehicles access to a statewide computer information network and computerized Owensboro and Daviess County warrant program. This program will continue until all fleet vehicles are equipped. Officers can make local, state and national Crime Information Center inquiries while in the vehicle, and officers are now required to complete reports using computer programs rather than hard copy to comply with KYOPS reporting.

**IMPACT ON OPERATING BUDGET:**

The department is currently in the process of replacing/upgrading the mobile data terminal fleet. The current mobile data terminals are 6-8 years old and are at the end of their life cycle. The funding for this project, \$52,003, comes from the .33% increase in the occupational and net profit license fees that is dedicated to capital projects. It has no impact on the General Fund operating budget in this or future fiscal years. The efficiencies that will result from purchasing new mobile data terminals are that new equipment is under warranty and the city will see a savings on maintenance contracts which are figured at per unit rates. The use of the mobile data terminals has allowed the department to reduce staffing in the Records Unit by one clerk position.

*Dell MDT*



2016-2021 CAPITAL IMPROVEMENT PROGRAM

CATEGORY	PROJECT	PROJECT NUMBER
Stormwater Improvements	Persimmon Ditch	YCV.PERS

**CONTACT:** Kevin Collignon, City Engineer

**PRIORITY:** 2

**PROJECT COST ESTIMATE LEVEL:** 1

**DESCRIPTION - LOCATION:**

This project is reserved for repairs to the banks of Persimmon Ditch. Persimmon Ditch is a major waterway which runs along Industrial Drive, Wandering Lane, and Yosemite Drive and outfalls into the Ohio River.

**COMMENTS:**

This project is part of an effort to maintain proper drainage throughout the City and corrects a potential public safety issue for the adjoining property owners.

**IMPACT ON OPERATING BUDGET:**

The funding for the project, \$100,000 in 2016-2017, comes from the .33% increase in the occupational and net profit license fees dedicated to Your Community Vision Fund.



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2016-2021 CAPITAL IMPROVEMENT PROGRAM

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CATEGORY	PROJECT	PROJECT NUMBER
Park Improvements	Parks Projects - Ben Hawes Tee Boxes	YCV.BHTB

**CONTACT:** Amanda Rogers, Director of Parks & Recreation

**PRIORITY:** 8

**PROJECT COST ESTIMATE LEVEL:** 1

**DESCRIPTION - LOCATION:**

This project will rebuild three tee boxes at Ben Hawes Golf Course: Senior Tees #8 and #9 and Tee #7.

**COMMENTS:**

Since acquisition of Ben Hawes Golf Course in 2009, the City has experienced increased levels of play at the course. This increase in play has created sustainability issues with some of our smaller tee boxes, especially on many of our senior tees boxes. This project will fund continued improvements to the course via rebuilding three of the most problematic tee boxes.

**IMPACT ON OPERATING BUDGET:**

Funding of \$10,000 for this project comes from the .33% increase in the occupational and net profit license fees which are dedicated to Your Community Vision.



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**2016-2021 CAPITAL IMPROVEMENT PROGRAM**

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CATEGORY	PROJECT	PROJECT NUMBER
Park Improvements	Parks Projects – Fisher Park Scoreboards	YCV.FPSB

**CONTACT:** Amanda Rogers, Director of Parks & Recreation

**PRIORITY:** 8

**PROJECT COST ESTIMATE LEVEL:** 1

**DESCRIPTION - LOCATION:**

This project will replace the four scoreboards at the Fisher Park Softball Complex.

**COMMENTS:**

Fisher Park Softball Complex was opened in 1987 and contains four softball fields. Over the almost 30 years of leagues, tournaments and other recreational uses, the fields have undergone multiple updates. The original scoreboards are still in use and have become unreliable and difficult to repair. This project will fund continued improvements to the complex via replacing the four outdated scoreboards.

**IMPACT ON OPERATING BUDGET:**

Funding of \$40,000 for this project comes from the .33% increase in the occupational and net profit license fees which are dedicated to Your Community Vision.



2016-2021 CAPITAL IMPROVEMENT PROGRAM

CATEGORY	PROJECT	PROJECT NUMBER
General Improvements	Miscellaneous Capital Projects	CIP.MISC

**CONTACT:** Ed Ray, Assistant City Manager/City Attorney

**PRIORITY:** 8

**PROJECT COST ESTIMATE LEVEL:** 1

**DESCRIPTION - LOCATION:**

This project includes small capital projects that may occur during the fiscal year.

**COMMENTS:**

This funding will allow the City to conduct small capital projects which are not otherwise funded under the Capital Improvement Program.

**IMPACT ON OPERATING BUDGET:**

This funding, \$65,000, affects the General Fund by 0.1%.



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**2016-2021 CAPITAL IMPROVEMENT PROGRAM**

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CATEGORY	PROJECT	PROJECT NUMBER
General Information	Median Program	YCV.MMP

**CONTACT:** Lelan Hancock, Deputy Director of Public Works

**PRIORITY:** 1

**PROJECT COST ESTIMATE LEVEL:** 2

**DESCRIPTION - LOCATION:**

This project involves various median repair projects, construction projects and improvements to existing medians throughout the City.

**COMMENTS:**

This is an on-going project that will enhance the appearance of the City and make repairs to existing medians to increase public safety, lower maintenance costs, and improve the overall aesthetics of the city's medians.

**IMPACT ON OPERATING BUDGET:**

The funding for this project, \$20,000, comes from the .33% increase in the occupational and net profit license taxes dedicated to capital projects and will not affect the General Fund budget during this or future fiscal years.



2016-2021 CAPITAL IMPROVEMENT PROGRAM

CATEGORY	PROJECT	PROJECT NUMBER
Stormwater Improvements	J & J Project	YCV.JJ

**CONTACT:** Kevin Collignon, City Engineer

**PRIORITY:** 2

**PROJECT COST ESTIMATE LEVEL:** 1

**DESCRIPTION - LOCATION:**

This project involves making improvements to the stormwater drainage system at the intersections of Jed Place, Jeff Place and West 4<sup>th</sup> Street.

**COMMENTS:**

This project will improve stormwater drainage and control flooding issues in the area.

**IMPACT ON OPERATING BUDGET:**

The funding for this project, \$177,155 in 2016-2017, comes from the .33% increase in the occupational and net profit license fees dedicated to Your Community Vision Fund.



CATEGORY	PROJECT	PROJECT NUMBER
General Improvements	IT SQL Server & CALs	YCV.SQLSL

**CONTACT:** Angela Bruner, IT Manager

**PRIORITY:** 4

**PROJECT COST ESTIMATE LEVEL:** 2

**DESCRIPTION - LOCATION:**

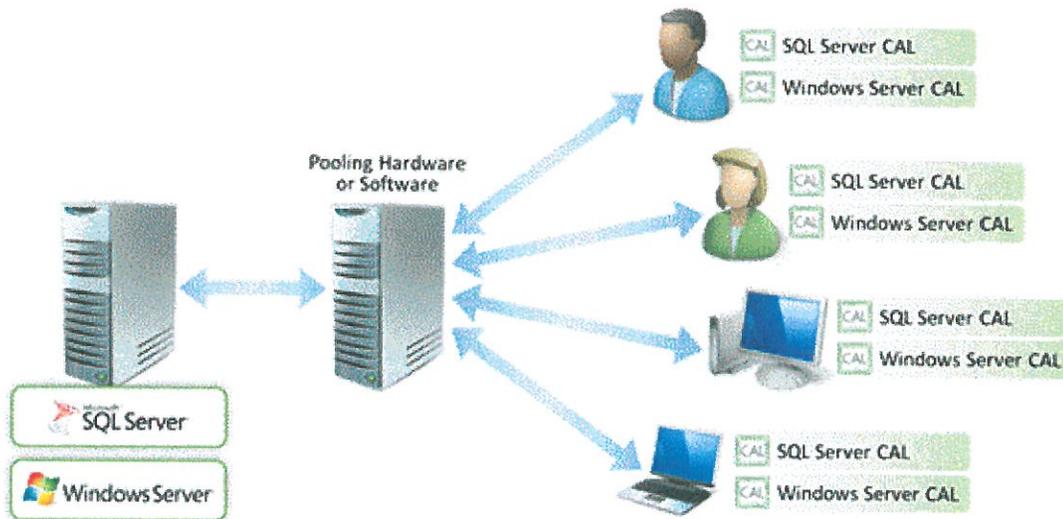
This will be an upgrade purchase to bring access to SQL Servers and Client Access Licenses to the latest version.

**COMMENTS:**

The City IT network hosts numerous software applications for the various City departments. Most of these applications utilize a SQL server database for storage of the application and associated data. Each user or device which accesses an application/database must have a Client Access License (CAL). This purchase is to upgrade the City network to the latest version of SQL server and associated CALs for continued functionality of the applications and security of the data.

**IMPACT ON OPERATING BUDGET:**

Funding of \$102,000 for this project comes from the .33% increase in the occupational and net profit license fees which are dedicated to Your Community Vision.



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2016-2021 CAPITAL IMPROVEMENT PROGRAM

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CATEGORY	PROJECT	PROJECT NUMBER
General Improvements	IT Exchange Server	YCV.EXSVR

**CONTACT:** Angela Bruner, IT Manager

**PRIORITY:** 4

**PROJECT COST ESTIMATE LEVEL:** 2

**DESCRIPTION - LOCATION:**

This will be the purchase of Microsoft Exchange 2016 and Outlook client 2016.

**COMMENTS:**

The City currently operates the network email system on Exchange Server 2010 and Outlook client 2010. This purchase will be to upgrade this system to Exchange 2016 and Outlook client 2016 to increase functionality.

**IMPACT ON OPERATING BUDGET:**

Funding of \$51,000 for this project comes from the .33% increase in the occupational and net profit license fees which are dedicated to Your Community Vision.



2016-2021 CAPITAL IMPROVEMENT PROGRAM

CATEGORY	PROJECT	PROJECT NUMBER
General Improvements	Infrastructure	YCV.INFRA

**CONTACT:** Kevin Collignon, City Engineer

**PRIORITY:** 3

**PROJECT COST ESTIMATE LEVEL:** 3

**DESCRIPTION - LOCATION:**

This project involves the various improvements which may include streets, curbs, gutters, accessibility, lighting, utility work and/or decorative paving surfaces as part of the downtown revitalization initiative.

**COMMENTS:**

Significantly enhances the downtown area and improves walkability from the riverfront to 9<sup>th</sup> Street, which will enhance marketability of that area and increase foot traffic to boost economic development.

**IMPACT ON OPERATING BUDGET:**

Funding of \$125,000 for this project comes from the .33% increase in the occupational and net profit license fees which are dedicated to Your Community Vision.



2016-2021 CAPITAL IMPROVEMENT PROGRAM

CATEGORY	PROJECT	PROJECT NUMBER
Public Safety Improvements	Fire Bunker Gear	YCV.FBG

**CONTACT:** Steve Mitchell Fire Chief

**PRIORITY:** 2

**PROJECT COST ESTIMATE LEVEL:** 3

**DESCRIPTION - LOCATION:**

This structural firefighter gear includes the helmet, coat, pants, and boots. Firefighting gloves and protective hoods are maintained through the normal annual budgeting process.

**COMMENTS:**

National Fire Protection Association Standard 1851 sets forth the selection, care, and maintenance of structural firefighter protective clothing. Utilizing this standard, actual use, and wear and tear, the Owensboro Fire Department has established a replacement program that utilizes an efficient system of gradual rotation rather than replacing large quantities all at one time.

**IMPACT ON OPERATING BUDGET:**

Funding of \$36,680 for this project comes from the .33% increase in the occupational and net profit license fees which are dedicated to Your Community Vision.



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2016-2021 CAPITAL IMPROVEMENT PROGRAM

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CATEGORY	PROJECT	PROJECT NUMBER
General Improvements	Bridge Lights	YCV.BRIDG

**CONTACT:** Ed Ray, Assistant City Manager/City Attorney

**PRIORITY:** 8

**PROJECT COST ESTIMATE LEVEL:** 1

**DESCRIPTION - LOCATION:**

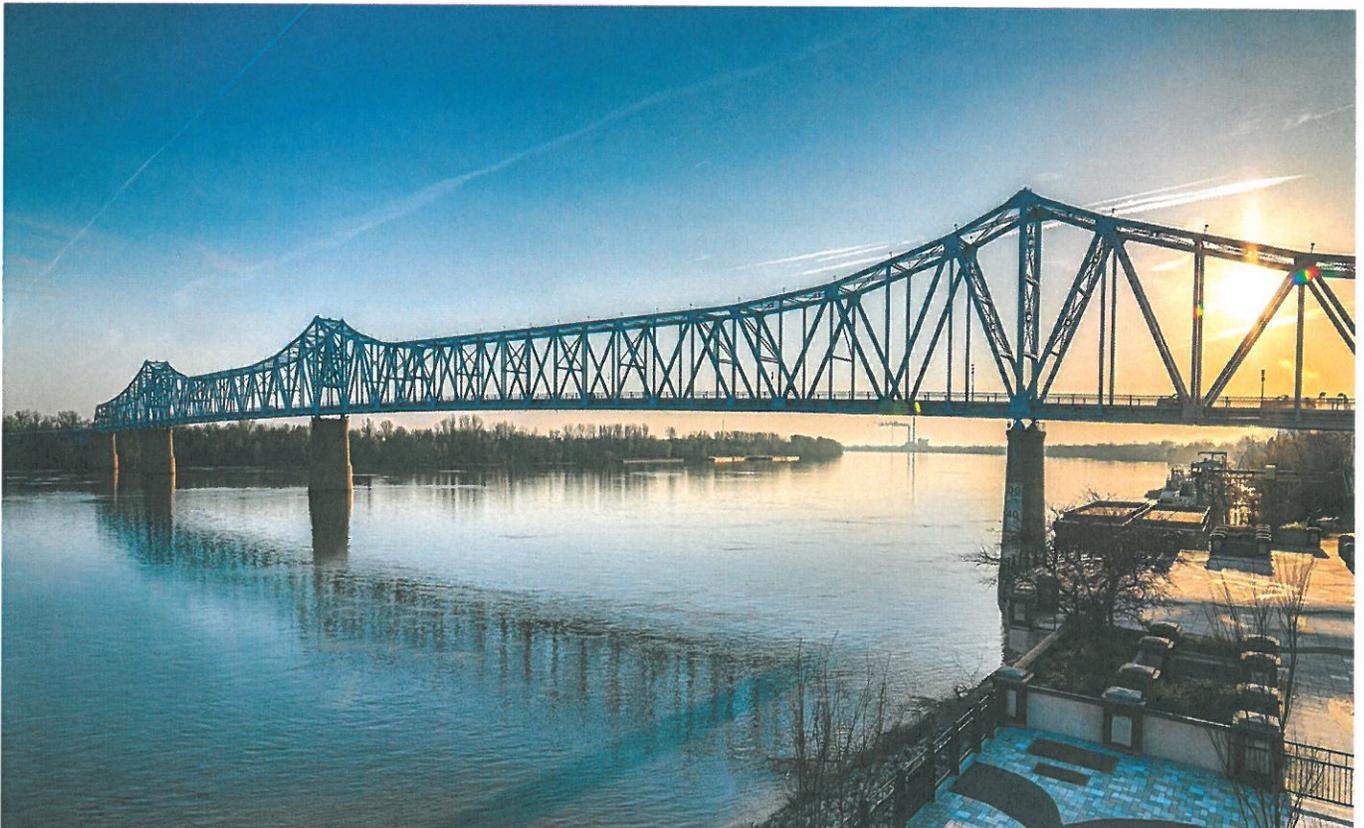
This project involves the removal of the existing, non-functioning lights and design of new lighting for the Glover Cary Bridge between Owensboro, Kentucky and Rockport, Indiana.

**COMMENTS:**

This is an ongoing project which will enhance the appearance of Downtown Owensboro and improve bridge safety.

**IMPACT ON OPERATING BUDGET:**

Funding of \$195,000 for this project comes from the .33% increase in the occupational and net profit license fees which are dedicated to Your Community Vision.



2016-2017 Budget

Department: 072 Community Services - Agencies

Fund: 001 General

Program Description

This program provides for agency funding of community service providers, e.g. recreational, cultural arts opportunities, and social services, etc., and government agents who provide municipal services, including the Human Relations Commission, Owensboro Metropolitan Planning Commission, GRADD, etc.

Account	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	Change %
<b>ARTS - Division 201</b>						
54000.001	Agency Maintenance	\$ 26,644	\$ 26,103	\$ 26,179	\$ 29,121	
54000.002	Black Expo	2,767	2,809	2,857	2,857	
54000.003	Bluegrass Museum	100,000	101,500	103,225	103,225	
54000.004	Friday After Five	25,000	25,000	25,000	25,000	
54000.008	Museum of Fine Art Operations	158,273	160,647	163,378	163,378	
54000.808	Capital Repl-Fine Art Museum	0	0	0	6,140	
54000.005	Owensboro Area Museum	169,974	172,524	175,457	175,457	
54000.006	Owensboro Dance Theatre - Operating	26,032	14,044	11,387	11,387	
54000.009	Owensboro Symphony Orchestra	123,593	125,447	127,580	127,580	
54000.010	RiverPark Center/Operations	176,835	179,488	182,539	182,539	
54000.011	Theater Workshop	35,566	36,099	36,713	36,713	
54000.012	West Kentucky Botanical Gardens	25,000	25,000	25,000	25,000	
	Total Arts	\$ 869,684	\$ 868,661	\$ 879,315	\$ 888,397	1.0%
<b>SOCIAL SERVICES - Division 202</b>						
54200.002	Boulware Center	\$ 10,000	\$ 0	\$ 0	\$ 0	
54200.027	CASA of Ohio Valley	2,000	0	0	0	
54200.004	Clean and Serene	3,360	0	0	0	
54200.028	Community Dental Clinic	15,000	0	0	0	
54200.006	Daniel Pitino Shelter	25,000	0	0	0	
54200.008	Elizabeth Munday Center	76,849	78,002	79,328	79,328	
54200.808	Capital Repl-Elizabeth Munday Center	0	0	0	3,704	
54200.013	Hager Foundation	4,000	4,000	4,000	4,000	
54200.016	Junior Achievement	10,000	0	0	0	
54200.029	OCTC Humanities Enh Initiative	12,500	12,500	12,500	12,500	
54200.030	OCTC	0	0	0	250,000	
54200.023	St. Benedict's Shelter	17,500	0	0	0	
54200.024	United Way	198,123	273,000	277,641	277,641	
	Total Social Services	\$ 374,332	\$ 367,502	\$ 373,469	\$ 627,173	67.9%

The City and United Way entered into an agreement whereby monies paid to social services agencies previously partially funded directly by the City will be paid to United Way. United Way will determine allocation of funding to those social service agencies.

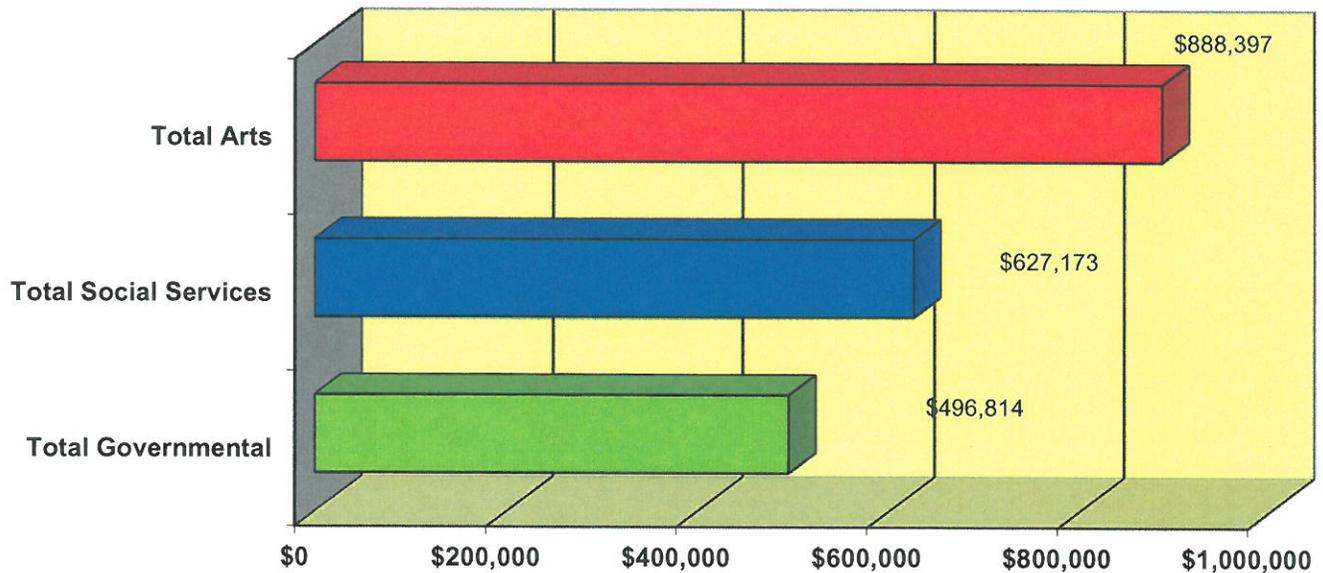
2016-2017 Budget

Department: 072 Community Services - Agencies

Fund: 001 General

Account	Description	Actual 2013-2014	Actual 2014-2015	Amended Budget 2015-2016	Budget 2016-2017	Change %
<b><u>GOVERNMENT SERVICES - Division 204</u></b>						
54100.005	Airport	\$ 89,300	\$ 90,640	\$ 92,181	\$ 92,181	
51000.003	Capital Replacement	13,464	14,323	0	0	
50421	Festivals	17,812	46,788	0	0	
54100.002	GRADD	83,590	84,490	85,240	87,165	
54100.011	ODC Veterans Affairs	1,500	1,500	1,500	1,500	
54100.007	OMPC	229,024	232,459	236,411	236,411	
54100.009	Sister Cities	5,701	15,787	10,885	5,885	
	Total Governmental	\$ 516,926	\$ 558,428	\$ 499,889	\$ 496,814	-0.6%
	AGENCIES TOTAL	\$ 1,760,942	\$ 1,794,591	\$ 1,752,673	\$ 2,012,384	14.8%

Agency Funding By Category



<u>Accomplishment</u>	Programs and activities successfully completed in the prior fiscal year.
<u>Accrual Basis</u>	Transactions and events are recognized as revenues/gains or as expenses/losses when they occur, regardless of the timing of the related cash flows.
<u>Ad Valorem Taxes</u>	General property taxes levied on the assessed valuation of real and personal property.
<u>ADA</u>	American with Disabilities Act.
<u>Appropriation</u>	Authorization made by the City Commission that permits officials to incur obligations against and make expenditures of resources. Appropriations are usually made for fixed amounts and are typically granted for a one-year period.
<u>ASA</u>	Amateur Softball Association, <a href="http://www.softball.org">www.softball.org</a> .
<u>Assessed Valuation</u>	The value of real property and improvements, as determined by the County Assessor, against which the property tax levy is assessed.
<u>Balanced Budget</u>	All estimated sources of revenues, including uses of fund balances, equal all appropriations for the fiscal year. Sometimes a budget for which expenditures are less than income is also considered balanced. An entity has a budget surplus if expenditures are less than revenues.
<u>Bond</u>	A form of borrowing (debt financing) which reflects a written promise from the City to repay a sum of money on a specific date at a specified interest rate. Bonds are used to finance large capital projects such as construction or repair of buildings, streets, or purchase high cost machinery and equipment.
<u>Budget</u>	A financial operation plan that is an estimate of proposed expenditures for a given period of time and the proposed means of financing them.
<u>Budget Message</u>	The letter of transmittal from the City Manager that provides the City Commission and the public with a general summary of the most important aspects of the budget, changes from previous fiscal years, and his views and recommendations.
<u>Budgetary Control</u>	Control or management of a governmental unit or enterprise in accordance with an approved budget for the purpose of keeping expenditures within authorized appropriations limitations and available revenues.
<u>Budgetary Units</u>	Formal cost centers including programs, departments, and funds used for fiscal oversight, compliance, and control.
<u>CAD</u>	Computer aided design.
<u>CAFR</u>	Comprehensive Annual Financial Report.
<u>Capital</u>	Assets of significant value and having a useful life of several years (the term capital assets is also used).
<u>Capital Expenditures</u>	Money spent to add or expand property, plant, and equipment assets, with the expectation that those assets will benefit the City over a long period of time (more than one year); also called capital outlay.

<u>Capital Improvement</u>	Projects which purchase or construct capital assets. Typically, capital improvements include new street improvements, park development, land acquisition, major public facilities construction, and major maintenance/repair projects such as street resurfacing or public facilities modifications.
<u>Capital Improvement Program (CIP)</u>	A comprehensive five-year plan of implementing proposed capital projects which identifies priorities as to need, cost, and method of financing. The first year of the CIP is adopted as the current capital budget.
<u>Capital Outlay</u>	See "Capital Expenditures."
<u>Capital Projects Funds</u>	Governmental-type fund used to account for current financial resources and expenditures related to acquisition, construction, or repair of capital projects other than those financed by proprietary type (enterprise) funds.
<u>CDBG</u>	Community Development Block Grant.
<u>CERS</u>	County Employees Retirement System.
<u>CHDO</u>	Community Housing Development Organization, <a href="http://www.kyhousing.org">www.kyhousing.org</a> .
<u>CIP</u>	Capital Improvement Program.
<u>CJED</u>	Criminal Justice Executive Development, a training program.
<u>COBRA</u>	Consolidated Omnibus Budget Reconciliation Act passed by Congress in 1986.
<u>Community Development Block Grant (CDBG)</u>	A federal grant awarded to the City through the United States Department of Housing and Urban Development (HUD), whose objective is to provide decent housing, a suitable living environment and expanding economic opportunities for low to moderate income persons.
<u>Contingency Reserve</u>	A specific line item appropriation from which to distribute additional funds to decision units for salary increases resulting from employee contract negotiations and to pay for emergencies or unanticipated expenditures that from time to time arise during the course of a fiscal year.
<u>CPR</u>	Cardiopulmonary resuscitation.
<u>CSD</u>	Communications Systems Director.
<u>DARE Program</u>	Drug Abuse Resistance Education, <a href="http://www.dare.org">www.dare.org</a> .
<u>Debt Service</u>	Payment of interest and repayment of principal to holders of the City's debt instruments.
<u>Debt Service Fund</u>	Governmental-type fund used to account for current resources and expenditures associated with meeting annual debt service obligations.

<u>Department</u>	A major budgetary unit of organization in the City that has been assigned overall management responsibility for an operation or a group of related operations and activities within a functional area. Departments are often comprised of one or more program reporting entities, or divisions, in one or more funds.
<u>Depreciation</u>	A systematic adjustment to book value of a capital asset to recognize the decline in value of an asset due to usage, passage of time, or other similar factors. Depreciation, while required for generally accepted accounting purposes, is not a budgetary type of expenditure since it does not involve commitments for future expenditures of monies.
<u>EDC</u>	Economic Development Corporation, also known as Greater Owensboro Economic Development Corporation, <a href="http://edc.owensboro.com">http://edc.owensboro.com</a> .
<u>EEO</u>	Equal Employment Opportunity.
<u>EMS</u>	Emergency Medical Services.
<u>Enterprise</u>	Used to account for specific services, e.g., sanitation, transit, recreation, funded directly by fees and charges to users.
<u>Equipment Charges</u>	Charges or “rental fees” charged to user departments to defray the cost of maintaining the equipment used and to replace the equipment when it exceeds its useful life.
<u>Equity</u>	The difference between assets and liabilities in a proprietary fund. In a governmental fund, this difference is referred to as “fund balance.”
<u>ESN</u>	Emergency Service Number.
<u>Expenditure Detail</u>	Line item total for each expenditure/expense account within a department and/or program.
<u>Expenditure/Expense</u>	Outflow of funds paid or to be paid for acquisition of goods or services.
<u>FAA</u>	Federal Aviation Administration, <a href="http://www.faa.gov">www.faa.gov</a> .
<u>FBI</u>	Federal Bureau of Investigation, <a href="http://www.fbi.org">www.fbi.org</a> .
<u>Fiscal Year</u>	The financial year for the City of Owensboro is July 1 through June 30 of the subsequent year.
<u>FMLA</u>	Family Medical Leave Act.
<u>Franchise Fees</u>	A fee assessed major utility companies for the privilege of using public rights-of-way and property within the City limits, e.g. Kenergy, Atmos Energy, and TimeWarner.
<u>FTA</u>	Federal Transit Association, <a href="http://www.fta.dot.gov">www.fta.dot.gov</a> .
<u>Fund</u>	A major budgetary unit with revenues and expenditures segregated for specific activities.
<u>Fund Accounting</u>	The accounts of the City are organized on the basis of funds, departments, and programs (budgetary units) and are used to demonstrate legal compliance and to aid in financial management by segregating financial transactions of various City functions and activities.

<u>Fund Balance</u>	The difference between assets and liabilities accounted for in a governmental unit. The fund balance itself is divided into "reserved" and "unreserved" portions. The "unreserved fund balance" is a measure of a government's net available financial resources.
<u>GAAP</u>	Generally Accepted Accounting Principles.
<u>GANTT chart</u>	A horizontal bar chart frequently used in project management, a Gantt chart provides a graphical illustration of a schedule that helps plan, coordinate and track specific project tasks, using project management applications.
<u>GASB</u>	Governmental Accounting Standards Board.
<u>General Fund</u>	Governmental-type fund through which all revenues and expenditures are accounted if not specifically allocated by law or contractual agreement to another specific fund. The General Fund is the main operating fund of the City.
<u>GFOA</u>	See Government Finance Officers Association.
<u>GIS</u>	Geographical Information System.
<u>Government Finance Officers Association (GFOA)</u>	A professional association of state, provincial and local finance officers in the United States and Canada. The GFOA was founded in 1906. For further information, visit the GFOA website at <a href="http://www.gfoa.org">www.gfoa.org</a> .
<u>Governmental Type Fund</u>	Fund having a measurement focus on current financial resources, thereby eliminating the need for revenue and expenditure accruals. The City has four categories of Governmental Type Funds: General Fund, Special Revenue Funds, Debt Service Fund, and Capital Projects Fund.
<u>GPS</u>	Global Positioning System.
<u>GUI</u>	Graphic User Interface.
<u>HIPAA</u>	Health Insurance Portability and Accountability Act.
<u>HOME Grant</u>	Home Investment Partnerships Program, Department of Housing and Urban Development under authority of the National Affordable Housing Act, Title II, 1990, as amended - formula grant for use for housing rehabilitation, tenant-based rental assistance, assistance to homebuyers, and acquisition and new construction of housing. Funding may be used for necessary and reasonable activities related to the development of non-luxury housing, i.e., site acquisition and/or improvements, demolition and relocation. Only 10% of the jurisdiction's allocation may be used for administrative costs. Funds may not be used for public housing modernization, matching funds for other Federal programs, reserve accounts or operating subsidies for rental housing, annual contributions contracts, or activities under the Low Income Housing Preservation Act, except for priority purchasers.
<u>IBMC</u>	International Bluegrass Music Center.
<u>ICAC</u>	International Crimes Against Children.
<u>Interest</u>	Income resulting from the prudent investment of idle cash.
<u>Interfund Transfers</u>	Amounts transferred from one fund to another.
<u>IRS</u>	Internal Revenue Service <a href="http://www.irs.gov">www.irs.gov</a> .
<u>KCTCS</u>	Kentucky Community and Technical College System, <a href="http://www.kctcs.org">www.kctcs.org</a> .

<u>KHSAA</u>	Kentucky High School Athletic Association, <a href="http://www.khsaa.org">www.khsaa.org</a> .
<u>KIA</u>	Kentucky Infrastructure Authority, <a href="http://www.kia.ky.gov">www.kia.ky.gov</a> .
<u>KLC</u>	Kentucky League of Cities, <a href="http://www.klc.org">www.klc.org</a> .
<u>KRS</u>	Kentucky Revised Statutes.
<u>KTC</u>	Kentucky Transportation Cabinet, <a href="http://www.kytc.state.ky.us">www.kytc.state.ky.us</a> .
<u>KYOPS</u>	Kentucky Open Portal Solution.
<u>Level of Service</u>	A description of the services provided, or activities performed, and the cost and personnel requirements.
<u>Line Item</u>	The description of an object of expenditure, e.g., salaries, supplies, contract services, etc.
<u>Major Fund</u>	GASB defines major funds by the following criteria: 1) Total assets, liabilities, revenues, or expenses of the governmental or enterprise fund are at least 10 percent of the corresponding total for all funds of that category. 2) Total assets, liabilities, revenues, or expenses of the governmental or enterprise fund are at least 5 percent of the total for all governmental/enterprise funds combined. Both criteria must be met in the same area (assets, liabilities, etc.) for both the 10 percent and 5 percent tests for a fund to be defined as major. However, GASB Statement 34 permits a government to designate a particular fund that is of interest to users as a major fund, even if it does not meet the criteria. Government does not have the option to NOT report a fund as major if it meets above criteria.
<u>MDT</u>	Mobile data terminal.
<u>Modified Accrual Basis</u>	Financial resource increases and decreases are recognized only to the extent they reflect near-term inflows or outflows of cash. Amounts are recognized as revenue when earned only so long as they are collectible within the period or soon enough thereafter to be used to pay liabilities of the current period. Similarly, debt service payments and a number of specific accrued liabilities are recognized as expenditures only when payment is due because it is only at that time that they are normally liquidated with expendable available resources.
<u>MUDTC</u>	Manual on Uniform Traffic Control Devices.
<u>NCIC</u>	National Crime Information Center, <a href="http://www.fas.org/irp/agency/doj/fbi/is/ncic.htm">www.fas.org/irp/agency/doj/fbi/is/ncic.htm</a> .
<u>NFPA</u>	National Fire Protection Association, <a href="http://www.nfpa.org">www.nfpa.org</a> .
<u>NIBRS</u>	National Incident Based Reporting System.
<u>NIMS</u>	National Incident Management System.
<u>Non-Capitalized Equipment</u>	Expenditure for acquisition of equipment for direct services that is not depreciated.
<u>NPDES</u>	National Pollution Discharge Elimination System.
<u>NSA</u>	National Softball Association, Inc., <a href="http://www.playnsa.com">www.playnsa.com</a> .
<u>Objective</u>	Program or activity intended to be implemented in the ensuing fiscal year.
<u>ODCTA</u>	Owensboro Daviess County Tennis Association.

<u>OMHS</u>	Owensboro Medical Health System, <a href="http://www.omhs.org">www.omhs.org</a> .
<u>OMU</u>	Owensboro Municipal Utilities is City-owned and provides water and electricity to the community, <a href="http://www.omu.org">www.omu.org</a> .
<u>OPD</u>	Owensboro Police Department.
<u>OPS</u>	Owensboro Public Schools.
<u>Operating Budget</u>	The portion of the budget that pertains to basic operations of the various municipal funds, departments, and programs.
<u>OSHA</u>	Occupational Safety and Health Association, <a href="http://www.osha.gov">www.osha.gov</a> .
<u>Performance Indicator</u>	Quantitative measures of accomplishments and objectives, sometimes known as workload/performance measures.
<u>Personnel Analysis</u>	Changes to personnel allotment from the previous fiscal year. Reorganizations, reclassifications and reallocation of resources are highlighted in this section.
<u>Personnel Costs</u>	Costs of wages, salaries, retirement, and other employee benefits for all City employees.
<u>PFRR</u>	Police & Firefighters' Retirement Fund.
<u>POPS</u>	Persistent Organic Pollutants.
<u>PRIDE</u>	PRIDE is a grassroots, non-profit organization who seeks to improve the appearance of Owensboro Daviess County through public involvement.
<u>Property Tax</u>	A tax imposed on real property (land and permanently attached improvements) based upon the assessed value of the property.
<u>Proprietary Type Fund</u>	Fund having a measurement focus on the flow of economic resources and determination of net income including current and non-current financial resources. Since non-current economic resources must be considered, revenue and expenditure accruals are considered. The City budgets for one category of Proprietary Type Fund, which is Enterprise Funds, e.g., Sanitation Fund, Transit Fund, and Recreation Fund.
<u>Recreation Fees</u>	Charges for services provided to participants of Parks and Recreation Department classes, activities, and recreational sports.
<u>RED</u>	Rapid Emergency Deployment.
<u>Regional Water Resource Agency (RWRA)</u>	City-county sewer agency, <a href="http://www.rwra.org">www.rwra.org</a> .
<u>Reserves</u>	A savings account maintained for restricted use, e.g., self-insurance programs or capital improvement projects, or for unrestricted use to protect the City from emergencies or unanticipated expenditures.
<u>Revenue</u>	Amounts the City receives and/or earns as income, including but not limited to items such as taxes, user fees, franchise fees, licenses, issuance of debt, rents, grants, fines, and interest earnings.
<u>Revenue Analysis</u>	Departmental revenue sources are described. Revenue increases, decreases and strategies are highlighted in this section.
<u>RWRA</u>	See Regional Water Resource Agency.

<u>SAN</u>	Storage Access Network.
<u>Services &amp; Supplies</u>	Category of line items that describe non-salary and non-capital outlay expenditures.
<u>SOP</u>	Standard Operating Procedure.
<u>Special Revenue Fund</u>	Governmental-type fund used to account for proceeds from specific revenue sources (other than from trusts or capital improvement projects), the expenditures of which are legally restricted for specific purposes, e.g. Community Development (CDBG) Fund.
<u>Subvention</u>	Revenues collected by the State or other government entity which are allocated to the City on a formula basis.
<u>SWOT Analysis</u>	Strengths, Weaknesses, Opportunities and Threats analysis for neighborhood groups.
<u>User Fees</u>	Receipt of a fee for providing a direct and specifically identifiable service to a particular customer, e.g. building permit fee.
<u>USSSA</u>	United States Specialty Sports Association, <a href="http://www.USSSA.com">www.USSSA.com</a> .
<u>USTA</u>	United States Tennis Association, <a href="http://www.USTA.com">www.USTA.com</a> .
<u>Working Capital</u>	The excess of current assets over current liabilities.



